nelson mandela bay
MUNICIPALITY

2024/25
CONSOLIDATED ANNUAL REPORT

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ACRONYMS

AC	Audit Committee
ACDP	African Christian Democratic Party
AEASA	Agricultural Economics Association of SA
AFC	Automated Fare Collection
AFS	Annual Financial Statement
AGSA	Auditor General South Africa
AIC	African Independent Congress
AIM	Abantu Integrity Movement
ANC	African National Congress
AO	Accounting Officer
AR	Annual Report
ATTP	Assistance to the Poor
AWOL	Absence without Leave
BAC	Bid Adjudication Committee
BEC	Bid Evaluation Committee
BEE	Black Economic Empowerment
BEP	Bucket Eradication Programme
BICC	By-law Implementation Coordinating Committee
BSC	Bid Specification Committee
CBE	Council for the Built Environment
CDC	Coega Development Corporation
CDWs	Community Development Workers
CFIR	Consultative Forum on International Relations
CFO	Chief Financial Officer
CM	City Manager
CoGTA	Cooperative Governance and Traditional Affairs
CWP	Community Works Programme
DA	Democratic Alliance
DDM	District Development Model
DEDEAT	Department of Economic Development, Environmental Affairs and Tourism
DLTC	Driving Licence Testing Centres
DOP	Defenders of the People

DORA	Divisions of Revenue Act
DWS	Department of Water and Sanitation
ECDC	Eastern Cape Development Corporation
ECCOGTA	Eastern Cape Cooperative Governance and Traditional Affairs
EDSP	Enterprise Development Support Programme
EDTA	Economic Development Tourism and Agriculture
EEDSM	Energy Efficiency and Demand-side Management Grant
EFF	Economic Freedom Fighters
EPWP	Expanded Public Works Programme
ETD	Education, Training and Development
FBE	Free Basic Electricity
FF+	Freedom Front Plus
GIS	Geographic Information System
GP	Good Party
GRAP	Generally Recognised Accounting Practice
GVA	Gross Value Added
HETL	Higher Learning Education Teaching and Learning Conference
HRMS	Human Resource Management System
HV	High Voltage
ICT	Information and Communication Technology
IDP	Integrated Development Plan
IDZ	Industrial Development Zone
ISUP	Informal Settlements Upgrading Policy
ISUPG	Informal Settlements Upgrading Partnership Grant
IGR	Intergovernmental Relations
ILO	International Labour Organisation
IMATU	Independent Municipal and Allied Trade Union
IPTS	Integrated Public Transport System
IT	Information Technology
KM	Kilometre
KPA	Key Performance Area
KPI	Key Performance Indicator
KV	Kilovolt
LED	Local Economic Development
LGSETA	Local Government Sector Education and Training Authority
LOA	Letter Of Appointment
LSDF	Local Spatial Development Framework

LUMS	Land Use Management System
LV	Low Voltage
MAYCO	Mayoral Committee
MBDA	Mandela Bay Development Agency
MDRG	Municipal Disaster Response Grant
MFMA	Municipal Finance Management Act
MIS	Municipal Information System
MM	Municipal Manager
MMSE	Micro, Medium and Small Enterprise
MPAC	Municipal Public Accounts Committee
MSCOA	Municipal Standard Chart of Accounts
MSDF	Metropolitan Spatial Development Framework
MTREF	Medium Term Revenue and Expenditure Framework
MV	Medium Voltage
MVA	Megavolt-Amperes
MW	Megawatts
NA	Northen Alliance
N/A	Not applicable
NMBCB	Nelson Mandela Bay Convention Bureau
NMBM	Nelson Mandela Bay Municipality
NYDA	National Youth Development Agency
OECD	Organisation for Economic Co-operation and Development
PA	Patriotic Alliance
PAC	Pan Africanist Congress of Azania
PEM	Public Expenditure Management
PEP	Public Employment Programmes
PMS	Performance Management System
POS	Public Open Space
PPE	Property, Plant and Equipment
PPP	Public-Private Partnership
PRDP	Professional Driving Permits
PV	Photovoltaic
RBIG	Regional Bulk Infrastructure Grant
RDP	Reconstruction and Development Programme
RSC	Regional Services Council
SAAQIS	South African Air Quality Information System
SAG	Small Arts Grant

SALGA	South African Local Government Association
SAPS	South African Police Service
SARS	South African Revenue Services
SCADA	Supervisory Control and Data Acquisition
SCM	Supply Chain Management
SCMU	Supply Chain Management Unit
SDBIP	Service Delivery and Budget Implementation Plan
SDF	Spatial Development Framework
SETA	Sector Education and Training Authority
SITA	State Information Technology Agency
SIU	Special Investigating Unit
SIV	System Input Value
SMME	Small, Medium and Micro Enterprises
SPCA	Society for the Prevention of Cruelty to Animals
SPLUMA	Spatial Planning and Land Use Management Act
SPU	Special Programmes Unit
SRAC	Sports, Recreation, Arts and Culture
STATSSA	Statistics South Africa
UDM	United Democratic Movement
UIFW	Unauthorised, Irregular, Fruitless and Wasteful
USDG	Urban Settlements Development Grant
VAT	Value Added Tax
VTS	Vehicle Testing Station
WDM	Water Demand Management
WC	Water Conservation
WTW	Water Treatment Works
WWTW	Wastewater Treatment Work

CHAPTER 1: MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

COMPONENT A: FOREWORD BY EXECUTIVE MAYOR

In accordance with Sections 121, 127 and 129 of the Local Government: Municipal Finance Management Act, No. 56 of 2003, I hereby present the Annual Report of Nelson Mandela Bay Municipality for the 2024/25 financial year. This report presents a comprehensive account of our performance, governance progress and service delivery outcomes over the financial year.

Guided by our vision of becoming a destination of choice for investment, tourism and quality living, the Nelson Mandela Bay Municipality has continued to implement strategic programmes and projects aimed at strengthening conditions for economic growth, service delivery and improving community wellbeing. Our progress is demonstrated through the successful hosting of prestigious international events that have enhanced our profile. We were privileged to host several G20 events and summits, most notably the inaugural G20 Employment Working Group meeting from 18 to 21 February 2025, held under the theme "Solidarity, Equality, and Sustainability." This significant gathering convened global leaders, labour experts, and representatives from key international organisations such as the International Labour Organisation (ILO), the Organisation for Economic Co-operation and Development (OECD) and the World Bank. The city has also hosted multiple international sporting events in recent years, further entrenching our state as a competitive global city.

Looking ahead, the Municipality is expected to host the G20 DTIC Senior Officials Working Group and the G20 DTIC Ministers Working Group during the first quarter of the 2025/26 financial year. These engagements not only strengthen our global standing but also present immense opportunities for positioning the metro as a premier investment and tourism destination. Further to this, the city will be hosting the match between the Springboks and Italy at the Nelson Mandela Bay Stadium during the first quarter of the 2025/26 financial year. It is envisaged that this match (which forms part of the 2025 Castle Lager Incoming Series) will provide significant tourism exposure and position the city as a competitive player amongst the world's renowned cities.

The 2024/25 financial year was characterised by notable successes and development challenges. From a governance perspective, the Municipality has enjoyed relative stability supported by a peaceful and sustained coalition. Furthermore, the support received from the Member of the Executive Committee (MEC) for Cooperative Governance and Traditional Affairs (COGTA) in terms of Section 154 of the Constitution has brought some level of stability to our administration. All Council structures, including Section 79 (Municipal Structures Act) Committees, continue to remain functional. In addition, 60 Ward Committees remain functional in supporting public participation and strengthening grassroots democratic processes.

The Nelson Mandela Bay Municipality has enjoyed improved intergovernmental relations (IGR) both at provincial and national levels. We are one of the most active municipalities in the provincial IGR structures. Furthermore, the Municipality has been instrumental in the development and establishment of the South African National Steering Committee for the Southern African Development Community (SADC). Our intergovernmental relations have further been strengthened by the establishment of the District Development Model (DDM) structures championed by both the Minister in the Presidency responsible for Planning, Monitoring and Evaluation and the Executive Mayor. Furthermore, there has been improvement in our working relations with State Owned Enterprises. Transnet, Coega and Mandela Bay Development Agency have concluded a Memorandum of Understanding, creating a strategic interface platform for collaboration in terms of spatial development, project development and economic development. Regular meetings are held to discuss high impact projects such as development of the ports, waterfront, N2 Sea Barrier Wall and Cruise Terminal. In addition, the Municipality has renewed a Service Level Agreement with the Eastern Cape Development Corporation for partnership in local economic development.

During the 2024/25 financial year, the Municipality embarked on several capital projects aimed at developing new infrastructure and upgrading existing infrastructure. We continue to invest in the maintenance and improvement of our bulk electricity, water and sanitation infrastructure. Through the Urban Settlements Development Grant, we successfully refurbished eight Power Transformers. Furthermore, 219 new public lights were installed, and 473 existing public lights were retrofitted, contributing to improved street lighting and enhanced service delivery across the metro.

Bulk water and sanitation infrastructure also received significant investment. Phase 4 of the Coegakop Wellfields construction has been completed. Progress continues with the implementation of the East to West Bulk Water Transfer Pipeline and the Borehole Exploration and Development projects under the Regional Bulk Infrastructure Grant (RBIG). The Municipality remains proactive in implementing drought mitigation initiatives, including the augmentation of water supply through the development of wellfields and the upgrade of the Nooitgedacht Water Treatment Works to increase its capacity. Although the Nooitgedagt Low Level Scheme (Phase 3) was completed in the 2022/23 financial year, the supply

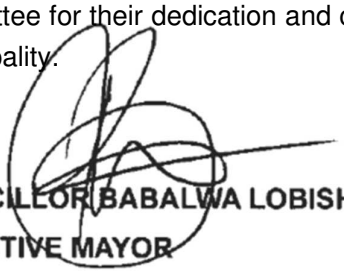
remained at risk due to the temporary canal supplying water to the Scheepersvlakte Dam. Permanent repairs were completed between June and August 2024, and a further upgrade was done in June 2025 to safeguard future water security.

Several road maintenance projects, such as tarring of gravel roads and circles, were carried out in the 2024/25 financial year. The Municipality continues to make strides in the provision of housing for our needy people. We have appointed a multi-disciplinary professional panel to accelerate project delivery through coordinated planning and accountability. A total of 417 state-subsidised housing units were constructed during the 2024/25 financial year. In addition, a programme focused on the registration of backyard dwellers has been launched to address land invasion. The Municipality's Spatial Development Framework is currently under review to ensure spatial equity and promote access to opportunities for all residents.

Despite these achievements, the 2024/25 financial year presented several challenges, where the Municipality experienced severe flooding events in October 2024 and June 2025, affecting communities across the city and causing significant damage to municipal infrastructure. The Municipality received disaster relief intervention from provincial and national disaster management authorities. Subsequently, new contractors were appointed, and repair works have since commenced. Rehabilitation efforts are currently underway on critical infrastructure, including the Matanzima Bridge, the Cat Canal, pipelines, and wastewater treatment works in affected areas.

Additionally, rising arrear debts, Unauthorised, Irregular, Fruitless and Wasteful (UIFW) expenditure, as well as declining audit outcomes, remain areas requiring intensive corrective action. Historical UIFW is estimated at R24 billion. To strengthen financial governance, the Municipality has implemented targeted interventions, including the establishment of a Clean Audit Steering Committee and the appointment of a UIFW Specialist. The Municipality has further taken a strong position against extension of contracts on deviations and consequence management will be implemented against implicated officials who are involved in deviations due to poor procurement planning and corruption. These measures aim to curb UIFW expenditure and enhance audit outcomes.

I extend my sincere appreciation to all councillors and officials for the unwavering commitment to service delivery. I would also like to thank all members of the Mayoral Committee for their dedication and collective effort towards building a resilient and thriving Municipality.



COUNCILLOR BABALWA LOBISHE
EXECUTIVE MAYOR

CITY MANAGER'S OVERVIEW

In terms of Section 121 of the Local Government: Municipal Finance Management Act (MFMA) No. 56 of 2003, municipalities must prepare annual reports to provide a record of activities and budget performance to promote accountability to the local community. In line with this requirement, this Annual Report highlights key performance across the different Key Performance Areas (KPAs) during the 2024/25 financial year.

Municipalities are also required to prepare annual Service Delivery and Budget Implementation Plans (SDBIP) in terms of Section 53(1)(c)(ii) of the MFMA. The SDBIP serves as a performance contract amongst Council, Administration and the community, setting out measurable goals and targets to be implemented in a financial year.

On 24 July 2024, the Executive Mayor approved the 2024/25 SDBIP of Nelson Mandela Bay Municipality, which contains 74 Key Performance Indicators (KPIs) across the following five KPAs.

- KPA 1: Basic Service Delivery
- KPA 2: Municipal Transformation and Development
- KPA 3: Local Economic Development
- KPA 4: Municipal Financial Viability and Management
- KPA 5: Good Governance and Public Participation

Performance highlights under each KPA are summarised below.

Basic Service Delivery

The Municipality continues to face several fundamental challenges which affect our ability to deliver effective and sustainable service to our citizens. Service delivery challenges include ageing infrastructure coupled with vandalism and theft of municipal assets; illegal connections of water and electricity resulting in high losses; proliferation

of informal settlements resulting in the use of the bucket system; housing provision backlog resulting in land invasions and illegal dumping posing a direct threat to the health and well-being of our citizens.

We have a well-functioning Art Centre (i.e., Mendi Art Centre) which supports arts and culture programmes. Furthermore, our Red Location Gallery and Art Museum facilitates the showcasing of a diverse collection of crafts, design and visual arts.

We provide library services through our 22 well-resourced metro-wide libraries and three modular libraries, although we experience vandalism at some of our library facilities. The Municipality continues to find effective ways of safeguarding these vital community assets.

The Municipality continues to champion local artistic talent and preserve the city's diverse cultural heritage through a range of targeted programmes, including the maintenance and conservation of municipal heritage assets and documentation of the city's historical and cultural narratives. We continue to ensure that heritage sites remain accessible and in good condition for both residents and visitors.

The Municipality seeks to provide clean, well-maintained and universally accessible coastal recreational facilities for the public. To this end, we provide lifeguarding services and aquatic safety programmes at all our bathing beaches to prevent drowning incidents. We have five beaches taking part in the Blue Flag programme.

Key performance highlights under Basic Service Delivery are indicated below.

- A total of 145 dwellings were connected to the mains electricity supply by the Municipality, below the annual target of 1083.
- The Municipality performed 77% of planned electricity maintenance activities, compared to the annual target of 95%.
- Non-technical electricity losses of 18.81% were recorded, exceeding the annual target of 12%.
- 85% of recognised informal settlements received weekly integrated waste handling services, which is above the annual target of 83%.
- Altogether, 806 sites were serviced with water and sanitation, slightly above the annual target of 800.

- A total of 1 275 title deeds were registered to beneficiaries, which is above the annual target of 900.
- A total of 1 471 new sewer connections were installed, falling short of the annual target of 2000.
- A total of 1 471 new water connections were installed against the annual target of 2000.
- The Municipality recorded 52.74% water losses.

Municipal Transformation and Development

The Municipality continued the implementation of its Employment Equity Policy and Plan, which contains the equity targets. There was 65% compliance in terms of the Employment Equity Plan as at 30 June 2025.

There were 5,618 permanent employees in the Municipality as at 30 June 2025, a decrease from 5,679 (in 2023/24). As at 30 June 2025, the Municipality had 1,690 temporary workers, which is an increase from the 1,364 reported in 2023/24. During the period under review, there were 115 Councillors and five filled Section 56 positions (including the City Manager). 40.24% of the staff complement are females, and 0.8% of municipal employees have some form of disability. As at 30 June 2025, the vacancy rate for all approved and budgeted posts was 29%.

Key performance highlight under Municipal Transformation and Development is indicated below.

- Altogether, 339 of the identified 977 funded vacancies were filled (including new permanent appointments and promotions), of which 38% were filled within six months.

Local Economic Development

The Municipality continues to create a conducive environment for business to thrive. Through the Local Economic Development Unit, the Municipality facilitates and coordinates specific activities to enable growth and development of the local economy. Support is provided to businesses and investors in key sectors of the economy, including the informal economy, to ensure self-reliance and assist communities to realise a livelihood.

In an effort to making the Nelson Mandela Bay a more attractive and compelling destination for business investment, the Municipality has implemented several initiatives to improve turnaround times for obtaining building plans (11 days); rate clearance (below 10 days) and informal trading permits (4 days).

Furthermore, the provision of technical/administrative ('soft') incentives – such as fast-tracking and expediting approval processes for high-impact investments as well as bespoke facilitation/interface services has demonstrably resulted in 736 new jobs being created during 2024/25. Overall, the economy created an additional 70,000 jobs in the 2024/25 financial year, which contributed to the decrease in the unemployment rate from 30.92% in 2023/24 to 26.4% in the 2024/25 financial year (STATS SA, 2025).

Through facilitation by the Municipality's Trade and Investments Unit, over R800 million new investments were realised (e.g. the R400 million CHC Cold Storage in Greenbushes creating 60 new jobs, the R450 million expansion of the Shoprite Group DC in Motherwell creating 50 new jobs and the recent Shatterprufe investment in its Neave Plant to expand its production capacity amounting to R400 million, creating 100 new jobs). The Municipality is currently in discussions with various companies for investments, including the potential R3 billion investment in a Greenfield manufacturing facility to produce two new Peugeot models, amounting to over 50,000 one-tonne bakkies annually for export. The NMBM Incentive Scheme is currently being reviewed to include instruments that assist companies in distress.

The Municipality continues to partner with the NMB Business Chamber to protect critical infrastructure required for local economic development from vandalism. The Adopt-a-Substation initiative includes the commissioning of three transformers at the Redhouse Substation. The NMB Business Chamber further assists in securing pump stations (Adopt-a-Pump Station programme) and safeguarding public spaces and heritage sites.

The Municipality is currently embarking on specific public-private collaborations focused on enabling a conducive operating environment for local businesses. The NMBM considered and implemented loadshedding exemptions for several companies which including VWSA, to minimise disruptions in productivity, saving many jobs. The Municipality is working together with the Perseverance Business Cluster to develop a common vision for the Perseverance Area as an Eco-Industrial Park.

Several strides have been made in the tourism sector. During the 2024/25 financial year, the Municipality welcomed 222,072 foreign tourists, constituting 76% of foreign tourist arrivals in the Eastern Cape Province, and about 1.2 million domestic tourists, comprising 20.3% of the total domestic tourist arrivals in the Eastern Cape Province. The overall direct contribution of tourism to the local economy was about R6.21 billion during the reporting period. In addition, the NMBM entered into an agreement with the Eastern Cape Development Corporation (ECDC) valued at R30 million to support Micro, Medium and Small Enterprises (MMSMEs) as well as entrepreneurs operating in the informal economy.

Key performance highlights under Local Economic Development are indicated below.

- 58% of total municipal operating expenditure on contracted services was paid to contractors physically residing within the municipal area.
- A total of 9 519 work opportunities were created through the Expanded Public Works Programme and Public Employment Programmes, above the annual target of 8 246.
- The Municipality recorded an average turnaround time of four working days to finalise business licence applications, exceeding the annual target of 21 working days.
- The Municipality issued 99% of rates clearance certificates within 10 working days or less, against the annual target of 95%.

Municipal Financial Viability and Management

The Municipality recorded a cost coverage ratio of 2.87 months, implying that the Municipality can meet its operational cost obligations for 2.87 months with its current cash and cash equivalents. During the 2024/25 financial year, the Municipality recorded low spending of infrastructure grants and declining revenue collection rates. The full details of the financial performance and financial position are contained elsewhere in the Annual Report.

Key performance highlights under Municipal Financial Viability and Management are indicated below.

- The current ratio was calculated at 1.64:1.
- The liquidity ratio was calculated at 0.58:1.
- The creditors' payment period was calculated at 88 days, which is above the legislated period of 30 days.
- The debtor's payment period was calculated at 91 days, which is above the annual target of 30 days.
- 71.07% of billed revenue was collected.

Good Governance and Public Participation

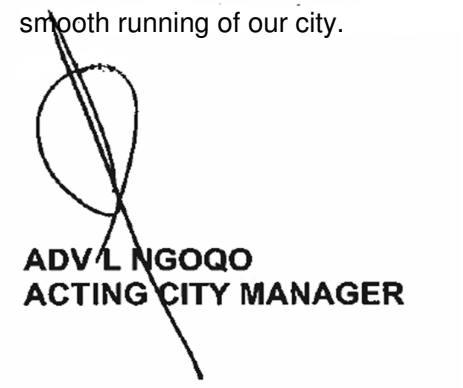
The Municipality remains committed to robust governance and transparency, ensuring a strong foundation for public trust and effective service delivery. The Municipality has a functional Risk Management Committee, which ensures that risk management processes are effective and embedded in the Municipality's internal control processes. The Risk Management Committee holds quarterly meetings to oversee the implementation of risk mitigation measures.

There is a functional Audit Committee which advises the municipal Council and Accounting Officer on matters relating to, inter alia, internal controls, risk management, performance management, effective governance, compliance with legislation and financial reporting. The Audit Committee also reviews the Annual Financial Statements and provides the Council and management with an authoritative and credible view of the financial position of the Municipality.

Key performance highlights under Good Governance and Public Participation are indicated below.

- 100% of Ward Committees (60) remain functional.
- 100% of Councillors have declared their financial interests.
- As at 30 June 2025, seven employees were on suspension (longer than three months).

I wish to extend my profound gratitude to officials at all levels for their relentless efforts to ensure the sustainable provision of basic services to our noble citizens. Furthermore, I am very thankful to the political leadership for their support in the smooth running of our city.



ADV L NGOQO
ACTING CITY MANAGER

COMPONENT B: EXECUTIVE SUMMARY

1.1 FINANCIAL YEARS

The 2024/25 Annual Report builds on the Nelson Mandela Bay Municipality's performance of the 2023/24 financial year. It outlines planned performance targets guiding the 2025/26 financial year. The financial years contained in this Annual Report are illustrated in the table below.

TABLE 1.1: Financial years

YEAR	FINANCIAL YEAR
Year - 2	2022/23
Year -1	2023/24
Year 0	**2024/25**
Year 1	2025/26

1.2 THE NELSON MANDELA BAY IN PERSPECTIVE

GEOGRAPHIC LOCATION AND SIZE

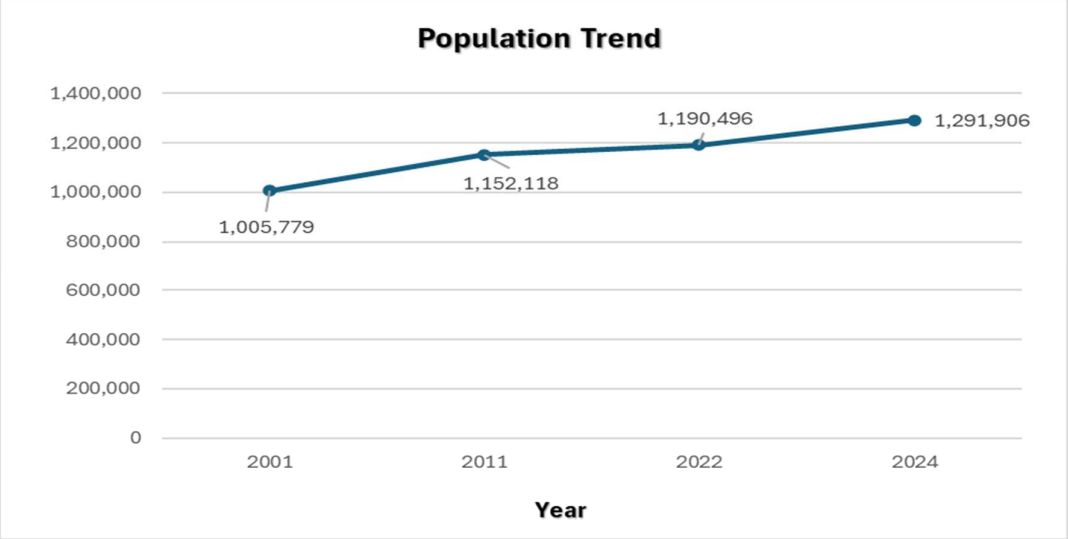
FIGURE 1.1: Geographic location

The Nelson Mandela Bay is a metropolitan municipality located on the shores of Algoa Bay in the Eastern Cape Province, South Africa. It covers Gqeberha, the neighbouring towns of Kariega and Despatch, as well as the surrounding agricultural areas. The Nelson Mandela Bay Municipality is the larger of two metropolitan municipalities in the Eastern Cape Province, covering an area of 1959,02 km². The location of Nelson Mandela Bay is depicted in Figure 1.1.

POPULATION AND HUMAN DEVELOPMENT

The current population of Nelson Mandela Bay is estimated at 1.29 million, constituting 19.8% of the Eastern Cape population (STATS SA, 2024). There are 387,960 households in the Municipality, which is 33% more than the number of households in Buffalo City Metropolitan Municipality (also in the Eastern Cape). However, the number of households in Nelson Mandela Bay is relatively smaller compared to other metros such as the City of Cape Town, eThekwini, Ekurhuleni, the City of Johannesburg and the City of Tshwane. The Municipality is ranked as the 6th most populous city in South Africa (STATS SA, 2024). The city's population trend since 2001 is illustrated in the figure below.

FIGURE 1.2: Demographic trends



Source: STATS SA, 2022

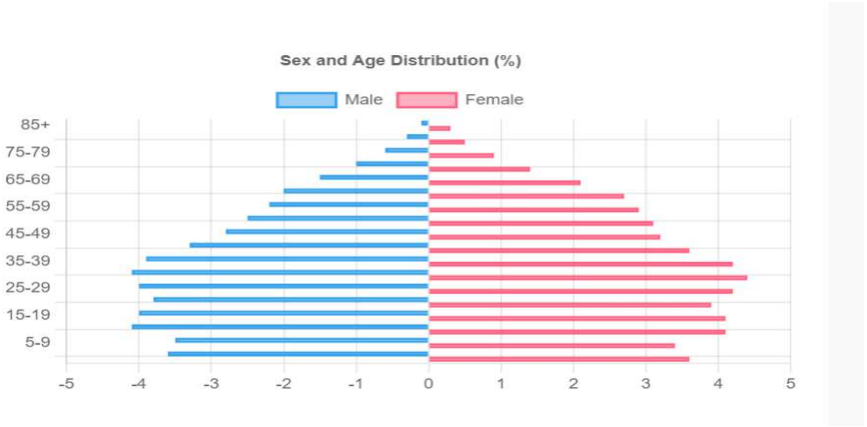
The Municipality experienced a notable growth trajectory over the past two decades. According to the Statistics South Africa General Household Survey Report 2024, the population of the Nelson Mandela Bay Municipality increased by 101,411 since the last census in 2022.

Population characteristics

Females constitute a higher proportion of the Nelson Mandela Bay population at 52.7%. In terms of age distribution, 68.9% of the population falls within the working age group (15-64 years). The elderly population (65+ years) constitutes only 8,8% whilst

children (0-14 years) constitute 22.3% (STATS SA, 2022). The figure below illustrates the population distribution in the city.

Figure 1.3: Age and gender distribution



Source: STATS SA, 2022

The population of Nelson Mandela Bay is an epitome of the Rainbow Nation, comprising a variety of racial groups. Black Africans constitute 62.7% of the population, with Indians/Asians comprising 1.2%. White and Coloured constitute a significant proportion of the population (Coloured – 19.2% and White – 15.7%) (STATS SA, 2022).

The majority of the population (i.e. 37.6%) has completed some form of secondary education (not necessarily completing Grade 12/Std 10) (STATS SA, 2022). Only a minimal number of people (i.e. 12.8%) have higher education. This suggests that the majority of the working population may be seeking employment in either the informal sector or labour-intensive and technical-related jobs.

NATURAL RESOURCES

The Nelson Mandela Bay has a variety of natural resources, including significant marine life, manganese ore deposits, arable land, rivers and their surrounding vegetation, various mineral deposits, amongst others. The Nelson Mandela Bay further boasts historical and cultural resources, which provide significant economic opportunities through tourism. The breathtaking seashore boasts a perfect combination of warm water, protected beaches and captivating sea breezes in the city (ECCOGTA, undated). Additionally, the Municipality is home to the most modern

deep-water port in the Southern Hemisphere - the Port of Ngqura, as well as an additional port (i.e. Port Elizabeth Harbour). Furthermore, the availability of wildlife and malaria-free game reserves, together with monumental icons, is vital in unlocking the full tourism potential of the city.

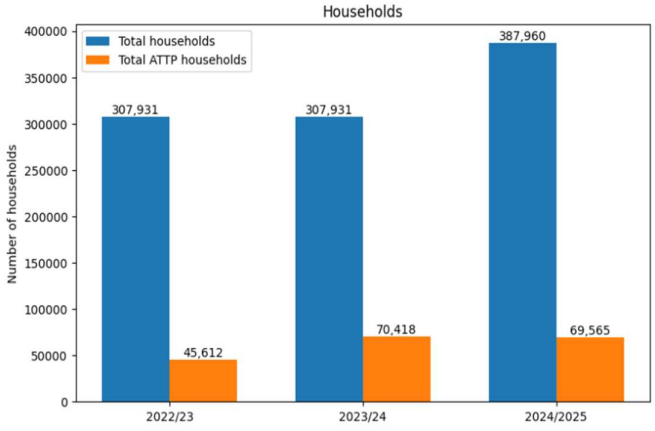
The city is home to an international airport, the Chief Dawid Stuurman International Airport, which provides international air access for tourists and investors. There are also major automotive and other manufacturing industries presenting an opportunity for improved economic growth. The Municipality further boasts an industrial development complex (i.e. the Coega Industrial Development Zone) which is customised for heavy, medium and light industries.

The ocean provides significant economic opportunities through tourism and the maritime industry for the city. The Municipality has over 40km of coastline with a multitude of Blue Flag Beaches. In addition, the Municipality is home to the largest breeding colony of the African Penguin and the only place where the Big 7 (i.e. Elephant, Buffalo, Rhino, Lion, Leopard, Southern right whale and Great White Shark) can be found.

SOCIO-ECONOMIC STATUS

The proportion of registered ATTP households reduced from 23% in the 2023/24 financial year to 18% in the 2024/25 financial year. The figure below illustrates the proportion of households registered as ATTP in the Municipality over the last three financial years.

Figure 1.4: Proportion of households registered as ATTP



Unemployment rate reduced from 30.92% in 2023/24 to 26.4% in the 2024/25 financial year, though the issue remains a serious concern, especially amongst young people. However, the rate of households with no income increased from 0.74% in 2022/23 to 1.27% in the 2024/25 financial year. The table below illustrates the socio-economic status of households in the Nelson Mandela Bay Municipality.

TABLE 1.2: Socio-economic status

Socio-Economic Status					
Year	**Unemployment Rate**	**Proportion of households with no income**	**Proportion of population in low-skilled employment**	**HIV/AIDS prevalence**	**Illiteracy rate**
2022/23	31.98%	0.74%	7.55%	9.31%	4.78%
2023/24	30.92%	0.24%	5.21%	9.45%	4.33%
2024/25	26.4%	1.27%	5.46%	10.18%	3.60%

Source: Quantec EasyData, 2025

The proportion of the population in low-skilled employment decreased from 7.55% in 2022/23 to 5.46% in the 2024/25 financial year. Furthermore, illiterate rate decreased from 4.78% in 2022/23 to 3.6% in the 2024/25 financial year. HIV/AIDS prevalence rose from 9.31% in 2022/23 to 10.18% in the 2024/25 financial year (Quantec EasyData, 2025). The Municipality will improve its awareness campaign on HIV/AIDS and work with the Department of Health to improve access to healthcare for HIV/AIDS patients.

KEY SOCIO-ECONOMIC ISSUES AND IMPLICATIONS FOR DEVELOPMENT

The socio-economic analysis reveals five critical areas that must be strategically addressed in future development planning to ensure sustainable growth and human development.

- Youthful and active population requiring employment opportunities.
- Low-skilled labour requiring employment within the informal sector or labour-intensive and technical-related jobs.
- A significant proportion of the population are young children with a need for quality basic education.

- Natural, cultural and heritage resources for improved local economic development.
- The presence of the ocean and two ports provides economic opportunities through tourism and the maritime industry.

1.3 MUNICIPAL FUNCTIONS

The Municipality performs a range of functions assigned in Schedule 4B and Schedule 5B of the Constitution of the Republic of South Africa (1996), including functions executed concurrently with the provincial and national government.

1.4 SERVICE DELIVERY OVERVIEW

	98.2% of households have access to a potable water supply
	96.9% of households have access to improved sanitation
	92.6% of households reside in formal dwellings
	87% of households have their refuse removed at least once a week
	95.4% of households have access to electricity

Source: STATS SA 2024

1.5 FINANCIAL HEALTH OVERVIEW

Below are the financial performance highlights during the 2024/25 financial year.

TABLE 1.3: Financial Overview: 2024/25

			R' 000
Details	**Original budget**	**Adjustment Budget**	**Actual**
Income:			
Grants	2,639,328	2,451,163	1,786,166
Taxes, Levies and Tariffs	13,159,960	12,974,261	12,103,843
Other	2,317,876	2,603,292	3,613,925
Sub Total	**18,117,164**	**18,028,716**	**17,503,934**
Less: Expenditure	18,116,061	18,028,427	18,684,598
Net Total	**1,103**	**289**	**(1,180,664)**

Some key operating ratios as at 30 June 2025 are highlighted in the table below.

TABLE 1.4: Operating Ratios

Operating Ratios	
Detail	**%**
Employee Cost	22.32%
Repairs & Maintenance	2.76%
Finance Charges & Impairment	24.30%

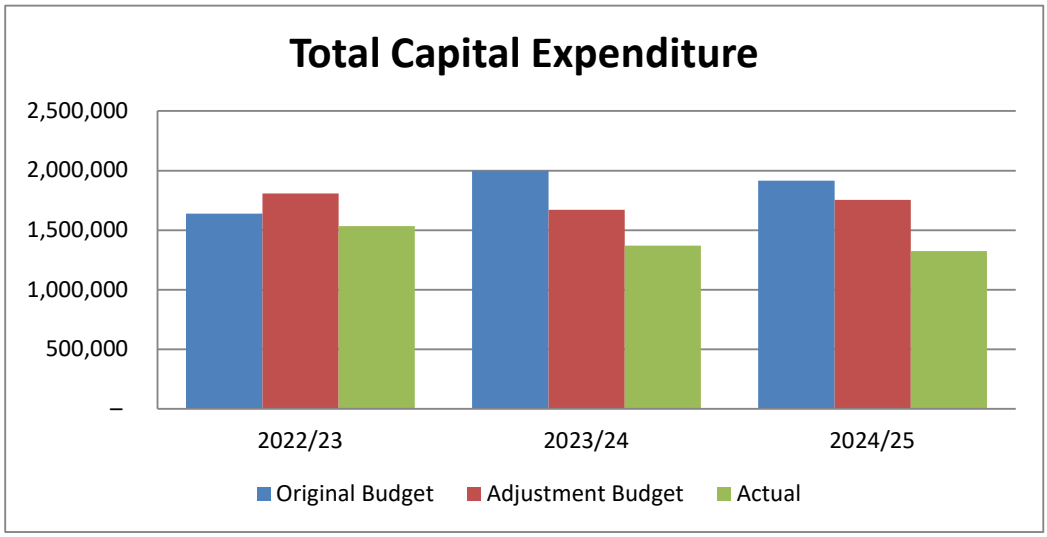
A full analysis of ratios, as well as the Circular 71 ratio analysis, is reflected in Chapter 5 (Section 5.3).

The following table reflects the capital expenditure performance during the 2024/25 financial year.

TABLE 1.5: Total Capital Expenditure: 2022/23 to 2024/25

			R'000
Detail	**2022/23**	**2023/24**	**2024/25**
Original Budget	1,638,618	1,995,960	1,913,807
Adjustment Budget	1,807,558	1,670,844	1,753,651
Actual	1,532,858	1,369,978	1,326,452
Percentage Spent (Actual / Adjustment Budget) per Financial Year	**84.8%**	**81.99%**	**75.64%**

FIGURE 1.5: Total capital expenditure



The Municipality spent R1.326 billion (representing 75.64%) of its approved R1.754 billion capital budget in the 2024/25 financial year, which is the lowest capital expenditure recorded since the 2022/23 financial year. Supply chain management delays continue to hamper capital spending. The unspent DoRA grants as at 30 June 2025 will be paid back to the National Treasury or offset against the Equitable Share to be received during the 2025/26 financial year.

The Municipality continues to experience escalating arrear debt, resulting mainly from the implementation of the water punitive tariff during the 2022/23 financial year. Arrears debt has increased from 14.3 billion in 2023/24 to 18.6 billion in 2024/25. The following table illustrates arrear debt since the 2017/18 financial year.

TABLE 1.6: Arrear debt position

DESCRIPTION	OVERDUE AMOUNTS							
Debtors' Age Analysis By Revenue Source	**Jun-18**	**Jun-19**	**Jun-20**	**Jun-21**	**Jun-22**	**Jun-23**	**Jun-24**	**Jun-25**
Trade and Other Receivables from Exchange Transactions – Water	**R882,102,604**	**R1,048,038,794**	**R1,300,982,897**	**R2,066,932,663**	**R4,064,691,059**	**R8,136,133,033**	**R7,246,044,415**	**R9,316,231,825**
Trade and Other Receivables from Exchange Transactions – Electricity	R522,215,994	R527,876,950	R716,650,824	R668,628,485	R773,487,147	R653,630,400	R673,923,665	R865,756,792
Receivables from Non-exchange Transactions - Property Rates	R463,170,648	R535,265,447	R812,990,353	R909,052,537	R1,076,022,931	R1,335,540,279	R1,518,353,061	R1,833,780,746
Receivables from Exchange Transactions - Wastewater Management	R294,564,098	R366,597,595	R561,471,251	R700,549,422	R935,759,248	R1,163,788,465	R1,214,321,440	R1,512,178,329
Receivables from Exchange Transactions - Waste Management	R172,814,332	R232,884,759	R336,404,265	R408,432,360	R529,232,047	R661,209,036	R609,844,505	R742,881,536
Receivables from Exchange Transactions - Property Rental Debtors	R24,491,632	R31,854,609	R34,325,848	R38,558,072	R36,642,937	R40,177,773	R45,468,522	R61,488,193
Interest on Arrear Debtor Accounts	**R602,344,000**	**R767,715,339**	**R934,497,911**	**R1,105,383,520**	**R1,430,696,992**	**R1,947,366,721**	**R2,588,408,509**	**R3,822,318,447**

Other	R302,453,347	R302,819,942	R318,640,907	R351,016,018	R404,536,706	R399,930,189	R389,642,695	R438,674,731
Total By Income Source	**R3,264,156,655**	**R3,813,053,435**	**R5,015,964,256**	**R6,248,553,077**	**R9,251,069,067**	**R14,337,775,896**	**R14,286,006,812**	**R18,593,310,600**
Debtors' Age Analysis By Customer Group								
Organs of State	R102,939,284	R91,038,489	R226,436,994	R139,326,575	R150,887,128	R180,626,258	R231,521,682	R207,945,308
Commercial	R1,035,331,542	R989,505,419	R1,504,983,613	R1,582,792,153	R1,816,207,856	R1,693,956,774	R1,899,268,104	R2,313,305,563
Households	**R2,108,261,598**	**R2,702,507,784**	**R3,254,120,628**	**R4,488,806,232**	**R7,242,667,376**	**R12,418,048,260**	**R12,100,517,510**	**R16,016,183,523**
Other NMBM	R17,624,231	R30,001,743	R30,423,021	R37,628,117	R41,306,707	R45,144,604	R54,699,516	R55,876,206
Total By Customer Group	**R3,264,156,655**	**R3,813,053,435**	**R5,015,964,256**	**R6,248,553,077**	**R9,251,069,067**	**R14,337,775,896**	**R14,286,006,812**	**R18,593,310,600**

The growing arrears debt can further be attributed to a poor collection rate. The collection rate has decreased from 75.62% in 2023/24 to 71.07% in the 2024/25 financial year. The following table shows the collection rates since the 2026/17 financial year.

TABLE 1.7: Historic Collection Rate of the NMBM

FINANCIAL YEARS	August	September	October	November	December	January	February	March	April	May	June	July
2016-2017	88.5	92.4	94	98.6	96.8	87.3	89.8	98.1	85.7	100.8	85.7	117.1
Accumulate	88.5	91.5	92.1	93.2	93.7	92.9	92.5	93.1	92.4	93.1	92.6	94.3
2017-2018	100.5	79.4	101.9	104.4	89.5	78.9	99.7	87.6	91.9	90	99.5	98.8
Accumulate	100.5	89.1	93.2	95.5	94.5	91.9	92.8	92.3	92.2	92	92.6	93.1
2018-2019	107.1	78.8	104.8	98.7	92.2	87.7	81.9	89.6	98.3	108.6	91	104.1
Accumulate	107.1	90.8	95.3	96.1	95.4	94.1	92.5	92.1	92.8	94.1	93.9	94.7
2019-2020	96.9	90.3	83.7	89.8	83	76.9	79	90.1	64.6	79.8	69.5	98.2
Accumulate	96.9	93.5	90	89.9	88.7	86.7	85.7	86.2	83.9	83.6	82.2	83.4
2020-2021	88.3	84.5	83.5	82.0	77.3	70.7	73.4	105.9	89.2	91.1	86.5	106.0
Accumulate	88.3	86.2	85.2	84.5	83.1	81.1	80.1	82.5	83.1	83.9	84.1	85.5
2021-2022	69.6	84.6	61.3	69.2	78.8	59.3	85.2	78.4	79.4	94.4	86.2	81.9
Accumulate	69.6	76.5	70.8	70.4	71.9	69.6	71.5	72.3	73.0	74.8	75.7	76.2
2022-2023 (MONTHLY)	80.3	62.7	55.1	55.8	54.5	48.7	48.8	49.5	99.0	83.6	97.4	71.9
Accumulate	80.3	70.0	64.5	62.3	60.7	58.6	57.2	56.2	58.7	60.7	62.7	63.3
2023-2024 (MONTHLY)	70.8	65.6	88.2	83.4	85.4	59.6	80.3	74.2	85.9	76.9	69.5	**76.2**
Accumulate	70.8	68.0	74.2	76.1	77.7	74.4	75.1	75.0	76.1	76.2	75.6	**75.6**
2024-2025 (MONTHLY)	75.1	69.1	78.5	74.9	73.2	55.7	65.1	89.1	76.9	73.9	75.9	**58.1**
Accumulate	75.1	71.8	74.1	74.3	74.1	70.6	69.9	71.6	72.2	72.3	72.6	**71.1**

1.6 ORGANISATIONAL DEVELOPMENT OVERVIEW

There are 5,618 permanent employees in the Municipality as at 30 June 2025, a decrease from 5,679 in 2023/24. The Municipality further has 1,690 temporary workers, which is an increase from the 1,364 reported in 2023/24. The category of temporary workers includes EPWP appointees, students (interns and experiential trainees), as well as section 56/57 appointees and Councillors. There are 120 seats in Council and 11 approved Section 56 positions (including the City Manager), of which five were filled as at 30 June 2025.

1.7 AUDITOR-GENERAL'S REPORT

The Municipality received a qualified audit opinion for the 2024/25 financial year. The table below illustrates audit outcomes for the past three financial years.

TABLE 1.6: Audit outcomes

Audit outcomes		
2022/23	**2023/24**	**2024/25**
Unqualified audit opinion	Qualified audit opinion	Qualified audit opinion

The complete Auditor-General's Report is included in "Volume III" of this Annual Report.

1.8 STATUTORY ANNUAL REPORT PROCESS

The statutory annual report process is depicted in the table below.

TABLE 1.8: Statutory Annual Report Process

NO	ACTIVITY	TIMEFRAME
1	Finalisation of the Annual Performance Report for the 2024/25 financial year	29 August 2025
2	Submission of the Annual Performance Report for the 2024/25 financial year to NMBM Internal Audit	29 August 2025
3	Submission of the 2024/25 Annual Financial Statements, Annual Performance Report and the Draft Annual Report to NMBM Internal Audit, Auditor-General and National Treasury	29 August 2025
4	Auditor-General audits Consolidated Financial Statements and performance data	01 September 2025
5	Receipt of Auditor-General's Audit Report and commencing with addressing findings	31 December 2025
6	Executive Mayor tables Draft 2024/25 Annual Report and audited Financial Statements in Council, with the Auditor-General's Report	30 January 2026
7	Draft 2024/25 Annual Report is made public, and representations are invited	30 January 2026
8	Municipal Public Accounts Committee concludes assessment of NMBM 2024/25 Annual Report	13 March 2026
9	Council adopts Oversight Report on 2024/25 Annual Report	31 March 2026
10	The 2024/25 Oversight Report is made public	31 March 2026
11	The 2024/25 Oversight Report is submitted to the relevant Provincial and National Departments	31 March 2026

CHAPTER 2: GOVERNANCE

2.1 VISION

An iconic, friendly, ocean city driven by innovation, service excellence and economic development – a destination of choice.

The vision of the Nelson Mandela Bay Municipality is elaborated below:

- *Iconic* – the Nelson Mandela Bay Municipality is privileged to carry the name of an icon, Nelson Rolihlahla Mandela, who has been described as the World's icon of peace. The Municipality seeks to promote the values held by this icon. In addition, the Municipality treasures this unique association and aims to translate it into tourism potential for the city.
- *Friendly* – Nelson Mandela Bay has long been regarded as the Friendly City as a result of the warmth of its residents and its well-established hospitality industry. The Municipality seeks to leverage this goodwill to attract investment and stimulate the local economy.
- *Ocean city driven by innovation* – The Municipality's location as a coastal city gives it a unique opportunity in terms of the ocean economy. To this end, the Municipality seeks to unlock the potential in the areas of fisheries, shipping, tourism, and renewable energy. The Municipality further seeks to leverage its existing two ports to establish a strong and vibrant maritime sector.
- *Service Excellence* – In fulfilling our service delivery mandate, the Municipality commits to maintaining high-quality standards, ensuring efficient turnaround times and prompt response to service delivery disruptions.
- *Economic development* – The Municipality seeks to grow its local economy through the capacitation of emerging medium enterprises as well as the implementation of investment attraction and retention programmes.
- *Destination of choice* – The Nelson Mandela Bay is obviously a destination of choice as a result of its iconic name, strategic location and the friendly attitude of its residents. This is proven by the hosting of a number of prestigious national and international events in the city.

The vision of the Municipality is translated into strategic sector objectives, which inform specific interventions to address identified development gaps.

2.2 INSTITUTIONAL GOVERNANCE

The Nelson Mandela Bay Municipality's governance system comprises both political and administrative structures headed by the Executive Mayor and the City Manager, respectively. The Municipality is further supported by oversight structures such as the Portfolio Committees and the Municipal Public Accounts Committee (MPAC). In addition, the Municipality has an Intergovernmental Relations (IGR) strategy, which serves as a framework for managing its intergovernmental relations. Corporate governance is further strengthened through risk management and internal control mechanisms, as well as stakeholder engagement in planning and budgeting processes.

The different components of the Nelson Mandela Bay Municipality's governance system are discussed below.

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

The municipal structure is made up of both political and administrative structures.

2.3 POLITICAL STRUCTURE

The affairs of the Municipality are overseen by its Council, which exercises both legislative and executive authority. The Municipal Council has established the following Section 79 Committees in terms of the Local Government: Municipal Structures Act, No.117 of 1998.

- Municipal Public Accounts Committee (MPAC)
- The Rules and Ethics Committee.
- Audit Committee

2.3.1 Council

The Speaker presides over Council and is supported by the Chief Whip, whose office addresses complaints from communities, including those received via the Petitions Office.

The Municipality has 120 Councillors elected through a mixed-member proportional representation system. Sixty (60) of the Councillors serve as Ward Councillors, while the remaining 60 are selected from party lists to ensure proportional representation. Altogether, 13 political parties are represented in Council as illustrated in the table below.

TABLE 2.1: Political party seat allocation and gender distribution

POLITICAL PARTY	ALLOCATION OF SEATS	GENDER DISTRIBUTION	
		MALE	FEMALE
African National Congress (ANC)	46	31	15
Democratic Alliance (DA)	46	33	13
Economic Freedom Fighters (EFF)	8	4	4
United Democratic Movement (UDM)	1	1	0
Patriotic Alliance (PA)	2	1	1
African Independent Congress (AIC)	1	1	0
African Christian Democratic Party (ACDP)	2	1	1
Abantu Integrity Movement (AIM)	1	1	0
Defenders of the People (DOP)	2	0	2
Good Party (GP)	1	1	0
National Alliance (NA)	2	2	0
Pan Africanist Congress of Azania (PAC)	1	1	0
Freedom Front Party (FFP)	2	2	0
TOTAL	**115**	**79**	**36**

As at 30 June 2025, 115 of the 120 seats were filled, with five (5) seats vacant due to deaths and an ongoing legal matter.

- One seat belonging to the National Alliance was declared vacant due to an ongoing legal issue.
- Two seats belonging to the African National Congress were declared vacant due to the death of Councillors.
- Two seats belonging to the Democratic Alliance were declared vacant due to the death of a Councillor and a resignation.

The DA and ANC hold the largest number of seats at 40% each. Male Councillors constitute 69% of the seats in Council. The ANC has the highest female representation in Council at 42%. 77% of political parties occupy only one or two seats, resulting in a coalition-led governance arrangement.

2.3.2 The Executive Mayoral System

The Executive Mayoral system of the Nelson Mandela Bay Municipality consists of the Executive Mayor and ten Mayoral Committee Members, each chairing a portfolio committee. The Executive Mayor oversees the delivery of services by the administrative structure. The political seat (Offices of the Executive Mayor, the Speaker and the Chief Whip) of the Nelson Mandela Bay Municipality is located in Gqeberha. The current political leadership of the Municipality is illustrated in the figure below.

FIGURE 2.1: NMBM political leadership

Cllr L Namette:
MPAC Chairperson

The Nelson Mandela Bay Municipality further has a functional Municipal Public Accounts Committee (MPAC), which provides the appropriate mechanism through which Council fulfils its oversight responsibilities. In addition, the Municipality has functional Audit and Risk Management Committees in place.

2.3.3 Office of the Chief Whip

The Chief Whip maintains discipline among Councillors and serves as the contact point between the executive and legislative spheres of the Municipality. The Chief Whip is further responsible for the political management of Council meetings, management of the majority and coalition caucuses and building better relations between the various political parties represented in Council. The Office of the Chief Whip is also responsible for recommending to the Executive Mayor which councillors should serve on committees and represent the Municipality on external bodies. In addition, there is a multi-party whipper-in forum where all parties represented in Council discuss the order of business in Council and determine which items will require debate during Council sessions.

2.4 ADMINISTRATION

The administration of the Nelson Mandela Bay Municipality is headed by the City Manager appointed by Council. The City Manager is supported by an Executive Management Team comprising 10 senior managers as per the following:

- Chief Operating Officer
- Chief Financial Officer
- Executive Director: Corporate Services
- Executive Director: Economic Development, Tourism and Agriculture
- Executive Director: Electricity and Energy
- Executive Director: Human Settlements
- Executive Director: Infrastructure and Engineering
- Executive Director: Public Health

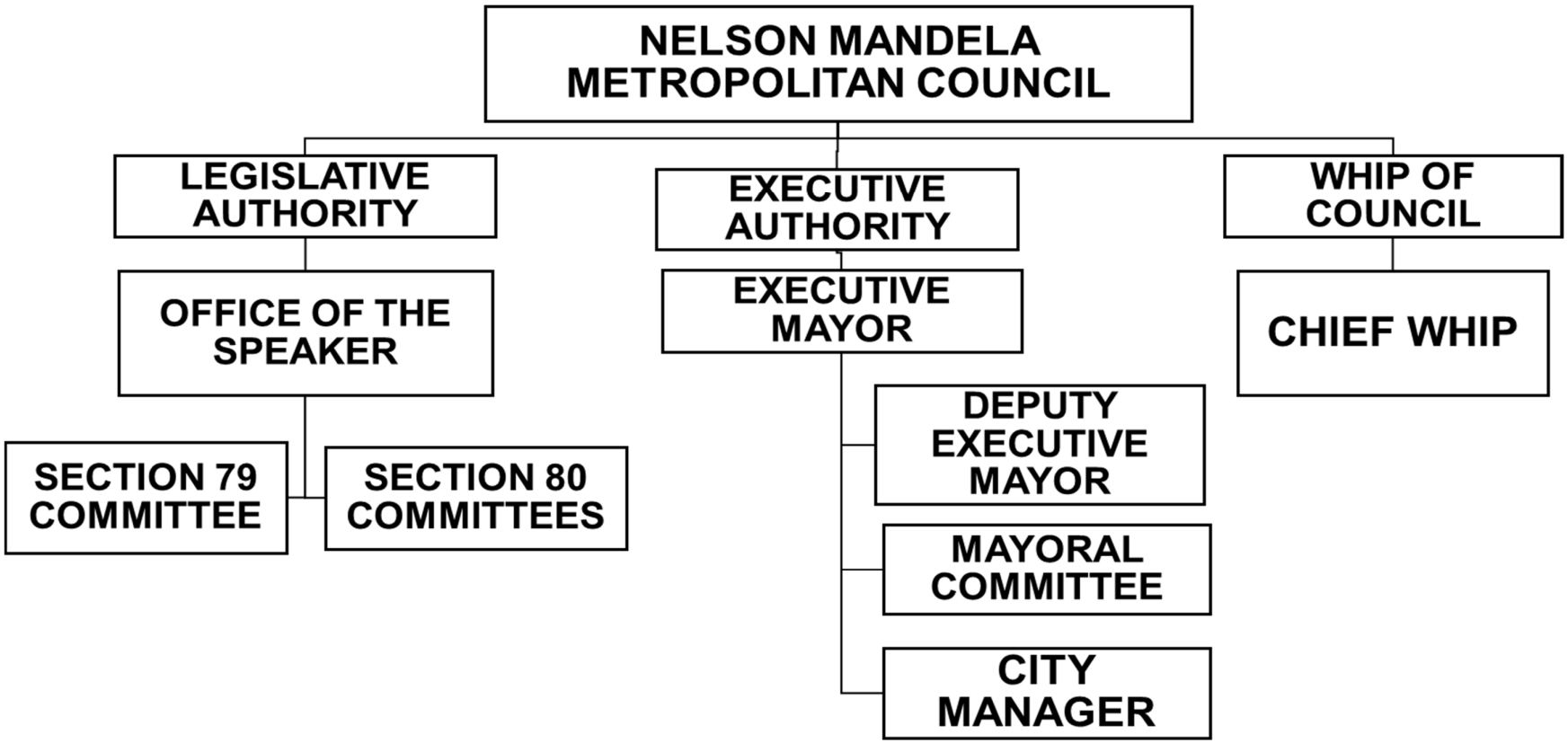
- Executive Director: Sport, Recreation, Arts and Culture
- Executive Director: Safety and Security

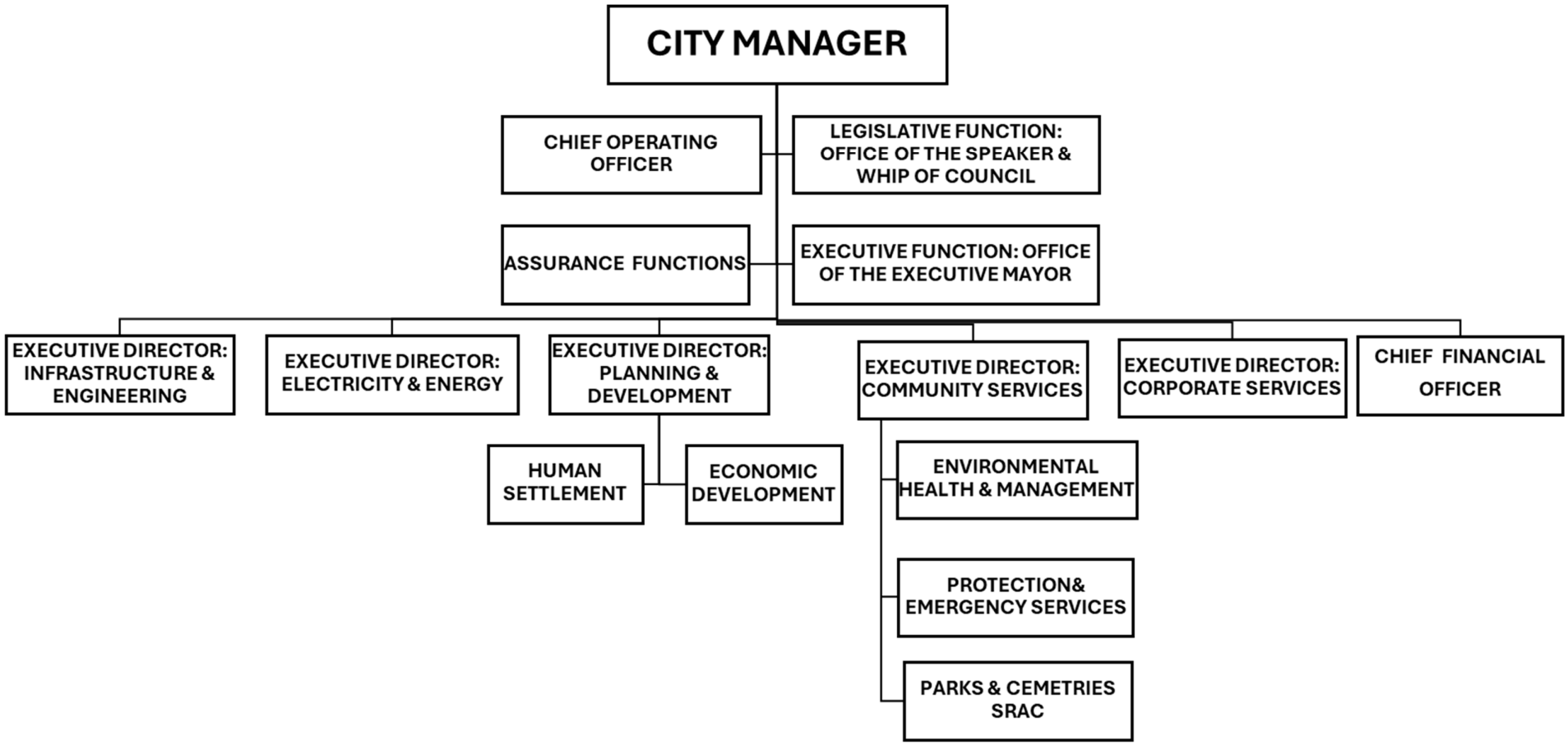
The Office of the City Manager is located on the First Floor of the City Hall, Vuyisile Mini Square, Central, Gqeberha. The current Executive Management Team of the Nelson Mandela Bay Municipality is illustrated in the figure below.

FIGURE 2.2: Executive Management Team

The current organisational structure of the Municipality is reflected in the figure below.

FIGURE 2.3: MACRO STAFF ESTABLISHMENT OF NELSON MANDELA METROPOLITAN MUNICIPALITY




CITY MANAGER
CHIEF OPERATING OFFICER
LEGISLATIVE FUNCTION: OFFICE OF THE SPEAKER & WHIP OF COUNCIL
ASSURANCE FUNCTIONS
EXECUTIVE FUNCTION: OFFICE OF THE EXECUTIVE MAYOR
EXECUTIVE DIRECTOR: INFRASTRUCTURE & ENGINEERING
EXECUTIVE DIRECTOR: ELECTRICITY & ENERGY
EXECUTIVE DIRECTOR: PLANNING & DEVELOPMENT
EXECUTIVE DIRECTOR: COMMUNITY SERVICES
EXECUTIVE DIRECTOR: CORPORATE SERVICES
CHIEF FINANCIAL OFFICER
HUMAN SETTLEMENT
ECONOMIC DEVELOPMENT
ENVIRONMENTAL HEALTH & MANAGEMENT
PROTECTION& EMERGENCY SERVICES
PARKS & CEMETRIES SRAC

COMPONENT B: INTERGOVERNMENTAL RELATIONS

2.5 INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTER-GOVERNMENTAL RELATIONS (IGR)

The Municipality participates in various national and provincial intergovernmental structures, including the following:

- The President's Coordinating Council
- SADC National Steering Committee
- Transformation, Governance and Municipal Support Working Group
- The Consultative Forum on International Relations (CFIR) –
- Minister and Members of the Executive Council (MinMEC)
- Provincial IGR Forum (Political and Technical)
- Government, State Capacity and Institutional Development Cluster (GSCID)
- Provincial IGR Steering Committee
- Provincial Disaster Management Committee
- Provincial Development Model (DDM) Steering Committee
- District Development Model (DDM) Technical Task Team
- Intermunicipal dialogues
- IGR Champions Meeting

Nelson Mandela Bay Municipality currently has four active partnerships with the following cities:

- Gothenburg, Sweden Partnership
- Jacksonville, USA Partnership
- Ningbo, China Partnership
- Braunschweig, Germany Partnership

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

2.6 PUBLIC PARTICIPATION

The Municipality employs various instruments, including the use of radio, live streaming on YouTube and Facebook to improve public participation. Furthermore, there is a dedicated WhatsApp line (i.e., 084 800 4335) for engaging communities. All stakeholders are involved in municipal planning and budgeting processes. During the 2024/25 financial year, 53 public participation meetings were held across the six clusters as follows:

- Govan Mbeki (7 meetings)
- Alex Matikinca (11 meetings)
- Zola Nqini (7 meetings)
- Molly Blackburn (12 meetings)
- Champion Galela (7 meetings)
- Lillian Diedericks (9 meetings)

2.7 IDP PARTICIPATION AND ALIGNMENT

TABLE 2.2: IDP participation and alignment

IDP Participation and Alignment Criteria	Yes/No
Does the Municipality have impact, outcome, input and output indicators?	Yes
Does the IDP have priorities, objectives, KPIs and development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned, and can they be calculated into a score?	Yes
Does the Budget align directly with the KPIs in the Strategic Plan?	Yes
Do the KPIs in the IDP align with Section 57 managers?	Yes
Do the KPIs in the IDP lead to functional area KPIs, as per the SDBIP?	Yes
Do the KPIs in the IDP align with the provincial KPIs on the 12 Outcomes?	Yes
Were the indicators communicated to the public?	Yes (IDP, SDBIP and Annual Reports are open for inspection at municipal libraries, Customer Care Centres and on the Municipal Website)
Were the four-quarter aligned reports submitted within the stipulated timeframes?	Yes

COMPONENT D: CORPORATE GOVERNANCE

2.8 RISK MANAGEMENT

The Nelson Mandela Bay Municipality is required in terms of the Local Government: Municipal Finance Management Act (MFMA), Act No 56 of 2003, the Local Government: Municipal Systems Act of 2000, and the Public Sector Risk Management Framework to implement a risk management process that aligns with the principles of good corporate governance. This commitment ensures that the Municipality manages risks proactively and transparently in support of effective service delivery.

The Municipality maintains a dedicated Risk Management Unit, which provides comprehensive support to ensure systematic, uniform and effective application of enterprise risk management across the institution. In addition, a functional Risk Management Committee (chaired by an independent external Chairperson) oversees the Municipal's risk management and internal control environment. The Committee convenes quarterly meetings to monitor the implementation progress of risk mitigation measures and recommend improvements where necessary. Each year, the Municipality identifies strategic risks that may impact the achievement of its strategic objectives as set out in the IDP. The identified key strategic risks include the following:

- Insufficient revenue collection
- Drought and water shortages
- Underspending on the capital budget
- Potential disruption to services due to ICT system failure and cybersecurity breaches
- Vandalism of critical municipal assets
- Negative audit outcomes
- Exposure to fraud and corruption risks
- Poor service culture leading to customer dissatisfaction
- Fragmented Municipal Planning processes
- Increases in unauthorised, fruitless, and wasteful expenditure
- Inadequate management of municipal fleet
- Leadership instability

To mitigate these risks, the Municipality continues to implement several control and improvement measures, including:

- Revenue enhancement initiatives, such as data cleansing, strengthened debt collection processes, and the development of a comprehensive revenue enhancement strategy.
- Establishment of a Revenue Collection War Room, which convenes weekly to identify and resolve anomalies in billing and revenue collection processes.
- Implementation of a 10-year Water Loss Reduction Strategy to ensure long-term water security.
- Enhanced monitoring of budget and procurement processes through the Budget and Treasury Standing Committee.
- Improved security of critical electrical and infrastructure installations to curb vandalism and service disruptions
- Establishment of a Clean Audit Steering Committee to drive audit improvement initiatives.
- Implementation of a Fraud and Corruption Prevention Strategy, strengthening the Municipality's ethical governance environment.

2.9 ANTI-FRAUD AND ANTI-CORRUPTION STRATEGY

The Municipality implements an Anti-fraud and Anti-corruption Strategy with related policies to mitigate fraud risks. There is a Forensics Unit with a close working relationship with law enforcement agencies, including the South African Police Service (SAPS), HAWKS, the Special Investigating Unit (SIU), the Public Protector, the National Prosecution Authority and the Department of Justice. The following incidents can be reported to the Forensic Investigating Unit of the Municipality, situated on the 10th Floor, Starport Building, Central, Gqeberha or via the Municipality's Ethics Hotline either by email (ethics@mandelametro.gov.za) or a hotline number (041 506 5522):

- Fraud
- Collusion to perpetrate financial misconduct
- Abuse of NMBM assets
- Bribery
- Corruption
- Favouritism / Nepotism

- Irregular / Wasteful expenditure
- Theft
- Misconduct perpetrated by employees.

2.10 SUPPLY CHAIN MANAGEMENT

The Municipality's Supply Chain Management Policy seeks to promote socio-economic transformation in line with applicable legislation. Small, Medium, and Micro-enterprises are encouraged to participate in the procurement processes to drive local economic growth.

The Local Government Framework for Infrastructure Delivery and Procurement Management is included in the SCM Policy of the Municipality to ensure value for money in the implementation of infrastructure-related projects. A Quality Management System is implemented to ensure proper procurement processes. The following SCM elements are in place.

- Demand Management.
- Contracts Management
- Risk and Performance Management elements
- Contracts Management element
- Acquisitions Management element.

Long-term Contracts

The number of existing long-term contracts decreased from 21 (in the 2023/24) to 14 in the 2024/25 financial year. Details of these contracts are provided in Appendix H.

2.11 BY-LAWS

The Municipality's By-law Implementation Coordinating Committee (BICC) coordinates the implementation of municipal by-laws. The BICC undertakes regular site inspections and joint operations to monitor compliance with municipal by-laws. The table below illustrates the by-law gazetted in the 2024/25 financial year.

Table 2.3: By-laws Introduced during Year 0					
Newly Developed	**Revised**	**Public Participation Conducted Before Adoption of By-Laws (Yes/No)**	**Dates of Public Participation**	**By-Laws Gazetted* (Yes/No)**	**Date of Publication**
Outdoor Advertising	Yes	Yes		Yes	26 August 2024

2.12 WEBSITE

The Municipality continues to publish required documents on its website in line with Section 75 of the Local Government: Municipal Finance Management Act, No. 56 of 2003. Below is a table which reflects some of the key documents uploaded on the municipal website.

TABLE 2.4: Website

Documents published on the Municipality's / Entity's Website		
Documents published on the Municipality's / Entity's Website	**Yes / No**	**Publishing Date**
Current Annual and Adjustments Budgets and all budget-related documents	Yes	2024/25 Adjustments Budget: 23 April 2025 2025/26 Draft Budget: 10 April 2025 2025/26 Final Budget: 23 June 2025
All current Budget-related policies	Yes	27 June 2025
The previous Annual Report (Year -1 = 2023/24)	Yes	28 March 2025
The Annual Report (Year 0 = 2024/25)	TBD	To be published on date of Council meeting in January 2026
All current performance agreements required in terms of Section 57(1)(b) of the Municipal Systems Act (Year 0 = 2024/25) and resulting scorecards	Yes	17 September 2025
All service delivery agreements (Year 0 = 2024/25)	N/A	No service delivery agreements were entered into during the review period
All long-term borrowing contracts (Year 0 = 2024/25)	N/A	No long-term loan was taken during the review period
All Supply Chain Management contracts above a prescribed value for Year 0 (2024/25)	Yes	All SCM awards are published as they occur
An information statement containing a list of assets over a prescribed value, disposed of in terms of Section 14(2) or (4) during Year 0	Yes	Last published on 30 April 2024
Contracts agreed in Year 0 (2024/25) to which Subsection (1) of Section 33 of MFMA apply, subject to Subsection (3) of that Section	N/A	No contracts entered into during the review period
Public-private partnership agreements referred to in Section 120 made in Year 0 (2024/25)	N/A	No Partnership agreements entered into during the review period
All quarterly reports tabled in Council in terms of Section 52(d) during Year 0 (2024/25)	Yes	Qtr. 1: 06 November 2024 Qtr. 2: 30 January 2025 Qtr. 3: 29 May 2025

2.13 PUBLIC SATISFACTION WITH MUNICIPAL SERVICES

In line with Section 55(1)(o) of the Local Government: Municipal Systems Act 32 of 2000, the Municipality alternates household and business satisfaction surveys to assess service delivery performance. A business satisfaction survey offers businesses the opportunity to evaluate municipal services and articulate their service delivery priorities. A business satisfaction survey was conducted in 2024/25, with results to be published in the 2025/26 financial year. The survey findings will inform strategic planning and decision-making, enabling the Municipality to better meet the needs of the business community.

CHAPTER 3: SERVICE DELIVERY PERFORMANCE

The Nelson Mandela Bay Municipality implements its Integrated Development Plan through its annually approved Service Delivery and Budget Implementation Plans (SDBIPs) in line with Section 53 (1)(C)(ii) of the MFMA. The SDBIP serves as a 'performance contract' between the Municipality and the community, translating the Council's strategic objectives into quantifiable outputs and service delivery commitments for each year. This framework ensures accountability, promotes transparency, and enables regular performance monitoring across all municipal functions.

COMPONENT A: BASIC SERVICES

The Nelson Mandela Bay Municipality provides the following basic services to its citizens:

- Water and sanitation
- Electricity
- Waste management
- Parks and cemeteries
- housing
- Roads and stormwater management
- Safety and security

3.1 WATER PROVISION

INTRODUCTION TO WATER PROVISION

The Nelson Mandela Bay Municipality operates eight water treatment works that supply potable water to residents, businesses, and institutions. The Municipality owns and manages all water treatment plants and the distribution networks. The total System Input Volume (SIV) is approximately 340,000 m3/day, with water abstracted primarily from the Churchill and Impofu Dams as well as the Orange Fish Transfer Scheme treated at Nooitgedagt.

As at 30 June 2025, 38.01% (a reduction from 44.86% in 2023/24) of the Municipality's water treatment capacity remained unused. This unused capacity stems from water restrictions issued by the Department of Water and Sanitation, which limit the volume of raw water that may be abstracted and treated. While the system retains sufficient treatment capacity, restrictions continue to affect overall supply levels.

Water provision to informal settlements

The Municipality continues to expand access to safe water in informal settlements. Water is provided through standpipes installed within a 200m radius of households. Settlements without formal reticulation receive water via static water tanks. The number of standpipes installed in the 2024/25 financial year increased from 78 in 2023/24 to 179. There are currently 1,164 standpipes across informal settlements in the metro. Furthermore, 1,471 new water and sewer connections were installed during the 2024/25 financial year. These interventions reflect ongoing efforts to reduce service backlogs and support dignified living conditions.

Water quality performance

Water quality remains largely compliant with National Standards, as shown below by the results of the Potable Water Quality Analysis for the 2024/25 financial year are as follows:

- Micro-bacteriological compliance: 97.6% (a slight decline from 97.9% in 2023/24), compliant water quality.
- Chemical compliance: 99% (improved from 97.7% in 2023/24) compliant water quality.

These results confirm that potable water provision is of high quality despite drought pressures and operational constraints.

Leak repairs and dam levels

A total of 33,350 (representing 84%) out of the 39,606 reported water leaks were repaired during the 2024/25 financial year. Although moderate rainfall was experienced in October / November 2024, overall dam storage levels decreased from 78.42% in June 2024 to 69.71% in June 2025. The Impofu Dam continues to reflect low storage levels at 51% (as at 30 June 2025), underscoring the need for continued water conservation measures.

Water-use by sector

The table below indicates the total use of water by sector during the 2024/25 financial year.

TABLE 3.1: Total use of water by sector (Megalitres)

Total Use of Water by Sector (Megalitres)					
	Agriculture	Forestry	Industrial & Commercial	Domestic	Unaccountable/ water losses
2022/23	Nil	Nil	35 469	65 871	42.77%
2023/24	Nil	Nil	34 177	79 689	48.66%
2024/25	Nil	Nil	37 111	90 859	52.74%

Domestic water use increased by 14%, driven mainly by population growth, climate conditions, and urban expansion. Industrial and commercial consumption decreased by 8.6%. The Municipality does not supply water to the agriculture and forestry sector, which relies primarily on boreholes and other sources of water supply.

Performance summary

During the period under review, a total of 1,471 new water connections meeting minimum standards were installed, reflecting an increase from 1,103 reported in the 2023/24 financial year. Real water losses, as defined by the International Water Association (Physical losses of water from the distribution system, including leakages and storage overflows), were 37.7%, an increase from 34.8% in 2023/24. Real water losses emanate from meter reading inaccuracies resulting from faulty and/ or stolen water meters. The Municipality is in the process of rolling out a meter replacement programme to assist in improving billed volumes. The table below reflects water services performance during the 2024/25 financial year.

TABLE 3.2: PERFORMANCE SCORECARD

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 1: Basic Service Delivery	Number of new water connections meeting minimum standards	2000	1103	2000	1471	2000
KPA 1: Basic Service Delivery	Percentage of water treatment capacity unused	15%	44.86%	15%	38%	15%

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 1: Basic Service Delivery	Percentage real water losses as defined by the International Water Association (Physical losses of water from the distribution system, including leakage and storage overflows)	31%	34.8%	33%	37.7%	33%

Human resource capacity

As at 30 June 2025, the Water Services Unit of the Nelson Mandela Bay Municipality had a total establishment of 1,318 posts. Of these, 714 posts were filled, while 604 remained vacant, reflecting a vacancy rate of 46%. Compared to the previous year, staffing levels increased from 502 employees in 2023/24 to 714 in 2024/25, representing a net increase of 212 employees. These figures highlight ongoing capacity challenges across the Unit, particularly at lower operational levels where the bulk of service delivery staff are concentrated, as well as at certain senior levels, which may affect oversight and management efficiency.

TABLE 3.3: Employees: Water Services

Employees: Water Services					
	Year -1	Year 0			
Job Level	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	235	544	312	232	43%
4 - 6	146	406	181	225	55%
7 - 9	68	174	101	73	42%
10 - 12	44	150	90	60	40%
13 - 15	7	31	18	13	42%
16 - 18	2	10	10	0	0%
19 - 20	0	3	2	1	33%
Total	**502**	**1318**	**714**	**604**	**46%**

Financial performance by the Water Services Unit is reflected in the tables below. Detailed analysis of financial information is provided in Chapter 5 of this Annual Report.

TABLE 3.4: Financial Performance 2024/25: Water Management

Financial Performance 2024/25: Water Management					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	3,918,306	3,734,347	3,848,870	3,555,315	(293,554)
Expenditure:					
Employees	94,362	268,901	254,808	179,160	(75,648)
Repairs and Maintenance	101,511	143,853	145,205	121,232	(23,973)
Other	3,559,499	2,248,731	2,247,153	3,606,048	1,358,896
Total Operational Expenditure	3,755,372	2,661,485	2,647,166	3,906,440	1,259,274
Net Operational Expenditure	(162,934)	(1,072,862)	(1,201,704)	351,125	1,552,829

TABLE 3.4.1: Financial Performance 2024/25: Water Treatment					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	–	–	–	–	–
Expenditure:					
Employees	(48,664)	60,911	56,788	(48,881)	(105,668)
Repairs and Maintenance	(27,035)	20,851	20,836	11,344	(9,491)
Other	(115,575)	189,976	189,839	(157,770)	(347,609)
Total Operational Expenditure	(191,275)	271,738	267,462	(195,306)	(462,769)
Net Operational Expenditure	(191,275)	271,738	267,462	(195,306)	(462,769)

TABLE 3.4.1.1 Function: Water Management:	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Water Treatment	**-191,274,649**	**271,737,520**	**267,462,370**	**-195,306,476**	**-462,768,846**
Expenditure / Contracted services	**-38,337,415**	**24,048,580**	**24,157,580**	**-26,993,173**	**-51,150,753**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation		65,610	65,610		-65,610
Contractors					
Fire Protection		85,120	85,120	18,525	-66,595
Maintenance of Buildings and Facilities	354,100	1,683,120	1,683,120	57,787	-1,625,333
Maintenance of Equipment	-27,395,919	19,182,350	19,167,350	11,286,420	-7,880,930
Pest Control and Fumigation	2,800	75,400	75,400	3,440	-71,960
Sewerage Services	6,207	30,000	30,000		-30,000
Outsourced Services					
Alien Vegetation Control	281,635	776,500	900,500	5,688	-894,812
Business and Advisory: Project Management	-12,557,418	527,850	527,850	-48,820,068	-49,347,918
Clearing and Grass Cutting Services	971,179	1,607,880	1,607,880	25,996	-1,581,884
Hygiene Services		14,750	14,750		-14,750
Security Services				10,429,039	10,429,039
Expenditure / Depreciation and amortisation	**-95,078,927**	**6,144,160**	**6,144,160**	**-111,671,630**	**-117,815,790**
Furniture and Office Equipment	-161,864,966			-173,732,026	-173,732,026
Water Supply Infrastructure: Boreholes	9,540,827	6,144,160	6,144,160	9,384,408	3,240,248

TABLE 3.4.1.1 Function: Water Management:	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Water Supply Infrastructure: Reservoirs	5,561,209			6,190,687	6,190,687
Water Supply Infrastructure: Water Treatment Works	51,684,002			46,485,301	46,485,301
Expenditure / Employee-related costs	**-48,664,073**	**60,911,340**	**56,787,760**	**-48,880,663**	**-105,668,423**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	367,258	396,640	381,080	379,178	-1,902
Housing Benefits and Incidental: Housing Benefits	134,368	138,300	147,590	124,813	-22,777
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	196,290		135,000	136,029	1,029
Service Related Benefits: Bonus	2,125,071	2,045,920	1,946,650	2,121,859	175,209
Service Related Benefits: Long Service Award	1,887,901	2,023,430	2,019,310	2,009,288	-10,022
Service Related Benefits: Overtime: Night Shift	787,543	467,050	791,400	770,657	-20,743
Service Related Benefits: Overtime: Non-structured	13,325,539	11,591,950	12,298,730	12,483,926	185,196
Service Related Benefits: Overtime: Shift Additional Remuneration	510,683	568,900	538,220	523,664	-14,556
Service Related Benefits: Overtime: Structured	1,097,535	294,330	670,000	1,058,061	388,061
Service Related Benefits: Scarcity Allowance	514,255	574,910	490,060	454,291	-35,769
Service Related Benefits: Standby Allowance	1,289,734	1,323,540	1,413,900	1,353,864	-60,036
Travel or Motor Vehicle	1,234,479	1,608,910	1,305,020	1,253,949	-51,071
Basic Salary and Wages	-79,596,046	31,738,610	26,954,920	-79,128,742	-106,083,662
Municipal Staff: Social Contributions					
Bargaining Council	8,455	9,000	8,970	8,580	-390
Group Life Insurance	351,424	558,830	324,130	365,125	40,995
Medical	2,483,333	2,596,310	2,606,540	2,582,029	-24,511
Pension	4,483,293	4,836,710	4,623,790	4,490,524	-133,266
Unemployment Insurance	134,811	138,000	132,450	132,243	-207
Expenditure / Inventory consumed	**-359,563**	**101,606,220**	**101,482,220**	**-353,609**	**-101,835,829**
Consumables: Standard Rated	-2,219,610	100,619,390	100,495,390	-1,366,184	-101,861,574
Consumables: Zero-Rated	1,569,294	360,860	360,860	703,119	342,259
Finished Goods	225,688	419,160	419,160	151,001	-268,159
Materials and Supplies	65,064	206,810	206,810	158,455	-48,355
Expenditure / Operational costs	**-8,834,670**	**79,027,220**	**78,890,650**	**-7,407,402**	**-86,298,052**
Operational Cost					
Assets less than the Capitalisation Threshold	36,876	166,300	135,000	20,672	-114,328
Communication: Cellular Expenditure	-73,965,428	168,400	168,400	-90,085,683	-90,254,083
Communication: Telephone, Fax, Telegraph and Telex	179,357	304,280	304,280	111,497	-192,783
Driver's Licences and Permits		4,120	4,120		-4,120
Hire Charges	1,167,398	3,818,870	3,818,870	455,861	-3,363,009
Insurance Underwriting: Premiums	55,222	59,410	31,800	48,326	16,526
Municipal Services	62,604,328	71,676,940	71,676,940	80,819,315	9,142,375
Signage		45,000	41,500		-41,500
Skills Development Fund Levy	888,084	1,109,050	1,031,390	953,672	-77,718
Travel Agency and Visa's	1,636	11,500	11,500		-11,500
Travel and Subsistence: Domestic: Accommodation	7,983	23,960	23,960		-23,960
Travel and Subsistence: Domestic: Daily Allowance	1,394	700	700		-700
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	4,884	57,990	51,990	3,872	-48,118
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	2,887		3,500		-3,500

TABLE 3.4.1.1 Function: Water Management:	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Travel and Subsistence: Domestic: Transport without Operator: Car Rental			6,000		-6,000
Travel and Subsistence: Non-employees		105,000	105,000		-105,000
Uniform and Protective Clothing	176,307	191,220	191,220	96,153	-95,067
Wet Fuel		1,284,480	1,284,480		-1,284,480
Workmen's Compensation Fund	4,401			168,914	168,914

TABLE 3.4.2: Financial Performance 2024/25: Water Storage					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	**–**	**–**	**–**	**10**	**10**
Expenditure:					
Employees	39,313	45,656	42,474	40,431	**(2,043)**
Repairs and Maintenance	458	4,635	4,635	587	**(4,048)**
Other	20,511	47,313	46,789	14,405	**(32,383)**
Total Operational Expenditure	**60,282**	**97,604**	**93,898**	**55,423**	**(38,474)**
Net Operational Expenditure	**60,282**	**97,604**	**93,898**	**55,414**	**(38,484)**

TABLE 3.4.2.1: Function: Water Management:	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Water Storage	**60,282,242**	**97,604,310**	**93,897,580**	**55,413,513**	**-38,484,067**
Exchange Revenue / Operational Revenue				**-9,860**	**-9,860**
Staff and Councillors Recoveries				-9,860	-9,860
Expenditure / Contracted services	**10,013,829**	**22,116,590**	**22,109,590**	**7,503,889**	**-14,605,701**
Contractors					
Gas	3,911	4,500	4,500	1,112	-3,388
Maintenance of Buildings and Facilities	115,100	1,218,550	1,218,550	4,920	-1,213,630
Maintenance of Equipment	357,958	4,381,500	4,374,500	590,321	-3,784,179
Pest Control and Fumigation		10,000	10,000	2,957	-7,043
Safeguard and Security	46,170	45,000	45,000	58,814	13,814
Outsourced Services					
Alien Vegetation Control	7,360,380	10,248,040	10,248,040	301,136	-9,946,904
Clearing and Grass Cutting Services	2,130,311	6,209,000	6,209,000		-6,209,000
Security Services				6,544,630	6,544,630
Expenditure / Depreciation and amortisation		**8,060,560**	**8,060,560**	**-30,219**	**-8,090,779**
Community Assets: Community Facilities: Taxi Ranks/Bus Terminals		30,070	30,070	-30,219	-60,289
Water Supply Infrastructure: Pump Stations		8,030,490	8,030,490		-8,030,490
Expenditure / Employee-related costs	**39,313,466**	**45,656,320**	**42,473,870**	**40,431,048**	**-2,042,822**
Municipal Staff: Salaries, Wages and Allowances					
Cellular and Telephone	3,406	3,400	1,580	1,834	254
Housing Benefits and Incidental: Housing Benefits	106,641	124,470	107,000	102,525	-4,475
Non-pensionable	420	390	370	360	-10
Service Related Benefits: Acting and Post Related Allowances	78,396		35,000	43,739	8,739
Service Related Benefits: Bonus	1,759,127	1,769,090	1,793,860	1,898,399	104,539
Service Related Benefits: Long Service Award	1,110,036	977,200	865,950	867,651	1,701
Service Related Benefits: Overtime: Night Shift	270,685	54,340	308,140	344,577	36,437
Service Related Benefits: Overtime: Non-structured	7,207,179	6,710,690	6,721,180	6,775,709	54,529
Service Related Benefits: Overtime: Structured	385,010	325,110	237,000	376,075	139,075

TABLE 3.4.2.1: Function: Water Management:	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Service Related Benefits: Standby Allowance	1,197,182	1,266,650	1,307,620	1,243,700	-63,920
Basic Salary and Wages	20,398,364	27,097,580	23,762,260	21,391,925	-2,370,335
Municipal Staff: Social Contributions					
Bargaining Council	9,992	10,650	10,960	10,803	-157
Group Life Insurance	416,006	662,870	468,510	460,986	-7,524
Medical	2,403,994	2,477,130	2,625,840	2,709,465	83,625
Pension	3,806,827	4,013,700	4,066,320	4,043,070	-23,250
Unemployment Insurance	160,202	163,050	162,280	160,231	-2,049
Expenditure / Inventory consumed	**1,609,405**	**1,767,720**	**1,752,720**	**528,110**	**-1,224,610**
Consumables: Standard Rated	212,714	515,500	505,500	114,156	-391,344
Consumables: Zero-Rated	605,323	341,360	341,360	68,141	-273,219
Finished Goods	86,148	171,000	171,000	43,929	-127,071
Materials and Supplies	705,221	739,860	734,860	301,883	-432,977
Expenditure / Operational costs	**9,345,542**	**20,003,120**	**19,500,840**	**6,990,544**	**-12,510,296**
Operating Leases					
Furniture and Office Equipment	33,808	32,000	32,000	31,701	-299
Transport Assets	173,285	382,550			0
Operational Cost					
Assets less than the Capitalisation Threshold	30,064	50,000	50,000	22,985	-27,015
Communication: Cellular Expenditure	28,791	2,500	2,500	22,731	20,231
Communication: Telephone, Fax, Telegraph and Telex	20,825	44,000	44,000	15,703	-28,297
Hire Charges	725,386	3,550,000	3,550,000	324,798	-3,225,202
Insurance Underwriting: Premiums	45,429	48,920	29,190	42,062	12,872
Levies Paid - Water Resource Management Charges	7,434,184	13,708,820	13,708,820	5,537,451	-8,171,369
Municipal Services	623,679	1,106,260	1,106,260	662,867	-443,393
Registration Fees: Seminars, Conferences, Workshops and Events: National		27,070	27,070	9,565	-17,505
Uniform and Protective Clothing	223,384	260,000	260,000	174,829	-85,171
Wet Fuel		791,000	691,000		-691,000
Workmen's Compensation Fund	6,708			145,852	145,852

TABLE 3.4.3: Financial Performance 2024/25: Water Distribution					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	**3,918,306**	**3,734,347**	**3,848,870**	**3,555,306**	**(293,564)**
Expenditure:					
Employees	103,712	162,333	155,546	187,609	**32,063**
Repairs and Maintenance	128,089	118,368	119,735	109,301	**(10,434)**
Other	3,654,563	2,011,443	2,010,525	3,749,413	**1,738,888**
Total Operational Expenditure	**3,886,364**	**2,292,143**	**2,285,806**	**4,046,323**	**1,760,517**
Net Operational Expenditure	**(31,942)**	**(1,442,204)**	**(1,563,064)**	**491,018**	**2,054,081**

TABLE 3.4.3.1 Function: Water Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Water Distribution	**-31,941,790**	**-1,442,203,860**	**-1,563,063,520**	**491,017,944**	**2,054,081,464**
Exchange Revenue / Interest earned from Receivables	**-701,025,393**	**-581,072,110**	**-719,459,190**	**-767,165,070**	**-47,705,880**
Interest: Receivables: Water	-701,025,393	-581,072,110	-719,459,190	-767,165,070	-47,705,880
Exchange Revenue / Operational Revenue	**-124,668**	**-150,000**	**-150,000**	**-4,430**	**145,570**
Insurance Refund	-124,668	-150,000	-150,000		150,000
Staff and Councillors Recoveries				-4,430	-4,430
Exchange Revenue / Rental from Fixed Assets	**-794,679**	**-815,180**	**-815,180**	**-890,040**	**-74,860**
Non-market Related: Property, Plant, and Equipment: Straight-lined Operating: Other Assets	-794,679	-815,180	-815,180	-890,040	-74,860
Exchange Revenue / Sale of Goods and Rendering of Services	**-9,798**				**0**
Sale of Goods: Assets < Capitalisation Threshold	-9,798				0
Exchange Revenue / Service charges - Water	**-3,048,513,843**	**-2,937,778,920**	**-2,911,479,600**	**-2,605,323,652**	**306,155,948**
Agricultural and Rural Water Service	-39,008,650	-36,373,070	-44,954,990	-53,260,953	-8,305,963
Availability Charges	-209,235,733	-219,290,990	-231,654,690	-233,173,297	-1,518,607
Connection/Disconnection	-6,472,585	-6,896,130	-7,020,370	-6,720,611	299,759
Industrial Water	-323,457,942	-357,400,020	-214,018,480	-272,514,111	-58,495,631
Sale: Conventional	184,601,608	291,051,190	203,716,880	255,759,054	52,042,174
Sale: Flat Rate	-2,995,297	-3,177,280	-3,151,820	-3,147,074	4,746
Urban Higher Level Service	-2,651,945,244	-2,605,692,620	-2,614,396,130	-2,292,266,660	322,129,470
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-167,837,653**	**-214,531,060**	**-216,965,650**	**-181,922,360**	**35,043,290**
National Governments: Regional Bulk Infrastructure Grant	-17,213,233	-32,608,700	-32,608,700		32,608,700
National Revenue Fund: Equitable Share	-150,624,421	-181,922,360	-184,356,950	-181,922,360	2,434,590
Expenditure / Contracted services	**115,493,680**	**124,814,410**	**126,205,560**	**113,747,017**	**-12,458,543**
Consultants and Professional Services					
Business and Advisory: Research and Advisory		200,000	200,000		-200,000
Legal Cost: Legal Advice and Litigation	946,021	1,400,000	1,400,000	415,558	-984,442
Contractors					
Catering Services		1,000	1,000		-1,000
Gas	3,049	7,860	7,860	4,015	-3,845
Maintenance of Buildings and Facilities	359,579	633,920	483,920	36,150	-447,770
Maintenance of Equipment	110,467,681	117,819,720	119,636,870	109,832,906	-9,803,964
Pest Control and Fumigation	7,500	19,160	19,160	13,800	-5,360
Plants, Flowers and Other Decorations		20,000	20,000		-20,000
Safeguard and Security	8,420	200,000	200,000		-200,000
Outsourced Services					
Administrative and Support Staff		200,000	200,000		-200,000
Business and Advisory: Project Management	3,163,502	3,465,750	3,165,750	1,741,806	-1,423,944
Cleaning Services			24,000		-24,000
Clearing and Grass Cutting Services	540,327	747,000	747,000	124,830	-622,170
Hygiene Services		20,000	20,000	240	-19,760
Refuse Removal	-2,400	10,000	10,000		-10,000
Security Services		70,000	70,000	1,577,712	1,507,712
Expenditure / Debt impairment		**1,096,227,550**	**1,096,227,550**		**-1,096,227,550**
Trade and Other Receivables from Exchange Transactions: Water		1,096,227,550	1,096,227,550		-1,096,227,550
Expenditure / Depreciation and amortisation	**100,550,126**	**100,641,260**	**100,641,260**	**123,009,645**	**22,368,385**
Amortisation: Intangible Assets: Licences and Rights: Computer Software and Applications	650,346				0
Water Supply Infrastructure: Dams and Weirs	3,023,990	3,012,490	3,012,490	3,057,232	44,742
Water Supply Infrastructure: Distribution	86,415,588	88,859,650	88,859,650	90,298,389	1,438,739
Water Supply Infrastructure: Pump Stations	10,460,202	784,410	784,410	13,017,435	12,233,025
Water Supply Infrastructure: Reservoirs		7,984,710	7,984,710	16,636,590	8,651,880
Expenditure / Employee-related costs	**103,712,290**	**162,333,190**	**155,546,170**	**187,609,179**	**32,063,009**
Municipal Staff: Post-retirement Benefit					
Pension: Current Service Cost	-36,838,031	3,995,750	3,995,750	45,916,819	41,921,069

TABLE 3.4.3.1 Function: Water Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	688,310	761,640	573,740	692,832	119,092
Housing Benefits and Incidental: Housing Benefits	472,556	481,340	520,800	511,011	-9,789
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	388,527		455,000	599,334	144,334
Service Related Benefits: Bonus	5,189,791	5,111,250	4,541,500	4,962,040	420,540
Service Related Benefits: Leave Pay	-101,341	1,433,380	1,433,380	444,304	-989,076
Service Related Benefits: Long Service Award	1,838,982	4,420,310	4,303,140	2,404,614	-1,898,526
Service Related Benefits: Overtime: Night Shift	426,851	312,320	464,630	494,536	29,906
Service Related Benefits: Overtime: Non-structured	28,542,110	19,382,920	28,124,680	30,820,198	2,695,518
Service Related Benefits: Overtime: Structured	25,330		26,000	38,302	12,302
Service Related Benefits: Scarcity Allowance	1,260,371	1,428,000	1,099,940	1,065,385	-34,555
Service Related Benefits: Standby Allowance	2,396,661	2,345,500	2,570,330	2,545,662	-24,668
Travel or Motor Vehicle	592,736	616,740	611,880	546,793	-65,087
Basic Salary and Wages	79,087,392	100,334,360	87,308,480	77,012,199	-10,296,281
Municipal Staff: Social Contributions					
Bargaining Council	24,670	27,000	25,070	24,414	-656
Group Life Insurance	1,014,806	1,392,980	1,098,330	1,075,150	-23,180
Medical	7,135,142	7,626,260	7,194,430	7,244,063	49,633
Pension	10,978,500	11,929,640	10,803,980	10,569,693	-234,287
Unemployment Insurance	588,927	733,800	395,110	641,831	246,721
Expenditure / Interest	**36,978,046**	**33,577,120**	**33,577,120**	**34,141,816**	**564,696**
Interest Paid: Borrowings: Annuity Loans	36,978,046	33,577,120	33,577,120	34,141,816	564,696
Expenditure / Inventory consumed	**316,149,344**	**2,485,830**	**3,005,830**	**349,060,064**	**346,054,234**
Consumables: Standard Rated	686,479	674,820	674,820	609,005	-65,815
Consumables: Zero-Rated	5,233,628	1,492,980	1,992,980	2,627,116	634,136
Finished Goods	105,950	169,650	189,650	79,596	-110,054
Materials and Supplies	17,888,363	148,380	148,380	80,889	-67,491
Water	292,234,924			345,663,457	345,663,457
Expenditure / Irrecoverable debts written off	**2,792,934,980**	**450,619,670**	**450,619,670**	**2,807,963,372**	**2,357,343,702**
Expenditure: Irrecoverable Debts Written Off	2,792,934,980				0
Expenditure: Irrecoverable Debts Written Off: Exchange: Water		450,619,670	450,619,670	2,807,963,372	2,357,343,702
Expenditure / Operational costs	**51,948,695**	**68,462,370**	**67,000,930**	**36,784,904**	**-30,216,026**
Operating Leases					
Furniture and Office Equipment	161,254	185,800	185,800	187,834	2,034
Operational Cost					
Advertising, Publicity and Marketing: Staff Recruitment	38,093	50,000	50,000		-50,000
Advertising, Publicity and Marketing: Tenders	11,491	54,000	54,000	64,456	10,456
Assets less than the Capitalisation Threshold	190,873	759,050	619,050	208,412	-410,638
Communication: Cellular Expenditure	479,709	283,350	353,350	409,510	56,160
Communication: Telemetric Systems	9,181	7,500	7,500	10,355	2,855
Communication: Telephone, Fax, Telegraph and Telex	458,194	470,000	520,000	397,015	-122,985
Driver's Licences and Permits	758	6,950	6,950	2,196	-4,754
External Computer Service: Internet Charge		2,500	2,500		-2,500
External Computer Service: Network Extensions	12,258	10,000	10,000		-10,000
External Computer Service: Software Licences	7,180	35,000	35,000	7,539	-27,461
Hire Charges	45,699,462	60,522,490	59,193,490	31,577,712	-27,615,778
Insurance Underwriting: Claims paid to Third Parties	1,317,715	1,100,000	1,100,000		-1,100,000
Insurance Underwriting: Premiums	1,176,937	1,265,230	1,404,050	1,362,306	-41,744
Licences: Motor Vehicle Licence and Registrations	10,338	21,200	21,200	21,054	-146
Municipal Services		20,000	20,000		-20,000
Printing, Publications and Books	57,030	81,500	80,000	46,784	-33,216
Professional Bodies, Membership and Subscription	65,798	70,580	70,580	78,275	7,695
Registration Fees: Seminars, Conferences, Workshops and Events: National	46,260	95,780	95,780	21,304	-74,476
Skills Development Fund Levy	1,070,117	1,269,960	1,115,200	1,099,205	-15,995
Taking over Contractual Obligations		450,000	450,000		-450,000
Travel Agency and Visa's	6,380	16,000	41,000	26,896	-14,104
Travel and Subsistence: Domestic: Accommodation	1,330	15,260	15,260	9,816	-5,444
Travel and Subsistence: Domestic: Daily Allowance	24,482	30,500	30,500	37,524	7,024
Travel and Subsistence: Domestic: Incidental Cost	3,733	5,000	5,000		-5,000

TABLE 3.4.3.1 Function: Water Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	3,468	30,780	30,780	15,876	-14,904
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport		5,000	5,000		-5,000
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	1,070	17,110	17,110	6,849	-10,261
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		12,330	12,330		-12,330
Travel and Subsistence: Foreign: Accommodation	13,909	30,000	30,000	21,033	-8,967
Travel and Subsistence: Foreign: Daily Allowance		15,000	15,000		-15,000
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport	55,608	120,000	270,000	275,930	5,930
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Road Transport		7,500	7,500		-7,500
Travel and Subsistence: Non-employees		10,000	10,000		-10,000
Uniform and Protective Clothing	711,789	847,000	907,000	765,252	-141,748
Wet Fuel		540,000	210,000		-210,000
Workmen's Compensation Fund	314,277			131,770	131,770
Expenditure / Other Losses	**368,597,084**	**252,982,010**	**252,982,010**	**394,007,501**	**141,025,491**
Water Losses: Real Losses: Leakage on Service Connections up to the point of Customer Meter	368,597,084	252,982,010	252,982,010	394,007,501	141,025,491
Function: Water Management: Non-core Function: Water Distribution					0
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-2,581,985**	**0**	**0**	**0**	**0**
National Governments: Regional Bulk Infrastructure Grant	-2,581,985				0

TABLE 3.5: Capital expenditure: Water Services

Capital Expenditure 2024/25
Water Services

R' 000

	Capital Projects	2023/24	2024/25			
Capital Projects ID		Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	334,515	445,352	456,547	309,727	(146,820)
20042883	Water Services: Older Dams, Pipelines Augmentation	2,745	6,000	6,000	5,939	(61)
20080094	Water Services: Rehabilitation of Dams	1,249	2,000	2,000	1,999	(1)
20182414	Groundwater: Drought: Drilling & Equipping of Boreholes	–	500	–	–	–
20182415	1412: Rehabilitation of Loerie Water Treatment Works	735	5,000	5,000	4,595	(405)
20190104	Connections and Water Meters	2,995	5,000	7,000	6,393	(607)
20190235	Water Services: Rehabilitation of Water Pump Stations	10,382	13,000	16,009	12,814	(3,195)
20190236	Construction of Coegakop Water Treatment Works (NON-MDRG)	–	250	3,850	4,541	691
20190237	Water Services: Bulk Water Metering + Control	3,496	5,000	5,000	4,998	(2)
20190238	Water Services: Upgrading of Churchill Water Treatment Works	956	17,000	11,662	10,364	(1,298)
20190239	Water Services: Installation of Zone Water Meters	996	14,500	18,500	18,052	(448)
20190241	Water Services: Purchase of Telemetry Equipment	3,498	5,000	6,252	4,368	(1,884)
20190242	Water Services: Upgrading Groendal Water Treatment Works	988	3,000	6,000	1,086	(4,914)
20190291	Water Services: Rehabilitation of Reservoirs	4,000	25,000	18,925	18,790	(135)
20200008	Water: Installation of Standpipes and Associated Water Meter	1,999	1,000	1,000	999	(1)
20200143	Water: Purchase and Installation of Water Meters	–	6,600	17,036	14,509	(2,527)
20200151	Renewal of Water Pipelines	62,675	69,010	80,960	80,311	(648)
20200153	Nooitgedagt: New Pump Sets - M/Well + Stanfd Rd Pump Station	63,615	–	–	–	–
20210274	Upgrade of Linton Grange WTW	1,465	2,000	3,500	1,994	(1,506)

Capital Expenditure 2024/25
Water Services

R' 000

	Capital Projects	2023/24	2024/25			
Capital Projects ID		Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
20210279	Upgrade of Malabar Reservoir -Construction of Perimeter Wall	2,999	–	–	–	–
20210280	Renewal of Elandsjagt Water Treatment Works	1,717	3,000	5,175	1,611	(3,564)
20230011	Installation of Standpipes & associated infrastructure-ISUP	6,237	5,101	2,492	2,058	(434)
20230224	RBIG: Construction of Motherwell to Bethelsdorp Pipeline	–	130,435	130,435	44,523	(85,912)
20230226	RBIG: Borehole Exploration & Development	–	86,957	86,957	55,084	(31,873)
20230325	RBIG: Purchase + Install GMA & DMA Meters	10,869	–	–	–	–
20230326	RBIG: Purchase + Install Remote Metering Infrastructure -AMI	6,955	–	–	–	–
20230327	RBIG: Purchase + Install Pressure Management Devices	4,834	–	–	–	–
20230328	RBIG: Purchase + Installation of Water Meters - ICI Domestic	16,990	–	–	–	–
20230329	RBIG: Purchase + Installation of Water Meters - General	122,120	–	–	–	–
20240057	Water Services: Rehabilitation of Nooitgedacht WTW	–	6,500	7,050	6,405	(645)
20240117	Water: Purchase + Install Advanced Meter Infrastructure	–	12,000	1,000	998	(2)
20240119	Scientific Services: Purchase of Instrumentation for Water Analysis	–	5,500	6,483	4,723	(1,760)
20240168	Water: Construction of Melbrookes Pipeline	–	10,000	–	–	–
20240170	Water: Construction of Chatty 450 GRP Pipeline	–	5,000	–	–	–
20240173	Water: Construction of Greenbushes Pipeline	–	1,000	–	–	–
20250028	Disaster: Install Standpipes & associated infrastructure - ISUPG	–	–	2,609	2,574	(34)
20250083	MDRG: Replacement of Collapsed/ Burst Pipelines (Jones & Taylor Street - Kariega CBD)	–	–	435	–	(435)
20250170	MDRG: Construction & Rehabilitation of a washed pipeline in the Brak River	–	–	5,217	–	(5,217)

3.2 WASTEWATER (SANITATION) PROVISION

The Municipality collects sewage generated by customers, conveys and treats it before discharging it into the sea or water course. The Municipality has established three divisions to operate and maintain its sanitation infrastructure: The Wastewater Conveyance Division ensures that the sewage flushed into the sewer is conveyed via pipes and pump stations to the wastewater treatment works. The Wastewater Treatment Division subsequently ensures the treatment of sewage for discharge. The Plant Maintenance Division is responsible for the rehabilitation, repairs and maintenance of pump stations and wastewater treatment works. The Nelson Mandela Bay Municipality operates seven wastewater treatment plants with an unused capacity of 40.98%, as at 30 June 2025. This unused capacity reflects the spare processing capacity available within the system under current inflow volumes. The extent of the sanitation infrastructure is reflected below:

- 89 pump stations
- 7 wastewater treatment works
- ±3 900 km sewer reticulation
- ±50 000 sewer manholes

Despite this extensive network, the Municipality continues to face significant challenges. The ageing condition of wastewater infrastructure, combined with historical maintenance backlog, contributes to recurring sewage spillages, particularly in townships and high-density communities. These incidents are frequently exacerbated by the disposal of inappropriate foreign objects into the sewer systems, resulting in blockages, system overload, and disruptions to service delivery. Furthermore, rapid population growth and urban expansion are placing additional pressure on the existing infrastructure, leading to system failures in some areas and highlighting the need for infrastructure upgrades and expanded maintenance interventions.

Water and sanitation service delivery levels

All formal settlements have individual water and sewer connections. However, substandard sanitation facilities remain prevalent in some informal settlements. As high as 9,000 informal households still use substandard toilet facilities, including bucket toilets (STATS SA, 2024). The table below illustrates the water and sanitation service delivery levels.

TABLE 3.6: Water and sanitation service delivery levels

Households	
Description	**Actual No.**
Water provision	
Number of households with water supply infrastructure of RDP standard or higher	380 000
Number of households with water supply infrastructure less than the RDP standard	8 000
Number of households with no water supply infrastructure	7 000
Sanitation/Sewerage	
Number of households with access to a functioning basic sanitation facility	375 000
Number of households with substandard toilet facilities (including bucket toilets)	9 000
Number of households with no sanitation facility	1 000

Source: STATS SA General Household Survey Report, 2024

Performance summary

As at 30 June 2025, the Municipality had installed 1,471 new sewer connections that meet the required minimum standards. This reflects an increase of 368 connections, compared to the 1103 installations completed during the 2023/24 financial year, demonstrating steady progress in expanding household access to adequate sanitation services. In addition, 68% of industries discharging trade effluent were inspected for compliance, representing a 4% improvement from the 64% compliance inspections undertaken in the previous financial year. Performance indicators for sanitation provision are illustrated in the table below.

TABLE 3.7: Performance scorecard

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2026/27
KPA 1: Basic Service Delivery	Number of new sewer connections meeting minimum standards	2000	1103	2000	1471	2000
KPA 1: Basic Service Delivery	Percentage of industries with trade effluent inspected for compliance	50%	64%	50%	68%	50%
KPA 1: Basic Service Delivery	Percentage of wastewater treatment capacity unused	15%	24.40%	15%	40.98%	15%

Human resource capacity

The Sanitation Services Unit has a total staff complement of 333 employees, with the majority (44%) employed at job levels 0 – 3. However, the Unit continues to experience a high vacancy rate of 43%, which impacts its capacity to fully meet operational and maintenance demands. The table below indicates the human resource capacity within the Water Services Unit.

TABLE 3.8: Employees: Sanitation Services

	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
Job Level	No.	No.	No.	No.	%
0 – 3	153	310	153	157	51%
4 – 6	88	188	88	100	53%
7 – 9	55	55	55	0	
10 – 12	25	41	25	16	39%
13 – 15	10	18	10	8	44%

Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
16 – 18	2	2	2	0	
19 – 20	0	0	0	0	
Total	**333**	**614**	**333**	**281**	**46%**

TABLE 3.9: Financial Performance 2024/25: Sanitation Services

Financial Performance 2024/25: Sanitation Services					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	1,101,452	1,292,269	1,306,808	1,223,354	(83,454)
Expenditure:					–
Employees	232,671	300,543	265,483	249,348	(16,135)
Repairs and Maintenance	97,719	127,364	119,422	105,935	(13,487)
Other	526,891	558,867	578,860	590,405	11,545
Total Operational Expenditure	857,281	986,774	963,766	945,689	(18,077)
Net Operational Expenditure	(244,171)	(305,494)	(343,042)	(277,665)	65,377

TABLE 3.9.1: Financial Performance 2024/25: Sanitation Services: Public Toilets					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	39				–
Expenditure:					–
Employees	4,947	7,027	5,872	5,151	(721)
Repairs and Maintenance	422	1,341	1,063	595	(468)
Other	124	257	255	162	(94)
Total Operational Expenditure	5,492	8,624	7,190	5,908	(1,283)
Net Operational Expenditure	5,454	8,624	7,190	5,908	(1,283)

TABLE 3.9.1.1 Function: Wastewater Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Public Toilets	**5,453,513**	**8,624,220**	**7,190,450**	**5,907,712**	**-1,282,738**
Exchange Revenue / Operational Revenue	**-38,767**				**0**
Staff and Councillors Recoveries	-38,767				0
Expenditure / Contracted services	**430,917**	**1,372,980**	**1,095,530**	**595,177**	**-500,353**
Contractors					
Maintenance of Buildings and Facilities	422,078	1,340,520	1,063,070	595,177	-467,893
Outsourced Services					
Hygiene Services	8,838	32,460	32,460		-32,460
Expenditure / Employee-related costs	**4,946,622**	**7,026,970**	**5,872,290**	**5,150,965**	**-721,325**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Housing Benefits	12,797	13,830	13,380	13,373	-7
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	12,339		20,000	34,503	14,503

TABLE 3.9.1.1 Function: Wastewater Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Service Related Benefits: Bonus	244,266	248,080	223,170	239,015	15,845
Service Related Benefits: Long Service Award	187,324	265,260	223,660	189,310	-34,350
Service Related Benefits: Overtime: Night Shift		130	130		-130
Service Related Benefits: Overtime: Non-structured	787,106	865,920	865,920	850,962	-14,958
Basic Salary and Wages	2,624,746	4,415,660	3,399,800	2,707,942	-691,858
Bonuses	229,834	260,960	260,960	257,098	-3,862
Municipal Staff: Social Contributions					
Bargaining Council	1,855	2,100	1,890	1,864	-26
Group Life Insurance	74,632	102,570	102,570	80,621	-21,949
Medical	204,792	226,880	192,060	207,435	15,375
Pension	537,888	593,380	540,960	541,212	252
Unemployment Insurance	29,044	32,200	27,790	27,631	-159
Expenditure / Inventory consumed	**54,539**	**136,880**	**136,880**	**86,584**	**-50,296**
Consumables: Standard Rated	54,539	136,880	136,880	86,584	-50,296
Expenditure / Operational costs	**60,202**	**87,390**	**85,750**	**74,986**	**-10,764**
Operational Cost					
Insurance Underwriting: Premiums	3,286	3,540	1,900	2,827	927
Uniform and Protective Clothing	56,916	83,850	83,850	72,159	-11,691

TABLE 3.9.1.2: Financial Performance 2024/25: Sanitation Services: Sewerage					
					R'000
Details	2023/24 Actual	2024/25 Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	1,058,821	1,244,060	1,272,331	1,179,313	(93,018)
Expenditure:					–
Employees	169,988	216,594	198,013	182,058	(15,954)
Repairs and Maintenance	93,472	96,721	89,141	99,685	10,544
Other	521,531	492,216	502,213	577,430	75,217
Total Operational Expenditure	784,991	805,531	789,367	859,174	69,807
Net Operational Expenditure	(273,829)	(438,529)	(482,964)	(320,139)	162,825

TABLE 3.9.1.3: Function: Wastewater Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Sewerage	**-273,829,399**	**-438,529,100**	**-482,964,410**	**-320,139,500**	**162,824,910**
Exchange Revenue / Interest earned from Receivables	**-148,848,623**	**-99,300,750**	**-158,494,410**	**-132,158,856**	**26,335,554**
Interest: Receivables: Wastewater Management	-148,848,623	-99,300,750	-158,494,410	-132,158,856	26,335,554
Exchange Revenue / Operational Revenue	**-3,301,366**	**-4,026,740**	**-4,026,740**	**-4,021,910**	**4,830**
Inspection Fees: Statutory Services	-3,301,366	-4,026,740	-4,026,740	-4,016,237	10,503
Staff and Councillors Recoveries				-5,673	-5,673
Exchange Revenue / Sale of Goods and Rendering of Services	**-4,977**	**-30,000**	**-30,000**	**-260,024**	**-230,024**
Drainage Fees	-4,977	-30,000	-30,000	-260,024	-230,024
Exchange Revenue / Service charges - Wastewater Management	**-765,042,431**	**-872,401,860**	**-846,684,960**	**-788,684,771**	**58,000,189**
Availability Charges	-203,499,543	-213,600,890	-225,131,900	-226,669,046	-1,537,146
Connection/Reconnection	-1,481,270	-1,698,110	-1,401,550	-1,599,109	-197,559
Higher Level Service	-138,275,129	-127,664,730	-83,547,540	-109,484,474	-25,936,934
Industrial Wastewater	-67,095,319	-79,771,350	-63,486,680	-67,212,539	-3,725,859
Sanitation Charges	-354,691,170	-449,666,780	-473,117,290	-383,719,603	89,397,687
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-141,623,134**	**-268,300,720**	**-263,095,120**	**-254,187,445**	**8,907,675**

TABLE 3.9.1.3: Function: Wastewater Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
National Governments: Metro Informal Settlements Partnership Grant		-28,560,000	-28,560,000	-14,446,725	14,113,275
National Revenue Fund: Equitable Share	-141,623,134	-239,740,720	-234,535,120	-239,740,720	-5,205,600
Expenditure / Contracted services	**111,965,737**	**149,774,360**	**142,266,460**	**163,516,568**	**21,250,108**
Consultants and Professional Services					
Business and Advisory: Project Management		50,000	50,000		-50,000
Business and Advisory: Research and Advisory		1,550,000	1,150,000	148,933	-1,001,067
Infrastructure and Planning: Engineering: Electrical		50,000	50,000		-50,000
Infrastructure and Planning: Engineering: Mechanical		50,000	50,000		-50,000
Legal Cost: Legal Advice and Litigation	1,634,084	2,143,100	2,120,600	2,556,813	436,213
Contractors					
Building		28,560,000	28,560,000	14,543,938	-14,016,062
Chipping		15,000	15,000	-1,733	-16,733
Gas	10,398	220,000	220,000		-220,000
Maintenance of Buildings and Facilities	939,452	3,519,400	2,711,880	1,090,466	-1,621,414
Maintenance of Equipment	3,829,528	10,944,840	9,327,900	4,027,425	-5,300,475
Maintenance of Unspecified Assets		17,600	17,600	600	-17,000
Medical Services		50,000	50,000		-50,000
Safeguard and Security		406,860	406,860		-406,860
Sewerage Services	88,800,531	82,496,140	78,463,200	124,973,468	46,510,268
Outsourced Services					
Alien Vegetation Control	1,860	84,000	84,000	930	-83,070
Business and Advisory: Project Management	658,641	1,286,250	1,236,250	401,296	-834,954
Cleaning Services		15,000	15,000		-15,000
Clearing and Grass Cutting Services		224,500	168,500		-168,500
Hygiene Services	16,091,244	17,485,070	17,485,070	15,774,431	-1,710,639
Professional Staff		522,000			0
Refuse Removal		71,500	71,500		-71,500
Transport Services		13,100	13,100		-13,100
Expenditure / Debt impairment		**188,145,050**	**188,145,050**		**-188,145,050**
Trade and Other Receivables from Exchange Transactions: Wastewater Management		188,145,050	188,145,050		-188,145,050
Expenditure / Depreciation and amortisation	**123,503,934**	**137,051,190**	**137,051,190**	**79,845,678**	**-57,205,512**
Furniture and Office Equipment				79,849,213	79,849,213
Sanitation Infrastructure: Pump Station	53,391,644	13,412,990	13,412,990		-13,412,990
Sanitation Infrastructure: Reticulation	74,767	49,142,660	49,142,660		-49,142,660
Sanitation Infrastructure: Wastewater Treatment Works	70,037,523	74,495,540	74,495,540	-3,536	-74,499,076
Expenditure / Employee-related costs	**169,987,971**	**216,594,230**	**198,012,960**	**182,058,493**	**-15,954,467**
Municipal Staff: Post-retirement Benefit					
Pension: Current Service Cost	-1,896,588	3,615,840	3,615,840	-579,596	-4,195,436
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	670,938	765,760	577,820	574,945	-2,875
Housing Benefits and Incidental: Housing Benefits	645,852	716,820	650,760	661,825	11,065
Municipal Staff: Salaries, Wages and Allowances					
Non-pensionable	450	780	390		-390
Service Related Benefits: Acting and Post Related Allowances	1,178,163		1,150,000	1,280,018	130,018
Service Related Benefits: Bonus	7,143,739	7,254,740	6,936,420	7,413,173	476,753
Service Related Benefits: Leave Pay	-542,199	1,963,440	1,963,440	-81,119	-2,044,559
Service Related Benefits: Long Service Award	2,494,119	5,232,140	5,475,220	8,460,643	2,985,423
Service Related Benefits: Overtime: Night Shift	15,942	37,810	14,200	18,478	4,278
Service Related Benefits: Overtime: Non-structured	30,455,942	30,520,890	28,011,400	28,851,376	839,976
Service Related Benefits: Overtime: Shift Additional Remuneration	26,092		28,320	28,731	411

TABLE 3.9.1.3: Function: Wastewater Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Service Related Benefits: Scarcity Allowance	1,821,049	1,853,360	1,886,450	1,787,328	-99,122
Service Related Benefits: Standby Allowance	5,936,486	6,182,390	6,285,950	6,302,978	17,028
Travel or Motor Vehicle	2,114,031	2,902,070	1,994,190	2,495,572	501,382
Basic Salary and Wages	85,921,720	119,452,280	103,681,040	88,015,954	-15,665,086
Bonuses	7,076,999	6,396,330	6,957,080	8,090,939	1,133,859
Municipal Staff: Social Contributions					
Bargaining Council	36,370	40,200	38,930	38,336	-594
Group Life Insurance	1,459,326	2,094,220	1,722,460	1,643,676	-78,784
Medical	9,421,598	9,957,320	10,066,130	10,255,986	189,856
Pension	15,381,669	16,993,740	16,346,030	16,180,874	-165,156
Unemployment Insurance	626,271	614,100	610,890	618,376	7,486
Expenditure / Interest	**21,687,978**	**18,824,630**	**18,824,630**	**17,575,265**	**-1,249,365**
Interest Paid: Borrowings: Annuity Loans	21,687,978	18,824,630	18,824,630	17,575,265	-1,249,365
Expenditure / Inventory consumed	**8,324,358**	**10,532,280**	**9,572,220**	**6,756,748**	**-2,815,472**
Consumables: Standard Rated	1,829,567	3,453,780	2,797,760	2,074,948	-722,812
Consumables: Zero-Rated	5,918,523	5,503,250	5,497,850	4,215,642	-1,282,208
Finished Goods	119,528	654,350	525,710	93,945	-431,765
Materials and Supplies	456,740	920,900	750,900	372,212	-378,688
Expenditure / Irrecoverable debts written off	**332,318,123**	**69,587,900**	**69,587,900**	**391,776,440**	**322,188,540**
Expenditure: Irrecoverable Debts Written Off	332,318,123				0
Expenditure: Irrecoverable Debts Written Off: Exchange: Wastewater Management		69,587,900	69,587,900	391,776,440	322,188,540
Expenditure / Operational costs	**17,203,031**	**15,021,330**	**25,906,410**	**17,644,314**	**-8,262,096**
Operating Leases					
Furniture and Office Equipment	289,895	396,050	396,050	316,339	-79,711
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		119,250	119,250		-119,250
Advertising, Publicity and Marketing: Staff Recruitment	3,752	41,000	41,000		-41,000
Advertising, Publicity and Marketing: Tenders	94,288	65,000	185,000	127,035	-57,965
Assets less than the Capitalisation Threshold	449,542	2,958,850	2,491,450	563,720	-1,927,730
Communication: Cellular Expenditure	739,583	1,576,940	1,526,940	651,610	-875,330
Communication: Licences (Radio and Television)		500	500		-500
Communication: Telemetric Systems		35,000	35,000		-35,000
Communication: Telephone Installation		25,000	25,000		-25,000
Communication: Telephone, Fax, Telegraph and Telex	3,102	20,000	20,000	3,857	-16,143
Deeds		104,860			0
Driver's Licences and Permits	3,570	24,600	19,040	1,940	-17,100
External Computer Service: Data Lines		50,000	50,000		-50,000
External Computer Service: Network Extensions	1,462	89,560	89,560		-89,560
External Computer Service: Software Licences		186,000	150,000		-150,000
Fines and Penalties: Breach of Contract	11,722,976		12,400,000	12,364,650	-35,350
Firearm Handling Fees		46,490	40,190		-40,190
Hire Charges	929,963	3,490,300	3,250,800	486,450	-2,764,350
Insurance Underwriting: Claims paid to Third Parties	19,847	60,000	60,000	71,150	11,150
Insurance Underwriting: Premiums	110,909	287,950	284,800	145,591	-139,210
Licences: Motor Vehicle Licence and Registrations	65,621	111,400	151,800	40,385	-111,415
Municipal Services	15,980	410,000	10,000		-10,000
Printing, Publications and Books	5,755	56,420	106,420	14,196	-92,224
Professional Bodies, Membership and Subscription	18,447	50,000	50,000	14,760	-35,240
Registration Fees: Seminars, Conferences, Workshops and Events: National	59,217	160,000	160,000		-160,000
Resettlement Cost		65,000	65,000		-65,000
Signage		35,000	35,000	24,609	-10,391
Skills Development Fund Levy	1,328,736	1,516,110	1,396,960	1,386,299	-10,661

TABLE 3.9.1.3: Function: Wastewater Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Travel Agency and Visa's		2,100	2,100		-2,100
Travel and Subsistence: Domestic: Accommodation		42,200	42,200		-42,200
Travel and Subsistence: Domestic: Daily Allowance		26,900	26,900		-26,900
Travel and Subsistence: Domestic: Incidental Cost		2,000	2,000		-2,000
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		56,050	56,050		-56,050
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport		20,000	20,000		-20,000
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		28,300	28,300		-28,300
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		20,000	20,000		-20,000
Travel and Subsistence: Non-employees		86,000	86,000		-86,000
Uniform and Protective Clothing	959,048	2,057,900	1,892,900	1,026,026	-866,874
Wet Fuel	7,113	698,600	570,200		-570,200
Workmen's Compensation Fund	374,228			405,697	405,697

TABLE 3.9.1.4: Financial Performance 2024/25: Sanitation Services: Wastewater Treatment					R'000
Details	2023/24 Actual	2024/25 Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	42,593	48,209	34,477	44,041	9,564
Expenditure:					–
Employees	57,737	76,922	61,598	62,139	541
Repairs and Maintenance	3,825	29,303	29,218	5,654	(23,563)
Other	5,236	66,394	76,392	12,814	(63,578)
Total Operational Expenditure	66,798	172,619	167,208	80,607	(86,601)
Net Operational Expenditure	24,205	124,411	132,732	36,567	(96,165)

TABLE 3.9.1.5: Function: Wastewater Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Wastewater Treatment	**24,205,238**	**124,410,560**	**132,731,710**	**36,566,839**	**-96,164,871**
Exchange Revenue / Operational Revenue	**-3,873**	**-100,000**	**-100,000**	**-58,909**	**41,091**
Request for Information: Access to Information Act	-784	-100,000	-100,000	-58,909	41,091
Staff and Councillors Recoveries	-3,089				0
Exchange Revenue / Service charges - Wastewater Management	**-42,588,752**	**-48,108,650**	**-34,376,550**	**-43,981,635**	**-9,605,085**
Industrial Effluent	-42,585,032	-48,104,700	-34,372,830	-43,977,915	-9,605,085
Sanitation Charges	-3,720	-3,950	-3,720	-3,720	0
Expenditure / Contracted services	**5,062,815**	**35,873,110**	**45,795,960**	**14,208,082**	**-31,587,878**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation	300,823	350,000	350,000	107,852	-242,148
Contractors					
Maintenance of Buildings and Facilities	411,370	1,927,400	1,925,400	272,466	-1,652,934
Maintenance of Equipment	3,323,985	26,416,170	26,326,050	5,451,986	-20,874,064
Pest Control and Fumigation	2,250	18,500	18,500	3,230	-15,270
Safeguard and Security			10,000	8,440	-1,560
Sewerage Services	-2,281	262,300	246,420		-246,420
Outsourced Services					
Alien Vegetation Control	439,511	1,058,120	1,031,120	173,601	-857,519
Business and Advisory: Project Management	214,911	310,500	310,500	212,043	-98,457
Cleaning Services		1,190	3,190	1,580	-1,610
Clearing and Grass Cutting Services	172,449	2,695,810	2,720,810	249,771	-2,471,039
Hygiene Services	2,900	49,640	49,640		-49,640

TABLE 3.9.1.5: Function: Wastewater Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Security Services			10,176,000	7,180,867	-2,995,133
Sewerage Services	196,896	2,783,480	2,628,330	546,246	-2,082,084
Expenditure / Depreciation and amortisation		**47,355,250**	**47,355,250**		**-47,355,250**
Water Supply Infrastructure: Water Treatment Works		47,355,250	47,355,250		-47,355,250
Expenditure / Employee-related costs	**57,736,834**	**76,922,060**	**61,598,190**	**62,138,876**	**540,686**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	216,961	234,320	225,310	224,183	-1,127
Housing Benefits and Incidental: Housing Benefits	275,134	290,430	267,490	284,172	16,682
Municipal Staff: Salaries, Wages and Allowances					
Non-pensionable	11,190	12,480	6,080	1,206	-4,874
Service Related Benefits: Acting and Post Related Allowances	394,625		256,200	276,543	20,343
Service Related Benefits: Bonus	2,661,647	2,687,390	2,585,260	2,731,732	146,472
Service Related Benefits: Long Service Award	1,613,587	1,806,840	1,764,540	1,734,476	-30,064
Service Related Benefits: Overtime: Night Shift	680,962	834,210	705,620	719,266	13,646
Service Related Benefits: Overtime: Non-structured	9,539,592	18,175,920	9,149,670	10,809,681	1,660,011
Service Related Benefits: Overtime: Shift Additional Remuneration	798,230	639,060	849,420	851,166	1,746
Service Related Benefits: Overtime: Structured	952,315	1,458,900	1,063,000	1,036,591	-26,409
Service Related Benefits: Scarcity Allowance	132,250	142,830	138,900	138,892	-8
Service Related Benefits: Standby Allowance	1,051,702	1,061,540	1,121,080	1,096,657	-24,423
Travel or Motor Vehicle	204,109	406,440	188,450	178,697	-9,753
Basic Salary and Wages	29,558,060	38,653,290	33,395,870	31,881,907	-1,513,963
Municipal Staff: Social Contributions					
Bargaining Council	12,861	14,250	13,570	13,444	-126
Group Life Insurance	520,987	726,780	454,930	570,172	115,242
Medical	3,215,519	3,393,110	3,257,890	3,369,558	111,668
Pension	5,696,810	6,165,770	5,958,360	6,016,669	58,309
Unemployment Insurance	200,294	218,500	196,550	203,865	7,315
Expenditure / Inventory consumed	**2,159,857**	**9,131,070**	**9,266,190**	**2,171,439**	**-7,094,751**
Consumables: Standard Rated	363,349	2,033,950	2,062,050	426,878	-1,635,172
Consumables: Zero-Rated	783,446	1,495,580	1,565,700	565,961	-999,739
Finished Goods	952,414	5,265,540	5,305,540	1,019,034	-4,286,506
Materials and Supplies	60,648	336,000	332,900	159,566	-173,334
Expenditure / Operational costs	**1,838,357**	**3,337,720**	**3,192,670**	**2,088,984**	**-1,103,686**
Operating Leases					
Furniture and Office Equipment	79,188	106,780	106,780	78,990	-27,790
Operational Cost					
Advertising, Publicity and Marketing: Tenders		22,000	22,000		-22,000
Assets less than the Capitalisation Threshold	72,004	705,800	660,800	311,492	-349,308
Cleaning Services: Laundry Services	9,858	72,320	39,200	5,785	-33,415
Communication: Cellular Expenditure	193,036	147,970	150,970	176,496	25,526
Communication: Radio and TV Transmissions		22,820	22,820		-22,820
Communication: Telephone, Fax, Telegraph and Telex	6,120	6,740	6,740	7,611	871
Driver's Licences and Permits	868	9,970	9,970	1,068	-8,902
Hire Charges	782,760	1,050,570	1,050,570	717,206	-333,364
Insurance Underwriting: Premiums	23,211	24,980	14,370	23,803	9,433
Licences: Motor Vehicle Licence and Registrations		1,860	1,860		-1,860
Municipal Services		194,220	144,220	5,669	-138,551
Professional Bodies, Membership and Subscription	30,217	40,500	40,500	31,728	-8,772
Registration Fees: Seminars, Conferences, Workshops and Events: National		2,000	2,000		-2,000
Signage	6,980	67,710	77,710	38,981	-38,729
Skills Development Fund Levy	338,898	384,110	364,790	364,994	204
Travel Agency and Visa's		1,870	1,870		-1,870
Travel and Subsistence: Domestic: Accommodation		15,200	15,200	4,527	-10,673

TABLE 3.9.1.5: Function: Wastewater Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Travel and Subsistence: Domestic: Daily Allowance		2,200	2,200		-2,200
Travel and Subsistence: Domestic: Food and Beverage (Served)		2,200	2,200		-2,200
Travel and Subsistence: Domestic: Incidental Cost		2,200	2,200		-2,200
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		12,000	12,000	3,872	-8,128
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		6,500	6,500		-6,500
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		14,000	14,000		-14,000
Travel and Subsistence: Non-employees		12,490	12,490		-12,490
Uniform and Protective Clothing	255,798	408,710	408,710	275,688	-133,022
Workmen's Compensation Fund	39,418			41,074	41,074

TABLE 3.10: Capital expenditure 2024/25: Sanitation Services

Capital Expenditure 2024/25: Sanitation Services						
						R' 000
Capital Projects ID	Capital Projects	2023/24 Actual Expenditure	2024/25 Budget	2024/25 Adjustment Budget	2024/25 Actual Expenditure	2024/25 Variance from the original budget
	Total All	84,368	217,394	171,957	96,375	(75,582)
20182418	Augment Collector Sewer Walmer Heights & Mount Pleasant	–	25,000,000	-	-	–
20182423	BEP: Supply and install communal ablutions	–	10,000	10,000	10,378	378
20182428	1411:Swartskops Low-Level Collector Sewer Upgrade	–	8,500	–	–	–
20182431	Fishwater Flats WWTW Grit & Sludge Treatment Facility	912	27,000	250	–	(250)
20190245	Sanitation: Upgrade of Cape Recife WWTW	5,843	–	–	–	–
20190247	Sanitation: Upgrading of Despatch Reclamation Works	–	500	915	302	(613)
20190248	Sanitation: Upgrading of Kelvin Jones WWTW	9,505	500	5,995	5,112	(883)
20190249	Sanitation: Upgrade of Rocklands WWTW	–	500	846	449	(397)
20190252	Sanitation: Improvements to Sewerage System	35,147	–	–	–	–
20190256	Sanitation: Kwazakhele Collector Sewer Augmentation: Phase 3	–	3,000	–	–	–
20190257	Sanitation: Rehabilitation of Pump Stations	12,561	15,500	26,967	16,374	(10,593)
20190258	Sanitation: Sampling Station Equipment	–	500	410	276	(134)
20190259	Sanitation: Purchase of Telemetry Equipment for Pump Station	–	2,000	1,500	1,068	(432)
20190278	Sanitation Services: Upgrading of Fishwater Flats WWTW	10,527	1,000	17,000	3,839	(13,161)
20200159	Renewal of Mechanical Equipment at Driftsands WWTW	491	–	1,759	1,256	(503)
20210244	Sanitation: Upgrade at Brickfields WWTW	554	750	1,868	1,532	(336)
20230012	Sanitation: Construction of Communal Ablution Facilities	–	3,530	3,530	691	(2,839)
20230268	Motherwell-Brickfields Sewer Siphon Upgrade	–	2,000	500	–	(500)
20230269	Bulk Sewers: Joe Slovo, Mandelaville & Allenridge West UIT -	–	3,500	–	–	–
20230272	Driftsands Collector Sewer Augmentation - Phase 3	–	11,500	–	–	–
20230273	Hydraulic Upgrading of Kelvin Jones WWTW	–	2,000	–	–	–
20230336	Sanitation: Purchase of Chemical Toilets	6,060	6,496	–	–	–
20230337	Sanitation: Purchase of Vacuum Tankers	2,648	–	–	–	–
20240058	Sanitation Services: Rehabilitation of Kwanobuhle WWTW	121	1,000	1,224	546	(677)
20240178	Renew Mechanical & Electrical Equipment - Driftsands WWTW	–	2,500	2,500	1,663	(837)
20240179	Renew Mechanical & Electrical Equipment -Cape Recife WWTW	–	7,250	4,625	3,834	(791)
20240180	Renew Mechanical & Electrical Equipment-Kelvin Jones WWTW	–	2,000	2,000	2,000	–
20240181	Renew Mechanical & Electrical Equipment of FWF WWTW	–	4,000	6,325	2,673	(3,652)
20240182	Renewal of Mechanical & Electrical Equipment - Despatch Reclamation Works	–	2,000	2,000	1,708	(292)
20240183	Renew Mechanical & Electrical Equipment-Kwanobuhle WWTW	–	1,000	1,000	981	(19)
20240186	Sanitation: Renewal of Swartkops Screw Pump Station	–	1,500	–	–	–

Capital Expenditure 2024/25: Sanitation Services						
						R' 000
Capital Projects ID	Capital Projects	2023/24 Actual Expenditure	2024/25			
			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
20240218	Renew Mechanical and Electrical Equipment-Brickfields WWTW	–	750	1,050	–	(1,050)
20240221	Renew Mechanical and Electrical Equipment -Rocklands WWTW	–	2,000	2,000	611	(1,389)
20240227	Sanitation: Renewal of Sewerage Pipelines & Infrastructure	–	39,631	62,436	36,923	(25,512)
20240265	Sanitation: Cape Recife WWTW Construction of Pump Station Rising Main Pipeline	–	20,500	–	–	–
20240295	Sanitation: Purchase of Mobile Pump Sets	–	3,635	3,317	2,157	(1,161)
20240301	Supply & Install equipment at Motherwell 7 Sewerage Pump Station	–	5,852	5,852	2,000	(3,852)
20250171	MDRG: Construction and Rehabilitation of Kelvin Jones Wastewater Treatment Works	–	–	6,087	–	(6,087)

3.3 ELECTRICITY AND ENERGY

INTRODUCTION TO ELECTRICITY

The Nelson Mandela Bay Municipality's licenced electricity supply area spans approximately 1,959 km², with a Notified Maximum Demand (NMD) of 650 MVA. Electricity access is provided through ongoing electrification programmes that target both formal state-subsidised housing and informal households in undeclared areas. Supply is extended to consumers across Gqeberha, Kariega, Despatch, as well as parts of Thornhill, Summit and Gamtoos. The Municipality's electricity is supplied through two intake points from Eskom — Chatty sub-station and Dedisa sub-station, both at 132kV voltage level.

Electrical Network Maintenance and Refurbishment Projects

A well-maintained electrical network is a necessary requirement for the provision of sustainable electricity to our customers. To this end, the Municipality prioritises network maintenance, including refurbishment and replacement of electrical infrastructure. Power transformers at the following substations were refurbished during the 2024/25 financial year: Matomela (1); KwaFord (2); Mount Road (3); Redhouse (1); Greenhouses (1); Recruitment (1); Neave (1); and Cadles (1). In addition, a tap changer was refurbished at William Moffett Substation. It is envisaged that the refurbishment of the power transformers will enhance the overall reliability of the electrical network, optimise transformer performance, reduce energy losses and prolong the lifespan of transformers.

Refurbishment of the Motherwell Distribution sub-station (K3) has commenced. Furthermore, refurbishment of the High-Voltage Line in the following areas has been prioritised:

- San Souci – Mabandla 66kV
- Chelsea – Summerstrand 132kV
- Tollgate – Transnet 66kV

In addition to the above, the San Souci-Mabandla 66kV Line Refurbishment and MRM6 Substation Rebuilding projects were completed during the reporting period. The construction of the Summerstrand By-pass Line is currently underway, with 75% complete. The H-pole structures have been planted, overhead line accessories installed, and shield wire cable has been strung.

Non-technical electricity losses

The Municipality continues to experience challenges related to non-electricity losses. These losses arise mainly from electricity theft, billing and metering errors, non-issuance of bills, and illegal connections. In the 2024/25 financial year, non-technical electricity losses were recorded at 18.81%. To reduce these losses, the Municipality implemented a range of mitigation measures, including the disconnection of tampered meters or illegally connected meters, replacement of faulty meters and targeted community awareness and education programmes aimed at promoting responsible electricity use.

Performance summary

During the period under review, the Municipality provided 145 dwellings with connections to the mains electricity supply, representing a significant decrease of 428 connections compared to the 573 dwellings connected in the 2023/24 financial year. In addition, 6.5% of residential electricity provision was allocated as Free Basic Electricity (FBE), reflecting a slight increase from the 6% recorded in the previous financial year.

As at 30 June 2025, 77% (479 out of 625) of planned maintenance activities were completed, demonstrating a notable improvement from the 46% achieved in the 2023/24 financial year. Over this period, 5.906 MW of embedded generator capacity was added to the municipal distribution network, compared to 5 MW in the previous year, driven by an increase in applications for

photovoltaic (PV/solar power) systems. Furthermore, 1,540 unplanned outages were recorded, of which 1,502 (98%) were restored within 24 hours, in line with industry-standard response times. The table below reflects the performance indicators for electricity and energy.

TABLE 3.11: Performance scorecard

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 1: Basic Service Delivery	Number of dwellings provided with connections to the mains electricity supply by the municipality	424	573	1083	145	1000
KPA 1: Basic Service Delivery	Percentage of total residential electricity provision allocated as Free Basic Electricity (FBE)	7%	6%	7%	6.5%	7%
KPA 1: Basic Service Delivery	Percentage non-technical electricity losses (electricity losses as a result of non-technical causes attributed to either electricity theft / non-metered electricity/meter tampering/meter failures, and/or illegal connections)	14% of the total electricity losses	18.36%	12% of the total electricity losses	18.81% of the total electricity losses	17%
KPA 1: Basic Service Delivery	Percentage of planned maintenance performed	95%	46%	95%	77%	95%
KPA 1: Basic Service Delivery	Installed capacity of approved embedded generators on the municipal distribution network	5 MW	5 MW	5 MW	5.906 MW	N/A
KPA 1: Basic Service Delivery	Percentage of unplanned outages that are restored to supply within industry-standard timeframes	New Key Performance Indicator Introduced in 2024/25	New Key Performance Indicator Introduced in 2024/25	98%	98%	98%

Human resource capacity

As at 30 June 2025, Electricity Services had a total establishment of 1,149 positions, as reflected in the staff establishment table below. Of these, 526 positions (46%) were filled, while 623 positions (54%) remain vacant. The Directorate also recorded an increase in staffing compared to the previous year, rising from 423 to 526 employees. Furthermore, Job Levels 4–6 recorded the highest number of positions at 589 (51%).

TABLE 3.12: Employees: Electricity Services

Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0-3	50	210	83	127	60%
4-6	178	589	221	368	62%
7-9	15	55	32	23	42%
10-12	160	260	169	91	35%
13-15	15	24	16	8	33%
16-18	4	8	4	4	50%
*19-20	1	3	1	2	66%
Total	**423**	**1149**	**526**	**623**	**54%**

TABLE 3.13: Financial Performance 2024/25: Function: Energy Sources: Electricity

Financial Performance 2024/25: Function: Energy Sources: Electricity					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	5,087,328	5,959,035	5,884,989	6,207,710	322,721
Expenditure:					–
Employees	448,523	529,458	525,348	438,122	(87,226)
Repairs and Maintenance	136,759	146,250	150,320	121,430	(28,889)
Other	5,956,031	6,739,876	6,861,256	6,875,763	14,507
Total Operational Expenditure	6,541,313	7,415,584	7,536,923	7,435,315	(101,608)
Net Operational Expenditure	1,453,986	1,456,548	1,651,933	1,227,605	(424,328)

TABLE 3.13.1: Financial Performance 2024/25: Function: Energy Sources: Electricity					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	5,087,328	5,959,035	5,884,989	6,207,710	322,721
Expenditure:					–
Employees	445,245	525,451	521,658	434,672	(86,986)
Repairs and Maintenance	133,557	142,250	146,350	118,454	(27,895)
Other	5,955,836	6,739,604	6,860,984	6,875,662	14,678
Total Operational Expenditure	6,534,638	7,407,304	7,528,991	7,428,788	(100,204)
Net Operational Expenditure	1,447,311	1,448,269	1,644,002	1,221,078	(422,924)

TABLE 3.13.1.1 Function: Energy Sources	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Electricity	**1,446,885,017**	**1,448,268,880**	**1,641,168,790**	**1,218,425,961**	**-422,742,830**
Exchange Revenue / Interest earned from Receivables	**-76,008,585**	**-90,766,770**	**-115,806,660**	**-316,836,973**	**-201,030,313**
Interest: Receivables: Electricity	-76,008,585	-90,766,770	-115,806,660	-316,836,973	-201,030,313
Exchange Revenue / Operational Revenue	**-64,877**	**-33,500**	**-778,300**	**-395,361**	**382,939**
Administrative Handling Fees	-805	-2,000	-2,000		2,000
Incidental Cash Surpluses			-2,500	-2,687	-187
Insurance Refund	-12,000				0
Recovery Maintenance	-36,615	-31,500	-16,500	-315,514	-299,014
Staff and Councillors Recoveries	-15,457		-757,300	-77,160	680,140
Exchange Revenue / Rental from Fixed Assets	**-15,763**	**-16,560**	**-15,770**	**-15,763**	**7**
Non-market Related: Property, Plant, and Equipment: Straight-lined Operating: Electrical Infrastructure	-15,763	-16,560	-15,770	-15,763	7
Exchange Revenue / Sale of Goods and Rendering of Services	**-6,396,096**	**-68,250**	**-522,870**	**-594,464**	**-71,594**
Buyers Card	-53,583	-52,500	-102,770	-67,516	35,254
Scrap, Waste & Other Goods: Scrap	-6,342,513	-15,750	-420,100	-526,948	-106,848
Exchange Revenue / Service charges - Electricity	**-4,963,774,393**	**-5,828,779,860**	**-5,730,805,920**	**-5,852,448,592**	**-121,642,672**
Availability Charges	-61,188,087	-71,036,190	-64,811,390	-78,726,426	-13,915,036
Connection/Reconnection: Change Circuit Breaker	-1,555,876	-1,730			0
Connection/Reconnection: Connections New: Non-government Housing	-3,171,938	-3,808,270	-2,686,910	-2,973,995	-287,085
Electricity Sales: Commercial Conventional (3-Phase)	-165,102,577	-285,719,460	-220,033,200	-215,491,650	4,541,550
Electricity Sales: Commercial Prepaid	-53,528,701	-95,057,800	-68,463,720	-29,477,895	38,985,825
Electricity Sales: Domestic High: Prepaid	-2,501,674,996	-1,457,299,440	-1,407,538,300	-1,449,936,345	-42,398,045
Electricity Sales: Domestic Low: Domestic Indigent	-24,351,366	-24,291,930	-19,577,730	-43,981,228	-24,403,498
Electricity Sales: Domestic Low: Prepaid	-88,361,580	-31,867,030	-148,244,370	-137,249,528	10,994,842
Electricity Sales: Industrial more than (11,000 Volts) (High Voltage)	-170,029,906	-334,240,020	-64,780,620	-25,408,347	39,372,273
Electricity Sales: Industrial (400 Volts) (Low Voltage)	-251,958,837	-210,307,900	-439,080,110	-588,396,369	-149,316,259
Electricity Sales: Time of Use Tariffs	-1,642,783,199	-3,315,043,770	-3,295,333,440	-3,280,275,063	15,058,377
Joint Pole Usage	-24,864	-32,950	-24,870	-24,864	6
Meter Compliance Testing	-39,799	-61,860	-222,100	-498,538	-276,438
Meter Reading Fees	-2,667	-11,510	-9,160	-8,344	816
Non-exchange Revenue: Fines, Penalties and Forfeits	**-1,497,303**	**-1,278,270**	**-2,141,860**	**-1,984,974**	**156,886**
Fines: Illegal Connections	-1,497,303	-1,278,270	-2,141,860	-1,984,974	156,886
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-39,369,233**	**-38,091,930**	**-34,917,730**	**-35,433,570**	**-515,840**
National Governments: Energy Efficiency and Demand Side Management Grant			-1,540,000	-1,338,880	201,120
National Governments: Infrastructure Skills Development Grant	-11,746,478	-13,800,000	-13,800,000	-9,802,760	3,997,240
National Revenue Fund: Equitable Share	-27,622,755	-24,291,930	-19,577,730	-24,291,930	-4,714,200
Expenditure / Bulk purchases - electricity	**5,635,672,552**	**6,338,216,080**	**6,457,165,920**	**6,500,312,179**	**43,146,259**
Electricity: ESKOM	5,635,672,552	6,338,216,080	6,457,165,920	6,500,312,179	43,146,259
Expenditure / Contracted services	**80,986,145**	**104,512,080**	**107,419,680**	**98,480,444**	**-8,939,236**
Consultants and Professional Services					
Business and Advisory: Research and Advisory	3,934,033	5,967,500	5,787,500	4,001,155	-1,786,345
Infrastructure and Planning: Engineering: Electrical	24,501,741	19,110,000	19,155,000	11,407,081	-7,747,919
Legal Cost: Legal Advice and Litigation	3,096,852	1,575,000	1,575,000	2,754,157	1,179,157
Contractors					
Building	2,766,802	3,180,000	3,680,000	2,142,956	-1,537,044
Catering Services			20,000	11,945	-8,055
Maintenance of Buildings and Facilities	2,526,585	6,015,500	4,985,500	1,424,831	-3,560,669
Maintenance of Equipment	1,527,214	6,409,500	5,247,500	1,258,461	-3,989,039
Safeguard and Security	79,654	126,000	126,000	91,769	-34,231

TABLE 3.13.1.1 Function: Energy Sources	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Traffic and Street Lights		315,000	315,000		-315,000
Transportation	1,731,137	2,347,900	2,097,900	1,367,024	-730,876
Outsourced Services					
Alien Vegetation Control		315,000	15,000		-15,000
Business and Advisory: Project Management	3,482,047	2,072,600	3,496,730	2,846,007	-650,723
Business and Advisory: Research and Advisory	2,117,344	1,050,000	1,680,000	1,100,209	-579,791
Clearing and Grass Cutting Services	1,108,986	2,757,000	1,437,000	706,485	-730,515
Electrical	29,854,444	48,587,580	53,118,050	35,942,139	-17,175,911
Hygiene Services		157,500	157,500		-157,500
Security Services	4,259,307	4,526,000	4,526,000	33,426,224	28,900,224
Expenditure / Debt impairment		**94,190,500**	**94,190,500**		**-94,190,500**
Trade and Other Receivables from Exchange Transactions: Electricity		94,190,500	94,190,500		-94,190,500
Expenditure / Depreciation and amortisation	**141,698,449**	**147,615,510**	**147,615,510**	**118,949,724**	**-28,665,786**
Computer Equipment	1			-23,224	-23,224
Electrical Infrastructure: HV Substations	34,965,242	27,266,630	27,266,630	30,899,834	3,633,204
Electrical Infrastructure: MV Networks	93,513,785	105,540,660	105,540,660	75,294,560	-30,246,100
Machinery and Equipment	13,219,421	14,808,220	14,808,220	12,778,554	-2,029,666
Expenditure / Employee-related costs	**445,214,611**	**525,450,570**	**518,824,520**	**432,019,616**	**-86,804,904**
Municipal Staff: Post-retirement Benefit					
Pension: Current Service Cost	20,291,043	4,440,960	4,440,960	9,105,334	4,664,374
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	2,091,117	2,414,020	2,287,650	2,145,307	-142,343
Housing Benefits and Incidental: Housing Benefits	1,540,096	1,662,260	1,549,250	1,495,218	-54,032
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	5,777,952		6,522,280	6,229,437	-292,843
Service Related Benefits: Bonus	15,458,727	15,670,060	14,913,040	15,839,429	926,389
Service Related Benefits: Leave Pay	-1,743,030	918,000	918,000	-2,027,436	-2,945,436
Service Related Benefits: Long Service Award	8,683,049	14,702,240	13,860,250	19,794,952	5,934,702
Service Related Benefits: Overtime: Night Shift	1,727,284	1,112,120	1,340,520	1,371,326	30,806
Service Related Benefits: Overtime: Non-structured	92,187,516	79,474,760	84,444,760	77,521,775	-6,922,985
Service Related Benefits: Overtime: Shift Additional Remuneration	492,425	105,520	555,590	573,806	18,216
Service Related Benefits: Overtime: Structured	453,490	526,970	526,970	480,648	-46,322
Service Related Benefits: Scarcity Allowance	7,382,958	7,776,160	7,395,150	7,109,301	-285,849
Service Related Benefits: Standby Allowance	10,616,915	2,683,220	10,312,230	10,639,684	327,454
Travel or Motor Vehicle	16,050,073	17,631,200	17,970,550	18,656,185	685,635
Basic Salary and Wages	199,789,819	304,142,850	284,355,230	198,777,410	-85,577,820
Bonuses	7,741,955	9,658,000	8,007,520	8,128,368	120,848
Municipal Staff: Social Contributions					
Bargaining Council	59,858	66,300	62,360	61,986	-374
Group Life Insurance	2,417,050	3,414,240	2,678,000	2,633,006	-44,994
Medical	17,250,417	18,846,440	17,738,520	18,241,955	503,435
Pension	33,452,721	36,142,420	35,148,160	34,820,500	-327,660
Unemployment Insurance	1,159,111	1,228,960	966,290	1,115,691	149,401
Senior Management: Designation					
Salaries and Allowances: Basic Salary	2,058,505	2,505,550	2,505,550	367,381	-2,138,169
Salaries and Allowances: Bonuses	273,434	325,690	325,690	-1,061,998	-1,387,688
Social Contributions: Unemployment Insurance	2,125	2,630		354	354
Expenditure / Interest	**34,714,164**	**29,730,290**	**29,730,290**	**26,256,488**	**-3,473,802**
Interest Paid: Borrowings: Annuity Loans	34,714,542	29,730,290	29,730,290	26,277,359	-3,452,931
Interest Paid: Overdue Accounts	-378			-20,871	-20,871
Expenditure / Inventory consumed	**100,735,264**	**102,350,760**	**103,074,610**	**85,571,960**	**-17,502,650**

TABLE 3.13.1.1 Function: Energy Sources	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Consumables: Standard Rated	1,530,662	2,636,880	2,509,130	1,350,701	-1,158,429
Consumables: Zero-Rated	5,029,273	6,159,130	6,060,730	3,279,093	-2,781,637
Finished Goods	1,552,310	2,102,140	1,932,140	743,723	-1,188,417
Materials and Supplies	92,623,019	91,452,610	92,572,610	80,198,443	-12,374,167
Expenditure / Irrecoverable debts written off	**66,833,651**	**20,496,860**	**20,496,860**	**133,747,147**	**113,250,287**
Expenditure: Irrecoverable Debts Written Off	66,833,651				0
Expenditure: Irrecoverable Debts Written Off: Exchange: Electricity		20,496,860	20,496,860	133,747,147	113,250,287
Expenditure / Operational costs	**28,156,431**	**44,741,370**	**47,640,010**	**30,798,099**	**-16,841,911**
Operating Leases					
Furniture and Office Equipment	1,212,218	2,150,760	2,138,760	1,102,530	-1,036,230
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	253,416	700,000	700,000	512,959	-187,041
Advertising, Publicity and Marketing: Customer/Client Information	24,086	206,000	206,000	65,180	-140,820
Advertising, Publicity and Marketing: Gifts and Promotional Items	9,000	206,000	206,000	144,430	-61,570
Assets less than the Capitalisation Threshold	2,652,973	4,692,620	3,877,020	2,078,119	-1,798,901
Bursaries (Employees)		347,200	347,200		-347,200
Cleaning Services: Laundry Services		20,600	20,600		-20,600
Commission: Prepaid Electricity	8,065,875	15,018,060	15,018,060	8,208,069	-6,809,991
Communication: Cellular Expenditure	2,656,762	3,357,610	3,402,610	2,274,634	-1,127,976
Communication: Licences (Radio and Television)		46,350	46,350		-46,350
Communication: Postage/Stamps/Franking Machines		1,170	1,170		-1,170
Communication: Telephone, Fax, Telegraph and Telex	997,567	1,195,050	1,195,050	853,330	-341,720
Driver's Licences and Permits	5,148	77,250	77,250	3,392	-73,858
External Computer Service: Data Lines	367,536	576,800	686,400	624,246	-62,154
External Computer Service: Internet Charge	3,730	4,840	4,840	2,307	-2,533
External Computer Service: Software Licences	144,301	2,123,500	5,268,500	4,246,852	-1,021,648
Insurance Underwriting: Claims paid to Third Parties	35,581	463,500	463,500	24,075	-439,425
Insurance Underwriting: Insurance Claims			144,540		-144,540
Insurance Underwriting: Premiums	4,260,846	4,690,860	5,046,850	4,765,392	-281,458
Licences: Motor Vehicle Licence and Registrations	527,164	941,220	929,220	581,337	-347,883
Management Fee		31,940	31,940		-31,940
Printing, Publications and Books		82,250	5,000		-5,000
Professional Bodies, Membership and Subscription	268,710	241,980	241,980	170,774	-71,206
Registration Fees: Seminars, Conferences, Workshops and Events: National	67,152	57,870	78,860	17,304	-61,556
Skills Development Fund Levy	3,754,788	3,929,680	3,784,050	3,658,733	-125,317
Travel Agency and Visa's	30,273	76,300	76,300	200	-76,100
Travel and Subsistence: Domestic: Accommodation	379,790	727,500	727,500	79,488	-648,012
Travel and Subsistence: Domestic: Daily Allowance		48,160	48,160	2,827	-45,333
Travel and Subsistence: Domestic: Food and Beverage (Served)		5,740	5,740	-621	-6,361
Travel and Subsistence: Domestic: Incidental Cost		13,550	13,550		-13,550
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	209,975	510,500	625,500	27,435	-598,065
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	11,093	92,940	107,940		-107,940
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	200,245	223,600	223,600	8,775	-214,825
Travel and Subsistence: Non-employees	74,161	23,690	23,690		-23,690
Uniform and Protective Clothing	1,071,309	1,722,380	1,722,380	907,006	-815,374
Workmen's Compensation Fund	872,733	133,900	143,900	439,326	295,426

TABLE 3.13.1.2 Function: Energy Sources	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Non-core Function: Electricity	**425,522**	**0**	**2,833,550**	**2,652,126**	**-181,424**
Exchange Revenue / Operational Revenue	**-201,400**				**0**
Insurance Refund	-201,400				0
Expenditure / Contracted services	**558,489**				**0**
Contractors					
Maintenance of Equipment	562,684				0
Electrical	-4,195				0
Expenditure / Employee-related costs	**30,554**		**2,833,550**	**2,652,126**	**-181,424**
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Housing Benefits			13,380	12,258	-1,122
Service Related Benefits: Acting and Post Related Allowances			60,000	61,909	1,909
Service Related Benefits: Bonus	30,554		144,100	155,581	11,481
Service Related Benefits: Long Service Award			126,760	116,248	-10,512
Service Related Benefits: Scarcity Allowance			68,250	62,586	-5,664
Travel or Motor Vehicle			205,140	217,258	12,118
Basic Salary and Wages			1,737,780	1,582,157	-155,623
Municipal Staff: Social Contributions					
Bargaining Council			440	394	-46
Group Life Insurance			17,100	17,054	-46
Medical			118,570	113,048	-5,522
Pension			335,620	307,787	-27,833
Unemployment Insurance			6,410	5,845	-565
Expenditure / Inventory consumed	**21,339**				**0**
Consumables: Zero-Rated	21,339				0
Expenditure / Operational costs	**16,540**				**0**
Operational Cost					
Communication: Cellular Expenditure	12,904				0
Licences: Motor Vehicle Licence and Registrations	3,636				0

TABLE 3.13.2.1: Financial Performance 2024/25: Function: Energy Sources: Street Lighting and Signal Systems

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	–	–	–	–	–
Expenditure:					
Employees	3,278	4,008	3,690	3,450	(240)
Repairs and Maintenance	3,202	4,000	3,970	2,976	(994)
Other	195	272	272	101	(171)
Total Operational Expenditure	6,675	8,280	7,931	6,527	(1,404)
Net Operational Expenditure	6,675	8,280	7,931	6,527	(1,404)

TABLE 3.13.2.2 Function: Energy Sources	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Street Lighting and Signal Systems	**6,674,994**	**8,279,530**	**7,931,150**	**6,526,973**	**-1,404,177**
Expenditure / Contracted services	**3,202,053**	**4,000,000**	**3,970,000**	**2,975,917**	**-994,083**
Contractors					
Maintenance of Equipment	3,202,053	4,000,000	3,970,000	2,975,917	-994,083
Expenditure / Employee-related costs	**3,278,009**	**4,007,780**	**3,689,500**	**3,449,908**	**-239,592**
Municipal Staff: Salaries, Wages and Allowances					
Service-Related Benefits: Bonus	168,367	158,140	153,000	177,182	24,182
Service-Related Benefits: Long Service Award	263,531	284,620	276,770	276,768	-2

TABLE 3.13.2.2 Function: Energy Sources	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Service-Related Benefits: Overtime: Non-Structured	7,042		30,000	4,303	-25,697
Service-Related Benefits: Scarcity Allowance	147,326	159,120	154,730	154,726	-4
Service-Related Benefits: Standby Allowance	155,888	104,940	173,390	175,068	1,678
Travel or Motor Vehicle	255,539	276,910	269,180	267,743	-1,437
Basic Salary and Wages	1,756,872	2,449,720	2,089,860	1,845,120	-244,740
Municipal Staff: Social Contributions					
Bargaining Council	410	450	440	430	-10
Group Life Insurance	17,076	25,880	18,700	18,605	-95
Medical	135,681	148,070	134,840	141,408	6,568
Pension	363,900	393,030	382,180	382,179	-1
Unemployment Insurance	6,376	6,900	6,410	6,376	-34
Expenditure / Inventory consumed	**159,162**	**236,200**	**236,200**	**73,030**	**-163,170**
Consumables: Standard Rated		3,000	3,000		-3,000
Consumables: Zero-Rated	62,862	106,000	106,000	73,030	-32,970
Finished Goods	96,300	127,200	127,200		-127,200
Expenditure / Operational costs	**35,770**	**35,550**	**35,450**	**28,117**	**-7,333**
Communication: Cellular Expenditure	10,950	15,000	15,000	9,892	-5,108
Driver's Licences and Permits		1,280	1,280		-1,280
Insurance Underwriting: Premiums	189	210	110	160	50
Licences: Motor Vehicle Licence and Registrations	588	1,060	1,060	330	-730
Registration Fees: Professional and Regulatory Bodies	24,044	13,000	13,000	14,941	1,941
Uniform and Protective Clothing		5,000	5,000	2,794	-2,206

TABLE 3.14: Capital Expenditure 2024/25: Electricity Services

	Capital Expenditure 2024/25: Electricity Services					
						R' 000
			2024/25			
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	286,875	246,698	234,791	184,304	(50,487)
					.	
20070209	Substation Fibre Optic Backbone		2,000	2,000	1,884	(116)
20150028	Refurbishment of Power Transformers	18,442	7,500	11,500	11,261	(239)
20170022	Undeclared Informal Electrification	41,966	36,522	37,735	40,737	3,002
20170045	Distribution Substation Building Refurbishment Programme	-	1,000	1,000	1,075	75
20182549	Upgrade of Commercial Meters - Remote Metering	8,736	200	10,200	173	(10,027)
20182550	Smart Pre-Payment Meters	4,809	200	200	-	(200)
20182551	HV Transmission Line	5,336	22,967	500	156	(344)
20200105	Low Voltage Reticulation Improvement	1,457	500	500	480	(20)
20200113	Reinforcement of Electricity Network- North	885	1,000	2,400	2,332	(68)
20200115	Reinforcement of Electricity Network- Wells Estate	917	1,000	1,000	841	(159)
20200117	Reinforcement of Electricity Network- Korsten	1,965	2,000			–
20200119	Reinforcement of Electricity Network- Newton Park	982	1,500			–
20200120	Reinforcement of Electricity Network- Uitenhage	823	1,000	4,000	3,697	(303)
20200123	Reinforcement of Electricity Network- Mount Road	3,139	3,270	3,270	3,438	168
20200125	Reinforcement of Electricity Network- Despatch	3,095	2,500	2,500	2,383	(117)
20200126	Reinforcement of Electricity Network- South	4,519	3,000	3,012	2,986	(26)
20200128	Reinforcement of Electricity Network- Western	426	1,500	788	497	(291)
20200137	Procurement of Metering Products	11,070	4,000	4,000	3,331	(669)
20200188	E&E-Electrification of State Subsidised Houses	10,855	26,839	13,689	9,755	(3,934)
20200201	Supervisory Control - Equipment Upgrade	938	1,000	1,000	986	(14)

	Capital Expenditure 2024/25: Electricity Services					
						R' 000
			2024/25			
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
20200203	HV Line Refurbishment (66 & 132KV)	2,378	3,000	3,000	2,958	(42)
20200205	MV and LV Line Refurbishment	947				–
20200207	Reinforcement of Electricity Network - Coega IDZ	39,220	25,000	25,000	9,132	(15,868)
20200209	Public Contribution - Private Township Development	4,775	5,000	3,500	1,439	(2,061)
20200330	E&E- HV Circuit breakers replacement at major substations	2,521	2,500	1,500	749	(751)
20200332	E&E Chelsea MV upgrade	5,728	100	100	-	(100)
20200333	E&E- Deal Party 22kV Upgrade	1,406	1,000			–
20200334	E&E - Kragga Kamma MV Upgrade	2,527				–
20200337	E&E - Mabandla MV Upgrade	5,639	11,022	11,967	12,501	535
20200338	E&E - Public Lighting	4,788	10,000	10,000	3,927	(6,073)
20200339	E&E Miscellaneous Mains and Substations	11,613	13,000	13,000	10,298	(2,702)
20210092	Public Lighting - Retrofit	5,471	10,000	10,000	3,557	(6,443)
20210094	Relay Replacement		1,000	1,000	711	(289)
20210095	Gas Turbine Refurbishment		3,000			–
20210330	E&E Upgrade bulk infrastructure 1X132KV CB Matomela substation - Ekuphumleni (Ward 19)	2,477	2,435	2,435	6,631	4,196
20210341	E&E Bulk infrastructure establishes New Sub Station -Booysens Park - Joe Slovo (Ward 36)	37,499	10,435	10,435	11,934	1,500
20210345	E&E Construction of 22KV Feeder to Motherwell NU30 - Ward 54	2,408	1,826	1,826	2,046	220
20210372	E&E - EEDSM Energy Efficient Public Lighting	6,725	6,087	4,617	3,060	(1,558)
20220205	E&E: Re-configuration of Kwa-Ford Substation	23,809	2,696	2,751	6,801	4,051
20230284	2024 ISUP- Construct 11kV power line from Bethelsdorp Sub to Loder Distribution sub - Kliprandt Ward 33	1,273	2,783	2,783	226	(2,556)
20230285	2024 ISUP - Install 132kV/11kV 31.5MVA transformer @ Kulati Sub - Ward 22	961	5,217	5,217	5,015	(202)
20240056	Bayland Informal Settlement Electrification - Ward 52	4,349				–
20240163	REINFORCEMENT OF ELECTRICITY NETWORKS-COEGA - Internal funds		1,000	1,800	1,791	(9)
20240165	Walmer - Summerstrand 132kV Powerline upgrade		7,000	19,467	11,733	(7,734)
20240166	Perl Road Substation - Installation of 3rd Transformer		1,000	1,000	-	(1,000)
20240169	Renewable Energy projects for self-consumption		100	100	-	(100)
20240171	LV Line Refurbishment		700			–
20240172	MV Line Refurbishment		1,300	1,300	1,285	(15)
20250107	Rebuilding of MRM6 Substation at Mqolomba Street		-	2,700	2,498	(202)

3.4 WASTE MANAGEMENT

The Integrated Waste Management Plan continues to guide the provision of waste management services. During the 2024/25 financial year, the Municipality procured eight refuse compactor trucks to strengthen waste collection capacity and improve service reliability in the city.

There are only two active landfill sites (Arlington and Koedoeskloof landfill sites) in the Municipality. The other two landfill sites (the Ibhayi and KwaNobuhle landfill sites) remain closed pending rehabilitation. There are 156 known informal settlements in the Municipality,

of which 85% receive integrated waste handling services, including weekly refuse removal. The remaining 15% take their refuse to the nearest waste collection points.

Provision of domestic waste collection improved from 235,358 billed customers in 2023/24 to 237,340 in the 2024/25 financial year. However, the number of trade waste collection points decreased from 1,793 in 2023/24 to 1,683 in the reporting period. The Municipality continued to service the 18 formal and 33 informal drop-off sites in the 2024/25 financial year. The Kragga Kamma drop-off site was upgraded and has created space for the recycling of electronic waste. The 'Separation @ Source' Project has been expanded to Ward 16, 59 and 60. A total of 3,042 tons of waste was diverted from the disposal sites during the 2024/25 financial year, a massive increase from 463 tons reported in 2023/24. According to STAT SA (2024), 88.5% of households in the city have access to a weekly refuse disposal service. The performance indicator for waste management service is illustrated in the table below.

TABLE 3.15: Performance scorecard

KEY PERFORMANCE AREA AND KEY PERFORMANCE ELEMENT	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 1: Basic Service Delivery	Percentage of recognised informal settlements receiving basic refuse removal services	67%	84%	83%	85%	85%

Human resource capacity

As at 30 June 2025, the Solid Waste Management Services Unit had a total of 262 approved posts. Of these, 197(75%) posts were filled, while 66 posts (25%) remained vacant. The highest number of vacancies occurred at Job Level 0–3, where 43 posts (65%) were vacant. Human resource capacity for waste management services is reflected in the tables below.

TABLE 3.16: Employees: Solid Waste Management Services

Employees: Solid Waste Management Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 – 3	140	168	126	43	25%
4 – 6	53	75	54	21	28%
7 – 9	0	0	0	0	0%
10 – 12	13	15	13	2	13%
13 – 15	3	3	3	0	0%
16 – 18	1	1	1	0	0%
19 – 20	0	0	0	0	0%
Total	**210**	**262**	**197**	**66**	**25%**

The table below reflects the human resource capacity for Waste Disposal and Other Services, which has a total establishment of 451 posts. Of these, 178 posts (39%) were filled, while 273 posts (61%) remained vacant. Job Level 0–3 recorded the highest number of vacancies, with 251 vacant posts.

TABLE 3.17 Employees: Waste Disposal and Other Services

Employees: Waste Disposal and Other Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	157	401	150	251	63%
4 - 6	18	21	14	7	33%
7 - 9	2	4	2	2	50%
10 - 12	13	23	11	12	52%
13 - 15	1	2	1	1	50%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**191**	**451**	**178**	**273**	**60%**

TABLE 3.18: Financial Performance 2024/25: Waste Disposal and Other Services

Financial Performance 2024/25: Waste Disposal and Other Services					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	475,509	503,128	545,787	480,013	(65,775)
Expenditure:					–
Employees	208,787	260,976	236,631	200,287	(36,344)
Repairs and Maintenance	386	2,346	2,146	386	(1,760)
Other	314,206	330,517	323,144	384,386	61,242
Total Operational Expenditure	523,379	593,840	561,921	585,060	23,139
Net Operational Expenditure	47,870	90,713	16,133	105,047	88,913

TABLE 3.18.1: Financial Performance 2024/25: Waste Disposal: Solid Waste Disposal (Landfill Sites)					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	4,918	5,000	8,500	7,184	(1,316)
Expenditure:					–
Employees	13,733	11,248	10,592	9,981	(611)
Repairs and Maintenance	206	1,343	1,343	247	(1,095)
Other	37,453	47,457	48,129	49,242	1,113
Total Operational Expenditure	51,392	60,048	60,064	59,470	(594)
Net Operational Expenditure	46,474	55,048	51,564	52,287	723

TABLE 3.18.1.1 Function: Waste Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Solid Waste Disposal (Landfill Sites)	**46,474,270**	**55,047,570**	**51,564,050**	**52,286,724**	**722,674**
Exchange Revenue / Sale of Goods and Rendering of Services	**-4,917,623**	**-5,000,000**	**-8,500,000**	**-7,183,608**	**1,316,392**
Scrap, Waste & Other Goods: Recycling of Waste	-4,917,623	-5,000,000	-8,500,000	-7,183,608	1,316,392
Expenditure / Contracted services	**1,654,927**	**5,116,390**	**5,116,390**	**2,121,691**	**-2,994,699**
Consultants and Professional Services					
Business and Advisory: Project Management	1,448,692	2,836,500	2,836,500	1,851,695	-984,805
Contractors					
Maintenance of Buildings and Facilities		368,810	368,810		-368,810
Maintenance of Equipment	206,234	973,720	973,720	247,457	-726,263
Outsourced Services					
Business and Advisory: Project Management		665,520	665,520		-665,520
Hygiene Services		271,840	271,840	22,539	-249,301
Expenditure / Employee-related costs	**13,733,005**	**11,248,020**	**10,592,320**	**9,981,051**	**-611,269**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Housing Benefits	63,985	69,150	66,880	66,864	-16
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	11,745				0
Service Related Benefits: Bonus	333,307	331,650	306,880	322,516	15,636
Service Related Benefits: Long Service Award	186,701	222,930	221,440	215,558	-5,882
Service Related Benefits: Overtime: Night Shift		3,340	3,340		-3,340
Service Related Benefits: Overtime: Non-structured	2,394,637	2,173,410	2,173,410	2,230,545	57,135
Service Related Benefits: Scarcity Allowance		46,310	46,310		-46,310

TABLE 3.18.1.1 Function: Waste Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Service Related Benefits: Standby Allowance	161,263	127,100	170,900	171,780	880
Basic Salary and Wages	9,126,243	6,612,490	5,970,720	5,380,857	-589,863
Bonuses	42,875	20,920	169,130	191,401	22,271
Municipal Staff: Social Contributions					
Bargaining Council	5,610	2,250	5,490	4,816	-674
Group Life Insurance	91,093	193,820	173,820	86,822	-86,998
Medical	533,225	569,130	537,190	548,183	10,993
Pension	698,811	769,660	716,900	716,877	-23
Unemployment Insurance	83,511	105,860	29,910	44,833	14,923
Expenditure / Inventory consumed	**706,261**	**354,640**	**354,640**	**240,892**	**-113,748**
Consumables: Standard Rated	88,868	165,840	165,840	44,734	-121,106
Consumables: Zero-Rated	617,393	178,500	178,500	196,158	17,658
Finished Goods		10,300	10,300		-10,300
Expenditure / Operational costs	**35,297,700**	**43,328,520**	**44,000,700**	**47,126,698**	**3,125,998**
Operational Cost					
Assets less than the Capitalisation Threshold	6,110				0
Communication: Cellular Expenditure	13,400	21,910	21,910	10,815	-11,095
Communication: Telephone, Fax, Telegraph and Telex	22,186		27,000	26,517	-483
External Computer Service: Software Licences		135,840	135,840		-135,840
Hire Charges	35,226,836	43,075,090	43,722,250	47,039,097	3,316,847
Insurance Underwriting: Premiums	3,620	3,900	1,920	3,043	1,123
Uniform and Protective Clothing	25,549	91,780	91,780	47,226	-44,554

TABLE 3.18.2: Financial Performance 2024/25: Waste Disposal: Solid Waste Removal

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	470,591	498,128	537,286	472,828	(64,458)
Expenditure:					–
Employees	120,303	143,819	137,132	114,155	(22,977)
Repairs and Maintenance		437	237	2	(235)
Other	249,398	247,405	234,360	314,470	80,110
Total Operational Expenditure	369,702	391,661	371,728	428,626	56,899
Net Operational Expenditure	(100,890)	(106,467)	(165,558)	(44,201)	121,357

TABLE 3.18.2.1 Function: Waste Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Solid Waste Removal	**-100,889,609**	**-106,466,740**	**-165,558,110**	**-44,201,255**	**121,356,855**
Exchange Revenue / Interest earned from Receivables	**-84,866,697**	**-70,591,160**	**-77,041,990**	**-65,629,038**	**11,412,952**
Interest: Receivables: Waste Management	-84,866,697	-70,591,160	-77,041,990	-65,629,038	11,412,952
Exchange Revenue / Operational Revenue		**-1,000**			**0**
Staff and Councillors Recoveries		-1,000			0
Exchange Revenue / Rental from Fixed Assets	**-4,840,425**	**-5,242,870**	**-5,161,240**	**-4,953,943**	**207,297**
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Solid Waste Infrastructure	-4,840,425	-5,242,870	-5,161,240	-4,953,943	207,297
Exchange Revenue / Service charges - Waste Management	**-290,782,750**	**-330,538,630**	**-308,648,200**	**-310,490,718**	**-1,842,518**
Refuse Removal	-275,204,830	-313,428,640	-292,143,010	-294,152,791	-2,009,781
Waste Bins	-15,577,920	-17,109,990	-16,505,190	-16,337,927	167,263
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-90,101,301**	**-91,754,000**	**-146,434,590**	**-91,754,000**	**54,680,590**

TABLE 3.18.2.1 Function: Waste Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
National Revenue Fund: Equitable Share	-90,101,301	-91,754,000	-146,434,590	-91,754,000	54,680,590
Expenditure / Contracted services	**692,705**	**17,089,460**	**3,042,300**	**495,897**	**-2,546,403**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation	497,809	2,706,430	2,206,430	465,150	-1,741,281
Contractors					
Catering Services		22,340	22,340	3,500	-18,840
Maintenance of Equipment		427,260	227,260	1,780	-225,480
Outsourced Services					
Business and Advisory: Project Management	193,669	301,510	301,510	25,467	-276,043
Business and Advisory: Research and Advisory		284,760	284,760		-284,760
Refuse Removal	1,227	13,347,160			0
Expenditure / Debt impairment		**96,536,010**	**96,536,010**		**-96,536,010**
Trade and Other Receivables from Exchange Transactions: Waste Management		96,536,010	96,536,010		-96,536,010
Expenditure / Depreciation and amortisation	**421,357**	**500,370**	**500,370**	**418,598**	**-81,772**
Community Assets: Community Facilities: Public Ablution Facilities	421,357	500,370	500,370	418,598	-81,772
Expenditure / Employee-related costs	**120,303,459**	**143,818,770**	**137,131,520**	**114,154,709**	**-22,976,811**
Municipal Staff: Post-retirement Benefit					
Pension: Current Service Cost	2,093,000	1,700,000	1,700,000	-2,273,000	-3,973,000
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	335,935	362,820	348,440	346,699	-1,741
Housing Benefits and Incidental: Housing Benefits	456,194	447,030	451,620	443,775	-7,845
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	355,094		270,000	279,099	9,099
Service Related Benefits: Bonus	4,886,672	4,857,340	4,419,730	4,829,901	410,171
Service Related Benefits: Leave Pay	-1,931,828	3,780,000	3,780,000	-3,881,522	-7,661,522
Service Related Benefits: Long Service Award	4,472,398	5,336,710	4,959,300	3,415,130	-1,544,170
Service Related Benefits: Overtime: Night Shift	44,884	44,950	39,520	25,126	-14,394
Service Related Benefits: Overtime: Non-structured	12,065,351	11,069,590	11,069,590	11,380,058	310,468
Service Related Benefits: Overtime: Shift Additional Remuneration		21,760	21,760		-21,760
Service Related Benefits: Scarcity Allowance		1,475,530	1,113,480		-1,113,480
Service Related Benefits: Standby Allowance	1,760,395	1,413,930	1,786,290	1,803,140	16,850
Travel or Motor Vehicle	1,494,412	1,765,580	1,707,580	1,528,401	-179,179
Basic Salary and Wages	64,044,863	77,697,850	73,352,910	66,265,196	-7,087,714
Bonuses	11,314,045	13,301,400	13,273,530	11,134,908	-2,138,622
Municipal Staff: Social Contributions					
Bargaining Council	29,072	31,430	29,840	30,715	875
Group Life Insurance	1,067,544	1,240,000	1,304,750	1,153,498	-151,252
Medical	6,486,049	6,782,580	6,304,570	6,497,887	193,317
Pension	10,798,386	11,677,660	10,637,060	10,658,528	21,468
Unemployment Insurance	530,994	812,610	561,550	517,170	-44,380
Expenditure / Inventory consumed	**12,460,956**	**22,879,680**	**22,879,680**	**6,434,444**	**-16,445,236**
Consumables: Standard Rated	7,735,996	15,409,400	15,409,400	3,131,825	-12,277,575
Consumables: Zero-Rated	4,715,259	7,470,280	7,470,280	3,302,619	-4,167,661
Finished Goods	9,701				0
Expenditure / Irrecoverable debts written off	**124,905,408**	**28,835,440**	**28,835,440**	**184,461,825**	**155,626,385**
Expenditure: Irrecoverable Debts Written Off	124,905,408				0
Expenditure: Irrecoverable Debts Written Off: Exchange: Waste Management		28,835,440	28,835,440	184,461,825	155,626,385
Expenditure / Operational costs	**110,917,680**	**82,001,190**	**82,802,590**	**122,660,972**	**39,858,382**
Operating Leases					
Computer Equipment		60,590	10,590		-10,590
Operational Cost					

TABLE 3.18.2.1 Function: Waste Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Advertising, Publicity and Marketing: Corporate and Municipal Activities	80,942	621,860	621,860	33,800	-588,060
Advertising, Publicity and Marketing: Staff Recruitment		127,770	284,570		-284,570
Advertising, Publicity and Marketing: Tenders	29,158	36,380	29,580	46,874	17,294
Assets less than the Capitalisation Threshold	176,743	611,960	601,960		-601,960
Communication: Cellular Expenditure	370,141	446,950	446,950	350,192	-96,758
Hire Charges	107,887,450	77,137,320	77,957,320	120,611,075	42,653,755
Insurance Underwriting: Premiums	393	460	280	335	55
Licences: Motor Vehicle Licence and Registrations	26,898	35,070	35,070	20,190	-14,880
Management Fee		1,133,820	1,133,820		-1,133,820
Printing, Publications and Books			10,000	3,080	-6,920
Professional Bodies, Membership and Subscription		10,300	300		-300
Registration Fees: Seminars, Conferences, Workshops and Events: National			10,000	652	-9,348
Skills Development Fund Levy	1,192,308	1,219,620	1,128,200	1,145,280	17,080
Travel Agency and Visa's		2,200	2,200	1,114	-1,087
Travel and Subsistence: Domestic: Accommodation		10,300	10,300	6,120	-4,180
Travel and Subsistence: Domestic: Daily Allowance		5,150	5,150		-5,150
Travel and Subsistence: Domestic: Food and Beverage (Served)		2,060	2,060		-2,060
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		10,960	10,960	2,860	-8,100
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		3,300	3,300		-3,300
Uniform and Protective Clothing	992,273	473,620	473,620	281,177	-192,443
Wet Fuel		51,500	24,500		-24,500
Workmen's Compensation Fund	161,374			158,224	158,224

TABLE 3.18.3: Financial Performance 2024/25: Waste Disposal: Street Cleaning

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue			1	1	(0)
Expenditure:					–
Employees	74,751	105,910	88,907	76,151	(12,755)
Repairs and Maintenance	180	567	567	137	(430)
Other	27,355	35,655	40,655	20,675	(19,981)
Total Operational Expenditure	102,285	142,132	130,129	96,963	(33,166)
Net Operational Expenditure	102,285	142,132	130,128	96,961	(33,166)

TABLE 3.18.3.1 Function: Waste Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Street Cleaning	**102,285,426**	**142,131,830**	**130,127,540**	**96,961,469**	**-33,166,071**
Exchange Revenue / Operational Revenue			**-1,340**	**-1,338**	**2**
Staff and Councillors Recoveries			-1,340	-1,338	2
Expenditure / Contracted services	**233,203**	**689,210**	**689,210**	**314,568**	**-374,642**
Contractors					
Maintenance of Buildings and Facilities	179,505	567,080	567,080	137,006	-430,074
Maintenance of Equipment	53,697	100,080	100,080	46,919	-53,161
Outsourced Services					
Alien Vegetation Control		22,050	22,050	4,600	-17,450

TABLE 3.18.3.1 Function: Waste Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Hygiene Services				127,192	127,192
Litter Picking and Street Cleaning				-1,150	-1,150
Expenditure / Employee-related costs	**74,750,661**	**105,909,650**	**88,906,700**	**76,151,228**	**-12,755,472**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Housing Benefits	185,442	211,770	209,010	206,745	-2,265
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	396,739		320,000	447,590	127,590
Service Related Benefits: Bonus	3,165,652	3,198,590	2,969,680	3,167,862	198,182
Service Related Benefits: Long Service Award	2,287,864	2,632,780	2,729,790	2,376,925	-352,865
Service Related Benefits: Overtime: Night Shift	273,522	389,470	249,800	256,222	6,422
Service Related Benefits: Overtime: Non-structured	9,985,708	9,472,980	9,472,980	9,513,986	41,006
Service Related Benefits: Overtime: Shift Additional Remuneration	13,085	14,140	13,750	13,867	117
Service Related Benefits: Scarcity Allowance		801,950	324,140		-324,140
Service Related Benefits: Standby Allowance	399,137	359,650	413,880	439,867	25,987
Travel or Motor Vehicle	438,266	492,980	492,980	465,358	-27,622
Basic Salary and Wages	38,200,956	66,493,630	50,538,000	39,155,538	-11,382,462
Bonuses	6,870,524	8,205,270	8,205,270	7,306,274	-898,996
Municipal Staff: Social Contributions					
Bargaining Council	22,300	25,760	21,770	22,181	411
Group Life Insurance	851,711	1,040,070	983,570	908,463	-75,107
Medical	4,481,133	4,717,290	4,579,960	4,685,693	105,733
Pension	6,803,215	7,394,770	7,059,560	6,837,949	-221,611
Unemployment Insurance	375,406	458,550	322,560	346,707	24,147
Expenditure / Inventory consumed	**2,933,086**	**4,989,230**	**4,989,230**	**1,976,025**	**-3,013,205**
Consumables: Standard Rated	2,477,378	3,609,610	3,609,610	1,796,160	-1,813,450
Consumables: Zero-Rated	249,481	939,330	939,330		-939,330
Finished Goods	206,227	440,290	440,290	179,865	-260,425
Expenditure / Operational costs	**24,368,477**	**30,543,740**	**35,543,740**	**18,520,987**	**-17,022,753**
Operating Leases					
Furniture and Office Equipment	160,041	267,970	267,970	158,502	-109,468
Operational Cost					
Communication: Cellular Expenditure		4,580	4,580	-1,695	-6,275
Driver's Licences and Permits		2,200	2,200		-2,200
External Computer Service: Network Extensions	3,560	5,480	5,480		-5,480
Hire Charges	23,622,255	29,722,150	34,722,150	17,883,339	-16,838,811
Insurance Underwriting: Premiums	6	10	10	5	-5
Management Fee		84,130	84,130		-84,130
Uniform and Protective Clothing	380,634	457,220	457,220	295,945	-161,275
Workmen's Compensation Fund	201,980			184,890	184,890

TABLE 3.19: Capital Expenditure 2024/25: Waste Management Services

Capital Expenditure 2024/25: Waste Management Services						
	R' 000					
	Capital Projects	2023/24	2024/25			
Capital project ID		Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	18,503	49,543	49,543	45,205	(4,339)
						–
20190313	Waste/ Parks Containers		2,000	2,000	–	(2,000)
20190316	PH - Replacement of Refuse Compactors		30,000	30,000	29,478	(522)
20200196	Development of waste disposal facilities (Koedoeskloof)		2,000	2,000	–	(2,000)
20200289	Development of Waste Disposal Facilities (Arlington)		2,000	2,000	1,999	(1)
20220119	Waste - Fencing of Arlington Disposal Site	18,503	13,543	13,543	13,728	184
20230306	Purchase of Waste Containers (15cm3 Skip Bins) for Informal Settlements				–	–

3.5 HUMAN SETTLEMENTS

The Municipality has an Informal Settlements Upgrading Strategy, which guides its response to housing needs and land invasion challenges. In-situ upgrading, tenure security and creating access to basic services are prioritised. A total of 156 informal settlements have been identified, though more may exist. During the year under review, 417 state-subsidised housing units were constructed, contributing to increased access to formal housing for residents in need.

Performance summary

During the 2024/25 financial year, a total of 1,275 title deeds were registered to beneficiaries, compared to 2,020 in the previous year, reflecting a decrease of 745. The average processing time for building applications of less than 500 square meters was 12 days, an increase of two days from the 2023/24 financial year. For building applications of 500 square meters or more, the average processing time was 11 days compared to 10 days in the previous year.

A total of seven informal settlements were assessed (i.e., enumerated and classified) during the period under review. In addition, two informal settlements were upgraded to Phase 2 during the reporting period, compared to the three upgrades recorded in the previous financial year. Furthermore, 806 sites were serviced with water and sanitation, representing an increase of 218 sites compared to the 2023/24 financial year. The table below reflects human settlements' performance indicators.

TABLE 3.20: Performance scorecard

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 1: Basic Service Delivery	Number of title deeds registered to beneficiaries	600	2020	900	1275	900
KPA 3: Local Economic Development	Average number of days taken to process building plan applications of less than 500 square meters	30 days	10 days	30 days	12 days	30 days
KPA 3: Local Economic Development	Average number of days taken to process a building application of 500 square meters or more	60 days	10 days	60 days	11 days	60 days
KPA 1: Basic Service Delivery	Number of informal settlements assessed (enumerated and classified)	4	7	2	7	2
KPA 1: Basic Service Delivery	Number of informal settlements upgraded to Phase 2	2	3	2	2	2
KPA 1: Basic Service Delivery	Number of serviced sites	1911	588	800	806	1200
KPA 3: Local Economic Development	Number of residential properties developed through state subsidised human settlements programmes entering the municipal valuation roll	450	1893	500	1170	500

TABLE 3.21: Financial Performance 2024/25: Housing Services

Financial Performance 2024/25: Housing Services					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	127,377	275,999	222,365	102,191	(120,174)
Expenditure:					
Employees	127,260	175,291	170,966	142,037	(28,929)
Repairs and Maintenance	1,024	10,512	10,225	2,449	(7,776)
Other	158,608	176,836	189,519	118,332	(71,187)
Total Operational Expenditure	286,892	362,639	370,710	262,818	(107,892)
Net Operational Expenditure	159,516	86,640	148,345	160,628	12,283

TABLE 3.21.1: Financial Performance 2024/25: Housing Services: Housing					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	127,377	234,098	182,232	102,188	(80,044)
Expenditure:					
Employees	94,047	137,684	133,008	107,684	(25,325)
Repairs and Maintenance	710	10,162	9,865	2,445	(7,419)
Other	151,366	161,254	160,291	94,665	(65,627)
Total Operational Expenditure	246,123	309,100	303,164	204,794	(98,371)
Net Operational Expenditure	118,746	75,002	120,933	102,606	(18,327)

TABLE 3.21.1.1 Function: Housing	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2025/25 Variance
Function: Housing: Core Function: Housing	**-5,037,926**	**-11,480,970**	**-23,641,000**	**-20,395,493**	**3,245,507**
Non-Exchange Revenue / Transfer and Subsidies – Operational	**-5,037,926**	**-11,480,970**	**-23,641,000**	**-20,395,493**	**3,245,507**
National Governments: Metro Informal Settlements Partnership Grant	-5,037,926	-11,480,970	-23,641,000	-20,395,493	3,245,507

TABLE 3.21.1.2 Function: Housing	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Housing	**-5,037,926**	**-11,480,970**	**-23,641,000**	**-20,395,493**	**3,245,507**
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-5,037,926**	**-11,480,970**	**-23,641,000**	**-20,395,493**	**3,245,507**
National Governments: Metro Informal Settlements Partnership Grant	-5,037,926	-11,480,970	-23,641,000	-20,395,493	3,245,507
Function: Housing: Core Function: Informal Settlements	**206,904**	**0**	**0**	**0**	**0**
Expenditure / Contracted services	**206,904**				**0**
Contractors					
Maintenance of Buildings and Facilities	206,904				0

TABLE 3.21.1.3 Function: Housing	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Function: Housing: Non-core Function: Housing	**127,870,611**	**86,483,040**	**144,573,630**	**122,575,394**	**-21,998,236**
Exchange Revenue / Operational Revenue	**-42,540**	**-30,200**	**-107,010**	**-120,300**	**-13,290**
Insurance Refund	-23,975	-6,100	-51,610	-73,176	-21,566
Request for Information: Municipal Information and Statistics	-13,323	-24,100	-24,100	-35,141	-11,041
Staff and Councillors Recoveries	-5,241		-31,300	-11,983	19,317
Exchange Revenue / Rental from Fixed Assets	**-773,771**	**-100,380**	**-100,380**	**-748,702**	**-648,322**
Non-market Related: Investment Property: Ad-hoc rentals	-251	-280	-280	-233	47
Non-market Related: Property, Plant and Equipment: Ad-hoc rentals: Community Assets	-773,521	-100,100	-100,100	-748,469	-648,369
Exchange Revenue / Sale of Goods and Rendering of Services	**-1,578**	**-1,100**	**-1,100**	**-1,435**	**-335**
Advertisements	-1,578	-1,100	-1,100	-1,435	-335
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-117,434,096**	**-222,485,210**	**-158,382,230**	**-81,347,918**	**77,034,312**
National Governments: Urban Settlement Development Grant	-997,170	-99,465,330	-35,362,350	-9,779,452	25,582,898
Provincial Government: Eastern Cape: Capacity Building and Other: Specify (Add grant description)	-116,436,926	-123,019,880	-123,019,880	-71,142,556	51,877,324

TABLE 3.21.1.3 Function: Housing	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
National Governments: Metro Informal Settlements Partnership Grant				-425,910	-425,910
Expenditure / Contracted services	**143,732,039**	**157,013,950**	**156,598,180**	**88,720,854**	**-67,877,326**
Consultants and Professional Services					
Legal Cost: Collection	3,247,394		200,000	280,911	80,911
Legal Cost: Legal Advice and Litigation	17,241,855	11,113,010	11,113,010	13,093,509	1,980,499
Contractors					
Building	114,962,369	123,019,880	123,019,880	70,725,398	-52,294,482
Catering Services		11,920	166,920	109,250	-57,670
Maintenance of Buildings and Facilities	6,395,512	11,752,300	10,562,500	588,304	-9,974,196
Maintenance of Equipment	185,104	614,740	537,770	242,579	-295,191
Pest Control and Fumigation	11,900		6,000	2,850	-3,150
Safeguard and Security			20,000		-20,000
Stage and Sound Crew				7,500	7,500
Transportation		12,750	82,750	96,058	13,308
Outsourced Services					
Business and Advisory: Communications			2,290,000		-2,290,000
Business and Advisory: Project Management	1,544,599	9,737,150	7,837,150	3,451,046	-4,386,104
Cleaning Services		11,320	11,320	7,421	-3,899
Clearing and Grass Cutting Services	63,414	521,290	531,290	9,990	-521,300
Hygiene Services		9,540	9,540		-9,540
Refuse Removal	79,892	210,050	210,050	106,038	-104,012
Expenditure / Depreciation and amortisation		**771,720**			**0**
Other Assets: Housing: Social Housing		771,720			0
Expenditure / Employee-related costs	**94,046,686**	**137,684,200**	**133,008,420**	**107,683,785**	**-25,324,635**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	1,410,221	1,974,610	1,974,610	1,630,746	-343,864
Housing Benefits and Incidental: Housing Benefits	635,000	737,270	737,270	603,398	-133,872
Municipal Staff: Salaries, Wages and Allowances					
Non-pensionable	360	390	390	360	-30
Service Related Benefits: Acting and Post Related Allowances	363,988		274,100	278,047	3,947
Service Related Benefits: Bonus	4,976,394	5,485,880	5,472,930	5,021,813	-451,117
Service Related Benefits: Long Service Award	4,029,748	4,458,150	4,463,150	4,326,601	-136,549
Service Related Benefits: Overtime: Non-structured	810,862	584,300	406,090	2,031,589	1,625,499
Service Related Benefits: Scarcity Allowance	1,031,350	1,225,800	1,225,800	1,089,258	-136,542
Travel or Motor Vehicle	5,040,836	5,478,150	5,505,980	5,532,655	26,675
Basic Salary and Wages	56,037,347	95,525,650	90,802,080	66,501,476	-24,300,604
Municipal Staff: Social Contributions					
Bargaining Council	18,135	33,920	33,620	19,690	-13,930
Group Life Insurance	766,921	978,980	911,300	888,412	-22,888
Medical	5,317,254	6,307,200	6,307,200	5,668,344	-638,856
Pension	11,134,164	12,332,440	12,332,440	11,981,936	-350,504
Unemployment Insurance	353,069	354,110	354,110	422,721	68,611
Salaries and Allowances: Basic Salary	1,868,238	1,933,780	1,933,780	1,929,046	-4,734
Salaries and Allowances: Bonuses	250,674	270,730	270,730	-244,433	-515,163
Social Contributions: Unemployment Insurance	2,125	2,840	2,840	2,125	-715
Expenditure / Interest	**156,423**	**70,900**	**70,900**	**70,815**	**-85**
Interest Paid: Borrowings: Annuity Loans	156,423	70,900	70,900	70,815	-85
Expenditure / Inventory consumed	**632,339**	**991,850**	**996,040**	**593,207**	**-402,833**
Consumables: Standard Rated	596,361	842,770	818,770	495,295	-323,475
Consumables: Zero-Rated	11,694	89,050	134,050	72,169	-61,881
Finished Goods	24,284	60,030	43,220	25,743	-17,478
Expenditure / Operational costs	**7,555,110**	**12,567,310**	**12,490,810**	**7,725,088**	**-4,765,722**
Operating Leases					
Computer Equipment		115,230	115,230		-115,230

TABLE 3.21.1.3 Function: Housing	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Furniture and Office Equipment	341,644	731,590	731,590	407,282	-324,308
Other Assets	2,325,638	3,140,190	3,108,190	2,227,331	-880,859
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	26,793	128,000	89,890	44,281	-45,609
Advertising, Publicity and Marketing: Staff Recruitment	15,014	23,820	23,820	25,480	1,660
Advertising, Publicity and Marketing: Tenders	74,317	226,230	264,340	33,689	-230,651
Assets less than the Capitalisation Threshold	570,164	1,221,780	1,422,430	729,989	-692,441
Communication: Cellular Expenditure	1,043,466	1,079,830	1,079,830	854,125	-225,705
Communication: Postage/Stamps/Franking Machines	4,396	275,510	100,510	14,381	-86,129
Communication: Telephone, Fax, Telegraph and Telex		18,850	18,850		-18,850
Cost relating to the Sale of Houses	1,363			39,666	39,666
Courier and Delivery Services		3,000	3,000		-3,000
Driver's Licences and Permits		5,530	5,530		-5,530
External Computer Service: Data Lines		3,720	3,720		-3,720
External Computer Service: Internet Charge	5,819	56,560	56,560	26,532	-30,028
External Computer Service: Network Extensions			156,050	135,462	-20,588
External Computer Service: Software Licences	61,366	119,100	119,100	4,610	-114,490
External Computer Service: Wireless Network		19,470	19,470		-19,470
Hire Charges				23,530	23,530
Insurance Underwriting: Claims paid to Third Parties	175,000				0
Insurance Underwriting: Premiums	319,102	1,391,990	1,397,790	333,190	-1,064,600
Licences: Motor Vehicle Licence and Registrations		2,690	2,690		-2,690
Management Fee	36,564	34,830	34,830	34,160	-670
Municipal Services	417,334	886,780	846,780	644,815	-201,965
Printing, Publications and Books	118,823	153,380	83,380	8,804	-74,576
Professional Bodies, Membership and Subscription	26,927	54,000	54,000	53,318	-682
Registration Fees: Professional and Regulatory Bodies	6,950		10,000	59	-9,941
Registration Fees: Seminars, Conferences, Workshops and Events: National	51,472	37,800	40,800	34,967	-5,833
Resettlement Cost			60,000	20,550	-39,450
Skills Development Fund Levy	1,766,572	1,930,120	1,915,120	1,935,145	20,025
Storage of Files (Archiving)		439,700	14,200		-14,200
Travel Agency and Visa's	9,346	25,610	40,610	3,045	-37,565
Travel and Subsistence: Domestic: Accommodation	37,265	51,800	86,300	25,476	-60,824
Travel and Subsistence: Domestic: Daily Allowance	18,014	26,620	44,620	25,681	-18,939
Travel and Subsistence: Domestic: Incidental Cost		7,010	13,010		-13,010
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	58,011	175,480	175,480	19,127	-156,353
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	784	10,710	22,710		-22,710
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	20,739	57,560	112,560	9,919	-102,642
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		9,840	9,840		-9,840
Travel and Subsistence: Foreign: Daily Allowance		15,000	50,000		-50,000
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport			70,000		-70,000
Uniform and Protective Clothing	20,040	87,980	87,980	9,664	-78,316
Workmen's Compensation Fund	2,185			809	809

TABLE 3.21.2: Financial Performance 2024/25: Housing Services: Informal Settlements					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue		41,901	40,133	3	(40,131)
Expenditure:					
Employees	33,213	37,607	37,957	34,353	(3,604)
Repairs and Maintenance	314	350	360	4	(356)
Other	7,242	15,582	29,228	23,668	(5,561)
Total Operational Expenditure	40,770	53,540	67,546	58,024	(9,521)
Net Operational Expenditure	40,770	11,638	27,412	58,022	30,609

TABLE 3.21.2.1 Function: Housing	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Function: Housing: Non-core Function: Informal Settlements	**40,562,925**	**11,638,240**	**27,412,380**	**58,021,836**	**30,609,456**
Exchange Revenue / Operational Revenue				**-2,582**	**-2,582**
Staff and Councillors Recoveries				-2,582	-2,582
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**0**	**-41,901,260**	**-40,133,170**	**0**	**40,133,170**
National Governments: Metro Informal Settlements Partnership Grant		-41,901,260	-40,133,170		40,133,170
Expenditure / Contracted services	**5,814,030**	**14,379,770**	**13,495,770**	**10,120,432**	**-3,375,338**
Contractors					
Catering Services	31,150	30,000	30,000	13,350	-16,650
Maintenance of Buildings and Facilities	140,345	1,256,850	616,850	28,367	-588,483
Maintenance of Equipment	24,503	250,000	200,000	60,009	-139,991
Management of Informal Settlements	5,618,032	11,701,000	9,920,000	8,015,049	-1,904,951
Transportation		130,000	272,000	232,870	-39,130
Outsourced Services					
Business and Advisory: Project Management			195,000	195,000	0
Cleaning Services			10,000	7,783	-2,217
Hygiene Services		11,920	1,920		-1,920
Professional Staff		1,000,000	379,000		-379,000
Security Services			1,871,000	1,568,005	-302,995
Expenditure / Employee-related costs	**33,213,478**	**37,607,280**	**37,957,280**	**34,353,011**	**-3,604,269**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	492,053	531,440	531,440	507,872	-23,568
Housing Benefits and Incidental: Housing Benefits	153,563	152,130	152,130	177,094	24,964
Municipal Staff: Salaries, Wages and Allowances					
Non-pensionable	360	390	390	360	-30
Service Related Benefits: Acting and Post Related Allowances	50,137		150,000	16,800	-133,200
Service Related Benefits: Bonus	1,468,371	1,448,390	1,448,390	1,446,532	-1,858
Service Related Benefits: Long Service Award	1,111,246	1,301,640	1,301,640	1,230,090	-71,550
Service Related Benefits: Overtime: Non-structured	375,690	48,840	448,840	571,322	122,482
Travel or Motor Vehicle	2,897,201	3,253,960	3,087,730	3,121,830	34,100
Basic Salary and Wages	21,262,388	23,637,340	23,693,360	21,816,853	-1,876,507
Municipal Staff: Social Contributions					
Bargaining Council	5,679	6,000	6,000	5,867	-133
Group Life Insurance	226,229	323,720	233,930	236,943	3,013
Medical	1,628,390	1,922,250	1,922,250	1,642,947	-279,303
Pension	3,402,456	4,845,250	4,845,250	3,443,418	-1,401,832
Unemployment Insurance	139,714	135,930	135,930	135,083	-847
Expenditure / Inventory consumed	**219,343**	**221,600**	**14,888,870**	**12,792,388**	**-2,096,482**

TABLE 3.21.2.1 Function: Housing	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Consumables: Standard Rated	58,406	73,950	73,950	63,821	-10,129
Consumables: Zero-Rated	160,936	135,730	162,000	135,447	-26,553
Finished Goods		11,920	11,920		-11,920
Materials and Supplies			14,641,000	12,593,120	-2,047,880
Expenditure / Operational costs	**1,316,074**	**1,330,850**	**1,203,630**	**758,586**	**-445,044**
Operating Leases					
Computer Equipment	5,757	97,180	50,000	40,299	-9,701
Furniture and Office Equipment	69,621	321,300	203,300	120,507	-82,793
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	12,840	78,620	43,620		-43,620
Advertising, Publicity and Marketing: Tenders			35,000	5,870	-29,130
Assets less than the Capitalisation Threshold	52,911	260,990	298,990	191,020	-107,970
Cleaning Services: Car Valet and Washing Services		2,930	2,930		-2,930
Communication: Cellular Expenditure	397,240	301,960	301,960	353,709	51,749
Communication: Telephone Installation		29,550	29,550		-29,550
Communication: Telephone, Fax, Telegraph and Telex	14,804	17,880	17,880	5,623	-12,257
Deeds		30,150	30,150		-30,150
Driver's Licences and Permits		3,050	3,050		-3,050
External Computer Service: Internet Charge	3,658	26,810	26,810	12,468	-14,343
External Computer Service: Network Extensions	5,624	47,630	47,630	19,806	-27,824
Insurance Underwriting: Premiums	59	70	30	49	19
Learnerships and Internships	705,657				0
Licences: Motor Vehicle Licence and Registrations	1,536	4,770	4,770	1,536	-3,234
Travel Agency and Visa's	2,428	3,590	3,590	629	-2,961
Travel and Subsistence: Domestic: Accommodation	19,957	10,730	10,730	3,672	-7,058
Travel and Subsistence: Domestic: Daily Allowance	640	5,970	5,970		-5,970
Travel and Subsistence: Domestic: Incidental Cost	213	2,100	2,100	639	-1,461
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	6,757	15,740	15,740		-15,740
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	6,309	32,420	32,420	2,761	-29,659
Uniform and Protective Clothing	1,220	37,410	37,410		-37,410
Workmen's Compensation Fund	8,845				0

TABLE 3.21.2.2 Function: Housing	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2025/25 Variance
Core Function: Informal Settlements	**206,904**				-
Expenditure / Contracted services	**206,904**				-
Contractors					
Maintenance of Buildings and Facilities	206,904				-

TABLE 3.22: Capital Expenditure 2024/25: Housing

Capital Expenditure 2024/25: Housing						
						R' 000
Capital Projects ID	Capital Projects	2023/24 Actual Expenditure	2024/25			
			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	115,862	188,478	170,391	104,854	(65,537)
						–
20120030	Kwanobuhle Area 11 -Roadworks	14,829	11,200	23,040	21,788	(1,252)
20120031	Kwazakhele: Ekhumphumleni - Roadworks	–	2,500	2,500	1,823	(677)
20120033	Jagvlagte (Chatty 11-14) - Roadworks	20,412				–
20120059	Malabar Ext 6 Phase 2 - Roadworks	8,136	10,500	8,500	6,481	(2,019)
20130040	Nkatha/Seyisi - Roadworks	1,202				–
20170067	Malabar Ext 6 Phase 2 - Stormwater	2,998	4,500	3,500	3,015	(485)
20170068	Malabar Ext 6 Phase 2 - Water Reticulation	3,642				–
20170071	Malabar Ext 6 Phase 2 - Sewer Reticulation	3,961				–
20170079	Kwanobuhle Area 11 - Stormwater	3,158	4,000	9,470	8,680	(790)
20170081	Kwanobuhle Area 11 - Water Reticulation	2,232	800	1,200	779	(421)
20170083	Kwanobuhle Area 11 - Sewer Reticulation	1,984	1,000	1,500	129	(1,371)
20170088	Nkatha/Seyisi - Sewer Reticulation	1,775	13,000	6,997	2,816	(4,181)
20170091	Jagvlagte (Chatty 11-14) - Stormwater	330				–
20170093	Jagvlagte (Chatty 11-14) - Water Reticulation			109	–	(109)
20170096	Jagvlagte (Chatty 11-14) - Sewer Reticulation	660		109	–	(109)
20182298	Kwazakhele: Ekuphumleni - Stormwater	–	1,000	1,000	762	(238)
20220072	Kwazakhele Infill Sites - Roadworks	2,844		49	–	(49)
20220073	Kwazakhele Infill Sites - Stormwater Reticulation			49	–	(49)
20220074	Kwazakhele Infill Sites - Water Reticulation	292		50	–	(50)
20220075	Kwazakhele Infill Sites - Sewer Reticulation	1,249		50	–	(50)
20230015	Kwanobuhle Area 11 PH6: Roadworks	13,333	25,000	30,500	30,512	12
20230017	Kwanobuhle Area 11 PH6: Stormwater Reticulation	4,000	7,000	8,500	7,196	(1,304)
20230018	Kwanobuhle Area 11 PH6: Water Reticulation	1,000	1,000	1,250	1,206	(44)
20230019	Kwanobuhle Area 11 PH6: Sewer Reticulation	2,996	3,000	3,600	3,502	(98)
20230061	Mandela Village 71 Sites - Roadworks (Human Settlements)			5,940	–	(5,940)
20230122	Walmer Airport Valley (Area B&C) - Roadworks (HS)	6,243	24,150	3,839	–	(3,839)
20230123	Walmer Airport Valley (Area B&C) - Stormwater Reticulation	6,158	7,800	800	–	(800)
20230124	Walmer Airport Valley (Area B&C) - Water Reticulation (HS)	3,998	8,650	8,650	4,581	(4,069)
20230125	Walmer Airport Valley (Area B&C) - Sewer Reticulation (HS)	5,003	17,400	17,400	7,829	(9,571)
20230354	Acquisition of land Qaqawuli	3,429				–
20230355	Acquisition of land Kliprand	–				–
20240266	Sisulu Village - Water Reticulation		1,000	800	782	(18)
20240267	Sisulu Village - Sewer Reticulation		1,500	3,600	2,970	(630)
20240273	Bethelsdorp Extension 32,34,36 - Water Reticulation		2,909	2,909	–	(2,909)
20240275	McCarthyLand Ptn Erf 17585 - Water Reticulation (Human Settlements)		652			–
20240276	Afghanistan, Erf 6840- Water Reticulation (Human Settlements)		326			–
20240277	Allanridge West - Water Reticulation (Human Settlements)		1,435			–
20240278	Erven 818 - Water Reticulation		1,200	1,200	–	(1,200)
20240285	Erven 818 - Stormwater Reticulation		1,200	1,200	–	(1,200)
20240286	Bethelsdorp Extension 32,34,36 - Sewer Reticulation		5,817	5,817	–	(5,817)
20240287	Bethelsdorp Extension 32,34,36 - Roadworks		7,757	7,757	–	(7,757)
20240288	Bethelsdorp Extension 32,34,36 - Stormwater Reticulation		2,909	2,909	–	(2,909)
20240290	McCarthyLand, Ptn Erf 17585- Sewer Reticulation		1,304			–
20240291	McCarthyLand, Ptn Erf 17585 -Roadworks		1,739			–

Capital Expenditure 2024/25: Housing						
						R' 000
Capital Projects ID	Capital Projects	2023/24 Actual Expenditure	2024/25			
			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
20240292	McCarthy Land Ptn Erf 17585 - Stormwater Reticulation		652			–
20240293	Afghanistan, Erf 6840- Sewer Reticulation		652			–
20240296	Afghanistan, Erf 6840 -Roadworks		870			–
20240298	Afghanistan, Erf 6840- Stormwater Reticulation		326			–
20240300	Allanridge West - Sewer Reticulation (Human Settlements)		2,870			–
20240302	Allanridge West -Roadworks(Human Settlements)		3,826			–
20240303	Allanridge West - Stormwater Reticulation (Human Settlements)		1,435			–
20240304	Erven 818- Sewer Reticulation		2,400	2,400	–	(2,400)
20240305	Erven 818 - Roadworks		3,200	3,200	–	(3,200)

3.6 FREE BASIC SERVICES AND INDIGENT SERVICES

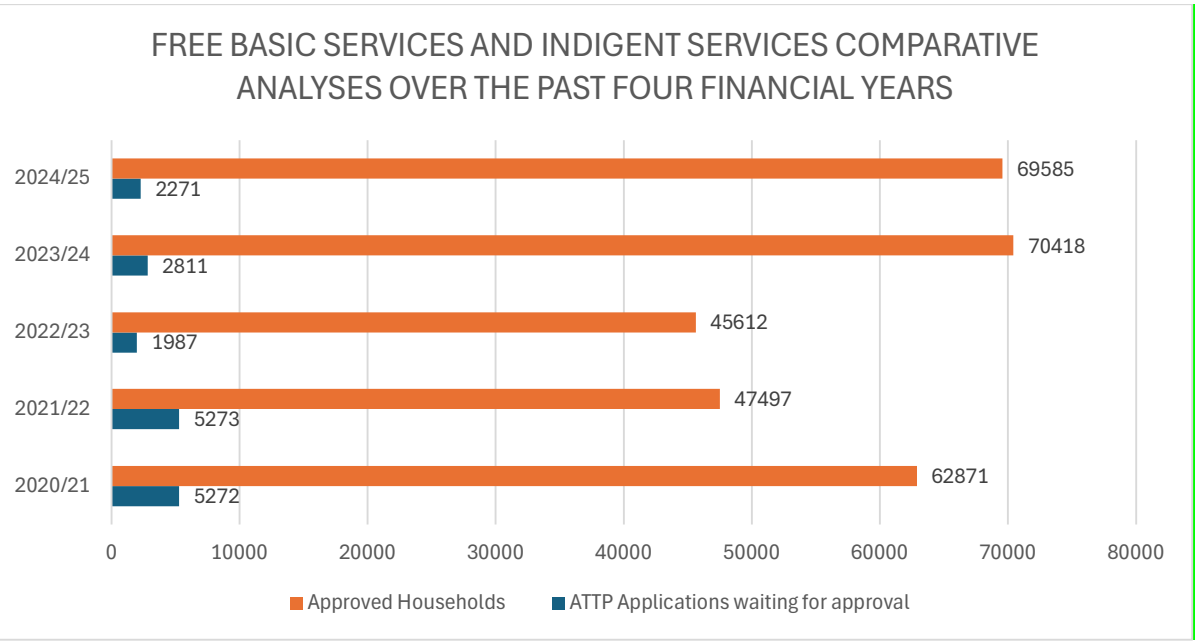
The Nelson Mandela Bay Municipality implements an Assistance To The Poor (ATTP) / Indigent Assistance Programme, which seeks to support indigent households in the Municipality. Under this programme, eligible households receive subsidies in line with Council-approved policy.

The Municipality's Assistance to the Poor (ATTP) Policy guides the provision of free basic services to qualifying indigent households. Households with a combined household income not exceeding the equivalent of two welfare state pensions (R4,620 as from 1 April 2025) may qualify for free basic services. The following free basic services are provided to qualifying indigent households in line with the NMBM ATTP Policy.

- Credit to the maximum of 11 kl of sewerage per month
- Free token of 75 kWh of electricity per month
- Full credit for monthly refuse
- Credit to the maximum of 8 kl of water per month
- Full credit for monthly property rates

The figure below illustrates a comparative analysis of the number of approved households over the past five financial years.

FIGURE 3.1: Free Basic Services and Indigent Services Comparative Analysis Over the past five years



A total of 69,565 approved households were on the NMBM ATTP Register as at 30 June 2025, representing a decrease from 70,418 in 2023/24. Applications awaiting approval also declined from 2,811 in 2023/24 to 2,271 in the 2024/25 financial year.

The Municipality funds its ATTP Programme through the Equitable Share. The Equitable Share Grant amount for 2024/25 was R1,523,361,000 as per the 2024/25 DoRA. The table below illustrates the number and value of Equitable Share subsidies allocated to ATTP households over the past three financial years.

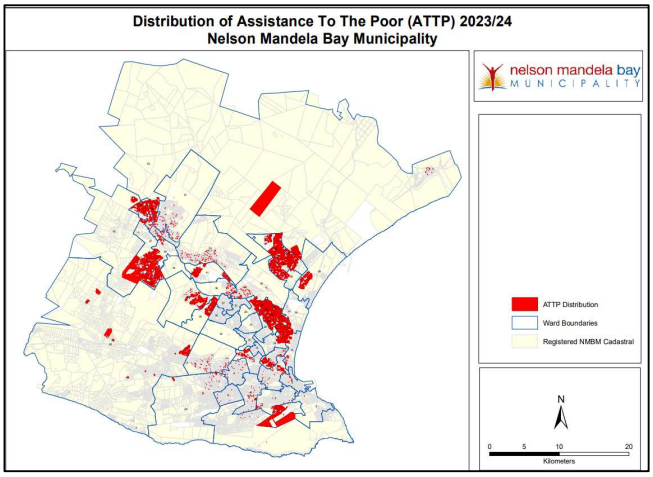
TABLE 3.23: ATTP - Number and Value of Financial Assistance to ATTP Households

Description	2024/2025	2023/2024	2022/2023
Number of Indigents (closing numbers)	69,565	70,418	45,612
Year-on-Year increase/decline in indigents	-853	24,806	-1,885
Actual Indigent Allocation	712,669,989	637,524,937	409,105,710
Gazetted Equitable Share	1,523,361,000	1,419,053,000	1,288,228,000
% Equitable Share allocated	**46.78%**	**44.93%**	**31.76%**

The number of households on the Municipality's Indigent Register reduced by 853 due to the disqualification of existing ATTP beneficiaries. The percentage of Equitable Share allocated

to ATTP increased from 44.93% in 2023/24 to 46.80% in 2024/25. The distribution of ATTP households in the Municipality is reflected in the figure below.

FIGURE 3.2: Graphic Distribution of ATTP Programme Beneficiaries



The majority of poor households are located in the Northern Areas, Ibhayi, KwaNobuhle and Khayamnandi.

Expenditure:

The table below indicates the Municipality's Free Basic Services expenditure for the 2024/25 financial year.

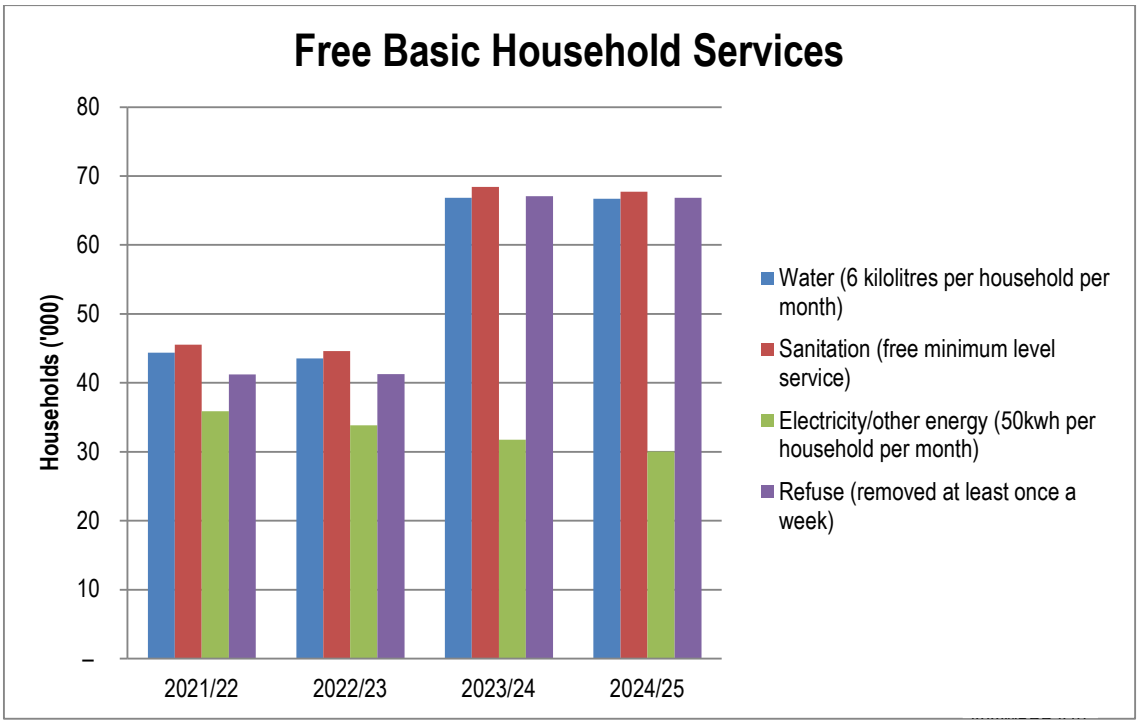
TABLE 3.24: Free Basic Services expenditure

Description	2023/2024 (R)	2024/2025 (R)	Variance	% Growth
Property rates	131,191,256	156,901,878	25,710,622	19.60%
Electricity	24,597,140	44,177,168	19,580,028	79.60%
Water	150,908,457	154,898,871	3,990,414	2.64%
Sanitation	195,745,292	211,549,787	15,804,495	8.07%
Refuse	135,082,792	145,142,286	9,808,605	7.25%
Sub-total	**506,333,681**	**555,768,112**	49,434,431	9.76%
Total	**637,524,937**	**712,669,989**	75,145,052	11.79%

As at 30 June 2025, 100% of eligible households earning less than R4,620 per month (equivalent to two state pensions) had access to Free Basic Services. At the end of the period under review, the value of these services amounted to R555,768,112, benefiting 69,565 qualifying households under the Municipality's ATTP Programme. Overall, free basic services expenditure grew by 11.79% in the 2024/25 financial year, with the largest growth observed in free electricity, which rose by 79.60%.

The figure below indicates the trend in the number of registered beneficiaries over the last four years.

FIGURE 3.3: Free Basic Household Services



There is a correlation between the number of households accessing a free basic service and the expenditure incurred in respect of the service, except in the case of electricity, where a decline in access was observed while a massive increase in expenditure was recorded. This discrepancy is due to the incorrect electricity tariff used in the previous financial year and was only corrected in the current financial year. This correction resulted in a higher tariff, which accounted for the abnormally high increase in the value of Free Basic Electricity cost. The table below further indicates movements in the number of households accessing free basic services since the 2022/23 financial year.

TABLE 3.25: Free Basic Services to low-income households

Free Basic Services to Low-Income Households											
	Number of households										
	Total households	Total ATTP households	Households earning less than R4,620 per month								
				Free Basic Water		Free Basic Sanitation		Free Basic Electricity		Free Basic Refuse	
			%	Access	%	Access	%	Access	%	Access	%
2022/23	366,341	45,612	12.45%	43,548	95.47%	44,581	97.74%	33,818	74,14%	41,238	90.41%
2023/24	376,524	70,418	18.70%	66,869	94.96%	68,428	97.17%	31,707	45.03%	67,095	95.28%
2024/2025	387,960	69,565	18.47%	66,671	95.84%	67,726	97,34%	30,037	43,18%	66,839	96.08%
Households include formal and informal households.											

The continuous decline in the number of beneficiaries accessing free electricity is primarily attributed to some of the ATTP households not utilising their monthly free electricity tokens. This may imply that some of these beneficiaries might have either tampered with the electricity

supply or their electricity meters. Some ATTP beneficiaries are serviced through communal taps, and others are still using the bucket system and therefore do not benefit from access to free water and sanitation provision.

TABLE 3.26: Performance scorecard

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA: Local Economic Development	Percentage of the Municipality's operating budget spent on indigent relief for free basic services	3.16%	2.9%	2.65%	3.07%	2.65%

During the period under review, the Municipality spent R555.768 million on indigent relief for free basic services (i.e. water, sanitation, electricity and waste removal). This amount represents 3.07% of the Municipality's operating budget, reflecting a marginal increase of 0.17% compared to the previous financial year.

COMPONENT B: ROADS AND TRANSPORT

3.7 ROADS

The Municipality is responsible for the maintenance of approximately 2,700 km of Surfaced Minor Residential Roads (minor roads) and 274.6km of Main Roads (PMR). The total length of unsurfaced roads is 778.38km. The Municipality's Roads Maintenance Programme includes the tarring of gravel roads, construction and repair of sidewalks and cycle tracks, rehabilitation of roads, resurfacing of roads, fixing of potholes, painting of road markings, rehabilitation and maintenance of bridge structures and stormwater culverts. The following table reflects gravel roads built during the reporting period.

TABLE 3.27: Gravel Road Infrastructure

Kilometres	
Year	**Gravel roads graded**
2022/23	6.77 km
2023/24	11.201 km
2024/25	7.653 km

During the 2024/25 financial year, the Municipality graded 7.653 km of unsurfaced roads. In addition, the Municipality resurfaced and resealed 10.915 km of surfaced municipal road lanes.

The Municipality was severely impacted by floods in the 2024/25 financial year, which required critical mop-up operations and rehabilitation of the road network and stormwater infrastructure. Our routine maintenance teams continued to provide maintenance and other associated works towards maintaining our road and stormwater infrastructure. In the 2024/25 financial year, the following key maintenance works were undertaken:

- Pothole repairs – 13 616 potholes
- Stormwater canal cleaning – 11 873m
- Stormwater drain cleaning – 16 950 catchpits cleaned
- Stormwater pipe cleaning (jetting) – 15 200m
- Road resurfacing and resealing – 7.9km
- Road marking – 525km

Significant work remains to address the maintenance backlog on our stormwater systems. This will be prioritised in the 2025/26 financial year by enhancing capacity to address the backlog.

Financial performance of the Road and Transport Sub-directorate is illustrated below.

TABLE 3.28: Financial Performance 2024/25: Road Transport: Roads

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	**16,041**	**20,689**	**20,722**	**17,764**	**(2,958)**
Expenditure:					
Employees	104,092	128,945	109,609	104,942	(4,666)
Repairs and Maintenance	59,491	120,629	119,849	77,201	(42,648)
Other	422,188	350,033	337,653	437,670	100,017
Total Operational Expenditure	**585,771**	**599,607**	**567,110**	**619,813**	**52,703**
Net Operational Expenditure	**569,730**	**578,919**	**546,388**	**602,049**	**55,661**

TABLE 3.28.1 Function: Road Transport	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Function: Road Transport: Core Function: Roads	**584,773,209**	**578,918,890**	**546,387,920**	**602,048,606**	**55,660,686**
Exchange Revenue / Operational Revenue	**-996,714**	**-238,590**	**-272,350**	**-446,495**	**-174,145**
Administrative Handling Fees	-342,046	-238,590	-238,590	-259,753	-21,163
Insurance Refund	-271,887		-30,000	-182,462	-152,462

TABLE 3.28.1 Function: Road Transport	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Staff and Councillors Recoveries	-382,780		-3,760	-4,280	-520
Exchange Revenue / Rental from Fixed Assets	**-1,123**			**-1,123**	**-1,123**
Non-market Related: Property, Plant and Equipment: Straight-lined Operating: Machinery and Equipment	-1,123			-1,123	-1,123
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**0**	**-20,450,000**	**-20,450,000**	**-17,316,842**	**3,133,158**
Provincial Government: Eastern Cape: Infrastructure: Specify (Add grant description)		-20,450,000	-20,450,000	-17,316,842	3,133,158
Expenditure / Contracted services	**81,185,195**	**148,847,670**	**147,967,670**	**99,509,583**	**-48,458,087**
Consultants and Professional Services					
Infrastructure and Planning: Engineering: Civil	67,613	1,007,000	757,000	71,009	-685,991
Legal Cost: Legal Advice and Litigation	6,146,645	5,337,100	5,487,100	4,816,827	-670,273
Contractors					
Gas	15,707	22,260	22,260	8,494	-13,766
Maintenance of Buildings and Facilities	42,610,731	63,191,000	63,061,000	54,806,264	-8,254,736
Maintenance of Equipment	32,063,524	78,136,710	77,486,710	39,595,149	-37,891,561
Outsourced Services					
Business and Advisory: Project Management	280,976	964,600	964,600	211,841	-752,759
Business and Advisory: Research and Advisory		159,000	159,000		-159,000
Clearing and Grass Cutting Services		30,000	30,000		-30,000
Expenditure / Depreciation and amortisation	**366,821,454**	**290,411,150**	**278,633,420**	**391,219,811**	**112,586,391**
Community Assets: Community Facilities: Cemeteries/Crematoria		20,378,710	20,378,710		-20,378,710
Community Assets: Community Facilities: Taxi Ranks/Bus Terminals	34,742,118	2,028,410	2,028,410	29,965,638	27,937,228
Electrical Infrastructure: MV Networks	-2,573	1,340,610	1,340,610		-1,340,610
Furniture and Office Equipment	-5,504,572				0
Roads Infrastructure: Road Furniture	17,787,229	2,947,790	2,947,790	19,710,637	16,762,847
Roads Infrastructure: Road Structures		11,777,730			0
Roads Infrastructure: Roads	290,648,543	223,830,630	223,830,630	311,470,104	87,639,474
Stormwater Infrastructure: Stormwater Conveyance	29,150,709	28,107,270	28,107,270	30,073,433	1,966,163
Expenditure / Employee-related costs	**104,092,292**	**128,945,420**	**109,608,530**	**104,942,098**	**-4,666,432**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	152,307	164,500	157,900	157,110	-790
Housing Benefits and Incidental: Housing Benefits	259,301	262,770	266,590	275,490	8,900
Municipal Staff: Salaries, Wages and Allowances					
Non-pensionable	796	2,680	970	360	-610
Service Related Benefits: Acting and Post Related Allowances	1,734,501		420,000	1,152,578	732,578
Service Related Benefits: Bonus	4,953,846	5,104,090	4,967,740	4,969,925	2,185
Service Related Benefits: Long Service Award	2,488,023	2,802,190	2,645,010	2,672,553	27,543
Service Related Benefits: Overtime: Non-structured	5,790,079	4,925,180	3,933,700	4,442,877	509,177
Service Related Benefits: Scarcity Allowance	571,611	560,980	505,560	505,439	-122
Service Related Benefits: Standby Allowance	608,809	135,310	663,690	623,488	-40,202
Travel or Motor Vehicle	2,053,063	2,099,760	2,431,960	2,432,453	493
Basic Salary and Wages	58,951,453	82,195,360	67,905,050	59,607,525	-8,297,525
Bonuses	6,895,400	9,642,670	4,602,720	6,790,286	2,187,566
Municipal Staff: Social Contributions					
Bargaining Council	29,157	32,550	32,130	31,764	-366
Group Life Insurance	1,115,417	1,074,470	1,368,720	1,373,971	5,251
Medical	7,359,847	7,761,940	7,862,530	8,088,075	225,545
Pension	10,638,752	11,624,470	11,368,490	11,339,361	-29,129
Unemployment Insurance	489,932	556,500	475,770	478,845	3,075
Expenditure / Interest	**25,125,892**	**21,554,180**	**21,554,180**	**19,125,741**	**-2,428,439**
Interest Paid: Borrowings: Annuity Loans	25,092,296	21,554,180	21,554,180	19,120,396	-2,433,784
Interest Paid: Overdue Accounts	33,596			5,345	5,345
Expenditure / Inventory consumed	**3,901,184**	**4,652,900**	**4,727,900**	**3,309,497**	**-1,418,403**

TABLE 3.28.1 Function: Road Transport	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Consumables: Standard Rated	393,966	641,500	566,500	404,089	-162,411
Consumables: Zero-Rated	3,459,165	3,866,000	3,866,000	2,850,021	-1,015,979
Finished Goods	40,830	10,600	160,600	52,042	-108,558
Materials and Supplies	7,222	134,800	134,800	3,345	-131,455
Expenditure / Losses on disposal of Assets	**-2,978**				**0**
Property, Plant and Equipment: Machinery and Equipment: Losses	-2,978				0
Expenditure / Operational costs	**4,648,008**	**5,196,160**	**4,618,570**	**1,706,337**	**-2,912,233**
Operating Leases					
Furniture and Office Equipment	129,056	285,860	285,860	130,941	-154,919
Operational Cost					
Advertising, Publicity and Marketing: Staff Recruitment		16,000	16,000	3,114	-12,886
Advertising, Publicity and Marketing: Tenders		53,000	33,000	11,967	-21,033
Assets less than the Capitalisation Threshold	141,920	847,960	343,960	46,677	-297,283
Communication: Cellular Expenditure	411,305	450,000	450,000	389,441	-60,559
Driver's Licences and Permits	1,516	7,500	7,500	5,690	-1,810
External Computer Service: Internet Charge	6,709	50,000	50,000	28,967	-21,033
External Computer Service: Network Extensions	721	63,000	63,000		-63,000
Hire Charges	142,233	100,000	250,000	248,196	-1,804
Insurance Underwriting: Claims paid to Third Parties	2,053,654		700,000	74,268	-625,732
Insurance Underwriting: Premiums	58,958	965,450	931,860	177,408	-754,452
Licences: Motor Vehicle Licence and Registrations	13,080	20,000	20,000	18,336	-1,664
Registration Fees: Professional and Regulatory Bodies		212,000	212,000	-65,146	-277,146
Registration Fees: Seminars, Conferences, Workshops and Events: National		150,000			0
Travel Agency and Visa's		5,000			0
Travel and Subsistence: Domestic: Accommodation		20,000			0
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		75,000			0
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport		15,000			0
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		25,000			0
Uniform and Protective Clothing	1,669,555	1,835,390	1,235,390	580,553	-654,837
Workmen's Compensation Fund	19,302		20,000	55,926	35,926

TABLE 3.28.2 Function: Road Transport	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Function: Road Transport: Non-core Function: Roads	**-15,043,52**				
Non-Exchange Revenue / Transfer and subsidies - Operational	**-15,043,52**				
Operational: Monetary Allocations: Provincial Government: Eastern Cape: Infrastructure: Specify (Add grant description)	-15,043,52				

TABLE 3.29: Capital Expenditure 2024/25: Road Services

	Capital Expenditure 2024/25: Road Services					
						R' 000
			2024/25			
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget
	Total All	332,967	264,020	291,788	261,732	(30,056)

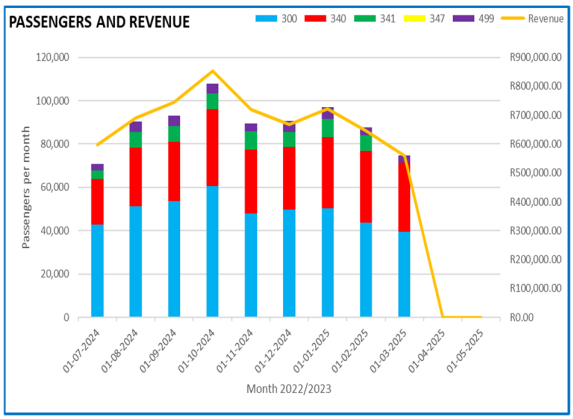
	Capital Expenditure 2024/25: Road Services					
						R' 000
			2024/25			
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget
						–
						–
20050286	Tarring of Gravel Roads	18,363	400			–
20060020	Provision of Sidewalks	74	100	100	192	92
20162191	Construction of Joe Slovo Bridge – Ward 41		2,500			–
20190294	Aluta Continua Access Road - Joe Slovo	9,738	10,000	14,500	14,499	(1)
20200050	Rehabilitate concrete roads	1,230	3,000	3,000	3,241	241
20200051	Resurfacing tar roads	22,405	30,000	33,575	29,804	(3,771)
20200054	Rehabilitation of Roads	9,657	15,000	17,800	17,371	(429)
20200065	New Traffic signals for roads intersections		1,500	500	–	(500)
20200068	TM24 Guidance Signs	362	350	350	345	(5)
20200070	Traffic Control Equipment	1,300	1,000	2,000	1,985	(15)
20200073	Upgrade Main Road through Swartkops	2,031	2,000	2,000	427	(1,573)
20200075	Rehabilitation of William Moffet Expressway	2,996	3,000	3,000	2,958	(42)
20200076	Facilities for the Disabled		300			–
20200078	Intersection Improvements	1,095	1,500	2,400	1,899	(501)
20200082	Construction of footbridges	681	500			–
20200083	Rehabilitation of Verges and sidewalks	2,539	2,000	2,000	1,967	(33)
20200086	Rehabilitation of Bridge Structures	4,996	3,500	3,800	1,749	(2,051)
20210173	Road Traffic Calming Measures	2,723	4,000	5,500	4,289	(1,211)
20210174	Roads - Peri - urban: Rehabilitation of gravel roads	1,999	2,000	2,000	2,000	(0)
20210176	Roads - Provision of Rudimentary Services	3,045	3,000	3,000	2,920	(80)
20210367	Construction of Mtimka street in New Brighton	7,387				–
20210370	Construction of Dubula Street in New Brighton	3,095	2,000	2,038	2,037	(1)
20220111	Roads - Njoli Square Redevelopment	7,992	14,968	14,968	5,597	(9,371)
20220117	Roads- Tarring of circles-New Brighton	9,831	10,000	10,308	10,306	(2)
20220122	Roads-Reconstruction of Old PE-Uitenhage Road	14,497	12,000	12,000	11,666	(334)
20220169	Construction of Bloemendal Arterial - Ward 36	419	2,000			–
20230068	IPTS - Rehabilitation of Bridges	–				–
20230265	Wells Estate - Access Road - Tyinirha & Bhunga Roads		2,000			–
20230267	Cannonville/Colchester: Stormwater improvements - road construction	3,995	2,000	2,000	1,696	(304)
20230271	John Tallant Link Road: Upgrading of Old Grahamstown Road	–	5,000	5,000	3,608	(1,392)
20230276	Tarring Of Gravel Roads- Priority 2	62,313	76,500	88,892	81,987	(6,905)
20230277	Provision of Sidewalk - Phase 25	11,216	10,000	9,200	9,145	(55)
20230288	2024 ISUP - Khayamnandi - Con of road - Bugane Ward 41	15,380				–
20230289	2024 ISUP - Motherwell Nu12 - Con of road - Lithwa & Mothubi	13,735				–
20230290	2024 ISUP - Vastrap- Construction of road - Bristol, Bentley, Bugatti & Belaire Ward 29	11,095	21,005	21,005	20,814	(192)
20230291	2024 ISUP - Motherwell Main - Con of road - Sinagogo,	14,495				–
20230292	2024 ISUP - Vistarus- Con of road - Jan, Zibula, Mqantsi,	15,214				–
20230307	2024 ISUP - Joe Slovo Ward 41 Construction of Roads	15,643	18,397	28,752	28,628	(124)
20230334	Road upgrade increases capacity-Buffelsfontein Rd in ward 3	16,787				–
20230335	Road Upgrade to increase capacity-STRAUNWAY ROAD IN WARD 14	4,746				–
20230358	2024 ISUP - Motherwell NU30 Main - Con of road - Ngqembe Street	19,895				–
20240185	Stanford Road Extension - Purchase of property		1,500	1,500	–	(1,500)
20240192	Fencing of Road Reserves - Metrowide		1,000	600	600	(0)
20240309	2025 ISUP-Khayamnandi -Nonkwiniza, Sakhisizwe, Ngcezi ward 41		18,397	29,013	28,941	(72)

	Capital Expenditure 2024/25: Road Services					
						R' 000
			2024/25			
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget
20240311	2025 ISUP - Motherwell NU12 (Area C) - ward 54 - construction of road - Sizinzi		18,011	18,011	17,587	(425)
20240313	2025 ISUP -Vistarus/Rolihlahla - Construction of Roads - Jan, Xolani and Mpendula street in ward 31		21,005	21,005	27,199	6,193
20240314	2025 ISUP - Construction of Middle Street ward 48		10,435	4,942	4,942	(0)
20250009	Roads & Stormwater - Disaster - Rehabilitation of Tar Roads		–	4,731	4,126	(605)
20250010	Roads & Stormwater - Disaster - Rehabilitation of Gravel Rds		–	1,500	1,809	309
20250065	MDRG - Reconstruction of Moegesukkel Access Road		–	4,938	187	(4,751)
20250067	MDRG - Reconstruction of Salt Lake - Jacks Street (Roadworks 400m X 6m)		–	696	125	(571)
20250070	MDRG - Reconstruction of Jabavu Footbridge in Kariega		–	5,826	141	(5,685)
20250071	MDRG - Reconstruction of Mngwanza Street in Kariega		–	3,652	125	(3,527)
20250073	MDRG - Reconstruction of Fourie Street in Kariega		–	2,609	–	(2,609)
20250176	MDRecG - Rehabilitation to Bridge and associated road works - Entrance to KwaNobuhle Ward 43		–	22,174	8,105	(14,069)
20250177	MDRecG -Rehabilitation to Bridge & associated road works - Ponana Tini & Matanzima Bridge Reconstruction Ward 43		–	21,739	6,064	(15,675)

3.8 TRANSPORT

The Municipality continued implementation of the Integrated Public Transport System (IPTS) during the 2024/25 financial year, although progress was affected by legal challenges from the Vehicle Operating Company and on-road competition by illegal sedan and minibus taxis. During the 2024/25 financial year, a total of 784,249 passengers were transported by the IPTS buses, an increase from 104,677 in 2023/24. Correspondingly, fare revenue increased from R768,299 in 2023/24 to R6,199,044. The figure below reflects the monthly performance in terms of passengers and revenue.

FIGURE 3.4: Passengers: Monthly Summary



The IPTS buses were operational only until 30 March 2025. As at 30 June 2025, none of the 105 municipal owned or contracted buses were in operation due to administrative difficulties affecting fleet maintenance.

TABLE 3.30: Performance scorecard

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 1: BASIC SERVICE DELIVERY	Percentage of scheduled municipal bus trips that are universally accessible	New Key Performance Indicator introduced in 2024/25	New Key Performance Indicator introduced in 2024/25	32%	21.86%	19%

TABLE 3.30.1: Financial Performance 2024/25: Transport Services

TABLE 3.31: Financial Performance 2024/25: Road Transport: Public Transport

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	**69,579**	**293,524**	**205,824**	**83,751**	**(122,073)**
Expenditure:					
Employees	24,732	29,865	23,496	23,982	486
Repairs and Maintenance	2,751	171,668	77,753	13,164	(64,589)
Other	78,241	153,349	158,870	92,184	(66,686)
Total Operational Expenditure	**105,724**	**354,881**	**260,119**	**129,331**	**(130,788)**
Net Operational Expenditure	**36,144**	**61,357**	**54,296**	**45,580**	**(8,715)**

TABLE 3.30.1.1: Function: Road Transport	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Non-core Function: Public Transport	**100,445,648**	**61,357,400**	**54,295,530**	**45,580,051**	**-8,715,479**
Exchange Revenue / Operational Revenue	**-7,417**	**-7,500**	**-7,500**	**-7,637,177**	**-7,629,677**
Staff and Councillors Recoveries	-7,417	-7,500	-7,500	-7,637,177	-7,629,677
Exchange Revenue / Sale of Goods and Rendering of Services		**-15,868,230**	**-15,868,230**	**-6,205,451**	**9,662,779**
Transport Fees		-15,868,230	-15,868,230	-6,205,451	9,662,779
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**0**	**-277,648,250**	**-189,948,000**	**-69,908,357**	**120,039,643**
National Governments: Public Transport Network Grant		-277,648,250	-189,948,000	-69,908,357	120,039,643
Expenditure / Contracted services	**63,276,439**	**288,509,190**	**184,130,690**	**87,377,135**	**-96,753,555**
Consultants and Professional Services					
Business and Advisory: Organisational		1,590,000	1,590,000		-1,590,000
Business and Advisory: Project Management	14,543,624	29,603,140	26,642,140	20,994,000	-5,648,140
Infrastructure and Planning: Engineering: Civil	8,097,884	10,307,370	10,307,370	5,201,291	-5,106,079
Legal Cost: Legal Advice and Litigation	6,198,733	2,000,000	2,000,000	7,605,972	5,605,972
Contractors					
Catering Services	21,944		15,000	14,600	-400
Maintenance of Buildings and Facilities	305,362	73,286,000	25,538,910	9,464,254	-16,074,656
Maintenance of Equipment	738,079	2,834,970	2,844,970	37,035	-2,807,935
Transportation		71,786,000	27,318,880	3,694,082	-23,624,798
Outsourced Services					
Alien Vegetation Control		106,000	106,000		-106,000
Business and Advisory: Project Management	33,370,814	94,613,450	86,126,620	40,280,665	-45,845,955
Hygiene Services		26,500	26,500		-26,500
Meter Management		847,840	106,380		-106,380
Refuse Removal		7,920	7,920	85,236	77,316
Security Services		1,500,000	1,500,000		-1,500,000
Expenditure / Depreciation and amortisation	**11,817,625**	**19,895,600**	**22,378,950**	**9,338,782**	**-13,040,168**

TABLE 3.30.1.1: Function: Road Transport	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Machinery and Equipment		2,460	2,460		-2,460
Roads Infrastructure: Road Furniture			960,000	959,790	-210
Roads Infrastructure: Roads	11,817,625	19,893,140	21,416,490	8,378,991	-13,037,499
Expenditure / Employee-related costs	**19,609,136**	**29,865,100**	**23,495,910**	**23,982,197**	**486,287**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Housing Benefits		41,490	26,750	20,059	-6,691
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	3,918		90,000	90,558	558
Service Related Benefits: Bonus		301,790	276,350	296,377	20,027
Service Related Benefits: Long Service Award		247,270	348,870	249,433	-99,437
Service Related Benefits: Overtime: Non-structured	15,383				0
Service Related Benefits: Scarcity Allowance		73,970	196,430	196,426	-4
Service Related Benefits: Standby Allowance		61,580	64,620	53,669	-10,951
Travel or Motor Vehicle	178,438	231,830	4,500	307,856	303,356
Basic Salary and Wages	19,347,241	27,777,150	21,396,180	21,728,359	332,179
Municipal Staff: Social Contributions					
Bargaining Council	1,685	3,630	2,600	1,804	-796
Group Life Insurance		76,540	43,630	40,310	-3,320
Medical		308,040	299,450	290,939	-8,511
Pension		684,310	690,990	641,856	-49,134
Unemployment Insurance	62,471	57,500	55,540	64,550	9,010
Expenditure / Inventory consumed	**715,399**	**453,280**	**4,801,300**	**4,233,278**	**-568,022**
Consumables: Standard Rated	73,940	80,900	130,900	170,827	39,927
Consumables: Zero-Rated	384,889	91,720	3,648,280	3,855,727	207,447
Finished Goods	256,570	280,660	1,022,120	206,724	-815,396
Expenditure / Operational costs	**5,034,466**	**16,158,210**	**25,312,410**	**4,399,646**	**-20,912,764**
Operating Leases					
Furniture and Office Equipment	72,911		100,000	72,911	-27,089
Other Assets		3,140,450	3,140,450	1,599,120	-1,541,330
Transport Assets	3,645,000	5,732,930	5,732,930		-5,732,930
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	47,676	2,000,000	2,000,000		-2,000,000
Advertising, Publicity and Marketing: Staff Recruitment		4,770	4,770		-4,770
Advertising, Publicity and Marketing: Tenders	341,036	530,000	530,000	95,258	-434,742
Assets less than the Capitalisation Threshold	49,702	136,740	186,740	56,561	-130,179
Communication: Cellular Expenditure	274,380	174,540	174,540	263,374	88,834
External Computer Service: Information Services	6,984	21,310	21,310	6,144	-15,166
External Computer Service: Internet Charge	33,418	291,500	291,500	280,349	-11,151
External Computer Service: Software Licences		160,060	160,060	119,834	-40,226
External Computer Service: Wireless Network		1,186,140	1,186,140		-1,186,140
Hire Charges		1,500,000	10,000,000		-10,000,000
Insurance Underwriting: Excess Payments				25,000	25,000
Insurance Underwriting: Premiums	319,325	423,010	733,590	328,675	-404,915
Licences: Motor Vehicle Licence and Registrations	3,570	2,010	2,010	774,236	772,226
Municipal Services		60,980	60,980	529,414	468,434
Professional Bodies, Membership and Subscription	4,570	26,500	26,500		-26,500
Servitudes and Land Surveys		500,000	500,000		-500,000
Skills Development Fund Levy	206,647	206,970	212,590	200,384	-12,206
Travel Agency and Visa's	794	230	10,230	5,627	-4,603
Travel and Subsistence: Domestic: Accommodation	3,060	530	50,530	14,518	-36,012
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	2,868	1,420	71,420	24,750	-46,670
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	2,320				0

TABLE 3.30.1.1: Function: Road Transport	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Travel and Subsistence: Domestic: Transport without Operator: Car Rental			50,000	1,842	-48,158
Travel and Subsistence: Non-employees		1,900	7,900		-7,900
Uniform and Protective Clothing		56,220	56,220		-56,220
Workmen's Compensation Fund	20,205		2,000	1,648	-352

TABLE 3.30.2: Function: Road Transport	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2045/25 Variance
Core Function: Public Transport	**-64,301,446**				-
Exchange Revenue / Sale of Goods and Rendering of Services	**-768,315**				-
Transport Fees	-768,315				-
Expenditure / Employee-related costs	**5,122,498**				-
Salaries, Wages and Allowances					-
Housing Benefits and Incidental: Housing Benefits	38,391				-
Service-Related Benefits: Bonus	280,845				-
Service-Related Benefits: Long Service Award	228,935				-
Service-Related Benefits: Overtime: Non-Structured	3,228				-
Service-Related Benefits: Scarcity Allowance	184,741				-
Service-Related Benefits: Standby Allowance	50,633				-
Travel or Motor Vehicle	212,484				-
Basic Salary and Wages	3,141,204				-
Social Contributions					-
Bargaining Council	956				-
Group Life Insurance	41,840				-
Medical	290,779				-
Pension	633,584				-
Unemployment Insurance	14,878				-
Expenditure / Inventory consumed	**1,574**				-
Consumables: Standard Rated	1,574				-
Expenditure / Operational costs	**146,559**				-
Communication: Cellular Expenditure	43,348				-
External Computer Service: Software Licences	102,090				-
Insurance Underwriting: Premiums	1,121				-
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-68,803,761**				-
National Governments: Public Transport Network Grant	-68,803,761				-

TABLE 3.31: Capital Expenditure 2024/25: Transport Services

Capital Expenditure 2024/25: Transport Services						
	R' 000					
	Capital Projects	2023/24	2024/25			
Capital Project ID		Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	31,429	42,970	47,557	44,000	(3,557)
20060229	IPTS -Work Package: Public Transport Facilities	–	13,850	850	–	(850)
20190070	IPTS - Procurement of a transport modelling software package	–	310	310	–	(310)
20200038	IPTS - Construction of bus Embayment in IPTS Routes	2,381				–
20200055	Replacement vehicle fleet-Automotive Transport	1,464	10,520	1,022	887	(134)
20200069	Public Transport facilities	599	2,000	660	656	(4)
20200213	IPTS-Bus Rapid Transit	–	14,290	50	–	(50)
20200271	IPTS -Prov Kerbside Shelters along IPTS Trunk Routes & Feeders	–				–

Capital Expenditure 2024/25: Transport Services						
	R' 000					
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	2024/25			
			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
20200272	IPTS -Construction of Sidewalks along IPTS trunk and feeders	6,074				–
20220049	IPTS-Reconstruct Old Uitenhage	–				–
20220050	IPTS - TOC including Bus Priority	–	5,850	1,000	–	(1,000)
20220168	IPTS - Refurbishment of Buses	20,912	10,000	15,000	13,043	(1,957)
20230246	IPTS - The Development of Kariega CBD, Kwanobuhle			5,000	–	(5,000)
20230324	IPTS - Upgrade of Barberry Rd from Gravel Rd to surfaced Rd	–				–
20250078	IPTS - Upgrade of Kariega Fresh Produce Market into an Interim Depot		–	9,000	8,490	(510)
20250079	IPTS - Provision of Bus Stops and Signage		–	5,000	9,833	4,833
20250080	IPTS - Road Improvements		–	10,516	11,089	574

3.9 STORMWATER DRAINAGE

The Municipality continues to rehabilitate stormwater ponding areas for recreational use. Illegal dumping of refuse into open canals continues to be a challenge, and the Municipality has embarked on a process of closing such canals. All major rivers (1:100-year floodlines) and specific high-risk areas of flooding have been identified to inform planning and guide development across the metro.

Human resource capacity

The table below reflects the Roads and Stormwater Services Section staff establishment. There were 443 approved posts within the Stormwater Services Section as at 30 June 2025. Of these, 286 posts (65%) were filled, while 157 posts (35%) remained vacant. As shown in the table, Job Level 0–3 accounts for the highest number of posts at 203 (46%), and only 3% of these remained vacant.

TABLE 3.32: Employees: Road & Stormwater Services

Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	No.
0 – 3	197	203	197	6	3%
4 – 6	44	147	44	103	70%
7 – 9	18	35	18	17	49%
10 – 12	22	39	22	17	44%

Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	No.
13 – 15	3	15	3	12	80%
16 – 18	1	3	1	2	67%
19 – 20	1	1	1	0	0
Total	**286**	**443**	**286**	**157**	**35%**

TABLE 3.33: Financial Performance 2024/25: Stormwater Management

					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	0	0	0	0	0
Expenditure:					0
Employees	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0
Other	1			2	2
Total Operational Expenditure	1			2	2
Net Operational Expenditure	1			2	2

TABLE 3.33.1 Function: Wastewater Management	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2025/25 Variance
Function: Wastewater Management: Core Function: Storm Water Management	**1,442**			**2,311**	**2,311**
Expenditure / Operational costs	**1,442**			**2,311**	**2,311**
Workmen's Compensation Fund	1,442			2,311	2,311

Table 3.34: Capital Expenditure 2024/25: Stormwater Services

Capital Expenditure 2024/25: Stormwater Services						
						R' 000
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	2024/25			
			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
		24,917	16,500	72,174	18,279	(53,895)
20190300	Stormwater Improvements - Msimka Street, Ward 17	6,737				–
20200058	Reconstruction of open canals, Metro-wide	2,487	4,000	2,000	–	(2,000)
20200059	Reconstruction of stormwater system - Metro-wide	–	2,000	1,000	422	(578)
20200060	Rehabilitation of Stormwater Ponds	3,566	3,000	4,750	3,713	(1,037)
20200061	Groundwater improvements metro wide	1,560	2,000	1,615	1,532	(83)
20200062	Flood Risk Improvement (All other rivers)	654	500	500	23-Jul-66	(1)
20200063	Stormwater Improvements	1,208	3,000	3,000	2,499	(501)
20200064	Motherwell Canal Wetlands		500			–
20230266	Stormwater Improvements Ikamvelihle: Ponds rehabilitation	999	1,500			–
20230274	New Brighton/ Kwazakhele: Bulk Stormwater Phase 1	2,536	2,500	2,500	–	(2,500)

Capital Expenditure 2024/25: Stormwater Services						
						R' 000
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	2024/25			
			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
20230275	Blue Horizon Bay Bulk Stormwater: Phase 1	499	500	500	499	(1)
20230282	Zwide Bulk Stormwater	4,670	8,500	8,500	8,416	(84)
20250011	Roads & Stormwater - Disaster - Rehabilitation of KAT Canal		–	6,200	5,816	(384)
20250012	Roads & Stormwater - Disaster - Rehabilitation of Railway Canal		–	500	171	(329)
20250064	MDRG - Construction of new stormwater outlet headwalls, pipeline and drainage at Mavuso Road		–	8,696	261	(8,435)
20250066	MDRG - Reconstruction of Salt Lake - Jacks Street(Stormwater Channel 500m X 450mm)		–	2,783	–	(2,783)
20250068	MDRG - Upgrade & Restoration of Salt Lake - Siebritz Pond		–	2,174	120	(2,054)
20250069	MDRG - Construction of new stormwater piping at Budaza Street		–	3,478	131	(3,348)
20250072	MDRG - Reconstruction of De Mist Canal Kariega		–	10,435	366	(10,069)
20250074	MDRG - Reconstruction of Stormwater Drainage System at Moegesukkel Access Road		–	1,235	–	(1,235)
20250178	MDRecG - Partial Rehabilitation of 2.5 km of the Cat Canal - ward 48			22,174	–	(22,174)

COMPONENT C: PLANNING AND DEVELOPMENT

3.10 LAND PLANNING AND MANAGEMENT

The Municipality undertakes precinct planning, which focuses on the formulation of detailed spatial development and implementation plans for pre-determined and prioritised spatial areas/nodes for intensified land development and use. There is a Metropolitan Spatial Development Framework (MSDF) together with 14 Local Spatial Development Frameworks (LSDF). Review of the MSDF is currently underway.

The land use management functions of the Municipality include assessment of land development applications, management of the Town Planning Register and land use enforcement.

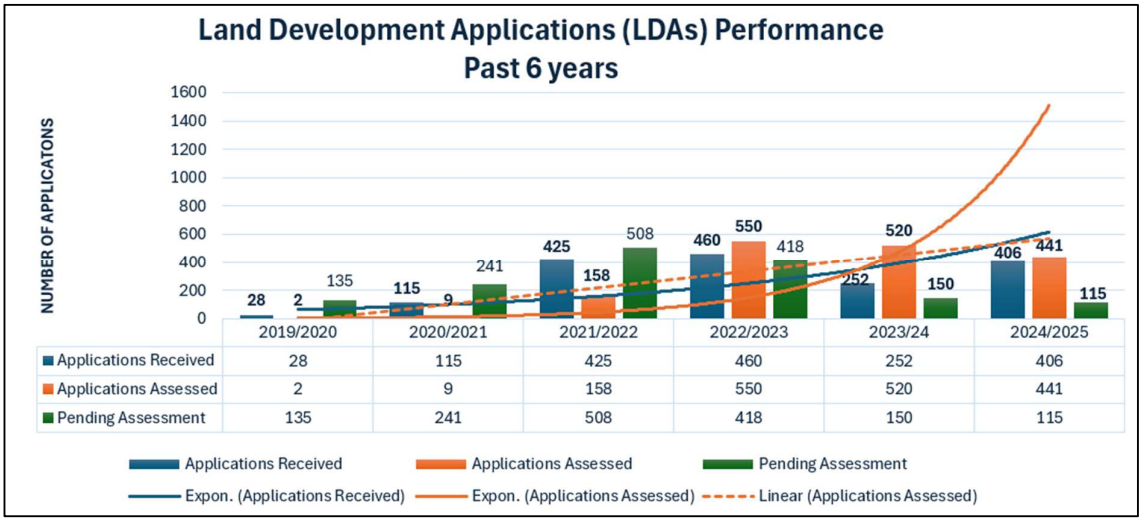
The Municipality has a functional Municipal Planning Tribunal in place that assesses and adjudicates land development applications. The Municipality had a total of 150 land development applications pending assessment at the start of the 2024/25 financial year, and further received 406 new applications as per the following categories:

- Departure (TPD) – 29
- Subdivision & Consolidation (SUB) – 11
- Special Consent (SC) – 35

- Additional Uses (AU) – 72
- Rezoning (TPA)– 31
- Removal of Restrictive Title Deed Conditions (RoR) – 100
- Combined Applications (TPA, RoR, AU, SC, etc.) – 128

The figure below indicates the trend of land development application assessments over the past six years.

Figure 3.5: Land development application assessments



A total of 441 of the applications were assessed, resulting in 115 land development applications pending assessment as at 30 June 2025. The number of assessed land development applications has increased since the end of the COVID-19 national lockdown restrictions. To improve efficiency and reduce administrative delays, the Municipality has implemented measures to streamline the land development approval process, including delegating powers to officials in terms of adjudication of applications and exemptions.

Lease and purchase applications have a 30-day turnaround timeframe. A total of 211 lease and purchase applications were assessed, with 19 applications pending as at 30 June 2025. Altogether, 4 282 building plans were submitted, and 2 238 were approved. Furthermore, 631 occupancy certificates were issued. A total of 198 non-compliance notices were issued in terms of the National Building Regulations and Building Standards Act; 46 were resolved, and 43 were handed over for legal processes. A total of 54 non-compliance notices were issued for outdoor advertising, all of which were resolved. Altogether, 132 problem buildings were

reported, and 65 of them were resolved. The revised Advertising By-Law was gazetted in August 2024 and is actively being implemented.

The table below indicates the human resource capacity within the Town Planning Sub-directorate.

TABLE 3.35: Employees: Town Planning

	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
Job Level	No.	No.	No.	No.	%
0 – 3	0	0	0	0	0%
4 – 6	8	10	8	2	20%
7 – 9	3	7	3	4	57%
10 – 12	4	16	4	12	75%
13 – 15	10	17	11	6	35%
16 – 18	3	7	5	2	28%
19 - 20	0	0	0	0	0%
Total	**28**	**57**	**31**	**26**	**46%**

The above table depicts the staff establishment for the Town Planning Unit within the Nelson Mandela Bay Municipality. As at 30 June 2025, the Unit had a total of 57 posts, of which 31 (54%) were filled. This reflects a vacancy rate of 46%. This high vacancy rate has a serious implication on the processing of land use and development applications, as well enforcement of land use regulations in the Municipality.

TABLE 3.36: Employees: Properties and Planning Administration

	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
Job Level	No.	No.	No.	No.	%
0 – 3	0	0	0	0	0%
4 – 6	15	16	15	1	6%
7 – 9	3	6	3	3	50%
10 – 12	1	3	1	2	67%
13 – 15	0	0	0	0	0%
16 – 18	1	1	1	0	0%
19 – 20	0	0	0	0	0%
Total	**20**	**26**	**20**	**6**	**23%**

The table above reflects the staff establishment for the Properties and Planning Administration Unit. The Unit recorded a vacancy rate of 23%, with 20 positions (77%) filled. There was no change in human resource capacity between the 2023/24 and 2024/25 financial years, as the Unit maintained a total of 20 employees in both periods.

TABLE 3.37: Financial Performance 2024/25: Planning Services

Financial Performance 2024/25: Planning Services					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	40,481	36,602	36,748	33,996	(2,752)
Expenditure:					
Employees	199,091	241,305	231,328	201,314	(30,014)
Repairs and Maintenance	28	6,954	6,127	4,817	(1,310)
Other	22,131	57,063	53,576	27,089	(26,486)
Total Operational Expenditure	221,250	305,322	291,031	233,221	(57,810)
Net Operational Expenditure	180,769	268,719	254,283	199,225	(55,058)

TABLE 3.37.1: Financial Performance 2024/25: Planning Services: Corporate-Wide Strategic Planning (IDPs, LEDs)					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	0	–	–	–	–
Expenditure:					
Employees	20,145	25,785	25,275	22,754	(2,521)
Repairs and Maintenance		5,350	5,350	4,624	(726)
Other	3,325	13,740	13,661	3,670	(9,991)
Total Operational Expenditure	23,471	44,875	44,286	31,048	(13,238)
Net Operational Expenditure	23,470	44,875	44,286	31,048	(13,238)

TABLE 3.37.1.1 Function: Planning and Development	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Corporate Wide Strategic Planning (IDPs, LEDs)	**23,470,383**	**44,874,890**	**44,285,790**	**31,048,088**	**-13,237,702**
Exchange Revenue / Operational Revenue	**-391**				**0**
Staff and Councillors Recoveries	-391				0
Expenditure / Contracted services	**2,672,639**	**14,219,880**	**13,769,880**	**7,497,373**	**-6,272,507**
Consultants and Professional Services					
Business and Advisory: Project Management	2,357,648	4,000,000	3,750,000	2,315,898	-1,434,102
Business and Advisory: Research and Advisory	213,364	2,620,000	2,620,000		-2,620,000
Legal Cost: Legal Advice and Litigation		151,210	201,210	67,937	-133,273
Contractors					
Catering Services				7,692	7,692
Maintenance of Buildings and Facilities		13,300	13,300		-13,300
Maintenance of Equipment	65,142	5,484,970	5,484,970	4,685,649	-799,321
Safeguard and Security		80,000	80,000		-80,000
Outsourced Services					
Business and Advisory: Project Management	36,486	1,870,400	1,620,400	420,197	-1,200,203
Expenditure / Employee-related costs	**20,145,467**	**25,785,290**	**25,274,640**	**22,753,900**	**-2,520,740**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	767,471	856,320	856,320	818,028	-38,292

TABLE 3.37.1.1 Function: Planning and Development	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Housing Benefits and Incidental: Housing Benefits	88,512	96,810	96,810	92,495	-4,315
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	102,532		120,000	82,189	-37,811
Service Related Benefits: Bonus	1,012,768	1,102,720	1,102,720	1,167,871	65,151
Service Related Benefits: Long Service Award	591,321	619,570	619,570	753,078	133,508
Service Related Benefits: Overtime: Non-structured	285,915	2,204,000	1,629,000	406,401	-1,222,599
Travel or Motor Vehicle	861,372	907,810	1,009,150	1,065,951	56,801
Basic Salary and Wages	13,001,973	16,240,340	16,190,340	14,454,799	-1,735,541
Municipal Staff: Social Contributions					
Bargaining Council	3,141	3,450	3,450	3,585	135
Group Life Insurance	137,929	256,580	149,590	155,040	5,450
Medical	896,088	910,600	910,600	1,019,131	108,531
Pension	2,340,169	2,534,190	2,534,190	2,679,166	144,976
Unemployment Insurance	56,275	52,900	52,900	56,165	3,265
Expenditure / Inventory consumed	**129,883**	**130,670**	**140,670**	**88,865**	**-51,805**
Consumables: Standard Rated	125,515	126,280	126,280	85,213	-41,067
Consumables: Zero-Rated	190	800	800	650	-150
Finished Goods	4,178	3,590	13,590	3,002	-10,588
Expenditure / Operational costs	**522,785**	**4,739,050**	**5,100,600**	**707,950**	**-4,392,650**
Operating Leases					
Computer Equipment		14,290	14,290		-14,290
Furniture and Office Equipment	134,013	196,720	196,720	135,060	-61,660
Operational Cost					
Advertising, Publicity and Marketing: Staff Recruitment		20,000	14,000		-14,000
Advertising, Publicity and Marketing: Tenders	3,432	10,000	10,000		-10,000
Assets less than the Capitalisation Threshold	101,284	214,670	508,670	223,011	-285,659
Communication: Cellular Expenditure	240,948	207,200	217,200	216,522	-678
Communication: Telephone Installation		13,000	13,000		-13,000
Communication: Telephone, Fax, Telegraph and Telex	25,368	160,350	160,350	31,297	-129,053
Courier and Delivery Services	2,115	7,000	7,000	1,798	-5,202
External Computer Service: Network Extensions		38,120	238,120	29,980	-208,140
External Computer Service: Specialised Computer Service		3,000,000	2,910,000		-2,910,000
External Computer Service: Wireless Network		280,000	280,000		-280,000
Hire Charges		180,200	58,200		-58,200
Printing, Publications and Books		263,000	263,000	1,760	-261,240
Skills Development Fund Levy	3,396		1,550	770	-780
Travel Agency and Visa's	593	15,380	15,380	1,739	-13,641
Travel and Subsistence: Domestic: Accommodation	1,348	31,660	31,660	2,323	-29,337
Travel and Subsistence: Domestic: Daily Allowance		6,030	6,030	1,840	-4,190
Travel and Subsistence: Domestic: Food and Beverage (Served)		4,120	4,120		-4,120
Travel and Subsistence: Domestic: Incidental Cost		1,060	1,060		-1,060
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		33,260	41,260	7,945	-33,315
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport		12,120	12,120	3,243	-8,877
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	7,985	21,600	21,600		-21,600
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		5,000	5,000		-5,000
Travel and Subsistence: Non-employees	2,301	1,270	67,270	50,662	-16,608
Uniform and Protective Clothing		3,000	3,000		-3,000

TABLE 3.37.2: Financial Performance 2024/25: Planning Services: Project Management Unit					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	27,533	18,480	18,480	18,435	(45)
Expenditure:					
Employees	51,337	49,222	46,834	46,167	(667)
Repairs and Maintenance		69	60		(60)
Other	9,637	17,889	17,984	14,810	(3,174)
Total Operational Expenditure	60,974	67,180	64,878	60,977	(3,901)
Net Operational Expenditure	33,441	48,700	46,398	42,541	(3,856)

TABLE 3.37.2.1 Function: Planning and Development	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Project Management Unit	**33,440,831**	**48,699,870**	**46,397,570**	**42,541,295**	**-3,856,275**
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-27,530,709**	**-18,480,000**	**-18,480,000**	**-18,431,823**	**48,177**
National Governments: Expanded Public Works Programme Integrated Grant	-7,530,709	-3,480,000	-3,480,000	-3,480,000	0
National Governments: Neighbourhood Development Partnership Grant	-20,000,000	-15,000,000	-15,000,000	-14,951,823	48,177
Exchange Revenue / Operational Revenue	**-2,435**			**-3,503**	**-3,503**
Staff and Councillors Recoveries	-2,435			-3,503	-3,503
Expenditure / Contracted services	**7,579,993**	**13,590,030**	**13,754,030**	**12,367,893**	**-1,386,137**
Consultants and Professional Services					
Infrastructure and Planning: Engineering: Civil		3,670,560	3,670,560	4,035,630	365,070
Legal Cost: Legal Advice and Litigation	170,730	500,000	500,000	154,561	-345,439
Contractors					
Catering Services	9,368	70,000	14,000	8,284	-5,716
Maintenance of Buildings and Facilities		7,470	7,470		-7,470
Maintenance of Equipment	58,206	179,000	199,000	78,333	-120,667
Outsourced Services					
Business and Advisory: Project Management	7,319,005	9,100,000	9,300,000	8,055,913	-1,244,087
Printing Services	6,248	10,000	10,000		-10,000
Refuse Removal	16,437	35,000	35,000	35,172	172
Transport Services		18,000	18,000		-18,000
Expenditure / Employee-related costs	**51,337,038**	**49,222,380**	**46,834,000**	**46,166,599**	**-667,401**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	271,723	234,320	225,310	412,852	187,542
Housing Benefits and Incidental: Housing Benefits	41,590	41,490	26,750	50,244	23,494
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	481,411		790,000	312,124	-477,876
Service Related Benefits: Bonus	1,047,435	1,104,880	965,310	1,246,565	281,255
Service Related Benefits: Long Service Award	334,743	318,220	339,220	384,468	45,248
Service Related Benefits: Overtime: Night Shift	171			-171	-171
Service Related Benefits: Overtime: Non-structured	331,303	519,470	539,450	331,030	-208,420
Service Related Benefits: Scarcity Allowance	272,315	205,170	286,000	285,992	-8
Service Related Benefits: Standby Allowance	87,703	136,640	99,130	143,953	44,823
Travel or Motor Vehicle	273,491	297,810	195,520	400,568	205,048
Basic Salary and Wages	45,713,721	43,857,810	41,036,370	39,759,408	-1,276,962
Municipal Staff: Social Contributions					
Bargaining Council	6,020	3,900	3,630	4,290	660
Group Life Insurance	159,363	309,450	172,460	172,611	151
Medical	507,017	535,490	435,030	573,762	138,732

TABLE 3.37.2.1 Function: Planning and Development	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Pension	1,464,802	1,501,490	1,555,560	1,778,846	223,286
Unemployment Insurance	344,233	156,240	164,260	310,058	145,798
Expenditure / Inventory consumed	**128,449**	**226,270**	**236,270**	**159,427**	**-76,843**
Consumables: Standard Rated	118,478	205,270	215,270	158,997	-56,273
Consumables: Zero-Rated	9,971	21,000	21,000	430	-20,570
Expenditure / Operational costs	**1,928,495**	**4,141,190**	**4,053,270**	**2,282,701**	**-1,770,569**
Operating Leases					
Computer Equipment		100,000	50,000		-50,000
Furniture and Office Equipment	117,963	161,990	161,990	121,171	-40,819
Other Assets	405,281	1,050,000	1,050,000	871,797	-178,203
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		10,000	10,000		-10,000
Advertising, Publicity and Marketing: Gifts and Promotional Items		15,000	15,000		-15,000
Advertising, Publicity and Marketing: Staff Recruitment		50,000	50,000		-50,000
Advertising, Publicity and Marketing: Tenders	16,224	73,830	73,830	44,752	-29,078
Assets less than the Capitalisation Threshold	120,246	523,020	485,300	143,870	-341,430
Communication: Cellular Expenditure	224,453	204,190	204,190	183,000	-21,190
Communication: Telephone Installation		13,450	13,450		-13,450
Communication: Telephone, Fax, Telegraph and Telex	45,314	105,280	105,280	4,998	-100,282
Courier and Delivery Services		3,000	3,000		-3,000
Entertainment: Senior Management		2,000	2,000		-2,000
External Computer Service: Internet Charge		30,000	30,000		-30,000
External Computer Service: Network Extensions		16,000	33,730		-33,730
Hire Charges	37,810	163,360	163,360		-163,360
Insurance Underwriting: Premiums	723,317	857,660	852,430	418,225	-434,205
Municipal Services	82,946	152,400	152,400	207,571	55,171
Printing, Publications and Books	6,903	66,340	76,340	56,844	-19,496
Professional Bodies, Membership and Subscription	23,080	44,770	44,770	19,343	-25,427
Registration Fees: Professional and Regulatory Bodies		2,000	2,000		-2,000
Registration Fees: Seminars, Conferences, Workshops and Events: National		61,150	61,150	4,783	-56,367
Skills Development Fund Levy		27,700			0
Travel Agency and Visa's	743	58,650	58,650		-58,650
Travel and Subsistence: Domestic: Accommodation	2,697	53,950	53,950	12,200	-41,750
Travel and Subsistence: Domestic: Daily Allowance	5,362	8,460	8,460	16,133	7,673
Travel and Subsistence: Domestic: Food and Beverage (Served)		2,850	2,850		-2,850
Travel and Subsistence: Domestic: Incidental Cost		2,500	2,500		-2,500
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	8,033	123,960	123,960	30,998	-92,962
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport		20,000	20,000		-20,000
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	1,739	85,120	85,120		-85,120
Travel and Subsistence: Domestic: Transport without Operator: Own Transport			5,000		-5,000
Travel and Subsistence: Non-employees		30,000	30,000		-30,000
Uniform and Protective Clothing		9,000	9,000		-9,000
Wet Fuel		10,560	10,560		-10,560
Workmen's Compensation Fund	106,384	3,000	3,000	147,018	144,018

TABLE 3.37.3: Financial Performance 2024/25: Planning Services: Town Planning, Building Regulations and Enforcement, and City Engineer.					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	12,948	18,122	18,268	15,560	(2,708)
Expenditure:					
Employees	127,609	166,297	159,220	132,394	(26,826)
Repairs and Maintenance	28	1,535	717	193	(524)
Other	9,169	25,435	21,930	8,609	(13,321)
Total Operational Expenditure	136,806	193,267	181,868	141,196	(40,672)
Net Operational Expenditure	123,858	175,145	163,600	125,636	(37,964)

TABLE 3.37.3.1 Function: Planning and Development	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Town Planning, Building Regulations and Enforcement, and City Engineer	**123,857,949**	**175,144,690**	**163,599,630**	**125,635,700**	**-37,963,930**
Exchange Revenue / Operational Revenue	**-12,338**	**-13,600**	**-57,930**	**-48,046**	**9,884**
Insurance Refund	-4,369		-36,830	-36,759	71
Request for Information: Municipal Information and Statistics		-2,000	-2,000		2,000
Request for Information: Plan Printing and Duplicates	-544	-1,600	-1,600	-30	1,570
Sale of Property		-10,000	-10,000		10,000
Staff and Councillors Recoveries	-7,426		-7,500	-11,257	-3,757
Exchange Revenue / Rental from Fixed Assets	**-2,110,791**	**-6,409,100**	**-6,409,100**	**-2,300,699**	**4,108,401**
Non-market Related: Property, Plant and Equipment: Ad-hoc rentals: Community Assets	-8,445	-9,100	-9,100	-8,467	633
Non-market Related: Property, Plant and Equipment: Ad-hoc rentals: Other Assets	-2,102,347	-6,400,000	-6,400,000	-2,292,232	4,107,768
Exchange Revenue / Sale of Goods and Rendering of Services	**-10,824,591**	**-11,699,500**	**-11,800,900**	**-13,211,595**	**-1,410,695**
Advertisements	-44,572	-25,000	-25,000	-30,791	-5,791
Building Plan Approval	-8,500,752	-9,400,000	-9,400,000	-10,316,428	-916,428
Encroachment Fees	-437,295	-460,000	-460,000	-451,123	8,877
Removal of Restrictions	-1,832,315	-1,800,000	-1,900,000	-2,401,122	-501,122
Sale of Goods: Assets < Capitalisation Threshold				-3,185	-3,185
Sale of Goods: Publications: Books	-3,130		-1,400	-2,087	-687
Sale of Goods: Publications: Charts/Posters	-6,527	-14,500	-14,500	-6,859	7,641
Expenditure / Contracted services	**926,165**	**10,681,620**	**6,952,980**	**1,057,602**	**-5,895,378**
Consultants and Professional Services					
Business and Advisory: Project Management		1,779,000	1,764,000	171,443	-1,592,557
Infrastructure and Planning: Engineering: Civil	74,400	550,000	250,000		-250,000
Infrastructure and Planning: Town Planner		4,278,000	1,643,000	47,959	-1,595,041
Legal Cost: Legal Advice and Litigation	271,293	650,000	600,000	-11,348	-611,348
Contractors					
Catering Services	12,000	36,200	50,200	30,275	-19,925
Maintenance of Buildings and Facilities	45,193	1,377,980	953,310	193,390	-759,920
Maintenance of Equipment	140,818	557,200	534,230	207,959	-326,271
Medical Services		50,000			0
Pest Control and Fumigation		30,000	30,000		-30,000
Transportation		34,620	84,620	17,408	-67,212
Outsourced Services					
Business and Advisory: Project Management	372,501	983,620	673,620	391,197	-282,423
Cleaning Services			20,000	9,320	-10,680
Clearing and Grass Cutting Services	9,960	350,000	350,000		-350,000
Printing Services		5,000			0

TABLE 3.37.3.1 Function: Planning and Development	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Depreciation and amortisation	**775,322**				**0**
Community Assets: Community Facilities: Centres	775,322				0
Expenditure / Employee-related costs	**127,608,978**	**166,297,310**	**159,219,800**	**132,393,572**	**-26,826,228**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	3,604,106	4,119,120	4,063,850	3,985,020	-78,830
Housing Benefits and Incidental: Housing Benefits	563,065	622,350	613,690	578,960	-34,730
Municipal Staff: Salaries, Wages and Allowances					
Non-pensionable		300			0
Service Related Benefits: Acting and Post Related Allowances	702,831		433,200	435,661	2,461
Service Related Benefits: Bonus	6,509,498	6,621,770	6,584,340	6,720,753	136,413
Service Related Benefits: Long Service Award	3,795,657	4,049,060	4,003,800	4,186,911	183,111
Service Related Benefits: Overtime: Non-structured	312,455	120,160	45,160		-45,160
Service Related Benefits: Scarcity Allowance	2,221,219	2,216,740	2,205,240	2,226,672	21,432
Travel or Motor Vehicle	6,944,515	7,461,680	7,648,940	7,356,420	-292,520
Basic Salary and Wages	81,836,267	115,685,570	108,841,260	84,801,025	-24,040,235
Bonuses	69,037	84,130	34,110	16,965	-17,145
Municipal Staff: Social Contributions					
Bargaining Council	20,530	22,500	22,000	21,689	-311
Group Life Insurance	816,650	1,068,380	895,410	907,807	12,397
Medical	5,554,965	5,957,290	5,944,270	5,977,585	33,315
Pension	14,327,815	15,332,160	15,152,940	15,337,074	184,134
Unemployment Insurance	330,368	348,270	338,340	331,757	-6,583
Senior Management: Designation					
Salaries and Allowances: Basic Salary		2,343,950	2,150,450		-2,150,450
Salaries and Allowances: Bonuses		241,300	241,300	-490,727	-732,027
Social Contributions: Unemployment Insurance		2,580	1,500		-1,500
Expenditure / Inventory consumed	**856,705**	**1,824,590**	**1,810,590**	**783,815**	**-1,026,775**
Consumables: Standard Rated	511,850	890,890	1,010,890	572,391	-438,499
Consumables: Zero-Rated	327,459	502,990	448,990	164,529	-284,461
Finished Goods	17,396	430,710	350,710	46,894	-303,816
Expenditure / Operational costs	**6,579,550**	**13,763,370**	**13,184,190**	**6,839,647**	**-6,344,543**
Operating Leases					
Furniture and Office Equipment	350,971	557,550	592,550	461,921	-130,629
Operational Cost					
Advertising, Publicity and Marketing: Bursaries (Non-employees)		50,000	45,500	24,225	-21,275
Advertising, Publicity and Marketing: Corporate and Municipal Activities	382,058	621,000	681,000	346,613	-334,387
Advertising, Publicity and Marketing: Staff Recruitment	28,420	75,000	55,000	60,283	5,283
Advertising, Publicity and Marketing: Tenders	17,214	50,090	50,090	71,454	21,364
Assets less than the Capitalisation Threshold	449,918	2,083,230	1,606,520	581,735	-1,024,785
Communication: Cellular Expenditure	1,162,730	958,320	1,291,320	972,333	-318,987
Communication: Postage/Stamps/Franking Machines	4,920	6,500	6,500	4,017	-2,483
Communication: Telephone Installation		1,000	1,000		-1,000
Communication: Telephone, Fax, Telegraph and Telex	42,894	137,190	137,190	50,079	-87,111
Deeds		4,760	4,760		-4,760
Driver's Licences and Permits		3,000			0
External Computer Service: Data Lines	3,658	30,000	30,000	11,346	-18,654
External Computer Service: Information Services	6,968	2,160,000	1,465,000		-1,465,000
External Computer Service: Internet Charge	15,961	51,840	76,840	74,540	-2,300
External Computer Service: Network Extensions	33,326	71,400	709,400	177,578	-531,822
External Computer Service: Software Licences	73,719	370,390	361,390	72,689	-288,701
Hire Charges		3,000			0
Insurance Underwriting: Premiums	765,942	1,073,880	1,124,850	760,203	-364,647
Land Alienation Costs		800,000	750,000	455	-749,545

TABLE 3.37.3.1 Function: Planning and Development	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Learnerships and Internships	9,209				0
Licences: Motor Vehicle Licence and Registrations		5,000	5,000		-5,000
Municipal Services	1,840	30,000			0
Printing, Publications and Books	62,455	64,400	99,400	180	-99,220
Professional Bodies, Membership and Subscription	77,564	328,300	148,300	129,906	-18,394
Registration Fees: Seminars, Conferences, Workshops and Events: National	156,018	109,000	119,000	13,036	-105,964
Resettlement Cost	21,689	85,400	190,400	62,311	-128,089
Skills Development Fund Levy	2,801,214	3,301,330	2,786,780	2,738,734	-48,046
Travel Agency and Visa's	753	30,570	40,570	5,729	-34,841
Travel and Subsistence: Domestic: Accommodation	5,111	100,050	112,050	26,856	-85,194
Travel and Subsistence: Domestic: Daily Allowance		17,330	27,330		-27,330
Travel and Subsistence: Domestic: Food and Beverage (Served)		9,200	9,200		-9,200
Travel and Subsistence: Domestic: Incidental Cost	212	7,080	7,080		-7,080
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	5,534	197,900	197,900	39,687	-158,213
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport		15,650	5,650	788	-4,862
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	2,767	65,390	118,390	27,074	-91,316
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		9,320	9,320		-9,320
Travel and Subsistence: Foreign: Accommodation		26,000	66,000		-66,000
Travel and Subsistence: Non-employees		30,000	70,000	4,858	-65,142
Uniform and Protective Clothing	69,563	198,300	147,910	83,233	-64,677
Workmen's Compensation Fund	26,925	25,000	35,000	37,784	2,784
Expenditure / Transfers and subsidies	**58,950**	**700,000**	**700,000**	**121,404**	**-578,596**
Operational: Monetary Allocations: Households: Other Transfers (Cash): Bursaries (Non-Employee)	58,950	700,000	700,000	121,404	-578,596

3.11 ECONOMIC DEVELOPMENT, TOURISM AND AGRICULTURE

The Nelson Mandela Bay Municipality continues to prioritise local economic development through a range of strategic initiatives aimed at stimulating investment, supporting business growth, and promoting sustainable economic infrastructure.

Key local economic development programmes include:

- Investment attraction and promotion.
- Retention of existing investments.
- Export promotion.
- Development of high-impact sectors such as film, maritime, oceans economy, the energy and manufacturing sectors.
- Packaging and implementation of catalytic and high-impact projects to enhance economic infrastructure.
- Support towards Micro, Medium and Small Enterprises (MSMEs) and entrepreneurs operating in the informal economy.

Trade and Investments

Over the past decade, new and additional investments into Nelson Mandela Bay (measured by annual growth in gross fixed capital formation and adjusted for inflation) have contracted by -1.32% year-on-year, following moderate growth in previous years.

The Nelson Mandela Bay Municipality engages actively with the business community through several platforms, including the following:

- Business Enablement Task Team (formerly known as the 'Property Cluster') of the Nelson Mandela Bay Business Chamber.
- Nelson Mandela Bay Property Developers' Forum.
- 'Mega-Cluster' of the 11 area-specific business clusters established by the business owners/tenants operating across Nelson Mandela Bay's major commercial and industrial precincts.

Critical issues raised by the business community through the above platforms are escalated to relevant municipal offices and Council Committees for timeous intervention. Furthermore, the Municipality has established a number of industrial and commercial nodes across the city. The industrial and commercial nodes are grouped into the following clusters:

- Baakens Valley Cluster
- Beachfront Cluster
- Deal Party Cluster
- Fairview Cluster
- Kariega Cluster
- Neave/Korsten Cluster
- Newton Park Cluster
- North End Cluster
- Perseverance Cluster
- Struandale Cluster
- Walmer Cluster

In addition to the above industrial and commercial clusters and precincts, the Municipality has established a logistics park close to Kariega, which is leased and operated by the Coega Development Corporation (CDC). The Municipality has a formal agreement governing its relationship with the CDC, which has ensured jobs amounting to an accumulative total of

11,000 jobs with a total investment of R12 billion. There are currently nine companies operating within the Logistic Park, creating about 2,015 jobs with investments totalling about R2 billion.

Tourism

During the 2024/25 financial year, the Municipality welcomed 222 072 foreign tourists (constituting 76% of foreign tourist arrivals in the Eastern Cape Province. About 1.2 million domestic tourists (constituting 20.3% of the total domestic tourist arrivals in Eastern Cape Province). Despite the strong visitor numbers, tourism spend decreased. The total overnight tourism spend dropped from R5.31 billion to R4.52 billion. Domestic day visitor spending also decreased from R2.26 billion to R1.69 billion. The overall direct contribution of tourism to the local economy was R6.21 billion, showing a reduction from R7.57 billion in the 2023/24 financial year. The decline can be attributed to a combination of factors, including the challenging economic climate, resulting in less disposable income for holidays and tourism-related expenditure. Additionally, concerns over a lack of tourism product maintenance, upgrade and development, as well as issues relating to safety and cleanliness, contributed to the reduction in tourism attractions. The direct and induced economic contribution of tourism to Nelson Mandela Bay for the 2024 calendar year is estimated at R11.48 billion, highlighting the critical role this sector plays in the Region's economy. The Municipality welcomed 93 907 air passengers, an increase of 6.5% (compared to 2023/24) at the Chief Dawid Stuurman International Airport during the year under review.

The Nelson Mandela Bay Convention Bureau

The Nelson Mandela Bay Convention Bureau (NMBCB) continues to promote the city as a premier destination for hosting conferences, conventions, and business events. It plays a significant role in facilitating and supporting event planning and execution, contributing to economic growth and tourism development. During the 2024/25 financial year, the NMBCB facilitated several key and strategic events in the city, yielding about R21,6 million in direct economic impact. The NMBCB played a pivotal role in supporting and coordinating impactful events across academic, government, sporting, and cultural sectors, which included G20 events. These events attracted many delegates and visitors, generating direct and indirect economic benefits while reinforcing Nelson Mandela Bay’s status as a preferred host destination. The following six events with approximately R21.7 million direct economic impact were facilitated during the 2024/25 financial year.

- 61ST AEASA (Agricultural Economics Association of SA)
- HETL (Higher Learning Education Teaching and Learning Conference
- G20: Dept of Employment & Labour (Working Group)
- G20: Dept of Communication & Digital Technology
- G20: Dept of Small Business Development
- Africa's Coastal Marine & Maritime Tourism Trade

Micro, Medium and Small Enterprise (MMSMEs) Development Support Programme

The Nelson Mandela Bay Municipality supports the development of Micro, Medium and Small Enterprises (MMSMEs) through its Development Programme in partnership with other government agencies. In addition, the Municipality has developed an Enterprise Development Support Programme (EDSP) to support SMMEs across various sectors of the economy. Support provided to SMMEs and entrepreneurs in the formal economy includes the following:

- Capacitation and business development through incubation programmes focusing on ICT, construction and agri-business.
- Provision of trade equipment and facilities to improve productivity.
- Business networking and skills development

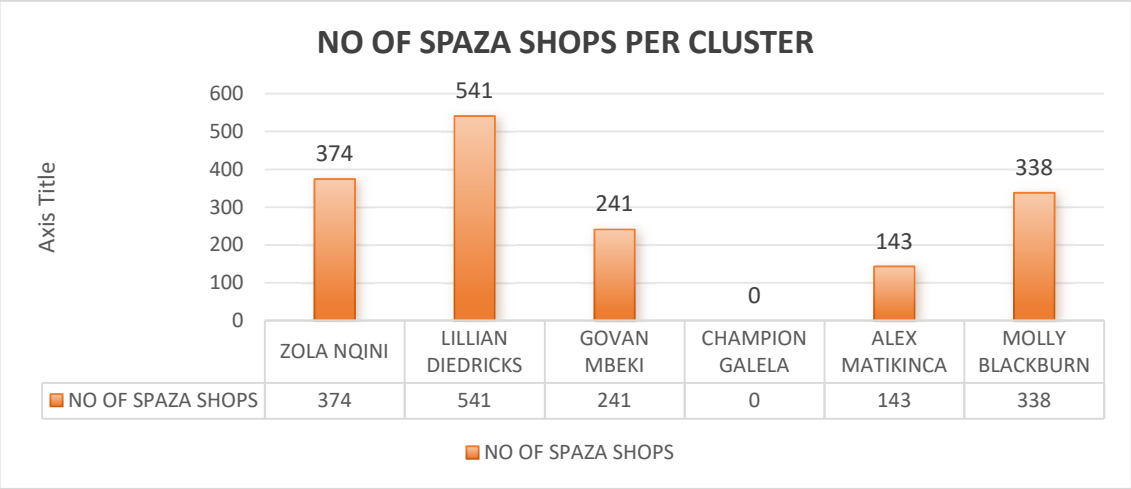
The Municipality supported 3,500 entrepreneurs during the 2024/25 financial year. The Municipality further provides specific support to the informal economy as per the following:

- Provision of training, equipment and trading facilities
- Provision of access to land as well as water, electricity, ablution facilities and waste management facilities
- Provision of access to markets and sector-specific value chains.
- Provision of trading permits and a credible database

A total of 1,637 spaza shops have been identified to be operating in Nelson Mandela Bay. The Municipality has embarked on a process to register all the identified spaza shops, and a total of 1,136 applications were received, of which 843 (i.e. 74,2%) were found to be incomplete and could not be processed further. Only 293 (25.8%) of the applications were found to be complete and are currently being processed. The majority of the spaza shops are located

within the Lilian Diedricks Cluster, whilst no spaza shops were identified within the Champion Galela Cluster. The Figure below indicates the number of Spaza shops per cluster.

Figure 3.6: No of spaza shops per cluster



Regarding the Champion Galela Cluster, verification is underway to ensure that the statistics recorded are accurate.

The Gqeberha Fresh Produce Market

The Gqeberha Fresh Produce Market provides a platform for farmers to sell fresh produce to the general public. A total income of R21.38 million was generated through market sales during the 2024/25 financial year. A turnaround plan has been developed for the Fresh Produce Market, and it is currently being implemented. Over R8 million was allocated towards the refurbishment of the facility, including the construction of the boundary wall. Phases 1 and 2 of the refurbishment were completed in the 2024/25 financial year. Furthermore, through the partnership agreement with the Eastern Cape Development Corporation (ECDC), the study on the overall precinct development is being commissioned to ensure the commercialisation of the facility and promote inclusivity (i.e. development and implementation of the Food and Agro-processing Incubation Programme benefiting MMSMEs and entrepreneurs operating in the informal economy).

Urban Agriculture

The Municipality continues to support farmers through the provision of support (e.g. production inputs, working equipment, water tanks, infrastructure development and capacity building) to emerging farmers involved in agricultural development (e.g. crop production, animal

production & and agro-processing). A total of 650 farmers were supported with production inputs and working equipment during the 2024/25 financial year. The Municipality has concluded a partnership agreement with ECDC to deliver high-value enterprises that will play a meaningful role in stimulating local economic growth. The envisaged projects to be implemented under the partnership agreement include the following:

- Development of an incubation programme
- Coffee production
- Dairy production
- Pomegranate development
- Essential Oil production
- Rabbit farming

Gross value added

Gross value added (GVA) is a measure of output (total production) of a region in terms of the value that was created within that region. The total GVA for Nelson Mandela Bay is estimated at R167.6 billion for the 2024/25 financial year, contributing 33.1% and 2.54% to the Provincial and national GVA, respectively. Sectoral contributions are detailed in the accompanying table.

Table 3.38: GVA Contributions per sector

Sector	Nelson Mandela Bay R (billion)	Eastern Cape R (billion)	South Africa R (billion)	Nelson Mandela Bay as % of the province	Nelson Mandela Bay as % of the country
Agriculture	0.8	13.7	214.3	5.6%	0.36%
Mining	0.4	1.3	450.5	27.2%	0.08%
Manufacturing	41.5	73.8	938.9	56.2%	4.42%
Electricity	3.0	12.6	243.8	24.2%	1.25%
Construction	3.6	12.6	157.8	29.0%	2.31%
Trade	22.6	81.4	907.9	27.8%	2.49%
Transport	12.3	28.1	515.6	43.9%	2.39%
Finance	35.0	92.6	1,550.6	37.8%	2.26%
Community services	48.3	189.6	1,623.6	25.5%	2.98%
Total GVA	**167.6**	**505.7**	**6,603.0**	**33.1%**	**2.54%**

(Source: S&P Global Market Intelligence; NMBM Analysis)

The community services sector was the largest contributor, accounting for R48.3 billion or 28.8% of the total GVA during the 2024/25 financial year. The manufacturing sector equally contributed a significant amount to the GVA at R41.5 billion.

TABLE 3.39: Performance scorecard

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR (Online Service Targets)	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 3: Local Economic Development	Number of work opportunities created by the municipality through Public Employment Programmes (incl. EPWP, CWP and other related employment programmes)	9334	14715	8246	9519	9012
KPA 3: Local Economic Development	Average time taken to finalise business licence applications	30 working days	5.11 working days	21 working days	4 working days	Not included in 2025/26 SDBIP
KPA 3: Local Economic Development	Average time taken to finalise informal trading permits	5 days	5 days	5 days	4 days	5 days

During the period under review, the Municipality created a total of 9 519 work opportunities through the Expanded Public Works Programme (EPWP) and Public Employment Programmes (PEP). Of these, 6 362 were generated through the implementation of capital programmes, 451 through projects funded by the EPWP Incentive Grant, 839 through the PEP Grant, and an additional 1 867 through the Community Works Programme (CWP), reflecting a decrease of 5 196 compared to the previous financial year. In addition, the turnaround time for processing informal trading permits improved, averaging four days during the period under review, compared to five days in the previous financial year.

TABLE 3.40: Financial Performance 2024/25: Planning and Development: Economic Development / Planning

Financial Performance 2024/25: Planning and Development: Economic Development / Planning					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	141,323	140,009	157,999	151,470	(6,529)
Expenditure:					
Employees	62,192	72,980	70,803	77,819	7,016
Repairs and Maintenance	220	235	85	3	(82)
Other	(743)	66,149	70,909	107,357	36,448
Total Operational Expenditure	61,669	139,364	141,798	185,179	43,382
Net Operational Expenditure	(79,654)	(645)	(16,201)	33,709	49,911

TABLE 3.40.1 Function: Planning and Development	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Economic Development/Planning	**-80,705,006**	**-94,660**	**-17,451,420**	**30,533,230**	**47,984,650**
Exchange Revenue / Operational Revenue	**-3,309,145**	**-1,510,000**	**-5,000,000**	**-8,933,533**	**-3,933,533**
Merchandising, Jobbing and Contracts	-3,309,145	-1,510,000	-5,000,000	-8,933,533	-3,933,533
Exchange Revenue / Rental from Fixed Assets		**-550,000**			**0**
Non-market Related: Property, Plant and Equipment: Straight-lined Operating: Other Assets		-550,000			0
Non-exchange Revenue: Fuel Levy	**-133,542,690**	**-137,548,980**	**-137,548,980**	**-137,548,980**	**0**
Fuel Levy (RSC Replacement Grant)	-133,542,690	-137,548,980	-137,548,980	-137,548,980	0
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-3,947,156**	**-400,000**	**-15,450,000**	**-4,588,737**	**10,861,263**
National Governments: Metro Informal Settlements Partnership Grant	-114,965	-400,000	-400,000	-274,481	125,519
National Governments: Programme and Project Preparation Support Grant	-3,330,297		-15,000,000	-3,728,200	11,271,800
National Governments: Urban Settlement Development Grant			-50,000		50,000
National Governments: Local Government Financial Management Grant	-501,895				0
National Governments: Programme and Project Preparation Support Grant				-559,230	-559,230
National Governments: Urban Settlement Development Grant				-26,826	-26,826
Expenditure / Contracted services	**16,609,375**	**15,557,150**	**32,952,480**	**24,369,045**	**-8,583,435**
Consultants and Professional Services					
Business and Advisory: Project Management		200,000	1,200,000		-1,200,000
Legal Cost: Legal Advice and Litigation	12,407	500,000	500,000	1,378,654	878,654
Contractors					
Catering Services	38,305	30,000	30,000	4,155	-25,845
Maintenance of Buildings and Facilities	12,961,732	14,113,150	12,965,000	16,809,114	3,844,114
Maintenance of Equipment	41,689	115,000	115,000	69,296	-45,704
Pest Control and Fumigation	3,850				0
Outsourced Services					
Business and Advisory: Project Management	3,458,172	480,000	18,023,480	5,950,724	-12,072,756
Hygiene Services	2,880	4,000	4,000		-4,000
Refuse Removal	90,341	115,000	115,000	157,101	42,101
Expenditure / Debt impairment			**83,440**		**-83,440**
Other Receivables from Non-exchange Revenue: Non-specific Accounts			83,440		-83,440
Expenditure / Depreciation and amortisation	**2,077,633**		**1,166,530**	**3,465,841**	**2,299,311**
Furniture and Office Equipment	2,077,633		1,166,530	3,465,841	2,299,311
Expenditure / Employee-related costs	**62,192,291**	**72,980,190**	**70,803,460**	**77,819,382**	**7,015,922**
Board Members of Entities: Designation					
Salaries and Allowances: Basic Salary		1,365,000	1,313,000		-1,313,000
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	1,219,109	1,266,040	1,186,160	1,147,978	-38,182
Housing Benefits and Incidental: Housing Benefits	84,246	82,980	93,620	90,266	-3,354
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	95,977		30,000	144,851	114,851
Service Related Benefits: Bonus	1,092,842	1,192,710	1,228,710	1,305,952	77,242
Service Related Benefits: Long Service Award	650,753	671,110	570,430	590,670	20,240
Service Related Benefits: Overtime: Non-structured		115,830			0
Service Related Benefits: Scarcity Allowance		93,500	91,000		-91,000
Travel or Motor Vehicle	956,635	996,340	1,224,220	1,179,832	-44,388
Basic Salary and Wages	54,480,140	33,052,470	32,998,250	70,140,536	37,142,286
Municipal Staff: Social Contributions					
Bargaining Council	2,868	3,000	3,030	2,988	-43
Group Life Insurance	127,900	1,790,290	133,420	131,762	-1,658

TABLE 3.40.1 Function: Planning and Development	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Medical	729,030	2,441,030	2,293,910	852,810	-1,441,100
Pension	2,682,188	4,142,030	4,167,130	2,784,601	-1,382,529
Unemployment Insurance	70,604	200,030	74,160	67,002	-7,158
Senior Management: Designation					
Salaries and Allowances: Allowance: Cellular and Telephone		4,200	127,000		-127,000
Salaries and Allowances: Allowance: Housing Benefits		139,650			0
Salaries and Allowances: Allowance: Travel or Motor Vehicle		4,420,500	4,013,000		-4,013,000
Salaries and Allowances: Basic Salary		19,543,280	20,156,320		-20,156,320
Salaries and Allowances: Bonuses		382,350	270,000	-619,866	-889,866
Social Contributions: Medical		907,200	824,000		-824,000
Social Contributions: Unemployment Insurance		170,650	6,100		-6,100
Expenditure / Inventory consumed	**145,546**	**315,000**	**315,000**	**169,404**	**-145,596**
Consumables: Standard Rated	75,871	140,000	140,000	119,222	-20,778
Consumables: Zero-Rated	59,266	153,000	153,000	38,278	-114,722
Finished Goods	10,409	22,000	22,000	11,903	-10,097
Expenditure / Irrecoverable debts written off	**-502,578**			**108,910**	**108,910**
Expenditure: Irrecoverable Debts Written Off	-502,578				0
Expenditure: Irrecoverable Debts Written Off: Exchange: Non-Specific Accounts				108,910	108,910
Expenditure / Operational costs	**79,146,662**	**29,961,890**	**32,776,530**	**77,316,844**	**44,540,314**
Operating Leases					
Furniture and Office Equipment	52,834	64,000	64,000	63,401	-599
Other Assets	2,072,381	3,200,000	3,200,000	2,841,057	-358,943
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	174,845	530,000	230,000	61,315	-168,685
Advertising, Publicity and Marketing: Staff Recruitment	7,741	30,000	30,000	22,182	-7,818
Advertising, Publicity and Marketing: Tenders	21,683	20,000	20,000		-20,000
Assets less than the Capitalisation Threshold	130,396	270,000	260,000	195,533	-64,467
Communication: Cellular Expenditure	451,715	250,000	250,000	426,109	176,109
Communication: Telephone, Fax, Telegraph and Telex	3,060	10,000	10,000	3,806	-6,194
External Computer Service: Internet Charge	5,819	40,000	25,000	23,015	-1,985
External Computer Service: Network Extensions			10,000	540	-9,460
External Computer Service: System Development	74,910,523	23,274,310	23,417,430	71,218,039	47,800,609
Hire Charges				502,020	502,020
Insurance Underwriting: Premiums	166,745	179,260	174,630	190,085	15,455
Municipal Services	572,058	644,000	644,000	1,079,271	435,271
Printing, Publications and Books	1,334	2,500	2,500	1,334	-1,166
Resettlement Cost	78,354				0
Skills Development Fund Levy	275,048	332,550	3,008,700	289,748	-2,718,952
Travel Agency and Visa's	16,028	44,000	109,000	37,158	-71,842
Travel and Subsistence: Domestic: Accommodation	28,209	150,900	150,900	15,525	-135,375
Travel and Subsistence: Domestic: Daily Allowance	70,511	37,730	37,730	27,052	-10,678
Travel and Subsistence: Domestic: Incidental Cost	3,733	15,000	15,000		-15,000
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	16,773	150,900	150,900	11,041	-139,859
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	2,650				0
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	8,614	70,000	70,000	11,649	-58,351
Travel and Subsistence: Foreign: Accommodation	13,909	75,450	100,450	21,033	-79,417
Travel and Subsistence: Foreign: Daily Allowance		37,730	47,730		-47,730
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport	55,608	443,110	643,110	275,930	-367,180
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Road Transport		10,000	25,000		-25,000

TABLE 3.40.1 Function: Planning and Development	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Travel and Subsistence: Foreign: Transport without Operator: Car Rental		75,450	75,450		-75,450
Travel and Subsistence: Non-employees	6,089				0
Workmen's Compensation Fund		5,000	5,000		-5,000
Expenditure / Transfers and subsidies	**-97,999,889**	**20,550,090**	**3,700,090**	**1,929,805**	**-1,770,285**
Operational: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: South Africa Local Government Association (SALGA)	49,043				0
Operational: Monetary Allocations: Departmental Agencies and Accounts: Provincial Departmental Agencies: Subsidiary Entity	-101,295,830			335,798	335,798
Operational: Monetary Allocations: Non-profit institutions: Use - It	3,177,333	17,750,090	2,700,090	1,663,571	-1,036,519
Operational: Monetary Allocations: Private Enterprises: Subsidies to Financial Private Enterprise: Product	69,564	1,300,000	1,000,000	-69,564	-1,069,564
Operational: Monetary Allocations: Private Enterprises: Subsidies to Non-financial Private Enterprises: Product		1,500,000			0

TABLE 3.41: Capital Expenditure 2024/25: Economic Development Services

Capital Expenditure 2024/25: Economic Development Services						
						R' 000
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	2024/25 Budget	2024/25 Adjustment Budget	2024/25 Actual Expenditure	2024/25 Variance from the original budget
	Total All	3,804	11,870	9,609	4,692	(4,917)
20220172	EDTA: Port Elizabeth Fresh Produce Market	3,804				–
20240073	EDTA: Purchase of two tractors (ISUPG)		4,522	2,261	1,668	(593)
20240074	EDTA: Fencing of sites at Walmer (ISUPG)					–
20240078	EDTA: Purchase of Machinery & Equipment (ISUPG)					–
20240238	EDTA: Perimeter Wall at Market		5,000	5,000	2,815	(2,185)
20240239	EDTA: Cold-rooms and Banana Ripening Facilities at Market		2,000	2,000	–	(2,000)
20240315	EDTA: Walmer Airport Valley Food Garden		174	174	76	(97)
20240317	EDTA: Motherwell NU 29 - Food Garden		174	174	132	(42)

TABLE 3.42: Financial Performance 2024/25: Other: Markets

Financial Performance 2024/25: Other: Markets					
					R'000
Details	2023/24 Actual	2024/25 Original Budget	2024/25 Adjustment Budget	2024/25 Actual	2024/25 Variance to Budget
Total Operational Revenue	20,417	22,832	18,889	19,598	708
Expenditure:					–
Employees	12,859	15,573	14,328	11,030	(3,298)
Repairs and Maintenance	2,958	3,342	3,372	939	(2,433)
Other	4,358	5,598	6,835	4,505	(2,330)
Total Operational Expenditure	20,174	24,513	24,535	16,474	(8,061)
Net Operational Expenditure	(243)	1,681	5,646	(3,123)	(8,769)

TABLE 3.42.1 Function: Other	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Markets	**-242,820**	**1,680,620**	**5,645,650**	**-3,123,252**	**-8,768,902**
Exchange Revenue / Agency Services	**-1,176**	**-1,050**	**-1,050**	**-891**	**159**
National: Department of Environmental Affairs: Alien Clearing Operational	-1,176	-1,050	-1,050	-891	159
Exchange Revenue / Interest earned from Current and Non-Current Assets.		**-108,000**		**-92,755**	**-92,755**
Interest: Current and Non-current Assets: Short-term Investments and Call Accounts		-108,000		-92,755	-92,755
Exchange Revenue / Operational Revenue	**-18,200,171**	**-20,300,000**	**-16,833,670**	**-17,456,153**	**-622,483**
Collection Charges	-1,599				0
Commission: Transaction Handling Fees	-18,194,349	-20,300,000	-16,817,670	-17,338,145	-520,475
Incidental Cash Surpluses	-2,170		-14,000	-20,753	-6,753
Insurance Refund				-93,475	-93,475
Staff and Councillors Recoveries	-2,053		-2,000	-3,780	-1,780
Exchange Revenue / Rental from Fixed Assets	**-2,116,184**	**-2,332,570**	**-1,947,570**	**-1,933,400**	**14,170**
Market Related: Property, Plant and Equipment: Ad-hoc rentals: Community Assets	-456,460	-472,570	-422,570	-410,029	12,541
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-1,639,009	-1,740,000	-1,500,000	-1,437,243	62,757
Non-market Related: Property, Plant and Equipment: Ad-hoc rentals: Machinery and Equipment	-20,715	-120,000	-25,000	-86,128	-61,128
Exchange Revenue / Sale of Goods and Rendering of Services	**-99,556**	**-90,300**	**-107,000**	**-114,333**	**-7,333**
Buyers Card	-41,278	-22,050	-36,000	-42,673	-6,673
Computer Services	-58,278	-68,250	-71,000	-71,661	-661
Expenditure / Contracted services	**3,195,416**	**4,033,060**	**3,911,460**	**1,240,930**	**-2,670,530**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation	7,695	100,000	100,000	1,641	-98,359
Contractors					
Fire Protection		30,000	15,000		-15,000
Maintenance of Buildings and Facilities	2,071,490	930,000	1,180,000	927,943	-252,057
Maintenance of Equipment	888,096	2,462,060	2,262,460	12,415	-2,250,045
Pest Control and Fumigation	32,778	40,000	18,000		-18,000
Safeguard and Security	86,454	101,000	101,000	84,181	-16,819
Outsourced Services					
Alien Vegetation Control			60,000	52,066	-7,934
Business and Advisory: Project Management		30,000	30,000	25,200	-4,800
Cleaning Services	9,900	30,000	30,000	42,434	12,434
Clearing and Grass Cutting Services	12,595	160,000	60,000	95,049	35,049
Hygiene Services		50,000	50,000		-50,000
Refuse Removal	86,408	100,000	5,000		-5,000
Expenditure / Depreciation and amortisation	**700,222**	**697,560**	**697,560**	**257,821**	**-439,739**
Community Assets: Community Facilities: Markets	700,222	697,560	697,560	257,821	-439,739
Expenditure / Employee-related costs	**12,858,768**	**15,572,540**	**14,327,910**	**11,030,348**	**-3,297,562**
Municipal Staff: Post-retirement Benefit					
Pension: Current Service Cost	1,347,360	1,789,940	1,789,940	-431,430	-2,221,370
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	152,307	164,500	157,900	157,110	-790
Housing Benefits and Incidental: Housing Benefits	63,985	69,150	66,870	66,864	-6
Service Related Benefits: Acting and Post Related Allowances	25,144		35,000	17,154	-17,846
Service Related Benefits: Bonus	526,944	538,260	501,320	531,820	30,500
Service Related Benefits: Leave Pay	-55,896	700,000	400,000	-163,000	-563,000
Service Related Benefits: Long Service Award	347,917	360,920	306,230	744,297	438,067
Service Related Benefits: Overtime: Night Shift		35,700	35,700		-35,700
Service Related Benefits: Overtime: Non-structured	398,645	540,000	340,000	322,558	-17,442
Service Related Benefits: Overtime: Shift Additional Remuneration	38,580	57,990	22,650	24,269	1,619
Service Related Benefits: Standby Allowance	151,830	16,040	156,040	157,318	1,278

TABLE 3.42.1 Function: Other	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Travel or Motor Vehicle	31,304	42,460	42,460	28,841	-13,619
Basic Salary and Wages	7,842,664	9,110,050	8,549,330	7,639,609	-909,721
Municipal Staff: Social Contributions					
Bargaining Council	2,731	3,000	2,740	2,689	-51
Group Life Insurance	111,149	171,210	115,970	112,823	-3,147
Medical	644,008	667,560	586,430	593,177	6,747
Pension	1,168,759	1,260,470	1,180,880	1,169,046	-11,834
Unemployment Insurance	61,339	45,290	38,450	57,204	18,754
Expenditure / Inventory consumed	**170,950**	**280,000**	**331,540**	**185,098**	**-146,442**
Consumables: Standard Rated	138,378	185,000	192,540	141,936	-50,604
Consumables: Zero-Rated		20,000	24,000		-24,000
Finished Goods	32,573	75,000	75,000	33,163	-41,837
Materials and Supplies			40,000	9,998	-30,002
Expenditure / Operational costs	**3,248,911**	**3,929,380**	**5,266,470**	**3,760,085**	**-1,506,385**
Operating Leases					
Furniture and Office Equipment	432,755	450,000	450,000	428,454	-21,546
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		150,000	150,000	3,871	-146,130
Advertising, Publicity and Marketing: Tenders		11,000	11,000		-11,000
Assets less than the Capitalisation Threshold	18,504	295,000	107,600	31,187	-76,413
Bank Charges, Facility and Card Fees: Bank Accounts	434,991	300,000	300,000	401,748	101,748
Communication: Cellular Expenditure	62,446	70,000	70,000	47,843	-22,157
Communication: Licences (Radio and Television)		2,080	2,080		-2,080
Communication: Telephone, Fax, Telegraph and Telex	16,058	30,000	30,000	4,435	-25,565
External Computer Service: Data Lines			19,000		-19,000
External Computer Service: Network Extensions		25,000	25,000		-25,000
External Computer Service: Software Licences	1,355,491	1,700,000	2,223,000	1,692,588	-530,412
Hire Charges	723,112	300,000	1,109,000	910,594	-198,406
Insurance Underwriting: Premiums	4,963	5,340	190	91,830	91,640
Registration Fees: Seminars, Conferences, Workshops and Events: National		3,170	3,170		-3,170
Signage		250,000	250,000		-250,000
Skills Development Fund Levy	97,207	127,090	97,730	94,483	-3,247
Storage of Files (Archiving)			110,000		-110,000
Travel Agency and Visa's	2,442	11,700	16,700	540	-16,160
Travel and Subsistence: Domestic: Accommodation	14,515	25,000	30,000	5,306	-24,694
Travel and Subsistence: Domestic: Daily Allowance	1,467	5,000	5,000		-5,000
Travel and Subsistence: Domestic: Food and Beverage (Served)		3,000	3,000		-3,000
Travel and Subsistence: Domestic: Incidental Cost		2,000	2,000		-2,000
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	12,866	60,000	60,000		-60,000
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	283				0
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	5,046	12,000	40,000		-40,000
Travel and Subsistence: Domestic: Transport without Operator: Own Transport			10,000		-10,000
Uniform and Protective Clothing	62,883	90,000	140,000	34,869	-105,131
Workmen's Compensation Fund	3,883	2,000	2,000	12,337	10,337

TABLE 3.43: Financial Performance 2024/25: Other: Tourism

Financial Performance 2024/25: Other: Tourism					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue		15,000			–
Expenditure:					
Employees	10,393	10,855	11,368	11,196	(173)
Repairs and Maintenance		15	96	38	(58)
Other	4,106	25,963	6,912	4,856	(2,056)
Total Operational Expenditure	14,499	36,833	18,376	16,090	(2,286)
Net Operational Expenditure	14,499	21,833	18,376	16,090	(2,286)

TABLE 3.43.1 Function: Other	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Function: Other: Core Function: Tourism	**14,427,325**	**21,833,130**	**18,316,070**	**16,051,122**	**-2,264,948**
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**0**	**-15,000,000**	**0**	**0**	**0**
National Governments: Programme and Project Preparation Support Grant		-15,000,000			0
Expenditure / Contracted services	**3,327,348**	**19,499,990**	**3,700,490**	**3,333,221**	**-367,269**
Consultants and Professional Services					
Business and Advisory: Project Management		1,000,000			0
Contractors					
Maintenance of Buildings and Facilities		65,000	145,500	37,830	-107,670
Maintenance of Equipment	6,335				0
Plants, Flowers and Other Decorations	2,755				0
Outsourced Services					
Business and Advisory: Project Management	3,318,258	18,434,990	3,554,990	3,295,391	-259,599
Expenditure / Employee-related costs	**10,392,505**	**10,855,140**	**11,368,080**	**11,195,558**	**-172,522**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	152,307	164,500	157,900	157,110	-790
Housing Benefits and Incidental: Housing Benefits	12,797	13,830	13,380	23,402	10,022
Service Related Benefits: Acting and Post Related Allowances	76,128		60,000	44,814	-15,186
Service Related Benefits: Bonus	473,733	579,190	576,860	579,207	2,347
Service Related Benefits: Overtime: Non-structured	925,508		120,000	96,325	-23,675
Travel or Motor Vehicle	280,794	487,450	458,030	284,907	-173,123
Basic Salary and Wages	6,559,950	7,448,990	7,946,920	7,952,884	5,964
Municipal Staff: Social Contributions					
Bargaining Council	2,322	2,550	2,450	2,438	-12
Group Life Insurance	105,569	219,410	105,960	105,427	-533
Medical	609,835	649,200	638,010	656,269	18,259
Pension	1,158,152	1,250,920	1,252,250	1,252,245	-5
Unemployment Insurance	35,410	39,100	36,320	40,528	4,208
Expenditure / Inventory consumed	**25,524**	**20,000**	**20,000**	**4,625**	**-15,376**
Consumables: Standard Rated	25,524	20,000	20,000	4,625	-15,376
Expenditure / Operational costs	**614,748**	**1,618,000**	**1,235,500**	**648,153**	**-587,347**
Operating Leases					
Computer Equipment		15,000	15,000		-15,000
Furniture and Office Equipment	10,567	15,000	15,000		-15,000
Other Assets		450,000	70,000	32,473	-37,527

TABLE 3.43.1 Function: Other	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		10,000	10,000	8,562	-1,438
Assets less than the Capitalisation Threshold	28,776	10,000	110,000	2,150	-107,850
Communication: Cellular Expenditure				-672	-672
Communication: Telephone, Fax, Telegraph and Telex	212,181	40,000	320,000	441,032	121,032
External Computer Service: Data Lines	10,416	10,000	10,000	4,340	-5,660
Printing, Publications and Books		80,500			0
Professional Bodies, Membership and Subscription	4,000			12,652	12,652
Registration Fees: Seminars, Conferences, Workshops and Events: National	13,000	32,000	32,000	19,672	-12,328
Travel Agency and Visa's	24,706	30,500	30,500	5,480	-25,020
Travel and Subsistence: Domestic: Accommodation	46,984	200,000	200,000	62,446	-137,554
Travel and Subsistence: Domestic: Daily Allowance	19,154	25,000	25,000	10,573	-14,427
Travel and Subsistence: Domestic: Food and Beverage (Served)		50,000	50,000		-50,000
Travel and Subsistence: Domestic: Incidental Cost		10,000	10,000		-10,000
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	109,931	200,000	200,000	18,272	-181,728
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	1,850	10,000	10,000		-10,000
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	11,741	50,000	50,000	31,028	-18,972
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		20,000	20,000		-20,000
Travel and Subsistence: Foreign: Accommodation		200,000			0
Travel and Subsistence: Foreign: Daily Allowance	2,609	100,000			0
Travel and Subsistence: Foreign: Incidental Cost		10,000	10,000		-10,000
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport	118,835				0
Uniform and Protective Clothing		50,000	48,000	144	-47,856
Expenditure / Transfers and subsidies	**67,200**	**4,840,000**	**1,992,000**	**869,565**	**-1,122,435**
Operational: Monetary Allocations: Non-profit institutions: Use - It	67,200	2,840,000	1,992,000	869,565	-1,122,435
Operational: Monetary Allocations: Private Enterprises: Subsidies to Financial Private Enterprise: Production		2,000,000			0
Function: Other: Non-core Function: Tourism	**71,478**	**0**	**60,000**	**38,453**	**-21,547**
Expenditure / Operational costs	**71,478**		**60,000**	**38,453**	**-21,547**
Operating Leases					
Other Assets	53,764				0
Operational Cost					
Municipal Services	17,714		60,000	38,453	-21,547

COMPONENT D: COMMUNITY AND SOCIAL SERVICES

This component includes libraries and archives, museums, arts and galleries, community halls, cemeteries and crematoria, childcare, aged care and social programmes.

3.12 ARTS, CULTURE, HERITAGE AND LIBRARIES

The Municipality supports arts and culture programmes through its Art Centre (i.e., Mendi Art Centre). Furthermore, the Red Location Gallery and Art Museum showcase a diverse collection of crafts, design and visual arts.

Provision of library services

There are 22 metro-wide libraries, of which four (i.e. Allanridge, Chatty, Kwamagxaki and Motherwell) have been extensively vandalised and thus forced to be closed. Furthermore, the Main Library is closed due to the need for comprehensive rehabilitative maintenance. The Municipality further has three modular libraries (KwaZakhele, Colchester and Kuyga).

The Libraries Sub-directorate has 287 approved posts of which 169 are filled, leaving 118 (41%) vacant. This represents a net increase of six employees compared to the previous financial year, when 163 posts were filled. Human resources capacity for the provision of library services is illustrated in the table below.

TABLE 3.44: Employees: Libraries – Sport, Recreation, Arts and Culture

	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
Job Grade	No.	No.	No.	No.	%
0 – 3	22	36	26	10	28%
4 – 6	67	144	68	76	53%
7 – 9	16	24	14	10	42%
10 – 12	53	76	56	20	26%
13 – 15	4	6	4	2	33%
16 – 18	1	1	1	0	0%
19 – 20					
Total	**163**	**287**	**169**	**118**	**41%**

HERITAGE, ARTS AND CULTURE

The Municipality continues to champion local artistic talent and preserve the city's diverse cultural heritage through a range of targeted programmes, including the maintenance and conservation of municipal heritage assets and documentation of the city's historical and cultural narratives. Heritage sites managed by the Municipality remain accessible and in good condition for residents and visitors.

The Municipality supports and promotes performing arts and artistic development within the city. The hosting of the Mandela Bay Arts Festival provides a platform for local artists to showcase their talent across various disciplines, contributing to skills development, audience engagement, and cultural celebration. The Municipality further provides support to emerging and community-based artists through its Small Arts Grant (SAG) programme.

The Art and Culture Sub-directorate has 11 approved posts, of which seven are filled (64%) with vacancies primarily in Task Grades '10 - 12'. The table below indicates the human resources capacity within the Arts and Culture Sub-directorate.

TABLE 3.45: Employees: Arts, Culture, Heritage

Job Level	Year -1	Year 0			
	Employees No.	Posts No.	Employees No.	Vacancies (full-time equivalent) No.	Vacancies (as a % of total posts) %
0 – 3					
4 – 6	1	2	1	1	50%
7 – 9					
10 – 12	2	5	2	3	60%
13 – 15	3	3	3	0	0%
16 – 18	1	1	1	0	0%
19 – 20					
Total	**7**	**11**	**7**	**4**	**36%**

MUSEUMS AND GALLERIES

The Municipality implements stimulus programmes to support local artists and art organisations. Key achievements in respect of the above in the 2024/25 financial year include the following:

- A total of 15,532 visitors to the Art Museum.
- Five exhibitions installed and nine exhibitions on show
- Altogether, 21 artworks were loaned to other institutions.
- The Art Museum hosted 16 events, conducted 28 guided tours, seven self-guided tours, 27 special workshops, 12 holiday workshops for children, and 28 school workshops.
- A total of four ceramic works and 16 works on paper have since been cleaned and restored.

The Art Museum Sub Directorate has 22 positions, of which nine (41%) are filled. Human resource capacity within the Art Museum Sub-directorate is illustrated in the table below.

TABLE 3.46: Employees: Art Museum

	Year -1	Year 0			
Job Level	Employees No.	Posts No.	Employees No.	Vacancies (full-time equivalent) No.	Vacancies (as a % of total posts) %
0 – 3	2	4	2	2	50%
4 – 6	3	5	2	3	60%
7 – 9	3	5	2	3	60%
10 – 12	2	7	2	5	71%
13 – 15	1	1	1	0	0%
16 – 18	0	0	0	0	0%
19 – 20	0	0	0	0	0%
Total	**11**	**22**	**9**	**13**	**59%**

The table below indicates the human resources capacity within the Red Location Cultural Precinct (Museum and Art Gallery) Unit, with a total of 25 positions, of which only nine (36%) are filled.

TABLE 3.47: Employees: Red Location Cultural Precinct (Museum and Art Gallery)

	Year -1	Year 0			
Job Level	Employees No.	Posts No.	Employees No.	Vacancies (full-time equivalent) No.	Vacancies (as a % of total posts) %
0 – 3	0	3	0	3	100%
4 – 6	5	10	5	5	50%
7 – 9	1	6	1	5	83%
10 – 12	3	4	3	1	25%
13 – 15	0	2	0	2	100%
16 – 18	0	0	0	0	0%
19 – 20	0	0	0	0	0%
Total	**9**	**25**	**9**	**16**	**64%**

TABLE 3.48: Financial Performance 2024/25: Function: Community and Social Services: Libraries; Archives; Museums; Galleries; Community Facilities; Other

Financial Performance 2024/25: Function: Community and Social Services: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	26,061	30,358	33,916	38,897	4,981
Expenditure:					
Employees	188,420	221,790	222,824	196,176	(26,648)
Repairs and Maintenance	14,575	32,218	31,229	12,690	(18,539)
Other	80,022	69,626	89,510	71,405	(18,106)
Total Operational Expenditure	283,017	323,634	343,563	280,271	(63,292)
Net Operational Expenditure	256,955	293,275	309,647	241,374	(68,273)

TABLE 3.49: Financial Performance 2024/25: Function: Community and Social Services: Community Halls and Facilities

Financial Performance 2024/25: Function: Community and Social Services: Community Halls and Facilities					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	9,771	10,457	14,308	19,412	5,104
Expenditure:					
Employees	70,288	87,194	89,373	77,665	(11,708)
Repairs and Maintenance	13,521	30,212	29,503	12,243	(17,260)
Other	40,136	45,176	45,910	38,482	(7,428)
Total Operational Expenditure	123,945	162,583	164,787	128,391	(36,396)
Net Operational Expenditure	114,174	152,126	150,479	108,979	(41,500)

TABLE 3.49.1.1:Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Community Halls and Facilities	**114,173,794**	**152,125,820**	**150,479,030**	**108,978,755**	**-41,500,275**
Exchange Revenue / Operational Revenue	**-422,632**			**-322,992**	**-322,992**
Insurance Refund	-422,632			-319,015	-319,015
Staff and Councillors Recoveries				-3,977	-3,977
Exchange Revenue / Rental from Fixed Assets	**-9,348,550**	**-10,456,690**	**-14,307,650**	**-19,089,124**	**-4,781,474**
Market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-72,906	-63,000	-63,000	-75,986	-12,986
Non-market Related: Investment Property: Ad-hoc rentals	-192,715	-155,330	-155,330	-214,568	-59,238
Non-market Related: Investment Property: Straight-lined Operating	-6,781,830	-9,209,330	-12,000,330	-16,398,088	-4,397,758
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-2,202,170	-963,420	-1,975,250	-2,276,436	-301,186
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Machinery and Equipment	-89,903	-56,520	-104,650	-114,071	-9,421
Non-market Related: Property, Plant, and Equipment: Straight-lined Operating: Community Assets	-9,026	-9,090	-9,090	-9,975	-885
Exchange Revenue / Sale of Goods and Rendering of Services	**-196**				**0**
Sale of Goods: Consumables	-196				0
Expenditure / Contracted services	**15,122,080**	**37,758,610**	**37,279,610**	**14,213,925**	**-23,065,685**
Consultants and Professional Services					
Infrastructure and Planning: Engineering: Civil	172,645	300,000	300,000	72,736	-227,264

TABLE 3.49.1.1:Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Infrastructure and Planning: Engineering: Structural	241,070	300,000	1,250,000	808,360	-441,640
Contractors					
Fire Protection	78,963	2,444,200	1,754,200	229,695	-1,524,505
Maintenance of Buildings and Facilities	13,512,635	29,117,500	28,948,500	12,231,265	-16,717,235
Maintenance of Equipment	57,698	175,170	140,170	82,762	-57,408
Pest Control and Fumigation	93,000	511,600	546,600	102,083	-444,518
Safeguard and Security		357,000	287,000		-287,000
Stage and Sound Crew	8,500				0
Transportation	6,000	107,400	57,400	6,800	-50,600
Outsourced Services					
Business and Advisory: Project Management	230,970	1,810,000	1,810,000	195,187	-1,614,813
Cleaning Services	221,840	716,700	466,700	216,136	-250,564
Clearing and Grass Cutting Services	350,964	1,311,440	1,111,440	155,499	-955,941
Hygiene Services	141,945	505,600	505,600	113,405	-392,195
Refuse Removal			60,000		-60,000
Transport Services	5,850	102,000	42,000		-42,000
Expenditure / Depreciation and amortisation	**31,885,764**	**29,665,970**	**29,478,380**	**30,059,463**	**581,083**
Community Assets: Community Facilities: Cemeteries/Crematoria		533,970	346,380		-346,380
Community Assets: Community Facilities: Centres	7,708,631	6,790,180	6,790,180	7,727,720	937,540
Other Assets: Operational Buildings: Municipal Offices	23,209,003	21,416,490	21,416,490	22,331,744	915,254
Other Assets: Operational Buildings: Training Centres	968,129	923,510	923,510		-923,510
Sanitation Infrastructure: Pump Station		1,820	1,820		-1,820
Expenditure / Employee-related costs	**70,288,363**	**87,194,420**	**89,373,180**	**77,665,143**	**-11,708,037**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	152,307	164,500	157,900	157,110	-790
Housing Benefits and Incidental: Housing Benefits	243,975	268,200	253,980	266,164	12,184
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	290,863		394,000	260,895	-133,105
Service Related Benefits: Bonus	3,521,663	3,666,600	3,601,690	3,670,118	68,428
Service Related Benefits: Long Service Award	1,350,970	1,443,260	1,616,960	1,535,172	-81,788
Service Related Benefits: Overtime: Night Shift	40,175	73,510	68,700	33,106	-35,594
Service Related Benefits: Overtime: Non-structured	5,729,136	6,039,130	7,439,130	6,635,124	-804,006
Service Related Benefits: Scarcity Allowance	153,821	166,140	161,550	161,548	-2
Service Related Benefits: Standby Allowance			429,650	460,408	30,758
Travel or Motor Vehicle	1,146,066	1,560,430	1,349,450	1,172,950	-176,500
Basic Salary and Wages	43,022,221	57,445,840	58,195,110	47,635,971	-10,559,139
Municipal Staff: Social Contributions					
Bargaining Council	25,124	27,930	26,680	26,062	-618
Group Life Insurance	984,000	1,415,250	1,123,750	1,124,631	881
Medical	5,693,973	6,180,400	5,991,770	6,064,526	72,756
Pension	7,535,065	8,271,590	8,114,480	8,047,332	-67,148
Unemployment Insurance	399,005	471,640	448,380	414,027	-34,353
Expenditure / Interest	**-249,769**	**128,140**	**128,140**		**-128,140**
Interest Paid: Borrowings: Annuity Loans	-249,769	128,140	128,140		-128,140
Expenditure / Inventory consumed	**3,829,510**	**4,360,160**	**4,175,160**	**3,921,888**	**-253,272**
Consumables: Standard Rated	2,918,657	3,327,000	2,902,000	3,031,106	129,106
Consumables: Zero-Rated	377,784	430,050	430,050	226,193	-203,857
Finished Goods	168,922	280,290	350,290	248,482	-101,808
Materials and Supplies	364,148	322,820	492,820	416,107	-76,713
Expenditure / Operational costs	**2,969,222**	**3,475,210**	**4,352,210**	**2,440,451**	**-1,911,759**
Operating Leases					
Furniture and Office Equipment	62,363	77,850	77,850	63,973	-13,877
Other Assets	1,029,058	857,400	857,400	817,704	-39,696
Operational Cost					

TABLE 3.49.1.1:Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Advertising, Publicity and Marketing: Signs	159,000				0
Assets less than the Capitalisation Threshold	353,560	389,670	501,140	239,435	-261,705
Cleaning Services: Laundry Services	1,720	30,000	75,000	6,171	-68,829
Communication: Cellular Expenditure	345,134	374,800	374,800	305,374	-69,426
Communication: Licences (Radio and Television)		153,000	153,000		-153,000
Communication: Telephone, Fax, Telegraph and Telex	328,572	347,000	351,530	379,348	27,818
External Computer Service: Network Extensions	3,654				0
Hire Charges		178,100	188,100	16,171	-171,929
Insurance Underwriting: Premiums	321,932	346,500	390,500	321,670	-68,830
Learnerships and Internships	185,164				0
Municipal Services	17,847		652,000	17,368	-634,632
Printing, Publications and Books			10,000	8,223	-1,777
Professional Bodies, Membership and Subscription	3,526				0
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	-16,640	30,000	30,000		-30,000
Uniform and Protective Clothing	165,059	690,890	690,890	254,526	-436,364
Workmen's Compensation Fund	9,274			10,487	10,487
Expenditure / Transfers and subsidies	**100,000**			**90,000**	**90,000**
Operational: Monetary Allocations: Non-profit institutions: Use - It	100,000			90,000	90,000

TABLE 3.49.2: Financial Performance 2024/25: Function: Community and Social Services: Libraries and Archives

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	16,274	19,902	19,559	19,434	(125)
Expenditure:					
Employees	99,024	119,155	117,878	106,880	(10,998)
Repairs and Maintenance	549	1,274	994	280	(714)
Other	11,687	18,738	18,484	13,672	(4,812)
Total Operational Expenditure	111,259	139,167	137,356	120,832	(16,524)
Net Operational Expenditure	94,985	119,265	117,797	101,399	(16,399)

TABLE 3.49.2.1: Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Non-core Function: Libraries and Archives	**94,985,047**	**119,264,920**	**117,797,360**	**101,398,731**	**-16,398,629**
Exchange Revenue / Operational Revenue	**-165**	**-210**	**-210**	**-150**	**60**
Incidental Cash Surpluses	-165			-150	-150
Staff and Councillors Recoveries	-0	-210	-210		210
Exchange Revenue / Rental from Fixed Assets	**-10,896**	**-27,210**	**-4,000**	**-2,343**	**1,657**
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-10,896	-27,210	-4,000	-2,343	1,657
Exchange Revenue / Sale of Goods and Rendering of Services	**-73,371**	**-85,500**	**-60,800**	**-60,698**	**102**
Library Fees: Membership	-584				0
Photocopies, Faxes and Telephone charges	-72,787	-85,500	-60,800	-60,698	102
Non-exchange Revenue: Fines, Penalties and Forfeits	**-16,189,865**	**-19,788,860**	**-19,493,900**	**-19,370,508**	**123,392**
Fines: Overdue Books Fine	-319,865	-578,860	-283,900	-160,508	123,392
Provincial Government: Eastern Cape: Capacity Building and Other: Specify (Add grant description)	-15,870,000	-19,210,000	-19,210,000	-19,210,000	0
Expenditure / Contracted services	**1,536,288**	**4,447,650**	**4,237,650**	**1,250,121**	**-2,987,529**
Consultants and Professional Services					
Business and Advisory: Research and Advisory	179,900	597,680	397,680		-397,680
Legal Cost: Legal Advice and Litigation	20,780		200,000	114,263	-85,737

TABLE 3.49.2.1: Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Contractors					
Artists and Performers	447,144	990,850	990,850	371,216	-619,634
Maintenance of Buildings and Facilities	389,558	826,260	596,260	164,066	-432,194
Maintenance of Equipment	202,196	643,870	643,870	219,672	-424,198
Pest Control and Fumigation		50,000	50,000	8,180	-41,820
Safeguard and Security	-1,947	438,430	438,430		-438,430
Transportation			20,000	19,925	-75
Outsourced Services					
Business and Advisory: Project Management	259,273	696,040	696,040	334,399	-361,641
Cleaning Services	28,824	61,280	61,280	18,400	-42,880
Clearing and Grass Cutting Services		90,010	90,010		-90,010
Hygiene Services	10,560	53,230	53,230		-53,230
Expenditure / Depreciation and amortisation	**4,253,320**	**1,477,030**	**1,477,030**	**6,270,437**	**4,793,407**
Community Assets: Community Facilities: Cemeteries/Crematoria		175,700	175,700		-175,700
Community Assets: Community Facilities: Libraries	4,253,320	1,301,330	1,301,330	6,270,437	4,969,107
Expenditure / Employee-related costs	**99,024,148**	**119,154,870**	**117,878,310**	**106,880,276**	**-10,998,034**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	183,629	198,320	190,540	189,589	-951
Housing Benefits and Incidental: Housing Benefits	584,581	622,350	596,900	597,660	760
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	154,826		285,000	133,176	-151,824
Service Related Benefits: Bonus	5,731,089	5,767,770	5,580,220	5,944,405	364,185
Service Related Benefits: Long Service Award	4,831,515	5,234,630	4,883,800	4,991,854	108,054
Service Related Benefits: Overtime: Non-structured	2,605,603	2,163,380	2,163,380	4,473,047	2,309,667
Travel or Motor Vehicle	500,372	582,430	545,120	563,425	18,305
Basic Salary and Wages	65,069,651	83,885,090	83,364,330	69,578,730	-13,785,600
Municipal Staff: Social Contributions					
Bargaining Council	22,567	24,900	23,850	23,530	-320
Group Life Insurance	875,326	946,410	1,003,400	1,004,206	806
Medical	5,650,856	6,096,720	5,777,240	5,929,617	152,377
Pension	12,437,652	13,251,070	13,112,990	13,078,591	-34,399
Unemployment Insurance	376,481	381,800	351,540	372,445	20,905
Expenditure / Inventory consumed	**1,217,607**	**2,427,960**	**2,427,960**	**1,123,269**	**-1,304,691**
Consumables: Standard Rated	435,791	664,310	664,310	452,477	-211,833
Consumables: Zero-Rated	121,528	102,230	102,230	101,157	-1,073
Finished Goods	122,239	599,530	599,530	59,845	-539,685
Materials and Supplies	538,049	1,061,890	1,061,890	509,790	-552,100
Expenditure / Irrecoverable debts written off	**-1,059**			**-1,429**	**-1,429**
Expenditure: Irrecoverable Debts Written Off	-1,059				0
Expenditure: Irrecoverable Debts Written Off: Non-exchange: Non-specific Accounts				-1,429	-1,429
Expenditure / Operational costs	**5,229,040**	**11,659,190**	**11,335,320**	**5,309,758**	**-6,025,562**
Operating Leases					
Computer Equipment		31,950			0
Furniture and Office Equipment	830,114	1,297,430	1,297,430	826,443	-470,988
Other Assets	-12,000	14,290			0
Operational Cost					
Advertising, Publicity and Marketing: Staff Recruitment	4,410	30,500	30,500		-30,500
Advertising, Publicity and Marketing: Tenders		56,840	56,840	32,266	-24,574
Assets less than the Capitalisation Threshold	391,371	3,576,120	3,576,120	212,756	-3,363,364
Cleaning Services: Car Valet and Washing Services		1,800	1,800		-1,800
Cleaning Services: Laundry Services	120	1,050	1,050		-1,050
Communication: Cellular Expenditure	160,017	151,970	151,970	140,590	-11,380
Communication: Postage/Stamps/Franking Machines		5,250	5,250		-5,250

TABLE 3.49.2.1: Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Communication: Telephone, Fax, Telegraph and Telex	42,947	82,880	82,880	46,389	-36,491
Driver's Licences and Permits	868	5,310	5,310	434	-4,876
External Computer Service: Data Lines	37,839	79,150	79,150	52,709	-26,441
External Computer Service: Network Extensions	995	76,920	76,920		-76,920
External Computer Service: Software Licences	2,644,114	4,383,500	4,383,500	3,064,059	-1,319,441
External Computer Service: Wireless Network		85,520	85,520		-85,520
Insurance Underwriting: Premiums	14,108	15,260	9,190	12,418	3,228
Learnerships and Internships	121,070			24,214	24,214
Licences: Motor Vehicle Licence and Registrations	1,986	6,420	6,420	1,986	-4,434
Municipal Services		149,000			0
Printing, Publications and Books	16,820	92,210	92,210	8,699	-83,511
Professional Bodies, Membership and Subscription	3,157	6,090	6,090	3,314	-2,776
Registration Fees: Seminars, Conferences, Workshops and Events: National	19,287	19,890	19,890	5,087	-14,803
Signage		40,000	40,000		-40,000
Skills Development Fund Levy	801,449	879,380	841,320	832,687	-8,633
Travel Agency and Visa's	1,126	31,910	31,910	2,068	-29,842
Travel and Subsistence: Domestic: Accommodation	19,346	57,260	57,260	-13,100	-70,360
Travel and Subsistence: Domestic: Daily Allowance		23,300	23,300		-23,300
Travel and Subsistence: Domestic: Food and Beverage (Served)		4,580	4,580	-647	-5,227
Travel and Subsistence: Domestic: Incidental Cost		3,440	3,440		-3,440
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	8,610	39,220	39,220	14,522	-24,698
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	189	6,670	6,670	270	-6,400
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	4,001	21,000	21,000	6,910	-14,090
Travel and Subsistence: Foreign: Accommodation		81,510	81,510		-81,510
Travel and Subsistence: Foreign: Daily Allowance		18,900	18,900		-18,900
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport		94,500			0
Travel and Subsistence: Non-employees	4,431	32,050	32,050	7,141	-24,909
Uniform and Protective Clothing	34,487	71,120	71,120	6,540	-64,580
Workmen's Compensation Fund	78,179	85,000	95,000	22,003	-72,997

TABLE 3.49.3: Financial Performance 2024/25: Function: Community and Social Services: Cultural Matters					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	16		15	10	(5)
Expenditure:					
Employees	18,744		110	138	28
Repairs and Maintenance	506				–
Other	28,199	–	19,480	17,527	(1,953)
Total Operational Expenditure	47,449	–	19,590	17,665	(1,925)
Net Operational Expenditure	47,433	–	19,575	17,655	(1,920)

TABLE 3.49.3.1: Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Non-core Function: Cultural Matters	**47,433,206**	**0**	**19,575,000**	**17,655,094**	**-1,919,906**
Exchange Revenue / Operational Revenue	**-15,522**		**-15,000**	**-9,632**	**5,368**
Breakages and Losses Recovered	-15,522		-15,000	-9,632	5,368
Expenditure / Contracted services	**2,305,453**				**0**

TABLE 3.49.3.1: Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Contractors					
Artists and Performers	928,249				0
Audio-visual Services	460,000				0
Maintenance of Buildings and Facilities	505,968				0
Maintenance of Equipment	8,424				0
Preservation/Restoration/Dismantling/Cleaning Services	303,557				0
Outsourced Services					
Business and Advisory: Project Management	8,573				0
Catering Services	43,490				0
Cleaning Services	47,192				0
Expenditure / Employee-related costs	**18,743,841**		**110,000**	**138,134**	**28,134**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	266,537				0
Housing Benefits and Incidental: Housing Benefits	102,375				0
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	60,303		110,000	47,796	-62,204
Service Related Benefits: Bonus	957,861				0
Service Related Benefits: Long Service Award	445,334			15,796	15,796
Service Related Benefits: Overtime: Non-structured	805,793				0
Travel or Motor Vehicle	695,936				0
Basic Salary and Wages	12,493,952			74,542	74,542
Municipal Staff: Social Contributions					
Bargaining Council	3,619				0
Group Life Insurance	140,107				0
Medical	627,315				0
Pension	2,074,184				0
Unemployment Insurance	70,525				0
Expenditure / Inventory consumed	**207,275**		**37,000**	**25,397**	**-11,603**
Consumables: Standard Rated	146,404		17,000	21,969	4,969
Consumables: Zero-Rated	5,416		20,000		-20,000
Finished Goods	26,664			2,922	2,922
Materials and Supplies	28,791			506	506
Expenditure / Operational costs	**26,155,872**		**20,000**	**5,280**	**-14,720**
Operating Leases					
Furniture and Office Equipment	52,524				0
Other Assets	3,736				0
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	343,959				0
Advertising, Publicity and Marketing: Municipal Newsletters	8,687				0
Assets less than the Capitalisation Threshold	85,046				0
Communication: Cellular Expenditure	311,579				0
Communication: Telephone, Fax, Telegraph and Telex	75,239				0
External Computer Service: Data Lines	10,416				0
External Computer Service: System Development	24,842,369				0
Insurance Underwriting: Premiums	338,157				0
Licences: Motor Vehicle Licence and Registrations	1,434				0
Printing, Publications and Books	1,565		20,000	5,280	-14,720
Professional Bodies, Membership and Subscription	26,697				0
Travel and Subsistence: Domestic: Daily Allowance	46,011				0
Uniform and Protective Clothing	8,453				0
Expenditure / Transfers and subsidies	**36,285**		**19,423,000**	**17,495,915**	**-1,927,085**
Operational: Monetary Allocations: Non-profit institutions: Use - It	36,285		19,423,000	17,495,915	-1,927,085

TABLE 3.49.4: Financial Performance 2024/25: Function: Community and Social Services: Museums and Art Galleries					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue			35	41	7
Expenditure:					
Employees	363	15,440	15,462	11,493	(3,970)
Repairs and Maintenance		732	732	167	(565)
Other	–	5,712	5,636	1,724	(3,913)
Total Operational Expenditure	363	21,884	21,830	13,383	(8,447)
Net Operational Expenditure	363	21,884	21,796	13,342	(8,454)

TABLE 3.49.4.1: Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Museums and Art Galleries	**363,263**	**0**	**-34,500**	**-41,393**	**-6,893**
Exchange Revenue / Rental from Fixed Assets			**-34,500**	**-41,393**	**-6,893**
Non-market Related: Investment Property: Ad-hoc rentals			-31,500	-37,674	-6,174
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Furniture and Office Equipment			-3,000	-3,719	-719
Expenditure / Employee-related costs	**363,263**				**0**
Operational Cost					
Medical	363,263				0
Non-core Function: Museums and Art Galleries	**0**	**21,884,390**	**21,830,290**	**13,383,014**	**-8,447,276**
Expenditure / Contracted services		**4,069,280**	**3,740,300**	**831,792**	**-2,908,508**
Contractors					
Artists and Performers		988,350	838,350		-838,350
Audio-visual Services		1,774,230	1,362,250	266,980	-1,095,270
Maintenance of Buildings and Facilities		731,750	731,750	166,799	-564,951
Maintenance of Equipment		30,920	30,920	7,402	-23,518
Preservation/Restoration/Dismantling/Cleaning Services		314,110	314,110	270,900	-43,210
Safeguard and Security		51,460	31,460		-31,460
Outsourced Services					
Business and Advisory: Project Management		135,070	135,070	21,851	-113,219
Cleaning Services		43,390	296,390	97,859	-198,531
Expenditure / Depreciation and amortisation		**352,990**	**352,990**		**-352,990**
Community Assets: Community Facilities: Cemeteries/Crematoria		352,990	352,990		-352,990
Expenditure / Employee-related costs		**15,440,400**	**15,462,350**	**11,492,529**	**-3,969,821**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User		164,500	164,500		-164,500
Housing Benefits and Incidental: Housing Benefits		82,980	80,250	80,237	-13
Service Related Benefits: Bonus		746,290	549,480	574,606	25,126
Service Related Benefits: Long Service Award		326,610	299,770	337,810	38,040
Service Related Benefits: Overtime: Non-structured		576,800	656,780	735,512	78,732
Travel or Motor Vehicle		174,600	351,230	351,455	225
Basic Salary and Wages		10,552,070	11,356,950	7,367,677	-3,989,273
Municipal Staff: Social Contributions					
Bargaining Council		3,450	2,600	2,581	-19
Group Life Insurance		192,340	56,100	55,814	-286
Medical		925,850	656,780	683,164	26,384
Pension		1,634,730	1,248,280	1,257,968	9,688
Unemployment Insurance		60,180	39,630	45,704	6,074
Expenditure / Inventory consumed		**187,630**	**215,630**	**135,315**	**-80,315**

TABLE 3.49.4.1: Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Consumables: Standard Rated		140,950	155,950	85,065	-70,885
Consumables: Zero-Rated		8,760	8,760	3,293	-5,467
Finished Goods		32,920	45,920	46,866	946
Materials and Supplies		5,000	5,000	91	-4,909
Expenditure / Operational costs		**1,834,090**	**2,059,020**	**923,378**	**-1,135,642**
Operating Leases					
Furniture and Office Equipment		93,650	93,650	48,147	-45,503
Other Assets		3,710	3,710	4,034	324
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		418,020	313,020	78,914	-234,106
Advertising, Publicity and Marketing: Municipal Newsletters		43,680	43,680	16,636	-27,044
Assets less than the Capitalisation Threshold		311,800	580,740	155,785	-424,955
Cleaning Services: Car Valet and Washing Services		2,000	2,000		-2,000
Communication: Cellular Expenditure		133,140	133,140	123,473	-9,668
Communication: Postage/Stamps/Franking Machines		160	160		-160
Communication: Telephone, Fax, Telegraph and Telex		109,010	109,010	76,279	-32,731
External Computer Service: Data Lines		50,210	50,210	7,857	-42,353
External Computer Service: Information Services			150,000		-150,000
External Computer Service: Wireless Network		53,000			0
Insurance Underwriting: Premiums		363,300	395,290	374,031	-21,259
Licences: Motor Vehicle Licence and Registrations		4,380	4,380	1,692	-2,688
Printing, Publications and Books		47,400	27,400	19,024	-8,376
Professional Bodies, Membership and Subscription		11,230	11,230	2,944	-8,286
Registration Fees: Seminars, Conferences, Workshops and Events: National		10,000	10,000		-10,000
Signage		11,080	11,080	7,000	-4,080
Travel Agency and Visa's		9,830	9,830		-9,830
Travel and Subsistence: Domestic: Accommodation		21,910	21,910		-21,910
Travel and Subsistence: Domestic: Daily Allowance		10,000	10,000		-10,000
Travel and Subsistence: Domestic: Incidental Cost		1,280	1,280		-1,280
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		25,600	15,600		-15,600
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		3,710	3,710		-3,710
Travel and Subsistence: Foreign: Accommodation		15,900	15,900		-15,900
Travel and Subsistence: Foreign: Daily Allowance		41,350	21,350		-21,350
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport		27,240	17,240		-17,240
Uniform and Protective Clothing		3,500	3,500	5,074	1,574
Workmen's Compensation Fund		8,000		2,487	2,487

TABLE 3.50: Capital Expenditure 2024/25: Libraries; Archives; Museums; Galleries; Community Facilities; Other

Capital Expenditure 2024/25: Libraries; Archives; Museums; Galleries; Community Facilities; Other						
						R' 000
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	2024/25 Budget	2024/25 Adjustment Budget	2024/25 Actual Expenditure	2024/25 Variance from the original budget
	Total All	7,428	43,771	12,721	10,654	(2,068)
						–
20182619	Construction of Multi-Purpose Centre: Ward 42 (Kwanobuhle)	–				–
20190157	SRAC: Motherwell library roof replacement		200	200	–	(200)
20190158	SRAC: Upgrade and restoration of libraries - Zwide		2,200	200	150	(50)
20190198	Upgrading of Ablution Facility - Peter Gibbs Nursery	–	1,000	1,000	744	(256)

Capital Expenditure 2024/25: Libraries; Archives; Museums; Galleries; Community Facilities; Other						
						R' 000
	Capital Projects	2023/24	2024/25			
Capital Project ID		Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
20190320	Construction of Multi-Purpose Centre: Ward 21 (Kwazakhele)	–				–
20200144	Purchase of chairs and tables for Community Halls	73				–
20200225	Re-Construction of Kwanobuhle Library	2,093	12,230	230	245	15
20210228	Construction of new greenhouses at Peter Gibbs Nursery		500			–
20210229	Construction of a new greenhouse at Buxton Road Nursery		–	500	970	470
20220094	Rehabilitation & Restoration of Chatty Library		1,200	1,200	–	(1,200)
20220095	Rehabilitation & Restoration of Kwamagxaki Library		1,200	1,200	1,070	(130)
20220097	Upgrade of Mendi Arts Centre	452	2,050	400	376	(24)
20220100	Upgrade of Lillian Ngoyi Centre	4,433				–
20220114	Borehole project - Buxton Road Nursery	378				–
20220189	Rehabilitation of Park Drive Museum		500	400	–	(400)
20230251	Upgrade and Restoration of Main Library - Phase 2		17,300			–
20230253	Rehabilitation of Red Location Precinct (Phase 2) - Library		2,500			–
20230255	Rehabilitation of Motherwell Library		500			–
20240080	Supply and installation of fence at Jeff Masemola Hall	–				–
20240234	Fencing of Piet Retief Memorial		1,000	1,000	868	(132)
20240310	Fencing of Booysens Park Library		1,391	1,391	1,363	(28)
20250084	Rehabilitation of Langa Memorial		–	5,000	4,869	(131)

3.13 CEMETERIES

Within the Nelson Mandela Bay Municipality, a total of 35 cemeteries exist; however, only 11 are currently operational. The remaining 24 cemeteries no longer have space for new graves and are limited to subsequent burials only. This highlights the need for future planning to accommodate the city's growing population and ensure dignified burial options for residents.

TABLE 3.51: Employees: Cemeteries and Crematoriums

Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	20	39	20	19	26%
4 - 6	19	21	19	2	5%
7 - 9	10	11	10	1	9%
10 - 12	4	4	4	0	100%
13 - 15	1	1	1	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**54**	**76**	**54**	**22**	**29%**

The table above reflects the human resources capacity within the Cemeteries and Crematoriums Unit of the Nelson Mandela Bay Municipality. The Unit has a total establishment of posts 76, of which 22 (29%) remained vacant as at 30 June 2025.

TABLE 3.52: Financial Performance 2024/25: Function: Community and Social Services: Cemeteries, Funeral Parlours and Crematoriums

Financial Performance 2024/254: Function: Community and Social Services: Cemeteries, Funeral Parlours and Crematoriums					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	11,160	11,497	11,561	10,800	(761)
Expenditure:					
Employees	35,009	35,015	32,869	33,258	389
Repairs and Maintenance	1,970	2,685	2,685	1,787	(898)
Other	4,221	7,480	7,144	3,899	(3,245)
Total Operational Expenditure	41,200	45,180	42,699	38,945	(3,754)
Net Operational Expenditure	30,039	33,683	31,138	28,145	(2,993)

TABLE 3.52.1:Function: Community and Social Services:	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Cemeteries, Funeral Parlours and Crematoriums	**30,039,442**	**33,682,670**	**31,137,530**	**28,144,587**	**-2,992,943**
Exchange Revenue / Operational Revenue				**-18,122**	**-18,122**
Staff and Councillors Recoveries				-18,122	-18,122
Exchange Revenue / Sale of Goods and Rendering of Services	**-11,160,462**	**-11,497,400**	**-11,561,110**	**-10,781,795**	**779,315**
Cemetery and Burial	-10,965,039	-11,369,900	-11,433,610	-10,591,895	841,715
Cleaning and Removal	-195,423	-127,500	-127,500	-189,900	-62,400
Expenditure / Contracted services	**4,797,452**	**6,936,910**	**6,856,910**	**4,480,807**	**-2,376,103**
Contractors					
Gardening Services		361,630	1,630		-1,630
Maintenance of Buildings and Facilities	1,969,932	2,626,290	2,626,290	1,787,075	-839,215
Maintenance of Equipment	7,232	75,400	75,400	8,961	-66,439
Outsourced Services					
Burial Services		81,650	81,650	6,100	-75,550
Clearing and Grass Cutting Services	2,820,288	3,781,240	4,061,240	2,678,671	-1,382,569
Hygiene Services		10,700	10,700		-10,700
Expenditure / Depreciation and amortisation		**1,467,160**	**1,467,160**		**-1,467,160**
Community Assets: Community Facilities: Cemeteries/Crematoria		1,467,160	1,467,160		-1,467,160
Expenditure / Employee-related costs	**35,009,181**	**35,015,120**	**32,869,330**	**33,258,480**	**389,150**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Housing Benefits	134,368	152,130	120,360	138,186	17,826
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	10,967		100,000	28,904	-71,096
Service Related Benefits: Bonus	1,634,783	1,643,270	1,538,020	1,766,377	228,357
Service Related Benefits: Long Service Award	1,737,780	1,837,370	2,344,440	1,744,789	-599,651
Service Related Benefits: Overtime: Non-structured	6,724,037	2,249,290	2,249,290	5,040,709	2,791,419
Service Related Benefits: Standby Allowance	72,670	70,940	70,940	73,139	2,199
Travel or Motor Vehicle	257,891	168,320	168,320	392,409	224,089
Basic Salary and Wages	18,294,802	22,362,600	19,924,770	18,016,990	-1,907,780

TABLE 3.52.1:Function: Community and Social Services:	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Municipal Staff: Social Contributions					
Bargaining Council	8,636	9,450	8,640	8,353	-287
Group Life Insurance	334,295	348,580	374,310	359,662	-14,648
Medical	2,015,710	2,100,390	2,034,030	1,967,741	-66,289
Pension	3,648,270	3,928,000	3,808,050	3,596,681	-211,369
Unemployment Insurance	134,972	144,780	128,160	124,540	-3,620
Expenditure / Inventory consumed	**872,056**	**964,450**	**824,450**	**691,976**	**-132,474**
Consumables: Standard Rated	109,609	75,470	75,470	72,951	-2,519
Consumables: Zero-Rated	657,510	630,000	630,000	516,574	-113,426
Finished Goods	73,418	136,000	96,000	92,751	-3,249
Materials and Supplies	31,519	122,980	22,980	9,700	-13,280
Expenditure / Operational costs	**521,215**	**796,430**	**680,790**	**513,240**	**-167,550**
Operating Leases					
Furniture and Office Equipment	95,102	95,020	95,020	95,101	81
Operational Cost					
Assets less than the Capitalisation Threshold	2,510	48,640	78,640	41,595	-37,045
Communication: Cellular Expenditure	225,454	132,870	132,870	234,928	102,058
External Computer Service: Network Extensions		183,300	53,300	37,213	-16,087
Hire Charges		154,940	154,940		-154,940
Insurance Underwriting: Premiums	1,293	1,390	750	1,130	380
Management Fee		78,330	63,330		-63,330
Uniform and Protective Clothing	186,341	101,940	101,940	99,804	-2,136
Workmen's Compensation Fund	10,516			3,468	3,468

TABLE 3.53: Capital Expenditure 2024/25 Cemeteries and Crematoriums

						R' 000
	Capital Projects	2023/24	2024/25			
Capital Project ID		Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	16,361	6,100	6,350	5,990	(360)
20190156	Upgrade and Development of Forest Hill Cemetery	1,503	500	500	438	(62)
20190162	Upgrade and Development of Bloemendal Cemetery	1,383	600	850	814	(36)
20190168	Upgrade and Development of Matanzima Cemetery	2,247	500	500	458	(42)
20190171	Upgrade and Development of Motherwell Cemetery	492	800	800	691	(109)
20210227	Upgrade and Development of Kabah Cemetery	468	600	610	635	25
20210282	Fencing of North End cemetery	1,034				–
20220121	Water Drainage and Roads at Forest Hill Cemetery	3,998				–
20220140	Water Drainage and Roads at Gerald Smith Cemetery	1,870				–
20230280	Upgrade and Development of Bethelsdorp Cemetery	468	100	90	–	(90)
20230281	Malabar Cemetery fence Extension	–				–
20240083	Water Drainage and Roads at Bloemendal Cemetery	2,897				–
20240132	Water drainage and roads at Motherwell Cemetery		3,000	3,000	2,954	(46)

3.14 SPECIAL SECTOR PROGRAMMES

The Municipality has established a Special Programmes Unit (SPU) to coordinate and facilitate the implementation of sector programmes and projects. The SPU contributes towards the regulation of the socio-economic transformation of children, the elderly, women, youth and persons with disabilities. The Municipality partners with different organisations such as the National Youth Development Agency (NYDA), the Office of the Premier, DOXA Youth Programmes, the NMBM Youth Council and the Department of Transport to implement programmes to empower the youth. The Municipality held the Annual Kasi Schools Sports Festival in June 2025.

The Municipality continues to engage vulnerable groups through the Special Sector Forum Platforms. A Gender and Women Empowerment Summit was held on 25 & 26 November 2024. The Summit concluded with resolutions signed by both the NMBM Executive Mayor and the Chairperson of the Multi-Sectoral Council to fight GBVF in all its forms in the city.

TABLE 3.54: Performance scorecard

KEY PERFORMANCE AREA AND KEY PERFORMANCE ELEMENT	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2024/25	Year -1 ACTUAL 2024/25	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 5: Good Governance and Public Participation	Percentage of Ward Committees with 6 or more ward committee members (excluding the Ward Councillor)	100%	100%	100%	100%	100%
KPA 5: Good Governance and Public Participation	Percentage of wards that have held a quarterly Councillor-convened community meeting	100%	0.83%	100%	0%	N/A
KPA 5: Good Governance and Public Participation	Percentage of Councillors who have declared their financial interests	100%	100%	100%	100%	100%

COMPONENT E: ENVIRONMENTAL PROTECTION

This component includes pollution control, biodiversity and landscape and coastal protection.

3.15 POLLUTION CONTROL

Regulation 698 of 26 June 2009 outlines the municipal health mandate of local government in pollution control, which includes:

- Identification and monitoring of polluting agents, sources of water, air and soil pollution.
- Conducting environmental health impact assessments of development projects and policies, including the assessment of major hazard installations.
- Identification of environmental health hazards and conducting risk assessments and the mapping thereof.

Air Pollution Control Services

The Municipality implements several measures to manage and control air pollution, including:

- Licensing of listed pollution sources
- Air quality management planning, including emission inventory development.
- Investigating air pollution complaints.
- Following up on existing complaints.
- Processing air pollution-related permit applications.
- Issuing statutory notices and, where applicable, issuing fines.

During the period under review, the Walmer Air Quality Monitoring Station could not provide adequate data to the South African Air Quality Information System due to vandalism. The Department of Forestry, Fisheries and Environment has upgraded one of the five air quality monitoring stations in Nelson Mandela Bay to provide data to the South African Air Quality Information System (SAAQIS).

TABLE 3.55: Performance scorecard

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR (Online Service Targets)	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2026/27
KPA 1: Basic Service Delivery	Percentage of AQ monitoring stations providing adequate data over a reporting year	20.0%	20.0%	20.0%	0%	20%
KPA 1: Basic Service Delivery	Number of coastal water samples taken for monitoring purposes	96 samples	90 samples	96 samples	96 samples	96 samples
KPA 1: Basic Service Delivery	Number of inland water samples tested for monitoring purposes	1296 samples	1345 samples	1106 samples	1094 samples	1404 samples

Water samples are taken from rivers (e.g. Swartkops River, Baakens River, Papenskuil River and Chatty River) on a weekly basis to monitor inland water quality. Altogether, 1094 water samples were taken from four rivers during the period under review, as per the following:

- 564 samples from the Swartkops River
- 178 samples from the Baakens River
- 199 samples from the Papenskuil River
- 153 samples from the Chatty River

TABLE 3.56: Employees: Pollution Control

	Year -1	Year 0			
Job Level	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 – 3	0	0	0	0	0%
4 – 6	1	1	1	0	0%
7 – 9	0	0	0	0	0%
10 - 12	2	3	2	1	33%
13 - 15	1	1	1	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**4**	**5**	**4**	**1**	**20%**

The table above reflects the staff establishment for the Pollution Control Office within the Nelson Mandela Bay Municipality. The Office has a total of five positions, of which four (80%) are filled.

TABLE 3.57: Financial Performance 2024/25: Function: Environmental Protection: Pollution Control

Financial Performance 2024/25: Function: Environmental Protection: Pollution Control					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	347	369	398	97	(301)
Expenditure:					
Employees	7,880	9,744	9,670	8,535	(1,135)
Repairs and Maintenance		2	2		(2)
Other	219	2,569	2,559	373	(2,186)
Total Operational Expenditure	8,099	12,315	12,231	8,907	(3,323)
Net Operational Expenditure	7,752	11,946	11,832	8,810	(3,022)

TABLE 3.57.1: Function: Environmental Protection	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Pollution Control	**7,751,877**	**11,946,310**	**11,832,330**	**8,810,176**	**-3,022,154**
Exchange Revenue / Licence and permits	**-346,919**	**-367,500**	**-397,440**	**-97,266**	**300,174**
Health Certificates	-346,919	-367,500	-397,440	-97,266	300,174
Exchange Revenue / Operational Revenue		**-1,000**	**-1,000**		**1,000**
Staff and Councillors Recoveries		-1,000	-1,000		1,000
Expenditure / Contracted services	**54,150**	**1,934,700**	**1,804,700**	**93,665**	**-1,711,035**
Consultants and Professional Services					
Business and Advisory: Project Management		1,670,290	1,340,290		-1,340,290
Business and Advisory: Research and Advisory		93,060	93,060		-93,060
Contractors					
Maintenance of Equipment		1,770	1,770		-1,770
Safeguard and Security			200,000	102,665	-97,335
Outsourced Services					
Business and Advisory: Project Management	54,150	169,580	169,580	-9,000	-178,580
Expenditure / Employee-related costs	**7,880,235**	**9,744,210**	**9,670,190**	**8,534,764**	**-1,135,426**
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Housing Benefits	71,449	82,980	66,870	66,864	-6
Service Related Benefits: Acting and Post Related Allowances	63,361		50,000	42,109	-7,891
Service Related Benefits: Bonus	369,434	377,910	371,690	392,558	20,868
Service Related Benefits: Long Service Award	224,934	214,420	254,480	278,403	23,923
Service Related Benefits: Overtime: Non-structured	155,288	327,900	327,900	215,999	-111,901
Service Related Benefits: Standby Allowance	315,414	300,000	305,330	329,887	24,557
Travel or Motor Vehicle	922,210	1,178,780	1,178,780	1,023,569	-155,211
Basic Salary and Wages	4,613,229	6,038,850	5,870,820	4,938,589	-932,232
Municipal Staff: Social Contributions					
Bargaining Council	956	1,050	1,010	1,004	-6
Group Life Insurance	38,803	51,760	51,760	43,411	-8,349
Medical	271,746	273,460	297,150	307,994	10,844
Pension	813,790	873,300	870,600	874,938	4,338
Unemployment Insurance	19,621	23,800	23,800	19,439	-4,361
Expenditure / Inventory consumed	**50,867**	**351,410**	**481,410**	**173,938**	**-307,472**

TABLE 3.57.1: Function: Environmental Protection	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Consumables: Standard Rated	10,272	18,350	48,350	14,316	-34,034
Consumables: Zero-Rated	26,478	114,660	114,660	28,022	-86,638
Finished Goods	14,118	218,400	318,400	131,600	-186,800
Expenditure / Operational costs	**113,543**	**284,490**	**274,470**	**105,076**	**-169,394**
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		5,150	5,150		-5,150
Assets less than the Capitalisation Threshold		5,150	5,150		-5,150
Communication: Cellular Expenditure	104,553	72,440	72,440	87,903	15,463
Communication: Telephone, Fax, Telegraph and Telex	3,060	5,830	5,830	3,806	-2,024
External Computer Service: Data Lines	4,780	38,630	38,630	12,502	-26,128
Hire Charges		72,100	42,100		-42,100
Insurance Underwriting: Premiums	30	40	20	27	7
Printing, Publications and Books		2,060	2,060		-2,060
Professional Bodies, Membership and Subscription		7,990	7,990		-7,990
Registration Fees: Seminars, Conferences, Workshops and Events: National		26,260	26,260		-26,260
Travel Agency and Visa's				-150	-150
Travel and Subsistence: Domestic: Accommodation		4,520	4,520	-2,261	-6,781
Travel and Subsistence: Domestic: Daily Allowance	1,120	3,630	3,630		-3,630
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		3,610	3,610		-3,610
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		6,180	6,180		-6,180
Uniform and Protective Clothing		30,900	50,900	2,451	-48,449
Workmen's Compensation Fund				798	798

TABLE 3.58: Capital Expenditure 2024/25: Pollution Control

Capital Expenditure 2024/25: Pollution Control						
						R' 000
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	2024/25 Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	–	1,000	–	–	–
20170131	Air Pollution Monitoring Equipment	–	1,000	–	–	–

TABLE 3.59: Financial Performance 2023/24: Environmental Protection: Biodiversity; Landscape and Other

Financial Performance 2024/25: Environmental Protection: Biodiversity; Landscape and Other					R'000
Details	2023/24 Actual	2024/25 Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	558	1,490	1,691	594	(1,097)
Expenditure:					
Employees	25,055	39,912	32,486	25,704	(6,782)
Repairs and Maintenance	604	832	832	309	(523)
Other	6,760	7,358	7,355	5,052	(2,303)
Total Operational Expenditure	32,420	48,102	40,673	31,065	(9,608)
Net Operational Expenditure	31,862	46,611	38,982	30,471	(8,511)

TABLE 3.59.1: Financial Performance 2023/24: Environmental Protection: Coastal Protection					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	**551**				
Expenditure:					
Employees	5,717				
Repairs and Maintenance	44				
Other	488				
Total Operational Expenditure	**6,249**				
Net Operational Expenditure	**5,698**				

TABLE 3.59.1.1: Function: Environmental Protection	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2045/25 Variance
Core Function: Coastal Protection	**5,698,045**				**-**
Exchange Revenue / Licence and permits	**-539,607**				**-**
Boat	-243,657				**-**
Fauna and Flora	-295,950				**-**
Expenditure / Contracted services	**44,042**				**-**
Maintenance of Equipment	44,042				**-**
Expenditure / Employee-related costs	**5,717,055**				**-**
Salaries, Wages and Allowances: Allowances					
Housing Benefits and Incidental: Housing Benefits	12,797				**-**
Service-Related Benefits: Bonus	333,443				**-**
Service-Related Benefits: Long Service Award	380,889				**-**
Travel or Motor Vehicle	113,807				**-**
Basic Salary and Wages	3,693,247				**-**
Social Contributions					
Bargaining Council	1,639				**-**
Group Life Insurance	61,404				**-**
Medical	344,633				**-**
Pension	749,771				**-**
Unemployment Insurance	25,426				**-**
Expenditure / Inventory consumed	**376,844**				**-**
Consumables: Standard Rated	42,274				**-**
Consumables: Zero-Rated	287,388				**-**
Finished Goods	47,183				**-**
Expenditure / Operational costs	**111,214**				**-**
Assets less than the Capitalisation Threshold	22,453				**-**
Communication: Cellular Expenditure	33,545				**-**
Communication: Telephone, Fax, Telegraph and Telex	3,543				**-**
Insurance Underwriting: Premiums	12,019				**-**
Licences: Motor Vehicle Licence and Registrations	1,038				**-**
Uniform and Protective Clothing	38,065				**-**
Workmen's Compensation Fund	550				**-**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-11,503**				**-**
Departmental Agencies and Accounts: National Departmental Agencies: Marine Living Resources Fund	-11,503				**-**

TABLE 3.59.2: Financial Performance 2024/25: Environmental Protection: Nature Conservation					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	0		201	154	(46)
Expenditure:					
Employees	12,741		140	308	168
Repairs and Maintenance	560				–
Other	4,833	–	66	64	(1)
Total Operational Expenditure	18,135	–	206	373	167
Net Operational Expenditure	18,134	–	5	218	213

TABLE 3.59.2.1: Function: Environmental Protection	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Non-core Function: Nature Conservation	**18,134,439**	**0**	**5,430**	**218,350**	**212,920**
Exchange Revenue / Licence and permits			**-200,000**	**-153,293**	**46,707**
Boat			-200,000	-153,293	46,707
Exchange Revenue / Rental from Fixed Assets	**-356**		**-540**	**-912**	**-372**
Market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-304		-540	-912	-372
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-52				0
Expenditure / Contracted services	**4,443,167**				**0**
Contractors					
Maintenance of Buildings and Facilities	500,749				0
Maintenance of Equipment	59,667				0
Outsourced Services					
Clearing and Grass Cutting Services	3,882,751				0
Expenditure / Employee related costs	**12,741,461**		**140,000**	**308,062**	**168,062**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Housing Benefits	41,590				0
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	19,204		110,000	164,430	54,430
Service Related Benefits: Bonus	777,176				0
Service Related Benefits: Long Service Award	599,508				0
Service Related Benefits: Overtime: Non Structured	168,872		30,000	143,631	113,631
Service Related Benefits: Standby Allowance	212,344				0
Travel or Motor Vehicle	252,286				0
Basic Salary and Wages	7,976,656				0
Municipal Staff: Social Contributions					
Bargaining Council	3,767				0
Group Life Insurance	139,293				0
Medical	967,724				0
Pension	1,524,471				0
Unemployment Insurance	58,573				0
Expenditure / Inventory consumed	**716,727**				**0**
Consumables: Standard Rated	81,015				0
Consumables: Zero Rated	514,559				0
Finished Goods	56,561				0
Materials and Supplies	64,591				0
Expenditure / Operational costs	**233,440**		**65,970**	**64,493**	**-1,477**
Operational Cost					

TABLE 3.59.2.1: Function: Environmental Protection	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Assets less than the Capitalisation Threshold	9,331		64,770	46,976	-17,794
Communication: Cellular Expenditure	100,285				0
Communication: Telephone, Fax, Telegraph and Telex	6,345				0
Insurance Underwriting: Premiums	3,017				0
Licences: Motor Vehicle Licence and Registrations			1,200		-1,200
Printing, Publications and Books	9,650				0
Signage	4,300				0
Uniform and Protective Clothing	94,476				0
Workmen's Compensation Fund	6,036			17,516	17,516

TABLE 3.59.3: Financial Performance 2024/25: Environmental Protection: Biodiversity and Landscape

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	6	1,490	1,490	440	(1,051)
Expenditure:					
Employees	6,597	39,912	32,346	25,396	(6,950)
Repairs and Maintenance		832	832	309	(523)
Other	1,439	7,358	7,289	4,988	(2,301)
Total Operational Expenditure	8,036	48,102	40,467	30,692	(9,775)
Net Operational Expenditure	8,030	46,611	38,976	30,252	(8,724)

TABLE 3.59.3.1: Function: Environmental Protection	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Biodiversity and Landscape	8,029,713	46,611,100	38,976,450	30,252,412	**-8,724,038**
Exchange Revenue / Licence and permits		**-566,500**	**-566,500**	**-423,674**	**142,826**
Boat		-257,500	-257,500	-100,581	156,919
Fauna and Flora		**-309,000**	**-309,000**	**-323,093**	**-14,093**
Exchange Revenue / Rental from Fixed Assets		-680	-680		680
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets		-680	-680		680
Exchange Revenue / Sale of Goods and Rendering of Services	**-6,132**				**0**
Sale of Goods: Assets < Capitalisation Threshold	-6,132				0
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**0**	**-923,230**	**-923,230**	**-16,225**	**907,005**
Departmental Agencies and Accounts: National Departmental Agencies: Marine Living Resources Fund		-923,230	-923,230	-16,225	907,005
Expenditure / Contracted services	**217,754**	**2,955,520**	**2,894,520**	**1,691,800**	**-1,202,720**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation		26,620	26,620		-26,620
Contractors					
Maintenance of Buildings and Facilities		572,100	583,570	138,054	-445,516
Maintenance of Equipment	87,754	420,660	409,190	262,076	-147,114
Outsourced Services					
Business and Advisory: Project Management	130,000	423,640	362,640	7,500	-355,140
Clearing and Grass Cutting Services		1,512,500	1,512,500	1,284,170	-228,330
Expenditure / Employee-related costs	**6,596,573**	**39,911,920**	**32,346,210**	**25,395,795**	**-6,950,415**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User		238,640	170,640		-170,640

TABLE 3.59.3.1: Function: Environmental Protection	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Housing Benefits and Incidental: Housing Benefits	37,324	96,810	80,250	81,399	1,149
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	246		20,000	32,333	12,333
Service Related Benefits: Bonus	395,222	1,484,000	1,328,830	1,422,922	94,092
Service Related Benefits: Long Service Award	166,145	1,313,710	1,207,880	1,174,782	-33,098
Service Related Benefits: Overtime: Non-structured		8,470	158,470	445,009	286,539
Service Related Benefits: Standby Allowance		106,990	294,520	235,148	-59,372
Travel or Motor Vehicle	249,798	986,480	956,480	645,313	-311,167
Basic Salary and Wages	4,565,352	30,184,580	23,012,780	16,159,952	-6,852,828
Municipal Staff: Social Contributions					
Bargaining Council	1,218	7,500	6,640	6,680	40
Group Life Insurance	50,654	303,090	303,090	288,891	-14,199
Medical	313,474	1,655,580	1,644,290	1,706,356	62,066
Pension	795,503	3,406,090	3,058,960	3,096,852	37,892
Unemployment Insurance	21,636	119,980	103,380	100,159	-3,221
Expenditure / Interest	**1,036,418**	**2,042,400**	**2,042,400**	**2,042,400**	**0**
Interest Paid: Borrowings: Annuity Loans	1,036,418	2,042,400	2,042,400	2,042,400	0
Expenditure / Inventory consumed	**138,138**	**2,337,140**	**2,216,940**	**1,177,776**	**-1,039,164**
Consumables: Standard Rated	66,684	543,420	427,220	210,214	-217,006
Consumables: Zero-Rated	71,453	1,569,620	1,569,620	824,785	-744,835
Finished Goods		158,980	154,980	96,962	-58,018
Materials and Supplies		65,120	65,120	45,815	-19,305
Expenditure / Operational costs	**46,962**	**854,530**	**966,790**	**384,539**	**-582,251**
Operational Cost					
Advertising, Publicity and Marketing: Staff Recruitment			100,000	4,671	-95,329
Advertising, Publicity and Marketing: Tenders			50,000	3,871	-46,130
Assets less than the Capitalisation Threshold	3,382	153,880	142,880	33,150	-109,730
Communication: Cellular Expenditure	29,059	199,790	199,790	129,115	-70,675
Communication: Telephone, Fax, Telegraph and Telex		37,060	37,060	12,523	-24,537
Driver's Licences and Permits		2,060	2,060		-2,060
External Computer Service: Network Extensions		4,430	4,430		-4,430
Insurance Underwriting: Premiums	68	16,290	18,320	19,366	1,046
Licences: Motor Vehicle Licence and Registrations		2,420	2,420	330	-2,090
Management Fee		85,430	20,660		-20,660
Printing, Publications and Books		51,500	51,500	9,965	-41,535
Professional Bodies, Membership and Subscription		24,770	770		-770
Registration Fees: Seminars, Conferences, Workshops and Events: National			10,000	648	-9,352
Signage		25,240	25,240	8,683	-16,557
Travel Agency and Visa's		4,380	4,380		-4,380
Travel and Subsistence: Domestic: Accommodation		4,370	4,370		-4,370
Travel and Subsistence: Domestic: Daily Allowance		920	920		-920
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		13,090	13,090		-13,090
Travel and Subsistence: Non-employees			50,000		-50,000
Uniform and Protective Clothing	14,453	228,900	228,900	161,633	-67,267
Workmen's Compensation Fund				586	586

COMPONENT F: HEALTH

The Municipality continues to implement a number of measures to prevent environmental risk factors that can negatively affect the health of citizens. The Municipality's Health Services Sub-directorate monitors formal and informal food handling premises in line with the national norms and standards. Premises are evaluated and certified in terms of the Foodstuffs, Cosmetics and Disinfectants Act, 1972 (Act 54 of 1972). The Municipality further evaluates all milking parlours to ensure that milk produced for local and international communities complies with the Foodstuffs, Cosmetics and Disinfectants Act. The Municipality also monitors the fortification of flour and maize, and iodation of salt at the production level in accordance with the Foodstuffs, Cosmetics and Disinfectants Act.

TABLE 3.60: Employees: Health Inspection

	Year -1	Year 0			
Job Level	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of the total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	3	4	3	1	25%
7 - 9	0	0	0	0	0%
10 - 12	27	33	31	2	6%
13 - 15	4	10	4	6	60%
16 - 18	1	1	1	0	0%
19 - 20	0	0	0	0	0%
Total	**35**	**48**	**39**	**9**	**19%**

The table above outlines the human resource capacity of the Health Inspection Section for the 2024/25 financial year. The Section has an approved establishment of 48 posts, of which 39 are filled, and nine remain vacant, reflecting an overall vacancy rate of 19%.

Job Levels 10–12 make up the largest portion of the establishment, with 33 posts. Of these, 31 are filled, and two (6%) remain vacant. This is followed by Job Levels 13–15, which have 10 posts, although only four are filled, while six (60%) remain vacant, representing the highest vacancy rate within the Section.

Overall, the Section experienced an increase in filled positions from 35 employees in the previous financial year (2023/24) to 39 employees in 2024/25, indicating a net staffing improvement despite the remaining vacancies.

TABLE 3.61: Financial Performance 2024/25: Health Function

Financial Performance 2024/25: Health Function					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	1,458	2,220	3,127	5,484	2,358
Expenditure:					
Employees	93,391	115,723	110,761	93,339	(17,421)
Repairs and Maintenance	4,446	6,726	6,726	4,500	(2,226)
Other	96,507	121,852	121,100	37,534	(83,565)
Total Operational Expenditure	194,343	244,302	238,587	135,374	(103,213)
Net Operational Expenditure	192,886	242,082	235,460	129,890	(105,571)

TABLE 3.61.1: Financial Performance 2024/25: Health Function: Health services					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	827	920	2,767	4,971	2,205
Expenditure:					
Employees	74,443	94,261	89,130	73,839	(15,290)
Repairs and Maintenance	992	2,144	2,144	1,054	(1,090)
Other	88,105	110,356	110,244	29,584	(80,660)
Total Operational Expenditure	163,540	206,762	201,518	104,478	(97,040)
Net Operational Expenditure	162,714	205,842	198,751	99,507	(99,245)

TABLE 3.61.1.1: Function: Health	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Health Services	**161,188,393**	**205,842,060**	**198,751,340**	**99,504,849**	**-99,246,491**
Exchange Revenue / Licence and permits	**-691,076**	**-873,680**	**-2,720,210**	**-3,226,756**	**-506,546**
Health Certificates	-148,499	-141,180	-141,180	-259,427	-118,247
Trading	-542,577	-732,500	-2,579,030	-2,967,329	-388,299
Exchange Revenue / Operational Revenue	**-110,313**	**-15,000**	**-15,000**	**-3,250**	**11,750**
Insurance Refund	-110,313				0
Staff and Councillors Recoveries		-15,000	-15,000	-3,250	11,750
Exchange Revenue / Rental from Fixed Assets	**-23,672**	**-26,250**	**-26,250**	**-23,704**	**2,546**
Non-market Related: Property, Plant and Equipment: Straight-lined Operating: Other Assets	-23,672	-26,250	-26,250	-23,704	2,546
Exchange Revenue / Sale of Goods and Rendering of Services		**-4,000**	**-4,000**	**-1,716,849**	**-1,712,849**
Cleaning and Removal		-4,000	-4,000	-1,716,849	-1,712,849
Non-exchange Revenue: Licences or Permits	**-708**	**-1,050**	**-1,050**	**-708**	**342**
Revenue: Non-exchange Revenue: Licences or Permits: Dog	-708	-1,050	-1,050	-708	342
Expenditure / Contracted services	**4,647,877**	**14,571,040**	**14,395,040**	**6,767,898**	**-7,627,142**
Consultants and Professional Services					
Laboratory Services: Medical			59,500		-59,500
Laboratory Services: Water		1,050,000	1,050,000		-1,050,000
Legal Cost: Legal Advice and Litigation	834,667	2,758,630	2,690,630	308,315	-2,382,315
Contractors					
Catering Services		73,680	73,680		-73,680
Maintenance of Buildings and Facilities	234,850	979,520	979,520	239,828	-739,692
Maintenance of Equipment	80,482	324,170	324,170	36,170	-288,000
Pest Control and Fumigation	1,850		15,000		-15,000
Safeguard and Security			12,000		-12,000

TABLE 3.61.1.1: Function: Health	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Outsourced Services					
Burial Services	2,169,390	2,616,140	2,616,140	2,411,223	-204,917
Business and Advisory: Communications	62,190	105,000	105,000		-105,000
Business and Advisory: Project Management	540,991	1,169,150	969,150	305,300	-663,850
Cleaning Services	6,828				0
Clearing and Grass Cutting Services	699,230	5,473,220	5,270,750	3,467,063	-1,803,687
Medical Waste Removal	17,400		207,970		-207,970
Professional Staff		21,530	21,530		-21,530
Expenditure / Depreciation and amortisation	**78,357,191**	**84,277,420**	**84,277,420**	**18,542,106**	**-65,735,314**
Community Assets: Community Facilities: Cemeteries/Crematoria	6,567,849	6,351,770	6,351,770	3,828,700	-2,523,070
Community Assets: Community Facilities: Clinics/Care Centres	145,821	145,270	145,270	145,821	551
Community Assets: Community Facilities: Nature Reserves	574,895	535,320	535,320		-535,320
Community Assets: Community Facilities: Parks	2,640,223	6,330,910	6,330,910	3,105,620	-3,225,290
Community Assets: Sport and Recreation Facilities: Outdoor Facilities	5,377,474	1,298,280	1,298,280	5,708,252	4,409,972
Furniture and Office Equipment				966,444	966,444
Machinery and Equipment		2,099,570	2,099,570		-2,099,570
Other Assets: Operational Buildings: Municipal Offices	1,324			350,377	350,377
Solid Waste Infrastructure: Waste Drop-off Points	61,974,361	66,446,040	66,446,040	4,436,893	-62,009,147
Solid Waste Infrastructure: Waste Transfer Stations	1,075,244	1,070,260	1,070,260		-1,070,260
Expenditure / Employee-related costs	**72,934,338**	**94,261,360**	**89,129,690**	**73,839,332**	**-15,290,358**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	443,052	1,308,970	1,200,760	693,397	-507,363
Housing Benefits and Incidental: Housing Benefits	411,635	456,390	414,600	440,370	25,770
Municipal Staff: Salaries, Wages and Allowances					
Non-pensionable	360	2,010	370	360	-10
Service Related Benefits: Acting and Post Related Allowances	85,548		80,000	60,777	-19,223
Service Related Benefits: Bonus	3,683,170	3,722,570	3,466,340	3,770,732	304,392
Service Related Benefits: Long Service Award	3,129,916	3,520,780	3,484,510	3,211,911	-272,599
Service Related Benefits: Overtime: Night Shift	6,296	1,720	3,230	5,215	1,985
Service Related Benefits: Overtime: Non-structured	1,491,425	2,486,540	2,452,030	1,621,089	-830,941
Service Related Benefits: Scarcity Allowance	258,178	502,950	506,330	331,623	-174,707
Service Related Benefits: Standby Allowance	354,144	419,140	473,130	628,672	155,542
Service Related Benefits: Uniform/Special/Protective Clothing	136	600	140	136	-4
Travel or Motor Vehicle	6,358,810	7,444,640	7,375,890	6,209,820	-1,166,070
Basic Salary and Wages	42,232,332	58,776,730	54,555,880	42,367,100	-12,188,780
Municipal Staff: Social Contributions					
Bargaining Council	11,209	12,600	11,580	11,066	-514
Group Life Insurance	424,993	545,240	653,710	486,667	-167,043
Medical	3,027,842	3,238,920	3,114,020	3,034,052	-79,968
Pension	8,087,784	8,726,420	8,346,630	8,072,465	-274,165
Unemployment Insurance	190,970	197,700	190,100	183,768	-6,332
Senior Management: Designation					
Salaries and Allowances: Basic Salary	2,410,393	2,499,590	2,402,760	2,488,994	86,234
Salaries and Allowances: Bonuses	324,020	395,550	395,550	218,991	-176,559
Social Contributions: Unemployment Insurance	2,125	2,300	2,130	2,125	-5
Expenditure / Interest	**912,366**	**2,949,470**	**2,949,470**	**240,601**	**-2,708,869**
Interest Paid: Borrowings: Annuity Loans	912,366	2,949,470	2,949,470	240,601	-2,708,869
Expenditure / Inventory consumed	**803,511**	**1,817,250**	**2,054,250**	**866,468**	**-1,187,782**
Consumables: Standard Rated	426,828	729,280	994,280	541,013	-453,267
Consumables: Zero-Rated	342,949	698,060	698,060	257,877	-440,183
Finished Goods	17,032	299,020	286,020	20,053	-265,967
Materials and Supplies	16,702	90,890	75,890	47,525	-28,365
Expenditure / Operational costs	**4,358,878**	**8,885,500**	**8,711,980**	**4,219,711**	**-4,492,269**

TABLE 3.61.1.1: Function: Health	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Operating Leases					
Furniture and Office Equipment	251,698	531,560	323,560	249,943	-73,617
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		99,670	94,670		-94,670
Advertising, Publicity and Marketing: Customer/Client Information				4,796	4,796
Advertising, Publicity and Marketing: Signs		5,150	5,150		-5,150
Advertising, Publicity and Marketing: Staff Recruitment		105,670	273,670	22,945	-250,725
Advertising, Publicity and Marketing: Tenders	31,252	92,710	92,710	22,687	-70,023
Assets less than the Capitalisation Threshold	14,508	205,490	215,490	33,537	-181,953
Communication: Cellular Expenditure	699,554	795,710	810,210	616,312	-193,898
Communication: Licences (Radio and Television)		10,300	10,300		-10,300
Communication: Postage/Stamps/Franking Machines	3,281	15,360	15,360	1,383	-13,977
Communication: Telephone Installation		10,820	10,820		-10,820
Courier and Delivery Services	2,460	26,780	26,780		-26,780
External Computer Service: Data Lines		10,300	10,300		-10,300
External Computer Service: Network Extensions	1,442	21,420	21,420	3,243	-18,177
External Computer Service: Software Licences		25,750	5,750		-5,750
Hire Charges		471,920	359,920		-359,920
Insurance Underwriting: Claims paid to Third Parties	96,419		500,000	121,715	-378,285
Insurance Underwriting: Premiums	177,378	190,710	210,340	204,828	-5,512
Licences: Motor Vehicle Licence and Registrations		8,530	8,530		-8,530
Management Fee		28,120	28,120		-28,120
Municipal Services	19,330	7,000	7,000		-7,000
Printing, Publications and Books	141,890	709,910	709,910	1,222	-708,688
Registration Fees: Seminars, Conferences, Workshops and Events: National	60,049	385,400	385,400	4,796	-380,604
Samples and Specimens	2,780	360,500	331,000		-331,000
Skills Development Fund Levy	2,728,026	3,386,850	2,833,700	2,809,198	-24,502
Travel Agency and Visa's	3,781	11,330	23,330	10,198	-13,132
Travel and Subsistence: Domestic: Accommodation	30,286	156,210	146,210	33,832	-112,378
Travel and Subsistence: Domestic: Daily Allowance	17,093	29,170	29,170	3,261	-25,909
Travel and Subsistence: Domestic: Food and Beverage (Served)		11,860	11,860	-487	-12,347
Travel and Subsistence: Domestic: Incidental Cost		6,460	6,460		-6,460
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	13,771	186,140	169,140	66,762	-102,378
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	2,000	2,060	12,060		-12,060
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	20,574	108,680	108,680	-36,896	-145,576
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		44,360	44,360		-44,360
Travel and Subsistence: Foreign: Accommodation		100,000	90,000		-90,000
Travel and Subsistence: Foreign: Daily Allowance		20,000	20,000		-20,000
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport		150,000	150,000		-150,000
Travel and Subsistence: Foreign: Transport without Operator: Car Rental		30,000	30,000		-30,000
Travel and Subsistence: Non-employees		103,000	153,000	-4,332	-157,332
Uniform and Protective Clothing	36,544	241,380	251,380	42,101	-209,279
Wet Fuel		179,220	176,220		-176,220
Workmen's Compensation Fund	4,761			8,667	8,667

TABLE 3.61.1.2: Function: Health	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2045/25 Variance
Non-core Function: Health Services	**1,525,139**			**1,856**	**1,856**
Exchange Revenue / Operational Revenue	**-1,070**				**-**
Staff and Councillors Recoveries	-1,070				-
Expenditure / Contracted services	**5,415**				**-**
Outsourced Services					
Professional Staff	5,415				-
Expenditure / Employee-related costs	**1,509,041**				**-**
Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	152,307				-
Housing Benefits and Incidental: Housing Benefits	12,797				-
Service-Related Benefits: Bonus	68,282				-
Service-Related Benefits: Long Service Award	39,018				-
Service-Related Benefits: Overtime: Non-Structured	80,001				-
Service-Related Benefits: Scarcity Allowance	78,036				-
Service-Related Benefits: Standby Allowance	116,025				-
Expenditure: Employee Related Cost: Municipal Staff: Salaries, Wages and Allowances: Basic Salary and Wages	778,309				-
Social Contributions					
Bargaining Council	137				-
Group Life Insurance	4,651				-
Medical	29,866				-
Pension	147,488				-
Unemployment Insurance	2,125				-
Expenditure / Inventory consumed	**4,074**				**-**
Consumables: Standard Rated	4,074				-
Expenditure / Operational costs	**7,679**			**1,856**	**1,856**
Workmen's Compensation Fund	7,679			1,856	**1,856**

TABLE 3.61.2: Financial Performance 2024/25: Health Function: Laboratory Services

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	631	1,300	360	513	153
Expenditure:					
Employees	18,947	21,462	21,631	19,500	(2,131)
Repairs and Maintenance	3,453	4,582	4,582	3,446	(1,136)
Other	8,402	11,496	10,856	7,950	(2,906)
Total Operational Expenditure	30,803	37,540	37,069	30,896	(6,173)
Net Operational Expenditure	30,172	36,240	36,709	30,383	(6,326)

TABLE 3.61.2.1: Function: Health	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Laboratory Services	**30,172,141**	**36,240,100**	**36,709,030**	**30,383,111**	**-6,325,919**
Exchange Revenue / Sale of Goods and Rendering of Services	**-630,720**	**-1,300,000**	**-359,990**	**-512,817**	**-152,827**
Laboratory Services	-630,720	-1,300,000	-359,990	-512,817	-152,827
Expenditure / Contracted services	**6,364,197**	**8,489,250**	**8,417,810**	**6,349,999**	**-2,067,811**
Consultants and Professional Services					
Laboratory Services: Roads	121,513	250,000	250,000	78,353	-171,647
Contractors					
Gas	747,786	1,100,000	1,100,000	1,084,879	-15,121
Maintenance of Buildings and Facilities	321,279	381,630	381,630	77,364	-304,266
Maintenance of Equipment	3,147,271	4,262,630	4,234,630	3,384,559	-850,071
Pest Control and Fumigation	3,950	10,000	5,000		-5,000

TABLE 3.61.2.1: Function: Health	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Outsourced Services					
Business and Advisory: Project Management	105,921	126,430	126,430	140,650	14,220
Business and Advisory: Quality Control	1,721,401	2,100,000	2,100,000	1,539,573	-560,427
Cleaning Services		21,500			0
Hygiene Services		16,940			0
Medical Waste Removal	195,076	220,120	220,120	44,621	-175,499
Expenditure / Employee-related costs	**18,947,291**	**21,462,130**	**21,631,010**	**19,499,903**	**-2,131,107**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	183,629	198,320	210,540	189,589	-20,951
Housing Benefits and Incidental: Housing Benefits	136,501	138,300	147,110	158,245	11,135
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	1,538				0
Service Related Benefits: Bonus	1,027,391	1,050,510	1,087,730	1,087,464	-266
Service Related Benefits: Long Service Award	706,147	677,840	832,850	831,627	-1,223
Service Related Benefits: Overtime: Non-structured	65,110	110,000	75,200	81,692	6,492
Service Related Benefits: Scarcity Allowance	779,065	771,950	818,200	818,196	-4
Basic Salary and Wages	12,780,440	15,069,410	15,069,420	12,899,525	-2,169,895
Municipal Staff: Social Contributions					
Bargaining Council	3,141	3,450	3,170	3,191	21
Group Life Insurance	117,863	90,040	140,240	137,986	-2,254
Medical	859,003	908,490	877,180	904,068	26,888
Pension	2,227,808	2,390,920	2,320,470	2,333,133	12,663
Unemployment Insurance	59,655	52,900	48,900	55,188	6,288
Expenditure / Inventory consumed	**5,316,061**	**7,132,910**	**6,592,810**	**4,788,452**	**-1,804,358**
Consumables: Standard Rated	1,956,036	2,596,310	2,576,310	2,015,649	-560,661
Finished Goods	3,360,025	4,536,600	4,016,500	2,772,803	-1,243,697
Expenditure / Operational costs	**175,312**	**455,810**	**427,390**	**257,573**	**-169,817**
Operating Leases					
Furniture and Office Equipment	32,129	124,070	124,070	39,177	-84,894
Operational Cost					
Advertising, Publicity and Marketing: Tenders	20,418	17,280	17,280	19,098	1,818
Assets less than the Capitalisation Threshold	56,831	185,210	100,210	28,211	-71,999
Communication: Cellular Expenditure	41,283	26,000	26,000	35,481	9,481
External Computer Service: Internet Charge	3,707	23,930	23,930	13,748	-10,182
External Computer Service: Network Extensions		6,260	6,260		-6,260
Insurance Underwriting: Premiums	2,845	3,060	1,640	2,919	1,279
Learnerships and Internships				9,767	9,767
Registration Fees: Seminars, Conferences, Workshops and Events: National		22,580	22,580	22,297	-283
Travel Agency and Visa's			6,000	5,068	-933
Travel and Subsistence: Domestic: Accommodation		3,690	23,690	18,608	-5,082
Travel and Subsistence: Domestic: Daily Allowance		2,630	2,630		-2,630
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		18,060	33,060	29,912	-3,148
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		2,630	9,630	9,876	246
Uniform and Protective Clothing	17,463	20,410	30,410	17,629	-12,781
Workmen's Compensation Fund	636			5,782	5,782

TABLE 3.62: Financial Performance 2024/25: Function: Public Safety: Cleansing

Financial Performance 2024/25: Function: Public Safety: Cleansing					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	–	–	–	–	–
Expenditure:					
Employees	2,990	2,980	2,988	3,064	75
Repairs and Maintenance	–	–	–	–	–
Other	167	108	108	119	11
Total Operational Expenditure	3,157	3,087	3,096	3,182	86
Net Operational Expenditure	3,157	3,087	3,096	3,182	86

TABLE 3.62.1: Function: Public Safety	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Cleansing	**3,157,038**	**3,087,330**	**3,096,150**	**3,182,426**	**86,276**
Expenditure / Employee-related costs	**2,989,674**	**2,979,540**	**2,988,360**	**3,063,649**	**75,289**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Housing Benefits	12,797	13,830	13,380	13,373	-7
Service Related Benefits: Acting and Post Related Allowances	35,980		40,000	31,561	-8,439
Service Related Benefits: Bonus	136,357	133,730	132,790	146,642	13,852
Service Related Benefits: Long Service Award	161,734	165,510	164,630	149,446	-15,184
Service Related Benefits: Overtime: Non-structured	601,370	449,910	449,910	641,796	191,886
Basic Salary and Wages	1,485,720	1,604,600	1,601,370	1,519,445	-81,925
Bonuses				8,382	8,382
Municipal Staff: Social Contributions					
Bargaining Council	683	750	720	681	-39
Group Life Insurance	27,982	39,360	39,360	29,458	-9,902
Medical	221,247	241,530	217,460	211,666	-5,794
Pension	295,178	318,820	318,060	301,103	-16,957
Unemployment Insurance	10,627	11,500	10,680	10,096	-584
Expenditure / Inventory consumed	**143,372**	**88,520**	**88,520**	**100,369**	**11,849**
Consumables: Standard Rated		2,220	2,220		-2,220
Consumables: Zero-Rated	143,372	84,000	84,000	100,369	16,369
Finished Goods		2,300	2,300		-2,300
Expenditure / Operational costs	**23,992**	**19,270**	**19,270**	**18,408**	**-862**
Operational Cost					
Communication: Cellular Expenditure				-605	-605
Uniform and Protective Clothing	23,109	19,270	19,270	18,963	-307
Workmen's Compensation Fund	883			51	51

Table 3.63: Capital Expenditure 2024/25: Health Inspection, etc

Capital Expenditure 2024/25: Health Inspection, Etc						R' 000
	Capital Projects	2023/24 Actual Expenditure	2024/25			
Capital Project ID			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	36	200	200	–	(200)
20190195	PH: Upgrade of Uitenhage depot into a wellness centre	36	200	200	–	(200)

COMPONENT G: SAFETY AND SECURITY

The Municipality's role and responsibilities in terms of metro police, fire and emergency services; disaster management; traffic and licensing services, as well as security services are discussed in this section.

3.16 METRO POLICE DEPARTMENT

The Municipality's Metro Police Department enforces municipal by-laws, implements traffic policing, crowd management, as well as crime prevention in conjunction with the South African Police Service. The Metro Police Department's Extension of Powers has been promulgated in terms of the SAPS Act, Act 68 of 1995, expanding the local policing reach of the Metro Police Department to include combating, prevention and detection of crimes relating to non-ferrous metals.

The table below provides Metro Police Department data for the 2024/25 financial year.

TABLE 3.64: NMB Metropolitan Police Department data

	Details	Year -1	Year 0		Year 1
		Actual No.	Estimate No.	Actual No.	Estimation No.
1	Number of by-law infringements attended to	280	126	1 332	2 500
2	Number of arrests made by Metro Police	503	454	811	850
3	Number of fines issued for Road Traffic Offences by Metro Police	14 753	12 350	18 489	20 000
4	Number of Police officers in the field on an average day	20	25	18	18
5	Number of Police officers on duty on an average day	29	30	18	18

The 'number of by-law infringements attended to' increased significantly from 280 in 2023/24 to 1,332 in the 2024/25 financial year. Similarly, the Metro Police made more arrests in 2024/25 than in the previous financial year. 'Number of fines issued also increased from 14,753 in 2023/24 to 18,489 in the 2024/25 financial year. There were, on average, 18 Metro Police Officers on duty per day during the 2024/25 financial year; a reduction from 29 in the previous financial year.

The table below indicates the human resources capacity within the Metro Police Department.

TABLE 3.65: Employees: Metro Police

Job Level	Year 1 2023/2024	Year 0 2024/2025			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 – 3	0	0	0	0	0
4 – 6	5	20	5	15	75%
7 – 9	104	400	99	296	74%
10 – 12	11	330	11	319	96%
13 – 15	9	208	10	199	96%
16 – 18	2	6	2	4	67%
Total	**131**	**964**	**127**	**833**	**87%**

NB: All the posts are on the approved organogram, but many of them are not funded.

As at 30 June 2025, Metro Police had a total establishment of 964 posts, of which only 127 (14%) were filled, reflecting a high vacancy rate of 86%. Job Levels 7–9 accounted for the highest number of posts, with 400 positions, of which 74% remain vacant.

TABLE 3.66: Financial Performance 2024/25: Public Safety: Police Forces, Traffic and Street Parking Control

Financial Performance 2024/25: Public Safety: Police Forces, Traffic and Street Parking Control					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	1,136,845	1,030,817	978,924	1,146,535	167,611
Expenditure:					
Police Officers					–
Other employees	272,549	311,546	299,687	278,047	(21,640)
Repairs and Maintenance	1,877	9,781	8,281	1,228	(7,052)
Other	82,088	81,473	80,000	152,134	72,134
Total Operational Expenditure	356,514	402,800	387,968	431,409	43,441
Net Operational Expenditure	(780,331)	(628,017)	(590,956)	(715,126)	(124,170)

TABLE 3.66.1: Function: Public Safety	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Function: Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	**-780,331,086**	**-628,016,930**	**-590,956,250**	**-715,125,947**	**-124,169,697**
Exchange Revenue / Operational Revenue	**-376,606**	**-438,390**	**-438,390**	**-297,145**	**141,245**
Incidental Cash Surpluses	-583				0
Insurance Refund	-48,551	-20,000	-20,000	-22,796	-2,796
Request for Information: Accident Reports	-252,798	-406,000	-406,000	-263,815	142,185
Staff and Councillors Recoveries	-74,675	-12,390	-12,390	-10,535	1,855
Exchange Revenue / Rental from Fixed Assets	**-19,200**	**-22,600**	**-22,600**	**-19,200**	**3,400**
Non-market Related: Investment Property: Ad-hoc rentals	-19,200	-22,600	-22,600	-19,200	3,400
Exchange Revenue / Sale of Goods and Rendering of Services	**-5,551,909**	**-2,517,610**	**-3,528,370**	**-8,231,835**	**-4,703,465**
Academic Services: Formal Training	-3,426,507	-1,608,720	-1,608,720	-4,941,983	-3,333,263
Escort Fees	-2,111,570	-895,230	-1,895,230	-3,268,402	-1,373,172
Parking Fees	-13,832	-13,660	-24,420	-21,450	2,970
Non-exchange Revenue: Fines, Penalties and Forfeits	**-63,222,241**	**-29,168,510**	**-23,460,500**	**-139,316,904**	**-115,856,404**
Fines: Pound Fees	-392,486	-394,420	-394,420	-22,948	371,472
Fines: Traffic: Court Fines				-26,400	-26,400
Fines: Traffic: Municipal	-62,829,755	-9,969,190	-9,969,190	-125,661,306	-115,692,116
Fines: Traffic: Service Provider		-18,804,900	-13,096,890	-13,606,250	-509,360
Non-exchange Revenue: Fuel Levy	**-200,922,510**	**-216,680,130**	**-216,680,130**	**-216,680,130**	**-0**
Fuel Levy (RSC Replacement Grant)	-200,922,510	-216,680,130	-216,680,130	-216,680,130	-0
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-866,752,506**	**-781,989,430**	**-734,794,050**	**-781,989,430**	**-47,195,380**
National Revenue Fund: Equitable Share	-866,752,506	-781,989,430	-734,794,050	-781,989,430	-47,195,380
Expenditure / Contracted services	**5,937,736**	**36,606,340**	**32,383,850**	**8,517,132**	**-23,866,718**
Consultants and Professional Services					
Business and Advisory: Commissions and Committees		67,000	67,000	19,871	-47,129
Legal Cost: Collection				33,446	33,446
Legal Cost: Legal Advice and Litigation	2,541,790	4,923,990	4,923,990	3,331,614	-1,592,376
Contractors					
Catering Services	148,038	132,960	132,960	49,571	-83,389
Fire Protection	6,988	41,890	41,890	4,789	-37,101
Maintenance of Buildings and Facilities	1,416,204	8,241,960	6,741,960	1,039,265	-5,702,695
Maintenance of Equipment	465,966	1,670,700	1,670,700	266,469	-1,404,231
Medical Services		4,000	4,000		-4,000
Pest Control and Fumigation	22,408	47,210	47,210	22,288	-24,922
Plants, Flowers and Other Decorations		15,590	15,590		-15,590
Safeguard and Security	239,989	487,570	607,570	437,561	-170,009
Transportation		148,550	148,550		-148,550
Outsourced Services					
Business and Advisory: Project Management	1,004,096	5,270,750	3,278,260	1,018,870	-2,259,390
Cleaning Services	44,530	104,610	124,610	67,875	-56,735
Clearing and Grass Cutting Services	39,457	195,430	175,430		-175,430
Hygiene Services	8,270	105,400	155,400	18,385	-137,015
Traffic Management		15,148,730	14,248,730	2,207,130	-12,041,600
Expenditure / Debt impairment		**27,431,500**	**27,431,500**		**-27,431,500**
Other Receivables from Non-exchange Revenue: Non-specific Accounts		27,431,500	27,431,500		-27,431,500
Expenditure / Depreciation and amortisation				**6,854**	**6,854**
Furniture and Office Equipment				6,854	6,854
Expenditure / Employee-related costs	**272,548,612**	**311,545,930**	**299,687,240**	**278,046,828**	**-21,640,412**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					

TABLE 3.66.1: Function: Public Safety	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Housing Benefits and Incidental: Essential User	1,142,351	1,261,200	1,053,480	1,048,223	-5,257
Housing Benefits and Incidental: Housing Benefits	1,258,124	1,311,310	1,322,930	1,371,152	48,222
Municipal Staff: Salaries, Wages and Allowances					
Non-pensionable	509,871	666,880	563,930	499,130	-64,800
Service Related Benefits: Acting and Post Related Allowances	623,394		484,000	934,831	450,831
Service Related Benefits: Bonus	13,532,804	13,641,000	12,915,830	13,960,286	1,044,456
Service Related Benefits: Long Service Award	9,988,369	10,885,280	10,244,600	10,119,601	-124,999
Service Related Benefits: Overtime: Night Shift	2,192,903	1,869,350	2,180,350	2,142,027	-38,323
Service Related Benefits: Overtime: Non-structured	18,828,329	14,392,920	14,435,430	18,470,938	4,035,508
Service Related Benefits: Overtime: Shift Additional Remuneration	6,236,839	247,240	6,331,530	6,382,353	50,823
Service Related Benefits: Overtime: Structured	7,604,127	14,940,020	7,467,340	7,143,023	-324,317
Service Related Benefits: Standby Allowance	2,216,266	4,827,760	2,511,990	2,508,776	-3,214
Travel or Motor Vehicle	2,853,636	3,179,460	3,627,720	3,324,830	-302,890
Basic Salary and Wages	156,906,877	188,042,060	184,374,660	160,506,421	-23,868,239
Municipal Staff: Social Contributions					
Bargaining Council	56,069	61,350	57,760	57,623	-137
Group Life Insurance	2,321,142	4,084,830	2,495,740	2,486,765	-8,975
Medical	15,752,229	16,760,610	15,725,230	16,113,820	388,590
Pension	29,603,578	31,979,850	30,550,370	30,605,703	55,333
Unemployment Insurance	921,705	944,270	874,600	892,930	18,330
Senior Management: Designation					
Salaries and Allowances: Basic Salary		2,250,790	2,270,000		-2,270,000
Salaries and Allowances: Bonuses		196,840	196,840	-521,603	-718,443
Social Contributions: Unemployment Insurance		2,910	2,910		-2,910
Expenditure / Inventory consumed	**8,859,573**	**10,008,580**	**10,017,040**	**6,567,581**	**-3,449,459**
Consumables: Standard Rated	1,347,254	2,052,200	2,060,660	1,067,965	-992,695
Consumables: Zero-Rated	6,871,009	6,216,180	6,216,180	5,247,790	-968,390
Finished Goods	641,310	1,707,710	1,707,710	251,826	-1,455,884
Materials and Supplies		32,490	32,490		-32,490
Expenditure / Irrecoverable debts written off	**55,910,553**			**124,243,904**	**124,243,904**
Expenditure: Irrecoverable Debts Written Off	55,910,553				0
Expenditure: Irrecoverable Debts Written Off: Exchange: Non-Specific Accounts				124,243,904	124,243,904
Expenditure / Operational costs	**13,257,412**	**17,207,390**	**18,448,160**	**14,026,397**	**-4,421,763**
Operating Leases					
Computer Equipment		2,000	2,000		-2,000
Furniture and Office Equipment	502,980	607,130	607,130	502,980	-104,150
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	29,742	251,180	251,180		-251,180
Advertising, Publicity and Marketing: Staff Recruitment	3,057	166,790	166,790	38,187	-128,603
Advertising, Publicity and Marketing: Tenders	47,180	105,390	105,390	104,955	-435
Assets less than the Capitalisation Threshold	242,620	1,403,100	901,100	534,689	-366,411
Cleaning Services: Laundry Services		1,100	1,100		-1,100
Communication: Cellular Expenditure	759,277	965,340	965,340	634,022	-331,318
Communication: Postage/Stamps/Franking Machines	59,081	157,910	157,910	591	-157,319
Communication: SMS Bulk Message Service	12,338	51,500	51,500	12,338	-39,162
Communication: Telephone, Fax, Telegraph and Telex	209,215	601,120	601,120	299,568	-301,552
Courier and Delivery Services		8,660	8,660		-8,660
Deeds		32,000	32,000		-32,000
Driver's Licences and Permits		158,710	158,710		-158,710
External Computer Service: Internet Charge	22,487	84,190	84,190	33,802	-50,388
External Computer Service: Network Extensions	150,509	35,990	65,990	14,824	-51,166
External Computer Service: Software Licences	144,368	147,800	147,800		-147,800

TABLE 3.66.1: Function: Public Safety	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
External Computer Service: Wireless Network		117,130	117,130		-117,130
Insurance Underwriting: Claims paid to Third Parties	41,258	30,000	60,000	40,599	-19,402
Insurance Underwriting: Premiums	948,254	1,019,410	961,540	1,092,957	131,417
Licences: Motor Vehicle Licence and Registrations	36,004	202,740	202,740	51,728	-151,012
Municipal Services		57,460	57,460		-57,460
Office Decorations		1,000	1,000		-1,000
Printing, Publications and Books	244,521	299,450	299,450	196,821	-102,629
Professional Bodies, Membership and Subscription	35,000	60,000	60,000		-60,000
Registration Fees: Professional and Regulatory Bodies		85,000	85,000		-85,000
Registration Fees: Seminars, Conferences, Workshops and Events: National	10,700	41,150	41,150	600	-40,550
Resettlement Cost		22,670	22,670		-22,670
Signage	7,627	110,300	110,300	14,886	-95,414
Skills Development Fund Levy	6,268,150	6,049,160	6,659,800	6,635,565	-24,235
Travel Agency and Visa's	3,299	172,820	172,820	1,283	-171,537
Travel and Subsistence: Domestic: Accommodation	29,670	172,590	172,590	49,710	-122,880
Travel and Subsistence: Domestic: Daily Allowance	2,738	29,620	29,620	2,781	-26,839
Travel and Subsistence: Domestic: Food and Beverage (Served)		14,660	14,660		-14,660
Travel and Subsistence: Domestic: Incidental Cost		2,630	2,630	346	-2,284
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	8,248	468,390	468,390	31,673	-436,717
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	1,796	95,930	95,930	6,885	-89,045
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		29,720	29,720	6,081	-23,639
Travel and Subsistence: Foreign: Daily Allowance		19,000	19,000		-19,000
Travel and Subsistence: Non-employees	38,769	97,210	97,210	14,651	-82,559
Uniform and Protective Clothing	2,274,465	3,219,440	4,159,440	3,038,067	-1,121,373
Workmen's Compensation Fund	1,124,061	10,000	200,000	665,810	465,810

TABLE 3.67: Capital Expenditure 2024/25: Metro Police

Capital Expenditure 2024/25: Metro Police						
	R' 000					
	Capital Projects	2023/24 Actual Expenditure	2024/25			
Capital Project ID			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	613	5,900	5,900	610	(5,290)
20170146	Metro Police: Purchase of Law Enforcement Equipment	443	–	–	–	–
20182515	Metro Police: Purchase of Trooper Carrier	–	5,000	5,000	–	(5,000)
20200130	Metro Police: Purchase and Installation of Safes	170	–	–	–	–
20230108	Metro Police Purchase of Law Enforcement Equipment	–	900	900	610	(290)

3.17 SECURITY SERVICES

Security services provided by the Municipality include armed escorts, rapid response to alarm conditions, investigation of losses/thefts/damage or misuse of municipal assets, integrated municipal firearm management, security surveys, as well as access control and patrols at strategic municipal areas. There were 350 security officers in the field on an average day during the 2024/25 financial year. The table below provides security and protection data for the 2024/25 financial year.

TABLE 3.68: Security and protection service data

	Details	Year2023/24	Year 2024/25		Year 2025/26
		Actual No.	Estimate No.	Actual No.	Estimate No.
1	Number of notices/fines issued in terms of By-law infringements	1092	800	980	1215
2	Number of security officers in the field on an average day	351	245	350	407
3	Number of security officers on duty on an average day	361	300	360	417

3.18 FIRE AND EMERGENCY SERVICES

There are nine (9) fire stations responding to fire incidents across Nelson Mandela Bay. Regular fire safety awareness is conducted to empower residents to protect themselves and their environment against fire outbreaks. The Municipality furthermore maintains fire hydrants on a planned basis to ensure that water resources are adequate to complement fire-fighting operations. The Municipality attended to 4,530 fire incidents, an increase from 4,409 in the 2023/24 financial year. The average turnaround time for responding to fire incidents increased from 13 minutes, 48 seconds (in 2023/24) to 14 minutes, 29 seconds in the 2024/25 financial year. The Municipality had a total of 132 fire appliances as of 30 June 2025. The table below provides fire service data for the 2024/25 financial year.

TABLE 3.69: Metropolitan Fire Services Data

	Details	Year -1 (2023/24)	Year 0 (2024/25)		Year 1 (2025/26)
		Actual No.	Estimate No.	Actual No.	Estimate No.
1	Total fires attended in the year	4409	4000	4530	5000
2	Total of other incidents attended in the year	922	1000	625	1000
3	Average turnout time (combined average of all calls)	13m: 48s	14m	14m:29s	14m: 45s
4	Average turnout time - rural areas	N/A	N/A	N/A	N/A
5	Firefighters in post at year's end	90	259	93	259
6	Total fire appliances at year's end	74	70	132	132
7	Average number of appliances off the road (for major repairs/services) during the year	16	20	15	15

The table below indicates the human resources capacity within the Fire and Emergency Services Sub-directorate of the Municipality.

TABLE 3.70: Employees: Fire Services

Job Level	Year -1 (2023/24)	Year 0 (2024/25)			
Fire-fighters	Employees No.	Posts No.	Employees No.	Vacancies (full-time equivalent) No.	Vacancies (as a % of total posts) %
Chief Fire Officer	0	1	0	1	100%
Other Fire Officers					
0 – 3	0	0	0	0	0%
4 – 6	0	0	0	0	0%
7 – 9	67	99	66	33	33%
10 – 12	140	159	127	32	20%
13 – 15	7	14	6	8	57%
16 – 18	1	5	1	4	80%
19 – 20	0	1	0	1	100%
Total	**215**	**279**	**200**	**79**	**28%**

As at 30 June 2025, the Fire Services Sub-directorate had a total establishment of 279 posts, of which 72% were filled.

TABLE 3.71: Performance scorecard

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 1: Basic Service Delivery	Percentage compliance with the required attendance time for structural firefighting incidents	75%	59.55%	75%	70%	75%

During the period under review, the Municipality attended to 1164 structural fire incidents within Nelson Mandela Bay. Of these incidents, 810 (70%) were responded to within the required response time of 14 minutes or less, reflecting the Municipality's ongoing commitment to prompt response to fire incidents.

TABLE 3.72: Financial Performance 2024/25: Function Public Safety: Fire Fighting and Protection

Financial Performance 2024/25: Function Public Safety: Fire Fighting and Protection					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	358	89	124	517	393
Expenditure:					–
Fire fighters					–
Other employees	227,454	263,854	263,566	237,379	(26,187)
Repairs and Maintenance	5,513	6,341	6,341	4,590	(1,752)
Other	14,212	13,326	13,024	11,038	(1,986)
Total Operational Expenditure	247,179	283,522	282,932	253,006	(29,925)
Net Operational Expenditure	246,821	283,433	282,807	252,489	(30,318)

TABLE 3.72.1: Function: Public Safety	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Fire Fighting and Protection	**246,820,540**	**283,432,610**	**282,807,240**	**252,489,297**	**-30,317,943**
Exchange Revenue / Operational Revenue	**-3,783**			**-465,754**	**-465,754**
Incidental Cash Surpluses	-0			-465,754	-465,754
Staff and Councillors Recoveries	-3,783				0
Exchange Revenue / Sale of Goods and Rendering of Services	**-354,623**	**-89,360**	**-124,360**	**-51,445**	**72,915**
Academic Services: Formal Training	-44,880	-31,500	-31,500	-11,579	19,921
Fire Services	-309,743	-57,860	-92,860	-28,597	64,263
Sale of Goods: Assets < Capitalisation Threshold				-11,270	-11,270
Expenditure / Contracted services	**4,014,768**	**5,024,250**	**5,354,250**	**3,348,156**	**-2,006,094**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation	257,440	305,030	305,030	18,295	-286,736
Contractors					
Maintenance of Buildings and Facilities	1,473,069	1,819,780	1,819,780	1,262,658	-557,122
Maintenance of Equipment	2,042,249	2,394,380	2,724,380	1,826,517	-897,863
Pest Control and Fumigation	13,720	12,080	12,080		-12,080
Outsourced Services					
Business and Advisory: Project Management	222,236	330,270	330,270	240,686	-89,584
Clearing and Grass Cutting Services	4,987	143,130	143,130		-143,130
Hygiene Services	1,068	19,580	19,580		-19,580
Expenditure / Employee-related costs	**227,453,707**	**263,854,400**	**263,565,990**	**237,378,846**	**-26,187,144**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	187,440	202,440	194,620	193,652	-968
Housing Benefits and Incidental: Housing Benefits	881,144	968,140	888,720	878,479	-10,241
Municipal Staff: Salaries, Wages and Allowances					
Non-pensionable	492,273	570,530	577,740	535,570	-42,170
Service Related Benefits: Acting and Post Related Allowances	600,819		606,000	582,097	-23,903
Service Related Benefits: Bonus	11,255,021	10,730,430	10,800,880	11,993,048	1,192,168
Service Related Benefits: Long Service Award	14,642,510	16,417,580	15,470,100	14,746,408	-723,692
Service Related Benefits: Overtime: Night Shift	2,747,857	1,312,860	2,981,770	3,033,805	52,035
Service Related Benefits: Overtime: Non-structured	17,192,254	16,314,610	15,907,750	12,447,380	-3,460,370
Service Related Benefits: Overtime: Shift Additional Remuneration	6,198,245	7,420,310	6,757,040	6,781,125	24,085
Service Related Benefits: Overtime: Structured	11,880,640	14,812,640	13,501,910	12,408,680	-1,093,230
Service Related Benefits: Scarcity Allowance	64,981	70,180	68,250	62,502	-5,749
Service Related Benefits: Standby Allowance	1,092,545	889,200	1,588,180	1,203,452	-384,728
Service Related Benefits: Uniform/Special/Protective Clothing	1,833	1,990	1,850	1,833	-17
Travel or Motor Vehicle	2,455,697	2,731,220	2,634,850	2,350,413	-284,437

TABLE 3.72.1: Function: Public Safety	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Basic Salary and Wages	119,615,745	150,013,370	150,235,470	129,240,175	-20,995,295
Bonuses	15,000	22,500	30,150	5,000	-25,150
Municipal Staff: Social Contributions					
Bargaining Council	34,527	37,200	39,530	38,974	-556
Group Life Insurance	1,501,142	2,606,780	1,664,590	1,656,394	-8,196
Medical	11,668,687	12,720,160	12,655,910	12,653,897	-2,013
Pension	24,385,195	25,442,760	26,377,480	25,981,070	-396,410
Unemployment Insurance	540,152	569,500	583,200	584,892	1,692
Expenditure / Interest	**922,518**	**644,730**	**644,730**	**644,545**	**-185**
Interest Paid: Borrowings: Annuity Loans	922,518	644,730	644,730	644,545	-185
Expenditure / Inventory consumed	**7,616,389**	**6,989,810**	**6,549,410**	**6,100,667**	**-448,743**
Consumables: Standard Rated	624,133	760,050	749,650	576,136	-173,514
Consumables: Zero-Rated	3,104,784	1,913,100	1,913,100	2,353,794	440,694
Finished Goods	3,313,231	3,674,520	3,244,520	2,725,902	-518,618
Materials and Supplies	574,241	642,140	642,140	444,834	-197,306
Expenditure / Losses on disposal of Assets	**1,770,582**				**0**
Property, Plant and Equipment: Furniture and Office Equipment: Losses	1,770,582				0
Expenditure / Operational costs	**5,400,982**	**7,008,780**	**6,817,220**	**5,534,283**	**-1,282,937**
Operating Leases					
Furniture and Office Equipment	29,488	53,430	73,430	77,701	4,271
Operational Cost					
Advertising, Publicity and Marketing: Staff Recruitment	5,093	103,000	103,000	20,957	-82,043
Advertising, Publicity and Marketing: Tenders	12,102	10,720	10,720	9,025	-1,695
Assets less than the Capitalisation Threshold	271,726	737,490	817,490	394,042	-423,448
Cleaning Services: Laundry Services	2,793	15,770	15,770		-15,770
Communication: Cellular Expenditure	291,717	254,210	254,210	258,180	3,970
Communication: Postage/Stamps/Franking Machines		11,180	11,180		-11,180
Communication: Telephone, Fax, Telegraph and Telex	1,018,866	1,154,310	1,154,310	997,255	-157,055
Driver's Licences and Permits	6,954	19,340	19,340	9,548	-9,792
External Computer Service: Internet Charge		4,120	4,120		-4,120
External Computer Service: Network Extensions		17,260	17,260		-17,260
External Computer Service: Software Licences		493,290	493,290	313,123	-180,167
Insurance Underwriting: Premiums	156,066	163,630	110,400	138,851	28,451
Licences: Motor Vehicle Licence and Registrations	139,452	231,050	231,050	200,307	-30,743
Municipal Services		53,560	53,560		-53,560
Printing, Publications and Books	14,941	34,020	34,020	2,348	-31,672
Professional Bodies, Membership and Subscription		51,500	51,500	12,401	-39,099
Skills Development Fund Levy	1,905,405	2,243,250	2,004,920	1,986,922	-17,998
Travel and Subsistence: Domestic: Accommodation		2,580	2,580		-2,580
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		3,090	3,090		-3,090
Uniform and Protective Clothing	1,253,838	1,351,980	1,351,980	843,942	-508,038
Workmen's Compensation Fund	292,542			269,681	269,681

TABLE 3.73: Capital Expenditure 2024/25: Fire Services

Capital Expenditure 2024/25: Fire Services						
						R' 000
Capital Projects ID	Capital Projects	2023/24 Actual Expenditure	2024/25			
			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	3,299	33,930	2,974	1,681	(1,293)
20150047	S&S: Purchase of Plant and Equipment - Fire	256	–	–	–	–
20170154	Purchase of Firefighting Vehicle - Rescue Pump	–	10,000	–	–	–
20190141	Purchase of Hydraulic Platform for Fire & Emergency Services	–	15,000	–	–	–
20190232	Purchase of Off-Road Vehicles for Fire & Emergency Services	70	2,130	174	174	(0)
20190233	Fire: Purchase of Fire Appliance/ Engine	–	4,000	–	–	–
20210200	Replacement of Standby Generators at South End Fire Station	917	–	–	–	–
20210204	Upgrade of KwaNobuhle Fire Station	–	1,000	1,000	389	(611)
20210206	Refurbishment / Renewal of Govan Mbeki Fire Station	562	800	800	615	(185)
20210207	Refurbishment / Renewal of Miramar Fire Station	452	–	–	–	–
20210210	Resurfacing of Drill Yard at Sidwell Fire Station	749	–	0-Jan-00	0-Jan-00	–
20210211	Replacement/Covering of Main Roof at Sidwell Fire Station	109	–	0-Jan-00	0-Jan-00	–
20230167	Fire: Rehabilitation of Motherwell Fire Station	–	1,000	1,000	503	(497)
20230171	Fire: Automation of Engine Bay Doors at Fire Stations	184	–	–	–	–

3.19 TRAFFIC AND LICENSING SERVICES

The Municipality continues to promote road safety through integrated and coordinated law enforcement activities, as well as the provision of effective and efficient driving licensing and other related services to the public. During the 2024/25 financial year, a total of 165 975 vehicles were stopped at vehicle checkpoint operations (roadblocks) compared to 174 717 in 2023/24. Furthermore, a total of 555 848 traffic fines were issued compared to 155 676 in 2023/24. Our special operations led to the prosecution of 91 236 taxi operators and 52 610 heavy motor vehicles, specifically manganese truck overloads. Additionally, 39 vehicles were impounded during the reporting period.

The Municipality recorded an average turnaround time of two weeks for both the learner's licence test and the driver's licence test. A total of 8 464 driving licences were issued compared to 9 237 in 2023/24. The number of learner's licences issued decreased from 26 565 in 2023/24 to 24 146 in the 2024/25 financial year. A total of 10 707 Professional Driving Permits (PRDP) were issued, and 43 824 driving licences were renewed during the 2024/25 financial year. A total of 40 540 driving licence cards were collected. The printing and distribution of driving licence cards were affected by the challenges experienced with the national driving licence card printing machine.

The NMBM Vehicle Testing Station (VTS) conducted a total of 377 roadworthy tests, a reduction from 438 in 2023/24. Road accidents on municipal roads decreased from 18 140 in 2023/24 to 17 942 with average response time to reported accidents of 12 minutes and 01 seconds in the 2024/25 financial year. The Municipality has entered into a three-year contract with a service provider to provide a Traffic Contravention System and Law Enforcement equipment. This joint venture will assist in combating traffic contraventions on our roads.

The Municipality has three Municipal Courts. The number of processed cases increased from 32 830 (in 2023/24) to 404 641. Furthermore, 10 020 warrants of arrest were issued during the reporting period. During the 2024/25 financial year, 303 students registered for various courses offered at the Traffic Training College. The table below provides traffic service data for the 2024/25 financial year.

TABLE 3.74: Traffic Service Data

		Year -1	Year 0		Year 1
	Detail	**Actual No.**	**Estimate No.**	**Actual No.**	**Estimate No.**
1	Number of road traffic accidents during the year	18140	15000	17942	15000
2	Number of By-law infringements attended	769	1670	898	1670
3	Number of traffic officers in the field on an average day	37	60	30	55
4	Number of traffic officers on duty on an average day	32	55	37	65

The table below indicates the human resource capacity within the Traffic Services Sub-directorate of the Municipality.

TABLE 3.75: Employees: Traffic Officers

Job Level	**Year -1**	**Year 0**			
Traffic Officers	**Employees**	**Posts**	**Employees**	**Vacancies (full-time equivalent)**	**Vacancies (as a % of total posts)**
Administrators	**No.**	**No.**	**No.**	**No.**	**%**
Chief Traffic Officer & Deputy	2	2	2	0	0%
Other Traffic Officers	0		0	0	
0 – 3	2	5	3	2	40%
4 – 6	6	6	5	1	17%
7 – 9	18	24	15	9	38%
10 – 12	124	230	103	127	55%
13 – 15	2	2	2	0	0%
16 – 18	42	48	42	6	13%
19 – 20					
Total	**196**	**317**	**172**	**145**	**46%**

As at 30 June 2025, the Traffic and Licensing Sub-directorate had 317 approved posts, of which 54% were filled.

TABLE 3.76: Financial Performance 2024/25: Other: Licensing and Regulation

Financial Performance 2024/25: Other: Licensing and Regulation					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	20,096	18,628	18,628	18,670	42
Expenditure:					–
Employees	30,688	39,128	38,521	31,495	(7,026)
Repairs and Maintenance	265	611	611	178	(433)
Other	5,203	8,349	8,399	4,390	(4,009)
Total Operational Expenditure	36,156	48,088	47,531	36,063	(11,468)
Net Operational Expenditure	16,060	29,459	28,903	17,392	(11,510)

TABLE 3.76.1: Function: Other	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Licensing and Regulation	**16,060,159**	**29,459,400**	**28,902,730**	**17,392,268**	**-11,510,462**
Exchange Revenue / Licence and permits	**-19,896,574**	**-18,251,590**	**-18,251,590**	**-18,509,008**	**-257,418**
Road and Transport: Driver's Licence Application/Duplicate Driver's Licences	-2,463,763	-2,568,200	-2,568,200	-2,336,764	231,436
Road and Transport: Driver's Licence Certificate	-11,340,801	-8,642,980	-8,642,980	-10,103,623	-1,460,643
Road and Transport: Learner Licence Application	-4,442,665	-3,925,340	-3,925,340	-4,442,972	-517,632
Road and Transport: Learner's Certificate	-454,464	-1,316,890	-1,316,890	-496,268	820,622
Road and Transport: Operators and Public Drivers Permits	-1,194,882	-1,798,180	-1,798,180	-1,129,381	668,799
Exchange Revenue / Operational Revenue	**-143,073**	**-280,320**	**-280,320**	**-106,093**	**174,227**
Registration Fees: Road and Transport	-114,134	-207,620	-207,620	-87,044	120,576
Request for Information: Access to Information Act	-28,939	-72,700	-72,700	-19,049	53,651
Exchange Revenue / Sale of Goods and Rendering of Services	**-56,130**	**-96,280**	**-96,280**	**-55,376**	**40,904**
Sale of Goods: Publications: Prints	-50,453	-84,240	-84,240	-55,042	29,198
Weighbridge Fees	-5,677	-12,040	-12,040	-334	11,706
Expenditure / Contracted services	**4,298,725**	**6,993,830**	**6,993,830**	**3,609,717**	**-3,384,113**
Contractors					
Maintenance of Buildings and Facilities	151,849	373,240	373,240	76,802	-296,438
Maintenance of Equipment	113,170	280,110	280,110	101,146	-178,964
Outsourced Services					
Business and Advisory: Project Management	40,494	49,680	49,680	49,147	-533
Driver's Licence Cards	3,993,213	6,284,230	6,284,230	3,382,622	-2,901,608
Hygiene Services		6,570	6,570		-6,570
Expenditure / Employee-related costs	**30,687,766**	**39,127,830**	**38,521,160**	**31,495,226**	**-7,025,934**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Housing Benefits	112,696	104,080	105,580	110,026	4,446
Non-pensionable	2,205	2,670	2,490	2,175	-315
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	37,313		103,000	153,975	50,975
Service Related Benefits: Bonus	1,654,895	1,827,620	1,682,010	1,795,065	113,055
Service Related Benefits: Long Service Award	1,146,907	1,152,330	1,236,760	1,280,023	43,263
Service Related Benefits: Overtime: Non-structured	1,029,682	983,720	1,359,720	1,005,942	-353,778
Service Related Benefits: Standby Allowance	112,004	17,520	132,030	105,219	-26,811

TABLE 3.76.1: Function: Other	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Travel or Motor Vehicle	184,151	193,540	182,650	130,601	-52,049
Basic Salary and Wages	19,767,603	27,378,330	26,990,440	20,141,587	-6,848,853
Municipal Staff: Social Contributions					
Bargaining Council	8,660	9,750	8,510	8,604	94
Group Life Insurance	371,969	706,170	372,760	369,852	-2,908
Medical	2,274,130	2,555,400	2,269,470	2,329,561	60,091
Pension	3,850,710	4,047,200	3,947,570	3,934,795	-12,775
Unemployment Insurance	134,841	149,500	128,170	127,802	-368
Expenditure / Inventory consumed	**571,136**	**759,800**	**759,800**	**477,085**	**-282,715**
Consumables: Standard Rated	571,136	759,800	759,800	477,085	-282,715
Expenditure / Operational costs	**598,308**	**1,206,130**	**1,256,130**	**480,717**	**-775,413**
Operating Leases					
Furniture and Office Equipment		40,440	40,440		-40,440
Operational Cost					
Communication: Cellular Expenditure		1,000	1,000	-672	-1,672
Communication: Postage/Stamps/Franking Machines		5,080	5,080		-5,080
Communication: Telephone, Fax, Telegraph and Telex		388,090	388,090		-388,090
Insurance Underwriting: Premiums	1,075	1,170	1,170	942	-228
Printing, Publications and Books	144,419	199,350	249,350	21,653	-227,697
Registration Fees: Professional and Regulatory Bodies	3,074	24,880	24,880	2,174	-22,706
Registration Fees: Seminars, Conferences, Workshops and Events: National		4,050	4,050		-4,050
Storage of Files (Archiving)	345,052	430,180	430,180	347,501	-82,679
Travel Agency and Visa's	970	2,370	2,370		-2,370
Travel and Subsistence: Domestic: Accommodation	7,773	4,170	4,170		-4,170
Travel and Subsistence: Domestic: Daily Allowance		1,740	1,740		-1,740
Travel and Subsistence: Domestic: Food and Beverage (Served)		5,680	5,680		-5,680
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	7,752	14,070	14,070		-14,070
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	1,918	7,390	7,390		-7,390
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		5,660	5,660		-5,660
Uniform and Protective Clothing	60,474	70,810	70,810	93,613	22,803
Workmen's Compensation Fund	25,801			15,506	15,506

3.20 DISASTER MANAGEMENT

During the 2024/25 financial year, the Municipality faced significant flooding incidents. In October 2024, heavy rainfall caused widespread flooding affecting many areas within the metro. The National Disaster Management Centre classified this incident as a national disaster. In June 2025, the Municipality experienced another period of heavy rainfall, which resulted in flooding.

The table below indicates the human resources capacity within the Municipality's Disaster Management Sub-directorate.

TABLE 3.77: Employees: Disaster Management

Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 – 3	4	4	4	0	0 %
4 – 6	5	6	4	2	33%
7 – 9	3	3	3	0	0%
10 - 12	13	15	13	2	13%
13 - 15	2	2	2	0	0%
16 - 18	0	1	1	0	0%
Total	**27**	**31**	**27**	**4**	**13%**

As at 30 June 2025, there were 31 approved posts, of which 87% were filled.

TABLE 3.78: Financial Performance 2024/25: Function: Community and Social Services: Disaster Management, Animal Licensing and Control, Control of Public Nuisances, Etc

Financial Performance 2024/25: Function: Community and Social Services: Disaster Management, Animal Licensing and Control, Control of Public Nuisances, Etc					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	39	42	42	60	18
Expenditure:					
Employees	22,643	26,261	26,237	24,212	(2,025)
Repairs and Maintenance	205	220	650	155	(494)
Other	21,302	9,028	15,497	13,016	(2,480)
Total Operational Expenditure	44,150	35,509	42,384	37,384	(5,000)
Net Operational Expenditure	44,112	35,467	42,342	37,323	(5,018)

TABLE 3.78.1: Financial Performance 2024/25: Function: Community and Social Services: Animal Care and Diseases					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	38	42	42	57	15
Expenditure:					
Employees	3,135	3,350	3,124	2,963	(161)
Repairs and Maintenance	18	148	148	5	(143)
Other	1,357	3,032	3,072	1,685	(1,387)
Total Operational Expenditure	4,510	6,530	6,344	4,654	(1,690)
Net Operational Expenditure	4,472	6,488	6,302	4,596	(1,705)

TABLE 3.78.1.1: Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Animal Care and Diseases	**4,472,402**	**6,487,750**	**6,301,800**	**4,596,359**	**-1,705,441**
Non-exchange Revenue: Fines, Penalties and Forfeits	**-37,838**	**-42,000**	**-42,000**	**-57,173**	**-15,173**
Fines: Law Enforcement		-10,500	-10,500	-1,439	9,061
Fines: Pound Fees	-37,838	-31,500	-31,500	-55,734	-24,234
Expenditure / Contracted services	**1,150,056**	**2,529,030**	**2,569,030**	**1,459,898**	**-1,109,132**
Contractors					
Maintenance of Buildings and Facilities	17,961	147,720	147,720	5,075	-142,645
Safeguard and Security			70,000		-70,000
Outsourced Services					
Animal Care	1,132,096	2,315,160	2,285,160	1,454,823	-830,337
Business and Advisory: Project Management		66,150	66,150		-66,150
Expenditure / Employee-related costs	**3,135,134**	**3,350,050**	**3,124,240**	**2,963,465**	**-160,775**
Municipal Staff: Salaries, Wages and Allowances					
Service-Related Benefits: Bonus	174,476	180,630	149,860	162,711	12,851
Service-Related Benefits: Long Service Award	144,681	159,500	155,100	155,092	-8
Basic Salary and Wages	2,057,270	2,201,840	2,107,260	1,917,383	-189,877
Municipal Staff: Social Contributions					
Bargaining Council	956	1,050	870	884	14
Group Life Insurance	37,094	34,860	34,860	38,243	3,383
Medical	299,391	316,290	289,870	292,762	2,892
Pension	406,492	439,780	373,600	383,282	9,682
Unemployment Insurance	14,774	16,100	12,820	13,107	287
Expenditure / Inventory consumed	**185,666**	**555,400**	**555,400**	**195,306**	**-360,094**
Consumables: Standard Rated	36,833	48,810	48,810	26,992	-21,818
Consumables: Zero-Rated	148,583	498,330	498,330	168,314	-330,016
Finished Goods	250	8,260	8,260		-8,260
Expenditure / Operational costs	**39,384**	**95,270**	**95,130**	**34,863**	**-60,267**
Operational Cost					
Advertising, Publicity and Marketing: Auctions	995	15,450	15,450		-15,450
Assets less than the Capitalisation Threshold		10,170	10,170		-10,170
Communication: Cellular Expenditure		20,600	20,600	16,478	-4,122
Communication: Telephone Installation		5,150	5,150		-5,150
Communication: Telephone, Fax, Telegraph and Telex	2,932	4,530	4,530	2,137	-2,393
External Computer Service: Network Extensions		6,010	6,010		-6,010
Insurance Underwriting: Premiums	261	280	140	219	79
Licences: Motor Vehicle Licence and Registrations	1,092	2,180	2,180	1,092	-1,088
Uniform and Protective Clothing		30,900	30,900		-30,900
Workmen's Compensation Fund	34,104			14,938	14,938

TABLE 3.78.2: Financial Performance 2024/25: Function: Community and Social Services: Disaster Management					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	–			3	3
Expenditure:					
Employees	19,508	22,911	23,113	21,248	(1,865)
Repairs and Maintenance	187	72	502	150	(352)
Other	19,922	5,996	12,425	11,329	(1,096)
Total Operational Expenditure	39,618	28,979	36,040	32,728	(3,312)
Net Operational Expenditure	39,617	28,979	36,040	32,724	(3,315)

TABLE 3.78.2.1: Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Non-core Function: Disaster Management	**39,617,513**	**28,979,290**	**36,039,770**	**32,724,421**	**-3,315,349**
Exchange Revenue / Sale of Goods and Rendering of Services				**-3,288**	**-3,288**
Sale of Goods: Assets < Capitalisation Threshold				-3,288	-3,288
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-717**	**0**	**0**	**0**	**0**
Public Corporations: Financial Public Corporations: Product	-717				0
Expenditure / Contracted services	**13,671,979**	**445,650**	**873,150**	**364,690**	**-508,460**
Contractors					
Catering Services		29,110	29,110	17,040	-12,070
Fire Protection			10,000	8,609	-1,391
Maintenance of Buildings and Facilities	187,025	61,960	461,960	147,240	-314,720
Maintenance of Equipment	30,262	98,030	128,030	35,061	-92,970
Outsourced Services					
Business and Advisory: Project Management	13,454,692	121,310	121,310	95,541	-25,769
Cleaning Services		10,500	8,000		-8,000
Hygiene Services		19,740	19,740	1,420	-18,320
Printing Services		105,000	95,000	59,780	-35,220
Expenditure / Employee-related costs	**19,508,297**	**22,911,050**	**23,113,070**	**21,248,499**	**-1,864,571**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	183,629	198,320	190,540	331,780	141,240
Housing Benefits and Incidental: Housing Benefits	117,305	138,300	107,010	106,982	-28
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	125,467		4,000	140,364	136,364
Service Related Benefits: Bonus	1,036,905	1,032,300	987,440	1,029,968	42,528
Service Related Benefits: Long Service Award	719,585	894,080	852,070	750,795	-101,275
Service Related Benefits: Overtime: Night Shift	36			149	149
Service Related Benefits: Overtime: Non-structured	936,092	518,790	992,540	1,083,940	91,400
Service Related Benefits: Standby Allowance	743,753	193,990	890,690	1,039,057	148,367
Travel or Motor Vehicle	771,506	959,980	953,570	860,685	-92,885
Basic Salary and Wages	11,574,946	15,296,340	14,715,690	12,434,823	-2,280,867
Municipal Staff: Social Contributions					
Bargaining Council	3,824	4,200	3,920	3,735	-185
Group Life Insurance	168,362	320,990	174,560	161,273	-13,287
Medical	864,854	1,166,490	907,320	936,043	28,723
Pension	2,200,471	2,122,870	2,276,010	2,310,025	34,015
Unemployment Insurance	61,562	64,400	57,710	58,879	1,169
Expenditure / Inventory consumed	**432,439**	**529,370**	**6,833,430**	**6,609,614**	**-223,816**
Consumables: Standard Rated	101,329	115,660	1,686,290	2,101,216	414,926
Consumables: Zero-Rated	313,051	302,860	302,860	288,876	-13,984
Finished Goods	18,059	110,850	4,844,280	4,219,522	-624,758

TABLE 3.78.2.1: Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Operational costs	**6,004,797**	**5,093,220**	**5,220,120**	**4,504,907**	**-715,213**
Operating Leases					
Computer Equipment		5,000	5,000		-5,000
Furniture and Office Equipment	118,912	97,430	97,430	121,554	24,124
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		7,950	307,950	71,531	-236,419
Advertising, Publicity and Marketing: Staff Recruitment		30,050	30,050	12,949	-17,101
Advertising, Publicity and Marketing: Tenders		37,910	37,910	4,329	-33,581
Assets less than the Capitalisation Threshold	2,607	250	6,050	111,275	105,225
Communication: Cellular Expenditure	287,937	182,310	182,310	245,652	63,342
Communication: Postage/Stamps/Franking Machines		940	940		-940
Communication: Telephone, Fax, Telegraph and Telex	165,597	287,510	300,410	119,255	-181,155
Driver's Licences and Permits		1,150	1,150		-1,150
External Computer Service: Internet Charge	16,368	37,220	37,220	8,973	-28,247
External Computer Service: Network Extensions	1,185	30,050	30,050	16,838	-13,212
External Computer Service: Software Licences			30,000		-30,000
External Computer Service: Wireless Network		74,020	8,220		-8,220
Insurance Underwriting: Premiums	34,765		32,450	31,892	-558
Licences: Motor Vehicle Licence and Registrations	4,950	5,560	5,560	3,558	-2,002
Municipal Services	473				0
Printing, Publications and Books		167,040	167,040		-167,040
Registration Fees: Seminars, Conferences, Workshops and Events: National	11,000	20,600	20,600	11,000	-9,600
Resettlement Cost			102,000		-102,000
Signage				3,450	3,450
Skills Development Fund Levy	157,033	191,360	182,660	175,856	-6,804
Transport Provided as Part of Departmental Activities: Municipal Activities	5,171,610	3,801,440	3,519,690	3,493,913	-25,777
Travel Agency and Visa's	1,556	4,760	4,760	398	-4,362
Travel and Subsistence: Domestic: Accommodation	10,243	19,140	19,140	-2,914	-22,054
Travel and Subsistence: Domestic: Daily Allowance		3,920	3,920	320	-3,600
Travel and Subsistence: Domestic: Food and Beverage (Served)		520	520		-520
Travel and Subsistence: Domestic: Incidental Cost		260	260		-260
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	4,554	21,660	21,660	16,864	-4,796
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	6,716	8,730	8,730	3,012	-5,718
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		18,190	18,190		-18,190
Travel and Subsistence: Non-employees		7,210	7,210	18,057	10,847
Uniform and Protective Clothing	4,277	31,040	31,040	27,756	-3,284
Workmen's Compensation Fund	5,014			9,390	9,390

TABLE 3.78.3: Financial Performance 2024/25: Function: Community and Social Services: Indigenous and Customary Law

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue					
Expenditure:					
Employees					
Repairs and Maintenance					
Other	23			2	2
Total Operational Expenditure	23			2	2
Net Operational Expenditure	23			2	2

TABLE 3.78.3.1: Function: Community and Social Services	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2045/25 Variance
Non-core Function: Indigenous and Customary Law	**22,610**			**2,440**	**2,440**
Expenditure / Inventory consumed	**22,610**			**2,440**	**2,440**
Consumables: Zero-Rated	22,610			2,440	**2,440**

TABLE 3.79: Capital Expenditure 2024/25: Disaster Management, Animal Licensing and Control, Control of Public Nuisances, Etc

Capital Expenditure 2024/25: Disaster Management, Animal Licensing and Control, Control of Public Nuisances, Etc						
						R' 000
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	2024/25			
			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	3,264	3,500	1,500	980	(520)
20182533	Disaster Management: Equipment for the supply of Solar Energy	314	1,000	1,000	980	(20)
20190283	Upgrade of Uitenhage Dog Pound	–	500	500	–	(500)
20200118	Construction of Disaster Management Offices - Despatch	2,950	–	–	–	–
20210281	Construction of Animal Control Facility	–	2,000	–	–	–

COMPONENT H: SPORT AND RECREATION

The Municipality is committed to promoting sport as a key driver for social cohesion, health and community development. The Municipality focuses on the following in terms of sport and recreation:

- Provision, maintenance and management of sport and recreation Infrastructure (e.g. stadia, sportsfields, swimming pools and indoor/multi-purpose sport centres).
- Creating an enabling environment for sport organisations/clubs/federations to deliver sport and recreation services (e.g. provision of financial support, venue, sport attire, medals and trophies).
- Provision of financial support to professional and semi-professional sport (e.g. football, rugby and cricket)
- Positioning the NMBM as a preferred destination to host major and strategic sport events (hosting of strategic national and international sport events)

A total of 30 Ward-based sport programmes were supported during the 2024/25 financial year. Furthermore, six sports organisations were provided with financial support, and 32 clubs were provided with playing kits and equipment.

Major sports events held in the metro during the 2024/25 financial year include the following:

- 20th IRONMAN ISUZU African Championships
- COSAFA Women's Championship
- NMBM Ultra Marathon Challenge
- NMBM Half Marathon
- African Triathlon Championships
- DHL SA National Lifesaving Championships
- ABSA Run Your City Series
- SA T20 League (Home to the Eastern Cape Sunrise)

TABLE 3.80: Employees: Sport & Recreation

	Year -1 (2023/24)	Year 0 (2024/25)			
Job Grade	Employees No.	Posts No. (Sport Facilities)	Employees No.	Vacancies (full-time equivalent) No.	Vacancies (as a % of total posts) %
0 – 3	64	122	62	60	49%
4 – 6	47	95	56	39	41%
7 – 9	20	41	19	22	54%
10 – 12	4	9	6	3	33%
13 – 15	2	2	2	0	-
16 – 18	1	1	1	0	-
Total	**138**	**270**	**146**	**124**	**46%**

The table above reflects the staff establishment for the Sport and Recreation Sub-directorate. As at 30 June 2025, there were 270 approved posts, of which 146 (54%) were filled.

TABLE 3.81: Financial Performance 2023/24: Sport and Recreation

Financial Performance 2024/25: Sport and Recreation					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	4,217	17,365	17,766	19,913	2,147
Expenditure:					
Employees	222,213	272,493	264,586	236,715	(27,870)
Repairs and Maintenance	11,590	27,454	23,480	17,609	(5,872)
Other	204,111	289,828	264,670	238,452	(26,218)
Total Operational Expenditure	437,914	589,775	552,736	492,776	(59,960)
Net Operational Expenditure	433,697	572,410	534,970	472,863	(62,107)

TABLE 3.81.1: Financial Performance 2024/25: Sport and Recreation: Beaches and Jetties					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	666	818	740	670	(69)
Expenditure:					
Employees	27,497	30,966	30,462	30,043	(419)
Repairs and Maintenance	798	1,679	1,514	1,239	(275)
Other	2,533	5,233	4,627	2,204	(2,422)
Total Operational Expenditure	30,829	37,877	36,603	33,486	(3,117)
Net Operational Expenditure	30,163	37,059	35,863	32,816	(3,048)

TABLE 3.81.1.1:Function: Sport and Recreation	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Beaches and Jetties	**30,163,188**	**37,059,310**	**35,863,370**	**32,815,625**	**-3,047,745**
Exchange Revenue / Licence and permits	**-44,885**	**-78,000**	**-57,500**	**-37,783**	**19,717**
Boat	-1,791	-3,000	-2,500	-5,218	-2,718
Trading	-43,093	-75,000	-55,000	-32,565	22,435
Exchange Revenue / Rental from Fixed Assets	**-620,697**	**-740,000**	**-682,000**	**-632,661**	**49,339**
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-140,697	-260,000	-202,000	-152,661	49,339
Non-market Related: Property, Plant, and Equipment: Straight-lined Operating: Other Assets	-480,000	-480,000	-480,000	-480,000	0
Expenditure / Contracted services	**1,056,639**	**3,149,000**	**2,289,000**	**1,574,537**	**-714,463**
Consultants and Professional Services					
Business and Advisory: Research and Advisory	98,174	400,000	195,000	103,083	-91,917
Laboratory Services: Water	109,800	220,000	220,000	133,440	-86,560
Contractors					
Maintenance of Buildings and Facilities	550,776	1,239,000	1,319,000	1,212,885	-106,115
Maintenance of Equipment	258,961	445,000	200,000	36,682	-163,318
Pest Control and Fumigation	3,660	30,000	30,000		-30,000
Transportation	11,543	100,000	125,000	67,149	-57,851
Outsourced Services					
Business and Advisory: Project Management		15,000			0
Clearing and Grass Cutting Services	23,725	200,000	100,000		-100,000
Hygiene Services		500,000	100,000	21,298	-78,702
Expenditure / Employee-related costs	**27,497,140**	**30,965,750**	**30,461,990**	**30,042,865**	**-419,125**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	152,307	164,500	157,900	157,110	-790
Housing Benefits and Incidental: Housing Benefits	65,051	70,320	66,880	75,779	8,899
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	-20,236		19,000	21,245	2,245
Service Related Benefits: Bonus	1,288,781	1,347,210	1,338,770	1,376,390	37,620
Service Related Benefits: Long Service Award	409,027	370,790	441,280	452,394	11,114
Service Related Benefits: Overtime: Night Shift	19,836	19,410	15,080	18,029	2,949
Service Related Benefits: Overtime: Non-structured	2,040,662	1,430,000	1,581,500	2,162,492	580,992
Service Related Benefits: Overtime: Structured	1,030,527	342,300	342,300	1,056,171	713,871
Service Related Benefits: Standby Allowance		19,440	19,440	12,297	-7,143
Basic Salary and Wages	17,393,241	21,653,700	21,126,060	19,309,969	-1,816,091
Municipal Staff: Social Contributions					
Bargaining Council	7,644	7,950	7,790	7,995	205
Group Life Insurance	310,402	547,330	386,430	350,235	-36,195
Medical	1,798,760	1,895,340	1,859,130	1,910,304	51,174

TABLE 3.81.1.1:Function: Sport and Recreation	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Pension	2,866,700	2,975,560	2,987,210	2,989,371	2,161
Unemployment Insurance	134,438	121,900	113,220	143,085	29,865
Expenditure / Inventory consumed	**1,060,576**	**1,411,150**	**1,426,150**	**1,123,706**	**-302,444**
Consumables: Standard Rated	328,686	480,000	495,000	349,235	-145,765
Consumables: Zero-Rated	479,551	511,150	511,150	477,921	-33,229
Finished Goods	89,690	200,000	200,000	49,157	-150,843
Materials and Supplies	162,649	220,000	220,000	247,393	27,393
Expenditure / Losses on disposal of Assets	**-28,894**				**0**
Property, Plant and Equipment: Furniture and Office Equipment: Losses	-28,894				0
Expenditure / Operational costs	**1,065,917**	**2,351,410**	**2,220,730**	**744,961**	**-1,475,769**
Operating Leases					
Furniture and Office Equipment	31,701	45,000	45,000	31,701	-13,299
Operational Cost					
Advertising, Publicity and Marketing: Gifts and Promotional Items		200,000	200,000	97,478	-102,522
Advertising, Publicity and Marketing: Tenders		110,000	110,000	22,820	-87,180
Assets less than the Capitalisation Threshold	438,426	600,000	585,000	132,120	-452,880
Communication: Cellular Expenditure	158,321	192,320	192,320	137,476	-54,844
Communication: Telephone, Fax, Telegraph and Telex	6,297	15,000	15,000	4,973	-10,027
Hire Charges	66,672	430,000	380,000		-380,000
Insurance Underwriting: Premiums	84,708	91,090	105,410	108,465	3,055
Licences: Motor Vehicle Licence and Registrations	74,314	5,000	5,000	1,362	-3,638
Municipal Services	14,870	20,000			0
Printing, Publications and Books		20,000			0
Registration Fees: Seminars, Conferences, Workshops and Events: National		30,000	30,000		-30,000
Signage	90,147	150,000	150,000	62,415	-87,585
Travel and Subsistence: Domestic: Accommodation		40,000	40,000		-40,000
Travel and Subsistence: Domestic: Daily Allowance		10,000	10,000		-10,000
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		40,000			0
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		20,000	20,000		-20,000
Uniform and Protective Clothing	80,644	230,000	230,000	110,435	-119,566
Wet Fuel		100,000	100,000	200	-99,800
Workmen's Compensation Fund	19,818	3,000	3,000	35,516	32,516
Expenditure / Transfers and subsidies	**177,391**		**205,000**		**-205,000**
Operational: Monetary Allocations: Non-profit institutions: Tourism	177,391		205,000		-205,000

TABLE 3.81.2: Financial Performance 2024/25: Sport and Recreation: Community Parks (including Nurseries)					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	39	66	66	54	(11)
Expenditure:					
Employees	103,126	122,022	115,746	106,798	(8,949)
Repairs and Maintenance	1,413	3,194	2,417	518	(1,899)
Other	29,805	37,124	38,118	28,113	(10,005)
Total Operational Expenditure	134,344	162,340	156,282	135,429	(20,852)
Net Operational Expenditure	134,306	162,274	156,216	135,375	(20,841)

TABLE 3.81.2.1:Function: Sport and Recreation	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Community Parks (including Nurseries)	**134,190,574**	**162,274,220**	**156,166,120**	**135,355,179**	**-20,810,941**
Exchange Revenue / Operational Revenue		**-6,000**	**-6,000**	**-5,230**	**770**
Staff and Councillors Recoveries		-6,000	-6,000	-5,230	770
Exchange Revenue / Rental from Fixed Assets	**-17,329**	**-39,640**	**-39,640**	**-31,524**	**8,116**
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-17,329	-39,640	-39,640	-31,524	8,116
Exchange Revenue / Sale of Goods and Rendering of Services	**-21,293**	**-19,950**	**-19,950**	**-17,736**	**2,214**
Cleaning and Removal		-2,100	-2,100		2,100
Sale of Goods: Agricultural Products: Nursery Sale of Plants	-21,293	-17,850	-17,850	-17,736	114
Expenditure / Contracted services	**25,041,466**	**30,904,300**	**30,033,300**	**22,232,012**	**-7,801,288**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation		278,530	278,530	92,765	-185,765
Contractors					
Catering Services		32,900	32,900		-32,900
Gardening Services	4,503,350	7,132,390	6,417,390	2,401,736	-4,015,654
Maintenance of Buildings and Facilities	1,227,999	2,265,790	1,728,280	248,191	-1,480,089
Maintenance of Equipment	47,723	1,042,610	802,610	289,806	-512,804
Safeguard and Security			345,000	227,721	-117,279
Stage and Sound Crew		16,540	16,540		-16,540
Transportation		6,940	6,940		-6,940
Outsourced Services					
Alien Vegetation Control	1,799,095	3,221,030	2,045,030	827,297	-1,217,733
Business and Advisory: Project Management	188,387	406,010	406,010	80,432	-325,578
Cleaning Services	119,737	142,630	142,630	111,670	-30,960
Clearing and Grass Cutting Services	17,067,481	16,166,190	17,618,700	17,813,881	195,181
Electrical	-296				0
Hygiene Services	87,990	192,740	192,740	138,513	-54,227
Expenditure / Depreciation and amortisation		**221,130**	**221,130**		**-221,130**
Community Assets: Community Facilities: Cemeteries/Crematoria		87,150	87,150		-87,150
Community Assets: Community Facilities: Parks		133,980	133,980		-133,980
Expenditure / Employee-related costs	**103,011,160**	**122,021,600**	**115,696,440**	**106,778,151**	**-8,918,289**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	183,629	198,320	190,540	173,790	-16,750
Housing Benefits and Incidental: Housing Benefits	354,838	386,760	365,360	393,181	27,821
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	77,252		264,000	164,078	-99,922
Service Related Benefits: Bonus	5,553,510	5,615,540	5,383,800	5,804,775	420,975
Service Related Benefits: Long Service Award	3,904,999	4,060,040	6,203,380	4,098,309	-2,105,071
Service Related Benefits: Overtime: Non-structured	6,133,080	4,774,830	4,774,830	6,495,061	1,720,231
Service Related Benefits: Standby Allowance	1,160,928	830,560	1,208,890	1,217,588	8,698
Travel or Motor Vehicle	2,166,329	2,908,280	2,833,280	2,230,302	-602,978
Basic Salary and Wages	62,575,106	81,465,690	72,932,770	64,589,415	-8,343,355
Municipal Staff: Social Contributions					
Bargaining Council	31,702	34,200	32,290	31,345	-945
Group Life Insurance	1,161,260	895,300	895,300	1,357,829	462,529
Medical	6,993,293	7,350,870	7,182,790	7,322,558	139,768
Pension	12,222,363	12,977,670	12,954,970	12,422,035	-532,935
Unemployment Insurance	492,871	523,540	474,240	477,884	3,644
Expenditure / Inventory consumed	**4,531,925**	**5,043,980**	**6,230,980**	**4,613,148**	**-1,617,832**
Consumables: Standard Rated	617,138	693,520	1,980,520	1,670,397	-310,123
Consumables: Zero-Rated	3,147,323	3,556,980	3,406,980	2,276,714	-1,130,266
Finished Goods	681,951	697,260	772,260	606,884	-165,376
Materials and Supplies	85,513	96,220	71,220	59,153	-12,067

TABLE 3.81.2.1:Function: Sport and Recreation	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Operational costs	**1,644,645**	**4,148,800**	**4,049,860**	**1,786,359**	**-2,263,502**
Operating Leases					
Furniture and Office Equipment	190,203	278,070	278,070	190,383	-87,687
Operational Cost					
Advertising, Publicity and Marketing: Tenders	25,508	36,050	36,050	30,517	-5,533
Assets less than the Capitalisation Threshold	239,164	556,150	592,140	268,951	-323,189
Communication: Cellular Expenditure	425,010	369,320	399,320	442,545	43,225
Communication: Telephone, Fax, Telegraph and Telex		117,240	117,240		-117,240
Driver's Licences and Permits		7,750	7,750	-424	-8,174
External Computer Service: Network Extensions			50,000		-50,000
External Computer Service: Software Licences		471,700	291,700		-291,700
External Computer Service: Wireless Network				16,640	16,640
Hire Charges		924,200	924,200	93,107	-831,093
Insurance Underwriting: Premiums	5,690	6,150	3,210	4,901	1,691
Management Fee		239,890	208,900		-208,900
Municipal Services	700				0
Professional Bodies, Membership and Subscription		43,260	43,260		-43,260
Registration Fees: Seminars, Conferences, Workshops and Events: National		10,300	10,300		-10,300
Signage	8,180	17,270	17,270		-17,270
Travel Agency and Visa's		11,900	11,900		-11,900
Travel and Subsistence: Domestic: Accommodation		24,050	4,050		-4,050
Travel and Subsistence: Domestic: Daily Allowance		7,970	7,970		-7,970
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		7,450	7,450		-7,450
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		13,390	13,390		-13,390
Travel and Subsistence: Non-employees			50,000	4,053	-45,947
Uniform and Protective Clothing	622,815	790,260	840,260	654,330	-185,930
Wet Fuel		216,430	135,430		-135,430
Workmen's Compensation Fund	127,374			81,356	81,356

TABLE 3.81.2.2:Function: Sport and Recreation	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2045/25 Variance
Non-core Function: Community Parks (including Nurseries)	**115,031**		**50,000**	**19,710**	**-30,290**
Expenditure / Employee-related costs	**115,031**		**50,000**	**19,710**	**-30,290**
Service-Related Benefits: Acting and Post-Related Allowances	115,031		50,000	19,710	**-30,290**

TABLE 3.81.3: Financial Performance 2024/25: Sport and Recreation: Recreational Facilities

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2,624	2,453	2,723	2,174	(549)
Expenditure:					
Employees	46,824	66,391	64,718	53,712	(11,006)
Repairs and Maintenance	3,070	9,580	9,230	4,702	(4,528)
Other	117,876	175,913	146,880	106,517	(40,363)
Total Operational Expenditure	167,770	251,883	220,828	164,931	(55,897)
Net Operational Expenditure	165,146	249,430	218,105	162,757	(55,347)

TABLE 3.81.3.1:Function: Sport and Recreation	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Recreational Facilities	**165,138,242**	**249,429,920**	**218,104,800**	**162,757,492**	**-55,347,308**
Exchange Revenue / Operational Revenue	**-99,256**		**-28,290**	**-27,789**	**501**
Insurance Refund	-99,256		-16,290	-16,290	0
Staff and Councillors Recoveries			-12,000	-11,499	501
Exchange Revenue / Rental from Fixed Assets	**-1,799,857**	**-1,677,300**	**-2,150,000**	**-1,786,347**	**363,653**
Non-market Related: Investment Property: Ad-hoc rentals	-1,146,937	-990,000	-1,395,000	-1,091,049	303,951
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-652,919	-687,300	-755,000	-695,298	59,702
Exchange Revenue / Sale of Goods and Rendering of Services	**-724,555**	**-776,000**	**-545,000**	**-359,794**	**185,206**
Camping Fees	-53,166	-70,000	-10,000		10,000
Entrance Fees	-671,389	-706,000	-535,000	-359,794	175,206
Expenditure / Contracted services	**12,607,989**	**29,852,440**	**20,369,450**	**13,881,960**	**-6,487,490**
Consultants and Professional Services					
Infrastructure and Planning: Architectural	173,826		100,000		-100,000
Infrastructure and Planning: Engineering: Civil	112,813				0
Legal Cost: Legal Advice and Litigation	1,276,286	848,000	848,000	796,126	-51,874
Contractors					
Artists and Performers		800,000	316,000	1,950	-314,050
Gas	653,460	782,570	632,570	569,475	-63,095
Maintenance of Buildings and Facilities	2,535,190	7,975,550	7,593,550	3,929,161	-3,664,389
Maintenance of Equipment	580,899	2,032,060	1,816,160	817,075	-999,085
Pest Control and Fumigation	4,200	20,000	28,000	2,600	-25,400
Safeguard and Security	41,707	210,000	210,000	40,111	-169,889
Sports and Recreation	7,440	10,000	10,000		-10,000
Transportation	216,728	405,540	425,540		-425,540
Outsourced Services					
Business and Advisory: Project Management	6,253,933	15,413,680	7,374,590	7,430,660	56,070
Business and Advisory: Qualification Verification	12,674				0
Business and Advisory: Research and Advisory		420,000	280,000		-280,000
Catering Services		10,000	10,000	10,678	678
Cleaning Services		19,000	19,000	8,500	-10,500
Clearing and Grass Cutting Services	718,040	700,000	600,000	241,682	-358,318
Hygiene Services	20,795	206,040	106,040	33,941	-72,099
Expenditure / Depreciation and amortisation	**79,464,124**	**91,501,030**	**91,501,030**	**60,674,027**	**-30,827,003**
Community Assets: Community Facilities: Cemeteries/Crematoria		415,190	415,190		-415,190
Community Assets: Community Facilities: Centres		2,318,230	2,318,230		-2,318,230
Community Assets: Community Facilities: Fire/Ambulance Stations	2,440,636	3,587,130	3,587,130	2,423,005	-1,164,125
Community Assets: Sport and Recreation Facilities: Indoor Facilities	2,398,585	983,220	983,220	1,407,375	424,155
Community Assets: Sport and Recreation Facilities: Outdoor Facilities	70,470,300	78,714,320	78,714,320	71,026,183	-7,688,137
Furniture and Office Equipment	4,154,602			-18,197,521	-18,197,521
Investment Property: Revenue Generating: Improved Properties		5,482,940	5,482,940	4,084,681	-1,398,259
Roads Infrastructure: Roads				-69,696	-69,696
Expenditure / Employee-related costs	**46,824,452**	**66,390,500**	**64,718,260**	**53,712,407**	**-11,005,853**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	866,933	1,265,320	1,057,560	1,052,286	-5,274
Housing Benefits and Incidental: Housing Benefits	165,294	207,450	200,630	207,278	6,648
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	156,844		117,000	55,879	-61,121
Service Related Benefits: Bonus	2,218,117	2,540,190	2,436,000	2,628,658	192,658
Service Related Benefits: Long Service Award	2,504,880	3,352,720	3,134,130	2,849,058	-285,072
Service Related Benefits: Overtime: Night Shift	10,139	4,830	7,270	8,355	1,085
Service Related Benefits: Overtime: Non-structured	2,753,321	1,887,200	1,882,200	3,127,195	1,244,995
Service Related Benefits: Overtime: Shift Additional Remuneration	41,626	46,640	44,340	44,831	491
Service Related Benefits: Overtime: Structured	28,978	25,950	21,630	142,442	120,812

TABLE 3.81.3.1:Function: Sport and Recreation	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Service Related Benefits: Standby Allowance	10,360	10,360	27,840	14,084	-13,756
Travel or Motor Vehicle	1,583,618	2,192,520	2,399,710	2,391,569	-8,141
Basic Salary and Wages	28,496,603	42,780,610	41,800,940	32,412,846	-9,388,094
Municipal Staff: Social Contributions					
Bargaining Council	9,457	11,100	10,580	10,612	32
Group Life Insurance	376,904	626,300	442,600	445,202	2,602
Medical	2,554,817	2,880,430	2,839,220	2,940,359	101,139
Pension	4,854,066	5,944,310	5,740,090	5,716,692	-23,398
Unemployment Insurance	192,496	218,380	160,330	194,531	34,201
Senior Management: Designation					
Salaries and Allowances: Basic Salary		2,145,130	2,145,130		-2,145,130
Salaries and Allowances: Bonuses		248,400	248,400	-529,469	-777,869
Social Contributions: Unemployment Insurance		2,660	2,660		-2,660
Expenditure / Interest	**456,890**	**1,330,700**	**1,330,700**	**402,690**	**-928,010**
Interest Paid: Borrowings: Annuity Loans	456,890	1,330,700	1,330,700	402,690	-928,010
Expenditure / Inventory consumed	**1,195,627**	**1,579,870**	**2,166,770**	**1,677,569**	**-489,201**
Consumables: Standard Rated	394,926	587,810	571,810	460,166	-111,644
Consumables: Zero-Rated	279,030	349,090	349,090	170,168	-178,922
Finished Goods	405,111	487,680	492,680	505,405	12,725
Materials and Supplies	116,560	155,290	753,190	541,830	-211,360
Expenditure / Operational costs	**4,044,550**	**34,178,680**	**5,792,870**	**4,195,560**	**-1,597,310**
Operating Leases					
Furniture and Office Equipment	158,503	254,000	254,000	171,711	-82,289
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	10,562	132,000	85,680	12,250	-73,430
Advertising, Publicity and Marketing: Signs		20,000	5,000		-5,000
Advertising, Publicity and Marketing: Staff Recruitment		22,500	22,500		-22,500
Advertising, Publicity and Marketing: Tenders	16,522	21,000	51,000	15,044	-35,957
Assets less than the Capitalisation Threshold	285,992	540,810	719,810	150,589	-569,221
Communication: Cellular Expenditure	412,562	377,000	377,000	488,734	111,734
Communication: Telephone, Fax, Telegraph and Telex	208,844	303,770	303,770	268,906	-34,864
Deeds		44,360	44,360		-44,360
External Computer Service: Network Extensions	42,581	40,000	40,000	1,420	-38,580
External Computer Service: System Development		28,600,000			0
External Computer Service: Wireless Network		28,000	128,000	43,200	-84,800
Hire Charges	30,014	90,300	70,300		-70,300
Insurance Underwriting: Premiums	1,430,118	1,537,710	1,694,430	1,649,987	-44,443
Printing, Publications and Books		20,000	20,000		-20,000
Professional Bodies, Membership and Subscription	7,500	13,500	13,500		-13,500
Registration Fees: Seminars, Conferences, Workshops and Events: National	7,348	40,000	40,000	2,174	-37,826
Signage		11,640	31,640	16,010	-15,630
Skills Development Fund Levy	1,144,845	1,229,300	1,147,090	1,178,539	31,449
Travel Agency and Visa's	5,269	10,000	10,000	1,946	-8,054
Travel and Subsistence: Domestic: Accommodation	41,129	38,000	38,000	10,889	-27,111
Travel and Subsistence: Domestic: Daily Allowance	960	20,000	20,000	8,887	-11,113
Travel and Subsistence: Domestic: Food and Beverage (Served)	1,475	11,000	11,000		-11,000
Travel and Subsistence: Domestic: Incidental Cost		1,000	1,000		-1,000
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	18,976	27,500	27,500	13,839	-13,661
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport		2,800	2,800		-2,800
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	21,703	17,500	17,500	7,070	-10,430
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		2,000	2,000		-2,000

TABLE 3.81.3.1:Function: Sport and Recreation	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Travel and Subsistence: Foreign: Accommodation		63,000	63,000		-63,000
Travel and Subsistence: Foreign: Daily Allowance		85,000	85,000		-85,000
Travel and Subsistence: Foreign: Incidental Cost		7,000	7,000		-7,000
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport		88,000	88,000		-88,000
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Road Transport		10,000	10,000		-10,000
Travel and Subsistence: Non-employees	4,349	21,000	21,000		-21,000
Uniform and Protective Clothing	189,451	447,990	339,990	153,649	-186,341
Workmen's Compensation Fund	5,849	1,000	1,000	717	-283
Expenditure / Transfers and subsidies	**23,168,278**	**27,050,000**	**34,949,010**	**30,387,209**	**-4,561,801**
Operational: Monetary Allocations: Non-profit institutions: Use - It	23,168,278	27,050,000	34,949,010	30,387,209	-4,561,801

TABLE 3.81.3.2:Function: Sport and Recreation	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2045/25 Variance
Non-core Function: Recreational Facilities	**8,048**				**-**
Expenditure / Contracted services	8,048				**-**
Contractors					
Maintenance of Equipment	8,048				**-**

TABLE 3.81.4: Financial Performance 2024/25: Sport and Recreation: Grounds and Stadiums

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	889	14,028	14,238	17,014	2,776
Expenditure:					
Employees	44,766	53,115	53,659	46,162	(7,497)
Repairs and Maintenance	6,309	13,001	10,320	11,150	830
Other	53,897	71,559	75,045	101,617	26,573
Total Operational Expenditure	104,971	137,675	139,023	158,929	19,905
Net Operational Expenditure	104,082	123,646	124,785	141,915	17,129

TABLE 3.81.4.1:Function: Sport and Recreation	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Sports Grounds and Stadiums	**104,082,280**	**123,646,440**	**124,785,410**	**141,914,811**	**17,129,401**
Exchange Revenue / Operational Revenue	**-1,538**				**0**
Staff and Councillors Recoveries	-1,538				0
Exchange Revenue / Rental from Fixed Assets	**-887,471**	**-742,200**	**-952,000**	**-1,124,509**	**-172,509**
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-887,471	-742,200	-952,000	-1,124,509	-172,509
Exchange Revenue / Sale of Goods and Rendering of Services		**-13,286,000**	**-13,286,000**	**-15,889,509**	**-2,603,509**
Entrance Fees		-13,286,000	-13,286,000	-15,889,509	-2,603,509
Expenditure / Contracted services	**43,955,588**	**61,139,750**	**59,443,950**	**65,786,314**	**6,342,364**
Consultants and Professional Services					
Business and Advisory: Forensic Investigators			1,500,000		-1,500,000
Business and Advisory: Occupational Health and Safety	30,840	316,070	316,070	58,702	-257,368
Legal Cost: Legal Advice and Litigation	68,490	188,460	188,460		-188,460
Contractors					
Catering Services		65,740	65,740	3,680	-62,060
Gas			150,000	144,980	-5,020

TABLE 3.81.4.1:Function: Sport and Recreation	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Maintenance of Buildings and Facilities	4,345,030	12,338,640	9,617,640	8,860,237	-757,403
Maintenance of Equipment	2,835,587	2,255,110	2,295,110	3,464,280	1,169,170
Pest Control and Fumigation	164,560	168,190	168,190	467,811	299,621
Sports and Recreation	1,442,116	2,121,110	1,456,310	155,962	-1,300,348
Transportation	94,085	558,270	558,270	60,117	-498,153
Outsourced Services					
Business and Advisory: Project Management	28,503,801	38,679,840	38,679,840	45,464,996	6,785,156
Cleaning Services	439,278	401,220	401,220	348,914	-52,306
Clearing and Grass Cutting Services	2,816,982	1,968,230	1,968,230	1,635,027	-333,203
Hygiene Services	70,121	173,250	173,250	1,779	-171,471
Refuse Removal		83,520	83,520		-83,520
Security Services	3,144,699	1,822,100	1,822,100	5,119,829	3,297,729
Expenditure / Depreciation and amortisation	**9,235**	**1,097,650**	**1,097,650**	**5,387**	**-1,092,263**
Community Assets: Community Facilities: Cemeteries/Crematoria	9,235	1,097,650	1,097,650	5,387	-1,092,263
Expenditure / Employee-related costs	**44,765,714**	**53,114,810**	**53,658,950**	**46,162,134**	**-7,496,816**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	152,307	164,500	157,900	157,110	-790
Housing Benefits and Incidental: Housing Benefits	155,068	168,470	170,660	142,251	-28,409
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	546,502		862,000	695,113	-166,887
Service Related Benefits: Bonus	2,321,927	2,359,370	2,268,380	2,351,528	83,148
Service Related Benefits: Long Service Award	792,549	831,170	831,780	805,982	-25,799
Service Related Benefits: Overtime: Night Shift	32,097	32,550	36,090	28,842	-7,248
Service Related Benefits: Overtime: Non-structured	5,045,848	3,690,600	3,870,600	5,179,587	1,308,987
Service Related Benefits: Overtime: Structured				3,570	3,570
Service Related Benefits: Scarcity Allowance	4,414	3,500	5,030	4,722	-309
Travel or Motor Vehicle	361,825	423,190	402,440	358,196	-44,244
Basic Salary and Wages	26,138,057	35,657,610	35,510,610	26,915,951	-8,594,659
Municipal Staff: Social Contributions					
Bargaining Council	13,839	14,850	14,480	14,197	-283
Group Life Insurance	523,822	612,520	583,410	582,707	-703
Medical	3,389,969	3,497,350	3,481,190	3,552,026	70,836
Pension	5,069,772	5,430,750	5,250,630	5,155,509	-95,121
Unemployment Insurance	217,719	228,380	213,750	214,843	1,093
Expenditure / Inventory consumed	**1,991,878**	**2,092,950**	**2,112,750**	**3,480,863**	**1,368,113**
Consumables: Standard Rated	773,315	1,015,340	1,035,140	2,364,232	1,329,092
Consumables: Zero-Rated	196,096	219,110	219,110	292,997	73,887
Finished Goods	648,861	470,250	470,250	432,047	-38,203
Materials and Supplies	373,605	388,250	388,250	391,587	3,337
Expenditure / Irrecoverable debts written off.				**8,889,977**	**8,889,977**
Expenditure: Irrecoverable Debts Written Off: Exchange: Non-Specific Accounts				8,889,977	8,889,977
Expenditure / Operational costs	**14,248,874**	**20,229,480**	**22,710,110**	**34,604,154**	**11,894,044**
Operating Leases					
Furniture and Office Equipment	71,507	100,000	99,660	65,096	-34,564
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	714,680	2,120,570	553,540	9,805,761	9,252,221
Advertising, Publicity and Marketing: Signs		442,830			0
Advertising, Publicity and Marketing: Staff Recruitment		110,710			0
Advertising, Publicity and Marketing: Tenders	218,473	332,130		96,185	96,185
Assets less than the Capitalisation Threshold	633,824	1,152,220	579,410	792,387	212,977
Bank Charges, Facility and Card Fees: Bank Accounts	637,207	1,660,610	1,163,800	34,446	-1,129,354
Communication: Cellular Expenditure	310,445	300,000	300,000	289,594	-10,406
Communication: Licences (Radio and Television)	88,739	221,420	221,420	202,961	-18,459

TABLE 3.81.4.1:Function: Sport and Recreation	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Communication: Telephone, Fax, Telegraph and Telex	363,625	1,017,260	1,017,260	306,739	-710,521
Driver's Licences and Permits		780	1,320	1,311	-9
External Computer Service: Software Licences	19,374	55,360	55,360	23,356	-32,004
Hire Charges	37,142				0
Insurance Underwriting: Premiums	7,623,890	4,541,730	10,514,480	9,096,340	-1,418,140
Licences: Motor Vehicle Licence and Registrations	726	1,210	1,210	726	-484
Licences: Performing Arts		55,360	55,360		-55,360
Management Fee	3,236,835	7,500,000	7,500,000	13,528,394	6,028,394
Professional Bodies, Membership and Subscription		14,840	14,840	10,991	-3,849
Signage			30,000	7,470	-22,530
Travel and Subsistence: Domestic: Accommodation	1,496	66,430	66,430	9,834	-56,596
Travel and Subsistence: Domestic: Daily Allowance	120	1,120	1,120		-1,120
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport		55,360	55,360		-55,360
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	3,029	33,220	33,220		-33,220
Travel and Subsistence: Domestic: Transport without Operator: Own Transport	55,500	110,710	110,710	2,678	-108,032
Travel and Subsistence: Foreign: Accommodation		55,360	55,360		-55,360
Uniform and Protective Clothing	170,277	275,250	275,250	212,080	-63,170
Workmen's Compensation Fund	61,985	5,000	5,000	117,806	112,806

TABLE 3.82: Capital Expenditure 2024/25: Sport and Recreation

Capital Expenditure 2024/25: Sport and Recreation						
						R' 000
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	2024/25			
			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	34,181	55,061	47,704	47,139	(565)
20190148	Beach Development - Summerstrand	600	600	600	632	32
20190154	Happy Valley - Upgrade of Infrastructure		1,200	1,200	746	(454)
20200233	Rehabilitation of Main Pavilion - Uitenhage sports fields	182	1,000	2,000	1,796	(204)
20210217	Construction of a new lifeguard house at Sardinia Bay		5,000	200	80	(120)
20210297	Upgrade of St. George's pool	1,163	1,000			–
20220099	Upgrade of Raymond Mhlaba Swimming Pool		2,000	500	481	(19)
20220106	Upgrade of coastal infrastructure- Kings Beach Ablutions		200	200	148	(52)
20220107	Upgrade of coastal infrastructure -Pollock Beach Ablutions		200	197	159	(38)
20220108	Upgrade of coastal infrastructure -Bluewater Bay Ablution		200	200	158	(42)
20220109	Upgrade of coastal infrastructure -Hobie Yacht Club		200	200	–	(200)
20220131	Upgrade & development of Public open spaces - Hippo Park	2,008				–
20220146	Upgrade and development of Brighton Beach Infrastructure	113	1,000			–
20220196	Upgrade and development of Public Open Spaces - Kani	2,117				–
20220198	Upgrade and development of Public Open Spaces - Bazi Park	764				–
20230192	Upgrade of Major Parks: St. George's Park		2,000	2,950	4,746	1,795
20230194	Upgrade and Development of Public Open Spaces - Mjojeli Park	1,153				–
20230195	Upgrade and Development of Public Open Spaces - Ntlangu Park	1,245				–
20230196	Upgrade and Development of Public Open Spaces - Richmond Hill	1,298				–
20230197	Upgrade and Development of Public Open Spaces - Zamukulungis	1,396				–
20230198	Upgrade and Development of Public Open Spaces - Salt Lake -Ab	1,244				–
20230199	Upgrade and Development of Public Open Spaces -MasePark	1,226				–
20230200	Upgrade and Development of Public Open Spaces - Mhleza Park	1,347				–

Capital Expenditure 2024/25: Sport and Recreation						
						R' 000
Capital Project ID	Capital Projects	2023/24 Actual Expenditure	2024/25			
			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
20230201	Upgrade and Development of Public Open Spaces-Hermitage Park	1,578				–
20230202	Upgrade and Development of Public Open Spaces -Flagtail Park	1,210				–
20230203	Upgrade and Development of Public Open Spaces - Mthwaku Park		2,000	2,000	1,707	(293)
20230204	Upgrade and Development of Public Open Spaces - Matyeni Park		1,300	1,300	1,279	(21)
20230205	Upgrade and Development of Public Open Spaces -Bikana Park		1,700	1,700	1,696	(4)
20230206	Upgrade and Development of Public Open Spaces - Maronga 2Par		1,500	1,500	1,537	37
20230207	Upgrade and Development of Public Open Spaces -Cranwell Park		1,200	1,200	1,200	(0)
20230208	Upgrade and Development of Public Open Spaces - Relu Park		1,600	1,600	1,646	46
20230209	Upgrade and Development of Public Open Spaces - Bracken Park		1,700	1,768	1,840	72
20230210	Upgrade and Development of Public Open Spaces -Khuzwayo Park		1,900	2,000	2,081	81
20230211	Upgrade and Development of Public Open Spaces -Spreeu Park		1,600	1,500	1,375	(125)
20230247	Upgrade of Rosedale swimming pool	2,031				–
20230256	Wells Estate Beach - Upgrade Infrastructure		2,000	500	–	(500)
20230261	Gelvandale Caretakers cottage	–				–
20230283	Upgrade of Solomon Mahlangu Park	2,008				–
20230293	Upgrade of Nyamazana Sports facility	2,004				–
20230294	Modular Ablution Facilities - Lapland Sports Facility	–				–
20230295	Upgrade of City Friends Sports Field	2,690				–
20230350	Upgrade and Development of Public Open Spaces - Cushe Park.	2,242				–
20230351	Upgrade and Development of Impatience Park. ward 37	2,318				–
20230356	Ward 33.Govan Mbeki Village Sports Facility.	2,246				–
20240120	Rehabilitation of Mzontsundu Sports Field		250	1,900	1,670	(230)
20240121	Upgrade of Newton Park Swimming Pool		750	200	30	(170)
20240124	Upgrade of Zwide Stadium		2,500	2,500	2,150	(350)
20240130	Upgrade and development - Springs Resort		200	200	130	(70)
20240202	Fencing of Victoria Park		2,000	1,932	2,001	69
20240271	Upgrade and Development of Public Open Space-Ebhongweni Park		1,652	1,652	1,612	(40)
20240274	Upgrade and Development of Public Open Spaces - Khayamnandi Park		1,565	1,565	1,346	(220)
20240289	Upgrade & Development of Public Open Spaces -Church Village Duna		1,304	1,315	1,369	54
20240294	Upgrade & Development of Public Open Spaces -Feni Park		1,478	1,478	1,503	25
20240297	Upgrade and Development of Public Open Spaces- Red Location		1,304	1,365	1,421	56
20240299	Upgrade and Development of Public Open Spaces - Church Village / Ekuphumleni Stofile Park		1,391	1,319	1,249	(70)
20240306	Upgrade of Walmer Sportsfield		348	348	294	(53)
20240307	Booysens Park Sportfield: Flood lights and Ablution Facilities		1,304			–
20240308	Joe Slovo Sportfield: Grass Planting, Borehole installation, construction of a retaining wall		1,304	2,004	1,783	(221)
20240312	Upgrade of Rensburg Sportsfield		2,609	2,609	2,519	(90)
20240322	Rehabilitation of Jabavu Stadium		2,500	2,500	2,325	(175)
20260018	REHABILITATION OF VARSVLEI SWIMMING POOL		–	–	1,145	1,145
20230216	Upgrade and Development of Public Open Spaces - Lanner Park		1,500	1,500	1,289	(211)

3.21 BEACHES, RESORTS AND EVENTS MANAGEMENT SERVICES

The Municipality provides clean, well-maintained and universally accessible coastal recreational facilities for residents and visitors. Lifeguarding services and aquatic safety programmes are offered at all municipal bathing beaches to prevent drowning incidents. The following five beaches are currently participating in the Blue Flag Programme.

- Kings Beach - Full status
- Humewood Beach - Full status
- Hobie Beach – Full status
- Wells Estate - Pilot status
- Blue Water Bay Beach - Pilot status

The development of the city's Blue Flag Strategy has been completed and will be submitted to Council for approval in the 2025/26 financial year.

Drowning incidents at the municipal bathing beaches increased from nine (in 2023/24) to 11 in the 2024/25 financial year. Furthermore, there were 10 drowning incidents at rivers and dams, compared to two reported in 2023/24. The increase in the number of drowning incidents is attributed to bathers visiting our facilities outside operating hours.

The Municipality continues to provide sponsorship to various events that contribute to artist development at a local level, promote job creation and stimulate local beneficiation by local suppliers and vendors. The following events were held to benefit local artists and other residents.

- NMBM Splash Festival
- Annual Uitenhage Picnic
- Northern Gems Music Festival
- NMBM Summer Season
- Ebubeleni Music Festival

Table 3.83: Employees: Beaches, Resorts and Events Management

Job Level	Year -2023/24	Year 2024/25			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 – 3	18	20	18	2	10%
4 - 6	8	10	8	2	20%
7 - 9	33	36	33	3	3.3%
10 - 12	4	6	3	3	50%
13 – 15	2	2	2	-	0%
16 – 18	1	1	1	-	0%
19 – 20	-	-	-	-	0%
Total	**66**	**75**	**65**	**10**	**13%**

The table above illustrates the human resource capacity for the Beaches, Resorts and Event Management Sub-directorate. As a 30 June 2025, 87% of the 75 approved posts were filled.

COMPONENT I: CORPORATE POLICIES AND OTHER SERVICES

This component includes corporate policies, financial services, human resource services, ICT services, property services, etc.

3.22 POLICIES

The Municipality has 44 corporate policies, of which 29 are either being reviewed or require review. The table below indicates corporate policies registered on the Policy Database as at 30 June 2025.

TABLE 3.84: Corporate Services policies

Corporate Services (HR Policies and Plans) (status as at 30 June 2025)				
No	**Name of Policy**	**Completed** %	**Reviewed**	**Date adopted by Council or expected adoption date**
1	Acting Procedure	90%	Review in progress – consultation ongoing at present with relevant stakeholders (labour, councillors and management)	Expected adoption – 31 March 2026
2	Employee Bursary	90%	Review in progress – consultation ongoing at present with relevant stakeholders (labour, councillors and management)	Expected adoption – 31 March 2026

Corporate Services (HR Policies and Plans) (status as at 30 June 2025)				
No	**Name of Policy**	**Completed** %	**Reviewed**	**Date adopted by Council or expected adoption date**
3	External Bursaries	40%	Review commenced in 2024/25	Expected adoption – 30 June 2026
4	Induction Policy	80%	Review in progress – consultation ongoing at present with relevant stakeholders (labour, councillors and management)	Expected adoption – 31 March 2026
5	Organisational Establishment Policy	80%	Review in progress – consultation ongoing at present with relevant stakeholders (labour, councillors and management)	Expected adoption – 31 March 2026
6	Recruitment, Selection & Retention	80%	Review in progress – consultation ongoing at present with relevant stakeholders (labour, councillors and management)	Expected adoption – 31 March 2026
7	Migration and Placement Policy	0%	Review to be commenced	Expected adoption – 30 June 2026
8	TASK Job Evaluation Policy	100%	Revised policy adopted by Council.	17 April 2024
9	Adult Basic Education and Training (ABET)	40%	Review commenced in 2024/25.	Expected adoption – 30 June 2026
10	Asset Disposal Policy	90%	Review in progress – consultation underway between relevant stakeholders.	Expected adoption - 31 March 2026
11	Asset Management Policy	90%	Review in progress – consultation underway between relevant stakeholders.	Expected adoption - 31 March 2026
12	Scarce Skills Policy	100%		Policy to be withdrawn.
13	Employment Equity Policy	95 %	Consultation process completed and vetted, awaiting tabling before Council structures.	Expected adoption – December 2025
14	Bay Stars Employee Excellence Programme Policy Procedure Manual	0%	The Bay Stars Programme was stopped due to a lack of funding and poor participation from employees. The draft revised policy has not been tabled at the LLF.	Policy to be withdrawn
15	Career Management	0%	Review to commence in 2025/26.	Expected adoption – 30 June 2026
16	Cellular and Data Services	0%	Review to commence in 2025/26.	Expected adoption – 30 June 2026
17	Councillor Welfare Policy	0%	Review to commence in 2025/26.	Expected adoption – 30 June 2026
18	Councillor Support Policy	0%	Review to commence in 2025/26.	Expected adoption – 30 June 2026
19	Information Security Governance Framework	100%	Adopted and operational	14 December 2024
20	Education, Training and Development (ETD)	0%	Review to commence in 2025/26.	Expected adoption – 30 June 2026

Corporate Services (HR Policies and Plans) (status as at 30 June 2025)				
No	**Name of Policy**	**Completed** %	**Reviewed**	**Date adopted by Council or expected adoption date**
21	Experiential and Internship	0%	Review to commence in 2025/26.	Expected adoption – 30 June 2026
22	E-governance	0%	Review to commence in 2025/26.	Expected adoption – 30 June 2026
23	Information Security Management Policy, Procedures and Guidelines	100%	Adopted and operational	14 December 2024
24	ICT Policy	100%	Adopted and operational	14 December 2024
25	Learnership Policy	0%	Review to commence in 2025/26.	Expected adoption – 30 June 2027
26	Overtime policy	80%	Review in progress – consultation ongoing at present with relevant stakeholders (labour, councillors and management)	Expected adoption – 31 March 2026
27	Integrated Performance Management Policy	80%	Review in progress – consultation ongoing at present with relevant stakeholders (labour, councillors and management)	Expected adoption – 31 March 2026
28	Petition Policy	50%	Review in progress – consultation underway between relevant stakeholders.	Expected adoption – 30 June 2026
29	Policy Governing Funding to External Organisations, previously called the Grant-in-Aid Policy.	0%	Review will be undertaken during 2025/26.	Expected adoption – 30 June 2026
30	Public Participation Policy and Public Participation Procedure Manual	90%	Final draft awaiting Council approval	Expected adoption – 31 December 2025
31	Records Management	100%	Current policy is being implemented.	12 October 2023
32	Rules of Order	50%	Review commenced in 2024/25 to be finalised during 2025/26.	Expected adoption – 30 December 2025
33	Recognition of Prior Learning	0%	Review will be undertaken during 2025/26.	Expected adoption – 30 June 2026
34	Strategy to integrate People with Disability	0%	To be removed	To be removed
35	Strategy to Mainstream Gender in the Workplace	0%	To be removed	To be removed
36	Succession Planning	50%	Review to commence in 2025/26.	Expected adoption – 30 June 2026

Corporate Services (HR Policies and Plans) (status as at 30 June 2025)				
No	**Name of Policy**	**Completed** %	**Reviewed**	**Date adopted by Council or expected adoption date**
37	Travel and Accommodation Policy	100%	Adopted and operational	20 December 2021
38	Ward Committee Policy	100%	Adopted and operational	23 May 2017
39	Work Attendance Policy	0%	Review will be undertaken during 2025/26.	Expected adoption – 30 June 2026
40	Sexual Harassment Policy	100%	Adopted by Council and is being implemented.	7 December 2023
41	Danger Allowance Policy	80%	Not a stand-alone policy.	*To be removed*
42	ICT Governance Framework	90%	Adopted and operational	14 December 2024
43	ICT Enterprise Change Management Policy & Procedure	90%	Adopted and operational	14 December 2024
44	ICT Disaster Recovery policy	90%	Adopted and operational	14 December 2024

3.23 EXECUTIVE AND COUNCIL

The Nelson Mandela Bay Municipality has a functional Executive Mayoral Committee in place and is governed in terms of an Executive Mayoral System. The Executive Mayoral Committee is headed by the Executive Mayor, supported by the Deputy Executive Mayor and the members of the Mayoral Committee. The Executive Mayoral Committee, *inter alia,* comprises Councillors who serve as chairpersons of the following Portfolio Committees:

(a) Budget and Treasury
(b) Economic Development, Tourism and Agriculture
(c) Public Health
(d) Human Settlements
(e) Human Resources and Corporate Administration
(f) Infrastructure and Engineering
(g) Electricity and Energy
(h) Sport, Recreation, Arts and Cultural Services
(i) Safety and Security
(j) Roads and Transport

The NMBM Council serves as the highest decision-making authority within the Municipality and is chaired by the Speaker. To ensure effective governance and discipline in Council proceedings, the Municipality maintains a fully functional whip system, supporting the orderly conduct of meetings and adherence to Council rules and procedures. Through this governance structure, the NMBM ensures clear accountability, transparency and effective oversight across all municipal functions and services.

TABLE 3.85: Councillors: The Executive and Council

Job Level	Year -1 (2023/24)	Year 0 (2024/25)			
	Councillors	Seats	Councillors	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	113	120	116	4	3.34%
NMBM has 120 Councillors in office (60 are Portfolio Councillors and 60 are Ward Councillors). Council has an Executive Mayoral System which comprises 12 Councillors (excluding the Speaker of the Council and the Chief Whip). Councillors are remunerated in accordance with the Government Gazette, which is promulgated annually. The regulations in this gazette determine the upper limits of salaries, allowances and benefits of different members of the municipal Council.					

TABLE 3.86: Financial Performance 2024/25: The Executive and Council

Financial Performance 2024/25: The Executive and Council					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	1,411	1,194	1,322	1,549	227
Expenditure:					
Employees	68,441	113,059	112,926	96,656	(16,270)
Repairs and Maintenance	18	379	327	7	(321)
Other	322,805	182,684	188,228	168,519	(19,709)
Total Operational Expenditure	391,264	296,121	301,480	265,181	(36,299)
Net Operational Expenditure	389,853	294,928	300,158	263,632	(36,526)

TABLE 3.86.1: Financial Performance 2024/25: The Executive and Council: Mayor and Council					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	1,411	1,194	1,322	1,136	(186)
Expenditure:					
Employees	28,096	86,892	88,366	78,426	(9,939)
Repairs and Maintenance	18	269	198	7	(191)
Other	174,096	169,258	173,840	154,314	(19,526)
Total Operational Expenditure	202,211	256,418	262,404	232,747	(29,656)
Net Operational Expenditure	200,800	255,225	261,081	231,611	(29,470)

TABLE 3.86.2: Function: Executive and Council	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Mayor and Council	**200,799,970**	**255,224,780**	**261,081,420**	**231,610,931**	**-29,470,489**
Exchange Revenue / Operational Revenue	**-1,411,057**	**-1,193,660**	**-1,322,370**	**-1,136,431**	**185,939**
Insurance Refund	-144,119		-128,710	-198,028	-69,318
Staff and Councillors Recoveries	-1,266,938	-1,193,660	-1,193,660	-938,403	255,257
Expenditure / Contracted services	**4,023,077**	**6,816,510**	**7,443,610**	**5,117,589**	**-2,326,021**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation		10,000			0
Contractors					
Catering Services	931,108	885,500	1,088,520	949,989	-138,531
Maintenance of Buildings and Facilities	10,356	167,460	117,460	6,654	-110,806
Maintenance of Equipment	272,446	1,207,510	1,177,590	255,094	-922,496
Plants, Flowers and Other Decorations	1,318,829				0
Stage and Sound Crew	123,767	370,350	304,350	226,674	-77,676
Outsourced Services					
Business and Advisory: Project Management	1,209,560	3,658,240	4,238,240	3,398,208	-840,032
Catering Services	66,258	270,350	246,350	106,813	-139,537
Cleaning Services		5,000			0
Transport Services	90,753	242,100	271,100	174,157	-96,943
Expenditure / Employee-related costs	**28,096,493**	**86,891,720**	**88,365,870**	**78,426,448**	**-9,939,422**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User		164,500	157,900	157,110	-790
Housing Benefits and Incidental: Housing Benefits	43,723	124,470	120,380	230,495	110,115
Municipal Staff: Salaries, Wages and Allowances					

TABLE 3.86.2: Function: Executive and Council	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Service Related Benefits: Acting and Post Related Allowances	51,906			13,745	13,745
Service Related Benefits: Bonus	947,299	1,297,100	1,231,350	1,267,210	35,860
Service Related Benefits: Entertainment		1,920			0
Service Related Benefits: Long Service Award	952,081	1,201,080	1,252,900	1,241,393	-11,507
Service Related Benefits: Overtime: Non-structured	865,901	1,092,430	1,572,430	1,541,834	-30,596
Service Related Benefits: Standby Allowance		73,260	134,560	44,190	-90,370
Travel or Motor Vehicle	467,831	635,000	629,870	679,119	49,249
Basic Salary and Wages	21,077,479	76,682,730	78,247,060	68,248,901	-9,998,159
Municipal Staff: Social Contributions					
Bargaining Council	3,835	5,400	5,360	5,510	150
Group Life Insurance	178,895	433,030	249,290	223,668	-25,622
Medical	987,600	1,452,430	1,332,580	1,329,842	-2,738
Pension	2,150,098	3,173,420	2,959,010	2,960,307	1,297
Unemployment Insurance	369,845	554,950	473,180	483,125	9,945
Expenditure / Inventory consumed	**2,006,679**	**1,589,780**	**1,808,240**	**1,370,775**	**-437,465**
Consumables: Standard Rated	917,167	1,438,650	1,447,110	1,080,367	-366,743
Consumables: Zero-Rated	1,089,513	125,750	335,750	289,344	-46,406
Finished Goods	-0	25,380	25,380	1,064	-24,316
Expenditure / Operational costs	**63,239,081**	**41,356,730**	**45,107,970**	**37,570,098**	**-7,537,872**
Operating Leases					
Computer Equipment		30,300	30,300		-30,300
Furniture and Office Equipment	1,735,179	1,750,700	1,737,820	1,821,259	83,439
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	753,969	2,145,000	1,443,000	384,283	-1,058,717
Assets less than the Capitalisation Threshold	528,092	976,010	833,210	470,636	-362,574
Communication: Cellular Expenditure	2,736,467	2,217,200	4,224,780	4,044,563	-180,217
Communication: Telephone, Fax, Telegraph and Telex	1,935,392	1,431,650	1,431,650	1,333,275	-98,376
Entertainment: Total for All Other Councillors	235,683	300,000	400,000	387,950	-12,050
External Computer Service: Network Extensions	3,654	42,450	23,450	1,643	-21,807
Hire Charges	334,542	227,200	542,200	272,220	-269,980
Insurance Underwriting: Premiums	196,798	211,580	211,580	188,392	-23,188
Licences: Motor Vehicle Licence and Registrations	1,332	2,560	2,560	1,998	-562
Printing, Publications and Books		535,000	315,000		-315,000
Registration Fees: Seminars, Conferences, Workshops and Events: National	1,641,266	3,025,500	2,925,500	1,862,023	-1,063,477
Rewards Incentives	4,038,773	2,000,000	4,000,010	2,918,731	-1,081,279
Skills Development Fund Levy	330,668	917,340	897,670	899,727	2,057
Transport Provided as Part of Departmental Activities: Events				128,000	128,000
Travel Agency and Visa's	128,561	401,300	451,300	120,049	-331,251
Travel and Subsistence: Domestic: Accommodation	2,687,086	1,708,700	1,738,700	2,749,193	1,010,493
Travel and Subsistence: Domestic: Daily Allowance	17,496	54,920	54,920	1,571	-53,349
Travel and Subsistence: Domestic: Food and Beverage (Served)		27,290	27,290		-27,290
Travel and Subsistence: Domestic: Incidental Cost		10,980	10,980	3,098	-7,882
Travel and Subsistence: Domestic: Transport with Operator: Other Transport Provider		2,760	2,760		-2,760
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	89,798	292,100	332,100	157,028	-175,072
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	25,675	87,000	91,000	34,932	-56,068
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	279,943	134,190	250,190	247,416	-2,774
Travel and Subsistence: Foreign: Accommodation	44,766	70,000	131,000	129,532	-1,468
Travel and Subsistence: Foreign: Daily Allowance	29,102	50,000	50,000	35,556	-14,444
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport	435,221	135,000	379,000	391,452	12,452
Uniform and Protective Clothing				5,730	5,730
Ward Committees	45,026,170	22,560,000	22,560,000	18,977,567	-3,582,433

TABLE 3.86.2: Function: Executive and Council	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Wet Fuel		10,000	10,000		-10,000
Workmen's Compensation Fund	3,447			2,275	2,275
Expenditure / Remuneration of councillors	**82,053,376**	**94,452,050**	**94,675,450**	**85,932,922**	**-8,742,528**
Chief Whip: Allowances and Service Related Benefits: Basic Salary	1,227,727	1,207,500	1,330,900	1,232,605	-98,295
Chief Whip: Allowances and Service Related Benefits: Cell phone Allowance		4,530	4,530		-4,530
Deputy Executive Mayor/Deputy Mayor: Allowances and Service Related Benefits: Basic Salary		1,281,860	1,281,860	1,287,266	5,406
Deputy Executive Mayor/Deputy Mayor: Allowances and Service Related Benefits: Cell phone Allowance		47,400	47,400		-47,400
Deputy Executive Mayor: Allowances and Service Related Benefits: Basic Salary	1,248,355				0
Executive Committee/Mayoral Committee: Allowances and Service Related Benefits: Basic Salary		13,293,810	13,393,810	12,829,983	-563,827
Executive Committee/Mayoral Committee: Allowances and Service Related Benefits: Cell phone Allowance		535,370	390,720		-390,720
Executive Committee: Allowances and Service Related Benefits: Basic Salary	13,307,402				0
Executive Mayor/Mayor: Allowances and Service Related Benefits: Basic Salary		1,617,580	1,617,580	1,593,903	-23,677
Executive Mayor/Mayor: Allowances and Service Related Benefits: Cell phone Allowance		47,400	47,400		-47,400
Executive Mayor: Allowances and Service Related Benefits: Basic Salary	1,511,343				0
Section 79 committee chairperson: Allowances and Service Related Benefits: Basic Salary	440,977	1,253,560	1,253,560	1,346,110	92,550
Section 79 committee chairperson: Allowances and Service Related Benefits: Cell Phone Allowance		4,530	4,530		-4,530
Speaker: Allowances and Service Related Benefits: Basic Salary	1,226,446	1,351,860	1,351,860	1,320,640	-31,220
Speaker: Allowances and Service Related Benefits: Cell phone Allowance	5,171,700	47,400	47,400		-47,400
Speaker: Allowances and Service Related Benefits: Market Related Non-pensionable Allowance	127,708				0
Total for All Other Councillors: Allowances and Service Related Benefits: Basic Salary	57,791,718	68,559,190	68,559,190	61,042,766	-7,516,424
Total for All Other Councillors: Allowances and Service Related Benefits: Cell phone Allowance		5,200,060	5,344,710	5,279,647	-65,063
Expenditure / Transfers and subsidies	**22,792,322**	**25,311,650**	**25,002,650**	**24,329,531**	**-673,119**
Operational: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: South Africa Local Government Association (SALGA)	18,592,903	20,491,250	20,491,250	19,894,406	-596,844
Operational: Monetary Allocations: Non-profit institutions: Sport Councils			4,411,400	4,410,125	-1,275
Operational: Monetary Allocations: Non-profit institutions: Use - It	4,199,419	4,820,400	100,000	25,000	-75,000

TABLE 3.86.3: Financial Performance 2024/25: The Executive and Council: Municipal Manager, Town Secretary and Chief Executive

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue				413	413
Expenditure:					
Employees	40,344	26,167	24,560	18,229	(6,330)
Repairs and Maintenance		110	130		(130)
Other	148,708	13,427	14,387	14,204	(183)
Total Operational Expenditure	189,053	39,703	39,076	32,434	(6,643)
Net Operational Expenditure	189,053	39,703	39,076	32,021	(7,056)

TABLE 3.86.4: Function: Executive and Council	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Municipal Manager, Town Secretary and Chief Executive	**189,052,655**	**39,702,930**	**39,076,420**	**32,020,870**	**-7,055,550**
Exchange Revenue / Operational Revenue				**-413,043**	**-413,043**
Staff and Councillors Recoveries				-413,043	-413,043
Expenditure / Contracted services	**8,490,765**	**8,623,630**	**7,025,630**	**6,053,571**	**-972,059**
Consultants and Professional Services					
Business and Advisory: Project Management				307,258	307,258
Legal Cost: Legal Advice and Litigation	7,518,892	5,600,000	4,600,000	4,704,663	104,663
Contractors					
Catering Services	91,696	170,000	297,000	167,363	-129,637
Maintenance of Buildings and Facilities	5,481	30,000	26,000		-26,000
Maintenance of Equipment	67,394	377,000	397,000	93,760	-303,240
Safeguard and Security		100,000	85,000		-85,000
Stage and Sound Crew			15,000	9,500	-5,500
Outsourced Services					
Business and Advisory: Commissions and Committees		1,345,000	400,000		-400,000
Business and Advisory: Human Resources		45,000	215,000	30,846	-184,154
Business and Advisory: Project Management	807,302	923,630	923,630	715,497	-208,133
Business and Advisory: Qualification Verification		33,000	33,000		-33,000
Cleaning Services			7,000	3,020	-3,980
Clearing and Grass Cutting Services			27,000	21,664	-5,336
Expenditure / Employee-related costs	**40,344,214**	**26,166,790**	**24,559,670**	**18,229,429**	**-6,330,241**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	521,575	398,820	398,820	381,293	-17,527
Housing Benefits and Incidental: Housing Benefits	98,110	41,490	41,490	26,746	-14,744
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	85,836		173,000	57,787	-115,213
Service Related Benefits: Bonus	972,558	687,960	686,910	696,630	9,720
Service Related Benefits: Long Service Award	426,412	200,140	200,140	219,714	19,574
Service Related Benefits: Overtime: Non-structured	793,725	470,000	567,000	579,300	12,300
Service Related Benefits: Standby Allowance	124,657				0
Travel or Motor Vehicle	441,592	136,010	261,750	319,699	57,949
Basic Salary and Wages	27,904,717	15,703,710	13,752,870	10,426,047	-3,326,823
Municipal Staff: Social Contributions					
Bargaining Council	3,141	1,950	1,950	2,067	117
Group Life Insurance	137,223	140,970	90,390	89,406	-984
Medical	809,894	472,530	472,530	527,780	55,250
Pension	2,152,687	1,452,460	1,452,460	1,503,158	50,698
Unemployment Insurance	143,046	38,650	38,260	44,911	6,651
Senior Management: Designation					
Salaries and Allowances: Basic Salary	2,036,016	2,331,960	2,331,960	1,431,303	-900,657
Salaries and Allowances: Bonuses	273,434	316,990	316,990	-685,326	-1,002,316
Social Contributions: Unemployment Insurance	2,125	2,250	2,250	1,417	-833
Senior Management: Municipal Manager (MM)					
Salaries and Allowances: Basic Salary	3,010,318	3,337,820	3,337,820	3,105,788	-232,032
Salaries and Allowances: Bonuses	405,024	432,000	432,000	-500,417	-932,417
Social Contributions: Unemployment Insurance	2,125	1,080	1,080	2,125	1,045
Expenditure / Inventory consumed	**381,762**	**399,670**	**424,670**	**250,513**	**-174,157**
Consumables: Standard Rated	323,032	343,470	368,470	210,573	-157,897
Consumables: Zero Rated	58,310	41,200	41,200	36,168	-5,032
Finished Goods	420	15,000	15,000	3,771	-11,229
Expenditure / Operational costs	**4,490,397**	**4,512,840**	**7,066,450**	**7,900,401**	**833,951**
Operating Leases					
Furniture and Office Equipment	130,326	247,000	247,000	100,248	-146,752

TABLE 3.86.4: Function: Executive and Council	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	217,693	65,000	60,000	84,287	24,287
Advertising, Publicity and Marketing: Gifts and Promotional Items		50,000	160,000	159,099	-901
Advertising, Publicity and Marketing: Staff Recruitment	120,790	75,000	95,000	34,812	-60,188
Assets less than the Capitalisation Threshold	339,163	456,000	302,400	218,313	-84,087
Communication: Cellular Expenditure	791,018	347,760	347,760	275,295	-72,465
Communication: Telephone Installation		53,400	38,400		-38,400
Communication: Telephone, Fax, Telegraph and Telex	8,116	85,630	60,630	2,325	-58,305
Courier and Delivery Services	0	10,000	10,000		-10,000
Entertainment: Senior Management		25,000	140,000	61,219	-78,781
External Computer Service: Internet Charge	15,350	80,000	59,000	38,393	-20,607
External Computer Service: Network Extensions		17,000	17,000	5,121	-11,879
External Computer Service: Software Licences			10,000		-10,000
External Computer Service: System Development		250,000	250,000		-250,000
Fines and Penalties: Breach of Contract	9,091				0
Hire Charges		20,000	45,000		-45,000
Insurance Underwriting: Premiums	124,145	130,100	144,780	140,968	-3,812
Municipal Services		30,000			0
Printing, Publications and Books	20,351	25,000	25,000		-25,000
Registration Fees: Seminars, Conferences, Workshops and Events: National		35,000	35,000	-3,000	-38,000
Skills Development Fund Levy	1,938,803	1,014,500	1,480,030	1,456,002	-24,028
System Access and Information Fees			1,300,000	4,537,524	3,237,524
Travel Agency and Visa's	52,760	110,500	157,500	45,057	-112,443
Travel and Subsistence: Domestic: Accommodation	73,519	100,000	100,000	28,261	-71,739
Travel and Subsistence: Domestic: Daily Allowance	85,299	95,500	173,500	132,417	-41,083
Travel and Subsistence: Domestic: Food and Beverage (Served)		18,250	47,250		-47,250
Travel and Subsistence: Domestic: Incidental Cost	201	21,500	27,500	2,357	-25,143
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	133,079	135,000	155,000	58,957	-96,043
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport		10,000	10,000		-10,000
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	49,411	106,500	106,500	29,260	-77,240
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		13,700	18,700		-18,700
Travel and Subsistence: Foreign: Accommodation	46,409	220,000	245,000	100,252	-144,748
Travel and Subsistence: Foreign: Daily Allowance	19,832	165,000	114,000		-114,000
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport	286,963	310,000	898,600	383,510	-515,090
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Road Transport		45,500	45,500		-45,500
Travel and Subsistence: Non-employees		120,000	100,000		-100,000
Uniform and Protective Clothing	4,129	25,000	25,000	366	-24,634
Workmen's Compensation Fund	23,950		15,400	9,359	-6,041
Expenditure / Transfers and subsidies	**135,345,516**				**0**
Operational: Monetary Allocations: Departmental Agencies and Accounts: Provincial Departmental Agencies: Subsidiary Entity	135,345,516				0

TABLE 3.87: Financial Performance 2024/25: Internal Audit: Governance Function

Financial Performance 2024/25: Internal Audit: Governance Function					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	–	–	–	–	–
Expenditure:					
Employees	22,286	28,828	29,832	22,023	(7,809)
Repairs and Maintenance	16	108	178	9	(169)
Other	38,925	43,516	42,706	38,428	(4,278)
Total Operational Expenditure	61,228	72,451	72,715	60,460	(12,255)
Net Operational Expenditure	61,228	72,451	72,715	60,460	(12,255)

TABLE 3.87.1: Function: Internal Audit	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Governance Function	**61,227,676**	**72,451,100**	**72,715,130**	**60,460,023**	**-12,255,107**
Expenditure / Contracted services	**8,747,966**	**6,495,340**	**5,323,840**	**2,976,986**	**-2,346,854**
Consultants and Professional Services					
Business and Advisory: Accounting and Auditing		50,400	50,400		-50,400
Business and Advisory: Audit Committee	1,075,812	1,113,000	1,113,000	815,535	-297,465
Business and Advisory: Forensic Investigators		1,446,370	344,870		-344,870
Legal Cost: Legal Advice and Litigation	7,316,484	1,446,370	1,946,370	1,644,057	-302,313
Contractors					
Catering Services		7,000	7,000		-7,000
Maintenance of Buildings and Facilities	4,060	6,300	6,300	43,382	37,082
Maintenance of Equipment	39,173	209,590	279,590	34,775	-244,815
Pest Control and Fumigation		2,100	2,100		-2,100
Transportation		11,250	11,250		-11,250
Outsourced Services					
Business and Advisory: Accounting and Auditing		1,372,300	632,300		-632,300
Business and Advisory: Project Management	161,733	601,600	601,600	284,652	-316,948
Cleaning Services	87,769	131,140	231,140	105,668	-125,472
Hygiene Services	4,818	5,920	5,920	2,502	-3,418
Refuse Removal	58,116	92,000	92,000	46,416	-45,584
Expenditure / Employee related costs	**22,285,801**	**28,827,790**	**29,831,890**	**22,023,011**	**-7,808,879**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	371,069	400,760	400,760	383,241	-17,519
Housing Benefits and Incidental: Housing Benefits	95,977	110,640	110,640	91,381	-19,259
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Bonus	975,776	1,043,290	1,043,290	926,669	-116,621
Service Related Benefits: Long Service Award	656,935	818,930	818,930	711,777	-107,153
Travel or Motor Vehicle	1,445	1,690	1,690	59	-1,631
Basic Salary and Wages	17,403,818	23,030,390	24,082,080	17,126,183	-6,955,897
Municipal Staff: Social Contributions					
Bargaining Council	4,029	3,520	3,520	3,957	437
Group Life Insurance	90,459	141,080	93,490	93,541	51
Medical	633,917	800,380	800,380	601,112	-199,268
Pension	1,986,413	2,390,650	2,390,650	2,024,115	-366,535
Unemployment Insurance	65,963	86,460	86,460	60,978	-25,482
Expenditure / Inventory consumed	**37,186**	**83,860**	**113,860**	**59,620**	**-54,240**
Consumables: Standard Rated	33,077	56,110	86,110	44,318	-41,792

TABLE 3.87.1: Function: Internal Audit	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Consumables: Zero Rated	4,056	21,560	21,560	14,795	-6,765
Finished Goods	53	5,620	5,620	507	-5,113
Materials and Supplies		570	570		-570
Expenditure / Operational costs	**30,156,724**	**37,044,110**	**37,445,540**	**35,400,406**	**-2,045,134**
Operating Leases					
Furniture and Office Equipment	96,385	210,000	210,000	96,385	-113,615
Other Assets	1,229,841	1,732,500	2,132,500	1,069,916	-1,062,584
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		5,000	5,000		-5,000
Advertising, Publicity and Marketing: Staff Recruitment	11,047	21,500	21,500		-21,500
Advertising, Publicity and Marketing: Tenders		21,500	21,500		-21,500
Assets less than the Capitalisation Threshold	227,395	539,950	539,950	116,808	-423,142
Cleaning Services: Car Valet and Washing Services		330	330		-330
Communication: Cellular Expenditure	81,980	370,000	370,000	74,082	-295,918
Communication: Postage/Stamps/Franking Machines		750	750		-750
Communication: Telephone Installation		42,100	42,100		-42,100
Communication: Telephone, Fax, Telegraph and Telex		70,000	70,000		-70,000
External Audit Fees	27,768,485	32,845,000	32,845,000	33,421,848	576,848
External Computer Service: Network Extensions		35,000	35,000		-35,000
External Computer Service: Software Licences		130,000	130,000		-130,000
Insurance Underwriting: Excess Payments		1,100	1,100		-1,100
Insurance Underwriting: Premiums	138	150	80	121	41
Licences: Motor Vehicle Licence and Registrations		1,000	1,000		-1,000
Municipal Services	394,619	610,320	610,320	365,635	-244,685
Printing, Publications and Books		2,200	2,200		-2,200
Professional Bodies, Membership and Subscription	157,961	133,900	133,900	92,057	-41,843
Registration Fees: Seminars, Conferences, Workshops and Events: National	77,048	114,920	114,920	61,647	-53,273
System Access and Information Fees			1,500	279	-1,221
Travel Agency and Visa's	5,021	15,000	15,000	-76	-15,076
Travel and Subsistence: Domestic: Accommodation	8,505	44,600	44,600		-44,600
Travel and Subsistence: Domestic: Daily Allowance	960	4,750	4,750		-4,750
Travel and Subsistence: Domestic: Food and Beverage (Served)		2,140	2,140		-2,140
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	12,570	48,150	48,150		-48,150
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	-3,200	10,500	10,500		-10,500
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	6,400	10,700	10,700		-10,700
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		550	550		-550
Travel and Subsistence: Non-employees		20,500	20,500		-20,500
Workmen's Compensation Fund	81,570			101,704	101,704

3.24 FINANCIAL SERVICES

INTRODUCTION TO FINANCIAL SERVICES

The Municipality's financial management system plays a central role in supporting the implementation of the IDP and Budget. The financial services function is responsible for ensuring that the Municipality remains financially stable and compliant with all legislative requirements, enabling Council to effectively deliver services to all residents of Nelson Mandela Bay. Detailed financial information is provided in Chapter 5 of this Annual Report.

TABLE 3.88: Performance scorecard

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 23/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 4: Municipal Financial Viability and Management	Current ratio (current assets/current liabilities)	R1.69	R2.34	R2.20	R1.7	R2.30
KPA 4: Municipal Financial Viability and Management	Trade payables to cash ratio	146%	168%	161%	67%	61%
KPA 4: Municipal Financial Viability and Management	Liquidity ratio	R1.1	R1.2	R1.1	R0.6	R1.2
KPA 4: Municipal Financial Viability and Management	Creditors payment period	30 days	84 days	30 days	83 days	30 days
KPA 4: Municipal Financial Viability and Management	Percentage of total capital expenditure funded from own funding (Internally generated funds + Borrowings)	31.79%	28%	33%	33%	34%
KPA 4: Municipal Financial Viability and Management	Percentage of total capital expenditure on renewal/upgrading of existing assets	37%	39%	43%	45%	43%
KPA 4: Municipal Financial Viability and Management	Renewal/Upgrading of Existing Assets as a percentage of Depreciation/Asset impairment	67%	50%	81%	61%	68%
KPA 4: Municipal Financial Viability and Management	Repairs and Maintenance as a percentage of property, plant, equipment, and investment property	N/A (NMBM exempted from reporting)	N/A (NMBM exempted from reporting)	3.5%	2.5%	3.1%

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 23/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 4: Municipal Financial Viability and Management	Collection rate ratio	N/A Not applicable (NMBM Exempted from reporting)	N/A Not applicable (NMBM Exempted from reporting)	75%	67%	76%
KPA 4: Municipal Financial Viability and Management	Percentage of billed revenue collected (excluding write-offs)	N/A New Indicator	N/A	80%	73%	80%
KPA 4: Municipal Financial Viability and Management	Rand value of traffic fines collected	New Key Performance Indicator Introduced in 2024/25	New KPI Introduced in 2024/25	R6 million	R20,380,211	Not included in 2025/26 SDBIP
KPA 4: Municipal Financial Viability and Management	Debtors' payment period	30 days	93 days	30 days	92 days	30 days
KPA 4: Municipal Financial Viability and Management	Net Surplus /Deficit Margin for Electricity	-0.21%	-28.59%	0.00%	-20%	0%
KPA 4: Municipal Financial Viability and Management	Net Surplus /Deficit Margin for Water	0.26%	4.51%	0.00%	-22%	0%
KPA 4: Municipal Financial Viability and Management	Net Surplus /Deficit Margin for Wastewater	0.23%	22.65%	0.00%	24%	0%
KPA 4: Municipal Financial Viability and Management	Net Surplus /Deficit Margin for Refuse	-1.19%	-8.29%	0.00%	-21%	0%
KPA 4: Municipal Financial Viability and Management	Percentage of budgeted rates revenue collected	80%	85%	85%	85%	85%
KPA 4: Municipal Financial Viability and Management	Percentage of revenue clearance certificates issued within 10 working days from the time of completed application is received	95%	99%	95%	99%	100%

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 23/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 4: Municipal Financial Viability and Management	Percentage of municipal payments made to service providers who submitted complete forms within 30 days of invoice submission	100%	38.9%	100%	37%	100%
KPA 4: Municipal Financial Viability and Management	Cash/Cost coverage ratio	3.6 months	N/A	3.6 months	3 months	3 .4 months
KPA 3: Local Economic Development	Percentage of total municipal operating expenditure spent on contracted services physically residing within the municipal area	50%	67%	34%	58%	34%
KPA 3: Local Economic Development	Average number of days from the point of advertising to the letter of award per the 80/20 procurement process	90 days	N/A	90 days	174 days	90 days

TABLE 3.89: Financial Performance 2024/25: Finance and Administration Service

Financial Performance 2024/25: Finance and Administration Services					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	4,111,571	4,689,437	4,684,110	4,363,766	(320,344)
Expenditure:					
Employees	928,803	909,008	903,764	978,360	74,596
Repairs and Maintenance	751	9,603	9,007	394	(8,614)
Other	953,169	738,545	820,559	838,472	17,912
Total Operational Expenditure	1,882,723	1,657,156	1,733,331	1,817,225	83,894
Net Operational Expenditure	(2,228,847)	(3,032,281)	(2,950,779)	(2,546,541)	404,238

TABLE 3.90: Financial Performance 2024/25: Finance and Administration: Administrative and Corporate Support

Financial Performance 2024/25: Finance and Administration: Administrative and Corporate Support					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	347	4	4	24	20
Expenditure:					
Employees	49,950	58,684	57,127	50,649	(6,478)
Repairs and Maintenance	27	728	578	24	(554)
Other	28,428	38,900	36,952	34,342	(2,610)
Total Operational Expenditure	78,406	98,312	94,657	85,015	(9,642)
Net Operational Expenditure	78,059	98,308	94,653	84,991	(9,662)

TABLE 3.90.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Administrative and Corporate Support	**78,058,802**	**98,501,500**	**94,652,660**	**84,990,543**	**-9,662,117**
Exchange Revenue / Operational Revenue	**-345,693**	**-3,970**	**-3,970**	**-24,306**	**-20,336**
Discounts and Early Settlements	-261,250	-3,400	-3,400	-10,140	-6,740
Staff and Councillors Recoveries	-84,443	-570	-570	-14,167	-13,597
Exchange Revenue / Sale of Goods and Rendering of Services	**-1,087**				**0**
Sale of Goods: Assets < Capitalisation Threshold	-1,087				0
Expenditure / Contracted services	**4,537,205**	**7,218,750**	**7,068,750**	**6,747,625**	**-321,125**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation	3,464,075	3,500,000	3,500,000	5,528,111	2,028,111
Contractors					
Catering Services	126,220	80,000	80,000	22,200	-57,800
Maintenance of Equipment	719,056	1,652,450	1,502,450	955,384	-547,066
Outsourced Services					
Business and Advisory: Project Management	132,033	688,100	688,100	208,943	-479,157
Business and Advisory: Qualification Verification		1,200,000	1,200,000		-1,200,000
Printing Services	95,822	98,200	98,200	32,986	-65,214
Expenditure / Depreciation and amortisation	**4,322,046**	**6,313,850**	**6,313,850**	**3,994,575**	**-2,319,275**
Other Assets: Operational Buildings: Depots	4,322,046	6,000,860	6,000,860	3,994,575	-2,006,285
Other Assets: Operational Buildings: Workshops		312,990	312,990		-312,990
Expenditure / Employee-related costs	**49,950,361**	**58,684,020**	**57,126,730**	**50,648,792**	**-6,477,938**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	923,966	997,900	768,370	764,533	-3,837
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Housing Benefits	274,358	310,150	282,650	282,560	-90
Service Related Benefits: Acting and Post Related Allowances	135,530		230,000	511,900	281,900
Service Related Benefits: Bonus	2,648,633	2,707,600	2,603,980	2,608,351	4,371
Service Related Benefits: Long Service Award	2,090,493	2,358,270	2,265,840	2,122,116	-143,724
Service Related Benefits: Overtime: Non-structured	504,837	600,070	960,070	870,117	-89,953
Service Related Benefits: Standby Allowance	138,793				0
Travel or Motor Vehicle	591,676	596,650	709,410	700,330	-9,080
Basic Salary and Wages	30,800,951	38,022,590	37,318,130	31,135,394	-6,182,736
Municipal Staff: Social Contributions					
Bargaining Council	9,764	10,610	9,820	9,691	-129
Group Life Insurance	442,002	747,580	433,390	429,598	-3,792
Medical	2,663,967	2,880,110	2,670,270	2,721,264	50,994
Pension	5,819,142	6,384,320	5,965,160	5,889,828	-75,332
Unemployment Insurance	169,712	209,740	168,740	164,693	-4,047
Senior Management: Designation					
Salaries and Allowances: Basic Salary	2,410,393	2,607,590	2,490,060	2,488,994	-1,066
Salaries and Allowances: Bonuses	324,020	248,400	248,400	-52,704	-301,104
Social Contributions: Unemployment Insurance	2,125	2,440	2,440	2,125	-315
Expenditure / Interest	**176,839**	**156,430**	**156,430**	**155,861**	**-569**
Interest Paid: Borrowings: Annuity Loans	176,839	156,430	156,430	155,861	-569
Expenditure / Inventory consumed	**1,352,057**	**1,928,320**	**1,880,320**	**1,487,070**	**-393,250**
Consumables: Standard Rated	1,171,137	1,727,500	1,679,500	1,408,466	-271,034
Consumables: Zero-Rated	156,987	104,350	104,350	76,864	-27,486
Finished Goods	23,933	93,970	93,970	1,740	-92,230
Materials and Supplies		2,500	2,500		-2,500
Expenditure / Operational costs	**13,333,802**	**18,204,100**	**16,110,550**	**16,145,250**	**34,700**
Operating Leases					
Computer Equipment		9,200	9,200		-9,200
Furniture and Office Equipment	1,164,687	1,215,500	1,215,500	1,185,102	-30,398

TABLE 3.90.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	67,660	30,000	30,000	14,615	-15,385
Advertising, Publicity and Marketing: Staff Recruitment		280,000	230,000		-230,000
Advertising, Publicity and Marketing: Tenders	199,312	132,400	182,400	246,538	64,138
Assets less than the Capitalisation Threshold	69,419	472,100	376,300	241,420	-134,880
Communication: Cellular Expenditure	729,037	550,600	550,600	615,703	65,103
Communication: Postage/Stamps/Franking Machines	9,314	28,600	28,600	5,526	-23,074
Communication: SMS Bulk Message Service	4,076	54,100	51,100	3,383	-47,717
Communication: Telephone, Fax, Telegraph and Telex	4,541,350	7,200,000	5,200,000	7,117,546	1,917,546
Courier and Delivery Services	389,721	404,900	404,900	409,650	4,750
Drivers Licences and Permits		1,000	1,000		-1,000
External Computer Service: Information Services	5,966	23,100	13,100	5,998	-7,102
External Computer Service: Network Extensions	731	37,600	40,600		-40,600
External Computer Service: Software Licences	590,695	973,000	955,000		-955,000
Hire Charges		10,250	10,250		-10,250
Insurance Underwriting: Premiums	3,878,716	4,418,340	4,418,340	4,593,681	175,341
Licences: Motor Vehicle Licence and Registrations	1,638	12,300	12,300	546	-11,754
Printing, Publications and Books	3,357	10,800	50,800	2,704	-48,096
Registration Fees: Seminars, Conferences, Workshops and Events: National	13,174	36,000	36,000		-36,000
Resettlement Cost		93,300	93,300		-93,300
Skills Development Fund Levy	1,370,521	1,520,910	1,468,160	1,471,672	3,512
Storage of Files (Archiving)	26,426		40,000	17,618	-22,382
Transport Provided as Part of Departmental Activities: Events		30,600	30,600		-30,600
Travel Agency and Visa's	13,984	50,000	53,000	7,201	-45,799
Travel and Subsistence: Domestic: Accommodation	111,194	200,000	200,000	76,437	-123,563
Travel and Subsistence: Domestic: Daily Allowance	14,055	30,600	30,600		-30,600
Travel and Subsistence: Domestic: Food and Beverage (Served)		500	500		-500
Travel and Subsistence: Domestic: Incidental Cost		1,600	1,600		-1,600
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	31,097	150,000	150,000	9,010	-140,990
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	51,828	100,000	100,000	69,496	-30,504
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		5,000	5,000	19,066	14,066
Travel and Subsistence: Non-employees		71,000	71,000	15,706	-55,294
Uniform and Protective Clothing	44,589	50,800	50,800		-50,800
Workmen's Compensation Fund	1,254			16,630	16,630
Expenditure / Transfers and subsidies	**4,733,272**	**6,000,000**	**6,000,000**	**5,835,677**	**-164,323**
Capital: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: Council for the Built Environment (CBE)	105,150				0
Operational: Monetary Allocations: Non-profit institutions: Old Age Homes	13,434			72,959	72,959
Operational: Monetary Allocations: Non-profit institutions: Public Schools: Other Educational Institutions: School Support	1,191,200	6,000,000	6,000,000	869,658	-5,130,342
Operational: Monetary Allocations: Non-profit institutions: Sporting Bodies - Rent	50,000			50,000	50,000
Operational: Monetary Allocations: Non-profit institutions: Use - It	**3,373,488**			**4,843,060**	**4,843,060**

TABLE 3.91: Financial Performance 2024/25: Finance and Administration: Finance

Financial Performance 2024/25: Finance and Administration: Finance					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	1,230,736	1,542,824	1,537,498	1,317,060	(220,438)
Expenditure:					
Employees	422,940	361,279	359,957	437,041	77,084
Repairs and Maintenance	573	8,101	7,658	301	(7,357)
Other	621,361	298,516	372,464	264,177	(108,287)
Total Operational Expenditure	1,044,875	667,896	740,079	701,518	(38,560)
Net Operational Expenditure	(185,862)	(874,929)	(797,419)	(615,541)	181,877

TABLE 3.91.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Finance	**-186,016,583**	**-874,928,780**	**-797,418,890**	**-615,880,787**	**181,538,103**
Exchange Revenue / Interest earned from Current and Non Current Assets	**-368,994,341**	**-226,048,000**	**-276,855,480**	**-341,476,973**	**-64,621,493**
Interest: Current and Non-current Assets: Short Term Investments and Call Accounts	-368,994,341	-226,048,000	-276,855,480	-341,476,973	-64,621,493
Exchange Revenue / Interest earned from Receivables	**-200,211,922**	**-149,009,130**		**-243,335**	**-243,335**
Interest: Receivables: Housing Land Sales	-539,031			-243,335	-243,335
Interest: Receivables: Service Charges	-199,672,891	-149,009,130			0
Exchange Revenue / Operational Revenue	**-6,617,272**	**-4,186,690**	**-4,186,950**	**-8,752,796**	**-4,565,846**
Discounts and Early Settlements	-6,378,602	-4,160,200	-4,160,200	-6,535,790	-2,375,590
Incidental Cash Surpluses	-12,102	-24,780	-24,780	-10,016	14,764
Insurance Refund	-81,667			-274,261	-274,261
Request for Information: Access to Information Act	-33			-14,965	-14,965
Request for Information: Municipal Information and Statistics	-1,403			1,403	1,403
Sale of Property	-110,000			-979,725	-979,725
Staff and Councillors Recoveries	-33,466	-1,710	-1,970	-939,442	-937,472
Exchange Revenue / Sale of Goods and Rendering of Services	**-30,669,658**	**-48,834,110**	**-48,834,110**	**-50,354,481**	**-1,520,371**
Clearance Certificates	-165,348	-277,500	-277,500	-243,894	33,606
Legal Fees	-30,440,258	-45,120,810	-46,120,810	-50,106,663	-3,985,853
Sale of Goods: Assets < Capitalisation Threshold	-2,348				0
Sale of Goods: Publications: Prints	-3,071	-8,720	-8,720	-3,925	4,795
Sale of Goods: Sub-division and Consolidation Fees		-3,374,580	-2,374,580		2,374,580
Scrap, Waste & Other Goods: Scrap	-58,633	-52,500	-52,500		52,500
Non-exchange Revenue: Fines, Penalties and Forfeits	**-32,429,711**	**-33,155,300**	**-33,155,300**	**-28,367,297**	**4,788,004**
Forfeits: Retentions	-7,748,470			-6,802,698	-6,802,698
Forfeits: Unclaimed Money	-9,371,141			-7,772,202	-7,772,202
Penalties: Disconnection Fees	-15,310,100	-33,155,300	-33,155,300	-13,792,397	19,362,903
Non-exchange Revenue: Fuel Levy	**-449,012,800**	**-469,775,890**	**-469,775,890**	**-469,775,890**	**-0**
Fuel Levy (RSC Replacement Grant)	-449,012,800	-469,775,890	-469,775,890	-469,775,890	-0
Non-exchange Revenue: Interest	**0**	**0**	**-149,009,130**	**-213,590,235**	**-64,581,105**
Interest: Receivables: Property Rates			-149,009,130	-213,590,235	-64,581,105
Non-exchange Revenue: Property Rates by Usage	**153,661**	**0**	**0**	**156,994**	**156,994**
Residential Properties	153,661			156,994	156,994
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-143,109,079**	**-611,815,300**	**-555,680,650**	**-204,994,916**	**350,685,734**
Departmental Agencies and Accounts: National Departmental Agencies: South Africa Revenue Service (SARS)		-403,994,520	-347,929,910		347,929,910

TABLE 3.91.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
National Governments: Energy Efficiency and Demand Side Management Grant		-913,040	-843,000		843,000
National Governments: Local Government Financial Management Grant	-1,000,000	-1,000,000	-1,000,000	-992,980	7,020
National Governments: Neighbourhood Development Partnership Grant		-2,245,180	-2,245,180		2,245,180
National Revenue Fund: Equitable Share	-141,954,401	-203,662,560	-203,662,560	-203,662,560	0
National Governments: Energy Efficiency and Demand Side Management Grant				-200,832	-200,832
National Governments: Infrastructure Skills Development Grant	-154,678			-131,524	-131,524
National Governments: Local Government Financial Management Grant				-7,020	-7,020
Expenditure / Contracted services	**75,637,719**	**188,015,760**	**192,823,370**	**103,712,351**	**-89,111,019**
Consultants and Professional Services					
Business and Advisory: Accounting and Auditing			2,500,000		-2,500,000
Business and Advisory: Business and Financial Management	141,361	2,342,760	2,262,760	151,675	-2,111,085
Business and Advisory: Communications		3,374,580	2,374,580		-2,374,580
Business and Advisory: Forensic Investigators		2,089,730	1,094,620		-1,094,620
Legal Cost: Collection	30,479,665	44,371,770	45,371,770	51,496,594	6,124,824
Legal Cost: Issue of Summons		749,040	749,040		-749,040
Legal Cost: Legal Advice and Litigation	8,275,671	6,176,960	10,906,960	14,025,297	3,118,337
Contractors					
Catering Services		12,660	11,250	1,960	-9,290
Fire Protection	6,405				0
Maintenance of Buildings and Facilities	542,384	7,566,460	7,117,460	220,080	-6,897,380
Maintenance of Equipment	282,362	1,254,060	1,280,190	328,676	-951,514
Pest Control and Fumigation	45,182	43,540	75,040	26,477	-48,563
Prepaid Electricity Vendors	3,855,810	8,300,000	8,150,000	3,928,446	-4,221,554
Safeguard and Security	1,775,115	2,004,710	2,034,710	1,332,223	-702,487
Tracing Agents and Debt Collectors	-1,843	236,490	236,490	-8	-236,498
Transportation		3,370	8,370		-8,370
Outsourced Services					
Administrative and Support Staff		5,000,000	5,000,000		-5,000,000
Business and Advisory: Human Resources			12,000		-12,000
Business and Advisory: Project Management	13,940,108	69,752,080	73,213,080	17,328,477	-55,884,603
Business and Advisory: Qualification Verification			30,000	19,267	-10,733
Cleaning Services	216,957	208,250	208,250	76,707	-131,543
Clearing and Grass Cutting Services		1,320	76,320		-76,320
Connection/Disconnection: Electricity		4,538,410	4,538,410		-4,538,410
Connection/Disconnection: Water		5,261,030	1,261,030		-1,261,030
Hygiene Services	12,162	38,150	38,150	1,574	-36,576
Meter Management	12,491,096	19,307,210	18,887,210	12,999,345	-5,887,865
Printing Services	3,568,471	5,345,020	5,345,020	1,768,632	-3,576,388
Refuse Removal	6,812	10,000	10,000	6,929	-3,071
Security Services		28,160	30,660		-30,660
Expenditure / Depreciation and amortisation	**10,763,823**	**45,507,550**	**45,507,550**	**22,116,554**	**-23,390,996**
Amortisation: Intangible Assets: Licences and Rights: Computer Software and Applications	10,763,823	45,507,550	45,507,550	21,341,232	-24,166,318
Other Assets: Housing: Staff Housing				775,322	775,322
Expenditure / Employee related costs	**422,940,149**	**361,279,090**	**359,956,880**	**437,040,555**	**77,083,675**
Municipal Staff: Post-retirement Benefit					
Pension: Current Service Cost	170,547,892			53,521,503	53,521,503
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	5,135,819	5,884,760	5,884,760	4,962,073	-922,687
Housing Benefits and Incidental: Housing Benefits	1,725,622	1,869,910	1,869,460	1,751,633	-117,827

TABLE 3.91.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Non-pensionable		610	610		-610
Service Related Benefits: Acting and Post Related Allowances	772,552		1,143,300	975,604	-167,696
Service Related Benefits: Bonus	14,388,583	14,351,730	14,355,230	14,553,330	198,100
Service Related Benefits: Leave Pay	11,040,537			-12,633,442	-12,633,442
Service Related Benefits: Long Service Award	-15,168,878	12,225,420	12,302,720	132,321,463	120,018,743
Service Related Benefits: Overtime: Night Shift	28,479			16,615	16,615
Service Related Benefits: Overtime: Non-structured	7,086,526	11,287,440	10,586,840	7,939,209	-2,647,631
Service Related Benefits: Standby Allowance	145,494	177,690	177,690	152,405	-25,285
Travel or Motor Vehicle	3,817,796	4,229,020	3,687,670	3,576,323	-111,347
Basic Salary and Wages	167,713,588	250,627,020	250,852,080	173,862,539	-76,989,541
Municipal Staff: Social Contributions					
Bargaining Council	56,454	61,350	61,350	57,630	-3,720
Group Life Insurance	2,363,365	3,506,750	2,527,780	2,524,289	-3,491
Medical	16,049,713	17,559,100	17,559,100	16,529,121	-1,029,979
Pension	34,235,680	35,285,740	35,285,740	36,824,892	1,539,152
Unemployment Insurance	974,500	992,080	992,080	957,988	-34,092
Senior Management: Chief Financial Officer					
Salaries and Allowances: Basic Salary	2,024,656	2,876,540	2,326,540	81,827	-2,244,713
Salaries and Allowances: Bonuses		341,020	341,020	-934,448	-1,275,468
Social Contributions: Unemployment Insurance	1,771	2,910	2,910		-2,910
Expenditure / Interest	**-11,523,886**	**208,490**	**208,490**	**-34,949,660**	**-35,158,150**
Interest Paid: Borrowings: Annuity Loans	41,815	208,490	208,490	136,991	-71,499
Interest Paid: Interest costs non-current Provisions	-11,565,701			-35,086,651	-35,086,651
Expenditure / Inventory consumed	**2,471,484**	**5,006,100**	**4,788,370**	**2,235,845**	**-2,552,525**
Consumables: Standard Rated	1,712,433	4,237,830	3,756,100	1,583,514	-2,172,586
Consumables: Zero Rated	674,044	617,060	880,060	574,040	-306,020
Finished Goods	74,045	134,000	135,000	78,291	-56,709
Materials and Supplies	10,962	17,210	17,210		-17,210
Expenditure / Irrecoverable debts written off	**500,993,524**	**13,455,550**	**83,455,550**	**133,903,244**	**50,447,694**
Expenditure: Irrecoverable Debts Written Off	500,993,524				0
Expenditure: Irrecoverable Debts Written Off: Exchange: Non Specific Accounts				20,463,560	20,463,560
Expenditure: Irrecoverable Debts Written Off: Non-exchange: Non Specific Accounts				113,439,684	113,439,684
Expenditure: Irrecoverable Debts Written Off: Non-exchange: Property Rates		13,455,550	83,455,550		-83,455,550
Expenditure / Operational costs	**39,857,474**	**54,423,100**	**53,338,410**	**36,181,543**	**-17,156,867**
Operating Leases					
Computer Equipment		16,300	16,300		-16,300
Furniture and Office Equipment	1,066,654	1,644,060	1,621,060	937,790	-683,270
Other Assets	3,759,259	5,590,910	5,590,910	2,440,535	-3,150,375
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	526,529	3,212,040	3,162,040		-3,162,040
Advertising, Publicity and Marketing: Customer/Client Information	283,000	463,000	503,000	492,930	-10,070
Advertising, Publicity and Marketing: Municipal Newsletters	12,703	221,060	120,000	41,475	-78,525
Advertising, Publicity and Marketing: Signs		289,040	55,130		-55,130
Advertising, Publicity and Marketing: Staff Recruitment	23,543	62,880	97,880	63,870	-34,010
Advertising, Publicity and Marketing: Tenders	181,522	231,880	231,880	123,805	-108,075
Assets less than the Capitalisation Threshold	1,889,176	3,674,210	3,743,460	1,558,778	-2,184,682
Bank Charges, Facility and Card Fees: Bank Accounts	4,983,638	5,901,500	5,720,800	5,198,629	-522,171
Bank Charges, Facility and Card Fees: Third Parties		2,650	2,650		-2,650
Cash Discount	8	113,020	113,020	-27	-113,047
Cleaning Services: Car Valet and Washing Services	491	3,540	3,540	231	-3,309
Commission: Third Party Vendors	4,417,775	6,092,200	6,092,200	3,675,820	-2,416,380

TABLE 3.91.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Communication: Cellular Expenditure	1,200,270	1,187,740	1,287,740	968,764	-318,976
Communication: Postage/Stamps/Franking Machines	209,858	429,150	429,150	203,180	-225,970
Communication: Radio and TV Transmissions				37,465	37,465
Communication: Rent Private Bag and Postal Box	2,944	6,030	6,030	2,944	-3,086
Communication: SMS Bulk Message Service	1,480,591	1,648,030	1,481,030	2,220,887	739,857
Communication: Telephone Installation		60,250	60,250		-60,250
Communication: Telephone, Fax, Telegraph and Telex	308,342	887,820	741,590	277,369	-464,221
Contribution to Provisions: Decommissioning, Restoration and Similar Liabilities: Non-specific	2,021,227			-553,777	-553,777
Cost relating to the Sale of Houses	2				0
Deeds	2,412	53,820	53,820	904	-52,916
Entrance Fees				234	234
External Computer Service: Data Lines	245,629	925,850	925,850	186,176	-739,674
External Computer Service: Internet Charge	330,150	529,710	518,210	489,195	-29,015
External Computer Service: Network Extensions	126,056	102,920	352,920	161,474	-191,446
External Computer Service: Remote Server Access		3,232,760	2,232,760		-2,232,760
External Computer Service: Software Licences		682,670	190,060	183,231	-6,829
External Computer Service: Specialised Computer Service	1,156,700	880,500	1,280,500	1,254,869	-25,631
External Computer Service: System Adviser	5,579,033				0
External Computer Service: Wireless Network	11,125	5,235,870	5,577,870	5,782,508	204,638
Hire Charges	463				0
Insurance Underwriting: Insurance Brokers' Fees	296,899	673,260	673,260	470,739	-202,521
Insurance Underwriting: Premiums	81,643	87,290	91,610	92,015	405
Learnerships and Internships				3,773	3,773
Municipal Services	610,109	1,231,580	1,220,980	456,289	-764,691
Printing, Publications and Books	4,838	381,370	422,250	7,696	-414,554
Professional Bodies, Membership and Subscription	10,629	6,730	14,730	22,044	7,314
Registration Fees: Seminars, Conferences, Workshops and Events: National	43,640	161,800	108,380	31,525	-76,855
Skills Development Fund Levy	2,991,533	3,460,710	3,460,710	3,128,733	-331,977
Storage of Files (Archiving)	15,108	127,720	108,120	4,382	-103,738
Travel Agency and Visa's	5,527	44,140	33,720	10,497	-23,223
Travel and Subsistence: Domestic: Accommodation	35,455	77,090	122,840	27,165	-95,675
Travel and Subsistence: Domestic: Daily Allowance	5,179	22,150	24,300		-24,300
Travel and Subsistence: Domestic: Food and Beverage (Served)		10,940	6,560		-6,560
Travel and Subsistence: Domestic: Incidental Cost	1,666	8,870	8,770	1,432	-7,338
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	35,734	129,450	119,060	48,819	-70,241
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	1,160	11,130	13,130	4,069	-9,061
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	10,266	113,780	59,100	38,926	-20,174
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		11,610	91,610		-91,610
Travel and Subsistence: Non-employees		10,770	10,770	9,756	-1,014
Uniform and Protective Clothing	13,145	371,980	437,540	161,602	-275,938
Workmen's Compensation Fund	5,875,844	4,099,320	4,099,320	5,912,826	1,813,506
Expenditure / Other Losses	**3,695,436**			**1,277,707**	**1,277,707**
Gains and Losses: Inventory: Decrease in net-realisable Value	3,695,436			1,277,707	1,277,707
Expenditure / Transfers and subsidies	**38,815**				**0**
Operational: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: South Africa Revenue Service (SARS)	38,815				0

TABLE 3.92: Financial Performance 2024/25: Finance and Administration: Marketing, Customer Relations, Publicity and Media Co-ordination

Financial Performance 2024/25: Finance and Administration: Marketing, Customer Relations, Publicity and Media Co-ordination					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	3,240	2,384	2,384	4,011	1,627
Expenditure:					
Employees	13,383	19,032	19,170	13,618	(5,552)
Repairs and Maintenance		4	4		(4)
Other	6,281	8,323	22,258	20,405	(1,853)
Total Operational Expenditure	19,664	27,359	41,431	34,023	(7,408)
Net Operational Expenditure	16,424	24,974	39,047	30,012	(9,035)

TABLE 3.92.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Marketing, Customer Relations, Publicity and Media Co-ordination	**16,423,969**	**24,974,460**	**39,047,120**	**30,011,947**	**-9,035,173**
Exchange Revenue / Operational Revenue	**-145**				**0**
Staff and Councillors Recoveries	-145				0
Exchange Revenue / Sale of Goods and Rendering of Services	**-3,239,972**	**-2,384,050**	**-2,384,050**	**-4,011,002**	**-1,626,952**
Advertisements	-3,238,885	-2,384,050	-2,384,050	-4,011,002	-1,626,952
Sale of Goods: Assets < Capitalisation Threshold	-1,087				0
Expenditure / Contracted services	**3,209,177**	**3,344,620**	**17,344,620**	**8,258,836**	**-9,085,784**
Contractors					
Catering Services	7,500	50,000	50,000	16,950	-33,050
Maintenance of Buildings and Facilities	14,556	16,850	16,850	8,735	-8,115
Maintenance of Equipment	24,690	66,890	66,890	20,306	-46,584
Pest Control and Fumigation		6,920	6,920	1,682	-5,238
Safeguard and Security	10,131	200,000	200,000	6,994	-193,006
Transportation	9,800	21,200	21,200		-21,200
Outsourced Services					
Business and Advisory: Communications	3,081,183	2,845,680	2,910,680	2,243,737	-666,943
Business and Advisory: Project Management	4,407		13,940,000	5,669,884	-8,270,116
Cleaning Services		6,840	21,840	9,938	-11,902
Hygiene Services	973	49,100	29,100	1,622	-27,478
Refuse Removal	55,939	81,140	81,140	278,986	197,846
Expenditure / Employee-related costs	**13,383,271**	**19,031,730**	**19,170,130**	**13,618,027**	**-5,552,103**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	187,440	202,440	202,440	193,652	-8,788
Housing Benefits and Incidental: Housing Benefits	65,051	55,320	55,320	61,292	5,972
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	60,683		75,000	57,006	-17,994
Service Related Benefits: Bonus	687,418	805,180	805,180	634,513	-170,667
Service Related Benefits: Long Service Award	219,401	333,350	333,350	233,118	-100,232
Service Related Benefits: Overtime: Non-structured	409,876	718,530	718,530	393,749	-324,781
Travel or Motor Vehicle	612,532	536,390	770,830	603,293	-167,537
Basic Salary and Wages	8,902,275	13,566,080	13,511,080	9,155,274	-4,355,806
Municipal Staff: Social Contributions					
Bargaining Council	2,253	2,550	2,550	2,235	-315
Group Life Insurance	102,062	215,770	99,730	97,158	-2,572

TABLE 3.92.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Medical	627,342	723,550	723,550	657,552	-65,998
Pension	1,459,073	1,833,470	1,833,470	1,480,039	-353,431
Unemployment Insurance	47,865	39,100	39,100	49,146	10,046
Expenditure / Inventory consumed	**109,883**	**216,920**	**206,920**	**117,968**	**-88,952**
Consumables: Standard Rated	72,631	167,880	157,880	85,707	-72,173
Consumables: Zero-Rated	35,972	40,360	40,360	31,536	-8,824
Finished Goods	1,280	8,680	8,680	725	-7,955
Expenditure / Operational costs	**2,961,756**	**4,765,240**	**4,709,500**	**12,028,119**	**7,318,619**
Operating Leases					
Furniture and Office Equipment	74,604	101,940	101,940	64,114	-37,826
Other Assets	1,601,533	2,591,350	2,591,350	9,691,529	7,100,179
Operational Cost					
Advertising, Publicity and Marketing: Gifts and Promotional Items			30,000		-30,000
Advertising, Publicity and Marketing: Staff Recruitment		10,000	50,000		-50,000
Advertising, Publicity and Marketing: Tenders	7,659	15,670	20,670		-20,670
Assets less than the Capitalisation Threshold	330,342	574,360	324,360	15,674	-308,686
Cleaning Services: Laundry Services	9,800	37,420	37,420	12,900	-24,520
Communication: Cellular Expenditure	388,572	250,000	250,000	312,791	62,791
Communication: Radio and TV Transmissions		6,380	6,380		-6,380
Communication: Telephone Installation		2,000	2,000		-2,000
Communication: Telephone, Fax, Telegraph and Telex	140,657	200,000	200,000	113,134	-86,866
External Computer Service: Network Extensions		13,020	13,020		-13,020
External Computer Service: Software Licences			90,000		-90,000
Hire Charges			30,000		-30,000
Insurance Underwriting: Premiums	1,288	1,390	650	1,060	410
Municipal Services	335,163	405,440	400,440	1,800,842	1,400,402
Printing, Publications and Books		80,240	80,240		-80,240
Registration Fees: Seminars, Conferences, Workshops and Events: National			50,000		-50,000
Travel Agency and Visa's	3,085	24,620	24,620	895	-23,725
Travel and Subsistence: Domestic: Accommodation	18,719	153,140	83,140	4,210	-78,930
Travel and Subsistence: Domestic: Daily Allowance	18,960	12,980	12,980		-12,980
Travel and Subsistence: Domestic: Food and Beverage (Served)		3,160	3,160		-3,160
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	4,827	167,860	127,860		-127,860
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	26,547	84,270	84,270	10,971	-73,299
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		15,000	10,000		-10,000
Travel and Subsistence: Non-employees		15,000	15,000		-15,000
Uniform and Protective Clothing			70,000		-70,000

TABLE 3.93: Financial Performance 2024/25: Finance and Administration: Valuation Service

Financial Performance 2024/25: Finance and Administration: Valuation Service					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2,877,174	3,144,224	3,144,224	3,042,656	(101,568)
Expenditure:					
Employees	31,191	38,156	38,155	32,513	(5,643)
Repairs and Maintenance	7	83	80	17	(63)
Other	225,704	355,785	355,778	488,223	132,445
Total Operational Expenditure	256,902	394,024	394,013	520,752	126,739
Net Operational Expenditure	(2,620,273)	(2,750,200)	(2,750,211)	(2,521,904)	228,307

TABLE 3.93.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Valuation Service	**-2,620,272,815**	**-2,750,200,370**	**-2,750,210,760**	**-2,521,903,548**	**228,307,212**
Exchange Revenue / Sale of Goods and Rendering of Services	**-1,420,564**	**-1,973,180**	**-1,973,180**	**-1,400,254**	**572,926**
Clearance Certificates	-1,309,735	-1,611,640	-1,611,640	-1,309,205	302,435
Valuation Services	-110,830	-361,540	-361,540	-91,049	270,491
Non-exchange Revenue: Property Rates by Usage	**-2,875,753,822**	**-3,142,251,020**	**-3,142,251,020**	**-3,041,255,727**	**100,995,293**
Agricultural Properties	-3,496,312	-3,321,090	-3,321,090	-4,777,884	-1,456,794
Business and Commercial Properties	-963,542,675	-991,943,090	-991,943,090	-1,037,995,519	-46,052,429
Industrial Properties	-288,532,345	-298,565,540	-298,565,540	-297,755,101	810,439
Mining Properties	-258,777	-281,540	-281,540	-269,144	12,396
Public Benefit Organisations	-1,475,183	-2,268,760	-2,268,760	-2,018,581	250,179
Public Service Infrastructure Properties	-577,075	-12,668,320	-12,668,320	-158,486,327	-145,818,007
Public Service Purposes Properties	-133,247,166	-205,795,380	-205,795,380		205,795,380
Residential Properties	-1,378,532,123	-1,515,628,190	-1,515,628,190	-1,425,042,776	90,585,414
Residential Sectional Title Garages		-7,770,700	-7,770,700	-7,354,390	416,310
Vacant Land	-106,092,167	-104,008,410	-104,008,410	-107,556,005	-3,547,595
Expenditure / Contracted services	**2,068,437**	**4,928,560**	**4,928,560**	**206,944**	**-4,721,616**
Consultants and Professional Services					
Business and Advisory: Commissions and Committees	849,774	1,090,000	1,090,000	79,910	-1,010,090
Legal Cost: Legal Advice and Litigation	369,012	600,000	600,000	1,570	-598,430
Contractors					
Maintenance of Buildings and Facilities		18,000	15,000	3,490	-11,510
Maintenance of Equipment	37,715	115,990	115,990	53,454	-62,536
Pest Control and Fumigation		20,620	20,620	7,500	-13,120
Safeguard and Security			3,000	2,063	-937
Outsourced Services					
Business and Advisory: Valuer	742,633	3,000,000	3,000,000		-3,000,000
Cleaning Services	69,302	83,950	83,950	58,957	-24,993
Expenditure / Debt impairment		**333,708,850**	**333,708,850**		**-333,708,850**
Other Receivables from Non-exchange Revenue: Property Rates		333,708,850	333,708,850		-333,708,850
Expenditure / Employee-related costs	**31,191,357**	**38,155,570**	**38,155,310**	**32,512,680**	**-5,642,630**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	152,307	164,500	164,500	157,110	-7,390
Housing Benefits and Incidental: Housing Benefits	211,149	221,280	221,280	222,544	1,264
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	6,497		110,000	38,136	-71,864
Service Related Benefits: Bonus	1,854,836	1,848,550	1,848,550	1,824,859	-23,691
Service Related Benefits: Long Service Award	1,599,346	1,760,990	1,760,990	1,762,122	1,132
Service Related Benefits: Overtime: Non-structured		166,950	6,950	2,063	-4,887
Travel or Motor Vehicle	1,324,093	1,461,800	1,320,310	1,384,464	64,154
Basic Salary and Wages	20,038,409	25,954,160	26,236,350	20,886,549	-5,349,801
Municipal Staff: Social Contributions					
Bargaining Council	5,827	6,450	6,450	5,943	-507
Group Life Insurance	239,394	336,720	245,760	253,366	7,606
Medical	1,610,506	1,699,770	1,699,770	1,660,207	-39,563
Pension	4,051,714	4,435,500	4,435,500	4,223,162	-212,338
Unemployment Insurance	97,279	98,900	98,900	92,154	-6,746
Expenditure / Inventory consumed	**167,445**	**420,970**	**420,970**	**160,492**	**-260,478**
Consumables: Standard Rated	161,233	345,320	345,320	153,493	-191,827
Consumables: Zero-Rated	6,212	66,260	66,260	5,735	-60,525
Finished Goods		9,390	9,390	1,264	-8,126
Expenditure / Irrecoverable debts written off	**213,786,777**			**476,916,806**	**476,916,806**

TABLE 3.93.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure: Irrecoverable Debts Written Off	213,786,777				0
Expenditure: Irrecoverable Debts Written Off: Exchange: Non-Specific Accounts				73,936,024	73,936,024
Expenditure: Irrecoverable Debts Written Off: Non-exchange: Non-specific Accounts				-10,434,283	-10,434,283
Expenditure: Irrecoverable Debts Written Off: Non-exchange: Property Rates				413,415,065	413,415,065
Expenditure / Operational costs	**9,687,554**	**16,809,880**	**16,799,750**	**10,955,511**	**-5,844,239**
Operating Leases					
Furniture and Office Equipment	78,787	294,120	294,120	78,787	-215,333
Other Assets	1,081,582	2,684,790	2,684,790	764,934	-1,919,856
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	70,108	105,900	105,900	86,038	-19,862
Advertising, Publicity and Marketing: Staff Recruitment	13,037	85,900	85,900		-85,900
Assets less than the Capitalisation Threshold	452,617	1,184,380	1,184,380	337,993	-846,387
Cleaning Services: Car Valet and Washing Services	70	2,000	2,000	139	-1,861
Communication: Cellular Expenditure	52,830	160,000	160,000	63,922	-96,078
Communication: Postage/Stamps/Franking Machines		1,890,000	1,580,000		-1,580,000
Deeds	246,052	344,290	344,290	271,049	-73,241
External Computer Service: Internet Charge	3,658	51,100	51,100	13,564	-37,536
External Computer Service: Network Extensions	721	7,000	307,000	211,393	-95,607
External Computer Service: Specialised Computer Service	983,154	1,300,000	1,300,000	1,081,469	-218,531
Insurance Underwriting: Premiums	260	280	150	227	77
Intercompany/Parent-subsidiary Transactions	6,356,534	7,770,700	7,770,700	7,495,277	-275,423
Municipal Services	171,676	680,240	680,240	153,531	-526,709
Printing, Publications and Books		79,800	79,800		-79,800
Professional Bodies, Membership and Subscription	71,478	138,030	138,030	87,572	-50,458
Storage of Files (Archiving)	3,430	31,350	31,350	4,529	-26,821
Workmen's Compensation Fund	101,563			305,085	305,085

TABLE 3.94: Financial Performance 2024/25: Finance and Administration: Security Services

Financial Performance 2024/25: Finance and Administration: Security Services					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	73			15	15
Expenditure:					
Employees	411,338	431,858	429,355	444,540	15,185
Repairs and Maintenance	144	688	688	52	(635)
Other	71,396	37,021	33,108	31,325	(1,783)
Total Operational Expenditure	482,878	469,566	463,151	475,917	12,766
Net Operational Expenditure	482,805	469,566	463,151	475,902	12,751

TABLE 3.94.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Security Services	**482,804,611**	**469,566,350**	**463,150,770**	**475,901,610**	**12,750,840**
Exchange Revenue / Operational Revenue	**-72,820**			**-14,895**	**-14,895**
Insurance Refund	-72,820				0
Staff and Councillors Recoveries				-14,895	-14,895
Exchange Revenue / Sale of Goods and Rendering of Services	**-256**			**-219**	**-219**
Parking Fees	-256			-219	-219
Expenditure / Contracted services	**66,176,705**	**27,970,940**	**27,970,940**	**24,475,876**	**-3,495,064**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation	268,754	360,130	360,130	533,237	173,107
Contractors					
Fire Protection		20,960	20,960		-20,960
Maintenance of Buildings and Facilities	132,223	144,900	144,900	44,017	-100,883
Maintenance of Equipment	77,410	619,650	619,650	72,884	-546,766
Pest Control and Fumigation		5,700	5,700	1,946	-3,754
Safeguard and Security	1,320,668	2,778,300	2,778,300	453,438	-2,324,862
Outsourced Services					
Business and Advisory: Project Management	942,223	1,121,300	1,121,300	478,317	-642,983
Security Services	63,435,427	22,920,000	22,920,000	22,892,038	-27,962
Expenditure / Employee-related costs	**411,338,045**	**431,857,530**	**429,355,130**	**444,539,729**	**15,184,599**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	339,747	366,940	352,520	350,762	-1,758
Housing Benefits and Incidental: Housing Benefits	806,042	857,460	882,620	888,033	5,413
Municipal Staff: Salaries, Wages and Allowances					
Non-pensionable	2,353	2,670	2,490	2,432	-58
Service Related Benefits: Acting and Post Related Allowances	2,062,426		2,200,000	3,490,880	1,290,880
Service Related Benefits: Bonus	16,675,906	17,449,010	16,763,050	17,431,603	668,553
Service Related Benefits: Long Service Award	5,582,530	5,104,570	4,680,980	4,659,948	-21,032
Service Related Benefits: Overtime: Night Shift	12,650,916	11,883,860	15,114,810	13,196,428	-1,918,382
Service Related Benefits: Overtime: Non-structured	64,450,664	50,131,300	65,131,800	82,841,495	17,709,695
Service Related Benefits: Overtime: Shift Additional Remuneration	10,191,146	9,856,430	10,215,190	10,267,215	52,025
Service Related Benefits: Overtime: Structured	24,540,448	39,253,280	24,253,280	24,437,165	183,885
Service Related Benefits: Standby Allowance	4,412,292	1,087,330	4,704,190	5,000,109	295,919
Travel or Motor Vehicle	2,503,644	2,746,000	2,854,000	2,470,509	-383,491
Basic Salary and Wages	196,099,815	212,959,420	210,409,570	205,732,706	-4,676,864
Municipal Staff: Social Contributions					
Bargaining Council	112,426	123,300	115,780	114,730	-1,050
Group Life Insurance	5,053,154	10,293,940	5,023,060	4,958,121	-64,939
Medical	28,136,336	29,269,820	28,704,130	29,665,028	960,898
Pension	35,968,158	38,582,980	36,238,370	37,322,007	1,083,637
Unemployment Insurance	1,750,044	1,889,220	1,709,290	1,710,558	1,268
Expenditure / Inventory consumed	**2,316,461**	**2,774,350**	**2,765,350**	**2,740,293**	**-25,057**
Consumables: Standard Rated	259,796	299,150	290,150	319,276	29,126
Consumables: Zero-Rated	1,964,763	1,844,340	1,844,340	2,234,617	390,277
Finished Goods	91,901	630,860	630,860	186,399	-444,461
Expenditure / Operational costs	**3,046,475**	**6,963,530**	**3,059,350**	**4,160,826**	**1,101,476**
Operating Leases					
Furniture and Office Equipment	329,159	342,390	342,390	323,177	-19,213
Operational Cost					
Advertising, Publicity and Marketing: Gifts and Promotional Items		50,000	50,000		-50,000
Advertising, Publicity and Marketing: Tenders	7,659	2,160	11,160	5,957	-5,203
Assets less than the Capitalisation Threshold	313,875	356,550	356,550	192,124	-164,426
Communication: Cellular Expenditure	513,280	382,650	382,650	478,192	95,542

TABLE 3.94.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Communication: Telephone, Fax, Telegraph and Telex	42,311	48,680	48,680	50,356	1,676
Driver's Licences and Permits		8,620	8,620		-8,620
External Computer Service: Internet Charge		41,200	41,200		-41,200
External Computer Service: Network Extensions		32,700	32,700		-32,700
Firearm Handling Fees	6,642	10,070	10,070		-10,070
Insurance Underwriting: Premiums	7,121	7,660	3,660	5,858	2,198
Licences: Motor Vehicle Licence and Registrations	21,251	27,320	27,320	20,862	-6,458
Municipal Services	17,594	42,700	42,700		-42,700
Printing, Publications and Books			10,000	1,595	-8,405
Professional Bodies, Membership and Subscription	47,719	53,820	68,820		-68,820
Registration Fees: Seminars, Conferences, Workshops and Events: National		7,130	7,130		-7,130
Skills Development Fund Levy		3,934,180			0
Travel Agency and Visa's	1,166	2,610	2,610		-2,610
Travel and Subsistence: Domestic: Accommodation	16,551	15,770	15,770	8,738	-7,032
Travel and Subsistence: Domestic: Daily Allowance	7,494	8,200	8,200		-8,200
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		6,580	6,580	16,089	9,509
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		7,640	7,640	1,815	-5,825
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		7,750	7,750		-7,750
Uniform and Protective Clothing	1,500,988	1,567,150	1,567,150	1,489,548	-77,602
Workmen's Compensation Fund	213,665			1,566,514	1,566,514

3.25 HUMAN RESOURCES MANAGEMENT SERVICES (HRMS)

The Municipality continues to implement its human resources policies and procedures to protect the interests of both the institution and its employees, while ensuring fair, transparent, and efficient people management practices.

TABLE 3.95: Employees: Human Resources Services

Job Level	Year -1 (2023/24)	Year 0 (2024/25) Details for HR Management staff only			
	HR Management Services staff only	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 – 3	2	2	2	0	0%
4 – 6	18	23	22	1	4%
7 – 9	3	3	3	0	0%
10 - 12	11	11	11	0	0%
13 - 15	2	2	2	0	0%
16 - 18	2	2	2	0	0%
19 - 20	0	0	0	0	0%
Total	**38**	**43**	**42**	**1**	**4%**

The table above reflects the human resources capacity within the Human Resources Services Sub-directorate. The Sub-directorate had 43 approved posts, of which 42 positions were filled as at 30 June 2025.

The table below reflects the performance measurements for human resources during the 2024/25 financial year.

TABLE 3.96: Performance scorecard

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 2: Municipal Transformation and Development	Percentage of vacant posts filled within 6 months	98%	13%	90%	38%	90%
KPA 2: Municipal Transformation and Development	Percentage of funded vacancies filled	New Indicator	New Indicator	90%	36%	Not included in 2025/26 SDBIP

TABLE 3.97: Performance scorecard – Other Indicators

KEY PERFORMANCE AREA	KEY PERFORMANCE INDICATOR	Year -1 TARGET 2023/24	Year -1 ACTUAL 2023/24	Year 0 TARGET 2024/25	Year 0 ACTUAL 2024/25	Year 1 TARGET 2025/26
KPA 5: Good Governance and Public Participation	Number of repeat audit findings	88	84	80	67	65
KPA 5: Good Governance and Public Participation	Number of active suspensions longer than three months	0	10	0	7	0

During the year under review, the Municipality recorded seven active suspensions exceeding three months, an improvement when compared to ten prolonged suspensions in the previous financial year. This reflects ongoing efforts to strengthen labour relations management and expedite the finalisation of disciplinary processes.

TABLE 3.98: Financial Performance 2024/25: Finance and Administration: Human Resources

Financial Performance 2024/25: Finance and Administration: Human Resources					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	9,892	8,937	16,477	9,118	(7,359)
Expenditure:					
Employees	74,793	90,096	89,809	81,383	(8,426)
Repairs and Maintenance	61	512	462	14	(448)
Other	18,676	24,126	31,711	15,925	(15,786)
Total Operational Expenditure	93,530	114,734	121,983	97,323	(24,660)
Net Operational Expenditure	83,639	105,797	105,506	88,204	(17,301)

TABLE 3.98.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Human Resources	**83,638,511**	**105,797,160**	**105,499,740**	**88,204,176**	**-17,295,564**
Exchange Revenue / Agency Services	**-3,901,308**	**-4,062,870**	**-4,062,870**	**-3,967,474**	**95,396**
National: Department of Environmental Affairs: Alien Clearing Management Fees	-3,901,308	-4,062,870	-4,062,870	-3,967,474	95,396
Exchange Revenue / Operational Revenue	**-539**	**-1,000**	**-1,600**	**-45,575**	**-43,975**
Insurance Refund				-17,000	-17,000
Request for Information: Duplicate IRP 5 Certificate			-600	-550	50
Staff and Councillors Recoveries	-539	-1,000	-1,000	-28,025	-27,025
Exchange Revenue / Sale of Goods and Rendering of Services	**-20,475**	**-5,900**	**-5,900**	**-59,750**	**-53,850**
Sale of Goods: Publications: Prints	-20,475	-5,900	-5,900	-59,750	-53,850
Non-exchange Revenue: Transfers and Subsidies: Operational: Monetary Allocations	**-5,969,604**	**-4,867,040**	**-12,396,460**	**-5,035,483**	**7,360,977**
Departmental Agencies and Accounts: National Departmental Agencies: Local Government, Water and Related Service SETA	-5,969,604	-4,867,040	-12,396,460	-5,035,483	7,360,977
Expenditure / Contracted services	**2,735,618**	**7,186,630**	**7,021,630**	**2,766,863**	**-4,254,767**
Consultants and Professional Services					
Business and Advisory: Human Resources		766,000	766,000		-766,000
Business and Advisory: Project Management		321,700	306,700		-306,700
Contractors					
Catering Services	8,249	61,500	61,500	53,841	-7,659
Fire Protection		5,500	5,500		-5,500
Maintenance of Buildings and Facilities	58,375	309,800	259,800		-259,800
Maintenance of Equipment	220,784	865,870	915,870	253,182	-662,688
Pest Control and Fumigation	8,600	5,500	5,500	2,650	-2,850
Safeguard and Security	26,160	51,000	51,000		-51,000
Transportation		10,200	10,200		-10,200
Outsourced Services					
Administrative and Support Staff		450,000	450,000		-450,000
Business and Advisory: Human Resources		82,500	82,500		-82,500
Business and Advisory: Project Management	2,219,543	3,920,240	3,770,240	2,348,552	-1,421,688
Business and Advisory: Qualification Verification		216,300	216,300		-216,300
Cleaning Services		11,000	11,000	8,874	-2,126
Clearing and Grass Cutting Services	91	26,000	26,000		-26,000
Hygiene Services	7,256	19,920	19,920	912	-19,008
Refuse Removal	186,559	63,600	63,600	98,851	35,251
Expenditure / Employee-related costs	**74,793,324**	**90,095,520**	**89,809,030**	**81,382,912**	**-8,426,118**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	1,660,491	1,793,360	1,723,190	1,633,904	-89,286
Housing Benefits and Incidental: Housing Benefits	351,533	370,380	370,030	371,021	991
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	119,648		176,000	204,744	28,744
Service Related Benefits: Bonus	4,046,465	4,290,820	4,064,420	4,206,515	142,095
Service Related Benefits: Long Service Award	3,498,679	3,923,970	3,664,180	3,677,476	13,296
Service Related Benefits: Overtime: Non-structured	453,911	907,450	1,101,450	573,405	-528,045
Service Related Benefits: Standby Allowance	55,740	63,290	63,290	54,760	-8,530
Travel or Motor Vehicle	2,497,626	3,134,500	2,797,210	2,740,687	-56,523
Basic Salary and Wages	49,102,198	60,973,940	61,826,620	53,614,254	-8,212,366
Municipal Staff: Social Contributions					
Bargaining Council	12,404	13,800	13,570	13,826	256
Group Life Insurance	512,171	812,870	578,390	596,236	17,846
Medical	3,459,533	3,740,500	3,638,800	3,875,167	236,367
Pension	8,763,541	9,799,640	9,506,240	9,558,359	52,119
Unemployment Insurance	259,385	271,000	285,640	262,559	-23,081
Expenditure / Inventory consumed	**665,458**	**1,254,370**	**1,284,370**	**638,526**	**-645,844**

TABLE 3.98.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Consumables: Standard Rated	618,997	1,141,120	1,156,120	632,009	-524,111
Consumables: Zero-Rated		20,400	35,400	344	-35,056
Finished Goods	46,461	92,850	92,850	6,174	-86,676
Expenditure / Operational costs	**15,336,037**	**16,197,450**	**23,851,540**	**12,524,157**	**-11,327,383**
Operating Leases					
Furniture and Office Equipment	372,912	805,500	755,500	404,005	-351,495
Other Assets	4,136,026	3,878,800	3,878,800	2,994,072	-884,728
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	24,052	180,000	180,000	15,234	-164,766
Assets less than the Capitalisation Threshold	526,861	742,000	962,000	165,358	-796,642
Bursaries (Employees)	1,642,147	2,750,000	2,750,000	1,769,525	-980,475
Communication: Cellular Expenditure	756,184	610,300	660,300	643,673	-16,627
Communication: Postage/Stamps/Franking Machines	2,208	11,000	11,000		-11,000
Communication: Telephone, Fax, Telegraph and Telex	9,971	51,000	51,000	11,808	-39,192
External Computer Service: Data Lines	3,707	43,500	43,500	10,571	-32,929
External Computer Service: Internet Charge	3,707	68,500	68,500	16,924	-51,576
External Computer Service: Network Extensions	6,957	157,700	107,700		-107,700
External Computer Service: Software Licences	31,900	155,000	155,000	88,886	-66,114
Insurance Underwriting: Premiums	6,740	5,310	15,310	7,271	-8,039
Learnerships and Internships	6,079,620	4,867,040	12,396,460	5,035,483	-7,360,977
Municipal Services	1,086,838	946,600	946,600	667,393	-279,207
Printing, Publications and Books	5,613	96,900	136,900	49,648	-87,252
Registration Fees: Seminars, Conferences, Workshops and Events: National	57,009	76,500	76,500	79,215	2,715
Skills Development Fund Levy	500,076	577,800	532,470	532,912	442
Storage of Files (Archiving)	54,000	172,000	122,000		-122,000
Travel and Subsistence: Domestic: Daily Allowance	17,149	2,000	2,000	13,385	11,385
Workmen's Compensation Fund	12,360			18,794	18,794

TABLE 3.98.2: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Function: Finance and Administration: Non-core Function: Human Resources			**6,000**	**272**	**-5,728**
Exchange Revenue / Operational Revenue			**- 10,000**	**-9,970**	**30**
Staff and Councillors Recoveries			- 10,000	-9,970	**30**
Expenditure / Contracted services			**11,000**	**6,200**	**-4,800**
Stage and Sound Crew			11,000	6,200	**-4,800**
Expenditure / Operational costs			**5,000**	**4,042**	**-958**
Assets less than the Capitalisation Threshold			5,000	4,042	**-958**

3.26 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

The Municipality's Information and Communication Technology (ICT) services function is structured into five service categories: Application Development; Technical Support Services; Enterprise Programmes; ICT Governance and ICT Projects. These categories collectively support efficient digital operations, strengthen internal controls and enable modernised service delivery across the Municipality. ICT Risk assessments are conducted on an ongoing basis to ensure that vulnerabilities are identified and mitigated promptly. There are ten ICT policies

and a strategy which is currently under review. All necessary internal security and safety measures are in place; however, ICT risk remains high primarily due to increasing incidents of vandalism affecting ICT infrastructure. Other ICT risks include:

- Unauthorised access to information
- Non-compliance by users with the Information Security Management Policy
- Data theft/loss
- Inability to restore ICT critical services in the event of a disaster.
- Decentralisation of ICT systems

To safeguard operations, data integrity is maintained through daily, weekly and monthly information backups, ensuring the availability and continuity of municipal information systems. Several strategic ICT projects are currently being implemented to enhance efficiency and transition the Municipality toward greater digital functionality. These include:

- Migration of record-keeping systems from the Papertrail platform to SharePoint Online.
- Implementation of electronic memorandums, aimed at reducing manual paperwork and improving workflow.
- Implementation of an Online agenda system, transitioning from paper-based agendas to digital meeting documentation.

These initiatives collectively support the Municipality's commitment to digital transformation, improved governance, and enhanced service delivery.

The table below indicates the human resource capacity within the ICT Sub-directorate.

TABLE 3.99: Employees: ICT Services

Employees: ICT Services					
Job Level	Year -1 (2023 - 2024)	Year 0 (2024 - 2025)			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
4 - 6	10	11	10	1	10%
7 - 9	2	4	2	2	50%
10 - 12	26	30	26	4	13%
13 - 15	5	7	5	2	29%
16 - 18	5	5	5	0	0%
19 - 20	0	0	0	0	0%
Total	**48**	**57**	**48**	**9**	**16%**

The Sub-directorate has 57 approved posts, of which 48 were filled as at 30 June 2025. The highest concentration of employees is at Job Levels 10–12, where 26 employees are appointed against 30 posts, resulting in a 13% vacancy rate. Job Levels 4–6 account for 10 filled positions out of 11 posts, reflecting a 10% vacancy rate. The highest vacancy rate is observed at Job Levels 7–9, where two of four posts remain vacant, representing a 50% capacity gap. Job Level 13–15 also shows notable capacity gaps with a 29% vacancy rate, indicating a need for targeted recruitment and retention strategies in these specialist and supervisory areas.

TABLE 3.100: Financial Performance 2024/25: Information Technology

Financial Performance 2024/25: Information Technology					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue				2	2
Expenditure:					
Employees	40,521	50,367	48,444	44,943	(3,501)
Repairs and Maintenance	90	618	630	55	(575)
Other	32,579	86,011	79,938	60,028	(19,909)
Total Operational Expenditure	73,189	136,995	129,012	105,026	(23,986)
Net Operational Expenditure	73,189	136,995	129,012	105,024	(23,987)

TABLE 3.100.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Function: Finance and Administration: Core Function: Information Technology	**73,189,151**	**136,995,420**	**129,011,820**	**105,024,470**	**-23,987,350**
Exchange Revenue / Sale of Goods and Rendering of Services				**-1,739**	**-1,739**
Sale of Goods: Assets < Capitalisation Threshold				-1,739	-1,739
Expenditure / Contracted services	**204,124**	**1,033,000**	**1,045,200**	**120,973**	**-924,227**
Contractors					
Maintenance of Buildings and Facilities		16,300	66,300	45,861	-20,439
Maintenance of Equipment	108,567	630,500	592,700	25,066	-567,634
Safeguard and Security	95,557	80,500	80,500		-80,500
Transportation		34,400	34,400		-34,400
Outsourced Services					
Business and Advisory: Project Management		271,300	271,300	50,047	-221,253
Expenditure / Employee-related costs	**40,520,627**	**50,366,870**	**48,444,230**	**44,942,773**	**-3,501,457**
Municipal Staff: Salaries, Wages and Allowances					
Cellular and Telephone		1,890			0
Housing Benefits and Incidental: Essential User	767,848	829,280	796,930	792,949	-3,981
Housing Benefits and Incidental: Housing Benefits	226,079	235,110	262,620	241,633	-20,987
Service Related Benefits: Acting and Post Related Allowances	6,873			5,801	5,801
Service Related Benefits: Bonus	2,308,684	2,606,740	2,530,240	2,529,213	-1,027
Service Related Benefits: Long Service Award	1,671,382	1,768,410	1,949,100	1,855,148	-93,952
Service Related Benefits: Overtime: Night Shift	51,948	33,500	67,330	83,520	16,190
Service Related Benefits: Overtime: Non-structured	251,082	432,510	602,510	374,727	-227,783
Service Related Benefits: Overtime: Shift Additional Remuneration	99,411	130,470	168,610	142,246	-26,364
Service Related Benefits: Standby Allowance	777,968	762,290	755,700	922,551	166,851

TABLE 3.100.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Travel or Motor Vehicle	1,530,523	1,688,850	1,685,950	1,663,941	-22,009
Basic Salary and Wages	25,098,918	33,246,190	31,144,430	27,866,363	-3,278,067
Bonuses	49,897	55,050	30,740	39,072	8,332
Municipal Staff: Social Contributions					
Bargaining Council	6,635	7,050	7,370	7,290	-80
Group Life Insurance	277,858	477,590	312,700	310,597	-2,103
Medical	2,072,285	2,312,870	2,223,200	2,259,278	36,078
Pension	5,219,222	5,665,570	5,794,670	5,736,591	-58,079
Unemployment Insurance	104,015	113,500	112,130	111,853	-277
Expenditure / Inventory consumed	**222,997**	**567,870**	**517,870**	**267,191**	**-250,679**
Consumables: Standard Rated	222,997	555,200	505,200	266,973	-238,227
Materials and Supplies		12,670	12,670	218	-12,452
Expenditure / Operational costs	**32,241,404**	**85,027,680**	**79,004,520**	**59,695,272**	**-19,309,248**
Operating Leases					
Furniture and Office Equipment	64,257	108,200	108,200	68,094	-40,106
Operational Cost					
Advertising, Publicity and Marketing: Tenders		200,000	150,000		-150,000
Assets less than the Capitalisation Threshold	66,753	131,700	169,500	80,539	-88,961
Communication: Cellular Expenditure	346,494	404,500	404,500	277,790	-126,710
Communication: Telephone, Fax, Telegraph and Telex	3,102	5,800	5,800	3,857	-1,943
External Computer Service: Data Lines	492,970	432,900	432,900	269,946	-162,954
External Computer Service: Information Services	48,196	7,164,960	3,164,960		-3,164,960
External Computer Service: Internet Charge	259,942	867,500	867,500	309,095	-558,405
External Computer Service: Network Extensions	8,288	27,500	27,500	12,842	-14,658
External Computer Service: Software Licences	30,955,394	75,013,160	73,002,200	58,667,554	-14,334,646
External Computer Service: Wireless Network	-9,993	665,000	665,000		-665,000
Insurance Underwriting: Premiums	6,001	6,460	6,460	5,380	-1,080
Workmen's Compensation Fund				174	174

TABLE 3.101: Capital Expenditure 2024/25: ICT Services

Capital Expenditure 2024/25: ICT Services						
						R' 000
Capital Projects ID	Capital Projects	2023/24 Actual Expenditure	2024/25			
			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	7,922	61,660	51,416	21,850	(29,566)
20190122	Purchase of Computer Equipment – Traffic	–	–	500	362	(138)
20190123	Purchase of Computer Equipment - Fire & Emergency	385	200	200	325	125
20190124	Purchase of Computer Equipment - Disaster Management	278	–	–	–	–
20190125	Purchase of Computer Equipment - Security Services	171	400	351	319	(32)
20190126	Purchase of Computer Equipment - Metro Police	355	500	500	431	(69)
20190175	IPTS - Automated Fare Collection (AFC) System	–	15,000	4,150	–	(4,150)
20200022	Disaster Recovery: Building Works	–	–	–	–	–
20200035	IPTS-Installation of CCTV Equipment and Fibre for IPTS roll out.	–	–	–	–	–
20200262	Replacement of Old Laptops and Desktop PC's	334	200	425	280	(145)
20200264	Purchase of Queue Management Systems	130	–	–	–	–
20200318	Water: Purchase of Computer Equipment	272	300	300	286	(14)
20210199	Purchase of Server for South End Fire Station	459	–	–	–	–
20210214	Roads: Purchase of Computer Equipment	287	400	400	241	(159)
20210219	PH: Purchase of Computer Equipment	1,039	800	1,200	448	(752)
20210243	Sanitation: Purchase of Computer Equipment	238	250	380	266	(114)
20210277	IPTS - OMS APTMS Lite - Phase 2	–	3,000	50	–	(50)

Capital Expenditure 2024/25: ICT Services						
						R' 000
Capital Projects ID	Capital Projects	2023/24 Actual Expenditure	2024/25			
			Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
20210377	Safer City: Servers for Intelligent Operations System	–	3,612	3,612	–	(3,612)
20210378	Safer City: Fibre Optic Cabling for CCTV cameras	–	2,000	2,000	–	(2,000)
20210379	Safer City: Purchase & Install smart cameras	–	4,750	4,750	–	(4,750)
20210380	Safer City: New CCTV Software System with smart technology	–	4,758	4,758	–	(4,758)
20210381	Safer City: Purchase &Installation of Video Wall Equipment	–	1,300	1,300	–	(1,300)
20210385	Safer City: Purchase of Computer Equipment	–	260	260	168	(92)
20220112	Purchase of Computer Equipment	2,630	2,000	2,000	1,208	(792)
20230053	Woolboard Council Chamber: Recording system and microphones	–	–	850	–	(850)
20230181	Purchase of ICT infrastructure and equipment	829	13,000	13,000	12,273	(727)
20230349	Safer City: Replacement of CCTV equipment	517	–	–	–	–
20240128	Purchase of computer equipment for libraries	–	230	230	144	(86)
20240156	Replace Munelek Server and Storage infrastructure.	–	500	500	–	(500)
20240189	Sanitation: Purchase of Telemetry/ SCADA System	–	3,200	4,700	4,700	(0)
20240242	Upgrading of NMBM Legacy System - mSCOA	–	5,000			–
20250091	Refurbishment of High Sites	–	–	5,000	397	(4,603)

3.27 LEGAL SERVICES AND RISK MANAGEMENT

The Municipality has a Legal Services Sub-directorate, which provides legal services to the Council, management, and staff. The Legal Services Sub-directorate is headed by a director and is structured into four specialised units (i.e. Contract Management & Legal Compliance, Labour Law, Governance & Corporate Affairs and General Litigation & Claims). The Municipality also has a dedicated Risk Management Unit responsible for identifying, assessing and monitoring strategic risks and supporting the implementation of appropriate mitigation measures.

The table below indicates the human resource capacity within the Legal Services Sub-directorate.

TABLE 3.102: Employees: Legal Services

Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (full-time equivalent)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
10 – 12	5	5	2	3	60%
13 – 15	2	4	3	1	25%
16 – 18	1	1	1	0	0%
19 – 20	0	0	0	0	0%
Total	**8**	**10**	**6**	**4**	**40%**

The Legal Services Sub-directorate has 10 approved posts, of which six were filled as at 30 June 2025.

TABLE 3.103: Financial Performance 2024/25: Finance and Administration: Property; Legal; Risk Management and Procurement Services

Financial Performance 2024/25: Finance and Administration: Property; Legal; Risk Management and Procurement Services					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	13,092	11,186	11,203	12,770	1,567
Expenditure:					
Employees	140,518	188,188	183,097	139,370	(43,727)
Repairs and Maintenance	23,936	34,754	32,319	25,417	(6,902)
Other	75,008	98,505	76,503	90,783	14,280
Total Operational Expenditure	239,462	321,447	291,918	255,570	(36,349)
Net Operational Expenditure	226,369	310,261	280,716	242,800	(37,916)

TABLE 3.103.1.1: Financial Performance 2024/25: Finance and Administration: Legal services					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	29				–
Expenditure:					
Employees	10,638	16,852	16,810	10,660	(6,150)
Repairs and Maintenance	9	11	21		(21)
Other	14,531	16,958	16,958	19,651	2,693
Total Operational Expenditure	25,179	33,820	33,788	30,311	(3,477)
Net Operational Expenditure	25,150	33,820	33,788	30,311	(3,477)

TABLE 3.103.1.2: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Legal Services	**25,149,701**	**33,820,170**	**33,788,300**	**30,311,140**	**-3,477,160**
Exchange Revenue / Operational Revenue	**-29,073**				**0**
Insurance Refund	-27,000				0
Staff and Councillors Recoveries	-2,073				0
Expenditure / Contracted services	**14,139,204**	**14,806,800**	**14,816,800**	**16,834,872**	**2,018,072**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation	14,084,954	14,451,500	14,451,500	16,706,211	2,254,711
Contractors					
Maintenance of Buildings and Facilities		12,360	12,360	2,554	-9,806
Maintenance of Equipment	36,298	82,920	92,920	41,707	-51,213
Outsourced Services					
Business and Advisory: Commissions and Committees	8,832	206,000	206,000		-206,000
Business and Advisory: Human Resources		15,450	15,450		-15,450
Business and Advisory: Project Management	9,120				0
Refuse Removal		38,570	38,570	84,399	45,829
Expenditure / Employee-related costs	**10,638,272**	**16,851,660**	**16,809,790**	**10,660,081**	**-6,149,709**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	409,804	527,320	527,320	625,704	98,384

TABLE 3.103.1.2: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Housing Benefits and Incidental: Housing Benefits	33,059	41,490	41,490	26,746	-14,744
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	250,328		150,000	90,028	-59,972
Service Related Benefits: Bonus	551,095	594,850	594,850	567,793	-27,057
Service Related Benefits: Long Service Award	184,618	195,600	195,600	209,708	14,108
Service Related Benefits: Overtime: Non-structured	206,753	92,700	292,700	274,930	-17,770
Travel or Motor Vehicle	200,346	51,140	160,060	144,471	-15,589
Basic Salary and Wages	7,084,126	13,405,950	12,945,950	6,890,765	-6,055,185
Municipal Staff: Social Contributions					
Bargaining Council	1,571	1,800	1,800	1,637	-163
Group Life Insurance	64,077	109,350	68,560	70,802	2,242
Medical	450,623	482,870	482,870	486,130	3,260
Pension	1,169,248	1,320,990	1,320,990	1,243,947	-77,043
Unemployment Insurance	32,624	27,600	27,600	27,420	-180
Expenditure / Inventory consumed	**121,018**	**160,930**	**160,930**	**69,258**	**-91,672**
Consumables: Standard Rated	118,241	150,180	150,180	65,999	-84,181
Consumables: Zero-Rated	800	2,510	2,510	675	-1,835
Finished Goods	1,978	8,240	8,240	2,584	-5,656
Expenditure / Operational costs	**280,279**	**2,000,780**	**2,000,780**	**2,746,929**	**746,149**
Operating Leases					
Furniture and Office Equipment	45,047	77,250	77,250	64,257	-12,993
Other Assets		1,102,100	1,102,100	1,974,978	872,878
Operational Cost					
Advertising, Publicity and Marketing: Staff Recruitment	11,568	30,900	30,900		-30,900
Assets less than the Capitalisation Threshold	68,140	149,350	149,350	38,100	-111,250
Communication: Cellular Expenditure	150,985	154,500	154,500	127,915	-26,585
Communication: Telephone Installation		13,700	13,700		-13,700
Communication: Telephone, Fax, Telegraph and Telex		30,000	30,000		-30,000
External Computer Service: Network Extensions	1,339				0
Municipal Services		306,940	306,940	533,068	226,128
Printing, Publications and Books		30,900	30,900		-30,900
Travel Agency and Visa's	147	5,150	5,150		-5,150
Travel and Subsistence: Domestic: Accommodation	1,278	10,300	10,300		-10,300
Travel and Subsistence: Domestic: Daily Allowance		51,510	51,510		-51,510
Travel and Subsistence: Domestic: Food and Beverage (Served)		3,090	3,090		-3,090
Travel and Subsistence: Domestic: Incidental Cost		1,100	1,100		-1,100
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		15,450	15,450		-15,450
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		10,300	10,300		-10,300
Travel and Subsistence: Non-employees	1,775	8,240	8,240	7,844	-396
Workmen's Compensation Fund				767	767

TABLE 3.103.2: Financial Performance 2024/25: Finance and Administration: Risk Management

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	–	–	–	–	–
Expenditure:					
Employees	4,150	5,353	5,437	4,877	(560)
Repairs and Maintenance	–	–	–	–	–
Other	488	1,543	1,013	252	(761)
Total Operational Expenditure	4,639	6,896	6,450	5,130	(1,320)
Net Operational Expenditure	4,639	6,896	6,450	5,130	(1,320)

TABLE 3.103.2.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Risk Management	**4,638,895**	**6,896,140**	**6,450,210**	**5,129,781**	**-1,320,429**
Expenditure / Contracted services	**127,214**	**208,000**	**208,000**	**105,719**	**-102,281**
Consultants and Professional Services					
Business and Advisory: Commissions and Committees	99,808	120,000	120,000	74,856	-45,144
Contractors					
Maintenance of Buildings and Facilities		3,000	3,000		-3,000
Maintenance of Equipment	27,406	85,000	85,000	30,863	-54,137
Expenditure / Employee-related costs	**4,150,469**	**5,352,890**	**5,436,960**	**4,877,438**	**-559,522**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	183,629	198,320	198,320	189,589	-8,731
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	13,913		30,000	30,198	198
Service Related Benefits: Bonus	157,784	192,160	192,160	229,018	36,858
Service Related Benefits: Overtime: Non-structured		35,000	35,000	55,260	20,260
Travel or Motor Vehicle	179,007	139,490	207,270	256,896	49,626
Basic Salary and Wages	2,999,071	4,178,550	4,178,550	3,370,071	-808,479
Municipal Staff: Social Contributions					
Bargaining Council	467	450	450	574	124
Group Life Insurance	21,207	38,640	24,930	24,806	-124
Medical	162,215	148,330	148,330	204,656	56,326
Pension	419,338	415,050	415,050	501,801	86,751
Unemployment Insurance	13,838	6,900	6,900	14,570	7,670
Expenditure / Inventory consumed	**51,518**	**75,500**	**75,700**	**32,153**	**-43,547**
Consumables: Standard Rated	50,907	72,500	72,500	32,153	-40,347
Consumables: Zero-Rated		1,500	1,500		-1,500
Finished Goods	612	1,500	1,700		-1,700
Expenditure / Operational costs	**309,694**	**1,259,750**	**729,550**	**114,471**	**-615,079**
Operating Leases					
Furniture and Office Equipment	32,128	80,000	80,000	32,128	-47,872
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	137,059	70,000			0
Advertising, Publicity and Marketing: Staff Recruitment	16,984	30,000			0
Assets less than the Capitalisation Threshold	62,605	185,000	185,000		-185,000
Communication: Cellular Expenditure	28,531	45,000	45,000	24,553	-20,447
Communication: Telephone Installation		7,650	7,650		-7,650
Communication: Telephone, Fax, Telegraph and Telex		26,500	26,500		-26,500
Courier and Delivery Services		1,200	1,200		-1,200
Deeds		150,000			0
External Computer Service: Network Extensions		5,000	5,000	1,643	-3,357
External Computer Service: Software Licences		20,000	20,000		-20,000
External Computer Service: Specialised Computer Service		350,000			0
Professional Bodies, Membership and Subscription	16,862	40,000	40,000	8,419	-31,581
Registration Fees: Seminars, Conferences, Workshops and Events: National	6,071	40,000	159,800	46,443	-113,357
Travel Agency and Visa's		20,000	20,000		-20,000
Travel and Subsistence: Domestic: Accommodation		12,500	12,500	1,285	-11,215
Travel and Subsistence: Domestic: Daily Allowance		6,000	6,000		-6,000
Travel and Subsistence: Domestic: Food and Beverage (Served)		19,200	19,200		-19,200
Travel and Subsistence: Domestic: Incidental Cost		1,200	1,200		-1,200
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		22,500	22,500		-22,500

TABLE 3.103.2.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		12,000	12,000		-12,000
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		6,000	6,000		-6,000
Travel and Subsistence: Non-employees	1,689	50,000			0
Uniform and Protective Clothing	7,764	60,000	60,000		-60,000

Table 3.104: Financial Performance 2024/25: Finance and Administration: Asset Management

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	–	–	–	–	–
Expenditure:					
Employees	3,854	6,012	6,041	4,252	(1,790)
Repairs and Maintenance		35	35	7	(27)
Other	1,820	2,178	2,178	1,361	(816)
Total Operational Expenditure	5,674	8,225	8,254	5,620	(2,633)
Net Operational Expenditure	5,674	8,225	8,254	5,620	(2,633)

TABLE 3.104.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Asset Management	**5,673,746**	**8,224,600**	**8,253,570**	**5,620,437**	**-2,633,133**
Expenditure / Contracted services	**69,980**	**144,600**	**144,600**	**69,128**	**-75,472**
Contractors					
Maintenance of Buildings and Facilities		25,000	25,000		-25,000
Maintenance of Equipment	5,305	36,500	36,500	11,130	-25,370
Outsourced Services					
Business and Advisory: Project Management	25,332	66,300	66,300	22,297	-44,003
Refuse Removal	39,343	16,800	16,800	35,700	18,900
Expenditure / Employee-related costs	**3,854,061**	**6,012,300**	**6,041,270**	**4,251,703**	**-1,789,567**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	216,961	234,320	225,310	224,183	-1,127
Housing Benefits and Incidental: Housing Benefits	12,797	13,830	13,380	13,373	-7
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	40,986			2,242	2,242
Service Related Benefits: Bonus	158,978	154,880	172,830	172,829	-1
Service Related Benefits: Long Service Award	191,346	202,020	205,800	205,799	-1
Service Related Benefits: Overtime: Non-structured		31,110	31,110	7,442	-23,668
Basic Salary and Wages	2,739,398	4,828,790	4,848,940	2,977,994	-1,870,946
Municipal Staff: Social Contributions					
Bargaining Council	1,172	450	720	848	128
Group Life Insurance	17,048	25,520	20,780	27,390	6,610
Medical	113,710	127,300	115,210	155,299	40,089
Pension	345,872	376,280	393,850	448,115	54,265
Unemployment Insurance	15,792	17,800	13,340	16,190	2,850
Expenditure / Inventory consumed	**87,473**	**105,450**	**117,450**	**68,482**	**-48,968**
Consumables: Standard Rated	52,089	84,950	81,950	48,460	-33,490
Consumables: Zero-Rated	35,384	20,500	20,500	17,475	-3,025
Finished Goods			15,000	2,548	-12,452
Expenditure / Operational costs	**1,662,232**	**1,962,250**	**1,950,250**	**1,231,124**	**-719,126**
Operating Leases					

TABLE 3.104.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Furniture and Office Equipment	32,128	27,100	27,100	32,128	5,028
Other Assets	1,318,405	1,280,000	1,280,000	846,365	-433,635
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		130,680	80,680		-80,680
Assets less than the Capitalisation Threshold	30,907	101,180	190,380	92,893	-97,487
Communication: Cellular Expenditure	50,753	63,700	63,700	44,701	-18,999
External Computer Service: Network Extensions		1,020	1,020		-1,020
External Computer Service: Software Licences		59,200	8,000		-8,000
Municipal Services	230,040	299,370	299,370	215,037	-84,333

TABLE 3.104.2: Financial Performance 2024/25: Finance and Administration: Fleet Management					
					R'000
Details	2023/24 Actual	2024/25			
		Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	1,321		17	124	107
Expenditure:					
Employees	59,513	75,109	70,415	52,689	(17,727)
Repairs and Maintenance	23,816	34,480	29,053	25,279	(3,774)
Other	52,725	67,429	45,916	59,861	13,946
Total Operational Expenditure	136,054	177,018	145,384	137,829	(7,555)
Net Operational Expenditure	134,733	177,018	145,367	137,705	(7,662)

TABLE 3.104.2.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Fleet Management	**134,732,727**	**177,017,560**	**145,367,090**	**137,705,061**	**-7,662,029**
Exchange Revenue / Operational Revenue				**-88,300**	**-88,300**
Insurance Refund				-88,300	-88,300
Gains and Losses	**-1,320,931**	**0**	**-16,700**	**-35,404**	**-18,704**
Gains and Losses: Disposal of Fixed and Intangible Assets: Property, Plant and Equipment: Transport Assets: Gains	-1,320,931		-16,700	-35,404	-18,704
Expenditure / Contracted services	**25,026,493**	**35,924,790**	**30,697,890**	**26,971,979**	**-3,725,911**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation	1,133,846	1,260,000	1,460,000	1,582,516	122,516
Contractors					
Maintenance of Buildings and Facilities	90,248	307,400	80,500	2,090	-78,410
Maintenance of Equipment	28,133	406,600	406,600	49,680	-356,920
Transportation	23,725,619	33,825,790	28,625,790	25,276,834	-3,348,956
Outsourced Services					
Business and Advisory: Project Management	48,648	125,000	125,000	60,859	-64,141
Expenditure / Depreciation and amortisation	**25,218,963**	**28,875,850**	**6,503,540**	**25,892,964**	**19,389,424**
Amortisation: Intangible Assets: Licences and Rights: Computer Software and Applications	0	1,623,750	1,623,750	75,774	-1,547,976
Community Assets: Community Facilities: Taxi Ranks/Bus Terminals	500,210	4,229,180	4,229,180	461,330	-3,767,850
Electrical Infrastructure: MV Networks	2,573	1,420	1,420	1,501	81
Furniture and Office Equipment	1,482,158				0
Machinery and Equipment	517,314	4,568,750	649,190	597,040	-52,150
Roads Infrastructure: Road Structures		889,250			0
Transport Assets	22,716,708	17,563,500		24,757,319	24,757,319
Expenditure / Employee-related costs	**59,512,731**	**75,108,820**	**70,415,350**	**52,688,743**	**-17,726,607**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User		170,000	85,000	110,593	25,593

TABLE 3.104.2.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Housing Benefits and Incidental: Housing Benefits	257,005	318,090	254,100	263,825	9,725
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	735,514		198,200	232,915	34,715
Service Related Benefits: Bonus	2,728,329	2,733,940	2,957,860	2,688,507	-269,353
Service Related Benefits: Long Service Award	2,547,745	2,805,030	2,640,860	2,383,685	-257,175
Service Related Benefits: Overtime: Night Shift	6,650	4,420	4,420		-4,420
Service Related Benefits: Overtime: Non-structured	4,162,789	4,034,500	1,692,710	1,826,495	133,785
Service Related Benefits: Scarcity Allowance	824,096	794,790	839,540	825,709	-13,831
Service Related Benefits: Standby Allowance	681,962	154,450	755,960	634,975	-120,985
Travel or Motor Vehicle	937,420	1,091,870	1,073,840	1,000,682	-73,158
Basic Salary and Wages	33,104,314	47,047,090	47,036,730	30,392,171	-16,644,559
Bonuses	3,721,165	4,851,900	3,020,770	2,715,533	-305,237
Municipal Staff: Social Contributions					
Bargaining Council	11,243	12,600	12,320	10,801	-1,519
Group Life Insurance	455,578	639,210	481,700	472,199	-9,501
Medical	3,338,444	3,652,110	3,380,780	3,196,750	-184,030
Pension	5,789,292	6,605,620	5,810,940	5,760,000	-50,940
Unemployment Insurance	211,185	193,200	169,620	173,905	4,285
Expenditure / Inventory consumed	**12,858,069**	**25,574,580**	**25,564,580**	**19,290,285**	**-6,274,295**
Consumables: Standard Rated	331,162	365,800	365,800	243,081	-122,719
Consumables: Zero-Rated	12,490,827	25,206,680	25,196,680	19,047,204	-6,149,476
Finished Goods	8,711	2,100	2,100		-2,100
Materials and Supplies	27,370				0
Expenditure / Operational costs	**13,437,402**	**11,533,520**	**12,202,430**	**12,984,794**	**782,364**
Operating Leases					
Computer Equipment		10,000	10,000		-10,000
Furniture and Office Equipment	26,774	70,000	40,000	32,128	-7,872
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		12,000			0
Advertising, Publicity and Marketing: Staff Recruitment		80,000	2,000		-2,000
Advertising, Publicity and Marketing: Tenders		70,000	70,000		-70,000
Assets less than the Capitalisation Threshold	62,275	287,400	207,400	22,265	-185,135
Cleaning Services: Laundry Services	3,136	30,900			0
Communication: Cellular Expenditure	208,311	199,780	199,780	176,458	-23,322
Communication: Telephone, Fax, Telegraph and Telex	79,097	70,000	70,000	99,648	29,648
Driver's Licences and Permits	3,437	11,440	9,600	2,170	-7,430
External Computer Service: Data Lines	3,707	70,000	50,000	13,748	-36,252
External Computer Service: Network Extensions	17,472	20,000	20,000	199	-19,801
External Computer Service: Software Licences	6,570,933	3,545,000	4,545,000	6,693,737	2,148,737
Insurance Underwriting: Premiums	515,832	554,330	412,780	363,569	-49,211
Licences: Motor Vehicle Licence and Registrations	5,582,942	6,365,400	6,365,400	5,278,702	-1,086,698
Printing, Publications and Books	22,526	25,000	25,000	21,248	-3,752
Travel and Subsistence: Non-employees				19,815	19,815
Uniform and Protective Clothing	82,926	112,270	104,030	48,952	-55,078
Workmen's Compensation Fund	258,033		71,440	212,155	140,715

TABLE 3.104.3: Financial Performance 2024/25: Finance and Administration: Supply Chain Management					
					R'000
Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	1,092	1,805	1,805	2,739	935
Expenditure:					
Employees	50,344	68,124	67,754	55,013	(12,740)
Repairs and Maintenance	111	229	3,211	130	(3,080)
Other	4,377	5,427	5,470	5,882	411
Total Operational Expenditure	54,832	73,780	76,434	61,026	(15,409)
Net Operational Expenditure	53,740	71,975	74,630	58,286	(16,343)

TABLE 3.104.3.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Core Function: Supply Chain Management	**53,739,801**	**71,781,080**	**74,629,520**	**58,286,147**	**-16,343,373**
Exchange Revenue / Sale of Goods and Rendering of Services	**-1,092,216**	**-1,804,860**	**-1,804,860**	**-2,739,480**	**-934,620**
Sale of Goods: Publications: Tender Documents	-1,092,216	-1,804,860	-1,804,860	-2,739,480	-934,620
Expenditure / Contracted services	**390,772**	**3,019,310**	**5,445,500**	**1,131,974**	**-4,313,526**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation	33,604		172,500	98,030	-74,470
Contractors					
Catering Services		6,750		10,705	10,705
Maintenance of Buildings and Facilities	86,404	151,230	2,980,970	89,473	-2,891,497
Maintenance of Equipment	121,739	328,630	480,260	170,937	-309,323
Pest Control and Fumigation	5,394	26,640	16,140	10,071	-6,069
Safeguard and Security	7,242	35,470	35,470	18,537	-16,933
Outsourced Services					
Business and Advisory: Project Management	129,275	2,437,970	1,645,470	734,181	-911,289
Cleaning Services	6,789	15,440	22,190		-22,190
Hygiene Services	324	6,180	6,180	41	-6,139
Refuse Removal		11,000	86,320		-86,320
Expenditure / Depreciation and amortisation	**314,417**			**1,194,483**	**1,194,483**
Furniture and Office Equipment	314,417			1,194,483	1,194,483
Expenditure / Employee-related costs	**50,344,150**	**68,123,720**	**67,753,500**	**55,013,333**	**-12,740,167**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	938,220	1,059,070	1,019,070	948,275	-70,796
Housing Benefits and Incidental: Housing Benefits	273,959	290,430	289,530	309,803	20,273
Municipal Staff: Salaries, Wages and Allowances					
Non-pensionable		780	780		-780
Service Related Benefits: Acting and Post Related Allowances	1,137,314		1,269,090	1,492,235	223,145
Service Related Benefits: Bonus	2,474,626	2,609,550	2,609,550	2,511,468	-98,082
Service Related Benefits: Long Service Award	1,922,381	2,278,310	2,283,310	1,926,444	-356,866
Service Related Benefits: Overtime: Night Shift		25,470	25,470		-25,470
Service Related Benefits: Overtime: Non-structured	249,092	389,830	399,830	285,467	-114,363
Service Related Benefits: Standby Allowance	141,450	48,660	130,660	154,490	23,830
Travel or Motor Vehicle	221,021	290,140	395,100	296,923	-98,177
Basic Salary and Wages	34,024,610	50,564,130	48,839,530	36,688,064	-12,151,466
Municipal Staff: Social Contributions					
Bargaining Council	10,549	11,400	11,400	12,655	1,255
Group Life Insurance	414,022	595,760	519,990	541,672	21,682
Medical	2,792,821	3,464,840	3,464,840	3,289,888	-174,952
Pension	5,537,007	6,290,330	6,290,330	6,334,737	44,407
Unemployment Insurance	207,078	205,020	205,020	221,212	16,192

TABLE 3.104.3.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Inventory consumed	**2,751,034**	**817,020**	**797,600**	**2,667,111**	**1,869,511**
Consumables: Standard Rated	381,442	613,400	588,980	471,996	-116,984
Consumables: Zero-Rated	136,840	84,530	89,530	78,772	-10,758
Finished Goods	35,249	56,080	56,080	44,071	-12,009
Materials and Supplies	2,197,504	63,010	63,010	2,072,273	2,009,263
Expenditure / Operational costs	**1,031,645**	**1,625,890**	**2,437,780**	**1,018,728**	**-1,419,052**
Operating Leases					
Furniture and Office Equipment	183,841	443,290	443,290	180,716	-262,574
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	49,513	246,600	152,600	150,746	-1,854
Advertising, Publicity and Marketing: Staff Recruitment	21,538				0
Advertising, Publicity and Marketing: Tenders	96,744	70,050	68,050		-68,050
Assets less than the Capitalisation Threshold	143,547	300,690	1,023,760	269,465	-754,295
Communication: Cellular Expenditure	233,896	216,530	216,530	174,162	-42,368
Communication: Telephone Installation		10,770	10,770		-10,770
Communication: Telephone, Fax, Telegraph and Telex	9,462	11,450	9,500	13,188	3,688
External Computer Service: Internet Charge	14,264	22,600	112,600	19,462	-93,138
External Computer Service: Network Extensions			10,000	66	-9,934
External Computer Service: Wireless Network		23,820	4,720		-4,720
Insurance Underwriting: Premiums	5,944	6,400	4,270	5,421	1,151
Municipal Services	123	5,010	1,010		-1,010
Printing, Publications and Books		9,240	11,240	378	-10,862
Professional Bodies, Membership and Subscription	29,090	3,090	3,090	6,511	3,421
Resettlement Cost	80,208		150,000	44,982	-105,018
Storage of Files (Archiving)	12,191	40,440	40,440	45,150	4,710
Travel and Subsistence: Domestic: Accommodation		57,050	37,050		-37,050
Travel and Subsistence: Domestic: Daily Allowance	2,093				0
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		43,830	3,830		-3,830
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		11,260	11,260		-11,260
Travel and Subsistence: Non-employees			20,000	17,375	-2,625
Uniform and Protective Clothing	88,784	103,770	103,770	83,067	-20,703
Workmen's Compensation Fund	60,406			8,039	8,039

TABLE 3.104.4: Financial Performance 2024/25: Finance and Administration: Property Services

R'000

Details	2023/24	2024/25			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	10,650	9,381	9,381	9,907	526
Expenditure:					
Employees	12,018	16,739	16,640	11,879	(4,761)
Repairs and Maintenance	–	–	–	–	–
Other	1,067	4,970	4,968	3,775	(1,193)
Total Operational Expenditure	13,085	21,709	21,608	15,654	(5,954)
Net Operational Expenditure	2,435	12,328	12,227	5,747	(6,480)

TABLE 3.104.4.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Function: Finance and Administration: Core Function: Property Services	**2,434,542**	**12,328,080**	**12,227,040**	**5,747,016**	**-6,480,024**
Exchange Revenue / Operational Revenue	**-11,466**	**-13,000**	**-13,000**	**-9,617**	**3,383**
Sale of Property	-11,466	-13,000	-13,000	-9,617	3,383
Exchange Revenue / Rental from Fixed Assets	**-10,638,525**	**-9,368,100**	**-9,368,100**	**-9,897,208**	**-529,108**
Market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-28,530	-6,100	-6,100	-44,645	-38,545
Non-market Related: Investment Property: Ad-hoc rentals	-2,937,150	-2,300,000	-2,300,000	-2,595,989	-295,989
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-7,344,099	-6,783,000	-6,783,000	-6,854,555	-71,555
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Machinery and Equipment	-18,670			-55,283	-55,283
Non-market Related: Property, Plant, and Equipment: Sub-lease Payment: Roads Infrastructure	-310,077	-279,000	-279,000	-346,736	-67,736
Expenditure / Contracted services	**486,361**	**2,340,850**	**2,340,850**	**1,883,628**	**-457,222**
Consultants and Professional Services					
Legal Cost: Legal Advice and Litigation	474,234	2,218,180	2,218,180	1,816,787	-401,393
Contractors					
Catering Services				13,500	13,500
Maintenance of Buildings and Facilities		21,440	21,440		-21,440
Maintenance of Equipment	12,127	23,820	23,820	13,530	-10,290
Outsourced Services					
Clearing and Grass Cutting Services		53,590	53,590		-53,590
Refuse Removal		23,820	23,820	39,812	15,992
Expenditure / Employee-related costs	**12,017,843**	**16,738,900**	**16,639,810**	**11,878,650**	**-4,761,160**
Municipal Staff: Salaries, Wages and Allowances: Allowances: Housing Benefits and Incidental					
Housing Benefits and Incidental: Essential User	114,230	164,500	164,500		-164,500
Housing Benefits and Incidental: Housing Benefits	54,387	55,320	55,320	82,260	26,940
Municipal Staff: Salaries, Wages and Allowances					
Non-pensionable	360	390	390	360	-30
Service Related Benefits: Acting and Post Related Allowances	96,143		95,000	97,004	2,004
Service Related Benefits: Bonus	645,534	650,680	650,680	626,715	-23,965
Service Related Benefits: Long Service Award	508,589	559,110	559,110	526,256	-32,854
Service Related Benefits: Overtime: Non-structured		11,160	11,160		-11,160
Service Related Benefits: Scarcity Allowance	69,526	100,120	100,120		-100,120
Travel or Motor Vehicle	1,126,805	1,303,790	1,120,000	1,147,973	27,973
Basic Salary and Wages	7,076,787	11,342,680	11,342,680	7,036,658	-4,306,022
Municipal Staff: Social Contributions					
Bargaining Council	2,458	2,700	2,700	2,581	-119
Group Life Insurance	98,290	127,240	116,940	112,964	-3,976
Medical	688,183	731,690	731,690	704,356	-27,334
Pension	1,496,492	1,648,120	1,648,120	1,501,182	-146,938
Unemployment Insurance	40,059	41,400	41,400	40,340	-1,060
Expenditure / Inventory consumed	**62,890**	**160,780**	**160,780**	**54,733**	**-106,047**
Consumables: Standard Rated	49,027	77,420	77,420	54,733	-22,687
Consumables: Zero-Rated	14,496	83,360	83,360		-83,360
Finished Goods	-633				0
Expenditure / Operational costs	**517,440**	**2,468,650**	**2,466,700**	**1,836,831**	**-629,869**
Operating Leases					
Computer Equipment		4,840	4,840		-4,840
Furniture and Office Equipment	140,443	120,780	120,780	170,050	49,270
Other Assets		1,488,240	1,488,240	1,048,173	-440,067
Operational Cost					

TABLE 3.104.4.1: Function: Finance and Administration	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Advertising, Publicity and Marketing: Corporate and Municipal Activities	30,248				0
Assets less than the Capitalisation Threshold	32,806	130,990	130,990	23,912	-107,078
Communication: Cellular Expenditure	106,201	154,800	154,800	89,639	-65,161
Communication: Telephone, Fax, Telegraph and Telex	185,898	178,610	178,610	212,431	33,821
Deeds	17,981	47,630	47,630	25,643	-21,987
Insurance Underwriting: Premiums	3,863	4,160	2,210	3,331	1,121
Licences: Motor Vehicle Licence and Registrations		9,530	9,530		-9,530
Municipal Services		300,410	300,410	263,651	-36,759
Travel Agency and Visa's		1,800	1,800		-1,800
Travel and Subsistence: Domestic: Accommodation		8,950	8,950		-8,950
Travel and Subsistence: Domestic: Daily Allowance		4,770	4,770		-4,770
Travel and Subsistence: Domestic: Food and Beverage (Served)		1,200	1,200		-1,200
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		5,970	5,970		-5,970
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		5,970	5,970		-5,970

Table 3.105: Capital Expenditure 2024/25: Property; Legal; Risk Management and Procurement Services

Capital Expenditure 2024/25: Property; Legal; Risk Management and Procurement Services						
						R' 000
Capital projects ID	Capital Projects		2024/25			
		2023/24 Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
	Total All	24,355	124,662	89,546	39,885	(49,661)
20170144	Metro Police: Purchase of Furniture and Office Equipment	–	800	800	–	(800)
20170163	Traffic: In-car Camera for Law Enforcement	153				–
20182532	Disaster Management: Furniture & Office Equipment	–				–
20182605	Construction of new offices at Supply Chain Management	19	23,000	4,000	–	(4,000)
20182612	B&T Office Renovations - ETB	1,288	500	250	21	(230)
20190106	Small Plant & Equipment	8,154	3,000	1,742	265	(1,477)
20190136	Traffic: Purchase of Vehicles	735				–
20190142	Replacement of Generators at Traffic Services Buildings	90				–
20190163	Water Services: Purchase of New Vehicles	80	10,000	10,000	6,433	(3,567)
20190195	Upgrading of Uitenhage Depot into Wellness Centre					–
20190228	Purchase of Radios for the Safety and Security Directorate	1,590	6,000			–
20190244	Purchase of Vehicles for Sanitation Services	66	7,000	8,000	7,643	(357)
20190251	Sanitation Services: Office Accommodation		1,000			–
20190262	Algoa House- Installation of fire/smoke detection system	83	550			–
20190264	Air Conditioning of Municipal Buildings	1,905	1,000	1,640	1,484	(156)
20190289	New Laboratory Equipment - Scientific Services	317				–
20190290	Replacement of Laboratory equipment - Scientific Services	–				–
20190307	Procurement of Specialised Vehicles - Public Health	–	5,000	5,000	2,009	(2,991)
20190308	Upgrading of Municipal Office and Ablution facilities	129	500	100	–	(100)
20200027	Specialised Medical Equipment	296	200	200	199	(1)
20200053	Upgrading of depots and offices		2,700	1,350	41	(1,309)
20200056	Roads-New /Replacement Vehicle fleet	15	5,000	2,677	613	(2,064)
20200057	Rehabilitation of Workshop Buildings	674	1,000	500	–	(500)
20200106	Electricity Buildings Improvements	1,940	1,000	1,000	166	(835)
20200131	New/Replacement of Plant and Motor Vehicles	175	4,000	4,000	3,500	(500)
20200163	Purchase of Furniture for Traffic & Licensing	–				–
20200251	Upgrade to switchboard: 1st Floor, Fidelity Building.	–				–

Capital Expenditure 2024/25: Property; Legal; Risk Management and Procurement Services						
						R' 000
Capital projects ID	Capital Projects		2024/25			
		2023/24 Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
20200253	Upgrade to HRMS Offices: 13th Floor, Fidelity Building	409				–
20200319	Sanitation: Purchase of Small Plant & Equipment	354	500	270	214	(56)
20200321	Water: Purchase of Furniture & Office Equipment.	–	600	740	425	(315)
20210179	Procurement of Furniture for HRMS	93				–
20210181	Lillian Diedericks Building: Evacuation System	135				–
20210182	Fidelity Building: Evacuation System					–
20210183	Noninzi Luzipho Building (Pleinhuis): Evacuation System		450	450	187	(263)
20210184	City Hall: Evacuation System		193			–
20210185	Uitenhage Town Hall: Evacuation System	166	449	449	–	(449)
20210194	Mfanasekhaya Gqobose Building: Evacuation System	–				–
20210198	Traffic: Purchase of Tow Trucks	–				–
20210201	Traffic: Purchase of Electronic Information Signs on Trailer					–
20210202	Lift to accommodate Disabled Persons: Sidwell Traffic Centre	119	1,300	1,300	–	(1,300)
20210203	Purchase of Security Guard Houses for Traffic	40				–
20210218	Construction of Settlers Park office building	–	500	500	–	(500)
20210220	PH: Purchase of Office Furniture	–	200	200	61	(139)
20210231	Non-Specialised Vehicles - Public Health	–	7,000	8,000	7,263	(737)
20210233	PH: Purchase of Plant and Equipment		200	200	162	(38)
20210386	Safer City: Furniture and Equipment for Control Room		200	200	61	(139)
20210387	Safer City: Control Room Upgrade		470	470	–	(470)
20220062	Security: Renewal of Carports at Armoury - Sidwell	–	–	49	49	–
20220143	Roads - Purchase of new laboratory Premises	–				–
20230057	Purchase of two LDV/ Panel vans	268				–
20230058	Purchase of one passenger vehicle	557				–
20230075	Acquisition of vehicles - Prepaid vending	112				–
20230157	Procure & Install aircons at the New Disaster Management Building.	–				–
20230173	Traffic: Purchase & Install Law Enforcement Equipment		1,500			–
20230177	Traffic: Purchase of Vehicles for Support Services	148	–	–	1,104	1,104
20230180	Purchase of Office Furniture and equipment: Network Admins	–				–
20230182	Noninzi Luzipho: Installation of Fence With Pedestrian Gates	–				–
20230183	Installation of Intercom System at City Hall	184				–
20230184	Purchase Of Tools And Equipment	17				–
20230188	Office Renovations - 10th floor HRMS, Fidelity Building	48				–
20230190	Install Biometrics & Network infrastructure at HRMS Offices	96				–
20230249	Purchase of furniture for Mendi Arts Centre	–	500	500	200	(300)
20230258	Purchase of VW CaddyMaxi panel van 2.0 TDI for Pools	–				–
20230259	Purchase of ISUZU NPS 300 crew 4x4 Dropsied Truck for Pools	403				–
20230260	Purchase of a 4x4 single cab Ford Ranger with a canopy for Pools	268				–
20230286	Acquisition of Polo Sedan 1.6 MPI 81KW	–				–
20230297	Purchase of Vehicle for Asset Verifications & Audit	601				–
20230298	Purchase of Vehicle for Debtor Management Disconnections	96				–
20230299	Purchase & installation of Water Tanks: Customer Care Centres	112				–
20230300	Replacement of Air-Conditioning Units: Customer Care Centres		250	250	63	(187)
20230301	Replacement of Vending POS Equipment	505	200			–
20230303	Purchase of 2 X VW Polos for EDTA	21				–
20230322	Roads - Office Furniture	119	100	78	4	(74)

Capital Expenditure 2024/25: Property; Legal; Risk Management and Procurement Services						
						R' 000
Capital projects ID	Capital Projects		2024/25			
		2023/24 Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
20230331	SRAC: Purchase of Office Furniture & Equipment	1,044				–
20230332	Upgrade to Ward Councillors' Offices	45				–
20230333	Purchase of furniture for Ward Councillors' Offices	25				–
20240062	Installation of aluminium partitions for the MIS Office	142				–
20240064	Purchase of Office Furniture + Equipment: Corporate Services	–				–
20240065	Installation of an intercom system in all municipal lifts	134				–
20240067	Water: Purchase of Small Plant & Equipment	153	300	315	303	(12)
20240081	Replace the roll-up door at the Brister house	101				–
20240082	Purchase of Identity Card Access Machine for NMBM Staff	–				–
20240084	Install New Roller Shutter Door at Fidelity Building	131				–
20240085	Upgrade of Ablution Facilities - Lagoa House					–
20240090	Traffic: Rehab of Traffic & licensing Buildings - Uitenhage		1,000	1,000	857	(143)
20240102	Acquisition of Land Survey Equipment		1,200	1,200	260	(940)
20240127	Purchase of a ride-on mower		50	150	175	25
20240129	Purchase of plant, tool and equipment		150	153	152	(1)
20240131	Purchase of lifeguard towers		100	100	183	83
20240135	Purchase of Bob Cat		2,500	2,500	–	(2,500)
20240136	Renewal of SRAC St George's offices		1,000			–
20240157	Installation of New Lifts: Lillian Diedericks Building		2,400			–
20240159	Installation of New Lifts: Mfanasekhaya Gqobose Building		2,250			–
20240162	Upgrade to all Municipal Building Offices		8,500			–
20240167	Purchase a new patrol boat for the Swartkops Tygerbay Depot		1,000	1,000	–	(1,000)
20240195	D&I - Purchase of Vehicles		2,130	785	768	(17)
20240236	EDTA: Boardroom table and chairs		200	200	–	(200)
20240240	Purchase of Filing Cabinets for Customer Care Archiving		1,000			–
20240243	Installation of Back-up power systems at Customer Care Centres		1,340	1,340	1,333	(7)
20240268	Scientific Services: Purchase of new laboratory Premises		12,500	12,500	–	(12,500)
20240318	Supply & Installation of CCTV Cameras -12th Floor-MGB		180	180	111	(69)
20250039	Upgrade to Fidelity Building		–	2,254	87	(2,167)
20250040	Ward 31 Councillor's Office: Purchase of Office Container		–	195	170	(25)
20250041	Ward 54 Office: Office Container & Installation of Fence		–	400	–	(400)
20250042	Ward 34 Councillor's Office: Installation of Anti-Climb Fence		–	187	118	(69)
20250047	Ward 44 Office: Installation of motorised gate with concrete slab		–	120	83	(38)
20250048	Councillors' Offices: Construction of outside ramps & railings		–	165	16	(149)
20250049	Ward 24 Office: Installation of aluminium windows, stone guards & anti-climb fence		–	200	224	24
20250050	Installation of alarm systems at ward councillors' offices		–	1,215	202	(1,012)
20250051	Ward 13 Office: Replacement of floors with concrete		–	60	60	–
20250052	Purchase of Furniture for councillors' offices: Ward 16,28,55		–	139	139	(0)
20250053	Booysens Park Hall: Installation of anti-climb fence		–	550	–	(550)
20250054	Babs Madlakane: Installation of new roof		–	743	–	(743)
20250056	Walmer Town Hall: Installation of Anti-Climb Fence		–	386	–	(386)
20250057	Colchester Hall: Construction of Refuse Room		–	60	116	56
20250058	Upgrade of Cripple Care Community Hall		–	80	–	(80)
20250059	Despatch Depot: Installation of Anti-Climb Fence		–	650	–	(650)
20250060	KwaNobuhle Admin Block: Installation of gate motor		–	25	26	1
20250061	Lillian Diedericks Building: Upgrade of escape stairway floors		–	365	–	(365)
20250062	Ward 27: Installation of aluminium windows & stone guards		–	160	–	(160)
20250075	Sanitation: Purchase of Furniture & Office Equipment		–	100	92	(8)

Capital Expenditure 2024/25: Property; Legal; Risk Management and Procurement Services						
						R' 000
Capital projects ID	Capital Projects		2024/25			
		2023/24 Actual Expenditure	Budget	Adjustment Budget	Actual Expenditure	Variance from the original budget
20250076	Purchase Of Furniture for Ward Councillors' Offices: Ward 45 & 46		–	100	54	(46)
20250077	Ward 29 Councillor office: Installation of Anti-Climb Fence		–	200	135	(65)
20250085	Emergency Security Measures at Harrower Road Cable Yard - Enclosing Perimeter		–	2,500	70	(2,430)
20250088	Replacement of Handheld Devices - Meter Reading			200	–	(200)
20250089	Supply and Installation of CCTV Cameras - UTH & ETB Customer Care Centres		–	250	155	(95)
20250103	Purchase of Executive Mayor's vehicle		–	1,082	952	(131)
20250105	Purchase of Chief Whip vehicle		–	824	879	55

ORGANISATIONAL PERFORMANCE SCORECARD

FOR THE PERIOD ENDING 30 JUNE 2025

NELSON MANDELA BAY MUNICIPALITY
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IDP MFMA C88 REF / MSA REG REF	SDBIP MFMA C88 REF / MSA REG REF	KEY PERFORMANCE AREA (KPA)	KPI NO	KEY PERFORMANCE INDICATOR	PRESCRIBED FREQUENCY OF REPORTING	BASELINE (ANNUAL PERFORMANCE OF 2023/24 ESTIMATED)	2024/25 ANNUAL PERFORMANCE TARGET	PERFORMANCE INFORMATION REPORTED FOR THE 2024/25 FIRST QUARTER			PERFORMANCE INFORMATION REPORTED FOR THE 2024/25 SECOND QUARTER			PERFORMANCE INFORMATION REPORTED FOR THE 2024/25 THIRD QUARTER			PERFORMANCE INFORMATION REPORTED FOR THE 2024/25 FOURTH QUARTER				REPORTING DIRECTORATE / OFFICE
								1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024 - 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET 1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS	PERFORMANCE ANALYSIS, REASONS FOR OVERPERFORMANCE / UNDERPERFORMANCE AND MEASURES TAKEN TO CORRECT / IMPROVE PERFORMANCE	
EE1.1	EE1.11	KPA 1: BASIC SERVICE DELIVERY	1	Number of dwellings provided with connections to the mains electricity supply by the municipality ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Quarterly	811 (573 (Informal dwellings and 238 formal state subsidised dwellings) **Amended to:** 573 (informal dwellings) (in line with CoAF 6005/2024)	1990 **Amended to:** 1083	Installation of bulk infrastructure	Target not met	**Not achieved**	398	**27**	**Not Achieved**	796 **Amended to:** 542	**53**	**Not Achieved**	1990 **Amended to:** 1083	145	**Not Achieved**	**WORK DONE:** As at 30 June 2025, 145 dwellings were provided with connections to the mains electricity supply by the municipality (82 informal dwellings, 51 formal state subsidised houses and 12 formal residential houses). **REASON(S) FOR UNDERPERFORMANCE:** The underperformance reported is due to the rippled effect on overall performance caused by: 1. Slow relocation of beneficiaries to sites stemming from a variety of factors, e.g. proximity to employment and family, concerns about security and tenure, economic uncertainties, etc 2. Slow delivery of material like readyboards, MV and LV ABC cable, Airdac Cable etc, at stores as there was no contract in place for bulk orders. 3. Unavailability of prepaid meters as there was no tender in place. **CORRECTIVE ACTION / MITIGATION:** To mitigate against the underperformance in respect of slow relocations, the municipality will work closely with ward councillors and hold relocation facilitation meetings on a monthly basis to strengthen beneficiary engagement, improve communication on tenure and security concerns, and accelerate relocations to serviceable sites. Where possible, phased relocations will be implemented to ensure that connections can proceed without having to wait for all relocations to first take place. In respect of slow delivery of materials, informal tender processes are followed until formal contracting has been finalised. In respect of unavailability of prepaid meters orders were placed through the transversal contract RT29. Meters were received at the end of June. Connections that could not be done in this financial year will be carried over to 2025/26 financial year. **ADJUSTMENT:** The Annual budget was reduced by R13,150,292. The third quarter target was amended downwards from 796 to 542 and the annual target from 1990 to 1083 in line budget adjustment.	**ELECTRICITY AND ENERGY**
N/A	EE2.11	KPA 1: BASIC SERVICE DELIVERY	2	Percentage of total residential electricity provision allocated as Free Basic Electricity (FBE)	Annual	6%	7%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									7%	6.5%	**Overachieved**	**WORK DONE:** During the period under review, 6.5% of the total residential electricity provision has been allocated as Free Basic Electricity (FBE). **REASONS FOR OVERPERFORMANCE**: It may be noted that in terms of the National Treasury, Circular 88 Technical Indicator Description, the lower the percentage the better. The lower ratio indicates less reliance by customers on the municipality for the provision of FBE. The reality however, is that the municipality does not have control over the number of customers that apply for indigent relief. In this regard, the fluctuation in indigent / ATTP beneficiaries has had an effect on performance. The number of beneficiaries receiving FBE dropped from 32 564 households in July 2024 to 30 037 in June 2025. In this regard, the municipality will continue to implement its ATTP and FBE policies to ensure service delivery, as best as possible, to all residents. Furthermore, the ATTP programme / similar will be advertised to remind customers of the ATTP qualifying criteria and process to follow to apply.	**BUDGET AND TREASURY**

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								1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024 - 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET 1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS		
EE3.2	EE3.21	KPA 1: BASIC SERVICE DELIVERY	3	Percentage of planned maintenance performed ***(The Key Performance Indicator and targets were added in line with the Council resolution dated 18 June 2025)***	Quarterly	46%	95%	N/A	N/A	**Not applicable for the quarter (KPI added during mid-year adjustment processes)**	N/A	N/A	**Not applicable for the quarter (KPI added during mid-year adjustment processes)**	95%	94% **Amended to:** 83% (in line with verified information)	**Partially achieved**	95%	79% **Amended to:** 77% **(in line with CoAF 6006/2025)**	**Partially achieved**	~~**WORK DONE:** As at 30 June 2025, 79% (495 out of 624 of planned maintenance activities) were performed. The reported performance comprises of high voltage substations activities; high voltage overhead lines activities; and high voltage underground infrastructural activities.~~ ~~**REASON/S FOR UNDERPERFORMANCE:** The underperformance reported is due to operational constraints, specifically with regards to a continued shortage of personnel due to vacancies not yet filled, and fleet (prolonged maintenance) which hindered the execution of the planned maintenance activities.~~ ~~**CORRECTIVE MEASURE/ MITIGATION:** The municipality is currently addressing critical vacancies to mitigate against operational constraints. Where critical posts are found to be unfunded, the municipality is exchanging the posts with funded non-critical positions to ensure continuity in service delivery and improved operational capacity. With regards to fleet challenges, a fleet turnaround strategy will be presented to Council to resolve on resourcing of the fleet function and recapitalisation of fleet.~~ ~~**ADJUSTMENT:** This KPI and targets have been added to the SDBIP during mid-year since the level of readiness has been confirmed for standardised reporting.~~ **Actual performance amended from 79% to 77%. "Work Done" in the Analysis amended in line with CoAF 6006/2025.** **WORK DONE:** As at 30 June 2025, 77% (479 out of 625 of planned maintenance activities) were performed. The reported performance comprises of high voltage substations activities; high voltage overhead lines activities; and high voltage underground infrastructural activities. **REASON/S FOR UNDERPERFORMANCE:** The underperformance reported is due to operational constraints, specifically with regards to a continued shortage of personnel due to vacancies not yet filled, and fleet (prolonged maintenance) which hindered the execution of the planned maintenance activities. **CORRECTIVE MEASURE/ MITIGATION:** The municipality is currently addressing critical vacancies to mitigate against operational constraints. Where critical posts are found to be unfunded, the municipality is exchanging the posts with funded non-critical positions to ensure continuity in service delivery and improved operational capacity. With regards to fleet challenges, engagements have been held with fleet management to identify and implement viable solutions to improve resource availability. **ADJUSTMENT:** This KPI and targets have been added to the SDBIP during mid-year since the level of readiness has been confirmed for standardised reporting.	ELECTRICITY AND ENERGY
EE4.12	EE4.12	KPA 1: BASIC SERVICE DELIVERY	4	Installed capacity of approved embedded generators on the municipal distribution network	Annual	5 MW	5 MW	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									5 MW	5.906 Mega Watts	**Over achieved**	**WORK DONE:** As at 30 June 2025, 5.906MW (mega watts) of embedded generator capacity was installed on the municipal distribution network. It can be noted that the indicator measures the total capacity of the Small Scale Embedded Generation (SSEG) installations on the municipal distribution network. SSEG refers to power generation under 1MW/1000kW, which is located on residential, commercial or industrial sites where electricity is consumed. **REASONS FOR OVERPERFORMANCE:** The reason for overperformance is due to the increased number of applications received for PV (photovoltaic/solar power) systems and it should be noted that it is demand driven, it is therefore difficult to estimate the number of beneficiaries that would approach the Municipality to apply for their system to be connected at a given time. **NOTE**: Having more embedded generation capacity on a municipal distribution network can be beneficial. Embedded generation, especially renewable sources, reduces the overload on the power grid, it improves energy availability, reduce costs, and promote renewable energy adoption.	ELECTRICITY AND ENERGY
~~EE1.1~~	~~EE1.13~~	~~KPA 1: BASIC SERVICE DELIVERY~~	~~5~~	~~Percentage of valid customer applications for new electricity connections processed in terms of municipal service standards~~ ***(The Key Performance Indicator has been removed in line with the Council resolution dated 18 June 2025)***	~~Quarterly~~	~~N/A (KPI removed during 2024/25 mid-year adjustments processed)~~	~~20%~~	~~20%~~	~~N/A~~	~~**Not Applicable**~~	~~20%~~	~~N/A~~	~~**Not Applicable**~~	~~20%~~	~~N/A~~	~~**Not Applicable**~~	~~20%~~	~~N/A~~	~~**Not applicable**~~	~~**NOTE:** It should be noted that this key performance indicator was removed during the 2024/25 Mid-Year Adjustments processes. The KPI and the targets were removed from the SDBIP until such time that the Municipality can reach an agreement with National Treasury on the scope of the KPI.~~	~~ELECTRICITY AND ENERGY~~
EE3.1	EE3.11	KPA 1: BASIC SERVICE DELIVERY	6	Percentage of unplanned outages that are restored to supply within industry standard timeframes	Quarterly	New Key Performance Indicator Introduced in 2024/25	98%	98%	98%	**Achieved**	98%	98%	**Achieved**	98%	97.4%	**Partially achieved**	98%	98%	**Achieved**	**WORK DONE:** As at 30 June 2025, 1540 unplanned outages occurred, 1502 outages were restored within 24hrs amounting to 98% (97.5% rounded) of unplanned outages that were restored to supply within industry standard timeframes.	ELECTRICITY AND ENERGY

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N/A	N/A	KPA 1: BASIC SERVICE DELIVERY	7	Percentage non-technical electricity losses (electricity losses as a result of non-technical causes attributed to either electricity theft / non-metered electricity / meter tampering / meter failures and/or illegal connections)	Quarterly	18.36% of the total electricity losses	12% of the total electricity losses	N/A	N/A	Not Applicable	N/A	N/A	Not applicable	12.5% of the total electricity losses	17.49%	Not Achieved	12% of the total electricity losses	18.81% of the total electricity losses as	Not Achieved	**WORK DONE:** The municipality reported non-technical energy losses for the months July 2024 to June 2025 of 18.81%. **REASON/S FOR UNDERPERFORMANCE:** The underperformance reported is due to either electricity theft / non-metered electricity / meter tampering / meter failures and/or illegal connections. **CORRECTIVE ACTION / MITIGATION:** The municipality has undertaken several initiatives to address non-technical losses across Nelson Mandela Bay Municipality (NMBM). 1. Comprehensive Meter Assessment During the 2024/25 financial year, as part of the TID Conversion to Revision 2, E&E conducted a comprehensive assessment. The assessment determined that 171,131 meters are non-purchasing, representing 54% of NMBM customers. 2. Procurement for Additional Resources In the 2024/25 financial year, the municipality initiated a procurement process to appoint additional resources through a Rontel contract, with the plan to allocate two contractors per cluster across NMBM's six clusters. However, the tender was cancelled due to material technical discrepancies in the specifications. The municipality has since commenced a new tender process for Rontel to directly address non-technical losses. 3. Revenue Recovery and Customer Engagement The municipality works weekly with Budget and Treasury, focusing on the top 100 customers owing the Municipality. These meetings are held every Thursday. 4. Internal Meter Assessment – Municipal Buildings As part of addressing "low-hanging fruit," the municipality completed an internal assessment of 272 municipal buildings. Of these, 48 buildings were identified with non-technical losses. The plan is to replace all identified meters by the end of October 2025. 5. Smart Meter Deployment The municipality has procured three service providers through RT29 to provide smart meters, with the objective of performing energy balances and revenue protection. NMBM is also in consultation with National Treasury to participate in the RT29 full package, with funding to expand the rollout of smart meters. Additionally, the municipality has applied for BFI funding of approximately R880 million for the installation of smart meters and Advanced Metering Infrastructure (AMI). 6. Physical Interventions Monthly operations are carried out to disconnect illegal connections on the network. However, this intervention has not yielded significant results as communities often reconnect immediately after NMBM teams leave site. 7. Long-Term Reduction Plan The overall target is to reduce non-technical losses by 50% by the 2027/28 financial year The losses calculation is as follows: Unbilled Energy: Total Purchase Energy (3 478 280 246 kwh) minus Total Sales Energy (2 545 742 567 kWh) = 932 537 678 kwh % Total Losses: Energy loss = (932 537 678 kwh) divide by Total Purchase Energy (3 478 280 246 kwh) = 26.81%, (includes both Technical and Non-Technical Losses) Technical Losses are calculated at 8% (kW/h): Total Purchase Energy (3 478 280 246 kwh x 8%) = 278 262 420 kwh Non-Technical Losses: Energy Loss (932 537 678 kwh) minus Technical Losses (278 262 420 kwh) =654 275 259 kwh Non-Technical Losses is recorded at: [Energy Loss (932 537 678 kwh) minus Technical Losses (278 262 420 kwh)] divide by Total Purchase Energy (3 478 280 246 kwh) = 18.81%	Not Achieved	ELECTRICITY AND ENERGY

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ENV1.1	ENV1.12	KPA 1: BASIC SERVICE DELIVERY	8	Percentage of AQ monitoring stations providing adequate data over a reporting year	Annual	20%	20%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									20%	0%	**Not achieved**	**WORK DONE**: During the third and fourth quarters of the financial year, the Walmer Air Quality Monitoring Station could not provide adequate data to the South African Air Quality Information System which resulted in the 0% achievement being reported. In terms of target setting, the indicator measures the proportion of Air Quality Monitoring Stations which are sufficiently functional to provide an accurate indication of air quality within the Nelson Mandela Bay municipal area. The Department of Forestry, Fisheries and Environment upgraded one of the five air quality monitoring stations in Nelson Mandela Bay only, resulting in the 20% target (1 of 5 = 20%), to provide data to the South African Air Quality Information System (SAAQIS). **REASON(S) FOR UNDERPERFORMANCE:** The underperformance reported against this key performance indicator is due to the fact that the reporting Walmer air quality monitoring station was vandalised. Electric cables were stripped and equipment was stolen. **CORRECTIVE ACTION / MITIGATION:** To mitigate against the underperformance reported, for restoration of electricity, a contract administered by the Electricity and Energy Directorate will be used to restore power to the air monitoring stations. Furthermore, to provide alarm systems and an armed response service, a contract administered by the Safety and Security Directorate will be used to procure the alarm and armed response measures.	**PUBLIC HEALTH**
ENV3.1	ENV3.11	KPA 1: BASIC SERVICE DELIVERY	9	Percentage of recognised informal settlements receiving basic waste removal services	Quarterly	84%	83%	83%	85%	**Over achieved**	83%	85%	**Over achieved**	83%	85%	**Over achieved**	83%	85%	**Over achieved**	**WORK DONE:** As at 30 June 2025, 85% of known informal settlements received integrated waste handling services (refuse removal on a weekly basis). This implies that 132 of the 156 known informal settlements received integrated waste handling services throughout the financial year. Of the remaining 24 informal settlements, 6 informal settlements did not receive waste handling services due it being located on privately owned farm land. The remaining 18 informal settlements, did not originally form part of the Municipality planning for 2024/25. Performance was calculated as follows: (1) Number of informal settlements receiving integrated waste services / (2) Total number of recognised / known informal settlements x 100 i.e. 132/156 * 100 = 85% (84,6%, rounded). **REASON(S) FOR OVERPERFORMANCE**: The overperformance reported against this key performance indicator is attributed to the concerted effort and efficiency of teams to service as many informal settlements as possible within the capacity and budget available. it may be noted that no additional human nor financial resources were utilised for the implementation of this key performance indicator. **NOTE:** The additional 18 informal settlements not serviced during the 2024/25 financial year will be incorporated in formal refuse collection rounds during 2025/26.	**PUBLIC HEALTH**
~~N/A~~	~~ENV4.11~~	~~KPA 1: BASIC SERVICE DELIVERY~~	~~10~~	~~Percentage of biodiversity priority area within the municipality~~ ***(The Key Performance Indicator has been removed in line with the Council resolution dated 18 June 2025)***	~~Annual~~	~~N/A (KPI removed during 2024/25 mid-year adjustments processed)~~	~~62%~~	~~According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.~~									~~62%~~	~~N/A~~	**Not applicable**	**NOTE:** It should be noted that this key performance indicator was removed during the 2024/25 Mid-Year Adjustments processes. The variables required to measure the indicator are not updated due to the outdated Bioregional Plan.	**PUBLIC HEALTH**
~~N/A~~	~~ENV4.21~~	~~KPA 1: BASIC SERVICE DELIVERY~~	~~11~~	~~Percentage of biodiversity priority areas protected~~ ***(The Key Performance Indicator has been removed in line with the Council resolution dated 18 June 2025)***	~~Annual~~	~~N/A (KPI removed during 2024/25 mid-year adjustments processed)~~	~~8.64%~~	~~According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.~~									~~8.64%~~	~~N/A~~	**Not applicable**	**NOTE:** It should be noted that this key performance indicator was removed during the 2024/25 Mid-Year Adjustments processes. The variables required to measure the indicator are not updated due to the outdated Bioregional Plan.	**PUBLIC HEALTH**
N/A	ENV5.12	KPA 1: BASIC SERVICE DELIVERY	12	Number of coastal water samples taken for monitoring purposes	Quarterly	90 samples	96 samples	N/A	N/A	**Not Applicable**	33 samples	**36 samples**	**Over achieved**	66 samples	**72 samples**	**Over achieved**	96 samples	96 samples	**Achieved**	**WORK DONE**: During the period under review 96 coastal water samples were taken as follows: 1. Kings Beach = 16 2. Humewood Beach = 16 3. Hobie Beach = 16 4. Pollock Beach = 16 5. Wells Estate = 16 6.Bluwater Bay = 16 **NOTE**: Water samples taken, in this instance, refers to the number of samples tested for all monitoring purposes only, it does not refer to the number of itemised tests conducted per sample. Coastal water samples are taken for monitoring to assess and manage the health of these vital ecosystems. Monitoring helps track changes in water quality, identify potential pollution sources, and ensure compliance with Section 24 of the Constitution of SA, applicable environmental legislation, and south African water quality guidelines for coastal marine waters. This data is crucial an is used for the protection of marine life, human health, and recreational uses of coastal areas.	**SPORTS, RECREATION, ARTS AND CULTURE**

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								1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024 - 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET 1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS	PERFORMANCE ANALYSIS, REASONS FOR OVERPERFORMANCE / UNDERPERFORMANCE AND MEASURES TAKEN TO CORRECT / IMPROVE PERFORMANCE	
ENV5.2	ENV5.21	KPA 1: BASIC SERVICE DELIVERY	13	Number of inland water samples tested for monitoring purposes ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Quarterly	1345 samples	1404 samples **Amended to** 1106 samples	351 samples	283 samples	**Partially achieved**	729 samples	531 samples	**Partially achieved**	1053 samples **Amended to** 807 samples	804 samples	**Partially achieved**	1404 samples **Amended to** 1106 samples	1119 samples **Amended to:** 1094 samples **(in line with CoAF 6001/2025)**	**Over achieved**	~~**WORK DONE:** To monitor inland water quality, altogether 1119 water samples were taken from four rivers on a weekly basis within Nelson Mandela Bay during the period under review. Samples were taken as follows:~~ ~~1) 572 samples from the Swartkops River~~ ~~2) 196 samples from the Baakens River~~ ~~3) 198 samples from the Papenskuil River~~ ~~4) 153 samples from the Chatty River~~ ~~**REASON(S) FOR OVERPERFORMANCE:** The overperformance reported against this key performance indicator is attributed to additional samples being taken at the Baakens River to closely monitor and ensure that the water meets the quality standards required.~~ ~~**NOTE:** It should be noted that the purpose of the key performance indicator is to collect inland water samples for monitoring purposes. Monitoring of the quality of inland water requires the sampling of different water sources at varying frequencies to allow for a range of tests to determine water quality. By tracking the municipality's efforts to collect those samples, a leading indicator and precondition for effective water quality outcomes is tracked.~~ ~~**ADJUSTMENT:** Due to matters beyond the Municipality's control e.g. bridge at sampling point collapsing due to disaster; and reduced personnel capacity due to retirement etc, fewer samples could be collected than planned. In this regard, the third quarter and annual target have been amended downwards as follows:~~ ~~3rd Quarter target reduced from 1053 to 807~~ ~~4th Quarter target reduced from 1404 to 1106.~~ **Actual performance amended from 1119 to 1094. "Work Done" in the Analysis amended in line with CoAF 6001/2025.** **WORK DONE:** To monitor inland water quality, altogether 1094 water samples were taken from four rivers on a weekly basis within Nelson Mandela Bay during the period under review. Samples were taken as follows: 1) 564 samples from the Swartkops River 2) 178 samples from the Baakens River 3) 199 samples from the Papenskuil River 4) 153 samples from the Chatty River **REASON(S) FOR OVERPERFORMANCE:** The overperformance reported against this key performance indicator is attributed to additional samples being taken at the Baakens River to closely monitor and ensure that the water meets the quality standards required. **NOTE**: It should be noted that the purpose of the key performance indicator is to collect inland water samples for monitoring purposes. Monitoring of the quality of inland water requires the sampling of different water sources at varying frequencies to allow for a range of tests to determine water quality. By tracking the municipality's efforts to collect those samples, a leading indicator and precondition for effective water quality outcomes is tracked. **ADJUSTMENT**: Due to matters beyond the Municipality's control e.g. bridge at sampling point collapsing due to disaster; and reduced personnel capacity due to retirement etc, fewer samples could be collected than planned. In this regard, the third quarter and annual target have been amended downwards as follows: 3rd Quarter target reduced from 1053 to 807 4th Quarter target reduced from 1404 to 1106.	PUBLIC HEALTH

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								1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024 - 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET 1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS	PERFORMANCE ANALYSIS, REASONS FOR OVERPERFORMANCE / UNDERPERFORMANCE AND MEASURES TAKEN TO CORRECT / IMPROVE PERFORMANCE	
FM1.2	FM1.21	KPA 4: MUNICIPAL	14	Funded budget	Bi-annual	This indicator is exempt by National Treasury from external assessment for the 2024/25 financial year and as a result, no achievement has been reported.															BUDGET AND TREASURY
FM2.2	FM2.21	KPA 4: MUNICIPAL FINANCIAL VIABILITY	15	Cash backed reserves reconciliation at year end ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Annual	This indicator is exempt by National Treasury from external assessment for the 2024/25 financial year and as a result, no achievement has been reported.															BUDGET AND TREASURY
FM3.1	FM3.11	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	16	Cash/Cost coverage ratio	Quarterly	N/A Not applicable (NMBM Exempted from reporting)	3.6 months	3.6 months	2.6 months	**Not achieved**	3.6 months	2.8 months	**Partially achieved**	3.6 months	2.8 months	**Partially achieved**	3.6 months	3 months	**Partially achieved**	**WORK DONE:** During the period under review, the cost coverage ratio was calculated at 3 months. The indicator measures whether the municipality is able to meet its fixed operational costs with its current cash and cash equivalents. In this regard, the municipality can meet its operational cost obligations for 3 months with its current cash and cash equivalents. **REASON(S) FOR UNDERPERFORMANCE**: The lower than anticipated collection rate has been the major reason for the underperformance. Because the municipality has not been collecting as much as is required by national treasury (95%) of the revenue billed for services, the current cash available to the municipality is less than anticipated. A contributing factor to the non-collection is due to the fact that the focus of collection of revenue for services has been a Budget and Treasury related issue with service delivery directorates relying on Budget and Treasury to perform this function and not always generating their own income. **CORRECTIVE ACTION / MITIGATION:** One of the main imperatives issued by National Treasury is to encourage financial reforms, i.e. that each trade service accounts for its financial performance separately instead of just as a whole. This would entail that each Directorate will be encouraged to leverage and lobby for additional grant funding based on performance per service, explore other streams of financial income. Additionally, enforcement of the Credit Control Policy will be implemented to ensure that the required collection rate is achieved.	BUDGET AND TREASURY
FM3.1	FM3.12	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	17	Current ratio (current assets/current liabilities) ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Annual	R2.34	R1.75 **<u>Amended to:</u>** 2.2	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									R1.75 **<u>Amended to:</u>** R2.2	R1.7	**Partially achieved**	**WORK DONE:** During the period under review, the current ratio was calculated at R1.7. The ratio is used to assess the municipality's ability to pay back its short-term liabilities (Debt and Payables) with its short-term assets (Cash, Inventory, Receivables). **REASONS FOR OVERPERFORMANCE**: It may be noted that the underperformance reported against this key performance indicator is due to the fact that a number of current assets that were budgeted for were not realised. In this regard, the lower than anticipated current asset value resulted in the decrease in the financial ratio. The biggest factor includes the lack of realisation of funds received from consumer debtors. i.e. the non-collection of funds due to factors such as increased historical tariffs and thus increased arrear consumer accounts. **CORRECTIVE ACTION / MITIGATION**: The municipality is actively pursuing municipal debt relief programmes to encourage customers to pay debts owed to the municipality. **ADJUSTMENT**: The annual target has been amended upward from R1.75 to R2.2 in line with the restated figures in the adjusted budget, as well as the removal of the "R". The "R" has been removed from the unit of measurement as clarified in the TID that the KPI is measured as a ratio of rand values and not a rand value.	BUDGET AND TREASURY

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								1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024 - 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET 1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS	PERFORMANCE ANALYSIS, REASONS FOR OVERPERFORMANCE / UNDERPERFORMANCE AND MEASURES TAKEN TO CORRECT / IMPROVE PERFORMANCE	
FM3.1	FM3.13	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMEN	18	Trade payables to cash ratio ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Quarterly	168%	152% **Amended to:** 161%	152%	131%	**Partially achieved**	152%	238%	**Overachieved**	152% **Amended to:** 161%	177%	**Overachieved**	152% **Amended to:** 161%	67%	**Not achieved**	**WORK DONE:** During the period under review, the trade payables to cash ratio was calculated at 67%. The ratio indicates the municipality's capacity to pay its creditors with cash and cash equivalents only. Cash equivalents includes municipal assets that may be converted to cash immediately. Trade payables are obligations payable by the municipality for goods or services provided to the municipality. The ratio is calculated by dividing cash and cash equivalents, by trade payables. **REASON(S) FOR UNDERPERFORMANCE:** The underperformance reported against this key performance indicator is mainly due to the poor performance of the numerator (cash and cash equivalents), due to the fact that the collection rate (as represented in KPI 30) was significantly lower than the anticipated target. The poor collection rate arises from fact that there has been an increase in water and other services debt not being collected (e.g. arrear water debt). Because the municipality has not collected the revenue it anticipated for services rendered, it does not have the same amount of cash it had initially targeted. As a result, this ratio is lower than anticipated. **CORRECTIVE ACTION / MITIGATION:** The municipality is actively pursuing municipal debt relief programmes to encourage customers to pay debts owed to the municipality. **ADJUSTMENT:** The third and fourth quarter targets have been amended upward from 152% to 161%. It should be noted that the Municipality with this target amendment realigned its annual target to realistic budget projections as part of the mid-year adjustment process / adjustments budget.	BUDGET AND TREASURY
FM3.1	FM3.14	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	19	Liquidity ratio	Quarterly	R1.2	R1.1	R1.1	R1.1	**Achieved**	R1.1	R1.8	**Overachieved**	R1.1	R1.3	**Overachieved**	R1.1	R0.6	**Not achieved**	**WORK DONE:** During the period under review, the liquidity ratio was calculated at R0.6. The indicator is used to determine a municipality's ability to pay off current debt obligations (short-term debt) with cash and investment without raising external capital. A municipality with adequate liquidity will have adequate cash available to pay its short term obligations. The ratio is calculated by dividing Cash and Cash Equivalents by Current Liabilities. **REASON(S) FOR UNDERPERFORMANCE:** The underperformance reported against this key performance indicator is mainly due to the poor performance of the numerator (cash and cash equivalents), due to the fact that the collection rate (as represented in KPI 30) was significantly lower than the anticipated target. The poor collection rate arises from fact that there has been an increase in water and other services debt not being collected (e.g. arrear water debt). Because the municipality has not collected the revenue it anticipated for services rendered, it does not have the same amount of cash it had initially targeted. As a result, this ratio is lower than anticipated. **CORRECTIVE ACTION / MITIGATION:** The municipality is actively pursuing municipal debt relief programmes to encourage customers to pay debts owed to the municipality.	BUDGET AND TREASURY
FM4.1	FM4.11	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	20	Irregular, Fruitless and Wasteful, Unauthorised Expenditure as a percentage of Total Operating Expenditure	Annual	This indicator is exempt by National Treasury from external assessment for the 2024/25 financial year and as a result, no achievement has been reported.															BUDGET AND TREASURY

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								1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024 - 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET 1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS	PERFORMANCE ANALYSIS, REASONS FOR OVERPERFORMANCE / UNDERPERFORMANCE AND MEASURES TAKEN TO CORRECT / IMPROVE PERFORMANCE	
FM4.3	FM4.31	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMEN	21	Creditors payment period	Quarterly	84 days	30 days	30 days	40 days	Not achieved	30 days	39 days	Not achieved	30 days	41 days	Not achieved	30 days	83 days	Not achieved	**WORK DONE:** As at 30 June 2025, the creditors payment period had been calculated at 83 days. This Key Performance Indicator measures the average number of days taken for trade creditors to be paid by the Municipality. It is a useful indicator to measure the cash flow or liquidity position of a municipality. It may be noted that this translates to only 37% of municipal payments being made to service providers who had submitted complete forms within 30-days of invoice submission. **REASON(S) FOR UNDERPERFORMANCE:** The reason for underperformance reported is due to challenges, amongst others listed below: •Payment of service providers being committed by service Directorates with insufficient Budget being available, thereby having to undertake Budget Amendments after invoicing has been done. •Work undertaken outside the terms and conditions of contract (Out of Scope work) and or contract having lapsed / expired, resulting in irregular expenditure which is not permissible in terms of Section 78(1)(c) of the MFMA. •Work undertaken without a valid purchase order issued by an authorized official, resulting in irregular expenditure being created which is not permissible in terms of Section 78(1)(c) of the MFMA. •Instances in which processes to obtain an Authority to Pay the invoice have been identified as having irregularities as well as similar challenges with Section 32 Reports that must accompany such an authority, prior to the payment being authorised to be paid. **CORRECTIVE ACTION / MITIGATION:** To mitigate against the underperformance reported, refresher training courses will be held by the Creditors Division to update officials on the way in which systems and internal processing and administrative challenges can be dealt with. Furthermore, the standard operating procedure for the payment of creditors has been documented and will assist to streamline and rectify processing and administrative challenges. Furthermore, Budget and Treasury Directorate will continue to issue communication, in terms of direct memorandums addressed to relevant Directorates and copying in the Directorates' respective member of management committee (MMC) whenever there are overdue invoices identified in the payment value chain awaiting settlement. In addition, the Expenditure Management Sub-Directorate circulates a weekly report on all unpaid Invoices to the City Manager; Executive Directors and Accountants. **NOTE:** It should be noted that during the period July – August 2024 communication was issued to all existing and prospective service providers via the local newspapers advising on how to do business with the municipality in a legislatively compliant manner. The Acting City Manager also issued internal communication to the institution during July 2024 on the importance of ensuring that the administration does not commit the institution without an available budget, as it results in unauthorised expenditure which has a delayed effect on the payment of invoices.	BUDGET AND TREASURY
FM5.1	FM5.11	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	22	Percentage of total capital expenditure funded from own funding (Internally generated funds + Borrowings) ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Quarterly	28.00%	39% **Amended to:** 33%	39%	41%	Overachieved	39%	35%	Partially achieved	39% **Amended to:** 33%	35%	Partially achieved	39% **Amended to:** 33%	33%	Achieved	**WORK DONE:** During the reporting period, 33% of the capital expenditure incurred, was funded through internally generated funds and borrowings. The calculation measures internally generated funds as a percentage of total capital expenditure. Municipalities are required by legislation to fund their capital budgets from a mix of own contributions, grants, and external loans, with the amount from own sources (NMBM 33% target) being determined during the annual and adjustments budget processes. **ADJUSTMENT:** The annual budget has been adjusted upwards by R20,383,504. In this regard, the third and fourth quarter targets have been amended downward from 39% to 33%. It should be noted that the Municipality with this target amendment realigned its targets to realistic budget projections as part of the mid-year adjustment process and adjustments budget.	BUDGET AND TREASURY
FM5.1	FM5.12	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	23	Percentage of total capital expenditure funded from capital conditional grants ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Annual	This indicator is exempt by National Treasury from external assessment for the 2024/25 financial year and as a result, no achievement has been reported.															BUDGET AND TREASURY

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								1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024 - 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET 1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS	PERFORMANCE ANALYSIS, REASONS FOR OVERPERFORMANCE / UNDERPERFORMANCE AND MEASURES TAKEN TO CORRECT / IMPROVE PERFORMANCE	
FM5.2	FM5.21	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	24	Percentage of total capital expenditure on renewal/upgrading of existing assets ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Annual	39%	35% **Amended to:** 43%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager. **Amended to:** According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only.									35% **Amended to:** 43%	45%	Overachieved	**WORK DONE:** During the reporting period 45% total capital expenditure incurred was on renewal / upgrading of existing assets. **REASON FOR OVERPERFORMANCE**: The overperformance reported against this key performance indicator is as a result of the municipality making a concerted effort to budget for the investment of protecting its current infrastructure. Asset renewal and upgrades are essential to sustain service delivery and this is the core mandate of the municipality. Without the allocation of budget to do so, the municipality could not maintain its assets. **ADJUSTMENT**: The annual budget has been adjusted upwards by R20,383,504. In this regard, the annual target has been amended upwards from 35% to 43%. It should be noted that the Municipality with this target amendment realigned its annual target to realistic budget projections as part of the mid-year adjustment process and adjustments budget.	BUDGET AND TREASURY
FM5.2	FM5.22	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	25	Renewal/Upgrading of Existing Assets as a percentage of Depreciation/Asset impairment ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Annual	50%	63% **Amended to:** 81%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									63% **Amended to:** 81%	61%	Partially achieved	**WORK DONE:** During the period under review, the renewal / upgrading of existing assets as a percentage of depreciation / asset impairment was calculated at 61%. It may be noted that the purpose of the key performance indicator is to measure the extent to which the municipality prioritises or protects its existing infrastructure assets. Renewal, upgrading or replacement of existing assets refers to costs incurred in relation to refurbishment / rehabilitation / reconstruction of assets to return its desired service levels. It is also referred to as replacement of an asset in relation to depreciation or asset impairment. **REASONS FOR UNDERPERFORMANCE**: Due to the fact that directorates do not timeously undertake SCM processes before the start of the financial year to ensure project are implementation ready when the year starts, spending is low. Directorates only process their SCM matters at the start of the new year. Furthermore, it should be noted that the risk management committee that is used to discuss these capital related risks did not take place during the third quarter. As a result many of the risk mitigation strategies were not discussed for implementation. During the fourth quarter, this meeting did sit, which had a resultant improved performance in in quarter four. **CORRECTIVE ACTION / MITIGATION**: The Municipality has since implemented a Capital Project Monitoring Tool which will track progress on capital assets on a monthly basis for 2024-25 to ensure that there is a close eye kept on projects that need to and can be expedited. On 18 October 2024, a Risk Adjusted Strategy session led by COGTA and including all Councillors, senior managers and key officials took place. The purpose of the session was to discuss amongst other matters, undertaking SCM processes before the start of the financial year to ensure that projects are implementation ready when the year starts. Regular risk management committee meetings are intended to continue as usual to implement same. **ADJUSTMENT:** The annual budget has been adjusted upwards by R355,099,490. In this regard, the annual target has been amended upwards from 63% to 81%. It should be noted that the Municipality with this target amendment realigned its annual target to realistic budget projections as part of the mid-year adjustment process and adjustments budget.	BUDGET AND TREASURY

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								1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024 - 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET 1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS	PERFORMANCE ANALYSIS, REASONS FOR OVERPERFORMANCE / UNDERPERFORMANCE AND MEASURES TAKEN TO CORRECT / IMPROVE PERFORMANCE	
FM5.3	FM5.31	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMEN	26	Repairs and Maintenance as a percentage of property, plant, equipment and investment property ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Annual	N/A Not applicable (NMBM Exempted from reporting)	3.9% **Amended to:** 3.5%	0.97%	0.45%	**Not achieved**	1.95%	1.13%	**Not achieved**	2.90%	1.69%	**Not achieved**	3.9% **Amended to:** 3.5%	2.5%	**Not achieved**	**WORK DONE:** During the period under review, the repairs and maintenance as a percentage of property, plant, equipment and investment property was calculated at 2.5%. **REASON(S) FOR UNDERPERFORMANCE:** Spending on repairs and maintenance is low due to the fact that SCM processes are not timeously undertaken before the start of the financial year to ensure that projects are implementation ready when the year starts. It must be noted that the implementation of this operating expenditure category is dependent on various internal processes being in place. For example a major portion of repairs and maintenance work and expenditure relates to Facilities Management having certain contracts in place like the minor works tender. A further constraining factor is the non-existence or poorly planned / managed / implemented Repairs and Maintenance Plans by service delivery directorates. **CORRECTIVE ACTION / MITIGATION:** To ensure that relevant contracts and materials are in place before the start of the financial year, closer attention will be paid by SCM and directorates themselves to directorate procurement cycles. Furthermore, planned maintenance plans be will assessed with regards to the relevance and nature of items in the plan, the items' readiness to be implemented, and the budget allocated. It may also be noted that with the review of the SCM Policy, the threshold limit for expenditure was increased to R750,000 per transaction. This will improve the efficiency and ability to effectively spend on repairs and maintenance. **ADJUSTMENT:** The annual budget has been adjusted downwards by R92,096,000. In this regard, the annual target has been amended downwards from 3.9% to 3.5%. It should be noted that the Municipality with this target amendment realigned its annual target to realistic budget projections as part of the mid-year adjustment process and adjustments budget.	BUDGET AND TREASURY
N/A	FM6.12	KPA 4: MUNICIPAL	27	Percentage of awarded tenders [over R200k], published on the municipality's website	Quarterly	This indicator is exempt by National Treasury from external assessment for the 2024/25 financial year and as a result, no achievement has been reported.															BUDGET AND TREASURY
N/A	FM6.13	KPA 4: MUNICIPAL	28	Percentage of tender cancellations	Quarterly	This indicator is exempt by National Treasury from external assessment for the 2024/25 financial year and as a result, no achievement has been reported.															BUDGET AND TREASURY
FM7.1	FM7.11	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	29	Debtors payment period	Quarterly	93 days	30 days	30 days	101 days	**Not achieved**	30 days	154.75 days	**Not achieved**	30 days	195 days	**Not achieved**	30 days	92 days	**Not achieved**	**WORK DONE:** As at 30 June 2025, the debtors payment period was calculated at 92 days. Debtor payment days refers to the average number of days required for a municipality to receive payment from its consumers for the bills/invoices issued to them for services rendered. **REASON(S) FOR UNDERPERFORMANCE**: Underperformance reported against this key performance indicator can be attributed to the annual increase in water, electricity and property rates tariffs which increased the rand amount (revenue) that has been billed to customers (consumer debt). As a result of the current economic environment, consumers do not always have sufficient funds to pay the Municipality timeously. **CORRECTIVE ACTION / MITIGATION**: To try and cover the shortfall in collection rate, the Municipality makes a provision at the start of the financial year for bad debts. The Municipality's Budget and expected expenditure is prepared based on its anticipated collection rate minus its bad debts. It may be noted that the municipality will continue to strive towards implementing its credit control policy to ensure timeous payment by debtors as well as encouraging customers to apply for the municipality's debt relief programme.	BUDGET AND TREASURY
FM7.1	FM7.12	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	30	Percentage billed revenue collected (excluding write-offs) ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Quarterly	N/A	90% **Amended to:** 80%	90%	72%	**Partially achieved**	90%	74%	**Partially achieved**	90% **Amended to:** 80%	72%	**Partially achieved**	90% **Amended to:** 80%	73%	**Partially achieved**	**WORK DONE**: During the period under review, 73% of revenue that was billed was collected. **REASON(S) FOR UNDERPERFORMANCE**: The underperformance reported against this key performance indicator is due to the fact that there has been an increase in water and other services debt not being collected. **CORRECTIVE ACTION / MITIGATION:** Strict enforcement of the Credit Control Policy will be implemented to ensure that the required collection rate is achieved. Furthermore, the Municipality will encourage customers to apply for debt relief programmes. **ADJUSTMENT:** The annual budget has been adjusted downwards by R185,714,750. In this regard, the KPI targets have been amended downward from 90% to 80%. It should be noted that the Municipality with this target amendment realigned its annual target to realistic budget projections as part of the mid-year adjustment process / adjustments budget.	BUDGET AND TREASURY

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								1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024 - 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET 1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS	PERFORMANCE ANALYSIS, REASONS FOR OVERPERFORMANCE / UNDERPERFORMANCE AND MEASURES TAKEN TO CORRECT / IMPROVE PERFORMANCE	
FM7.1	FM7. 12	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	31	Collection rate ratio ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Quarterly	N/A Not applicable (NMBM Exempted from reporting)	85% **Amended to:** 75%	20%	43%	**Overachieved**	40%	56%	**Overachieved**	60%	59%	**Partially achieved**	85% **Amended to:** 75%	67%	**Partially achieved**	**WORK DONE:** During the period under review, the collection rate ratio amounted to 67%. It may be noted that this Key Performance Indicator measures revenue collected by the municipality relative to its gross debtors (billed revenue), whilst taking bad debts written-off into consideration. In this instance, the collection rate ratio refers to the revenue that was collected from rates plus services rendered, whilst KPI 54 (Percentage of budgeted rates revenue collected) below, considers rates revenue only and does not include revenue generated though services rendered nor considers bad debts written-off. **REASON(S) FOR UNDERPERFORMANCE**: The underperformance reported against this key performance indicator is due to the fact that there has been an increase in water and other services debt not being collected. **CORRECTIVE ACTION / MITIGATION:** Strict enforcement of the Credit Control Policy will be implemented to ensure that the required collection rate is achieved. Furthermore, the Municipality will encourage customers to apply for debt relief programmes. **ADJUSTMENT**: The annual budget has been adjusted downwards by R185,714,750. In this regard, the KPI target have been amended downward from 85% to 75%. It should be noted that the Municipality with this target amendment realigned its annual target to realistic budget projections as part of the mid-year adjustment process / adjustments budget.	**BUDGET AND TREASURY**
N/A	N/A	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	32	Rand value of traffic fines collected	Quarterly	New Key Performance Indicator Introduced in 2024/25	R6 million	Service provider appointed	Service provider appointed	**Achieved**	R2 million	R2,835,380.60	**Overachieved**	R4 million	R5,928,990.60	**Overachieved**	R6 million	R20,380,211	**Overachieved**	**WORK DONE**: During the period under review, the rand value of traffic fines collected amounted to R20,380,211. **REASON(S) FOR OVERPERFORMANCE:** The increased rand amount collected is attributed to the implementation of a Traffic and Licensing Strategy, extensive traffic policing initiatives implemented during the festive season, as well as taking a zero tolerance approach in traffic law enforcement in Nelson Mandela Bay.	**SAFETY AND SECURITY**

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FM7.3	FM7.31	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	33	Net Surplus /Deficit Margin for Electricity	Annual	-28.59%	0.00%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									0.00%	-20%	Not achieved	**WORK DONE:** As at 30 June 2025, the net deficit margin for electricity amounted to –20%. This indicator assesses whether the municipality can recover all costs associated with the delivery of electricity services at a specific point in time. A ratio below 0% shows that the service is rendered at a deficit/loss which is unsustainable. The result must not be below the 0% norm to ensure services are sustainable and that all costs associated with the delivery of the service are at least recovered for future growth and/ or capital investment. **NOTE:** Performance is calculated as follows: - Total Electricity Revenue - Total Electricity Expenditure / Total Electricity Revenue The total revenue generated in 2024/25 financial year amounted to R6,209,307,683 and the total expenses as at 30 June 2025 amounted to R7,427,949,759 **REASON(S) FOR UNDERPERFORMANCE:** The underperformance reported against this key performance indicator can be ascribed to less revenue being collected as a result of either electricity theft / non-metered electricity / meter tampering / meter failures and/or illegal connections. **CORRECTIVE ACTION / MITIGATION:** The municipality intends to explore new ways of curbing electricity theft / non-metered electricity / meter tampering / meter failures and/or illegal connections.	BUDGET AND TREASURY; ELECTRICITY AND ENERGY
FM7.3	FM7.32	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	34	Net Surplus /Deficit Margin for Water	Annual	4.51%	0.00%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									0.00%	-22%	Not achieved	**WORK DONE:** As at 30 June 2025, the net deficit margin for water amounted to -22%. This indicator assesses whether the municipality can recover all costs associated with the delivery of water services at a specific point in time. A ratio below 0% shows that the service is rendered at a deficit/loss which is unsustainable. The result must not be below the 0% norm to ensure services are sustainable and that all costs associated with the delivery of the service are at least recovered for future growth and/ or capital investment. **NOTE:** Performance is calculated as follows: - Total Water Revenue - Total Water Expenditure / Total Water Revenue The total revenue generated in 2024/25 financial year amounted to R3,555,315,412 and the total expenses as at 30 June 2025 amounted to R4,327,133,192 **REASON(S) FOR UNDERPERFORMANCE:** In Nelson Mandela Bay, water services are not trading at cost reflective tariffs, i.e. water is not being sold at true cost. Secondary water leakages / losses negatively impact the bottom line, and thirdly revenue from water itself is not being ringfenced by Budget and Treasury and reallocated back to water services. **CORRECTIVE ACTION / MITIGATION:** Council recently approved the implementation of a trading services reform which will see the water business being streamlined, show true costs associated with the water business and publicise separate financial statements for each trading services. In the future there will be financial transparency around how the municipality is utilising the income from water and how the income is distributed amongst support services.	BUDGET AND TREASURY; INFRASTRUCTURE AND ENGINEERING

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FM7.3	FM7.33	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMEN	35	Net Surplus /Deficit Margin for Wastewater	Annual	22.65%	0.00%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									0.00%	24%	Overachieved	**WORK DONE:** As at 30 June 2025, the net surplus margin for wastewater amounted to 24%. This indicator assesses whether the municipality can recover all costs associated with the delivery of wastewater services at a specific point in time. A ratio below 0% shows that the service is rendered at a deficit/loss which is unsustainable. The result must not be below the 0% norm to ensure services are sustainable and that all costs associated with the delivery of the service are at least recovered for future growth and/ or capital investment. **NOTE:** Performance is calculated as follows: - Total Wastewater Revenue - Total Wastewater Expenditure / Total Wastewater Revenue The total revenue generated in 2024/25 financial year amounted to R1,223,353,549 and the total expenses as at 30 June 2025 amounted to R934,589,269 **REASON(S) FOR OVERPERFORMANCE**: The overperformance reported can be attributed to measures put in place by the municipality to ensure that costs associated with the delivery of the services are recovered. The measures include inter alia: • Trade effluent inspectors imposing penalties on polluters • Enforcing credit control policies	BUDGET AND TREASURY; INFRASTRUCTURE AND ENGINEERING
FM7.3	FM7.34	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	36	Net Surplus /Deficit Margin for Refuse	Annual	-8.29%	0.00%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									0.00%	-21%	Not achieved	**WORK DONE:** As at 30 June 2025, the net deficit margin for refuse amounted to -21%. This indicator assesses whether the municipality can recover all costs associated with the delivery of refuse services at a specific point in time. A ratio below 0% shows that the service is rendered at a deficit/loss which is unsustainable. The result must not be below the 0% norm to ensure services are sustainable and that all costs associated with the delivery of the service are at least recovered for future growth and/or capital investment. **NOTE:** Performance is calculated as follows: - Total Refuse Revenue - Total Refuse Expenditure / Total Refuse Revenue The Total Revenue generated in 2024/25 financial year amounted to R480,012,646 and expenses as at 30 June 2025 amounted to R581,536,640 **REASON(S) FOR UNDERPERFORMANCE:** The underperformance reported against this indicator is due to the fact that the refuse removal service is potentially not cost reflective, and as a result this may result in under-funding of the service, resulting in the municipality rendering the service at a loss / deficit. **CORRECTIVE ACTION / MITIGATION:** The Municipality will in the 2025/26 implement the newly approved Tariff Policy and tariff structures.	BUDGET AND TREASURY; PUBLIC HEALTH

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FD 1.1	FD1.11	KPA 1: BASIC SERVICE DELIVERY	37	Percentage compliance with the required attendance time for structural firefighting incidents	Quarterly	59,55%	75%	75%	67% **Amended to** 70% **(in line with verified information)**	**Partially achieved**	75%	67% **Amended to** 70% **(in line with verified information)**	**Partially achieved**	75%	67% **Amended to** 70% **(in line with verified information)**	**Partially achieved**	75%	71% **Amended to:** 70% **(in line with CoAF 6001/2025)**	**Partially achieved**	~~**WORK DONE:** During the period under review, altogether 1164 structural fires were attended to within Nelson Mandela Bay. Of these, a total of 821 complied with the required response time of 14 minutes or less, resulting in an actual performance of 71% reported. Actual performance is calculated as follows:~~ ~~Number of structural fire incidents where attendance time was 14 min or less / Total number of calls for structural fire incidents, i.e. 821 / 1164 x 100.~~ ~~**REASON(S) FOR UNDERPERFORMANCE:** The underperformance reported can be ascribed to:~~ ~~(a) Motherwell is frequently hindered by traffic calming measures along its primary response route; heavy traffic due to duty trucks and minibus taxis (Jikalezas) traversing the road, as well as disregard of sirens or warning lights by other vehicles.~~ ~~(b) Brigade vehicles responding to incidents from the Kwanobuhle Fire Station via Algoa Road continue to rely on the gravel road when accessing the Logistics Park and when travelling along Nomakwezana Street toward the Uitenhage area. Road reconstruction and ongoing works in the Missionvale–Bethelsdorp corridor remain a significant operational challenge.~~ ~~(c) Poor lighting conditions at night exacerbate response times. Furthermore, there is excessive low hanging electrical wiring in Motherwell (Area 11) that when encountered, officials need to take alternate routes or lift wires by placing a firefighter on top of the vehicle for the vehicle to pass.~~ ~~(d) Incorrect / vague address details.~~ ~~(e)Traffic congestion.~~ **Actual performance amended from 71% to 70%. "Work Done" in the Analysis amended in line with CoAF 6001/2025**. **WORK DONE:** During the period under review, altogether 1164 structural fires were attended to within Nelson Mandela Bay. Of these, a total of 810 complied with the required response time of 14 minutes or less, resulting in an actual performance of 70% reported. Actual performance is calculated as follows: Number of structural fire incidents where attendance time was 14 min or less / Total number of calls for structural fire incidents, i.e. 810 / 1164 x 100. **REASON(S) FOR UNDERPERFORMANCE**: The underperformance reported can be ascribed to: (a) Motherwell is frequently hindered by traffic calming measures along its primary response route; heavy traffic due to duty trucks and minibus taxis (Jikalezas) traversing the road, as well as disregard of sirens or warning lights by other vehicles. (b) Brigade vehicles responding to incidents from the Kwanobuhle Fire Station via Algoa Road continue to rely on the gravel road when accessing the Logistics Park and when travelling along Nomakwezana Street toward the Uitenhage area. Road reconstruction and ongoing works in the Missionvale–Bethelsdorp corridor remain a significant operational challenge. (c) Poor lighting conditions at night exacerbate response times. Furthermore, there is excessive low hanging electrical wiring in Motherwell (Area 11) that when encountered, officials need to take alternate routes or lift wires by placing a firefighter on top of the vehicle for the vehicle to pass. (d) Incorrect / vague address details. (e)Traffic congestion. **CORRECTIVE ACTION / MITIGATION:** (a) With regards to the disregard of sirens and warning lights, community awareness sessions are held ongoing as part of creating awareness on traffic safety. (b) Completion of roadworks in Missionvale-Bethelsdorp Corridor is anticipated in the 2025/26 financial year. An integrated approach involving Fire Safety, Operations and the Training Division are employed to enhance accessibility, promote community engagement, and improve operational efficiency, with the aim of reducing response times in informal settlements. (c) Continuous efforts to address excessive low-hanging electrical wiring are being made to educate local residents through Integrated Development Plan (IDP) meetings, fire safety awareness campaigns, and school outreach initiatives. (d) To minimize incorrect / vague addresses, the call centre agents will continue to confirm address details with the caller subsequent to receiving the call. (e) With regards to traffic congestion, it may be noted that the flow of traffic is not within the control of responding vehicles. However, respondents will still endeavour to take fastest known routes where possible. NOTE: Structural fire incidents are defined as incidents of fire outbreaks in habitable formal structures (buildings that have approved building plans) and habitable informal structures (informal residential dwellings where no approved building plans exist).	SAFETY AND SECURITY

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								1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024 - 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET 1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS	PERFORMANCE ANALYSIS, REASONS FOR OVERPERFORMANCE / UNDERPERFORMANCE AND MEASURES TAKEN TO CORRECT / IMPROVE PERFORMANCE	
GG 1.2	GG1.22	KPA 2: MUNICIPAL TRANSFORMATION AND DEVELOPMENT	38	Percentage of vacant posts filled within 6 months	Quarterly	13%	90%	90%	45%	Not achieved	90%	37% **Amended to** 38% **(In line with verified information)**	Not achieved	90%	41%	Not achieved	90%	38%	Not achieved	**WORK DONE:** During the period under review, altogether 339 vacancies were filled. However, only 127 of these positions were filled within the prescribed 6 months turnaround time. This implies that 38% (37,46% rounded) of vacant posts were filled within 6 months. The key performance indicator measures the processing efficiency of the recruitment process. In this regard, it measures the percentage of posts for which an appointment decision has been made within six months of the receipt of authority to proceed with the filling the post (recruitment notice date). **REASON(S) FOR UNDERPERFORMANCE:** The underperformance reported against this key performance indicator is due to delays in the capturing of applications received and the drafting of the long-list (as a result of the high volume of applications and insufficient capacity to process applications). **CORRECTIVE ACTION / MITIGATION:** To mitigate the underperformance reported, an online application system has been cascaded down to grade 8 to improve on recruitment turnaround time (longlist capturing time). This will reduce the capturing burden as applications will be applied online.	CORPORATE SERVICES
N/A	N/A	KPA 2: MUNICIPAL TRANSFORMATION AND DEVELOPMENT	39	Percentage of funded vacancies filled	Quarterly	New Key Performance Indicator Introduced in 2024/25	90%	N/A	N/A	Not Applicable	50%	13%	Not achieved	70%	23%	Not achieved	90%	36%	Not achieved	**WORK DONE:** During the financial year 2024/25, the Municipality identified funded vacancies totally 977. Out of the 977, 339 vacancies were filled (this include new permanent appointments, as well as promotions). **REASON(S) FOR UNDERPERFORMANCE:** The underperformance reported against this key performance indicator is due to the following: 1. Delays in placing of advertisements - In some instances job descriptions require updating before adverts may be placed 2. Delays in the selection processes due to unavailability of panel members 3. Delays in the capturing of manual applications **CORRECTIVE ACTION / MITIGATION:** To mitigate the underperformance reported, recruitment plans were put in place to ensure that the vacant positions are filled within the financial year. Furthermore, an online application system has been cascaded down to grade 8 to improve on recruitment turnaround time (longlist capturing time). This will reduce the capturing burden as applications will be applied online.	CORPORATE SERVICES
GG 2.1	GG2.11	KPA 5: GOOD GOVERNANCE AND	40	Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)	Quarterly	100%	100%	100%	100%	Achieved	100%	100%	Achieved	100%	100%	Achieved	100%	100%	Achieved	**WORK DONE:** As at 30 June 2025, 100% of ward committees (60) with 6 or more ward committee members (excluding the ward councillor) were in place.	CORPORATE SERVICES
GG 2.1	GG2. 12	KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	41	Percentage of wards that have held a quarterly councillor-convened community meeting	Quarterly	0,83%	100%	100%	0%	Not Achieved	100%	0%	Not achieved	100%	0%	Not achieved	100%	0%	Not achieved	**WORK DONE:** During the period under review, the Municipality engaged all 60 wards through public participation meetings and/or other community meetings. Not all meetings did, however, comply with the administrative requirements as specified by the MFMA. In terms of MFMA Circular 88, a councillor convened community meeting is: - 1) A public meeting for which public notice is given; 2) Convened by the ward councillor; and 3) Held in the ward councillor's ward. Should any of the aforementioned criteria not be met, MFMA Circular 88 prescribes that the community meeting not be counted in the numerator of the key performance indicator calculation. **REASON(S) FOR UNDERPERFORMANCE:** Ward Councillors do not comply with the MFMA Circular 88 procedure, administration and reporting requirements. **CORRECTIVE ACTION / MITIGATION:** On 5 August 2024, correspondence was circulated to all Councillors on the KPI requirements. Furthermore, the matter was escalated to the Acting City Manager through EXCO and Mayco as part of mid-year performance reporting.	CORPORATE SERVICES
GG 3.1	GG 3.11	KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	42	Number of repeat audit findings	Annual	84	80 findings (reduced from 84 repeat audit findings issued by the Auditor General in 2022/23)	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									80 findings (reduced from 84 repeat audit findings issued by the Auditor General in 2022/23)	67 findings (reduced from 84 repeat audit findings issued by the Auditor General in 2022/23)	Overachieved	**WORK DONE:** Following the Auditor General's audit of the 2023/24 financial year, the number of repeat audit findings decreased from 84 in the 2022/23 financial year as opposed to 67 in the 2023/24 financial year. **REASON FOR OVERPERFORMANCE:** Whilst it may be noted that the number of repeat audit findings issued by the auditor general has decreased, it may be noted that the overall audit opinion of the institution regressed from an unqualified audit opinion in 2022/23 to a qualified opinion in 2023/24. The reduction in the number of repeat findings is largely attributed to the attention paid by management on audit matters including the inclusion of a number of transversal KPIs in Senior Manager's performance agreements, including but not limited to: -Turnaround times for the processing of invoices - To attend to creditor related issues - Monitoring reporting and implementation of AG action plans - To attend to all audit matters - Cascading of performance management within the municipality: To try and attend to consequence management and performance management matters - UIFW monitoring and tracking and expenditure management: To attend to expenditure and grant related matters	BUDGET AND TREASURY

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GG 3.1	GG 3.12	KPA. 5: GOOD GOVERNANCE	43	Percentage of councillors who have declared their financial interests	Annual	100%	100%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									100%	100%	Achieved	**WORK DONE**: During the period under review, altogether 119 Councillors have declared their financial interests. One councillor position was vacant at the end of the financial year. A bi-election will take place during July 2025. It is anticipated that the newly appointed councillor will provide the necessary declaration following his first Council sitting.	CORPORATE SERVICES
GG 5.1	GG5.11	KPA. 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	44	Number of active suspensions longer than three months	Quarterly	10	0	0	5 **Amended to:** 4 **(in line with verified information)**	Not achieved	0	5	Not achieved	0	5	Not achieved	0	7	Not achieved	**WORK DONE:** As at 30 June 2025, there were seven (7) active suspensions longer than three months. It may be noted that this key performance indicator measures the sum of suspensions initiated during the period April - June 2025 or earlier and not yet finalised to date. **REASON(S) FOR UNDERPERFORMANCE:** Due to the complexity and detailed nature of the suspensions and the required investigations, the number of active suspensions longer than three months are higher than anticipated. Reasons include inter alia, forensic reports being awaited; the Commissioner not being available to attend the pre-dismissal arbitration, employer representative not fully prepared, as well as unavailability of Labour Relations Practitioner due to competing priorities. **CORRECTIVE ACTION / MITIGATION:** The Municipality endeavours to finalise all suspensions within a reasonable period. Under future circumstances, the municipality intends to first place officials elsewhere whilst investigations are underway relating to allegations made against the employee. Suspensions will only be imposed when necessary.	CORPORATE SERVICES
HS1.1	HS1.11	KPA 1: BASIC SERVICE	45	Number of subsidised housing units constructed using various Human Settlements Programmes	Annual	This indicator is exempt by National Treasury from external assessment for the 2024/25 financial year and as a result, no achievement has been reported.															HUMAN SETTLEMENTS
HS1.1	HS1.12	KPA 1: BASIC SERVICE	46	Number of serviced sites	Annual	588 (Water, sanitation and electricity)	800	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									800	806	Overachieved	**WORK DONE**: During the period under review, 806 sites were serviced with water and sanitation. **REASONS FOR OVERPERFORMANCE:** The overperformance reported against this KPI is attributed to the fact that the contractor is focused on the upgrading of the entire site with water and sanitation, i.e. the whole site to Phase 2. In this regard, the additional 6 sites is attributed to additional sites that were able to be serviced as part of the intention to speedily upgrade the whole area.	HUMAN SETTLEMENTS
N/A	HS1.22	KPA 1: BASIC SERVICE DELIVERY	47	Number of title deeds registered to beneficiaries ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Annual	2020	800 **Amended to:** 900	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									800 **Amended to:** 900	1275	Overachieved	**WORK DONE**: During the period under review, 1275 title deeds were registered to beneficiaries. **REASONS FOR OVERPERFORMANCE:** The reason for overperformance is due to the continuation of the presence of the EPWP workers appointed as part of the municipality's job creation initiative, assisting in locating and verifying beneficiaries for registration purposes. **ADJUSTMENT**: The annual budget has increased by R8,883,670. Furthermore, the employment of additional EPWP workers on this project has allowed the efficiency process of registering title deeds to improve. In this regard, the target has been amended upward from 800 to 900.	HUMAN SETTLEMENTS
N/A	HS1.31	KPA 1: BASIC SERVICE DELIVERY	48	Number of informal settlements assessed (enumerated and classified)	Annual	7	2	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									2	7	Overachieved	**WORK DONE**: During the period under review, 7 informal settlements were assessed (i.e. enumerated and classified). **REASONS FOR OVERPERFORMANCE:** The overperformance is attributed to the use of 49 EPWP workers whose contracts were extended into the new calendar year. This resulted in an additional number of resources to attend to informal settlements and administrative tasks simultaneously. In this regard there were more informal settlements that could be completely assessed than anticipated. **NOTE**: Enumeration is the process of counting and recording every household and structure within an informal settlement. Classification involves grouping informal settlements into different categories based on specific criteria, e.g. location, size, density, etc When informal settlements are assessed and classified, it means they are systematically categorized based on various characteristics and factors. This classification helps in understanding the nature of the settlements, their needs, and potential solutions for upgrading or relocation	HUMAN SETTLEMENTS
HS1.3	HS1.32	KPA 1: BASIC SERVICE DELIVERY	49	Number of informal settlements upgraded to Phase 2	Annual	3 (Ibhayi, Kwazakhele; Kwanobuhle, Area 11; Malabar, Phase 6 Ward 10)	2	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									2	2	Achieved	**WORK DONE:** During the period under review, 2 informal settlements were upgraded to Phase 2. **NOTE**: In terms of the Housing Code, Phase 2 is inclusive of (1) acquisition of land where required; (2) undertaking socio-economic and demographic profile/survey of the settlement; (3) establishing an agreement between the community and municipality; (4) installing interim services to provide basic water and sanitation services; (5) conducting of pre-planning studies to determine detailed geotechnical conditions; and (6) undertaking of an environmental impact assessment to support planning processes.	HUMAN SETTLEMENTS

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HS2.2	HS2.21	KPA 3: LOCAL ECONOMIC DEVELOPMENT	50	Number of residential properties developed through state subsidised human settlements programmes entering the municipal valuation roll ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Annual	1893	500	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager. **Amended to:** According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only.									500	1170	Overachieved	**WORK DONE:** During the reporting period, 1170 rateable residential properties in the subsidy housing market entered the municipal valuation roll **REASONS FOR OVERPERFORMANCE:** The overperformance reported against this key performance indicator is attributed to the rate of transference of properties by attorneys. It may be noted that In 2024/25 there were more RDP registrations done by attorneys than anticipated / targeted. **ADJUSTMENT:** The comment under Q1 - Q3 targets has been amended to read as follows: "According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only", since the supplementary valuation roll is only updated annually and thus quarterly monitoring of this KPI is not possible.	BUDGET AND TREASURY
HS2.2	HS2.22	KPA 3: LOCAL ECONOMIC	51	Average number of days taken to process building plan applications of less than 500 square meters	Quarterly	10 days	30 days	30 days	12 days	Over Achieved	30 days	11 days	Overachieved	30 days	11 days	Overachieved	30 days	12 days	Overachieved	**WORK DONE:** During the period under review, the average number of days taken to process building applications of less than 500 square meters or more amounted to 12 days. **REASONS FOR OVERPERFORMANCE:** The reason for overperformance reported against this Key Performance Indicator is attributed to strict adherence to the SOP (Building Plan Process Workflow) and timeous communication to applicants.	HUMAN SETTLEMENTS
LED1.1	LED1.11	KPA 3: LOCAL ECONOMIC DEVELOPMENT	52	Percentage of total municipal operating expenditure spent on contracted services physically residing within the municipal area ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Quarterly	67%	50% **Amended to:** 34%	50%	38%	Partially achieved	50%	29%	Not achieved	50% **Amended to:** 34%	57%	Overachieved	50% **Amended to:** 34%	58%	Overachieved	**WORK DONE**: During the reporting period, 86% of total municipal operating expenditure spent on contracted services was paid to contractors physically residing within the municipal area. **REASONS FOR OVERPERFORMANCE:** It may be noted that although the target set for this key performance indicator was 34%, service providers cannot benefit from, nor be penalised, for locality. In this regard, the actual performance of 56% is a mere statistical representation of the status quo. **ADJUSTMENT:** The annual budget has decreased by R133,791,000. In this regard, the targets have been amended from 50% to 34%. It should, however, be noted that the performance against this KPI is not directly within the control of the municipality, a mid-year amendment has been effected to align the targets to current performance trends, year-to-date.	BUDGET AND TREASURY

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LED1.2	LED1.21	KPA 3: LOCAL ECONOMIC DEVELOPMENT	53	Number of work opportunities created by the municipality through Public Employment Programmes (incl. EPWP, CWP and other related employment programmes)	Quarterly	14715 (EPWP: 9842: Incentive Grant: 668: Incentive Grant: 668: PEP: 1540)	8246	880	4843	**Over achieved**	2551	9229	**Over achieved**	5557	8951	**Over achieved**	8246	9519	**Over achieved**	**WORK DONE:** During the period under review, 9519 work opportunities were created by the Municipality through the Expanded Public Works Programme and Public Employment Programmes. Of these, 6362 were created through the implementation of capital programmes, 451 were created through projects funded by the EPWP Incentive Grant, 839 were created through the PEP grant and an additional 1867 were created through the Community Works Programme (CWP). **REASON(S) FOR OVERPERFORMANCE:** The overperformance reported against this key performance indicator is attributed to additional CWP work opportunities provided that were not anticipated at the beginning of the financial year. EPWP work creation projects initiated by the municipality during the review period which overperformed are the following: safety at waste disposal sites; litter picking; and water meter reading projects. In addition, more work opportunities were created through the Public Employment Programme and the Incentive Grant Programme by placing more participants on shorter term contracts, spreading opportunity of work.	**CHIEF OPERATING OFFICER**
~~N/A~~	~~LED1.31~~	~~KPA 3: LOCAL ECONOMIC DEVELOPMENT~~	~~54~~	~~Number of individuals connected to apprenticeships and learnerships through municipal interventions~~ ***(The Key Performance Indicator has been removed in line with the Council resolution dated 18 June 2025)***	~~Quarterly~~	~~N/A (KPI removed during 2024/25 mid-year adjustments processed)~~	~~120 [30 (Electrical Engineering Learnership - 18.2) by March 2025 20 (Plumbing Learnership - 18.1) by March 2025 50 (Plumbing Learnership - 18.2) by March 2025 20 (Apprenticeship: Plumber - 18.2) By March 2025]~~	~~N/A~~	~~N/A~~	**~~Not Applicable~~**	~~N/A~~	~~N/A~~	**~~Not Applicable~~**	~~120 [30 (Electrical Engineering Learnership - 18.2) by March 2025 20 (Plumbing Learnership - 18.1) by March 2025 50 (Plumbing Learnership - 18.2) by March 2025 20 (Apprenticeship: Plumber - 18.2) By March 2025]~~	~~50 [30 (Electrical Engineering Learnership - 18.2) by March 2025 20 (Apprenticeship: Plumber - 18.2) By March 2025]~~	**~~Not achieved~~**	~~120 [30 (Electrical Engineering Learnership - 18.2) by March 2025 20 (Plumbing Learnership - 18.1) by March 2025 50 (Plumbing Learnership - 18.2) by March 2025 20 (Apprenticeship: Plumber - 18.2) By March 2025]~~	~~N/A~~	**~~Not applicable~~**	**NOTE:** It should be noted that this key performance indicator was removed during the 2024/25 Mid-Year Adjustments processes as the Municipality had not received Grant funding from LGSETA to connect individuals to apprenticeships and learnerships.	**~~CORPORATE SERVICES~~**
LED 2.1	LED2.11	KPA 4: MUNICIPAL FINANCIAL	55	Percentage of budgeted rates revenue collected	Quarterly	85%	85%	20%	20.7%	**Overachieved**	40%	45%	**Overachieved**	60%	65%	**Overachieved**	85%	85%	**Achieved**	**WORK DONE:** During the reporting period, 85% of budgeted rates were collected by the Municipality (Actual rates collected = R2 666 144 342 vs Budgeted rates = R3 142 251 000). It may be noted, that as per the wording of this KPI, only revenue collected for rates is included in the calculation, whilst the "collection rate ratio" KPI 30 above, measures the revenue collected for rates as well as services.	**BUDGET AND TREASURY**
LED 2.1	LED 2.12	KPA 3: LOCAL ECONOMIC DEVELOPMENT	56	Percentage of the municipality's operating budget spent on indigent relief for free basic services ***(The Key Performance Indicator's targets are amended in line with the Council resolution dated 18 June 2025)***	Quarterly	2.9%	2.67% **Amended to:** 2.65%	0.70%	0.73%	**Overachieved**	1.30%	1.48%	**Overachieved**	2.00%	2.39%	**Overachieved**	2.67% **Amended to:** 2.65%	3.07%	**Overachieved**	**WORK DONE**: During the period under review, R555.768 million or 3.07% of the municipality's operating budget had been spent on indigent relief for free basic services (including water, sanitation, electricity and waste removal, but excluding rebates on rate accounts). **REASON(S) FOR OVERPERFORMANCE:** The overperformance reported against this key performance indicator attributable to the increased numbers qualifying for free basic services in terms of the revised ATTP Policy. NOTE: The average qualifying beneficiaries for the 2023/24 period was 70473 compared to an increased average of 70650 for the 2024/25 period. **ADJUSTMENT:** The annual budget has been adjusted upwards by R48,117,340. In this regard, the target has been amended downwards from 2.67% to 2.65%. It should be noted that the Municipality with this target amendment realigned its annual target to realistic budget projections as part of the mid-year adjustment process and adjustments budget.	**BUDGET AND TREASURY**

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N/A	LED3.11	KPA 3: LOCAL ECONOMIC DEVELOPMENT	57	Average time taken to finalise business license applications	Quarterly	5.11 working days	21 working days	21 working days	4.16 working days	Over achieved	21 working days	4 working days	Over achieved	21 working days	4 working days	Over achieved	21 working days	4 working days	Over achieved	**WORK DONE:** As at 30 June 2025, the Municipality reported an average turnaround time of 4 working days to finalise business licence applications. The purpose of the key performance indicator is to measure the average number of working days a business owner can expect to wait for an outcome on a business licence application which has been assessed as a "complete application", from the date of submission and receipt of a complete business licence application, to the date of the outcome of a licensing decision received from the Municipality. Of the business licence applications received to date, 82 were assessed to be "complete" in terms of the indicator requirements and were processed within the prescribed timeline. A "complete application" refers to the point at which all of the required administrative information has been supplied by the business, allowing the Municipality to proceed with the processing of the business licence application. **REASON(S) FOR OVERPERFORMANCE:** The overperformance reported against this key performance indicator is attributed to a concerted effort made by the Municipality in finalising all business applications timeously.	PUBLIC HEALTH
N/A	LED 3.12	KPA 3: LOCAL ECONOMIC DEVELOPMENT	58	Average time taken to finalise informal trading permits	Quarterly	5 days	5 days	5 days	5 days	Achieved	5 days	4 days	Overachieved	5 days	4 days	Overachieved	5 days	4 days	Overachieved	**WORK DONE**: During the period under review, the turnaround time for the processing of informal trading permits amounted to 4 days. **REASONS FOR OVERPERFORMANCE**: The overperformance is attributed to those permits that were issued as renewals to informal traders. In these instances turnaround times take as little as 1 day.	ECONOMIC DEVELOPMENT, TOURISM AND AGRICULTURE
N/A	LED 3.13	KPA 3: LOCAL ECONOMIC DEVELOPMENT	59	Average number of days taken to process building application of 500 square meters or more	Quarterly	10 days	60 days	60 days	10 days	Over achieved	60 days	10 days	Overachieved	60 days	9 days	Overachieved	60 days	11 days	Overachieved	**WORK DONE**: During the period under review, the average number of days taken to process building applications of 500 square meters or more amounted to 11 days. **REASONS FOR OVERPERFORMANCE:** The reason for overperformance reported against this Key Performance Indicator is attributed to strict adherence to the SOP (Building Plan Process Workflow) and timeous communication to applicants.	HUMAN SETTLEMENTS
N/A	LED3.21	KPA 3: LOCAL ECONOMIC DEVELOPMENT	60	Percentage of revenue clearance certificates issued within 10 working days from the time of completed application received	Quarterly	99%	95%	95%	99%	Overachieved	95%	99%	Overachieved	95%	**99%**	Overachieved	95%	99%	Overachieved	**WORK DONE**: During the period under review, 99% or 11 637 of a total of 11 730 rates clearance certificates were issued within 10 working days or less. **REASON(S) FOR OVERPERFORMANCE**: The Municipality consistently overperforms in this area as a result of the dedication and commitment of the relevant staff to meet turnaround time deadlines.	BUDGET AND TREASURY

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N/A	LED3.31	KPA 3: LOCAL ECONOMIC DEVELOPMENT	61	Average number of days from the point of advertising to the letter of award per 80/20 procurement process	Quarterly	N/A	90 days	90 days	N/A	Not Applicable	90 days	N/A	Not Applicable	90 days	**N/A**	Not Applicable	90 days	174 days	Not achieved	**WORK DONE:** During the period under review, the average number of days from the point of advertising to the letter of award per 80/20 procurement process amounted to 174 days. It may be noted that for the 2024/25 financial year, the municipality had calculated this key performance indicator based on the number of tenders that had been both advertised and awarded in the current financial year. **REASONS FOR UNDER/OVERPERFORMANCE:** During quarters 1 - 3, no tender was both advertised and awarded during July 2024 - March 2025. In the fourth quarter, however, one tender that was previously advertised on 30 October 2024, was awarded on 22 April 2025, resulting in the 174 days reported (i.e. only 1 tender fits the criteria used in measuring this key performance indicator). The underperformance reported against this key performance indicator is due to the fact that a letter of award may only be issued after a Municipal Manager Resolution (MMR) has been signed and BAC minutes endorsed by the BAC. The underperformance is due to a lag in these processes. **CORRECTIVE ACTION / MITIGATION**: Following clarity received from National Treasury, the Municipality intends to amend the manner in which it reports on this key performance indicator. In 2025/26, all 80/20 tenders that have been awarded, irrespective of the year of advertisement, will be included in the calculation. This will be more reflective of actual performance. Furthermore, with the secondment of an Acting City Manager, the turnaround time for the authorisation of MMRs has significantly improved. This will reflect in the turnaround time for the new financial year.	BUDGET AND TREASURY
N/A	LED3.32	KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	62	Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission	Quarterly	38.9%	100%	100%	36%	Not achieved	100%	40%	Not achieved	100%	38%	Not achieved	100%	37%	Not achieved	**WORK DONE:** During the reporting period, 37% of municipal payments were made to service providers who had submitted complete forms within 30-days of invoice submission. It may be noted, that as per KPI 21, the average turnaround time to pay creditors is approximately 83 days. **REASON(S) FOR UNDERPERFORMANCE:** The reason for underperformance reported is due to challenges, amongst others listed below: •Payment of service providers being committed by service Directorates with insufficient Budget being available, thereby having to undertake Budget Amendments after invoicing has been done. •Work undertaken outside the terms and conditions of contract (Out of Scope work) and or contract having lapsed / expired, resulting in irregular expenditure which is not permissible in terms of Section 78(1)(c) of the MFMA. •Work undertaken without a valid purchase order issued by an authorized official, resulting in irregular expenditure being created which is not permissible in terms of Section 78(1)(c) of the MFMA. •Instances in which processes to obtain an Authority to Pay the invoice have been identified as having irregularities as well as similar challenges with Section 32 Reports that must accompany such an authority, prior to the payment being authorised to be paid. During this period payments made to Afrisave were in excess of 650 days (due to amounts owing to Afrisave and Afrisave owing the municipality which had to be resolved), and a few payments made to Coega Development Corporation which were in excess of 600 days as a result of RBIG contractual issues **CORRECTIVE ACTION / MITIGATION:** To mitigate against the underperformance reported, refresher training courses will be held by the Creditors Division to update officials on the way in which systems and internal processing and administrative challenges can be dealt with. Furthermore, the standard operating procedure for the payment of creditors has been documented and will assist to streamline and rectify processing and administrative challenges. Furthermore, Budget and Treasury Directorate will continue to issue communication, in terms of direct memorandums addressed to relevant Directorates and copying in the Directorates' respective member of management committee (MMC) whenever there are overdue invoices identified in the payment value chain awaiting settlement. In addition, the Expenditure Management Sub-Directorate circulates a weekly report on all unpaid Invoices to the City Manager; Executive Directors and Accountants. **NOTE:** It should be noted that during the period July – August 2024 communication was issued to all existing and prospective service providers via the local newspapers advising on how to do business with the municipality in a legislatively compliant manner. The Acting City Manager also issued internal communication to the institution during July 2024 on the importance of ensuring that the administration does not commit the institution without an available budget, as it results in unauthorised expenditure which has a delayed effect on the payment of invoices.	BUDGET AND TREASURY

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N/A	TR4.21	KPA 1: BASIC SERVICE DELIVERY	63	Percentage of municipal bus services 'on time' ***(The Key Performance Indicator has been removed in line with the Council resolution dated 18 June 2025)***	Quarterly	N/A (KPI removed during 2024/25 mid-year adjustments processed)	60%	Configuration of the Operating Monitoring System completed	In Progress (Configuration of the Operating Monitoring System in progress)	Partially achieved	60%	0% (Configuration of the Operations Monitoring System in progress)	Not achieved	60%	N/A	Not Applicable	60%	N/A	Not applicable	**NOTE:** It should be noted that this key performance indicator was removed during the 2024/25 Mid-Year Adjustments processes due to no service provider being appointed to maintain the system, assist with the detailed configuration of the system and to avail data for reporting.	INFRASTRUCTURE AND ENGINEERING
N/A	TR5.31	KPA 1: BASIC SERVICE DELIVERY	64	Percentage of scheduled municipal bus trips that are universally accessible	Quarterly	New Key Performance Indicator Introduced in 2024/25	32%	32%	33.09%	Over achieved	32%	31.08%	Partially achieved	32%	29.34%	Partially achieved	32%	21.86%	Not Achieved	**WORK DONE:** As at 30 June 2025, 21.86% of scheduled municipal bus trips were universally accessible. A total of 77,988 trips were planned across the system and only 17,050 of these are considered to be universally accessible. Performance is calculated as follows: 17050 ÷ 77988 × 100 = 21.86%. **REASONS FOR UNDERPERFORMANCE:** During the last 3 months of the financial year vehicle availability reduced to zero. The service provider responsible for maintenance was unwilling to carry out any maintenance and repairs of the buses due to unpaid invoices. Unpaid invoices are due to a conflicting interpretation of the SLA. As a result, invoices needed to be amended and be reissued by the service provider. Intense discussions have been ongoing which has resulted in some minor invoices being paid by the end of the reporting period. However at the time of reporting there is still approximately R3,7M outstanding payments. **CORRECTIVE ACTION / MITIGATION:** An addendum to the SLA has been drafted, to clarify the scope of works, set limits to the markup and percentage for the charging of consumables. In addition, an invoice tracking system has been developed to assist the service delivery department to track the payments through the payment processes. The service provider has been kept updated as to the progress of payments and they have aligned their invoicing processes to accommodate the requirements of the SLA.	INFRASTRUCTURE AND ENGINEERING
N/A	TR6.11	KPA 1: BASIC SERVICE DELIVERY	65	Percentage of unsurfaced road graded ***(The Key Performance Indicator has been removed in line with the Council resolution dated 18 June 2025)***	Annual	N/A (KPI removed during 2024/25 mid-year adjustments processed)	0.7300%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									0.7300%	N/A	Not applicable	**NOTE:** It should be noted that this key performance indicator was removed during the 2024/25 Mid-Year Adjustments processes, since no funding could be secured to undertake an assessment of municipal roads in 2024/25. In order to measure and report performance against this key performance indicator, an assessment of all municipal roads in Nelson Mandela Bay is required (previous assessment was undertaken in 2015), at a project cost of approximately R150 million.	INFRASTRUCTURE AND ENGINEERING
N/A	TR6.12	KPA 1: BASIC SERVICE DELIVERY	66	Percentage of surfaced municipal road lanes which has been resurfaced and resealed ***(The Key Performance Indicator has been removed in line with the Council resolution dated 18 June 2025)***	Quarterly	N/A (KPI removed during 2024/25 mid-year adjustments processed)	0.4500%	Councillor consultations convened 0.0450%	Councillor consultations convened 0.0247%	Partially achieved	0.0900%	0.158%	Over achieved	0.2700%	N/A	Not Applicable	0.4500%	N/A	Not applicable	**NOTE:** It should be noted that this key performance indicator was removed during the 2024/25 Mid-Year Adjustments processes, since no funding could be secured to undertake an assessment of municipal roads in 2024/25. In order to measure and report performance against this key performance indicator, an assessment of all municipal roads in Nelson Mandela Bay is required (previous assessment was undertaken in 2015), at a project cost of approximately R150 million.	INFRASTRUCTURE AND ENGINEERING
WS1.1	WS1.11	KPA 1: BASIC SERVICE DELIVERY	67	Number of new sewer connections meeting minimum standards	Quarterly	1103	2000	250	181	Not Achieved	750	1092	Over achieved	1500	1210	Partially achieved	2000	1471	Not Achieved	**WORK DONE:** As at 30 June 2025, 1471 new sewer connections meeting minimum standards were installed. **REASON(S) FOR UNDERPERFORMANCE:** The late approval by Council of the adjustments budget, had a negative impact on the municipality's ability to deliver against this indicator (i.e. appoint and pay service providers). **CORRECTIVE ACTION / MITIGATION:** The municipality will endeavour to ensure alignment between planning and budgeting during the 2025/26 financial year.	INFRASTRUCTURE AND ENGINEERING
WS2.1	WS2.11	KPA 1: BASIC SERVICE DELIVERY	68	Number of new water connections meeting minimum standards	Quarterly	1103	2000	250	181	Not Achieved	750	1092	Over achieved	1500	1210	Partially achieved	2000	1471	Not Achieved	**WORK DONE:** As at 30 June 2025, 1471 new water connections meeting minimum standards were installed. **REASON(S) FOR UNDERPERFORMANCE:** The late approval by Council of the adjustments budget, had a negative impact on the municipality's ability to deliver against this indicator (i.e. appoint and pay service providers). **CORRECTIVE ACTION / MITIGATION:** The municipality will endeavour to ensure alignment between planning and budgeting during the 2025/26 financial year.	INFRASTRUCTURE AND ENGINEERING

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WS4.1	WS4.11	KPA 1: BASIC SERVICE DELIVERY	69	Percentage of water treatment capacity unused	Annual	44.86%	15%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									15%	38%	Over achieved	**WORK DONE:** As at 30 June 2025, 38.01% of the water treatment capacity was unused. 124 040 688kl of the total volume of water was treated over the last year against 200 111 250kl of the daily water treatment plant's available design capacity. This implies that 76 070 562kl of the water treatment plant was unused. Actual performance is calculated as follows: 124 040 688 / 200 111 250=0.6199 (1 - 0.6199 = 0.3801 * 100 = 38.01%). **REASONS FOR OVERPERFORMANCE:** The overperformance reported stems from the water restrictions that are imposed by the Department of Water and Sanitation, resulting in less water being treated at the water treatment works than its design capacities. **NOTE:** The 15% target is actually a warning sign that the system needs to be considered for upgrade or extension and these upgrades are done on a multi year period. When there is more unused capacity, it gives an opportunity for switching off certain treatment process stages to save works operational costs. Thus, a figure higher than 15% gives an opportunity to reduce the operational costs for water treatment and permits isolation for maintenance. A figure lower than 15% compels the Municipality to look at upgrading or extending the current treatment capacity.	INFRASTRUCTURE AND ENGINEERING
WS4.2	WS4.21	KPA 1: BASIC SERVICE DELIVERY	70	Percentage of industries with trade effluent inspected for compliance	Annual	64%	50%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									50%	**68%**	Over achieved	**WORK DONE**: For the period ending 30 June 2025, 321 trade effluent industries were inspected out of 474 registered industries with trade and effluent, which translates to 68%. The reported performance is calculated as follows: (1) Number of industry trade effluent inspections undertaken / (2) Number of registered industries with trade effluent) x 100 = (321 / 474 x 100 = 68%) **REASON FOR OVERPERFORMANCE:** It may be noted that the Municipality focuses its planning for inspections on "problematic" industries (i.e. the target of 50%). During the financial year, the need arose for more trade effluent industries to be inspected. This was made possible by the additional inspector that was appointed on 13 January 2025.	INFRASTRUCTURE AND ENGINEERING
N/A	WS4.31	KPA 1: BASIC SERVICE DELIVERY	71	Percentage of wastewater treatment capacity unused	Annual	24.40%	15%	According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.									15%	40.98%	Over achieved	**WORK DONE:** As at 30 June 2025, 40.98% of the available wastewater treatment capacity was unused. It may be noted that an average of 44172604kl of the total volume of waste water was treated during the period under review against an average of 74839600kl daily waste water treatment plant available design capacity. This implies that 40.98% of the waste water treatment plant was unused. Actual is calculated as follows: 44172604 / 74839600 = 0.5902 (1 - 0.5902 = 0.4098 * 100 = 40.98%) **REASONS FOR OVERPERFORMANCE:** The overperformance reported against the key performance indicator stems from less wastewater being discharged for treatment at the works than its design capacities. It should further be noted that the wastewater volumes reported are from the flows measured at the treatment works. Reduction of volumes may be associated with the water use reduction by consumers and users, blockages on the sewer network and water leaks. The wastewater treatment works are designed to accommodate the current and future flows over a certain period. Fluctuations in the discharges into the sewer network and hinderances experienced in the sanitation services impacts the total volume received at the works. Wastewater Treatment Works' designs are not flexible. Less flows received at the works leads to reduced costs of running the service. **NOTE:** The 15% target is actually a warning sign that the system needs to be considered for upgrade or extension and these upgrades are done on a multi year period. When there is more unused capacity, it gives an opportunity for switching off certain treatment process stages to save works operational costs. Thus, a figure higher than 15% gives an opportunity to reduce the operational costs for wastewater treatment and permits isolation for maintenance. A figure lower than 15% compels the Municipality to look at upgrading or extending the current treatment capacity.	INFRASTRUCTURE AND ENGINEERING

NELSON MANDELA BAY MUNICIPALITY
ADJUSTED 2024/25 ANNUAL PERFORMANCE REPORT

IDP MFMA C88 REF / MSA REG REF	SDBIP MFMA C88 REF / MSA REG REF	KEY PERFORMANCE AREA (KPA)	KPI NO	KEY PERFORMANCE INDICATOR	PRESCRIBED FREQUENCY OF REPORTING	BASELINE (ANNUAL PERFORMANCE OF 2023/24 ESTIMATED)	2024/25 ANNUAL PERFORMANCE TARGET	PERFORMANCE INFORMATION REPORTED FOR THE 2024/25 FIRST QUARTER			PERFORMANCE INFORMATION REPORTED FOR THE 2024/25 SECOND QUARTER			PERFORMANCE INFORMATION REPORTED FOR THE 2024/25 THIRD QUARTER			PERFORMANCE INFORMATION REPORTED FOR THE 2024/25 FOURTH QUARTER				REPORTING DIRECTORATE / OFFICE
								1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024 - 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET 1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE 1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS	PERFORMANCE ANALYSIS, REASONS FOR OVERPERFORMANCE / UNDERPERFORMANCE AND MEASURES TAKEN TO CORRECT / IMPROVE PERFORMANCE	
~~WSS 2~~	~~WSS 21~~	~~KPA 1: BASIC SERVICE DELIVERY~~	~~72~~	~~Infrastructure leakage index~~ ***(The Key Performance Indicator has been removed in line with the Council resolution dated 18 June 2025)***	Annual	~~N/A (KPI removed during 2024/25 mid-year adjustments processed)~~	~~7~~	~~According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.~~								~~7~~	~~N/A~~	~~Not applicable~~	**NOTE:** It should be noted that this key performance indicator was removed during the 2024/25 Mid-Year Adjustments processes. Due to a limitation identified in the portfolio of evidence provided in the support of this KPI. It has been established that reliance cannot be placed on unmetered connections identified through EDAMS and GIS which is required in terms of the KPI TID. The municipality is required to undertake a physical field verification on all unmetered connections identified through EDAMS and GIS. Since no provision in respect of capacity and budget could be made available to undertake this verification exercise before June 2025, the KPI and targets have been removed.	~~INFRASTRUCTURE AND ENGINEERING~~
~~WSS 3~~	~~WSS 31~~	~~KPA 1: BASIC SERVICE DELIVERY~~	~~73~~	~~Percentage of total water connections metered~~ ***(The Key Performance Indicator has been removed in line with the Council resolution dated 18 June 2025)***	~~Annual~~	~~N/A (KPI removed during 2024/25 mid-year adjustments processed)~~	~~97%~~	~~According to MFMA Circular 88, the Municipality is required to report achievement against this Key Performance Indicator in its Annual Performance Report only. It should, however, be noted that the Municipality monitors performance against this KPI throughout the financial year, by means of including quarterly targets in the performance scorecard of the relevant Senior Manager.~~								~~97%~~	~~N/A~~	~~Not applicable~~	**NOTE:** It should be noted that this key performance indicator was removed during the 2024/25 Mid-Year Adjustments processes. Due to a limitation identified in the portfolio of evidence provided in the support of this KPI. It has been established that reliance cannot be placed on unmetered connections identified through EDAMS and GIS which is required in terms of the KPI TID. The municipality is required to undertake a physical field verification on all unmetered connections identified through EDAMS and GIS. Since no provision in respect of capacity and budget could be made available to undertake this verification exercise before June 2025, the KPI and targets have been removed.	~~INFRASTRUCTURE AND ENGINEERING~~
N/A	N/A	KPA 1: BASIC SERVICE DELIVERY	74	Percentage real water losses as defined by the International Water Association (Physical losses of water from the distribution system, including leakage and storage overflows)	Quarterly	34.8%	33%	34.5%	38.8%	**Partially Achieved**	34%	38.5%	**Partially achieved**	33.5%	36.9%	**Partially achieved**	33%	37.7%	**Partially achieved**	**WORK DONE:** As at 30 June 2025, the municipality reported 37.7% real water losses. The actual is calculated as follows:48 234 532 (real water losses) / 127 970 887 (volume treated) x 100 = 37.7%. **REASON(S) FOR UNDERPERFORMANCE:** The underperformance reported against this Key Performance Indicator is due to the fact that less than 50% water was billed. It should be noted that in months when billing is higher, "water losses" decrease, and in the months when the Municipality experiences challenges with billing, "water losses" increase. The challenges around billing experienced during the review period is due to faulty and/ or stolen water meters, as well as a dependency on Budget and Treasury (Billing) to timeously capture new water meters and water meter readings on the Billing System. **CORRECTIVE ACTION/ MITIGATION:** To mitigate against the underperformance reported, the municipality is in the process of rolling out a meter replacement programme targeting 34 342 meters to assist in improving billed volumes. The Programme will also target the capturing and reading of new meters going forward. Furthermore, the three involved directorates (Infrastructure and Engineering, Human Settlements and Budget and Treasury) meet on a bi-weekly basis to attend to matters relating to the billing of water meters. Additionally to address the matter of unresolved Material Irregularities (MIs) regarding unmetered water connections, the Audit Committee intends to monitor progress on the matters on a regular basis. **NOTE:** The indicator measures the volume of water lost by the Municipality through all types of leaks, breaks and overflows on mains, service reservoirs and service connections, up to the point of users metering. The formula to calculate real water losses is a relationship between input volume and billed volume . The bigger the gap between the two, the more real volume lost.	INFRASTRUCTURE AND ENGINEERING

NOTES:

On 30 May 2024, 15 and 25 August 2024, Municipalities were exempted by National Treasury from reporting against certain MFMA Circulator 88 indicators.

On request of the Auditor General, the Municipality has enclosed information in respect of Circular 88 Compliance Indicators for noting.

Furthermore, an extract from the Council approved SDBIP relating to Circular 88 indicators for which reporting / budget / systems challenges exist, has been appended for information.

Please note, for technical KPI detail, please follow the link to National Treasury MFMA Circular 88 Addendum 5:
https://mfma.treasury.gov.za/Circulars/Documents/Forms/AllItems.aspx?RootFolder=%2fCirculars%2fDocuments%2fBudget%20Circular%20No%2088%20%2d%20Addendum%205%20%2d19%20December%202023&FolderCTID=0x012000E772703726E2A8479752CF24A134692B

Furthermore, the APR following the link to the Council approved 2024/25 Adjusted SDBIP: https://www.nelsonmandelabay.gov.za/DataRepository/Documents/adjusted-2024-25-sdbip-25-april-2025_Qn4HJ.pdf

COMPLIANCE INDICATORS AND QUESTIONS (CIRCULAR 88)

NOTE: The following compliance indicators and questions were included in the 2024/25 SDBIP for reporting purposes as prescribed by MFMA Circular 88. However, these indicators do not form part of the main institutional scorecard, since no targets are required to be set in terms of the Circular.

INDICATOR NO	MFMA C88 REF	COMPLIANCE INDICATOR / QUESTION	INDICATOR DEFINITION	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 DECEMBER 2024)	3RD QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 31 MARCH 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	PRESCRIBED FREQUENCY OF	REPORTING DIRECTORATE / OFFICE
COMPLIANCE INDICATORS (CIRCULAR 88)										
1	C1 (GG)	Number of signed performance agreements by the MM and section 56 managers	This is the count of the total number of signed performance agreements by the municipal manager (section 57) and section 56 managers. A **performance agreement** is a written contract that establishes the expectations and accountability for meeting a set standard of execution excellence, and the consequences for not meeting them. Two or more parties agree on the actions the performer will execute and agree on the expected results from executing those actions. A **municipal manager (MM)** is appointed by council. He is the link between the council and the administration, of which he is the head. He has to account for the municipality's income and expenditure, assets and other obligations such as proper adherence to all legislation applicable to municipalities. A **Section 56 manager** is a manager employed under the terms of Section 56 of the Local Government: Municipal Systems Act, 2000. They are directly accountable to the municipal manager; or an acting manager directly accountable to the municipal manager under circumstances and for a period as prescribed.	11	3	3	3	3	Quarterly	**Chief Operating Officer**
2	C2 (GG)	Number of Executive Committee or Mayoral Executive meetings held	This is the count of the number of Executive Committee (ExCo) or Mayoral Committee meetings held. A Mayoral committee meeting is a meeting of the committee appointed by the Executive Mayor in terms of section 60 of the Structures Act. An Executive Committee refers to the members of Council elected to serve on an executive structure Chaired by the Mayor.	40	10	17	34	43	Quarterly	**Corporate Services**
3	C3 (GG)	Number of Council portfolio committee meetings held	This is the count of the number of Council portfolio committee meetings held. Portfolio committees exercise oversight over a particular municipal department or "portfolio".	50	13	24	24	39	Quarterly	**Corporate Services**
4	C4 (GG)	Number of MPAC meetings held	This is the count of the number of MPAC committee meetings held. A Municipal Public Accounts Committee (MPAC) is one of the Committees in terms of Section 79 of the Local Government: Municipal Structures Act 117 of 1998 to serve as an oversight committee to deal with Oversight Reports on annual reports as per Section 129 (1) of the Municipal Finance Management Act 56 of 2003.	13	1	1	1	1	Quarterly	**Corporate Services**
5	C5 (GG)	Number of recognised traditional leaders within your municipal boundary	This is a count of the number of recognised traditional leaders within a municipal boundary. A **municipal boundary** is defined as a line enclosing the geographical area of jurisdiction of a municipal corporation as delineated by territorial legislation. Recognised leaders refer to those groups which the municipal council officially recognises within the municipal area.	N/A MEC has not recognised any traditional leaders within NMBM					Annual	**Corporate Services**
6	C6 (GG)	Number of formal (minuted) meetings between the Mayor, Speaker and MM were held to deal with municipal matters	This is a count of the number of formal (minuted) meetings between the Mayor, Speaker, and MM held. A **Mayor** is the head of the executive of the municipality. A **Speaker** presides at meetings of the Council and performs the duties and exercises the powers delegated to the Speaker as defined in Section 59 of the Municipal Systems Act. A **municipal manager (MM)** is the accounting officer of the municipality appointed by council in terms of Section 57 of the Municipal Systems Act.	0	0	0	0	0	Quarterly	**Corporate Services**
7	C7 (GG)	Number of formal (minuted) meetings - to which all senior managers were invited- held	This is a count of the number of formal (minuted) meetings to which all senior managers were invited. A senior manager is a municipal manager or acting municipal manager and includes managers directly accountable appointed in terms of section 56 of the Municipal Systems Act.	61	8	16	17	22	Quarterly	**Corporate Services**
8	C8 (GG)	Number of councillors completed training	The number of councillors that have received training. A councillor is an individual who is elected to represent their local community and runs their local council. Training can be of any duration, length and need not be formally accredited.	77	16	314	352	394	Quarterly	**Corporate Services**
9	C9 (GG)	Number of municipal officials completed training	The number of municipal officials that have received training. A municipal official is a person in the employ of the municipality who has been delegated to perform any function of the municipality or any function for which the municipality is responsible. Training can be of any duration, length and need not be formally accredited.	625	0	104	314	998	Quarterly	**Corporate Services**

INDICATOR NO	MFMA C88 REF	COMPLIANCE INDICATOR / QUESTION	INDICATOR DEFINITION	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 DECEMBER 2024)	3RD QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 31 MARCH 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	PRESCRIBED FREQUENCY OF	REPORTING DIRECTORATE / OFFICE
10	C10 (GG)	Number of work stoppages occurring	The number of work stoppages. **Work stoppage** refers to the temporary cessation of work as a form of protest and can be initiated by either employees or management. When initiated by employees, work stoppages refer to a single employee or group of employees ceasing work purposefully as a means of protest.	2	0	1	3	4	Quarterly	**Corporate Services**
11	C11 (GG)	Number of litigation cases instituted by the municipality	The number of litigation cases instituted by the municipality. Litigation is an action brought in court to enforce a particular right. It involves a series of steps that may lead to a court trial and ultimately a resolution of the matter.	79	18	63	90	103	Quarterly	**Chief Operating Officer**
12	C12 (GG)	Number of litigation cases instituted against the municipality	The number of litigation cases instituted against the municipality. Litigation is an action brought in court to enforce a particular right. It involves a series of steps that may lead to a court trial and ultimately a resolution of the matter.	70	13	24	43	71	Quarterly	**Chief Operating Officer**
13	C13 (GG)	Number of forensic investigations instituted	The number of forensic investigations instituted. A **forensic investigation** is the gathering and analysis of all evidence in order to come to a conclusion about a suspect(s). In municipalities, the broad areas of misconduct that are investigated include irregular, wasteful and unauthorised expenditure; procurement irregularities; appointment irregularities; as well as cash theft, fraud, corruption and malicious administrative practices. This refers to newly instituted or on-going investigations.	83	7	8	8	8	Quarterly	**Chief Operating Officer**
14	C14 (GG)	Number of forensic investigations concluded	The number of forensic investigations conducted which have concluded. A **forensic investigation** is the gathering and analysis of all evidence in order to come to a conclusion about a suspect(s). In municipalities, the broad areas of misconduct that are investigated include irregular, wasteful and unauthorised expenditure; procurement irregularities; appointment irregularities; as well as cash theft, fraud, corruption and malicious administrative practices. This refers to investigations concluded.	41	8	8	8	8	Quarterly	**Chief Operating Officer**
15	C15 (GG)	Number of days of sick leave taken by employees	The number of days sick leave taken by municipal employees. Sick leave is paid time off from work that workers can use to stay home to address their health needs without losing pay. It differs from paid vacation time or time off work to deal with personal matters, because sick leave is intended for health-related purposes.	9091	15545	4129	5674	69320	Quarterly	**Corporate Services**
16	C17 (GG)	Number of temporary employees employed	The number of temporary employees employed by the municipality. **Temporary employees** refer to those employed on a fixed-term contract in addition to the official organisational structure of the municipality.	2945	1898	3051	7387	7304	Quarterly	**Corporate Services**
17	C18 (GG)	Number of approved demonstrations in the municipal area	The number of **approved demonstrations** in the municipal area. A demonstration is action by a mass group or collection of groups of people in favour of a political or other cause or people partaking in a protest against a cause of concern; it often consists of walking in a mass march formation and either beginning with or meeting at a designated endpoint, or rally, to hear speakers. An 'approved demonstration' refers to a planned action communicated to the local authority and for which permission has been provided.	0	11	16	16	16	Quarterly	**Corporate Services**
18	C19 (GG)	Number of recognised traditional and Khoi-San leaders in attendance (sum of) at all council meetings	The number of recognised traditional and Khoi-San leaders in attendance (sum of) at all council meetings. A traditional leader is any person who, in terms of customary law of the traditional community concerned, holds a traditional leadership position, and is recognised in terms of Traditional Leadership and Governance Framework Act of 2003. A Khoi-San leader is a person recognised as a senior Khoi-San leader or a branch head in terms of section 10 and includes a regent, acting Khoi-San leader and deputy Khoi-San leader. "Recognised leaders" refer to those groups which the municipal council officially recognises within the municipal area. This includes designated representatives of recognised leaders.	N/A MEC has not recognised any traditional leaders within NMBM					Quarterly	**Corporate Services**
19	C20 (ENV)	Number of permanent environmental health practitioners employed by the municipality	The number of permanent environmental health practitioners employed by the municipality. Environmental health practitioners are dedicated to protecting public health by monitoring and recommending solutions to reduce pollution levels. They use specialized equipment to measure the levels of contaminants in air, water and soil, as well as noise and radiation levels.	32	30	30	30	30	Quarterly	**Public Health**

INDICATOR NO	MFMA C88 REF	COMPLIANCE INDICATOR / QUESTION	INDICATOR DEFINITION	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 DECEMBER 2024)	3RD QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 31 MARCH 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	PRESCRIBED FREQUENCY OF	REPORTING DIRECTORATE / OFFICE
20	C21 (ENV)	Number of approved environmental health practitioner posts in the municipality	The number of permanent environmental health practitioners on the approved municipal organogram.	33	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			31	Annual	**Public Health**
21	C22 (GG)	Number of Council meetings held	The number of council meetings. A council is made up of elected members who approve policies and by-laws for their municipal area. Council meetings are a platform used by councillors to discuss these policies, by-laws and other issues relating to their municipality (e.g. service delivery issues) and to make decisions, through councillor voting, on them. Council meetings are typically open to the general public to attend as well.	16	2.00	6.00	12	18	Quarterly	**Corporate Services**
22	C23 (GG)	Number of disciplinary cases for misconduct relating to fraud and corruption	The number of disciplinary cases for misconduct related to fraud and corruption active within the municipality. A disciplinary case is an alleged instance of misconduct between an employee and employer whereby the employee should present evidence to respond to the allegations against him/her. Fraud is an intentionally deceptive action designed to provide the perpetrator with an unlawful gain or to deny a right to a victim. Fraud typically occurs with regard to finance. Corruption is a form of dishonesty or criminal offense undertaken by a person entrusted with a position of authority, to acquire illicit benefit or abuse power for one's private gain. Corruption may include many activities including bribery and embezzlement. For this definition, all forms of misconduct relating to dishonesty may be considered within the ambit of the measure.	0	0	0	8	8	Quarterly	**Corporate Services**
23	C24 (GG)	Number of council meetings disrupted	The number of council meetings where an unplanned disruption forces the municipal council to abandon the proceedings as originally scheduled and it is unable to conclude the agenda on account of the disruption. "Disruption", in this instance, refers to council meetings where agenda items are not concluded upon, and deferred to the next council meeting. Furthermore, any disruption of council proceedings that results in a suspension of the sitting outside of the planned agenda is also considered a "disruption".	0	0	0	0	0	Quarterly	**Corporate Services**
24	C25 (GG)	Number of protests reported	A protest reported refers to an unauthorised protest specifically, and excludes approved demonstrations. An unauthorised protest is a public display of grievance or concern by a group of more than 15 people for which a written approval from the local municipality has not been obtained in advance. Reported incidents means every unique incident of protest which the municipality has received a direct or indirect report for, whether in-progress or after the fact, regardless of whether the protest was aimed at the municipality or not.	2	0	0	0	0	Quarterly	**Corporate Services**
25	C26 (GG)	R-value of all tenders awarded	The Cumulative R-value of all tenders awarded. A **tender** is an invitation to bid for a project. A tender is 'awarded' when the municipality officially selects an individual/company to carry out the work required to complete a project.	Rates based - Service providers paid based on actual work implemented and based on industry norms. KPI cannot be calculated at this stage.	6900000	0	0	0	Quarterly	**Budget and Treasury**
26	C27 (GG)	Number of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations	(1) Simple count of the number of tenders awarded in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations	65	100	173	266	342	Quarterly	**Budget and Treasury**
27	C28 (GG)	R-value of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations	(1) Sum of the R-value of all tenders awarded in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations	Rates based - Service providers paid based on actual work implemented and based on industry norms. KPI cannot be calculated at this stage.	R1,065,663,678.00	R1,367,328,685.54	R1,872,639,066.61	R2,092,062,150.03	Quarterly	**Budget and Treasury**
28	C29 (GG)	Number of approved applications for rezoning a property for commercial purposes	(1) Simple count of the number of applications for rezoning a property for commercial purposes approved	39	11	24	28	43	Quarterly	**Human Settlements**
29	C41 (GG)	Number of approved engineer posts in the municipality	The number of approved engineering posts. An engineer is a person who designs, builds, or maintains engines, machines, or structures. An approved job post refers to employment posts that have been developed in relation to the Municipal Structures Act of 1998 and the Municipal Finance Management Act of 2003, and has been approved by the Municipal Manager.	68	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*	72	Annually	**Infrastructure and Engineering; Electricity and Energy**

INDICATOR NO	MFMA C88 REF	COMPLIANCE INDICATOR / QUESTION	INDICATOR DEFINITION	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 DECEMBER 2024)	3RD QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 31 MARCH 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	PRESCRIBED FREQUENCY OF	REPORTING DIRECTORATE / OFFICE
30	C42 (GG)	Number of registered engineers employed in approved posts	The number of registered engineers employed in approved posts. A Registered professional engineer is a person who is registered as a professional engineer with an official organising body. In South Africa, the statutory body for the engineering profession is the Engineering Council of South Africa (ECSA). An approved job post refers to employment posts that have been developed in relation to the Municipal Structures Act of 1998 and the Municipal Finance Management Act of 2003, and has been approved by the Municipal Manager.	1	1	1	11	11	Quarterly	Infrastructure and Engineering; Electricity and Energy
31	C43 (GG)	Number of engineers employed in approved posts	The number of engineers employed in approved posts. An engineer is a person who designs, builds, or maintains engines, machines, or structures with a formal qualification of a BScEng or BEng. An approved job post refers to employment posts that have been developed in relation to the Municipal Structures Act of 1998 and the Municipal Finance Management Act of 2003, and has been approved by the Municipal Manager.	4	2	6	4	4	Quarterly	Infrastructure and Engineering; Electricity and Energy
32	C44 (GG)	Number of disciplinary cases in the municipality	The number of active disciplinary cases within the municipality. A disciplinary case is a formal procedure initiated in relation to alleged misconduct on the part of an employee which may result in a warning, sanction or dismissal.	39	72	55	205	205	Quarterly	Corporate Services
33	C45 (GG)	Number of finalised disciplinary cases	The number of finalised disciplinary cases within the municipality. A disciplinary case is a formal procedure initiated in relation to alleged misconduct on the part of an employee which may result in a warning, sanction or dismissal.	10	4	39	106	106	Quarterly	Corporate Services
34	C46 (ENV)	Number of approved waste management posts in the municipality	The number of approved waste management posts. Waste management includes the activities and actions required to manage waste from its inception to its final disposal. This includes the collection, transport, treatment and disposal of waste, together with monitoring and regulation of the waste management process. An approved job post refers to employment posts that have been developed in relation to the Municipal Structures Act of 1998 and the Municipal Finance Management Act of 2003, and has been approved by the Municipal Manager.	736	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			736	Annual	Public Health
35	C47 (ENV)	Number of waste management posts filled	The number of waste management posts filled in terms of the approved structure. Waste management includes the activities and actions required to manage waste from its inception to its final disposal. This includes the collection, transport, treatment and disposal of waste, together with monitoring and regulation of the waste management process.	0	0	0	0	0	Quarterly	Public Health
36	C52 (HS)	Number of maintained sports facilities	The number of sports facilities maintained by the municipality, inclusive of those owned by the municipality and those maintained by it through agreement for public access. A sports facility is defined by the CSIR Guidelines (2015) as "Active recreation areas including formally provided and maintained playing fields for soccer, rugby, hockey, etc.; playing courts; indoor sports halls and stadiums. May include ablution facilities, seating, parking, tuck shop and club house."	33	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			33	Annual	Sports, Recreation, Arts and Culture
37	C53 (HS)	Square meters of maintained public outdoor recreation space	Square meters of municipality maintained active outdoor space intended for recreational purposes refers to land owned by the municipality or maintained for public access through agreement with another party. Public recreation space is defined broadly to mean land and open space available to the public for recreation. Recreation space shall include only space that primarily serves a recreation purpose. Includes: parks, outdoor sports facilities and public open space. Does not include beaches, resorts and nature reserves. Does not include pedestrianised streets and sidewalks, but may include pedestrian walkways with primarily a recreational purpose. Facilities charging an access fee may still be regarded as 'public' provided that no other access criteria are applied (annual membership fee, club affiliations, etc.)	7115410	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			7441900	Annual	Public Health
38	C54 (HS)	Number of municipality-owned community halls	The number of municipality-owned community halls. A community hall is defined by the CSIR Guidelines for the Provision of Social Facilities in South African Settlements (2015) as a "Centre or hall for holding public meetings, training, entertainment and other functions and having a variety of facilities such as a kitchen, toilets, storage space, etc. which should be provided at nominal rates for hire, with rentals tied to socio-economic status of area to provide affordable service."	22	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			34	Annual	Corporate Services

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39	C55(HS)	Number of housing recipients issued with title deeds	The number of registered housing recipients issued with title deeds by the municipality. A title deed is a document that proves legal ownership of a property in South Africa. In this instance, a housing recipient is a registered beneficiary of state-subsidised housing delivered by housing programmes.	1015	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			1178	Annual	**Human Settlements**
40	C57 (EE)	Number of registered electricity consumers with a mini grid-based system in the municipal service area	The number of registered municipal electricity consumers with an embedded generation electricity system. An embedded generation system refers to small scale electricity production localised to a site (or sites) within the electricity distribution network, close to the place of consumption. The indicator tracks the total number of registered consumers able to access electricity through alternative means, beyond municipal supply.	0 (There is no mini grid-based system in the municipal service area)	0 (There is no mini grid-based system in the municipal service area)				Quarterly	**Electricity and Energy**
41	C58 (EE)	Total non-technical electricity losses in MWh (estimate)	Total non-technical electricity losses in MWh. Electricity loss is a measure of unaccounted for energy. Non-technical electricity losses are caused by actions external to the power system and consist primarily of electricity theft, faulty or inaccurate meters, and errors in accounting and record-keeping. Therefore, by its very nature this indicator will rely on stated assumptions. Municipalities are to generate a measure of non-technical electricity losses in MWh on the basis of their existing procedures in terms of Standard Operating Procedures, while documenting the assumptions or parameters that inform such a measure.	516417.425MWH as at April 2024	223420.741 MWh	357275.340 MWh	474278.083 MWh	654275.258 MWh	Quarterly	**Electricity and Energy**
42	C59 (EE)	Number of municipal buildings that consume renewable energy	The number of municipal buildings consuming own renewable electricity or embedded generation. Renewable electricity is understood as renewable own generation and/or embedded generation within municipal buildings themselves. Embedded generation refers to the small-scale production of power connected within the electricity distribution network, located close to the place of consumption. Renewable own generation is electricity generation technology which harnesses a naturally existing energy flux, such as wind, sun, heat, or tides, and converts that flux to electricity for specific own supply, not for sale to customers. Where embedded generation supplies a complex of free-standing structures, all individual structures can be counted as buildings. This is inclusive of buildings leased by the municipality, as well as municipality-owned buildings.	1 (100kw South End Fire Station)	1 (100kw South End Fire Station)	1 (100kw South End Fire Station)	1 (100kw South End Fire Station)	1 (100kw South End Fire Station)	Quarterly	**Electricity and Energy**
43	C60(WS)	Total number of sewer connections	The total number of sewer connections in the municipal area. Sewer connection is any physical connection to a sewage disposal system or sewer system, whether direct or indirect, of a residence building, dwelling, dwelling unit, or other building, including individual units of multiple unit dwellings such as condominiums, townhouses, multiplexes, and apartment buildings.	229 413	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			229413	Annually	**Infrastructure and Engineering**
44	C61 (WS)	Total number of chemical toilets in operation	The total number of chemical toilets in operation. A chemical toilet collects human excreta in a holding tank and uses chemicals to minimize odors. These toilets are usually, but not always, self-contained and movable. A chemical toilet is structured around a relatively small tank, which needs to be emptied frequently.	1594	3546	3546	3546	3546	Quarterly	**Infrastructure and Engineering**
45	C62 (WS)	Total number of Ventilation Improved Pit Toilets (VIPs)	A VIP refers to a Ventilation Improve Pit Toilet which meets minimum standards in terms of the ventilation of the pit and toilet structure.	123	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			123	Annually	**Infrastructure and Engineering**
46	C63 (WS)	Total volume of water delivered by water trucks	The total volume of water (in kilolitres) delivered by water truck to a municipal area. A water truck is a vehicle designed with a water container for storing and transporting water for consumptive purposes.	0 As and when required	0 As and when required	0 As and when required	0 As and when required	0 As and when required	Quarterly	**Infrastructure and Engineering**
47	C64 (TR)	R-value of all direct municipal vehicle operational costs for public transport	The R-value of all direct municipal, and municipally-contracted, vehicle operational costs. Municipal vehicle operational costs refers to the costs off public transport vehicles that vary with vehicle usage, including fuel, tires, maintenance, repairs, and mileage-dependent depreciation costs. This is also inclusive of the staff and overhead operational costs. Municipality-contracted vehicles refer to fleets that are owned by private transport companies, but are operated by municipalities for public transport purposes. Any definitional clarification should be sought from the latest Division of Revenue Act as it relates to 'operational costs'.	R30,745,352	R6,415,328.76	R22,469,814.40	R29,829,967.90	R40,210,539.00	Quarterly	**Infrastructure and Engineering**

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48	C65 (TR)	Total number of scheduled public transport access points	The total number of scheduled public transport access points that are the responsibility of municipalities, which include bus and BRT services. Scheduled public transport service is that which provides access to the scheduled public transport services mentioned above, with a minimum service frequency of 30 minutes during the workday morning peak.	78	76	125	125	125	Quarterly	Infrastructure and Engineering
49	C66 (TR)	Number of passenger trips on scheduled municipal bus services	The number of operationalised passenger trips on scheduled municipal bus services, based on fare collection or trip capture on the system.	104677	254238	428545	801542	801542	Quarterly	Infrastructure and Engineering
50	C67 (FD)	Number of paid full-time firefighters employed by the municipality	The number of paid full-time firefighters employed by the municipality. A firefighter is a rescuer extensively trained in firefighting, primarily to extinguish hazardous fires that threaten life, property, and the environment as well as to rescue people and animals from dangerous situations. This could be either permanent or fixed-term employment, on a full-time basis.	211	94	94	94	94	Quarterly	Safety and Security
51	C69 (FD)	Number of 'displaced persons' to whom the municipality delivered assistance	The number of displaced persons (regardless of their nationality) to whom the municipality delivered assistance within the municipal area. A displaced person is person who was forced to or obliged to leave their home as a result of natural or human-made disasters, conflict, situations of generalised violence or violations of human rights. 'Assistance' in this instance refers to some or all of the following types of assistance: essential food and potable water; basic shelter and housing; appropriate clothing; and essential medical services and sanitation. The origins of displacement, extent and duration does not affect the measure, only the unique number of individuals to which the municipality has provided direct assistance in the reporting period.	1018	94	215	315	412	Quarterly	Safety and Security
52	C71 (LED)	Number of procurement processes where disputes were raised	The number of procurement processes where disputes were raised within the municipality. A municipality typically allows service providers who were unsuccessful in the tender process 14 days to dispute the outcome of their bid. This process usually takes place before the letter of award is issued to the successful bidder.	12	10	18	21	39	Quarterly	Budget and Treasury
53	C72 (FD)	Date of the last municipal Disaster Management Plan tabled at Council	The date (dd/mm/yyyy) of the last municipal Disaster Management Plan tabled at Council. A Disaster Management Plan is required in terms of Section 53 of the Disaster Management Act of 2002 and should be submitted to the National Disaster Management Centre by all relevant municipal organs of state and municipal entities in terms of the policy framework for disaster management. The tabling is inclusive of all three levels of Disaster Management Plans in terms of the disaster management policy framework.	2 December 2010	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			2 December 2010	Annually	Safety and Security
54	C73 (FD)	Number of structural fires occurring in informal settlements	The indicator measures the number of fires which occurred or originated in an area considered to be an informal settlement by the municipality and affected structures in that area. Structural fire incidents are defined as incidents of fire outbreaks in habitable structures, regardless of their formality (e.g. a fire on a formal structure within an area considered to be an informal settlement would still be counted as the indicator measures the number of fires).	629	390	635	635	877	Quarterly	Safety and Security
55	C74 (FD)	Number of dwellings in informal settlements affected by structural fires (estimate)	The indicator measures the estimated number of dwellings in an area considered to be an informal settlement by the municipality and affected by structural fires. 'Affected' in this context refers to structures which have sustained physical damage as a result of a fire. Structural fire incidents are defined as incidents of fire outbreaks in habitable structures, regardless of their formality (e.g. a fire on a formal structure within an area considered to be an informal settlement would still be counted as the indicator measures the number of fires).	588	359	487	487	603	Quarterly	Safety and Security
56	C75 (FD)	Number of people displaced within the municipal area	The number of people within the municipal area displaced by natural or human-made disasters, conflict, situations of generalised violence or violations of human rights, as documented by the municipality. Please refer to the definition of disaster in terms of the Disaster Management Act. For the purpose of this indicator, a person displaced by conflict, disaster or extreme weather is someone who was forced or obliged to leave their home from within the municipal area as a result of any category of event. It refers to those individuals documented as known to the municipality and does not pre-suppose that any sphere of government is directly providing for these individuals, only that their displacement from within the municipal area is known.	1098	278	278	278	278	Quarterly	Safety and Security / Human Settlements

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57	C76 (LED)	Number of SMMEs and informal businesses benefitting from municipal digitisation support programmes rolled out directly or in partnership with other stakeholders	The number of SMMEs and informal businesses benefitting from municipal digitisation support programmes rolled out directly or in partnership with other stakeholders, within the municipal area. Digitisation support programme can include: digital infrastructure provision, digital platforms, digital financial services, digital entrepreneurship support and digital skills development. **SMME** stands for ***small, medium and micro-enterprises.*** These businesses range from formally registered, informal and non-VAT registered organisations. Small to medium-sized businesses typically employ over a hundred people and are comparable to the small- and medium-sized enterprises (SME) segment found in developed countries. Micro-enterprises, on the other hand, typically encompass survivalist self-employed persons from the poorest layers of the population. This measures any business who has registered with the municipality to benefit from support for digitisation.	227	19	48	48	48	Quarterly	**Economic Development, Tourism and Agriculture**
58	C77 (LED)	B-BBEE Procurement Spend on Empowering Suppliers that are at least 51% black owned based	The B-BBEE Procurement Spend on Empowering Suppliers that are at least 51% black owned based within the municipality. In May 2019 amendments were made to the Enterprise and Supplier Development Scorecard and are now in effect. The aim of the Preferential Procurement scorecard is to encourage the usage of black owned professional services and entrepreneurs as suppliers while inherently encouraging measured entities to empower themselves on the broad-based principles of B-BBEE.	R77,386,336.84	R3,537,210.82	R 46,961,649.00	R 46,961,649.00	R368,279,403	Quarterly	**Budget and Treasury**
59	C78 (LED)	B-BBEE Procurement Spend on Empowering Suppliers that are at least 30% black women owned	The B-BBEE Procurement Spend on Empowering Suppliers that are at least 30% black women owned based within the municipality. In May 2019 amendments were made to the Enterprise and Supplier Development Scorecard and are now in effect. The aim of the Preferential Procurement scorecard is to encourage the usage of black owned professional services and entrepreneurs as suppliers while inherently encouraging measured entities to empower themselves on the broad-based principles of B-BBEE.	R38,410,015.65	R3,531,690.82	R 32,326,348.00	R 32,326,348.00	R265,990,875	Quarterly	**Budget and Treasury**
60	C79 (LED)	B-BBEE Procurement Spend from all Empowering Suppliers based on the B-BBEE Procurement	The B-BBEE Procurement Spend on all Empowering Suppliers based within the municipality. In May 2019 amendments were made to the Enterprise and Supplier Development Scorecard and are now in effect. The aim of the Preferential Procurement scorecard is to encourage the usage of black owned professional services and entrepreneurs as suppliers while inherently encouraging measured entities to empower themselves on the broad-based principles of B-BBEE.	R141,726,010.28	R8,396,553.50	R 81,565,518.00	R 81,565,518.00	R611,070,326	Quarterly	**Budget and Treasury**
61	C80 (LED)	Date of the last Council adopted Development Charges policy	The date of the last Development Charges policy adopted by the municipal council. A 'Development Charge' is also known as a capital contribution, engineering service contribution, bulk infrastructure connection levy or an impact fee (internationally). It is a once-off capital charge to recover the actual cost of external infrastructure required to accommodate the additional impact of a new development on engineering services.	N/A The municipality does not have a Development Charges Policy					Annual	**Infrastructure and Engineering**
62	C81 (LED)	Number of new business license applications	The number of new business license applications received by the municipality. Business license applications may be required by the municipality as it relates to food provision and other industries. This measures only the 'new' business license applications received by the municipality. By applying for a license as a 'new' business, the indicator measures new formal economic ventures pursued within the municipality. The indicator measures only those 'new' license applications and does not track renewals.	269	80	253	382	382	Quarterly	**Public Health**
63	C82 (LED)	Value of Commercial Projects Constructed by adding all of the estimated costs of construction values on building permits	Municipal construction permits require the capturing of estimated costs for construction. This indicator aggregates all of the estimated costs for the construction permits granted by the municipality.	269367659	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			R1,249,310,711.00	Annual	**Human Settlements**

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64	C83 (LED)	Number of building plans approved after first review	The building plan review process is a coordinated process for the review of projects and building plans which generally result in the issuance of a building permit. The process coordinates the review of staff representatives typically from Planning, Building, Engineering and Fire functions. This team reviews each project for compliance with applicable plans and code requirements. The review process consists of typically one to three City reviews. Most projects require at least two reviews. The number of reviews will depend on the level and complexity of the review and the completeness of the submittal. Projects with complete drawings and thorough responses to staff's comments should meet the two-review time line. Measuring the number of projects approved on first review is an indicator of the ease of meeting building plan compliance provisions within the municipality.	1002	210	446	540	808	Quarterly	Human Settlements
65	C84(LED)	Number of building plans submitted for review	The number of building plans submitted for review to the municipality. The building plan review process is coordinated process for the review of projects and building plans which generally result in the issuance of a building permit. The process coordinates the review of staff representatives typically from Planning, Building, Engineering and Fire functions. This team reviews each project for compliance with applicable plans and code requirements. This indicator gives a measure of the scale of building plan submissions.	5732	1261	2586	3499	4637	Quarterly	Human Settlements
66	C85(LED)	Number of business licenses renewed	The number of business licenses renewed within the municipal area. Business licenses are permits issued by the municipality that allow individuals or companies to conduct business within the municipal area. It is the authorization to operate a business issued by the local government, in line with local by-laws and provisions.	8	16	1	2	86	Quarterly	Public Health
67	C86 (LED)	Number of households in the municipal area registered as indigent	This refers to the number of households on the municipality's indigent register. An indigent register is a municipality administered list of households in need of economic relief/assistance. Those registered as indigent usually receive rates relief and the allocation of free basic services, including at least 6kl o free water per registered household per month and 50 kWh of electricity per registered household per month. Some municipalities provide more support than the above.	45612	71854	70438	70438	69565	Quarterly	Budget and Treasury
68	C87 (LED)	Number of firms in the formal sector split across 1-digit SIC codes	The number of formal business firms that are split across 1-digit SIC codes within the municipal area for the quarter. The **Standard Industrial Classification (SIC)** is a system for classifying industries by a four-digit code. It is used by government agencies to classify industry areas. In South Africa SIC codes 1 - 3 encompass the Agriculture, forestry and fishing sector; while SIC codes 5 -9 encompass the mining and quarrying sector.	This indicator is exempt by National Treasury from external assessment for the 2024/25 financial year and as a result, no achievement has been reported.					Annual	Economic Development, Tourism and Agriculture
69	C88 (LED)	Number of businesses registered with the South African Revenue Service within the municipal area	The number of businesses registered within the municipal area with SARS in terms of having submitted IT77 forms. This will include all businesses known to SARS with a physical address listed within the municipal area.	This indicator is exempt by National Treasury from external assessment for the 2024/25 financial year and as a result, no achievement has been reported.					Annual	Budget and Treasury
70	C89 (GG)	Number of meetings of the Executive or Mayoral Committee postponed due to lack of quorum	This is the count of the number of Executive Committee (ExCo) or Mayoral Committee meetings that were not held owing to a lack of quorum. A Mayoral committee meeting is a meeting of the committee appointed by the Executive Mayor in terms of section 60 of the Structures Act. An Executive Committee refers to the members of Council elected to serve on an executive structure Chaired by the Mayor. This refers to meetings that were unable to proceed due to lack of attendance.	0	0	0	0	0	Quarterly	Corporate Services
71	C90 (ENV)	Date of the last Climate Change Needs and Response Assessment tabled at Council	A Climate Change Needs and Response Assessment is a systematic diagnostic exercise undertaken by the municipality at least once every five years to determine the risks, vulnerabilities, and Climate Change response options in place or available to the municipality. This indicator measures the date when the assessment is tabled at a Council meeting as a matter of public record for the attention of public representatives.	Not available	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			Not available	Annual	Public Health

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72	C91 (ENV)	Date of the last Climate Change Response Implementation Plan tabled at Council	A Climate Change Needs and Response Implementation Plan sets out the strategies and responses that the municipality will be pursuing over the medium-term. This indicator measures the date when a response implementation plan is tabled at a Council meeting as a matter of public record for the attention of public representatives.	Not available	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			Not available	Annual	**Public Health**
73	C92 (GG)	Number of agenda items deferred to the next council meeting	The number of agenda items that have been deferred to the next council meeting because the council has failed to reach a quorum or withheld decisions on those items. Where multiple council meetings have been held, this is the sum total of those items deferred. This does not refer to agenda items referred to other structures, only items for which no decision or action is taken.	47	0	1	1	1	Quarterly	**Corporate Services**
74	C93 (FM)	Number of awards made in terms of SCM Reg 32	This indicator measures the number of awards made by means of "piggy back" contracts. MFMA SCM Reg 32 refers to procurement of goods and services secured by other organs of state.	This indicator is exempt by National Treasury from external assessment for the 2024/25 financial year and as a result, no achievement has been reported.					Quarterly	**Budget and Treasury**
75	C94 (FM)	Number of requests approved for deviation from approved procurement plan	The indicator measures the number of requests approved for deviation from the municipality's approved procurement plan. The indicator also provides the municipality with data on the reasons why the municipality has deviated from the approved procurement plan.	This indicator is exempt by National Treasury from external assessment for the 2024/25 financial year and as a result, no achievement has been reported.					Quarterly	**Budget and Treasury**
76	C95 (FM)	Number of residential properties in the billing system	The indicator measures the number of unique properties zoned for residential purposes by the municipality that reflects on the billing system of the municipality. This includes residential properties that are zero-rated.	240701	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			244170	Annual	**Budget and Treasury**
77	C96 (FM)	Number of non-residential properties in the billing system	The indicator measures the number of unique properties zoned for non-residential purposes by the municipality that reflects on the billing system of the municipality. This includes non-residential properties that are zero-rated.	32409	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			29661	Annual	**Budget and Treasury**
78	C97 (FM)	Number of properties in the valuation roll	The indicator measures the number of unique properties reflected on the municipal valuation roll. This includes residential properties that are zero-rated and draws from Supplementary valuation rolls in years between official valuations.	273110	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			273831	Annual	**Budget and Treasury**
79	C98 (LED)	Number of building plan applications approved	The number of building plans approved by the municipality. The building plan review process is a coordinated process for the review of projects and building plans which, when adjudicated as “approved”, generally results in the issuance of a building permit. An approved building plan application excludes those applications that receive an “amendment letter” or “date of first refusal.	New Compliance Indicator	650	1400	1861	2431	Quarterly	**Human Settlements**
80	C99 (EE)	Number of electricity connection applications received	The number of new electricity connection applications received by the municipality. This measures only the new applications received by the municipality, regardless of whether they are ‘valid’ or complete.	55	188	176	188	188	Quarterly	**Electricity and Energy**
81	C100(GG)	Quarterly salary bill of suspended officials	This Indicators measures / tracks the sum of the salary bill for all officials suspended from work or employment for the municipality for misconduct during the reporting period. Individuals on suspension continue to receive salaries without executing their municipal functions. Tracking the salary bill of suspended officials provides an indicator of the extent to which enduring suspensions are costing the municipality money without the benefit of service.	R11 138 746.90	R1,539,895.17	R2,214,034.60	R2,140 764.67	R2,049,280.46	Quarterly	**Corporate Services**
82	C101(GG)	Number of dismissals for fraud and corruption	The number of dismissals for fraud and corruption reported by the municipality. Corruption is defined broadly in the Prevention and Combating of Corrupt Activities Act 12 of 2004 in Chapter 2(s3) and any criminal offence that may fall within the ambit of this definition is included for the purposes of this indicator.	(New Compliance Indicator Introduced 2024/25)	*NOTE: Indicator is not applicable for the quarter. As prescribed by MFMA Circular 88 Addendum 5, this Indicator is to be reported on in the Annual Performance Report only.*			0	Annual	**Corporate Services**
83	C102(ENV)	Number of incidents of improper disposal of medical waste responded to by the municipality	The indicator measures the number of incidents reported to the municipality of the improper disposal of medical waste. Where an incident has been reported, it is understood that a municipality would respond to the report, diagnose the situation and undertake an appropriate course of action to remedy the situation as per the appropriate protocols.	(New Compliance Indicator Introduced 2024/25)	0	0	0	0	Quarterly	**Public Health**

INDICATOR NO	MFMA C88 REF	COMPLIANCE INDICATOR / QUESTION	INDICATOR DEFINITION	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 DECEMBER 2024)	3RD QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 31 MARCH 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	PRESCRIBED FREQUENCY OF	REPORTING DIRECTORATE / OFFICE
84	C103(ENV)	Number of notifiable medical condition investigations following the prescribed protocols	The indicator measures the number of incidents reported to the municipality where notifiable medication conditions are investigated. A Notifiable Medical Condition is defined in terms of the National Health Act: Regulations relating to the surveillance and the control of notifiable medical conditions as- a medical condition, disease or infection of public health importance that is classified as notifiable in terms of regulation 12, Annexure A, Tables 1-4. They may pose significant public health risks that can result in disease outbreaks or epidemics with high case fatality rates both nationally and internationally. And prescribed protocols apply on the basis of the Notifiable Medical Condition and should involve Environmental Health Practitioners as per protocol. Any investigation should conclude with a course of action related to the prevention or mitigation of the risk of such incidence in the future, subject to applicable protocols.	(New Compliance Indicator Introduced 2024/25)	0	7	11	11	Quarterly	**Public Health**
85	C104(ENV)	Number of foodborne disease outbreak investigations following the prescribed protocols	The indicator measures the number of incidents reported to the municipality where foodborne diseases are investigated according to the prescribed protocols, involving an Environmental Health Practitioner. A foodborne disease outbreak is defined as any food poisoning incident involving two or more individuals that are epidemiologically linked to a common food/beverage source (also referred to as foodborne illness or food poisoning). Any investigation should conclude with a course of action related to the prevention or mitigation of the risk of such incidence in the future, subject to applicable protocols.	(New Compliance Indicator Introduced 2024/25)	0	0	35	35	Quarterly	**Public Health**
				COMPLIANCE QUESTIONS (CIRCULAR 88)						
86	Q2	Has the IDP been adopted by Council by the target date?		No, it was adopted on the 7 June 2023 as against 31 May 2023 as reflected in the approved IDP/Budget Multi-Year time schedule. The Draft 2023/24 IDP was noted by Council on 3 April 2023 for public participation.	2024/25 IDP adopted on 26 June 2024.				Quarterly	**Chief Operating Officer**
87	Q4	What are the main causes of work stoppage in the past quarter by type of stoppage?		Work stoppages occurred for the Electricity and Energy Directorate occurred on the 27 September 2022 (when staff striked over suspension of the Scarce Skills Allowances) 21 April 2023 - Dissatisfaction regarding suspension of colleagues	Unsatisfactory work conduct by Electricity and Energy officials.				Quarterly	**Corporate Services**
88	Q5	How many public meetings were held in the last quarter at which the Mayor or members of the Mayoral/Executive committee provided a report back to the public?		53 18 public meetings took place during 11 April to 3 May 2023 35 public meetings took place during: 17 October – 22 November 2022 (25 meetings) 2 December - 12 December 2022 (9 meetings)	29 public meetings held between 30 September 2024 and 28 October 2024. 30 public meetings held between 24 April 2024 and 20 May 2025.				Quarterly	**Chief Operating Officer**
89	Q6	When was the last scientifically representative community feedback survey undertaken in the municipality?		2022	Currently in progress (award was made by BAC on 5 July 2024)				Quarterly	**Chief Operating Officer**
90	Q7	What are the biggest causes of complaints or dissatisfaction from the community feedback survey? Indicate the top four issues in order of priority.		1.Water and Sanitation 2. Roads and Transport 3. Safety 4. Street lights	1. Parks 2. Governance 3. Graveyards 4. Municipal Services (2022/23 survey)				Quarterly	**Chief Operating Officer**
91	Q17	Does the Municipality have a dedicated SMME support unit or facility in place either directly or in partnership with a relevant role-player?		Yes	Yes				Quarterly	**Economic Development, Tourism and**
92	Q18	What economic incentive policies adopted by Council does the municipality have by date of adoption?		Investment Incentive Policy - 02/10/20 20	Investment Incentive Policy - 02/10/20				Quarterly	**Economic Development, Tourism and**

INDICATOR NO	MFMA C88 REF	COMPLIANCE INDICATOR / QUESTION	INDICATOR DEFINITION	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 DECEMBER 2024)	3RD QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 31 MARCH 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	PRESCRIBED FREQUENCY OF	REPORTING DIRECTORATE / OFFICE
93	Q19	Is the municipal supplier database aligned with the Central Supplier Database?		Yes	Yes				Quarterly	Budget and Treasury
94	Q20.	What is the number of steps a business must comply with when applying for a construction permit before final document is received?		20	20				Quarterly	Human Settlements
95	Q21.	What is the organisational location of the disaster risk management function within your municipality? (Specify the placement and highest level filled post within it).		Safety and Security-Vacant position: Head of Disaster Management	71.8				Quarterly	Safety and Security
96	Q22	Please list the name of the structure and date of every meeting of an official IGR structure that the municipality participated in this quarter:		9, 11 &13 January 2023 - Provincial DSRAC & Lower Saxony Relations. 17 January 2023 - Meeting of the Portfolio Committee on Education with DoE. 25 January 2023 - Local Government Working Group 31 January 2023 - G&A Cluster Meeting 24 February 2023 - Presidential PLOs Forum. 1 March 2023 - Office of the Premier Stakeholders Engagement. 6 March 2023 - G&A Cluster Meeting. 7 March 2023 - Provincial IGR Forum Meeting. 22 March 2023 - Local Government Working Group. 30 March 2023 - Provincial International Relations Steering Committee.	1. ILGWG (23 September 2024, 26 August 2024, 22 July 2024, 25 October 2024, 26 November 2024, 12 December 2024, 25 February 2025, 24 March 2025, 25 April 2025). 2. DSRAC - Provincial Joint Coordination for Lower Saxony Incoming Delegation (18 & 21 October 2024; 23 September 2024, 9 September 2024, 2 September 2024, 19 August 2024, 12 August 2024). 3. GSCID (2 September 2024, 5 August 2024, 1 July 2024; 7 October 2024, 4 November 2024, 2 December 2024, 5 May 2025, 2 June 2025, 12 June 2025). 4. OTP (6&12&13 August- visit to China Zeijiang Province), (26 July 2024- Joint Declaration with UN), (9&16 July 2024 - Wolf Wind Farm) (22 October 2024- Preparatory and Gala Dinner for Lower Saxony), (1 & 6-9 November Preparatory and hosting of Jilin Province Delegation), (21 November 2024 & 20 December 2024 - BACK TO SCHOOL). 5. ECDC- 17&20 September Collaboration on Film, Fresh Produce, Arts and Culture Programs; 27 - 28 November 2024, September Collaboration on Film, Fresh Produce, Arts and Culture Program. 6. PROVINCIAL COGTA - 17 September - MEC Outreach in Kariega; 13 November 2024 - DDM Workstream 7. ETHEKWINI MUNICIPALITY - 16 September 2024, Benchmarking. 8. NELSON MANDELA UNIVERSITY - 2 September HETL Conference Preparation. 9. MBDA - 9 September 2024, Investment Promotion and Strategic Session. 10. OTP - 8 July 2024, IGR Technical Planning. 11. Risk Adjustment Strategy workshop - 17 Oct 2024 12. Improving Local Gov`t Working Group - 25 Oct 2024 14. Taking Legislature to the people - 7 Oct 2024. 15. MBAF - 15 October 2024. 16. DTIC - G20 Summit Preparation, 3 December 2024. 17. Provincial IR Steering Committee (27 March 2025). 18. Human Rights Day Steering Committee (6 Feb, 12 Feb, 5 Mar, 10-12-14-17-18-20-21 Mar).			Quarterly	Chief Operating Officer
97	Q23.	Where is the organisational responsibility for the IGR support function located within the municipality (inclusive of the reporting line)?		IGR located in Office of the Chief Operating Officer	Within the Office o the Chief Operating Officer				Quarterly	Chief Operating Officer
98	Q24.	Is the MPAC functional? List the reasons why if the answer is not 'Yes'.		Yes	Yes				Quarterly	Corporate Services
99	Q25.	Has a report by the Executive Committee on all decisions it has taken been submitted to Council this financial year?		No	No				Quarterly	Corporate Services

COMPLIANCE INDICATORS

NOTE: The following Indicators were included in the 2024/25 SDBIP in line with MSA Regulation 10, and to monitor the performance of the Municipal Entity. These indicators do not form part of the main institutional scorecard, but are reported against.

INDICATOR NO	MSA REG	COMPLIANCE INDICATOR	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 SEPTEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 DECEMBER 2024)	3RD QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 31 MARCH 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	PRESCRIBED FREQUENCY OF REPORTING	REPORTING DIRECTORATE / OFFICE
1	Reg10(e)	Number of people from employment equity target groups employed in the three highest levels of management in compliance with the municipal approved employment equity plan	5 [1 Section 56 Managers- Chief Operating Officer 4 Strategic Skilled Level Managers: Snr. Director: Land Planning (HS); Director: Plant Maintenance (I&E); Director: City Manager's Office Director: Corporate Human Resource Services (CS)]	In Progress Adverts placed and selection processes commence for (2 Section 56 Managers - Executive Director: EE Executive Director: I&E; 4 (Senior Director: Fire (SS); Senior Design and Implementation (I&E); Commissioner: Metro Police (SS); Director: Disaster Management (SS);	In Progress Adverts placed and selection processes commence for (2 Section 56 Managers - Executive Director: EE Executive Director: I&E; 4 (Senior Director: Fire (SS); Senior Design and Implementation (I&E); Commissioner: Metro Police (SS); Director: Disaster Management (SS);	Target not met Adverts placed and selection processes commence for (2 Section 56 Managers - Executive Director: EE Executive Director: I&E; 4 (Senior Director: Fire (SS); Senior Design and Implementation (I&E); Commissioner: Metro Police (SS); Director: Disaster Management (SS);	Target not met Adverts placed and selection processes commence for (2 Section 56 Managers - Executive Director: EE Executive Director: I&E; 4 (Senior Director: Fire (SS); Senior Design and Implementation (I&E); Commissioner: Metro Police (SS); Director: Disaster Management (SS);	Quarterly	**Corporate Services**
2	Reg10(b)	Percentage of households earning less than R4360 per month with access to free basic services	100%	100%	100%	100%	100%	Quarterly	**Budget and Treasury**
3	Reg10(f)	% of the Municipality's budget actually spent on implementing its Workplace Skills Plan	0.004%	0.008%	0.025%	0.040%	0.062%	Quarterly	**Budget and Treasury**
4	N/A	% achievement of the Mandela Bay Development Agency's 2024/25 Key Performance Indicators as reflected in / annexed to MBDA's Business Plan	78% (mid-term) 73% (annual)	81%	62%	48%	81%	Quarterly	**Mandela Bay Development Agency**

EXTRACT FROM THE COUNCIL APPROVED SDBIP - CIRCULAR 88 INDICATORS WITH CHALLENGES (BUDGET, SYSTEM AND IMPLEMENTATION)

NOTE: The following output indicators were included in the 2024/25 SDBIP as prescribed by MFMA Circular 88. However, these indicators do not form part of the main institutional scorecard, since no targets could be set due to either budget related challenges and / or system and reporting related challenges. The Municipality will, however, report progress on these indicators to National Treasury on a quarterly / bi-annual / annual basis, should same be required.

MFMA C88 OUTCOME	IDP MFMA C88 REF / MSA REG REF	SDBIP MFMA C88 REF / MSA REG REF	KEY PERFORMANCE AREA (KPA)	KPI NO	KEY PERFORMANCE INDICATOR	PRESCRIBED FREQUENCY OF REPORTING	DEFINITIONS	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	TARGET SETTING CHALLENGE	REPORTING DIRECTORATE / OFFICE
CIRCULAR 88 PRESCRIBED INDICATORS WITH BUDGET RELATED CHALLENGES										
TR 5. Improved access to public transport (incl. NMT)	N/A	TR5.11	KPA 1: BASIC SERVICE DELIVERY	1	Number of scheduled public transport access points added	Annual	The indicator measures the number of new public transport access points which has been constructed and operational in terms of the municipality's functional responsibilities (thus excluding commuter rail stations). A scheduled public transport service in this regard refers to a bus service provided by the municipal fleet (contracted or owned) at periodic intervals.	0 (The Municipality has no plan of adding scheduled public transport access points in the 2024/25 financial year. The inclusion of this KPI in the SDBIP is regulated by National Treasury through the MFMA Circular 88.)	The Municipality has no plan of adding scheduled public transport access points in the 2024/25 financial year. The inclusion of this KPI in the SDBIP is regulated by National Treasury through the MFMA Circular 88.	INFRASTRUCTURE AND ENGINEERING
HS1. Improved access to adequate housing	HS1.1	HS1.13	KPA 1: BASIC SERVICE DELIVERY	2	Hectares of land acquired for human settlements in the municipal area	Annual	The indicator measures the hectares of land acquired for human settlements development within the municipal area. Therefore, this refers to land acquired in an agreement between at least two parties for which purchase and sales agreement or donation agreements, expropriation notices, or development rights agreements have been concluded. The land is understood to have been acquired with the intention of advancing human settlements development within the municipal area, subject to the subsequent completion of any outstanding planning and approval processes.	0	It is not required that the municipality acquire land for human settlements on an annual basis. The process of land acquisition occurs approximately every 3 - 5 years, the last of which had been undertaken during the 2023/24 financial year.	HUMAN SETTLEMENTS
ENV5. Coastal and inland water resources maintained	ENV5.1	ENV5.11	KPA 1: BASIC SERVICE DELIVERY	3	Percentage of coastline with protection measures in place	Quarterly	The indicator measures the percentage of coastline with protection measures in place within municipal area. Protection measures refer to measures for protecting the coastal environment from activities that may detrimentally affect it and are inclusive of periodic maintenance. Protection measures are divided into 4 main categories: Hard (options influence coastal processes to stop or reduce the rate of coastal erosion); Soft (aim to dissipate wave energy by mirroring natural forces and maintaining the natural topography of the coast); Combined (combining hard and soft solutions is sometimes necessary to improve efficiency of the options and provide an environmentally and economically acceptable coastal protection systems); Innovative (exploited advancements in specific areas of engineering associated with erosion control namely geotextiles and beach drainage) Protection measures are therefore inclusive of managed retreat too.	0% (The inclusion of this KPI in the SDBIP is regulated by National Treasury through the MFMA Circular 88.)	The inclusion of the KPI in the SDBIP is regulated by National Treasury through MFMA Circular 88. The setting of targets for the KPI was not possible during planning due to existing uncertainty regarding roles and responsibilities of the Nelson Mandela Bay Municipality and the Provincial Department of Forestry, Fisheries and Environmental Affairs with regard to coastline protection.	SPORTS, RECREATION, ARTS AND CULTURE
LED1. Growing inclusive local economies	N/A	LED1.31	KPA 3: LOCAL ECONOMIC DEVELOPMENT	4	Number of individuals connected to apprenticeships and learnerships through municipal interventions	~~Quarterly~~	The indicator measures the number of individuals connected to apprenticeships and learnerships through municipal interventions. Municipal interventions refer to any project, programme or initiative intended to facilitate or implement change among the target population. Apprenticeships and learnerships, in this instance, refer specifically to structured learning processes for gaining theoretical knowledge and practical skills in the workplace leading to a qualification recognised in terms of the National Qualifications Authority. Apprenticeships and learnerships are key skills development opportunities that provide prospective employees with a foot on the ladder to employment while building their competencies. By tracking the number of individuals assisted by the municipality to secure these learning and development opportunities, this indicator provides a leading measure of the municipal contribution to developing the skills for an inclusive local economy.	40 (Electrician learnership learners - Recognition of Prior Learning) by September 2022 40 (Plumber learnership learners - Recognition of Prior Learning) by September 2022 25 (Water Reticulation learnership learners) by September 2022 25 (Water and Wastewater Reticulation Services learnership leaners) by September 2022 25 (Water and Wastewater Process Control learnership learners) by September 2022	The removal of the KPI and targets is recommended since the Municipality has not received Grant funding from LGSETA to connect individuals to apprenticeships and learnerships.	CORPORATE SERVICES

NOTE: The following output indicators were included in the 2024/25 SDBIP as prescribed by MFMA Circular 88. However, these indicators do not form part of the main institutional scorecard, since no targets could be set due to either budget related challenges and / or system and reporting related challenges. The Municipality will, however, report progress on these indicators to National Treasury on a quarterly / bi-annual / annual basis, should same be required.

MFMA C88 OUTCOME	IDP MFMA C88 REF / MSA REG REF	SDBIP MFMA C88 REF / MSA REG REF	KEY PERFORMANCE AREA (KPA)	KPI NO	KEY PERFORMANCE INDICATOR	PRESCRIBED FREQUENCY OF REPORTING	DEFINITIONS	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	TARGET SETTING CHALLENGE	REPORTING DIRECTORATE / OFFICE
CIRCULAR 88 PRESCRIBED INDICATORS WITH SYSTEM AND REPORTING RELATED CHALLENGES										
GG1. Improved municipal capability	GG 1.2	GG 1.21	KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	5	Staff vacancy rate	Quarterly	The indicator measures the number of unfilled posts in the municipal organisational structure as a percentage of the total number of employee posts in the municipality's organisational structure. The unfilled posts are inclusive of temporary and contract positions that appear on the municipality's approved organisational structure. They are exclusive of unfunded vacant positions on the municipality's approved organisational structure.	Proposed organisational structure in place	The inclusion of this KPI in the scorecard of the SDBIP is regulated by National Treasury through the MFMA Circular 88. However, the staff vacancy rate could not be calculated, as the Municipality does not have a Council approved organisational structure in place listing the current number of employee posts within the NMBM. The Municipality is currently reviewing its organisational structure in line with the Municipal staff regulations.	CORPORATE SERVICES
GG2. Improved municipal responsiveness	GG2.3	GG2.31	KPA 1: BASIC SERVICE DELIVERY	6	Percentage of official complaints responded to through the municipal complaint management system	Quarterly	The indicator measures the number of official complaints responded to as per the municipality defined norms and standards, as a percentage of the number of official complaints received. A complaint is any formal grievance, concern or issue registered with municipality as per its established systems and protocols. An official complaint, in this instance, should be formally logged within the Municipal Complaints Management System. “Norms and standards” refer to a municipality's agreed ability to respond promptly and appropriately to the complaints from the public, in line with protocols determined by the municipality, whether or not this is consistent with any external guidance or benchmarking. Note that resolution refers to an official municipal response to the complaint and does not provide for a determination of "satisfaction" with the municipal response on the part of the public.	0% (The inclusion of this KPI in the SDBIP is regulated by National Treasury through the MFMA Circular 88.)	The inclusion of this KPI in the SDBIP is regulated by National Treasury through the MFMA Circular 88. However, it should be noted that the municipality does not have an integrated data collection and reporting system in place to track performance in the manner required by Circular 88, which meets audit criteria. The municipality runs the risk of knowingly incurring a repeat audit finding from the Auditor General should targets be set and reporting against same occur, on a quarterly basis.	PUBLIC HEALTH / INFRASTRUCTURE AND ENGINEERING
TR 6. Improved quality of municipal road network	N/A	TR6.13	KPA 1: BASIC SERVICE DELIVERY	7	KMs of new municipal road network	Quarterly	The indicator measures the distance of municipal road network built in kilometres within the municipal area, by the municipality (inclusive of all its departments and implementing agents). This is inclusive of both surfaced and unsurfaced roads built by the municipality. Municipal road networks are enhanced as they are expanded and new connections are created, with the potential of contributing to commuting efficiencies.	0 (The Municipality has no plan of building new municipal road network in the 2022/23 financial year. The inclusion of this KPI in the SDBIP is regulated by National Treasury through the MFMA Circular 88.)	No budget is allocated for the implementation of this KPI, since the Municipality has no plan to build new municipal road network in the 2024/25 financial year. The inclusion of this KPI in the SDBIP is regulated by National Treasury through the MFMA Circular 88.	INFRASTRUCTURE AND ENGINEERING
TR 5. Improved access to public transport (incl. NMT)	N/A	TR5.11	KPA 1: BASIC SERVICE DELIVERY	8	Percentage of reported pothole complaints resolved within standard municipal response time	Quarterly	The indicator measures the percentage of reported pothole complaints resolved within the standard time, as a percentage of all potholes reported. A reported pothole complaint refers to the report as the incidence, not the number of potholes that may be referred to in a given report. The indicator demonstrates whether the municipality is efficient and consistent in undertaking this type of maintenance, at least insofar as pothole complaints reported by the public are concerned.	The inclusion of this KPI in the SDBIP is regulated by National Treasury through the MFMA Circular 88. However, it should be noted that the municipality does not have a fully functional integrated customer care and complaints management system in place to record reported pothole complaints responded to within standard municipal response time. in the manner required by Circular 88, which meets audit criteria. The municipality runs the risk of knowingly incurring a repeat audit finding from the Auditor General should targets be set and reporting against same occur, on a quarterly basis.	The Municipality has a fully functional integrated customer care and complaints management system in place to record reported pothole complaints responded to within standard municipal response time. However, the required supporting records management system does not fully comply with all prescribed audit requirements yet. During the 2024/25 financial year the municipality endeavours to conduct roadshows with the relevant directorates / offices to create awareness on the required business / records management processes.	INFRASTRUCTURE AND ENGINEERING
WS3. Improved quality of water and sanitation services	WS3.1	WS3.11	KPA 1: BASIC SERVICE DELIVERY	9	Percentage of callouts responded to within 48 hours (sanitation/wastewater)	Quarterly	The indicator measures the percentage complaints/callouts (outages logged with the municipality) responded to within 48 hours (sanitation/wastewater). Responded to means that someone is on site and has initiated a process of resolving the matter within 48 hours. This does not mean the complaint/callout was resolved, only that the matter was logged, appraised and responded to within 24 hours of notification.	The inclusion of this KPI in the SDBIP is regulated by National Treasury through the MFMA Circular 88. Treasury through the MFMA Circular 88. it should be noted that the municipality has a functional customer care and complaints management system in place to record reported sanitation / wastewater complaints responded to within 48 hours. However, the required supporting records management system does not fully comply with all prescribed audit requirements yet. It may be noted that the Municipality continues to monitor all callouts responded to and resolved at an operational level. During the 2023/24 financial year the municipality endeavours to conduct roadshows with the relevant directorates / offices to create awareness on the required business / records management processes.	The municipality has a functional customer care and complaints management system in place to record reported sanitation / wastewater complaints responded to within 48 hours. However, the required supporting records management system does not fully comply with all prescribed audit requirements yet. It may be noted that the Municipality continues to monitor all callouts responded to and resolved at an operational level. During the 2024/25 financial year the municipality endeavours to conduct roadshows with the relevant directorates / offices to create awareness on the required business / records management processes.	INFRASTRUCTURE AND ENGINEERING

NOTE: The following output indicators were included in the 2024/25 SDBIP as prescribed by MFMA Circular 88. However, these indicators do not form part of the main institutional scorecard, since no targets could be set due to either budget related challenges and / or system and reporting related challenges. The Municipality will, however, report progress on these indicators to National Treasury on a quarterly / bi-annual / annual basis, should same be required.

MFMA C88 OUTCOME	IDP MFMA C88 REF / MSA REG REF	SDBIP MFMA C88 REF / MSA REG REF	KEY PERFORMANCE AREA (KPA)	KPI NO	KEY PERFORMANCE INDICATOR	PRESCRIBED FREQUENCY OF REPORTING	DEFINITIONS	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	TARGET SETTING CHALLENGE	REPORTING DIRECTORATE / OFFICE
WS3. Improved quality of water and sanitation services	WS3.2	WS3.21	KPA 1: BASIC SERVICE DELIVERY	10	Percentage of callouts responded to within 48 hours (water)	Quarterly	The indicator measures the percentage complaints/callouts (outages) responded to within 24 hours (water). Responded to means that someone is on site and has initiated a process of resolving the matter within 48 hours. This does not mean the complaint/callout was resolved, only that the matter was logged, appraised and responded to within 48 hours of notification.	The inclusion of this KPI in the SDBIP is regulated by National Treasury through the MFMA Circular 88. Treasury through the MFMA Circular 88. it should be noted that the municipality has a functional customer care and complaints management system in place to record reported water complaints responded to within 48 hours. However, the required supporting records management system does not fully comply with all prescribed audit requirements yet. It may be noted that the Municipality continues to monitor all callouts responded to and resolved at an operational level. During the 2023/24 financial year the municipality endeavours to conduct roadshows with the relevant directorates / offices to create awareness on the required business / records management processes.	The municipality has a functional customer care and complaints management system in place to record reported sanitation / wastewater complaints responded to within 48 hours. However, the required supporting records management system does not fully comply with all prescribed audit requirements yet. It may be noted that the Municipality continues to monitor all callouts responded to and resolved at an operational level. During the 2024/25 financial year the municipality endeavours to conduct roadshows with the relevant directorates / offices to create awareness on the required business / records management processes.	INFRASTRUCTURE AND ENGINEERING
EE3. Improved reliability of electricity service	EE3.2	EE3.21	KPA 1: BASIC SERVICE DELIVERY	11	Percentage of planned maintenance performed	Quarterly	The indicator measures the actual executed maintenance jobs planned as a percentage of budgeted planned maintenance effort in scheduled 'jobs'. A 'job' is a planned maintenance task scheduled by the municipality.	68% Amended to: 82% (In line with CoAF 6006/2023)	It may be noted that repairs and maintenance services are undertaken internally. However, with regards to the materials needed and required for repairs and maintenance, all contracts are currently not in place. In this regard, the municipality is currently unable to implement maintenance activities.	ELECTRICITY AND ENERGY
EE1. Improved access to electricity	EE1.1	EE1.13	KPA 1: BASIC SERVICE DELIVERY	12	Percentage of valid customer applications for new electricity connections processed in terms of municipal service standards	Quarterly	This indicator measures the number of valid customer applications for new electricity connections processed within the municipal standard timeframes in relation to the total number of customer applications for new electricity connections. A 'valid customer application' for a new electricity connection refers to an application for which a quote has been supplied and payment made by the applicant, at which point the application becomes 'valid', regardless of whether it is commercial or residential. An electricity connection processed refers to the sequence of procedures between the point of payment for a valid application and obtaining a certificate of compliance (COC) to obtain a final connection (end). The indicator measures the percentage of all valid applications where the time taken between the point of payment and the certificate of compliance fall within municipal standard timeframes, as differentiated per the relevant facilities and categories of applicant.	New Key Performance Indicator Introduced in 2024/25	The inclusion of this KPI in the SDBIP is regulated by National Treasury through the MFMA Circular 88. Since the Municipality does not have clarity on the definition provided by National Treasury in relation to the sequence of procedures between the point of payment for a valid application and obtaining a final connection (end). For a municipality to do a final connection the applicant has to provide a COC which is not in the control of the municipality, however, it plays a vital role in that the municipality will not provide a meter for the electricity supply to the client without it. Since there is uncertainty on how to report on the KPI based on the procedures within the control of the municipal administration, the key performance indicator was retained in the SDBIP, but no target is set.	ELECTRICITY AND ENERGY
WS5. Improved water sustainability	WS5.2	WS5.21	KPA 1: BASIC SERVICE DELIVERY	13	Infrastructure leakage index	Annual	The indicator measures the real water loss from the supply network of physical distribution systems. The Infrastructure Leakage Index is derived from the structural and operational characteristics of the entire water infrastructure network.	7.5	Due to a limitation identified in the portfolio of evidence provided in the support of this KPI. It has been established that reliance cannot be placed on unmetered connections identified through EDAMS and GIS which is required in terms of the KPI TID. The municipality is required to undertake a physical field verification on all unmetered connections identified through EDAMS and GIS. Since no provision in respect of capacity and budget has been made available to undertake this verification exercise before June 2025, it is recommended that the KPI and targets be removed.	INFRASTRUCTURE AND ENGINEERING
WS5. Improved water sustainability	WS5.3	WS5.31	KPA 1: BASIC SERVICE DELIVERY	14	Percentage of total water connections metered	Annual	The indicator measures the volume of water lost by the Municipality through all types of leaks, breaks and overflows on mains, service reservoirs and service connections, up to the point of users metering.	97.8%	Due to a limitation identified in the portfolio of evidence provided in the support of this KPI. It has been established that reliance cannot be placed on unmetered connections identified through EDAMS and GIS which is required in terms of the KPI TID. The municipality is required to undertake a physical field verification on all unmetered connections identified through EDAMS and GIS. Since no provision in respect of capacity and budget has been made available to undertake this verification exercise before June 2025, it is recommended that the KPI and targets be removed.	INFRASTRUCTURE AND ENGINEERING

NOTE: The following output indicators were included in the 2024/25 SDBIP as prescribed by MFMA Circular 88. However, these indicators do not form part of the main institutional scorecard, since no targets could be set due to either budget related challenges and / or system and reporting related challenges. The Municipality will, however, report progress on these indicators to National Treasury on a quarterly / bi-annual / annual basis, should same be required.

MFMA C88 OUTCOME	IDP MFMA C88 REF / MSA REG REF	SDBIP MFMA C88 REF / MSA REG REF	KEY PERFORMANCE AREA (KPA)	KPI NO	KEY PERFORMANCE INDICATOR	PRESCRIBED FREQUENCY OF REPORTING	DEFINITIONS	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	TARGET SETTING CHALLENGE	REPORTING DIRECTORATE / OFFICE
TR 4. Improved satisfaction with public transport services	N/A	TR4.21	KPA 1: BASIC SERVICE DELIVERY	15	Percentage of municipal bus services 'on time'	Quarterly	The indicator measures the percentage of all scheduled municipal bus service arrivals 'on-time'. 'Scheduled' refers to the time at which the bus is expected to depart. 'On-time' is understood to be within a window of 2-minutes ahead of the scheduled arrival time, and up to 5 minutes after the scheduled arrival time.	Key performance indicator and targets were removed due to the fact that the Municipality does not have a fully operational automated system in place for the tracking of bus services that would comply with the reporting criteria prescribed through MFMA Circular 88.	The KPI and the targets has been removed from the SDBIP due to the following reasons: - the Operations Monitoring System (OMS) is designed to provide the data for this KPI, however, as there is no service provider currently appointed to maintain the system and assist with the detailed configuration the system cannot be considered to be accurate enough to provide the data, - internal staff do not have the capacity and / or knowledge to make the required configuration adjustments to the system, nor have the time capacity to keep the on-board equipment in a fully functioning condition, this has to be done at least weekly, - Phase 2 of the OMS project was advertised in November 2023, but had to be cancelled due to no suitable bids received, - the readvertisement will be done in the 3rd quarter of this financial year, with appointment, hopefully, being made before the end of the financial year which then means that the continued configuration could be completed in the first quarter 2025/2026 if all goes well, and, - the department does not have sufficient EPWP budget to employ physical monitors at the terminals to report on the observed departures of the buses.	INFRASTRUCTURE AND ENGINEERING
TR 6. Improved quality of municipal road network	N/A	TR6.11	KPA 1: BASIC SERVICE DELIVERY	16	Percentage of unsurfaced road graded	Annual	The indicator measures the length of unsurfaced road which has been graded as a percentage of overall unsurfaced road network. Unsurfaced road is understood as a road without a prepared, durable surface intended to withstand traffic volume, usually a tar macadam (asphalt) or concrete surface. Usually dirt, gravel or natural surface. Road "graded" is the process of restoring the driving surface of a gravel or natural surface road to a desired smoothness and shape by removing irregularities such as corrugations and pot holes and redistributing gravel.. Usually dirt, gravel or natural surface. Road "graded" is the process of restoring the driving surface of a gravel or natural surface road to a desired smoothness and shape by removing irregularities such as corrugations and pot holes and redistributing gravel.	0.87%	In order to measure and report performance against this key performance indicator, an assessment of all municipal roads in Nelson Mandela Bay is required (previous assessment was undertaken in 2015), at a project cost of approximately R150 million. Since no funding could be secured to undertake the assessment in 2024/25, it is recommended that the KPI and targets be removed from the SDBIP.	INFRASTRUCTURE AND ENGINEERING
TR 6. Improved quality of municipal road network	N/A	TR6.12	KPA 1: BASIC SERVICE DELIVERY	17	Percentage of surfaced municipal road lanes which has been resurfaced and resealed	Quarterly	The indicator measures the distance of surfaced municipal road lanes (class 3-5) in kilometres which has been resurfaced and resealed in relation to the total road lane length. A lane is part of a carriageway that is designated to be used by a single line of vehicles to control and guide drivers and reduce traffic conflicts. Lane widths may vary in width from 3.1m at their narrowest, to 5.5m lanes in higher-order mixed-usage streets. Total municipal road length is measured on a per lane basis, so a road that is four-lanes wide for 1 km has a total network length of 4kms for the purpose of this indicator.	0.611%	In order to measure and report performance against this key performance indicator, an assessment of all municipal roads in Nelson Mandela Bay is required (previous assessment was undertaken in 2015), at a project cost of approximately R150 million. Since no funding could be secured to undertake the assessment in 2024/25, it is recommended that the KPI and targets be removed from the SDBIP.	INFRASTRUCTURE AND ENGINEERING
ENV4. Biodiversity is conserved and enhanced	N/A	ENV4.11	KPA 1: BASIC SERVICE DELIVERY	18	Percentage of biodiversity priority area within the municipality	Annual	This indicator captures the proportional share of land cover categories aggregated to relate to biological priority areas within the municipality, relative to the total municipal area. It indicates the presence of available habitats across a municipal area important for maintaining ecological processes, expressed in ha. A decline over time indicates a loss of land supporting biodiversity and local ecosystems. Biodiversity priority areas, or areas of high biodiversity importance, are defined by SANBI (2016) as "Natural or semi-natural areas in the landscape or seascape that are important for conserving a representative sample of ecosystems and species, for maintaining ecological processes, or for the provision of ecosystem services."	62%	It is recommended that the KPI and targets be removed from the SDBP since the variables required to measure the indicator are not updated due to the outdated Bioregional Plan. It may be noted that the review of the 2015 Bioregional Plan was advertised during the 2023/24 financial year as part of the NMBM Spatial Development Framework (SDF) review. Bidders were unfortunately non-responsive and therefore the tender process had to be restarted. The new SDF tender process excluded the review of the Bioregional Plan as it was deemed to have contributed to the cancellation of the SDF review tender. Only once the SDF review has commenced as a separate process can the review of the Bioregional Plan commence. Furthermore, it may be noted that even though the bio-regional plan is outdated, National Treasury has advised (through MFMA Circular 88) that biodiversity areas are expected to be constant, unless there is a change in the municipal boundary. In this regard, the area used in the calculation of performance, irrespective of the financial year, remains valid as from 2015, since there has been no change in the NMBM boundary.	PUBLIC HEALTH

ADDITIONAL REPORTING

EASTERN CAPE COGTA INDICATORS FOR THE PERIOD ENDING 30 JUNE 2025

ORGANISATIONAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT
Annual performance as per key performance indicators in municipal transformation and organisational development

No	Indicator name	Total number of people (planned for) during the year under review	Achievement level during the year under review	Achievement percentage during the year	Comments on the gap
1	Appointments in S57 posts	11	5	45%	
2	Vacancy rate for all approved and budgeted posts	7885	5618	28%	
3	Percentage of appointments in strategic positions (Municipal Manager and Section 57 Managers)	11 (including the City Manager)	5	45%	
4	Percentage of Section 57 Managers, including Municipal Managers, who attended at least 1 skill development training course within the financial year	11	9	81%	
5	Percentage of Managers in Technical Services with a professional qualification	33	29	88%	
6	Level of PMS effectiveness	Performance Management is implemented fully for all Section 56 employees. Cascading of performance management to permanent staff below the section 56/57 level has been included as a key performance indicator in the performance agreement of senior managers.			
7	Percentage of staff who have undergone a skills audit (including competency profiles) within the current 5-year term	5618	2080	37 %	
8	Percentage of Councillors who attended a skill development	120 Councillors in NMBM Council	86	72%	

No	Indicator name	Total number of people (planned for) during the year under review	Achievement level during the year under review	Achievement percentage during the year	Comments on the gap
	training within the current 5-year term				
9	Percentage of staff complement with disability	5618	45	0.8%	
10	Percentage of female employees	5618	2261	40.24%%	
11	Percentage of employees who are aged 35 or younger	5618	693	12.33%	
12	Adoption and implementation of an HRD, including a Workplace Skills Plan	The Municipality currently has a Workplace Skills Plan, which is effectively being implemented.			

BASIC SERVICE DELIVERY PERFORMANCE HIGHLIGHTS

Annual performance as per key performance indicators in water services

No	Indicator name	Total number of households/customers expected to benefit	Estimated backlogs (actual numbers)	Target set for the FY under review (actual numbers)	Number of HH/customer reached during the FY	Percentage of achievement during the year
1	Percentage of households with access to potable water	307 931	2454	307 931	305477	99.2%
2	Percentage of indigent households with access to free basic potable water	45 612	2064	45 612	43 548	95.47%
3	% of households with access to sanitation services	387 960	12027	375933	375933	96,9%
4	% of households with access to FB sanitation	69,565	1,839	69,565	67,726	97,34%

No	Indicator name	Total number of households/customers expected to benefit	Estimated backlogs (actual numbers)	Target set for the FY under review (actual numbers)	Number of HH/customer reached during the FY	Percentage of achievement during the year
5	% Household in formal settlements using buckets	All formal settlements have individual water and sewer connections.				

Annual performance as per key performance indicators in electricity services

No	Indicator name	Total number of households/customers expected to benefit	Estimated backlogs (actual numbers)	Target set for the FY under review (actual numbers)	Number of HH/customer reached during the FY	Percentage of achievement during the year
1	Percentage of households with access to electricity services	387 960	17929	387 960	370 031	95.4%
2	Percentage of indigent households with access to basic electricity services	69,565	39528	69,565	30,037	43,18%
3	Percentage of indigent households with access to free alternative energy sources	69,565	0	0	0	0%

Annual performance as per key performance indicators in road maintenance services

No	Indicator name	Total number of households/customers expected to benefit	Estimated backlogs (actual numbers)	Target set for the FY under review (Actual KMs)	Kms achieved during the FY	Percentage of achievement during the year
1	Percentage of households without access to gravel or graded roads	Data not available				
2	Percentage of road infrastructure requiring upgrade	2846.9 km	778.38km	4.6km	4.76km	27.3%
3	Percentage of planned new road infrastructure actually constructed	New roads are constructed as part of the informal settlements upgrading programme.				
4	The percentage of capital budget reserved for road upgrading and maintenance is effectively used.			235,241,120	116,152,283	49.38%

Annual performance as per key performance indicators in waste management services

	Indicator name	Total number of households/customers expected to benefit	Estimated backlogs (actual numbers)	Target set for the FY under review	Number of HH/customer reached	Percentage of achievement during the year
1	Percentage of households with access to refuse removal services	387 960	49947		338 013	87%
2	Existence of a waste management plan	The Nelson Mandela Bay Municipality has an Integrated Waste Management Plan (2016 - 2020), which guides the implementation of waste management functions within the Municipality. The third-generation Integrated Waste Management Plan (2021 – 2026) has been reviewed and will be taken through public participation and consultation processes.				

Annual performance as per key performance indicators in housing and town planning services

	Indicator name	Total number of households/customers expected to benefit	Estimated backlogs (Actual numbers)	Target set for the FY under review	Number of HH/customer reached	Percentage of achievement during the year
1	% of households living in informal settlements	387 960	23666			6,1%
2	% of informal settlements that have been provided with basic services	156	24	136	136	85%
3	Existence of an effective indigent policy	The Nelson Mandela Bay Municipality has an Assistance to the Poor (ATTP) Policy in place in terms of which the Municipality provides free basic services (water, electricity, sanitation, refuse) to qualifying indigent households in Nelson Mandela Bay.				
4	Existence of an approved SDF	The Municipality has an approved Metropolitan Spatial Development Framework in place, which is currently being reviewed.				
5	Existence of Land Use Management System (LUMS)	The assessment of land development applications is now fully aligned with the legislative prescripts and development principles of the Spatial Planning and Land Use Management Act (SPLUMA), Act 16 of 2013. The Nelson Mandela Bay Municipality has a functional Planning Tribunal in place, which assesses/ adjudicates land use applications. In addition, the Municipality has an appeal authority to consider land use application appeals.				

MUNICIPAL LOCAL ECONOMIC DEVELOPMENT FRAMEWORK
Annual performance as per key performance indicators in LED

No	Indicator name	Target set for the year	Achievement level during the year (absolute figure)	Achievement percentage during the year
1	Existence of the LED unit	The Municipality has a dedicated directorate (Economic Development, Tourism and Agriculture) which implements its LED programmes.		
2	Percentage of LED Budget spent on LED-related activities	R9,808,690	R4,615,157	47%
3	Existence of the LED strategy	The Municipality's LED strategy was last adopted by Council in 2007, and it is due for review.		
4	Number of LED stakeholder forum meetings held	No target was set		
5	Plans to stimulate the second economy	Implementation of the economic recovery plan		
6	Percentage of SMMEs that have benefited from an SMME support program	No target was set	3500	N/A
7	Number of job opportunities created through EPWP	8246	9519	115%
8	Number of job opportunities created through PPP	No target was set	N/A	N/A

MUNICIPAL FINANCIAL VIABILITY

No	Indicator name	Target set for the year	Achievement level during the year (absolute figure)	Achievement percentage during the year
1	AG's Audit opinion	Qualified		
2	% of expenditure of the Capital budget	1,753,651,197	1,326,451,700	75.64%
3	Salary budget as a % of the total Opex	R18.028 billion (Operating Budget) R18.685 billion (Actual)	R4.170 billion (Employee related costs); R85.932 million (Remuneration of Councillors) Total R4.256 billion	23.61% (Budget) 22.78% (Actual)
4	Total municipal own revenue as % of the total actual budget	Budget: Own revenue (Transfers excl): R17,503,933,754	R15,717,767,711	89.80%
5	Rate of municipal consumer debt reduction	Net Consumer debtors increased by 1.80% from R3.448 billion in 2023/24 to R3.510 billion in the 2024/25 financial year.		
6	Functionality of the Audit Committee	The Municipality has a functional Audit Committee		
7	Trade creditors as a % of total actual own revenue	Actual Own Revenue (Transfers excl): R15,717,767,711	Trade Creditors include Bulk Electricity, Retentions, Employee Payables and Payables and accruals. Total R2,656,556,104	Trade creditors are 16.90% of actual Own revenue and are therefore sufficient.
8	Submission of AFS after the end of the financial year	The 2024/25 Annual Financial Statements were submitted to the Auditor-General on 31 August 2025.		

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

No	Indicator name	Target set for the year	Achievement level during the year (absolute figure)	Achievement percentage during the year
1	% of ward committees established	60	60	100%
2	% of functional ward committees	60	60	100%
3	Existence of an effective system to monitor CDWs / CWP	CDWs are recruited directly by CoGTA and report directly to CoGTA.		
4	Number of mayoral imbizos conducted	No mayoral imbizos were conducted during the reporting period.		
5	Existence of an IGR strategy	The Municipality's IGR Strategy was adopted by Council in the 2018/19 financial year.		
6	Effectiveness of IGR structural meetings	The last NMBM IGR Forum was held on 20 May 2025		
7	Existence of an effective communication strategy	A Draft Communications Strategy is in place.		
8	Existence of a fraud prevention mechanism	The Municipality has an Anti-Fraud and Anti-Corruption Strategy		

NATIONAL TREASURY CIRCULAR 88 INDICATORS FOR THE PERIOD ENDING 30 JUNE 2025

WATER AND SANITATION

Outcome	NT / MSA REF	Indicator NO	Outcome Performance Indicator	Annual Actual	Reasons for no data, if not provided
WS1. Improved access to sanitation	WS1.1	1	Percentage of households with access to basic sanitation	96.9%	
WS2. Improved access to water	WS2.1	2	Percentage of households with access to basic water supply	98.2%	
WS3. Improved quality of water and sanitation services	WS3.1	3	Frequency of sewer blockages per 100 km of pipeline	788	
WS3. Improved quality of water and sanitation services	WS3.2	4	Frequency of water mains failures per 100 km of pipeline	48	
WS3. Improved quality of water and sanitation services	WS3.3	5	Frequency of unplanned water service interruptions	0.9	
WS4. Improved quality of water (incl. wastewater)	WS4.1	6	Percentage of drinking water samples complying with SANS 241	97.6%	
WS4. Improved quality of water (incl. wastewater)	WS4.2	7	Percentage of wastewater samples compliant with water use license conditions	61.34%	
WS5. Improved water sustainability	WS5.1	8	Percentage non-revenue water	57.6%	
WS5. Improved water sustainability	WS5.2	9	Total water losses	52.7%	
WS5. Improved water sustainability	WS5.3	10	Total per capita consumption of water	275L	
WS5. Improved water sustainability	WS5.4	11	Percentage of water reused	0%	

ENERGY AND ELECTRICITY

Outcome	NT / MSA REF	Indicator NO	Outcome Performance Indicator	Annual Actual	Reasons for no data, if not provided
EE1. Improved access to electricity	EE1.1.	1	Percentage of households with access to electricity	95,4%	
EE3. Improved reliability of electricity service	EE3.5	2	Average System Interruption Duration Index	70.43 Hrs	
EE3. Improved reliability of electricity service	EE3.6	3	Average System Interruption Frequency Index	9.54Hrs	
EE4. Improved energy sustainability	EE	4	Percentage total electricity losses	26.81%	
EE4. Improved energy sustainability	EE	5	Municipal electricity consumption per 10,000 of the population	-	Data is currently not available.

ENVIRONMENTAL AND WASTE

Outcome	NT / MSA REF	Indicator NO	Outcome Performance Indicator	Annual Actual	Reasons for no data, if not provided
ENV2. Minimised solid waste	ENV2.1	7	Tons of municipal solid waste sent to landfill per capita	0.24 tons	
ENV2. Minimised solid waste	ENV2.2	8	Tons of municipal solid waste diverted from landfills per capita	0.003	
ENV3. Increased access to refuse removal	ENV3.1	9	Percentage of households with basic refuse removal services or better	88.5%	
ENV3. Increased access to refuse removal	ENV 3.2	10	Percentage of scheduled waste collection service points experiencing collection delays of more than one day	-0.03	

FINANCIAL MANAGEMENT

Outcome	NT / MSA REF	Indicator NO	Outcome Performance Indicator	Annual Actual	Reasons for no data, if not provided
FM1. Enhanced municipal budgeting and budget implementation	FM1.1	11	Percentage of expenditure against the total budget	94.52%	
FM1. Enhanced municipal budgeting and budget implementation	FM1.2	12	Municipal budget assessed as funded (Y/N) (National)	Y	
FM2. Improved financial sustainability and liability management	FM2.1	13	Percentage of total operating revenue to finance total debt	5.29%	
FM2. Improved financial sustainability and liability management	FM2.2	14	Percentage change in cash-backed reserves reconciliation	9.46%	
FM3. Improved liquidity management	FM3.1	15	Percentage change in cash and cash equivalents (short-term)	-13.96%	
FM4. Improved expenditure management	FM4.1	16	Percentage change of unauthorised, irregular, fruitless and wasteful expenditure	-15.19%	
FM4. Improved expenditure management	FM4.2	17	Percentage of total operating expenditure on remuneration	22.78%	
FM4. Improved expenditure management	FM4.3	18	Percentage of total operating expenditure on contracted services	5.76%	
FM5. Improved asset management	FM5.1	19	Percentage change of own funding (Internally generated funds and Borrowings) to fund capital expenditure	88.25%	
FM5. Improved asset management	FM5.2	20	Percentage change of renewal/upgrading of existing Assets	9.44%	
FM5. Improved asset management	FM5.3	21	Percentage change in repairs and maintenance of existing infrastructure	10.19%	
FM7. Improved revenue and debtors management	FM7.1	22	Percentage change in Gross Consumer Debtors (Current and Non-current)	25.10%	
FM7. Improved revenue and debtors management	FM7.2	23	Percentage of Revenue Growth excluding capital grants	6.68%	
FM7. Improved revenue and debtors management	FM7.3	24	Percentage of net operating surplus margin	-6.75%	

FIRE AND DISASTER SERVICES

Outcome	NT / MSA REF	Indicator NO	Outcome Performance Indicator	Annual Actual	Reasons for no data, if not provided
FD1. Mitigated the effects of fires and disasters	FD 1.1	25	Number of fire-related deaths per 100,000 population	0.000000000665683	
FD1. Mitigated the effects of fires and disasters	FD 1.2	26	Number of disasters and extreme weather-related deaths per 100,000 population	0.87	
FD2. Reduced risk of fire and disaster vulnerability	FD2.1	27	Disaster Management Centre readiness	Two conditions met (HOD appointed & Annual Report submitted to the National Disaster Management Centre)	
FD2. Reduced risk of fire and disaster vulnerability	FD2.2	28	Fire services function in accordance with prescribed requirements	Two conditions met (Evidence of Callouts responded to in place and Establishment of a Fire Service in accordance with prescribed standards - SANS 10090 Community Protection Against Fire)	

GOVERNANCE

Outcome	NT / MSA REF	Indicator NO	Outcome Performance Indicator	Annual Actual	Reasons for no data, if not provided
GG1. Improved municipal capability	GG	29	Percentage of municipal skills development levy recovered	21.37%	
GG1. Improved municipal capability	GG 1.2	30	Top Management Stability	45%	
GG2. Improved municipal responsiveness	GG 2.1	31	Percentage of ward committees that are functional (meet four times a year, are quorate, and have an action plan)	100%	
GG2. Improved municipal responsiveness	GG 2.2	32	Attendance rate of municipal council meetings by participating leaders (recognised traditional and/or Khoi-San leaders)	0%	N/A MEC has not identified and/or recognised any traditional and/or Khoi-San leaders in NMBM
GG2. Improved municipal responsiveness	GG2.3	33	Protest incidents reported per 10,000 population	1.3	
GG3. Improved municipal administration	GG 3.1	34	Audit Opinion	Qualification	

Outcome	NT / MSA REF	Indicator NO	Outcome Performance Indicator	Annual Actual	Reasons for no data, if not provided
GG4. Improved council functionality	GG 4.1	35	Percentage of councillors attending council meetings	93%	
GG5. Zero tolerance of fraud and corruption	GG 5.1	36	Number of alleged fraud and corruption cases reported per 100,000 population	1.87	

HOUSING AND COMMUNITY FACILITIES

Outcome	NT / MSA REF	Indicator NO	Outcome Performance Indicator	Annual Actual	Reasons for no data, if not provided
HS1. Improved access to adequate housing	HS1.1	37	Percentage of households living in adequate housing	92.6%	
HS1. Improved access to adequate housing	HS1.3	38	Percentage of informal settlements upgraded to Phase 3	The Municipality measures the number of serviced sites (water, sanitation and electricity). 806 sites were serviced during the 2024/25 financial year.	
HS2. Improved functionality of the residential property market	HS2.2	39	Percentage of residential properties in the subsidy market	20%	
HS2. Improved functionality of the residential property market	HS2.3	40	Percentage of households living in formal dwellings who rent	21.66%	
HS3. Increased access to and utilisation of social and community facilities	HS3.5	41	Percentage utilisation rate of community halls	10.7%	
HS3. Increased access to and utilisation of social and community facilities	HS3.6	42	Average number of Library visits per library	16,753	
HS3. Increased access to and utilisation of social and community facilities	HS3.7	43	Percentage of municipal cemetery plots available	59,45%	

LOCAL ECONOMIC DEVELOPMENT

Outcome	NT / MSA REF	Indicator NO	Outcome Performance Indicator	Annual Actual	Reasons for no data, if not provided
LED2. Improved levels of economic activity in municipal economic spaces	LED2.1	46	Rates revenue as a percentage of the total revenue of the municipality	17.73%.	
LED2. Improved levels of economic activity in municipal economic spaces	LED2.2	47	Rates value of commercial and industrial property per capita	R 442,768	

TRANSPORT AND ROADS

Outcome	NT / MSA REF	Indicator NO	Outcome Performance Indicator	Annual Actual	Reasons for no data, if not provided
Improved quality of the municipal road network	TR 6.	48	Number of potholes reported per 10 km of municipal road network	1227	

CHAPTER 4: ORGANISATIONAL DEVELOPMENT

COMPONENT A: INTRODUCTION TO MUNICIPAL PERSONNEL

INTRODUCTION

As at 30 June 2025, there were 5 613 permanent employees in the Municipality, a decrease from 5 679 in 2023/24. The Municipality further had 1,690 temporary workers during the period under review. The category of temporary workers includes EPWP appointees, students (interns and experiential trainees), as well as section 56/57 appointees and Councillors. There were 115 occupied seats in Council and five filled Section 56/57 positions as at 30 June 2025.

The vacancy rate as at 30 June 2025 was 29%. Filling of vacant posts is affected by the ongoing review of the existing organisational structure in line with the new Staff Regulations. The Municipality embarked on a process of reviewing its Staff Establishment in line with the Municipal Staff Regulations promulgated in 2021. The Functional and Macro Staff Establishment was approved by Council in December 2024; however, the institution has not operationalised the Macro Structure due to the ongoing consultation on the Micro Staff Establishment. To this end, the 'As Is' Structure of 2016 is still being used.

The table below indicates vacancies within some selected positions.

4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

TABLE 4.1: Employee totals, turnover and vacancies

Employees					
Description	Year -1 (2023/24)	Year 0 - (2024/25)			
	Employees	Approved posts (details as at 30 June 2024)	Employees permanent (excluding contractual, interns, etc.)	Vacancies	Vacancy rate
	No.	No.	No.	No.	%
Budget and Treasury	516	641	538	103	16 %
Chief Operating Officer	87	92	74	18	19 %
Corporate Services	409	640	419	221	34 %
Electricity and Energy	428	789	431	358	45 %

Employees					
Description	Year -1 (2023/24)	Year 0 - (2024/25)			
	Employees	Approved posts (details as at 30 June 2024)	Employees permanent (excluding contractual, interns, etc.)	Vacancies	Vacancy rate
Human Settlements	273	312	287	25	8 %
Infrastructure and Engineering	1062	1294	1042	252	19 %
City Manager	4	15	15	0	0
Office of the Executive Mayor	21	100	20	80	80 %
Public Health	812	1773	762	1011	57 %
Safety and Security	1587	1697	1542	155	9 %
SRAC counted with EDTA	480	532	483	49	9 %
Totals	**5679**	**7885**	**5613**	**2272**	**29 %**

There are 7,885 approved permanent posts, of which 5,613 were filled as at 30 June 2025. The Safety and Security Directorate account for the largest proportion of permanent employees at 27%, largely due to the insourcing of the security personnel. 45% of the permanent employees are located within the main service delivery directorates (i.e. Electricity and Energy, Infrastructure and Engineering, Public Health and Human Settlements). A total of 2,267 vacancies exist within the Municipality, of which 44% are located within the Public Health Directorate. No vacancies are found within the Office of the City Manager.

Vacancy rates for some selected designations are illustrated in the table below.

TABLE 4.1.1: Vacancy rate: Year 0 - (2024/25)			
Designations	Total Approved Posts	Vacancies (Total time that vacancies exist using full-time equivalent)	Vacancies (as a proportion of total posts in each category)
	No.	No.	%
Municipal Manager	1	0	0%
CFO	1	0	0%
Other S56 Managers (excluding finance posts)	9	6	66.7%
Other S56 Managers (Finance posts)	0	0	0%
Metro Police Officers	131	7	5.34%
Fire-fighters	96	0	0%
Total	**226**	**12**	**5%**

Both the City Manager and Chief Financial Officer positions are filled. However, there were six vacant positions within the other Section 56 manager positions as at 30 June 2025, as per the following:

- Chief Operating Officer
- Executive Director: Sports, Recreation, Arts and Culture
- Executive Director: Economic Development, Tourism and Agriculture
- Executive Director: Infrastructure and Engineering
- Executive Director: Electricity and Energy
- Executive Director: Safety and Security

Turn-over rate

Employee terminations increased from 245 in 2023/24 to 281 in the 2024/25 financial year, reflecting a moderate rise in staff mobility. The majority of these terminations were mainly attributed to natural attrition, including retirements, resignations, and contract expiration. While the increase is notable, it remains within expected levels for an organisation of this size. Continuity measures and retention initiatives will be important to stabilise institutional knowledge and capabilities. The table below indicates the turnover rates from 2022/23 to the 2024/25 financial year.

TABLE 4.1.2: Turn-over rate

Details	Number of employees occupying posts at the beginning of the year	Terminations during the Financial Year	Turnover Rate*
	No.	No.	
Year -2 (2022/23)	5848	308	5,2%
Year -1 (2023/24)	5784	245	4,24%
Year – 0 (2024/2025)	5679	281	4.95%

Turnover rate decreased from 5.2% in 2022/23 to 4.95% in 2024/25.

COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

The Municipality implements various affirmative action measures to ensure equitable representation in all occupational categories and levels. It continued the implementation of its Employment Equity Policy and Plan which contains the equity targets. As at 30 June 2025,

overall compliance with the Employment Equity Plan stood at 65%, demonstrating steady progress towards transformation objectives.

Employee wellbeing and productivity are supported through a range of governance and wellness interventions. The Work Attendance Policy provides guidance on expected attendance standards and offers a framework for managing attendance-related matters. In addition, staff have access to the Municipality's Wellness Centre, which offers holistic support services aimed at promoting physical, emotional, and psychosocial wellbeing. These initiatives collectively contribute to a supportive work environment and improved organisational performance.

4.2 INJURIES, SICKNESS AND SUSPENSIONS

Injury leave

A total of 1 422 injury leave days were taken by 59 employees during the 2024/25 financial year. The types of injury include those 'requiring basic medical attention only'; 'temporary disablement' and 'permanent disablement', with those 'requiring basic medical attention only' recording the highest proportion of the employees at 69.5%. The estimated cost associated with injury leave for the period under review amounted to R2,8 million, reflecting both the financial impact of workplace injuries and the importance of continued investment in occupational health and safety measures. The table below indicates the number and cost of injuries on duty for the year under review.

TABLE 4.2: Number and Cost of Injuries on Duty

Type of injury	Injury Leave Taken	Employees using injury leave	Proportion employees using sick leave	Average Injury Leave per employee	Total Estimated Cost
	Days	No.	%	Days	(R)
Required basic medical attention only	413	41	69.5%	10	R365 ,856.76
Temporary total disablement	625	12	20.3%	52	R1,756,048.15
Permanent disablement	384	6	10.2%	64	R694,007.59
Fatal	0	0	0%	0	0
Total	**1422**	**59**	**100%**	**126**	**R2,815, 912.53**

One fatality was reported to the Department of Employment and Labour during the 2024/25 financial year. However, the employee did not take Injury on Duty (IOD) leave.

Sick leave

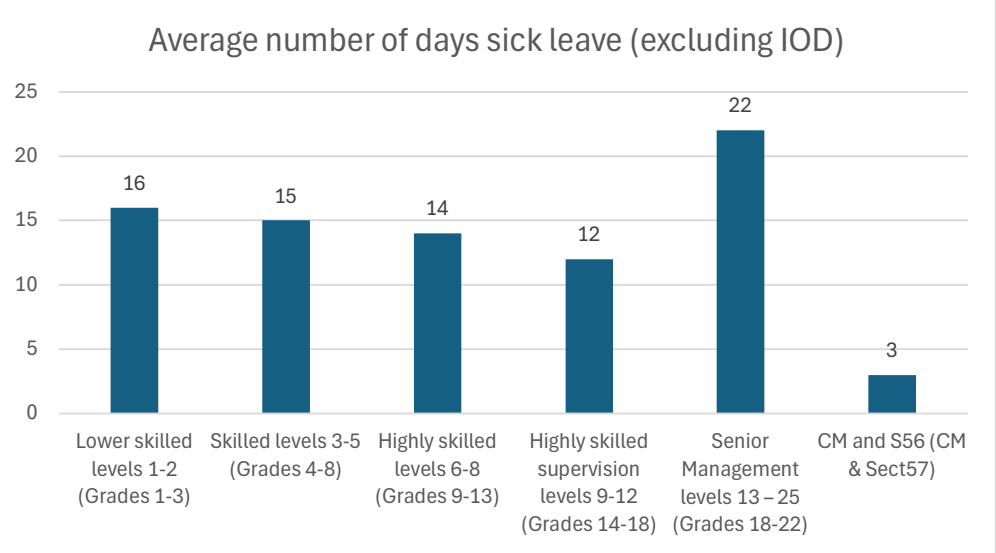
During the period under review, employees utilised a total of 70 878.5 sick leave days at an estimated cost of R106, 5 million. Majority of the sick leave days was taken by employees within the skilled levels 3 - 5 (Grades 4-8), reflecting the size and operational nature of this segment. In contrast, the City Manager and the Section 56 employees recorded the lowest number of sick leave days. Notably, 35% of the sick leave taken were without medical certificates, indicating a need for strengthened monitoring, compliance measures, and employee awareness regarding sick leave requirements. The table below indicates the number of days and cost of sick leave as at 30 June 2025.

TABLE 4.3: Number of days and cost of sick leave (excluding injuries on duty)

Salary band	Total sick leave days	Sick leave without medical certificate	Employees using sick leave	Total employees in post	Average sick leave per employee	Estimate Cost
	Days	%	No.	No.	Days	R
Lower skilled levels 1-2 (Grades 1-3)	17713.5	32%	1078	1391	16	14,483, 381.10
Skilled levels 3-5 (Grades 4-8)	34399	34%	2287	2915	15	44,532,689.37
Highly skilled levels 6-8 (Grades 9-13)	15876.5	38%	1156	1420	14	36,095,764.10
Highly skilled supervision levels 9-12 (Grades 14-18)	2677.5	38%	222	262	12	9,980,701.68
Senior Management levels 13 – 25 (Grades 18-22)	202	18%	9	13	22	1,345,130.93
CM and S56 (CM & Sect 57)	10	100	3	4	3	86,973.14
GRAND TOTAL	**70878.5**	**35%**	**4746**	**6005**	**16**	**106,524,640.33**

Note: Total number of employees in post includes contract employees.

FIGURE 4.1: Average number of days sick leave (excluding IOD)



4.3 SUSPENSIONS AND DISCIPLINARY CASES

During the 2024/25 financial year, a total of 23 officials were either placed on suspension or remained on suspension from previous financial years. Of these, 20 suspension matters were finalised. In addition, 228 disciplinary matters were registered, of which 179 were finalised during the 2024/25 financial year. 41% of the disciplinary cases relate to 'Absence without Leave (AWOL) and sick leave abuse'. 'Insubordination and poor work performance' equally recorded a significant proportion of disciplinary cases at 17%. The figure below indicates the types of suspension and disciplinary cases.

FIGURE 4.2: Suspensions and disciplinary cases

4.4 PERFORMANCE REWARDS

The 2024/25 annual performance review will be conducted after the adoption of the 2024/25 Annual Report by Council, and any resultant rewards will be paid accordingly.

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

The number of employees participating in learning programmes decreased from 716 (in 2023/24) to 626 in the 2024/25 financial year. Furthermore, 177 graduates/interns received workplace training, an increase of 72 compared to the previous financial year. In addition, 13 experiential learners received workplace training during the 2024/25 financial year.

TABLE 4.4: Skills matrix

Skills matrix															
Management Level	Gender	Employees in post as at 30 June 2025 (Year 0)	Number of skilled employees required and actual as at 30 June 2025 (Year 0)												
			Learnerships			Skills Programmes & other Short Courses			Other Forms of Training			Total			
		No.	Actual: End of Year -1 (2023-24)	Year 0 Target (2024-25)	Actual: End of Year 0 (2024-25)	Actual: End of Year -1 (2023-24)	Year 0 Target (2024-25)	Actual: End of Year 0 (2024-25)	Actual: End of Year -1 (2023-24)	Year 0 Target (2024-25)	Actual: End of Year 0 (2024-25)	Actual: End of Year -1 (2023-24)	Year 0 Target (2024-25)	Actual: End of Year 0 (2024-25)
CM and S56	Female	2				1	2	1	0	0	0	2	1	1
	Male	9	0			7	7	4	4	4	0	11	11	4
Councillors, senior officials and managers	Female	45	0			33	33	21	12	12	0	45	45	21
	Male	54	0			23	23	25	31	31	0	54	54	25
Technicians and associated professionals*	Female	228	17	17	16	148	148	200	87	87	80	252	252	296
	Male	195	60	60	55	109	109	157	76	76	57	415	415	269
Professionals	Female	50				33	33	44	17	17	30	50	50	74
	Male	49				23	23	36	26	26	31	49	49	67
Sub total	Female	325	17	17	16	215	216	269	116	116	110	349	348	392
	Male	307	60	60	55	162	162	222	137	137	88	359	359	365
Total		**632**	**77**	**77**	**71**	**377**	**378**	**491**	**253**	**253**	**198**	**708**	**707**	**757**

TABLE 4.5: Financial competency development: Progress report - 30 June 2025

Description	A. Total Number of Officials Employed by Municipality (Regulation 14(4)(a) and (c))	B. Total Number of Officials Employed by Municipal Entities (Regulation 14(4)(a) and (c)	Consolidated: Total of A and B	Consolidated: Competency Assessments Completed for A and B (Regulation 14(4)(b) and (d))	Consolidated: Total Number of Officials whose Performance Agreements Comply with Regulation 16 (Regulation 14(4)(f))	Consolidated: Total Number of Officials that meet Prescribed Competency Levels (Regulation 14(4)(e))
Financial Officials						
Accounting Officer	1	1	2	2	2	2
Chief Financial Officer	1	1	2	2	1	1
Senior Managers	9	5	14	8	15	8
Any other financial officials	3	10	13	3	3	3
Supply Chain Management Officials						
Heads of Supply Chain Management Units	1	1	2	1	2	1
Supply Chain Management Senior Managers	4	0	4	0	0	0
TOTAL	**19**	**18**	**37**	**16**	**23**	**15**

Skills Development Expenditure

47% of the 2024/25 skills development budget was spent as at 30 June 2025. The table below indicates the skills development expenditure by directorate.

TABLE 4.6: Skills Development Expenditure

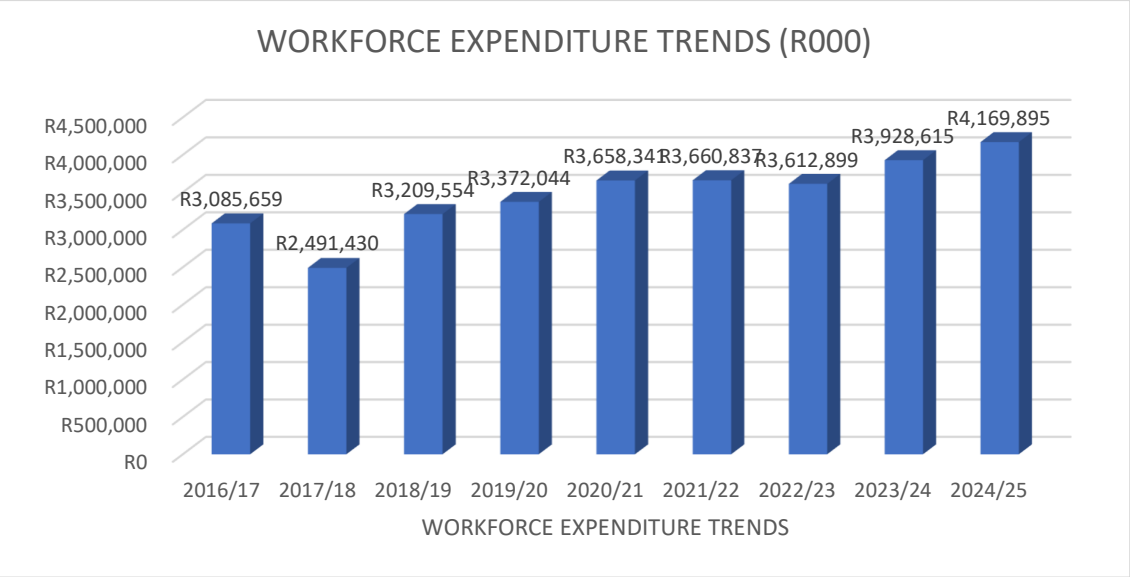
		Item - 0375		
		2024/2025		
	Directorate	Estimate	Expenditure	Balance
384	Infrastructure & Engineering Unit - Rate and General	1,844,130.00	641,360.90	1,202,769.10
1191	Human Settlements	722,880.00	611,643.82	111,236.18
1193	Public Health	1,532,243.00	763,464.15	768,778.85
1194	Recreational & Cultural Services	846,230.00	404,275.67	441,954.33
1195	Safety & Security	2,858,810.00	1,606,680.61	1,252,129.39
1196	Economic Development, Tourism & Agriculture	110,000.00	35,000.00	75,000.00
1197	Corporate Services	4,999,650.00	1,428,287.14	3,571,362.86
1198	Budget & Treasury	3,583,960.00	1,886,017.21	1,697,942.79
1206	Office of the Executive Mayor	278,240.00	53,208.75	225,031.25
1411	Sanitation - Metro	1,062,480.00	582,672.53	479,807.47
1412	Metro Water Service	1,063,600.00	264,497.31	799,102.69
1451	Municipal Manager	651,600.00	281,623.26	369,976.74
1477	Electricity & Energy	2,672,600.00	1,507,127.23	1,165,472.77
1654	Chief of Staff	23,630.00	-	23,630.00
1656	Chief Operating Officer	880,000.00	713,065.51	166,934.49
		23,130,053.00	10,778,924.09	12,351,128.91

The Budget and Treasury Directorate spent the highest amount of skill development expenditure (R1.89 million), followed by the Safety and Security Directorate (R1.61 million).

COMPONENT D: MANAGING WORKFORCE EXPENDITURE

The Municipality's workforce expenditure increased from R3.9 billion in 2023/24 to 4.2 billion in the 2024/25 financial year, reflecting growth in employee costs linked to salary adjustments, occupational allowances, and filling of critical vacant positions. The figure below illustrates the trend of workforce expenditure over the past financial years. Highlighting patterns in staff costs and the Municipality's ongoing investment in human capital to support service delivery.

FIGURE 4.3: Workforce expenditure trends



4.5 SALARY LEVELS EXCEED THE GRADES DETERMINED BY JOB EVALUATION

As at 30 June 2025, the Municipality recorded 313 employees whose current salary levels exceed the grades determined by the job evaluation process. This situation reflects historical salary adjustments, market-related conditions, and transitional arrangements within the workforce. Importantly, there are no employees appointed to positions not included in the Council-approved structure, ensuring compliance with established governance and organisational controls. The table below reflects the positions outside the job evaluation process.

TABLE 4.7: Employees whose salary levels exceed the grade determined by job Evaluation

CATEGORY	SKILL LEVEL	NO OF EMPLOYEES	POSITIONS AFFECTED	REMUNERATION LEVEL	REASON FOR DEVIATION
Positions with TASK Grade (CTH)	Basic	12	General Worker, General Assistant	PEM 05 to PEM 06	The positions have been evaluated, and tasks graded, but retain the previous conditions of service and remuneration.

CATEGORY	SKILL LEVEL	NO OF EMPLOYEES	POSITIONS AFFECTED	REMUNERATION LEVEL	REASON FOR DEVIATION
Positions with TASK Grade (CTH)	Discretionary	160	Clerk, Senior Clerk, Chief Clerk, Principal Clerk, Receptionist, Secretary, Telephonist, Team Leader, Principal Data Collector, GIS/Database Operator, Forester, Land Use Inspector, Meter Mechanician, Meter Reader	PEM 04 to PEM 14, WDC 11 to WDC 12	The positions have been evaluated, and tasks graded, but retain the previous conditions of service and remuneration.
Positions with TASK Grade (CTH)	Specialised	48	Accounts Assistant, Admin Assistant, Administrator, Analyst/Programmer, Claims Investigator, Court Liaison Officer, Committee Officer, Controller, Coordinator, End User Support Technician, International & Intergovernmental Relations Practitioner, Media Liaison Officer, Network Controller, Operations Assistant, Project Assistant, Prosecutor	PEM 10 to PEM 15	The positions have been evaluated and task graded, but retain the previous conditions of service and remuneration.
Positions with TASK Grade (CTH)	Tactical	16	Assistant Director, Assistant Manager, Deputy Director, Director, Manager	PEM 15 to PEM 38	The positions have been evaluated and task graded, but retain the previous conditions of service and remuneration.
Uniform Staff	Discretionary	74	Candidate Security Officer, Candidate/Traffic Officer, Security Officer, Traffic Officer, Senior Security Officer	PEM 08 to PEM 10, WDC 11	The positions have been evaluated, and tasks graded, but retain the previous conditions of service and remuneration.
Uniform Staff	Specialised	3	Senior Traffic Officer, Superintendent, Senior Superintendent	PEM 12 to PEM 14	The positions have been evaluated, and tasks graded, but retain the previous conditions of service and remuneration.

CHAPTER 5: FINANCIAL PERFORMANCE

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

5.1 STATEMENTS OF FINANCIAL PERFORMANCE

INTRODUCTION TO FINANCIAL STATEMENTS

The financial position of the Municipality is shaped by several external cost drivers such as electricity price increases, bulk water price increases and salary increases. Despite these pressures, the Municipality remains committed to sound financial management, transparency, and the efficient allocation of resources to support service delivery.

This section presents the key financial performance highlights for the 2024/25 financial year, summarising revenue collection, expenditure trends, and the overall fiscal position of the Municipality.

TABLE 5.1: Consolidated Annual Financial Statements: Financial Performance

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Exchange Revenue / Agency Services	-3,902	-4,064	-4,064	-3,968	96
Exchange Revenue / Interest earned from Current and Non-Current Assets	-368,994	-226,156	-276,855	-341,570	-64,714
Exchange Revenue / Interest earned from Receivables	-1,210,961	-990,740	-1,070,802	-1,282,033	-211,231
Exchange Revenue / Licence and permits	- 21,519	- 20,137	- 22,193	- 22,448	- 255
Exchange Revenue / Operational Revenue	- 35,968	- 32,550	- 33,657	- 50,891	-17,234
Exchange Revenue / Rental from Fixed Assets	- 34,019	- 38,567	- 42,037	- 43,493	- 1,455
Exchange Revenue / Sale of Goods and Rendering of Services	- 78,046	-117,432	-121,418	-123,819	- 2,401
Exchange Revenue / Service charges - Electricity	-4,963,774	-5,828,780	-5,730,806	-5,852,449	-121,643
Exchange Revenue / Service charges - Waste Management	-290,783	-330,539	-308,648	-310,491	- 1,843
Exchange Revenue / Service charges - Wastewater Management	-807,631	-920,511	-881,062	-832,666	48,395
Exchange Revenue / Service charges - Water	-3,048,514	-2,937,779	-2,911,480	-2,605,324	306,156
Non-Exchange Revenue / Fines, penalties and forfeits	- 97,507	- 64,223	- 59,084	-169,887	-110,803
Non-Exchange Revenue / Fuel Levy	-783,478	-824,005	-824,005	-824,005	-
Non-Exchange Revenue / Gains on Disposal of Assets	-1,321		-17	-35	- 19
Non-Exchange Revenue / Interest			-149,009	-213,590	-64,581
Non-Exchange Revenue / Licences or permits	- 1	- 1	- 1	- 1	0
Non-Exchange Revenue / Property rates	-2,875,600	-3,142,251	-3,142,251	-3,041,099	101,152
Non-Exchange Revenue / Transfer and Subsidies - Operational	-1,712,897	-2,639,328	-2,450,902	-1,786,166	664,736
Total Revenue	**- 16,334,917**	**- 18,117,063**	**- 18,028,291**	**- 17,503,934**	**524,357**
Expenditure / Bulk purchases - electricity	5,635,673	6,338,216	6,457,166	6,500,312	43,146

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Contracted services	987,834	1,751,625	1,630,699	1,076,456	-554,243
Expenditure / Debt impairment		1,836,239	1,836,323		- 1,836,323
Expenditure / Depreciation and amortisation	887,876	1,049,902	1,018,442	783,561	-234,882
Expenditure / Employee-related costs	3,928,615	4,752,685	4,586,235	4,169,895	-416,339
Expenditure / Intercompany/Parent subsidiary transactions	-			-	-
Expenditure / Interest	110,394	111,217	111,217	65,707	-45,511
Expenditure / Inventory consumed	517,688	355,361	381,872	550,228	168,356
Expenditure / Irrecoverable debts written off	4,087,179	582,995	652,995	4,262,010	3,609,015
Expenditure / Losses on disposal of Assets	1,739				-
Expenditure / Operational costs	699,009	905,934	913,711	714,151	-199,560
Expenditure / Other Losses	372,293	252,982	252,982	395,285	142,303
Expenditure / Remuneration of councillors	82,053	94,452	94,675	85,933	- 8,743
Expenditure / Transfers and subsidies	88,518	84,452	91,972	81,059	-10,913
Total expenditure	**17,398,871**	**18,116,061**	**18,028,291**	**18,684,598**	**656,307**
(Surplus) / Deficit for the year	**1,063,954**	**-1,001**	**0**	**1,180,664**	**1,180,664**

Financial Performance

During the 2024/25 financial year, the Municipality recorded actual operating revenue of R17.504 billion and actual operating expenditure of R18.685 billion, resulting in an operating deficit of R1.181 billion. The Adjustments Budget for operating revenue during the 2024/25 financial year amounted to R18.028 billion, whilst operating expenditure amounted to R18.028 billion. The combined operating revenue for property rates and service charges was lower than anticipated in the 2024/25 Adjustments Budget, due to the following factors:

Property Rates

During the 2024/25 financial year, property rates revenue raised amounted to R3.041 billion, compared to the adjusted budgeted amount of R3.142 billion. Revenue raised was reduced by an amount of approximately R156.902 million, relating to free basic services provided to qualifying ATTP consumers, in accordance with the Municipality's ATTP Policy, which is funded from the Equitable Share. Property rates revenue raised was approximately R101.152 million, less than anticipated. Property rates appear to be lower than the budget projections and are reflected at 96.78%.

TABLE 5.2: Property Rates

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Non-Exchange Revenue / Property rates	**-2,875,600**	**-3,142,251**	**-3,142,251**	**-3,041,099**	**101,152**
Agricultural Properties	- 3,496	- 3,321	- 3,321	- 4,778	- 1,457
Business and Commercial Properties	- 963,543	- 991,943	- 991,943	-1,037,996	-46,052

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Industrial Properties	- 288,532	- 298,566	- 298,566	- 297,755	810
Mining Properties	- 259	- 282	- 282	- 269	12
Public Benefit Organisations	- 1,475	- 2,269	- 2,269	- 2,019	250
Public Service Infrastructure Properties	- 577	-12,668	-12,668	- 610	12,058
Public Service Purposes Properties	- 133,247	- 205,795	- 205,795		205,795
Residential Properties	-1,378,378	-1,515,628	-1,515,628	-1,582,762	-67,134
Residential Sectional Title Garages		- 7,771	- 7,771	- 7,354	416
Vacant Land	- 106,092	- 104,008	- 104,008	- 107,556	- 3,548

Service charges – Electricity Revenue

Electricity revenue raised amounted to R5.852 billion, compared to the adjusted budgeted amount of R5.731 billion during the 2024/25 financial year. Revenue raised was reduced by an amount of approximately R44.177 million relating to free basic services provided to qualifying ATTP consumers. The electricity revenue raised was approximately R121,643 million, less than anticipated. Electricity losses have increased from 15.47% in 2018/19 to 26.81% in the 2024/25 financial year.

TABLE 5.3: Service Charges: Electricity Revenue

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Exchange Revenue / Service charges - Electricity	**- 4,963,774**	**- 5,828,780**	**- 5,730,806**	**- 5,852,449**	**- 121,643**
Availability Charges	-61,188	-71,036	-64,811	-64,979	- 167
Connection/Reconnection: Change Circuit Breaker	- 1,556	-2			-
Connection/Reconnection: Connections New: Non-government Housing	- 3,172	- 3,808	- 2,687	- 2,974	- 287
Electricity Sales: Commercial Conventional (3-Phase)	- 165,103	- 285,719	- 220,033	- 215,492	4,542
Electricity Sales: Commercial Prepaid	-53,529	-95,058	-68,464	-29,478	38,986
Electricity Sales: Domestic High: Prepaid	- 2,501,675	- 1,457,299	- 1,407,538	- 1,449,936	-42,398
Electricity Sales: Domestic Low: Domestic Indigent	-24,351	-24,292	-19,578	-43,981	-24,403
Electricity Sales: Domestic Low: Prepaid	-88,362	-31,867	- 148,244	- 140,451	7,793
Electricity Sales: Industrial more than (11,000 Volts) (High Voltage)	- 170,030	- 334,240	-64,781	-25,408	39,372
Electricity Sales: Industrial (400 Volts) (Low Voltage)	- 251,959	- 210,308	- 439,080	-598,942	- 159,862
Electricity Sales: Time of Use Tariffs	- 1,642,783	- 3,315,044	- 3,295,333	- 3,280,275	15,058
Joint Pole Usage	- 25	- 33	- 25	- 25	0
Meter Compliance Testing	- 40	- 62	- 222	- 499	- 276
Meter Reading Fees	-3	- 12	-9	-8	1

Service Charges – Water Revenue

During the 2024/25 financial year, the Municipality raised R2.605 billion in water revenue, compared to the adjusted budgeted amount of R2.911 billion. Revenue raised was reduced by an amount of approximately R154.899 million relating to free basic services provided to qualifying ATTP consumers. Due to the lowering of punitive water tariffs, water revenue raised

was less than the budgeted target by an amount of R306.156 million. Water usage by ATTP consumers should be monitored to manage the excessive use of water.

The annual water losses increased to 52.74% in 2024/25, up from 48.66% in the 2023/24 financial year. To address this, the Municipality has intensified the implementation of water demand management interventions, aimed at reducing non-revenue water, improving infrastructure efficiency, and promoting responsible water usage across all consumer categories. Various water demand management interventions are being implemented to curb water losses.

TABLE 5.4: Service Charges: Water Revenue

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Exchange Revenue / Service charges – Water	**- 3,048,561**	**- 2,937,779**	**- 2,911,480**	**- 2,605,324**	**306,156**
Agricultural and Rural Water Service	-39,009	-36,373	-44,955	-53,261	- 8,306
Availability Charges	- 209,236	- 219,291	- 231,655	- 233,173	- 1,519
Connection/Disconnection	- 6,519	- 6,896	- 7,020	- 6,721	300
Industrial Water	- 323,458	- 357,400	- 214,018	- 272,514	-58,496
Sale: Conventional	184,602	291,051	203,717	255,759	52,042
Sale: Flat Rate	- 2,995	- 3,177	- 3,152	- 3,147	5
Urban Higher-Level Service	- 2,651,945	- 2,605,693	- 2,614,396	- 2,292,267	322,129

Service Charges – Sanitation Revenue

During the 2024/25 financial year, the Municipality raised R832.666 million in sanitation revenue, compared to the Adjustments budgeted amount of R881.062 million. The revenue raised was reduced by an amount of approximately R211.550 million, relating to free basic services provided to qualifying ATTP consumers. Sanitation revenue raised was approximately R48.395 million, less than anticipated. The variance highlights the impact of policy-driven reductions on service charge revenue, as well as the importance of continued monitoring and efficiency in billing and revenue collection processes to achieve financial targets.

TABLE 5.5: Service Charges – Sanitation Revenue

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Exchange Revenue / Service charges - Wastewater Management	**-807,631**	**-920,511**	**-881,062**	**-832,666**	**48,395**
Availability Charges	-203,500	-213,601	-225,132	-226,669	-1,537
Connection/Reconnection	-1,481	-1,698	-1,402	-1,599	-198
Higher Level Service	-138,275	-127,665	- 83,548	-109,484	- 25,937
Industrial Effluent	- 42,585	- 48,105	- 34,373	- 43,978	-9,605

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Industrial Wastewater	- 67,095	- 79,771	- 63,487	- 67,213	-3,726
Sanitation Charges	-354,695	-449,671	-473,121	-383,723	89,398

Service Charges – Refuse Revenue

Refuse revenue raised amounted to R310.491 million, compared to the Adjustments budgeted amount of R308.648 million. Revenue raised was reduced by an amount of approximately R145.142 million relating to free basic services provided to qualifying ATTP consumers. Refuse revenue raised was approximately R1.84 million more than anticipated.

TABLE 5.6: Services Charges – Refuse Revenue

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Exchange Revenue / Service charges - Waste Management	**- 290,783**	**- 330,539**	**- 308,648**	**- 310,491**	**- 1,843**
Refuse Removal	- 275,205	- 313,429	- 292,143	- 294,153	- 2,010
Waste Bins	-15,578	-17,110	-16,505	-16,338	167

Property Rates and Services Revenue

The table below reflects the Municipality's revenue streams in respect of property rates and services revenue, excluding revenue foregone.

TABLE 5.7: Property rates and services revenue

Property Rates and Services	2024/25 Adjustments Budget R'000	Actuals 2024/25 as per AFS R'000	Variance R'000	%
Property Rates	3,142,251	3,041,099	(101,152)	(3.22%)
Electricity	5,730,806	5,852,449	121,643	2.12%
Water	2,911,479	2,605,324	(306,155)	(10.52%)
Sanitation	881,062	832,666	(48,396)	(5.49%)
Refuse	308,648	310,491	1,843	(0.60%)
Total	**12,974,246**	**12,642,029**	**(332,217)**	**(2.56%)**

Revenue foregone in respect of the Indigent Consumers amounted to R712.670 million compared to the Adjustments budgeted provision of R705.992 million. Revenue foregone relates to the ATTP rebates for consumers qualifying as poor residents of the Nelson Mandela Bay municipal area. Revenue foregone has been financed through the Equitable Share allocation.

The table below provides a further overview of growth in respect of budget projections and actual revenue trends.

TABLE 5.8: Growth in respect of budget projections and actual revenue trends

Service Charges R'000	2023/24 Actual	2023/24 Original Budget	2024/24 Actual	2024/25 Original Budget	2024/25 Adjustments Budget	% Actual Growth	% Budget Growth	% Adjustments Budget Growth
Sale of Electricity	4,963,774	5,171,943	5,852,449	5,828,780	5,730,806	17.90%	12.70%	10.81%
Sale of Water	3,048,561	2,912,999	2,605,324	2,937,779	2,911,480	(14.54%)	0.85%	(0.05%)
Sanitation	807,631	868,502	832,666	920,612	881,062	3.10%	6.00%	1.45%
Refuse Removal	290,783	207,878	310,491	330,539	308,648	6.78%	59.01%	48.48%
	2022/23 Actual	**2022/23 Original Budget**	**2023/24 Actual**	**2023/24 Original Budget**	**2023/24 Adjustments Budget**	**% Actual Growth**	**% Budget Growth**	**% Adjustments Budget Growth**
Sale of Electricity	4,538,480	4,707,773	4,963,774	5,159,121	5,171,943	9.37%	9.59%	9.86%
Sale of Water	4,328,480	2,693,767	3,048,561	2,943,776	2,912,999	(29.57%)	9.28%	8.14%
Sanitation	777,796	781,390	807,631	837,553	868,502	3.84%	7.19%	11.15%
Refuse Removal	323,394	323,650	290,783	208,088	207,878	(10.08%)	(35.71%)	(35.77%)

The above table indicates that the Sale of Electricity is not growing at the same rate as the approved tariff increases on an annual basis, and that the price elasticity of demand and theft of electricity appear to be much higher than anticipated. Whilst the Electricity Service should be achieving at least a 15% profit margin after both primary and secondary costs are considered, it has been running at a loss since the 2018/19 financial year. The calculations in the table below only considered the primary costs. The reduction in the punitive water tariffs has materially impacted the water revenue raised in the 2024/25 financial year. To determine the true surplus or loss, the secondary costs should be taken into account. Secondary costs are made up of Human Resources, Budget and Treasury, Corporate Services, Information Technology, security charges and internal service charges, which are charged to the trading and other services. It is considered a benchmark that trading services should operate at a 15% profit margin after considering both primary and secondary costs. Only Wastewater Management (Sanitation / Sewerage) would have had true surpluses, considering both primary and secondary costs.

TABLE 5.9: Profit and Loss on Trading Services (Primary Costs only)

Description by Function	2018/19 Restated Actual	2019/20 Restated Actual	2020/21 Restated Actual	2021/22 Restated Actual	2022/23 Restated Actual	2023/24 Restated Actual	2024/25 Actual
R thousands							
Operating Revenue							
Energy sources	3,739,684	3,842,856	3,968,818	4,313,637	4,510,996	5,087,328	6,207,710
Water management	1,103,842	1,401,672	1,956,087	3,334,155	5,141,187	3,918,353	3,555,315
Wastewater management	773,636	940,651	1,036,551	1,009,705	1,106,660	1,101,452	1,223,354
Waste management	343,033	415,629	447,231	485,082	540,098	475,509	480,013

Description by Function	2018/19 Restated Actual	2019/20 Restated Actual	2020/21 Restated Actual	2021/22 Restated Actual	2022/23 Restated Actual	2023/24 Restated Actual	2024/25 Actual
R thousands							
Operating Expenditure							
Energy sources	3,782,329	4,101,438	4,488,674	5,310,285	5,532,106	6,531,679	7,427,950
Water management	1,019,707	1,180,842	1,677,862	2,585,507	3,914,023	3,290,885	4,327,133
Wastewater management	543,364	635,926	749,350	808,776	797,386	856,771	934,587
Waste management	350,580	400,674	467,505	533,681	615,202	523,665	581,537
Profit / (Deficit)							
Energy sources	(42,645)	(258,582)	(519,857)	(996,649)	(1,021,110)	(1,441,351)	(1,220,240)
Water management	84,135	220,830	278,225	748,648	1,277,164	627,468	(771,818)
Wastewater management	230,273	304,725	287,201	200,929	309,274	244,681	288,767
Waste management	(7,546)	14,955	(20,274)	(48,600)	(75,104)	(48,156)	(101,524)
% Profit / (Deficit)							
Energy sources	(1.14%)	(6.73%)	(13.10%)	(23.10%)	(22.64%)	(28.39%)	(19.66%)
Water management	7.62%	15.75%	14.22%	22.45%	24.84%	16.01%	(21.71%)
Wastewater management	29.76%	32.40%	27.71%	19.90%	27.95%	22.21%	23.69%
Waste management	(2.20%)	3.60%	(4.53%)	(10.02%)	(13.91%)	(10.13%)	(21.15%)

The profitability of the Trading Services is materially regressing, with three out of the four trading services reflecting deficits, whilst only considering the primary costs. The tariff structure of the Municipality requires urgent attention and a proper analysis with a short to medium-term tariff strategy to address the current trends.

Rental of Facilities and Equipment:

During the 2024/25 financial year, R43.49 million was raised from the rental of facilities and equipment compared to the Adjustments budgeted amount of R42.04 million.

TABLE 5.10: Rental of facilities and equipment

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Exchange Revenue / Rental from Fixed Assets	**- 34,019**	**- 38,567**	**- 42,037**	**- 43,493**	**-1,455**
Market Related					
Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	- 558	- 542	- 492	- 532	-39
Non-market Related					
Investment Property: Ad-hoc rentals	-4,296	-3,468	-3,905	-3,959	-54
Investment Property: Straight-lined Operating	-6,782	-9,209	- 12,000	- 16,398	-4,398
Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	- 13,677	- 11,353	- 12,321	- 13,332	-1,011
Property, Plant and Equipment: Ad-hoc rentals: Furniture and Office Equipment			-3	-4	-1
Property, Plant, and Equipment: Ad-hoc rentals: Machinery and Equipment	- 129	- 177	- 130	- 255	- 126

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Property, Plant, and Equipment: Ad-hoc rentals: Other Assets	-2,102	-6,400	-6,400	-2,292	4,108
Property, Plant, and Equipment: Ad-hoc rentals: Solid Waste Infrastructure	-4,840	-5,243	-5,161	-4,954	207
Property, Plant, and Equipment: Straight-lined Operating: Community Assets	-9	-9	-9	-10	-1
Property, Plant, and Equipment: Straight-lined Operating: Electrical Infrastructure	-16	-17	-16	-16	0
Property, Plant, and Equipment: Straight-lined Operating: Machinery and Equipment	-1			-1	-1
Property, Plant, and Equipment: Straight-lined Operating: Other Assets	-1,298	-1,871	-1,321	-1,394	-72
Property, Plant, and Equipment: Sub-lease Payment: Roads Infrastructure	- 310	- 279	- 279	- 347	-68

Fines

Fines Revenue

The Municipality recorded fines revenue of R169.887 million, compared to the 2024/25 Adjustments budget of R59.08 million. It is important to note that this figure reflects the value of the fines issued rather than the actual cash collected. In accordance with GRAP requirements for traffic fines, the Municipality must disclose in its financial records the value of fines issued. Therefore, when analysing the traffic fines revenue of R139.29 million, it must also be analysed against the impairment of fines, as disclosed under the Statement of Financial Performance line-item Impairment – Other, in the amount of R129.80 million. This approach ensures transparency and compliance with accounting standards, while providing a realistic view of the revenue that may be ultimately collectable.

TABLE 5.11: Fines Revenue

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Non-Exchange Revenue / Fines, penalties and forfeits	**-97,507**	**-64,223**	**-59,084**	**- 169,887**	**-110,803**
Fines: Illegal Connections	- 1,497	- 1,278	- 2,142	- 1,985	157
Fines: Law Enforcement		-11	-11	- 1	9
Fines: Overdue Books Fine	- 320	- 579	- 284	- 161	123
Fines: Pound Fees	- 430	- 426	- 426	-79	347
Fines: Traffic: Court Fines				-26	- 26
Fines: Traffic: Municipal	-62,830	- 9,969	- 9,969	- 125,661	-115,692
Fines: Traffic: Service Provider		-18,805	-13,097	-13,606	-509
Forfeits: Retentions	- 7,748			- 6,803	-6,803
Forfeits: Unclaimed Money	- 9,371			- 7,772	-7,772
Penalties: Disconnection Fees	-15,310	-33,155	-33,155	-13,792	19,363

Transfer Recognised – Operational

This revenue source reflected an actual revenue recognised of R1.785 billion, compared to the 2024/25 Adjustments budget of R2.451 billion.

TABLE 5.12: Transfers and Subsidies

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Non-Exchange Revenue / Transfer and Subsidies – Operational	**- 1,707,785**	**- 2,639,328**	**- 2,450,902**	**- 1,785,181**	**665,721**
Departmental Agencies and Accounts: National Departmental Agencies: Local Government, Water and Related Service SETA	- 5,970	- 4,867	-12,396	- 5,035	7,361
Departmental Agencies and Accounts: National Departmental Agencies: Marine Living Resources Fund	- 12	- 923	- 923	- 16	907
Departmental Agencies and Accounts: National Departmental Agencies: South African Revenue Service (SARS)		- 403,995	- 347,930		347,930
National Governments: Energy Efficiency and Demand Side Management Grant		- 913	- 2,383	- 1,339	1,044
National Governments: Expanded Public Works Programme Integrated Grant	- 7,531	- 3,480	- 3,480	- 3,480	-
National Governments: Infrastructure Skills Development Grant	-11,746	-13,800	-13,800	- 9,803	3,997
National Governments: Local Government Financial Management Grant	- 1,000	- 1,000	- 1,000	- 993	7
National Governments: Metro Informal Settlements Partnership Grant	- 5,153	-82,342	-92,734	-35,117	57,617
National Governments: Neighbourhood Development Partnership Grant	-20,000	-17,245	-17,245	-14,952	2,293
National Governments: Programme and Project Preparation Support Grant	- 3,330	-15,000	-15,000	- 3,728	11,272
National Governments: Public Transport Network Grant	-68,804	- 277,648	- 189,948	-69,908	120,040
National Governments: Regional Bulk Infrastructure Grant	-17,213	-32,609	-32,609		32,609
National Governments: Urban Settlement Development Grant	- 997	-99,465	-35,412	- 9,779	25,633
National Revenue Fund: Equitable Share	- 1,418,679	- 1,523,361	- 1,523,361	- 1,523,361	-
Provincial Government: Eastern Cape: Capacity Building and Other: Specify (Add grant description)	- 132,307	- 142,230	- 142,230	-90,353	51,877
Provincial Government: Eastern Cape: Infrastructure: Specify (Add grant description)	-15,044	-20,450	-20,450	-17,317	3,133
Public Corporations: Financial Public Corporations: Product	-1				-

Grant allocations for the 2024/25 financial year were reduced in the following manner, in line with Government Gazette, No. 52381 dated 25 March 2025 - Division of Revenue Act 92/2024.

TABLE 5.12.1: Transfers and Subsidies – Government Gazette – DORA Grants adjustments

Grant	Original Allocation	Amendment	Amended Allocation
Urban Settlements Development Grant	R635,473,000	(R67,476,000)	R567,997,000
Regional Bulk Infrastructure Grant	R250,000,000	(R91,589,000)	R158,411,000
Public Transport Network Grant	R339,948,000	(R150,000,000)	R189,948,000
Total	R1,425,421,000	(R309,065,000)	R1,116,356,000

DORA Operating Grants

Expanded Public Works Programme (EPWP)
This grant is to incentivise municipalities to expand work creation efforts through the use of labour-intensive delivery.

DORA Allocation:	R 3,480,000
Amount of Grant Received	R 3,480,000
Expenditure to date:	R 3,480,000
Unspent as at 30 June 2025	**R 0**

As at 30 June 2025, 100% of the DORA allocation was spent.

Infrastructure Skills Development

This grant is to strengthen the capacity of local government to effectively and efficiently deliver quality infrastructure by increasing the pool of skills.

DORA Allocation:	R 13,800,000
Amount of Grant Received	R 13,800,000
Expenditure to date:	R 9,934,284
Unspent as at 30 June 2025:	**R 3,865,716**

As at 30 June 2025, 71.99% of the DORA allocation was spent. The unspent 2023/24 conditional grant was offset against the 2024/25 Equitable Share in the amount of R2,068,844. The unspent 2024/25 conditional grant will be offset against the 2025/26 Equitable Share in the amount of R3,865,716.

Finance Management Grant

This grant is to promote and support reforms in financial management by building capacity in municipalities to implement the Municipal Finance Management Act (MFMA). As at 30 June 2025, 100% of the DORA allocation was spent.

DORA Allocation:	R1,000,000
Amount of Grant Received:	R1,000,000
Expenditure to date:	R1,000,000
Unspent as at 30 June 2025:	**R 0**

Urban Settlements Development Grant – Portion allocated for operational expenditure.

This grant is to assist metropolitan municipalities in improving urban land production to the benefit of poor households, to improve spatial integration and densities by supplementing the budgets of metropolitan municipalities.

DORA Original Allocation:	R 0
Amount of Grant Transfer from Capital	R9,779,452
Expenditure to date:	R9,779,452
Unspent as at 30 June 2025:	**R 0**

As at 30 June 2025, 100% of the DORA allocation was spent.

Public Transport Networks Operations – Portion allocated for operational expenditure.

This grant is to provide supplementary operational funding to municipalities in order to operationalise the IPTS project within the NMBM.

DORA Original Allocation:	R 339,948,000
Less: DORA Adjustment	R 150,000,000
Amount of Grant Received	R 189,948,000
Less: Transfer to Capital	R 50,925,290
Total Available for Operating expenditure	R 139,022,710
Expenditure to date:	R 69,908,357
Unspent as at 30 June 2025:	**R 69,114,353**

The Government Gazette, No. 52381 dated 25 March 2025 - Division of Revenue Act 92/2024) is amended by Division of Revenue Amendment Act (48/2024): Publication of Allocations refers:

Grant	Original Allocation	Amendment	Amended Allocation
Public Transport Network Grant	R339,948,000	(R150,000,000)	R189,948,000

As at 30 June 2025, 50.29% of the DORA allocation was spent. The unspent 2024/25 conditional grant, if not approved for roll-over to the 2025/26 financial year, will be offset against the 2025/26 Equitable Share in the amount of R69,114,353.

Informal Settlements Partnership Grant – Portion allocated for operational expenditure.

This grant was introduced in the 2020/21 financial year to fund operating expenditure relating to the upgrade of informal settlements through partnerships between communities and metros.

DORA Original Allocation:	R 0
Add: Transfer from Capital	R 35,116,699
Expenditure to date:	R 35,116,699
Unspent as at 30 June 2025:	**R 0**

As at 30 June 2025, 100% of the DORA allocation was spent.

Neighbourhood Development Partnership Grant - Portion allocated for operational expenditure.

This grant is for eradicating spatial inequality towards the creation of liveable, sustainable, resilient, efficient and integrated towns and cities.

DORA Allocation:	R 15,213,000
Amount of Grant Received:	R 15,213,000
Expenditure to date:	R 14,951,823
Unspent as at 30 June 2025:	**R 261,177**

As at 30 June 2025, 98.28% of the DORA allocation was spent. The unspent 2024/25 conditional grant was not approved for roll-over to the 2025/26 financial year and will be offset against the 2025/26 Equitable Share in the amount of R261,177.

Programme and Project Preparation Support Grant

This grant is to support metropolitan municipalities to develop a pipeline of investment-ready capital programmes and projects through establishing and institutionalising an effective and efficient system of programme and project preparation.

DORA Allocation:	R 15,000,000
Amount of Grant Received	R 15,000,000
Expenditure to date:	R 4,287,430
Unspent as at 30 June 2025:	**R 10,712,570**

As at 30 June 2025, 28.58% of the DORA allocation was spent. The unspent 2023/24 conditional grant was offset against the 2024/25 Equitable Share in the amount of R6,170,159. The unspent 2024/25 conditional grant will be offset against the 2024/25 Equitable Share in the amount of R10,712,570.

Energy Efficiency & Demand Management Grant– Portion allocated for operational expenditure.

This grant is used to provide subsidies to municipalities to implement energy efficiency and demand side management (EEDSM) initiatives within the municipal infrastructure in order to reduce electricity consumption and improve energy efficiency.

DORA Allocation:	R 0
Add: Transfer From Capital	R 1,338,880
Amount available for Operating expenditure	R 1,338,880
Expenditure to date:	R 1,338,880
Unspent as at 30 June 2025:	**R 0**

As at 30 June 2025, 100% of the DORA allocation was spent.

Grants

Human Settlements Development Grant

This grant provides funding to create sustainable human settlements that enable improved quality in household life, as well as improved access and integrated settlements:

Unspent as at 30 June 2024	R 72,947,450
Amount of Grant Received	R 50,051,724
Expenditure to date:	R 71,142,556
Unspent as at 30 June 2024:	**R 51,856,618**

As at 30 June 2025, 57.84% of the allocations was spent. As this grant is not a DORA grant, no application is required to roll-over the unspent funds to the 2025/26 financial year. As at financial year-end, a debtor was raised in the amount of R210,320,725 for outstanding claims to be paid by the Eastern Cape Provincial Treasury for top structures built by the Municipality, based on an Agency Agreement basis.

Department of Roads and Public Works Grant

This grant is used to fund the maintenance of provincial roads in the metropolitan area.

Unspent as at 30 June 2024:	**R 967,679**
Amount of Grant Received	R20,213,086
Expenditure to date:	R20,213,084
Unspent as at 30 June 2025:	**R 967,681**

As at 30 June 2025, 95.43% of the allocation was spent.

Provincial Government Grants: Library Services

This grant is used to subsidise NMBM libraries.

Received:	R19,210,000
Expenditure to date:	R19,210,000
Unspent as at 30 June 2025:	**R 0**

As at 30 June 2025, the subsidy was fully spent.

LGSETA Discretionary Learnership Funding

This grant is used to facilitate access to skills development, education and training in the local government sector and community in general.

Unspent as at 30 June 2024:	R 10,616,484
Amount of Grant Received:	R 9,361,406
Expenditure to date:	R 5,035,483
Unspent as at 30 June 2024:	**R 14,942,407**

As at 30 June 2025, 25.21% of the allocation was spent. As this is not a DORA grant, no application is required to roll-over the unspent funds to the 2025/26 financial year.

The unspent operating and capital DORA grants as at 30 June 2025 were as follows:

Energy Efficiency and Demand Side Management Grant	R 1,941,657
Infrastructure Skills Development Grant	R 3,865,716
Urban Settlements Development Grant	R 74,138,295
Public Transport Infrastructure Grant	R 8,469,582
Public Transport Operations Grant	R 69,114,353
Regional Bulk Infrastructure Grant	R 43,863,352
Informal Settlements Upgrading Grant	R 34,706,555
Neighbourhood Development Partnership Grant	R 2,261,177
Drought Relief Grant	R 763,767
Municipal Disaster Response Grant	R 52,324,195
Municipal Disaster Recovery Grant	R 72,708,374
Programme and Project Preparation Support Grant	R 10,712,570
Total	**R374,869,593**

Interest Earned – External Investments:

Interest earned – External investments were R60.114 million more than anticipated in the 2024/25 Adjustments Budget. Interest earnings were influenced by the extent of the Municipality's investment portfolio throughout the financial year. The interest rate of the Reserve Bank was also adjusted downwards during the 2024/25 financial year resulting in less interest on external investments than earned in the 2023/24 financial year.

TABLE 5.13: Interest earned - external investments

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Exchange Revenue / Interest earned from Current and Non-Current Assets	**-365,421**	**-226,156**	**-276,855**	**-336,969**	**- 60,114**
Short Term Investments and Call Accounts	-365,421	-226,156	-276,855	-336,969	- 60,114

Interest Raised – Outstanding Debtors:

Interest raised – Outstanding debtors amounted to R275.812 million more than the Adjustments budgeted amount of R1.22 billion. Interest was also influenced by the extent of outstanding debtors as well as the interest rate charged on outstanding debtors. Interest Earned on Outstanding Debtors is higher than anticipated in the 2024/25 Operating Budget due to escalating Outstanding Debtors. This is an outcome of the punitive water tariffs being implemented due to the drought conditions being experienced in the metro's water catchment areas.

TABLE 5.14: Interest raised

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Exchange Revenue / Interest earned from Receivables	**- 1,210,961**	**-990,740**	**- 1,070,802**	**- 1,282,033**	**-211,231**
Interest: Receivables: Electricity	- 76,009	- 90,767	-115,807	-316,837	-201,030
Interest: Receivables: Housing Land Sales	-539			-243	-243
Interest: Receivables: Service Charges	-199,673	-149,009			-
Interest: Receivables: Waste Management	- 84,867	- 70,591	- 77,042	- 65,629	11,413
Interest: Receivables: Wastewater Management	-148,849	- 99,301	-158,494	-132,159	26,336
Interest: Receivables: Water	-701,025	-581,072	-719,459	-767,165	- 47,706
Non-Exchange Revenue / Interest			**-149,009**	**-213,590**	**- 64,581**
Interest: Receivables: Property Rates			-149,009	-213,590	- 64,581

The Consolidated Annual Financial Statements reflected growth in gross property rates and in service debtors from the 2023/24 financial year to the 2024/25 financial year as follows:

TABLE 5.15: Outstanding debtors

Description	2024/2025			2023/2024		
R	Gross	Impairment	Total	Gross	Impairment	Total
Electricity	2,097,980,015	-921,030,150	1,176,949,865	1,754,052,236	-773,023,832	981,028,404
Waste Management	1,041,618,256	-927,728,436	113,889,820	845,135,691	-742,353,490	102,782,201
Wastewater Management	2,031,573,761	-1,748,023,801	283,549,960	1,624,052,343	-1,350,315,284	273,737,059
Water	12,400,260,649	-10,899,747,768	1,500,512,881	9,635,685,713	-7,419,329,870	2,216,355,843
Property Rental Debtors	86,213,637	-77,667,918	8,545,719	65,500,045	-60,527,981	4,972,064
Other Services	688,604,743	-568,882,247	119,722,496	573,974,933	-483,855,818	90,119,115
Property Rates	2,585,524,875	-2,244,209,436	341,315,439	2,138,127,220	-1,830,794,372	307,332,848
Service Charges	6,711,763	-6,252,027	459,736	18,629,293	-16,686,310	1,942,983
Total	**20,938,487,699**	**-17,393,541,783**	**3,544,945,916**	**16,655,157,474**	**-12,676,886,957**	**3,978,270,517**

The outstanding Service Charges debtors declined over the financial year. Bad debts written off during the 2024/25 financial year amounted to R430,676,368 indicating low debtors' collection rate.

Licences and Permits

Licences and permits were R0.255 million more than anticipated in the 2024/25 Adjustments Budget, mainly due to the following:

TABLE 5.16: Licences and permits

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Exchange Revenue / Licence and permits	**- 21,519**	**- 20,137**	**- 22,193**	**- 22,448**	**- 255**
Boat	- 245	- 261	- 460	- 259	201
Fauna and Flora	- 296	- 309	- 309	- 323	-14
Health Certificates	- 495	- 509	- 539	- 357	182
Road and Transport: Drivers Licence Application/Duplicate Drivers Licences	-2,464	-2,568	-2,568	-2,337	231
Road and Transport: Drivers Licence Certificate	- 11,341	-8,643	-8,643	- 10,104	-1,461
Road and Transport: Learner Licence Application	-4,443	-3,925	-3,925	-4,443	- 518
Road and Transport: Learners Certificate	- 454	-1,317	-1,317	- 496	821
Road and Transport: Operators and Public Drivers Permits	-1,195	-1,798	-1,798	-1,129	669
Trading	- 586	- 808	-2,634	-3,000	- 366
Non-Exchange Revenue / Licences or permits	**-1**	**-1**	**-1**	**-1**	**0**
Dog	-1	-1	-1	-1	0

Agency Services:

Agency Services was R0.096 million less than anticipated in the 2024/25 Adjustments Budget, mainly due to the following:

TABLE 5.17: Agency Services

DescriptionR'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Exchange Revenue / Agency services	**- 3,902**	**- 4,064**	**- 4,064**	**- 3,968**	**96**
Department of Environmental Affairs: Alien Clearing Management Fees	- 3,901	- 4,063	- 4,063	- 3,967	95
Department of Environmental Affairs: Alien Clearing Operational	- 1	- 1	- 1	- 1	0

Operational revenue:

Other revenue was R17.23 million more than anticipated in the 2024/25 Adjustments Budget, mainly due to the following:

TABLE 5.18: Operational revenue

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Exchange Revenue / Operational Revenue	**- 35,968**	**- 32,550**	**- 33,657**	**- 50,891**	**-17,234**
Administrative Handling Fees	- 343	- 241	- 241	- 260	-19
Breakages and Losses Recovered	-16		-15	-10	5
Collection Charges	- 2				-
Commission: Transaction Handling Fees	- 18,194	- 20,300	- 16,818	- 17,338	- 520
Discounts and Early Settlements	-6,640	-4,164	-4,164	-6,546	- 2,382
Incidental Cash Surpluses	-15	-25	-41	- 499	- 458
Inspection Fees: Statutory Services	-3,301	-4,027	-4,027	-4,016	11
Insurance Refund	-1,645	- 176	- 433	-1,322	- 888
Merchandising, Jobbing and Contracts	-3,309	-1,510	-5,000	-8,934	- 3,934
Recovery Maintenance	-37	-32	-17	- 316	- 299
Registration Fees: Road and Transport	- 114	- 208	- 208	-87	121
Request for Information: Access to Information Act	-30	- 173	- 173	-93	80
Request for Information: Accident Reports	- 253	- 406	- 406	- 264	142
Request for Information: Duplicate IRP 5 Certificate			- 1	- 1	0
Request for Information: Municipal Information and Statistics	-15	-26	-26	-34	-8
Request for Information: Plan Printing and Duplicates	- 1	- 2	- 2	- 0	2
Sale of Property	- 121	-23	-23	- 989	- 966
Staff and Councillors Recoveries	-1,934	-1,240	-2,065	- 10,184	- 8,119

Sale of Goods and Rendering of Services:

Sale of Goods and Rendering of Services was R2.401 million more than anticipated in the 2024/25 Adjustments Budget, mainly due to the following:

TABLE 5.19: Sale of Goods and Rendering of Services

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Exchange Revenue / Sale of Goods and Rendering of Services	**-78,046**	**- 117,432**	**- 121,418**	**- 123,819**	**- 2,401**
Academic Services: Formal Training	-3,471	-1,640	-1,640	-4,954	-3,313
Advertisements	-3,285	-2,410	-2,410	-4,043	-1,633
Building Plan Approval	-8,501	-9,400	-9,400	- 10,316	-916
Buyers Card	- 95	- 75	-139	-110	29
Camping Fees	- 53	- 70	- 10		10
Cemetery and Burial	- 10,965	- 11,370	- 11,434	- 10,592	842
Cleaning and Removal	-195	-134	-134	-1,907	-1,773
Clearance Certificates	-1,475	-1,889	-1,889	-1,553	336
Computer Services	- 58	- 68	- 71	- 72	-1
Drainage Fees	-5	- 30	- 30	-260	-230
Encroachment Fees	-437	-460	-460	-451	9
Entrance Fees	-671	- 13,992	- 13,821	- 16,249	-2,428
Escort Fees	-2,112	-895	-1,895	-3,268	-1,373
Fire Services	-310	- 58	- 93	- 29	64
Laboratory Services	-631	-1,300	-360	-513	-153
Legal Fees	- 30,440	- 45,121	- 46,121	- 50,107	-3,986
Library Fees: Membership	-1				-

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Parking Fees	- 14	- 14	- 24	- 22	3
Photocopies, Faxes and Telephone charges	- 73	- 86	- 61	- 61	0
Removal of Restrictions	-1,832	-1,800	-1,900	-2,401	-501
Sale of Goods: Agricultural Products: Nursery Sale of Plants	- 21	- 18	- 18	- 18	0
Sale of Goods: Assets < Capitalisation Threshold	- 20			- 19	- 19
Sale of Goods: Consumables	-0				-
Sale of Goods: Publications: Books	-3		-1	-2	-1
Sale of Goods: Publications: Charts/Posters	-7	- 15	- 15	-7	8
Sale of Goods: Publications: Prints	- 74	- 99	- 99	-119	- 20
Sale of Goods: Publications: Tender Documents	-1,092	-1,805	-1,805	-2,739	-935
Sale of Goods: Sub-division and Consolidation Fees		-3,375	-2,375		2,375
Scrap, Waste & Other Goods: Recycling of Waste	-4,918	-5,000	-8,500	-7,184	1,316
Scrap, Waste & Other Goods: Scrap	-6,401	- 68	-473	-527	- 54
Transport Fees	-768	- 15,868	- 15,868	-6,205	9,663
Valuation Services	-111	-362	-362	- 91	270
Weighbridge Fees	-6	- 12	- 12	-0	12

Other Revenue: Fuel Levy

Fuel Levy is reflected under Other Revenue: Non-exchange revenue. R824.005 million was received in respect of Fuel levy in the 2024/25 financial year whilst, R783.478 million was received in the 2023/24 financial year.

TABLE 5.20: Fuel Levy

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Non-Exchange Revenue / Fuel Levy	**- 783,478**	**- 824,005**	**- 824,005**	**- 824,005**	**-**
Fuel Levy (RSC Replacement Grant)	- 783,478	- 824,005	- 824,005	- 824,005	-

The Fuel Levy includes a portion in the amount of R290,201,766 that was used to fund capital expenditure. Due to GRAP principles this grant is recognised as an operating non-exchange revenue. The Fuel Levy is treated as own revenue.

Gains

TABLE 5.21: Gains

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Non-Exchange Revenue / Gains on disposal of Assets	**1,321**		**-17**	**-35**	**- 19**
Disposal of Fixed and Intangible Assets: Property, Plant and Equipment: Transport Assets: Gains	1,321		-17	-35	- 19

Operating expenditure was more than anticipated in the 2024/25 Adjustments Budget, due to the following factors:

Employee Related Costs:

Actual expenditure was R4.170 billion, compared to the Adjustments budgeted amount of R4.586 billion, resulting in underspending of R416.34 million.The underspending is mainly due to the line items indicated in the table below. Overtime is not being maintained or controlled within the budget projections.

TABLE 5.22: Employee related costs

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Employee related costs	**3,928,615**	**4,752,685**	**4,586,235**	**4,169,895**	**-416,339**
Board Members of Entities: Designation					
Salaries and Allowances: Basic Salary		1,365	1,313		-1,313
Municipal Staff: Post-retirement Benefit					
Pension: Current Service Cost	155,545	15,542	15,542	105,260	89,717
Municipal Staff: Salaries, Wages and Allowances					
Cellular and Telephone	3	5	2	2	0
Housing Benefits and Incidental: Essential User	28,765	33,695	31,873	29,556	-2,317
Housing Benefits and Incidental: Housing Benefits	15,274	16,460	15,963	15,892	- 71
Non-pensionable	1,021	1,264	1,157	1,043	-115
Service Related Benefits: Acting and Post Related Allowances	20,988		21,173	22,832	1,659
Service Related Benefits: Bonus	175,404	178,703	172,788	180,499	7,711
Service Related Benefits: Entertainment		2			-
Service Related Benefits: Leave Pay	6,666	8,795	8,495	-18,342	- 26,837
Service Related Benefits: Long Service Award	93,514	141,325	140,196	260,585	120,389
Service Related Benefits: Overtime: Night Shift	22,015	18,553	24,458	22,566	-1,891
Service Related Benefits: Overtime: Non Structured	367,568	327,302	344,341	367,016	22,675
Service Related Benefits: Overtime: Shift Additional Remuneration	24,646	19,108	25,546	25,633	87
Service Related Benefits: Overtime: Structured	47,998	71,980	48,109	48,181	71
Service Related Benefits: Scarcity Allowance	17,772	21,044	19,726	17,281	-2,446
Service Related Benefits: Standby Allowance	38,749	27,271	41,214	41,542	328
Service Related Benefits: Uniform/Special/Protective Clothing	2	3	2	2	-0
Travel or Motor Vehicle	79,441	89,684	88,988	86,312	-2,676
Basic Salary and Wages	2,131,789	2,966,162	2,815,224	2,242,727	-572,497
Bonuses	44,027	52,499	44,592	44,684	92
Municipal Staff: Social Contributions					
Bargaining Council	798	882	849	824	- 25
Group Life Insurance	32,329	50,730	35,160	34,943	-217
Medical	207,868	225,084	218,524	218,684	159
Pension	384,312	416,240	405,096	401,443	-3,653
Unemployment Insurance	14,436	15,544	13,574	14,250	675
Senior Management: Chief Financial Officer					
Salaries and Allowances: Basic Salary	2,025	2,877	2,327	82	-2,245
Salaries and Allowances: Bonuses		341	341	- 934	-1,275
Social Contributions: Unemployment Insurance	2	3	3		-3
Senior Management: Designation					
Salaries and Allowances: Allowance: Cellular and Telephone		4	127		-127

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Salaries and Allowances: Allowance: Housing Benefits		140			-
Salaries and Allowances: Allowance: Travel or Motor Vehicle		4,421	4,013		-4,013
Salaries and Allowances: Basic Salary	10,784	38,162	38,386	8,706	- 29,680
Salaries and Allowances: Bonuses	1,446	2,626	2,514	- 3,987	-6,501
Social Contributions: Medical		907	824		-824
Social Contributions: Unemployment Insurance	11	191	23	8	- 15
Senior Management: Municipal Manager (MM)					
Salaries and Allowances: Basic Salary	3,010	3,338	3,338	3,106	-232
Salaries and Allowances: Bonuses	405	432	432	- 500	-932
Social Contributions: Unemployment Insurance	2	1	1	2	1

The main directorates responsible for the spending and overspending on overtime are the Safety and Security, Sports, Arts, Recreational & Cultural Services, Water, Sanitation, Human Settlements and Public Health.

Table 5.22.1: 2024/25 Overtime spending by Directorate (Structured and unstructured)

Directorate	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance (Over) / Under expenditure
Budget & Treasury	11,844,220	12,393,620	9,569,842	2,823,778
Chief Operating Officer	3,551,680	3,273,680	1,525,182	1,748,498
Corporate Services	8,368,510	9,012,510	7,271,882	1,740,628
Economic Development, Tourism & Agriculture	540,000	460,000	418,884	41,116
Electricity & Energy	80,001,730	84,971,730	78,002,423	6,969,307
Human Settlements	664,460	886,250	2,602,911	(1,716,661)
Infrastructure & Engineering Unit - Rate and General	9,169,680	5,756,610	6,355,367	(598,757)
Mandela Bay Development Agency	115,830			
Metro Water Service	38,523,020	48,315,590	51,725,730	(3,410,140)
Municipal Manager	270,000	270,000	295,131	(25,131)
Office of the Executive Mayor	734,190	1,214,190	1,113,589	100,601
Public Health	33,878,840	34,104,330	38,852,920	(4,748,590)
Recreational & Cultural Services	10,116,230	10,518,390	16,880,016	(6,361,626)
Safety & Security	151,347,280	143,049,770	159,838,562	(16,788,792)
Sanitation - Metro	50,155,710	38,224,070	40,697,548	(2,473,578)
Special projects			46,898	46,898
Grand Total	**399,281,380**	**392,450,740**	**415,196,987**	**(22,746,247)**

The table below reflects Actual Overtime Payments for the past eight years. This situation was exacerbated by the insourcing of Security Guards with effect from the 2018/19 and 2019/20 financial years and this is now a permanent cost, placing a burden on the Property Rates Account.

TABLE 5.23: Historic Overtime expenditure trends from 2017/18 to 2024/25

Directorate	2017/2018 Actuals	2018/2019 Actuals	2019/2020 Actuals	2020/2021 Actuals	2021/2022 Actuals	2022/2023 Actuals	2023/2024 Actuals	2024/25 Actuals
Infrastructure & Engineering R&G	4,317,024	6,247,465	5,349,645	7,781,651	8,054,250	9,693,501	10,348,310	6,355,367
Human Settlements	430,116	942,996	734,493	522,384	550,583	831,766	1,194,328	2,602,911
Public Health	20,781,046	27,247,273	24,848,033	30,955,479	37,847,153	37,213,127	40,586,874	38,852,920
Sport, Rec, Arts & Culture	6,207,957	9,206,181	7,858,502	4,700,056	8,458,916	10,601,282	14,310,731	16,880,016
Safety & Security	**45,617,891**	**76,720,540**	**112,333,008**	**128,459,967**	**108,843,218**	**107,835,094**	**146,462,236**	**159,838,562**
Economic Dev, Tourism & Agri	568,589	640,741	802,378	668,259	472,287	675,650	1,324,153	418,884
Corporate Services	5,113,737	6,815,851	5,112,714	3,857,871	6,400,590	7,674,515	7,296,157	7,271,882
Budget & Treasury	7,913,218	9,404,412	7,576,136	4,514,354	6,249,574	6,949,565	7,335,618	9,569,842
Executive Mayor	435,847	307,970	420,580	358,220	544,583	412,059	893,557	1,113,589
Sanitation	16,154,418	19,237,423	24,073,918	26,278,028	29,265,055	36,340,236	40,947,849	40,697,648
Water	21,441,984	29,397,881	37,399,119	44,233,144	44,413,757	46,907,391	50,754,206	51,725,730
Municipal Manager	183,014	237,847	279,305	173,723	197,671	157,383	204,246	295,131
Electricity & Energy	**25,209,115**	**35,465,323**	**41,720,359**	**50,381,141**	**56,910,684**	**80,896,565**	**92,641,006**	**78,002,423**
Chief Operating Officer	252,894	677,398	386,227	1,515,504	903,439	1,225,940	1,201,055	1,525,182
Spec Projects and Programmes	97,673	230,027	119,170	14,705	33,309	43,225	65,920	46,898
Grand Total	**154,724,523**	**222,779,330**	**269,013,587**	**304,414,486**	**309,145,069**	**347,457,300**	**415,566,246**	**415,196,987**
Percentage Increase		**43.98%**	**20.75%**	**13.16%**	**1.55%**	**12.39%**	**19.60%**	**-0.09%**

The lower overtime actual payments from 2017/18 is directly as a result of a new overtime policy that was implemented for a period of two months only; and subsequenlty withdrawn as a result of a moratorium placed by Council on the implementation of that Policy. Due to the extent of the growth in overtime, Council should give serious consideration to urgently finalise the Overtime Policy review process.

Interest Expense – External Borrowings:

The interest expense is in line with the Municipality's loan repayment obligations. Actual expenditure was R65.71 million, compared to the Adjustments budgeted amount of R111.22 million, resulting in underspending of R45.51 million.

TABLE 5.24: Interest Expense – External Borrowings

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Interest	**110,394**	**111,217**	**111,217**	**65,707**	**- 45,511**
Interest Paid: Borrowings: Annuity Loans	121,926	111,217	111,217	100,809	- 10,409
Interest Paid: Interest costs non-current Provisions	-11,566			-35,087	- 35,087
Interest Paid: Overdue Accounts	33			- 16	-16

Debt Impairment / Irrecoverable Debts Written Off

Actual expenditure was R4.262 billion, compared to the Adjustments budgeted amount of R2.489 billion, resulting in overspending of R1.773 billion.

TABLE 5.25: Debt Impairment: Receivables

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Debt impairment		**1,836,239**	**1,836,323**		**-1,836,323**
Other Receivables from Non-exchange Revenue: Non Specific Accounts		27,432	27,515		-27,515
Other Receivables from Non-exchange Revenue: Property Rates		333,709	333,709		- 333,709
Trade and Other Receivables from Exchange Transactions: Electricity		94,191	94,191		-94,191
Trade and Other Receivables from Exchange Transactions: Waste Management		96,536	96,536		-96,536
Trade and Other Receivables from Exchange Transactions: Wastewater Management		188,145	188,145		- 188,145
Trade and Other Receivables from Exchange Transactions: Water		1,096,228	1,096,228		-1,096,228
Expenditure / Irrecoverable debts written off	**4,087,179**	**582,995**	**652,995**	**4,262,010**	**3,609,015**
Debts Written Off	4,087,179				-
Debts Written Off: Exchange: Electricity		20,497	20,497	133,747	113,250
Debts Written Off: Exchange: Non Specific Accounts				227,642	227,642
Debts Written Off: Exchange: Waste Management		28,835	28,835	184,462	155,626
Debts Written Off: Exchange: Wastewater Management		69,588	69,588	391,776	322,189
Debts Written Off: Exchange: Water		450,620	450,620	2,807,963	2,357,344
Debts Written Off: Non-exchange: Non Specific Accounts				103,004	103,004
Debts Written Off: Non-exchange: Property Rates		13,456	83,456	413,415	329,960
Expenditure / Irrecoverable debts written off - IMPAIRMENT				**8,890**	**8,890**
Exchange: Non-Specific Accounts				8,890	8,890

Irrecoverable debts written off – Impairment relates to Impairment losses incurred on Property, Plant and Equipment. Debt Impairment Receivables: Non-specific Accounts includes Impairment of Traffic Fines. Based on historical trends of actual collection of traffic fines, an amount of R129,803,171 was calculated as the impairment value for traffic fines - fines that are very unlikely to be paid. Bad debts are written off upon Council's approval. The bad debts written off for the 2024/25 financial year amounted to R430.676 million, which is lower than the R2.838 billion written off in the 2023/24 financial year. Write-offs in respect of arrears amounts reflected on the accounts of poor households prior to these households qualifying for the ATTP subsidy are reflected in the table below:

TABLE 5.25.1: Write offs			
Period	**Capital**	**VAT**	**Total**
2014/15	47,290,190,07	4,177,616.69	51,467,806.76
2015/16	36,433,157.18	3,285,414.60	39,718,571.78
2016/17	429,161,048.51	39,190,453.06	468,351,501.57
2017/18	32,273,234.02	3,128,872.28	35,402,106.30
2018/19	31,225,655.12	3,062,579.24	34,288,234.36
2019/20	81,835,695.13	7,781,381,46	89,617,076.59
2020/21	202,612,331.81	20,433,553.52	223,045,885.33
2021/22	150,120,791.95	15,542,811.04	165,663,602.99
2022/23	330,828,500.42	39,531,548.59	370,360,049.01
2023/24	2,349,092,565.03	295,202,027.58	2,644,294,592.81
2024/25	213,734,857.78	21,880,743.71	235,615,601.49

Write-offs in respect of arrears over 90 days reflected on the accounts of poor households qualifying for the ATTP subsidy are provided below:

TABLE 5.25.2: Write-offs			
Period	**Capital**	**VAT**	**Total**
2014/15	97,644,607.19	10,674,551.72	108,349,158.91
2015/16	90,758,098.45	10,211,901.07	100,969,999.52
2016/17	130,374,723.69	15,080,772.58	145,455,496.27
2017/18	155,943,968.99	17,995,588,94	162,939,557.93
2018/19	121,007,026.18	14,735,686.08	135,742,712.26
2019/20	147,282,936.91	16,852,718.25	164,135,655.16
2020/21	179,795,495.74	20,716,680.97	200,812,176.71
2021/22	176,573,266.42	22,292,704.08	198,865,970.50
2022/23	308,240,938.81	41,551,619.12	349,792,557.93
2023/24	191,906,592.00	24,558,253.06	216,464,845.06
2024/25	194,887,892.67	23,578,122.05	218,466,014.72

TABLE 5.25.3: Debt relief programme: Write-offs			
Period	**Capital**	**VAT**	**Total**
2014/15	114,387,293.15	9,507,544.42	123,894,837.57
2015/16	70,313,014.35	5,600,160.44	75,913,174.79
2016/17	41,913,506.80	3,609,129.06	45,522,635.86
2017/18	62,440.06	4,167.37	66,607.43
2018/19	0	0	0
2019/20	0	0	0
2020/21	0	0	0
2021/22	0	0	0
2022/23	0	0	0
2023/24	0	0	0
2024/25	0	0	0

Bulk Purchases:

The actual bulk purchases of electricity were higher than the 2024/25 Adjustments Budget by R43.15 million. Electricity losses increased from 26.34% in the 2023/24 financial year to 26.81% in the 2024/25 financial year.

TABLE 5.26: Bulk purchases

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Bulk purchases - electricity	**5,635,673**	**6,338,216**	**6,457,166**	**6,500,312**	**43,146**
Electricity: ESKOM	5,635,673	6,338,216	6,457,166	6,500,312	43,146

Transfers and Grants:

Actual expenditure was R81.91 million, compared to the Adjustments budgeted amount of R91.97 million, resulting in underspending of R10.91 million.

TABLE 5.27: Transfers and Grants

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Transfers and subsidies	**88,518**	**84,452**	**91,972**	**81,059**	**- 10,913**
Capital: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: Council for the Built Environment (CBE)	105				-
Operational: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: South Africa Local Government Association (SALGA)	18,642	20,491	20,491	19,894	-597
Operational: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: South Africa Revenue Service (SARS)	39				-
Operational: Monetary Allocations: Departmental Agencies and Accounts: Provincial Departmental Agencies: Subsidiary Entity	34,050			336	336
Operational: Monetary Allocations: Households: Other Transfers (Cash): Bursaries (Non-Employee)	59	700	700	121	-579
Operational: Monetary Allocations: Non-profit institutions: Old Age Homes	13			73	73
Operational: Monetary Allocations: Non-profit institutions: Public Schools: Other Educational Institutions: School Support	1,191	6,000	6,000	870	- 5,130
Operational: Monetary Allocations: Non-profit institutions: Sport Councils			4,411	4,410	- 1
Operational: Monetary Allocations: Non-profit institutions: Sporting Bodies - Rent	50			50	50
Operational: Monetary Allocations: Non-profit institutions: Tourism	177		205		-205
Operational: Monetary Allocations: Non-profit institutions: Use - It	34,122	52,460	59,164	55,374	- 3,790
Operational: Monetary Allocations: Private Enterprises: Subsidies to Financial Private Enterprise: Product	70	1,300	1,000	- 70	- 1,070
Operational: Monetary Allocations: Private Enterprises: Subsidies to Financial Private Enterprise: Production		2,000			-
Operational: Monetary Allocations: Private Enterprises: Subsidies to Non-financial Private Enterprises: Product		1,500			-

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Expenditure / Transfers and subsidies	**88,518**	**84,452**	**91,972**	**82,360**	**- 9,612**
Capital: Monetary Allocations					
Departmental Agencies and Accounts: National Departmental Agencies: Council for the Built Environment (CBE)	105				-
Operational: Monetary Allocations					
Departmental Agencies and Accounts: National Departmental Agencies: South Africa Local Government Association (SALGA)	18,642	20,491	20,491	19,894	- 597
Departmental Agencies and Accounts: National Departmental Agencies: South African Revenue Service (SARS)	39				-
Departmental Agencies and Accounts: Provincial Departmental Agencies: Subsidiary Entity	34,050			1,857	1,857
Households: Other Transfers (Cash): Bursaries (Non-Employee)	59	700	700	121	- 579
Non-profit institutions: Old Age Homes	13			73	73
Non-profit institutions: Public Schools: Other Educational Institutions: School Support	1,191	6,000	6,000	870	- 5,130
Non-profit institutions: Sport Councils			4,411	4,410	- 1
Non-profit institutions: Sporting Bodies - Rent	50			50	50
Non-profit institutions: Tourism	177		205		- 205
Non-profit institutions: Use - It	34,122	52,460	59,164	55,154	- 4,010
Private Enterprises: Subsidies to Financial Private Enterprise: Product	70	1,300	1,000	-70	- 1,070
Private Enterprises: Subsidies to Financial Private Enterprise: Production		2,000			-
Private Enterprises: Subsidies to Non-financial Private Enterprises: Product		1,500			-

Contracted Services

Actual expenditure was R1.076 billion, compared to the Adjustments budgeted amount of R1.631 billion, resulting in underspending of R554.24 million.

TABLE 5.28: Contracted Services

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Contracted services	**987,834**	**1,751,625**	**1,630,699**	**1,076,456**	**-554,243**
Consultants and Professional Services					
Business and Advisory: Accounting and Auditing		50	2,550		-2,550
Business and Advisory: Audit Committee	1,076	1,113	1,113	816	-297
Business and Advisory: Business and Financial Management	141	2,343	2,263	152	-2,111
Business and Advisory: Commissions and Committees	950	1,277	1,277	175	-1,102
Business and Advisory: Communications		3,375	2,375		-2,375
Business and Advisory: Forensic Investigators		3,536	2,939		-2,939
Business and Advisory: Human Resources		766	766		-766
Business and Advisory: Occupational Health and Safety	31	316	316	59	-257
Business and Advisory: Organisational		1,590	1,590		-1,590
Business and Advisory: Project Management	18,350	41,461	37,890	25,640	- 12,249
Business and Advisory: Research and Advisory	4,425	11,428	10,443	4,253	-6,190
Infrastructure and Planning: Architectural	174		100		-100
Infrastructure and Planning: Engineering: Civil	8,525	15,835	15,285	9,381	-5,904
Infrastructure and Planning: Engineering: Electrical	24,502	19,160	19,205	11,407	-7,798
Infrastructure and Planning: Engineering: Mechanical		50	50		- 50
Infrastructure and Planning: Engineering: Structural	241	300	1,250	808	-442

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Infrastructure and Planning: Town Planner		4,278	1,643	48	-1,595
Laboratory Services: Medical			60		- 60
Laboratory Services: Roads	122	250	250	78	-172
Laboratory Services: Water	110	1,270	1,270	133	-1,137
Legal Cost: Collection	33,727	44,372	45,572	51,811	6,239
Legal Cost: Issue of Summons		749	749		-749
Legal Cost: Legal Advice and Litigation	84,464	73,544	77,896	84,709	6,813
Contractors					
Artists and Performers	1,375	2,779	2,145	373	-1,772
Audio-visual Services	460	1,774	1,362	267	-1,095
Building	117,729	154,760	155,260	87,412	- 67,848
Catering Services	1,426	1,809	2,279	1,510	-769
Chipping		15	15	- 2	- 17
Fire Protection	92	2,628	1,933	262	-1,671
Gardening Services	4,503	7,494	6,419	2,402	-4,017
Gas	1,434	2,137	2,137	1,813	-324
Maintenance of Buildings and Facilities	100,329	261,763	205,595	118,527	- 87,069
Maintenance of Equipment	142,505	305,405	302,867	193,957	-108,909
Maintenance of Unspecified Assets		18	18	1	- 17
Management of Informal Settlements	5,618	11,701	9,920	8,015	-1,905
Medical Services		104	54		- 54
Pest Control and Fumigation	428	1,153	1,211	680	-532
Plants, Flowers and Other Decorations	1,322	36	36		- 36
Prepaid Electricity Vendors	3,856	8,300	8,150	3,928	-4,222
Preservation/Restoration/Dismantling/Cleaning Services	304	314	314	271	- 43
Safeguard and Security	3,735	7,753	8,458	2,865	-5,594
Sewerage Services	88,804	82,788	78,740	124,973	46,234
Sports and Recreation	1,450	2,131	1,466	156	-1,310
Stage and Sound Crew	132	387	347	250	- 97
Tracing Agents and Debt Collectors	- 2	236	236	- 0	-236
Traffic and Street Lights		315	315		-315
Transportation	25,795	109,544	59,909	30,838	- 29,071
Outsourced Services					
Administrative and Support Staff		5,650	5,650		-5,650
Alien Vegetation Control	9,882	15,831	14,512	1,365	- 13,146
Animal Care	1,132	2,315	2,285	1,455	-830
Burial Services	2,169	2,698	2,698	2,417	-280
Business and Advisory: Accounting and Auditing		1,372	632		-632
Business and Advisory: Commissions and Committees	9	1,551	606		-606
Business and Advisory: Communications	3,143	2,951	5,306	2,244	-3,062
Business and Advisory: Human Resources		143	325	31	-294
Business and Advisory: Project Management	115,483	293,293	293,209	105,360	-187,849
Business and Advisory: Qualification Verification	13	1,449	1,479	19	-1,460
Business and Advisory: Quality Control	1,721	2,100	2,100	1,540	-560
Business and Advisory: Research and Advisory	2,117	1,914	2,404	1,100	-1,304
Business and Advisory: Valuer	743	3,000	3,000		-3,000
Catering Services	110	280	256	117	-139
Cleaning Services	1,299	2,040	2,219	1,201	-1,018
Clearing and Grass Cutting Services	33,433	46,925	46,696	28,510	- 18,186
Connection/Disconnection: Electricity		4,538	4,538		-4,538
Connection/Disconnection: Water		5,261	1,261		-1,261
Driver's Licence Cards	3,993	6,284	6,284	3,383	-2,902
Electrical	29,850	48,588	53,118	35,942	- 17,176
Hygiene Services	16,472	20,062	19,565	16,260	-3,306
Litter Picking and Street Cleaning				- 1	-1

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Medical Waste Removal	212	220	428	45	-383
Meter Management	12,491	20,155	18,994	12,999	-5,994
Printing Services	3,671	5,563	5,548	1,861	-3,687
Professional Staff	5	1,544	401		-401
Refuse Removal	619	14,317	1,010	975	- 36
Security Services	70,839	30,866	42,916	88,738	45,823
Sewerage Services	197	2,783	2,628	546	-2,082
Traffic Management		15,149	14,249	2,207	- 12,042
Transport Services	97	375	344	174	-170

Operational Costs

Actual expenditure was R714.15 million, compared to the Adjustments budgeted amount of R913.71 million, resulting in underspending of R199.56 million.

TABLE 5.29: Operational Costs

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Operational costs	**699,009**	**905,934**	**913,711**	**714,151**	**- 199,560**
Operating Leases					
Computer Equipment	6	512	333	40	-292
Furniture and Office Equipment	11,649	17,156	16,857	11,892	-4,965
Other Assets	19,005	32,205	32,178	29,224	-2,954
Transport Assets	3,818	6,115	5,733		-5,733
Operational Cost					
Advertising, Publicity and Marketing: Auctions	1	15	15		-15
Advertising, Publicity and Marketing: Bursaries (Non-employees)		50	46	24	-21
Advertising, Publicity and Marketing: Corporate and Municipal Activities	3,954	14,205	11,486	11,715	229
Advertising, Publicity and Marketing: Customer/Client Information	307	669	709	563	-146
Advertising, Publicity and Marketing: Gifts and Promotional Items	9	521	661	401	-260
Advertising, Publicity and Marketing: Municipal Newsletters	21	265	164	58	-106
Advertising, Publicity and Marketing: Signs	159	757	65		-65
Advertising, Publicity and Marketing: Staff Recruitment	324	1,684	1,909	309	-1,599
Advertising, Publicity and Marketing: Tenders	1,473	2,715	2,641	1,238	-1,403
Assets less than the Capitalisation Threshold	13,476	35,946	33,926	12,431	- 21,495
Bank Charges, Facility and Card Fees: Bank Accounts	6,056	7,862	7,185	5,635	-1,550
Bank Charges, Facility and Card Fees: Third Parties		3	3		- 3
Bursaries (Employees)	1,642	3,097	3,097	1,770	-1,328
Cash Discount	0	113	113	- 0	-113
Cleaning Services: Car Valet and Washing Services	1	13	13	0	-12
Cleaning Services: Laundry Services	27	209	190	25	-165
Commission: Prepaid Electricity	8,066	15,018	15,018	8,208	-6,810
Commission: Third Party Vendors	4,418	6,092	6,092	3,676	-2,416
Communication: Cellular Expenditure	-52,078	21,585	24,198	-69,899	- 94,097
Communication: Licences (Radio and Television)	89	434	434	203	-231
Communication: Postage/Stamps/Franking Machines	293	2,839	2,354	229	-2,124
Communication: Radio and TV Transmissions		29	29	37	8
Communication: Rent Private Bag and Postal Box	3	6	6	3	- 3
Communication: SMS Bulk Message Service	1,497	1,754	1,584	2,237	653
Communication: Telemetric Systems	9	43	43	10	-32

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Communication: Telephone Installation		288	273		-273
Communication: Telephone, Fax, Telegraph and Telex	11,746	17,327	15,529	13,709	-1,820
Contribution to Provisions: Decommissioning, Restoration and Similar Liabilities: Non-specific	2,021			- 554	-554
Cost relating to the Sale of Houses	1			40	40
Courier and Delivery Services	394	465	465	411	-53
Deeds	266	812	557	298	-259
Driver's Licences and Permits	23	362	352	27	-324
Entertainment: Senior Management		27	142	61	-81
Entertainment: Total for All Other Councillors	236	300	400	388	-12
Entrance Fees				0	0
External Audit Fees	27,768	32,845	32,845	33,422	577
External Computer Service: Data Lines	1,181	2,321	2,430	1,193	-1,236
External Computer Service: Information Services	68	9,369	4,814	12	-4,802
External Computer Service: Internet Charge	745	2,364	2,432	1,391	-1,040
External Computer Service: Network Extensions	423	1,287	2,753	831	-1,921
External Computer Service: Remote Server Access		3,233	2,233		-2,233
External Computer Service: Software Licences	42,701	90,985	92,966	75,178	- 17,787
External Computer Service: Specialised Computer Service	2,140	5,531	5,491	2,336	-3,154
External Computer Service: System Adviser	5,579				-
External Computer Service: System Development	99,753	52,124	23,667	71,218	47,551
External Computer Service: Wireless Network	1	7,768	8,072	5,842	-2,230
Fines and Penalties: Breach of Contract	11,732		12,400	12,365	-35
Firearm Handling Fees	7	57	50		-50
Hire Charges	217,413	227,192	241,593	221,161	- 20,432
Insurance Underwriting: Claims paid to Third Parties	3,739	1,654	2,884	332	-2,552
Insurance Underwriting: Excess Payments		1	1	25	24
Insurance Underwriting: Insurance Brokers' Fees	297	673	673	471	-203
Insurance Underwriting: Insurance Claims			145		-145
Insurance Underwriting: Premiums	24,024	25,013	31,792	27,162	-4,630
Intercompany/Parent-subsidiary Transactions	6,357	7,771	7,771	7,495	-275
Land Alienation Costs		800	750	0	-750
Learnerships and Internships	7,101	4,867	12,396	5,073	-7,323
Levies Paid - Water Resource Management Charges	7,434	13,709	13,709	5,537	-8,171
Licences: Motor Vehicle Licence and Registrations	6,521	8,034	8,063	7,022	-1,041
Licences: Performing Arts		55	55		-55
Management Fee	3,273	9,216	9,106	13,563	4,457
Municipal Services	67,235	80,327	80,301	88,460	8,160
Office Decorations		1	1		- 1
Printing, Publications and Books	883	3,770	3,598	489	-3,109
Professional Bodies, Membership and Subscription	929	1,476	1,285	757	-528
Registration Fees: Professional and Regulatory Bodies	34	337	347	-48	-395
Registration Fees: Seminars, Conferences, Workshops and Events: National	2,340	4,843	4,763	2,246	-2,518
Resettlement Cost	180	266	683	128	-556
Rewards Incentives	4,039	2,000	4,000	2,919	-1,081
Samples and Specimens	3	361	331		-331
Servitudes and Land Surveys		500	500		-500
Signage	117	763	820	184	-636
Skills Development Fund Levy	33,860	40,759	38,352	34,975	-3,376
Storage of Files (Archiving)	456	1,241	896	419	-477
System Access and Information Fees			1,302	4,538	3,236
Taking over Contractual Obligations		450	450		-450
Transport Provided as Part of Departmental Activities: Events		31	31	128	97
Transport Provided as Part of Departmental Activities: Municipal Activities	5,172	3,801	3,520	3,494	-26

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Travel Agency and Visa's	322	1,270	1,502	293	-1,210
Travel and Subsistence: Domestic: Accommodation	3,640	4,482	4,539	3,268	-1,271
Travel and Subsistence: Domestic: Daily Allowance	378	683	791	284	-507
Travel and Subsistence: Domestic: Food and Beverage (Served)	1	213	238	- 2	-240
Travel and Subsistence: Domestic: Incidental Cost	10	130	142	8	-134
Travel and Subsistence: Domestic: Transport with Operator: Other Transport Provider		3	3		- 3
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	808	3,594	3,623	669	-2,954
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	31	417	438	43	-395
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	750	1,636	1,871	495	-1,377
Travel and Subsistence: Domestic: Transport without Operator: Own Transport	56	361	456	28	-428
Travel and Subsistence: Foreign: Accommodation	119	937	878	272	-606
Travel and Subsistence: Foreign: Daily Allowance	52	567	441	36	-405
Travel and Subsistence: Foreign: Incidental Cost		17	17		-17
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport	952	1,368	2,516	1,327	-1,189
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Road Transport		73	88		-88
Travel and Subsistence: Foreign: Transport without Operator: Car Rental		105	105		-105
Travel and Subsistence: Non-employees	134	856	1,068	166	-903
Uniform and Protective Clothing	13,693	19,113	19,455	12,185	-7,270
Ward Committees	45,026	22,560	22,560	18,978	-3,582
Wet Fuel	7	3,882	3,212	0	-3,212
Workmen's Compensation Fund	10,611	4,380	4,701	11,372	6,671

Inventory Consumed

Actual expenditure was R550.23 million, compared to the Adjustments budgeted amount of R381.87 million, resulting in overspending of R168.36 million.

TABLE 5.30: Inventory Consumed

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Inventory consumed	**517,688**	**355,361**	**381,872**	**550,228**	**168,356**
Expenditure: Inventory Consumed: Consumables: Standard Rated	32,348	158,753	160,044	32,725	- 127,320
Expenditure: Inventory Consumed: Consumables: Zero Rated	62,998	74,412	78,809	57,893	- 20,916
Expenditure: Inventory Consumed: Finished Goods	13,709	24,958	29,530	15,283	- 14,247
Expenditure: Inventory Consumed: Materials and Supplies	116,398	97,238	113,489	98,665	- 14,824
Expenditure: Inventory Consumed: Water	292,235			345,663	345,663

Inventory and Water Losses

Inventory and Water losses were R395.29 million, of which R394.01 million was for the Loss on Water Inventory as disclosed in Note 6.1.1 (Water Losses) of the Audited Consolidated Annual Financial Statements.

TABLE 5.31: Losses

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Other Losses	**372,293**	**252,982**	**252,982**	**395,285**	**142,303**
Inventory: Decrease in net realisable Value	3,695			1,278	1,278
Water Losses: Real Losses: Leakage on Service Connections up to the point of Customer Meter	368,597	252,982	252,982	394,008	141,025

Depreciation and Amortisation

Actual expenditure was R783.56 million, compared to the Adjustments budgeted amount of R1.018 billion, resulting in underspending of R234.88 million.

TABLE 5.32: Depreciation and Amortisation

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Expenditure / Depreciation and amortisation	887,876	1,049,902	1,018,442	783,561	- 234,882
Amortisation: Intangible Assets: Licences and Rights: Computer Software and Applications	11,414	47,131	47,131	21,417	-25,714
Depreciation: Community Assets: Community Facilities: Cemeteries/Crematoria	6,577	30,860	30,673	3,834	-26,839
Depreciation: Community Assets: Community Facilities: Centres	8,484	9,108	9,108	7,728	- 1,381
Depreciation: Community Assets: Community Facilities: Clinics/Care Centres	146	145	145	146	1
Depreciation: Community Assets: Community Facilities: Fire/Ambulance Stations	2,441	3,587	3,587	2,423	- 1,164
Depreciation: Community Assets: Community Facilities: Libraries	4,253	1,301	1,301	6,270	4,969
Depreciation: Community Assets: Community Facilities: Markets	700	698	698	258	-440
Depreciation: Community Assets: Community Facilities: Nature Reserves	575	535	535		-535
Depreciation: Community Assets: Community Facilities: Parks	2,640	6,465	6,465	3,106	- 3,359
Depreciation: Community Assets: Community Facilities: Public Ablution Facilities	421	500	500	419	- 82
Depreciation: Community Assets: Community Facilities: Taxi Ranks/Bus Terminals	35,242	6,288	6,288	30,397	24,109
Depreciation: Community Assets: Sport and Recreation Facilities: Indoor Facilities	2,399	983	983	1,407	424
Depreciation: Community Assets: Sport and Recreation Facilities: Outdoor Facilities	75,848	80,013	80,013	76,734	- 3,278
Depreciation: Computer Equipment	0			- 23	- 23
Depreciation: Electrical Infrastructure: HV Substations	34,965	27,267	27,267	30,900	3,633
Depreciation: Electrical Infrastructure: MV Networks	93,514	106,883	106,883	75,296	-31,587
Depreciation: Furniture and Office Equipment	-159,341		1,167	-106,447	- 107,613
Depreciation: Investment Property: Revenue Generating: Improved Properties		5,483	5,483	4,085	- 1,398
Depreciation: Machinery and Equipment	13,737	21,479	17,559	13,376	- 4,184

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Depreciation: Other Assets: Housing: Social Housing		772			-
Depreciation: Other Assets: Housing: Staff Housing				775	775
Depreciation: Other Assets: Operational Buildings: Depots	4,322	6,001	6,001	3,995	- 2,006
Depreciation: Other Assets: Operational Buildings: Municipal Offices	23,210	21,416	21,416	22,682	1,266
Depreciation: Other Assets: Operational Buildings: Training Centres	968	924	924		-924
Depreciation: Other Assets: Operational Buildings: Workshops		313	313		-313
Depreciation: Roads, Infrastructure: Road Furniture	17,787	2,948	3,908	20,670	16,763
Depreciation: Roads Infrastructure: Road Structures		12,667			-
Depreciation: Roads Infrastructure: Roads	302,466	243,724	245,247	319,779	74,532
Depreciation: Sanitation Infrastructure: Pump Station	53,392	13,415	13,415		-13,415
Depreciation: Sanitation Infrastructure: Reticulation	75	49,143	49,143		-49,143
Depreciation: Sanitation Infrastructure: Wastewater Treatment Works	70,038	74,496	74,496	-4	-74,499
Depreciation: Solid Waste Infrastructure: Waste Drop-off Points	61,974	66,446	66,446	4,437	-62,009
Depreciation: Solid Waste Infrastructure: Waste Transfer Stations	1,075	1,070	1,070		- 1,070
Depreciation: Storm water Infrastructure: Storm Water Conveyance	29,151	28,107	28,107	30,073	1,966
Depreciation: Transport Assets	22,717	17,564		24,757	24,757
Depreciation: Water Supply Infrastructure: Boreholes	9,541	6,144	6,144	9,384	3,240
Depreciation: Water Supply Infrastructure: Dams and Weirs	3,024	3,012	3,012	3,057	45
Depreciation: Water Supply Infrastructure: Distribution	86,416	88,860	88,860	90,298	1,439
Depreciation: Water Supply Infrastructure: Pump Stations	10,460	8,815	8,815	13,017	4,203
Depreciation: Water Supply Infrastructure: Reservoirs	5,561	7,985	7,985	22,827	14,843
Depreciation: Water Supply Infrastructure: Water Treatment Works	51,684	47,355	47,355	46,485	-870

Remuneration of Councillors

Actual expenditure was R85.93 million, compared to the Adjustments budgeted amount of R94.68 million, resulting in underspending of R8.74 million.

TABLE 5.33: Remuneration of Councillors

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Expenditure / Remuneration of councillors	**82,053**	**94,452**	**94,675**	**85,933**	**-8,743**
Chief Whip: Allowances and Service-Related Benefits: Basic Salary	1,228	1,208	1,331	1,233	- 98
Chief Whip: Allowances and Service-Related Benefits: Cell phone Allowance		5	5		- 5
Deputy Executive Mayor/Deputy Mayor: Allowances and Service-Related Benefits: Basic Salary		1,282	1,282	1,287	5
Deputy Executive Mayor/Deputy Mayor: Allowances and Service-Related Benefits: Cell phone Allowance		47	47		- 47
Deputy Executive Mayor: Allowances and Service-Related Benefits: Basic Salary	1,248				-
Executive Committee/Mayoral Committee: Allowances and Service-Related Benefits: Basic Salary		13,294	13,394	12,830	- 564
Executive Committee/Mayoral Committee: Allowances and Service-Related Benefits: Cell phone Allowance		535	391		- 391
Executive Committee: Allowances and Service-Related Benefits: Basic Salary	13,307				-
Executive Mayor/Mayor: Allowances and Service-Related Benefits: Basic Salary		1,618	1,618	1,594	- 24
Executive Mayor/Mayor: Allowances and Service-Related Benefits: Cell phone Allowance		47	47		- 47
Executive Mayor: Allowances and Service-Related Benefits: Basic Salary	1,511				-
Section 79 committee chairperson: Allowances and Service-Related Benefits: Basic Salary	441	1,254	1,254	1,346	93
Section 79 committee chairperson: Allowances and Service-Related Benefits: Cell Phone Allowance		5	5		- 5

Description R'000	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Speaker: Allowances and Service-Related Benefits: Basic Salary	1,226	1,352	1,352	1,321	- 31
Speaker: Allowances and Service-Related Benefits: Cell phone Allowance	5,172	47	47		- 47
Speaker: Allowances and Service-Related Benefits: Market-Related Non-pensionable Allowance	128				-
Total for All Other Councillors: Allowances and Service-Related Benefits: Basic Salary	57,792	68,559	68,559	61,043	-7,516
Total for All Other Councillors: Allowances and Service-Related Benefits: Cell phone Allowance		5,200	5,345	5,280	- 65

Conclusion

The Audited 2024/25 Consolidated Annual Financial Statements reflected a deficit of R130,618,247 on the Statement of Financial Performance. However, the deficit does not represent the true operating deficit as the grant funding received and utilised for capital expenditure is included in the Transfers and Subsidies as reflected under non-exchange revenue. The capital conditional grants that funded the capital expenditure were R1,050,046,147. Therefore, the audited operating deficit for the 2024/25 financial year amounts to R1,280,664,394. Considering that the 2023/24 Adjustments Budget projected an operating surplus of R'nil, the financial results are worse than anticipated.

Financial Performance by Vote

Revenue as per Appendix K.1

Vote 1: Budget and Treasury

TABLE 5.34: Revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Budget & Treasury	**-2,693,908,172**	**-3,479,593,960**	**-3,408,837,650**	**-3,001,702,475**	**407,135,175**
Expenditure By Type	**1,353,517,743**	**1,135,425,410**	**1,199,925,390**	**1,289,267,909**	**89,342,519**
Contracted services	78,096,927	195,963,630	191,697,430	97,849,536	-93,847,894
Debt impairment		333,708,850	333,708,850		-333,708,850
Depreciation and amortisation	10,763,823	45,507,550	45,507,550	21,341,232	-24,166,318
Employee-related costs	504,422,145	467,558,380	467,255,690	525,555,804	58,300,114
Interest	41,815	208,490	208,490	136,991	-71,499
Inventory consumed	5,389,964	6,244,090	5,800,940	5,002,066	-798,874
Irrecoverable debts written off	700,753,066	13,455,550	83,455,550	590,356,490	506,900,940
Operational costs	50,315,752	72,778,870	72,290,890	47,748,082	-24,542,808
Other Losses	3,695,436			1,277,707	1,277,707
Transfers and subsidies	38,815				0
Revenue By Source	**-4,047,425,915**	**-4,615,019,370**	**-4,608,763,040**	**-4,290,970,384**	**317,792,656**
Exchange Revenue	**-605,441,642**	**-427,855,970**	**-328,655,120**	**-400,158,580**	**-71,503,460**
Interest earned from Current and Non-Current Assets	-365,420,679	-222,048,000	-271,855,480	-336,876,541	-65,021,061

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Interest earned from Receivables	-200,211,922	-149,009,130		-243,335	-243,335
Operational Revenue	-6,584,993	-4,186,690	-4,186,950	-8,448,912	-4,261,962
Rental from Fixed Assets	-41,608		-540	-95,577	-95,037
Sale of Goods and Rendering of Services	-33,182,439	-52,612,150	-52,612,150	-54,494,215	-1,882,065
Non-Exchange Revenue	**-3,441,984,273**	**-4,187,163,400**	**-4,280,107,920**	**-3,890,811,804**	**389,296,116**
Non-Fines, penalties and forfeits	-32,429,711	-33,155,300	-33,155,300	-28,367,297	4,788,004
Non-Fuel Levy	-391,000,000	-403,100,000	-403,100,000	-403,100,000	0
Non-Interest			-149,009,130	-213,590,235	-64,581,105
Non-Property rates	-2,875,600,161	-3,142,251,020	-3,142,251,020	-3,041,098,733	101,152,287
Non-Transfer and subsidies - Operational	-142,954,401	-608,657,080	-552,592,470	-204,655,540	347,936,930

TABLE 5.34.1: Detailed revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Budget & Treasury	**-2,693,908,172**	**-3,479,593,960**	**-3,408,837,650**	**-3,001,702,476**	**407,135,175**
Expenditure / Contracted services	**78,096,927**	**195,963,630**	**191,697,430**	**97,849,536**	**-93,847,894**
Consultants and Professional Services					0
Business and Advisory: Accounting and Auditing			2,500,000		-2,500,000
Business and Advisory: Business and Financial Management	141,361	2,342,760	2,262,760	151,675	-2,111,085
Business and Advisory: Commissions and Committees	849,774	1,090,000	1,090,000	79,910	-1,010,090
Business and Advisory: Communications		3,374,580	2,374,580		-2,374,580
Business and Advisory: Forensic Investigators		2,089,730	1,094,620		-1,094,620
Legal Cost: Collection	30,479,665	44,371,770	45,371,770	51,496,594	6,124,824
Legal Cost: Issue of Summons		749,040	749,040		-749,040
Legal Cost: Legal Advice and Litigation	8,678,288	6,776,960	11,679,460	14,124,897	2,445,437
Contractors					0
Catering Services		19,410	11,250	12,665	1,415
Fire Protection	6,405				0
Maintenance of Buildings and Facilities	628,788	7,735,690	10,113,430	313,043	-9,800,387
Maintenance of Equipment	441,816	1,698,680	1,876,440	553,066	-1,323,374
Pest Control and Fumigation	50,576	90,800	111,800	44,048	-67,752
Prepaid Electricity Vendors	3,855,810	8,300,000	8,150,000	3,928,446	-4,221,554
Safeguard and Security	1,782,357	2,040,180	2,073,180	1,352,824	-720,356
Tracing Agents and Debt Collectors	-1,843	236,490	236,490	-8	-236,498
Transportation		3,370	8,370		-8,370
Outsourced Services					0
Administrative and Support Staff		5,000,000	5,000,000		-5,000,000
Business and Advisory: Human Resources			12,000		-12,000
Business and Advisory: Project Management	14,069,383	72,190,050	63,358,550	10,860,925	-52,497,625
Business and Advisory: Qualification Verification			30,000	19,267	-10,733
Business and Advisory: Valuer	742,633	3,000,000	3,000,000		-3,000,000
Cleaning Services	293,048	307,640	314,390	135,664	-178,726
Clearing and Grass Cutting Services		1,320	76,320		-76,320
Connection/Disconnection: Electricity		4,538,410	4,538,410		-4,538,410
Connection/Disconnection: Water		5,261,030	1,261,030		-1,261,030
Hygiene Services	12,486	44,330	44,330	1,615	-42,715
Meter Management	12,491,096	19,307,210	18,887,210	12,999,345	-5,887,865
Printing Services	3,568,471	5,345,020	5,345,020	1,768,632	-3,576,388
Refuse Removal	6,812	21,000	96,320	6,929	-89,391
Security Services		28,160	30,660		-30,660
Expenditure / Debt impairment		**333,708,850**	**333,708,850**		**-333,708,850**
Impairment Loss: Other Receivables from Non-exchange Revenue: Property Rates		333,708,850	333,708,850		-333,708,850

TABLE 5.34.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Expenditure / Depreciation and amortisation	**10,763,823**	**45,507,550**	**45,507,550**	**21,341,232**	**-24,166,318**
Amortisation: Intangible Assets: Licences and Rights: Computer Software and Applications	10,763,823	45,507,550	45,507,550	21,341,232	-24,166,318
Expenditure / Employee-related costs	**504,422,145**	**467,558,380**	**467,255,690**	**525,555,804**	**58,300,114**
Municipal Staff: Post-retirement Benefit					**0**
Pension: Current Service Cost	170,547,892			53,521,503	53,521,503
Municipal Staff: Salaries, Wages and Allowances					**0**
Housing Benefits and Incidental: Essential User	6,226,346	7,108,330	7,068,330	6,067,457	-1,000,873
Housing Benefits and Incidental: Housing Benefits	2,210,730	2,381,620	2,380,270	2,283,980	-96,290
Non-pensionable		1,390	1,390		-1,390
Service Related Benefits: Acting and Post Related Allowances	1,916,364		2,512,390	2,503,359	-9,031
Service Related Benefits: Bonus	18,718,044	18,809,830	18,813,330	18,889,657	76,327
Service Related Benefits: Leave Pay	11,040,537			-12,633,442	-12,633,442
Service Related Benefits: Long Service Award	-11,647,151	16,264,720	16,347,020	136,010,029	119,663,009
Service Related Benefits: Overtime: Night Shift	28,479	25,470	25,470	16,615	-8,855
Service Related Benefits: Overtime: Non-structured	7,335,618	11,844,220	12,393,620	9,569,842	-2,823,778
Service Related Benefits: Standby Allowance	286,944	226,350	308,350	306,895	-1,455
Travel or Motor Vehicle	5,362,909	5,980,960	5,403,080	5,257,711	-145,369
Basic Salary and Wages	221,723,107	327,145,310	325,927,960	231,085,902	-94,842,058
Municipal Staff: Social Contributions					0
Bargaining Council	72,819	79,200	79,200	76,228	-2,972
Group Life Insurance	3,016,781	4,439,230	3,293,530	3,319,327	25,797
Medical	20,453,040	22,723,710	22,723,710	21,479,216	-1,244,494
Pension	43,824,401	46,011,570	46,011,570	47,382,791	1,371,221
Unemployment Insurance	1,278,858	1,296,000	1,296,000	1,271,354	-24,646
Senior Management: Chief Financial Officer					
Salaries and Allowances: Basic Salary	2,024,656	2,876,540	2,326,540	81,827	-2,244,713
Salaries and Allowances: Bonuses		341,020	341,020	-934,448	-1,275,468
Social Contributions: Unemployment Insurance	1,771	2,910	2,910		-2,910
Expenditure / Interest	**41,815**	**208,490**	**208,490**	**136,991**	**-71,499**
Interest Paid: Borrowings: Annuity Loans	41,815	208,490	208,490	136,991	-71,499
Expenditure / Inventory consumed	**5,389,964**	**6,244,090**	**5,800,940**	**5,002,066**	**-798,874**
Consumables: Standard Rated	2,255,107	5,196,550	4,690,400	2,209,002	-2,481,398
Consumables: Zero-Rated	817,096	767,850	829,850	597,165	-232,685
Finished Goods	109,294	199,470	200,470	123,626	-76,844
Materials and Supplies	2,208,466	80,220	80,220	2,072,273	1,992,053
Expenditure / Irrecoverable debts written off	**700,753,066**	**13,455,550**	**83,455,550**	**590,356,490**	**506,900,940**
Debts Written Off	700,753,066				0
Debts Written Off: Exchange: Non-Specific Accounts				73,936,024	73,936,024
Debts Written Off: Non-exchange: Non-specific Accounts				103,005,402	103,005,402
Debts Written Off: Non-exchange: Property Rates		13,455,550	83,455,550	413,415,065	329,959,515
Expenditure / Operational costs	50,315,752	**72,778,870**	**72,290,890**	**47,748,082**	**-24,542,808**
Operating Leases					
Computer Equipment		16,300	16,300		-16,300
Furniture and Office Equipment	1,329,281	2,381,470	2,358,470	1,197,293	-1,161,177
Other Assets	4,840,841	8,275,700	8,275,700	3,205,469	-5,070,231
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	646,150	3,564,540	3,420,540	236,783	-3,183,757
Advertising, Publicity and Marketing: Customer/Client Information	283,000	463,000	503,000	492,930	-10,070
Advertising, Publicity and Marketing: Municipal Newsletters	12,703	221,060	120,000	41,475	-78,525
Advertising, Publicity and Marketing: Signs		289,040	55,130		-55,130

TABLE 5.34.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Advertising, Publicity and Marketing: Staff Recruitment	58,118	148,780	183,780	63,870	-119,910
Advertising, Publicity and Marketing: Tenders	278,266	301,930	299,930	123,805	-176,125
Assets less than the Capitalisation Threshold	2,485,340	5,159,280	5,743,550	2,119,516	-3,624,034
Bank Charges, Facility and Card Fees: Bank Accounts	4,983,638	5,901,500	5,720,800	5,198,629	-522,171
Bank Charges, Facility and Card Fees: Third Parties		2,650	2,650		-2,650
Cash Discount	8	113,020	113,020	-27	-113,047
Cleaning Services: Car Valet and Washing Services	560	5,540	5,540	370	-5,170
Commission: Third Party Vendors	4,417,775	6,092,200	6,092,200	3,675,820	-2,416,380
Communication: Cellular Expenditure	1,486,996	1,564,270	1,664,270	1,206,848	-457,422
Communication: Postage/Stamps/Franking Machines	209,858	2,319,150	2,009,150	203,180	-1,805,970
Communication: Radio and TV Transmissions				37,465	37,465
Communication: Rent Private Bag and Postal Box	2,944	6,030	6,030	2,944	-3,086
Communication: SMS Bulk Message Service	1,480,591	1,648,030	1,481,030	2,220,887	739,857
Communication: Telephone Installation		71,020	71,020		-71,020
Communication: Telephone, Fax, Telegraph and Telex	317,804	899,270	751,090	290,557	-460,533
Contribution to Provisions: Decommissioning, Restoration and Similar Liabilities: Non-specific	2,021,227			-553,777	-553,777
Cost relating to the Sale of Houses	2				0
Deeds	248,464	398,110	398,110	271,953	-126,157
External Computer Service: Data Lines	245,629	925,850	925,850	186,176	-739,674
External Computer Service: Internet Charge	348,072	603,410	681,910	522,221	-159,689
External Computer Service: Network Extensions	126,777	109,920	669,920	372,933	-296,987
External Computer Service: Remote Server Access		3,232,760	2,232,760		-2,232,760
External Computer Service: Software Licences		682,670	190,060	183,231	-6,829
External Computer Service: Specialised Computer Service	2,139,854	2,180,500	2,580,500	2,336,338	-244,162
External Computer Service: System Adviser	5,579,033				0
External Computer Service: Wireless Network	11,125	5,259,690	5,582,590	5,782,508	199,918
Insurance Underwriting: Insurance Brokers' Fees	296,899	673,260	673,260	470,739	-202,521
Insurance Underwriting: Premiums	87,847	93,970	96,030	97,663	1,633
Intercompany/Parent-subsidiary Transactions	6,356,534	7,770,700	7,770,700	7,495,277	-275,423
Learnerships and Internships				3,773	3,773
Municipal Services	782,380	1,836,830	1,822,230	609,820	-1,212,410
Printing, Publications and Books	4,838	470,410	523,290	9,669	-513,621
Professional Bodies, Membership and Subscription	111,197	147,850	155,850	104,743	-51,107
Registration Fees: Seminars, Conferences, Workshops and Events: National	43,640	161,800	108,380	31,525	-76,855
Resettlement Cost	80,208		150,000	44,982	-105,018
Skills Development Fund Levy	2,991,404	3,460,710	3,460,710	3,128,669	-332,041
Storage of Files (Archiving)	30,729	199,510	179,910	54,061	-125,849
Travel Agency and Visa's	5,527	44,140	36,720	10,497	-26,223
Travel and Subsistence: Domestic: Accommodation	35,455	134,140	159,890	27,165	-132,725
Travel and Subsistence: Domestic: Daily Allowance	7,272	22,150	24,300		-24,300
Travel and Subsistence: Domestic: Food and Beverage (Served)		10,940	6,560		-6,560
Travel and Subsistence: Domestic: Incidental Cost	1,666	8,870	8,770	1,432	-7,338
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	35,734	173,280	122,890	48,819	-74,071
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	1,160	11,130	13,130	4,069	-9,061
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	10,266	125,040	70,360	38,926	-31,434
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		11,610	91,610		-91,610
Travel and Subsistence: Non-employees		10,770	30,770	27,132	-3,638

TABLE 5.34.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Uniform and Protective Clothing	101,929	475,750	531,310	236,579	-294,731
Workmen's Compensation Fund	5,777,011	4,099,320	4,099,320	5,883,146	1,783,826
Expenditure / Other Losses	**3,695,436**			**1,277,707**	**1,277,707**
Inventory: Decrease in net realisable Value	3,695,436			1,277,707	1,277,707
Expenditure / Transfers and subsidies	**38,815**				**0**
Operational: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: South Africa Revenue Service (SARS)	38,815				0
Exchange Revenue / Interest earned from Current and Non-Current Assets	**-365,420,679**	**-222,048,000**	**-271,855,480**	**-336,876,541**	**-65,021,061**
Short-Term Investments and Call Accounts	-365,420,679	-222,048,000	-271,855,480	-336,876,541	-65,021,061
Exchange Revenue / Interest earned from Receivables	**-200,211,922**	**-149,009,130**		**-243,335**	**-243,335**
Housing Land Sales	-539,031			-243,335	-243,335
Service Charges	-199,672,891	-149,009,130			0
Exchange Revenue / Operational Revenue	**-6,584,993**	**-4,186,690**	**-4,186,950**	**-8,448,912**	**-4,261,962**
Discounts and Early Settlements	-6,378,602	-4,160,200	-4,160,200	-6,535,790	-2,375,590
Incidental Cash Surpluses	-12,102	-24,780	-24,780	-10,016	14,764
Insurance Refund	-63,267				0
Request for Information: Access to Information Act	-33			-4,485	-4,485
Request for Information: Municipal Information and Statistics	-1,403			1,403	1,403
Sale of Property	-110,000			-979,725	-979,725
Staff and Councillors Recoveries	-19,587	-1,710	-1,970	-920,300	-918,330
Exchange Revenue / Rental from Fixed Assets	**-41,608**		**-540**	**-95,577**	**-95,037**
Market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-22,939		-540	-40,294	-39,754
Non-market Related: Property, Plant and Equipment: Ad-hoc rentals: Machinery and Equipment	-18,670			-55,283	-55,283
Exchange Revenue / Sale of Goods and Rendering of Services	**-33,182,439**	**-52,612,150**	**-52,612,150**	**-54,494,215**	**-1,882,065**
Clearance Certificates	-1,475,082	-1,889,140	-1,889,140	-1,553,098	336,042
Legal Fees	-30,440,258	-45,120,810	-46,120,810	-50,106,663	-3,985,853
Sale of Goods: Assets < Capitalisation Threshold	-2,348				0
Sale of Goods: Publications: Prints	-3,071	-8,720	-8,720	-3,925	4,795
Sale of Goods: Publications: Tender Documents	-1,092,216	-1,804,860	-1,804,860	-2,739,480	-934,620
Sale of Goods: Sub-division and Consolidation Fees		-3,374,580	-2,374,580		2,374,580
Scrap, Waste & Other Goods: Scrap	-58,633	-52,500	-52,500		52,500
Valuation Services	-110,830	-361,540	-361,540	-91,049	270,491
Non-Exchange Revenue / Fines, penalties and forfeits	**-32,429,711**	**-33,155,300**	**-33,155,300**	**-28,367,297**	**4,788,004**
Forfeits: Retentions	-7,748,470			-6,802,698	-6,802,698
Forfeits: Unclaimed Money	-9,371,141			-7,772,202	-7,772,202
Penalties: Disconnection Fees	-15,310,100	-33,155,300	-33,155,300	-13,792,397	19,362,903
Non-Exchange Revenue / Fuel Levy	**-391,000,000**	**-403,100,000**	**-403,100,000**	**-403,100,000**	**0**
Fuel Levy (RSC Replacement Grant)	-391,000,000	-403,100,000	-403,100,000	-403,100,000	0
Non-Exchange Revenue / Interest			**-149,009,130**	**-213,590,235**	**-64,581,105**
Interest: Property Rates			-149,009,130	-213,590,235	-64,581,105
Non-Exchange Revenue / Property rates	**-2,875,600,161**	**-3,142,251,020**	**-3,142,251,020**	**-3,041,098,733**	**101,152,287**
Agricultural Properties	-3,496,312	-3,321,090	-3,321,090	-4,777,884	-1,456,794
Business and Commercial Properties	-963,542,675	-991,943,090	-991,943,090	-1,037,995,519	-46,052,429
Industrial Properties	-288,532,345	-298,565,540	-298,565,540	-297,755,101	810,439
Mining Properties	-258,777	-281,540	-281,540	-269,144	12,396
Public Benefit Organisations	-1,475,183	-2,268,760	-2,268,760	-2,018,581	250,179
Public Service Infrastructure Properties	-577,075	-12,668,320	-12,668,320	-158,486,327	-145,818,007
Public Service Purposes Properties	-133,247,166	-205,795,380	-205,795,380		205,795,380
Residential Properties	-1,378,378,462	-1,515,628,190	-1,515,628,190	-1,424,885,782	90,742,408

TABLE 5.34.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Residential Sectional Title Garages		-7,770,700	-7,770,700	-7,354,390	416,310
Vacant Land	-106,092,167	-104,008,410	-104,008,410	-107,556,005	-3,547,595
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-142,954,401**	**-608,657,080**	**-552,592,470**	**-204,655,540**	**347,936,930**
Operational: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: South Africa Revenue Service (SARS)		-403,994,520	-347,929,910		347,929,910
Operational: Monetary Allocations: National Governments: Local Government Financial Management Grant	-1,000,000	-1,000,000	-1,000,000	-992,980	7,020
Operational: Monetary Allocations: National Revenue Fund: Equitable Share	-141,954,401	-203,662,560	-203,662,560	-203,662,560	0

Vote 2: Public Health

TABLE 5.35: Revenue and expenditure

Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Public Health	**416,179,613**	**569,269,320**	**469,781,620**	**386,268,969**	**-83,512,651**
Expenditure By Type	**904,695,154**	**1,086,779,860**	**1,032,102,040**	**882,864,895**	**-149,237,145**
Contracted services	43,406,736	84,099,540	68,507,930	40,259,611	-28,248,319
Debt impairment		96,536,010	96,536,010		-96,536,010
Depreciation and amortisation	78,778,548	86,466,080	86,466,080	18,700,164	-67,765,916
Employee-related costs	465,357,960	575,287,210	528,612,290	459,896,207	-68,716,083
Interest	-9,616,917	4,991,870	4,991,870	-32,803,650	-37,795,520
Inventory consumed	23,998,832	39,518,580	40,827,380	16,559,368	-24,268,012
Irrecoverable debts written off	124,905,408	28,835,440	28,835,440	184,461,825	155,626,385
Operational costs	177,864,587	171,045,130	177,325,040	195,791,370	18,466,330
Revenue By Source	**-488,515,541**	**-517,510,540**	**-562,320,420**	**-496,595,926**	**65,724,494**
Exchange Revenue	**-398,364,191**	**-424,790,260**	**-414,919,550**	**-404,767,820**	**10,151,730**
Interest earned from Receivables	-84,866,697	-70,591,160	-77,041,990	-65,629,038	11,412,952
Licence and permits	-1,577,601	-1,806,680	-3,883,150	-3,900,989	-17,839
Operational Revenue	-150,151	-23,000	-33,340	-37,910	-4,570
Rental from Fixed Assets	-4,881,478	-5,309,440	-5,227,810	-5,009,172	218,638
Sale of Goods and Rendering of Services	-16,105,514	-16,521,350	-20,085,060	-19,699,993	385,067
Service charges - Waste Management	-290,782,750	-330,538,630	-308,648,200	-310,490,718	-1,842,518
Non-Exchange Revenue	**-90,151,350**	**-92,720,280**	**-147,400,870**	**-91,828,106**	**55,572,764**
Non-Fines, penalties and forfeits	-37,838	-42,000	-42,000	-57,173	-15,173
Non-Licenses or permits	-708	-1,050	-1,050	-708	342
Non-Transfer and subsidies - Operational	-90,112,804	-92,677,230	-147,357,820	-91,770,225	55,587,595

TABLE 5.35.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Public Health	**416,179,613**	**569,269,320**	**469,781,620**	**386,268,969**	**-83,512,651**
Expenditure / Contracted services	**43,406,736**	**84,099,540**	**68,507,930**	**40,259,611**	**-28,248,319**
Consultants and Professional Services					
Business and Advisory: Project Management	1,448,692	4,506,790	4,176,790	1,851,695	**-2,325,095**
Business and Advisory: Research and Advisory		93,060	93,060		**-93,060**
Laboratory Services: Medical			59,500		**-59,500**
Laboratory Services: Water		1,050,000	1,050,000		**-1,050,000**
Legal Cost: Legal Advice and Litigation	1,332,475	5,770,210	5,202,210	866,229	**-4,335,981**

TABLE 5.35.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Contractors					
Catering Services		128,920	128,920	3,500	**-125,420**
Gardening Services	4,503,350	7,494,020	6,419,020	2,401,736	**-4,017,284**
Maintenance of Buildings and Facilities	4,554,182	8,867,830	8,064,340	3,150,405	**-4,913,935**
Maintenance of Equipment	586,831	3,365,670	2,914,200	893,169	**-2,021,031**
Pest Control and Fumigation	1,850		15,000		**-15,000**
Safeguard and Security			627,000	330,386	**-296,614**
Stage and Sound Crew		16,540	27,540	6,200	**-21,340**
Transportation		6,940	6,940		**-6,940**
Outsourced Services					
Alien Vegetation Control	1,799,095	3,243,080	2,067,080	831,897	**-1,235,183**
Animal Care	1,132,096	2,315,160	2,285,160	1,454,823	**-830,337**
Burial Services	2,169,390	2,697,790	2,697,790	2,417,323	**-280,467**
Business and Advisory: Communications	62,190	105,000	105,000		**-105,000**
Business and Advisory: Project Management	1,107,196	3,201,560	2,940,560	409,699	**-2,530,861**
Business and Advisory: Research and Advisory		284,760	284,760		**-284,760**
Cleaning Services	126,564	142,630	142,630	111,670	**-30,960**
Clearing and Grass Cutting Services	24,462,249	26,933,150	28,463,190	25,243,785	**-3,219,405**
Electrical	-296				**0**
Hygiene Services	96,828	507,740	507,740	288,244	**-219,496**
Litter Picking and Street Cleaning				-1,150	**-1,150**
Medical Waste Removal	17,400		207,970		**-207,970**
Professional Staff	5,415	21,530	21,530		**-21,530**
Refuse Removal	1,227	13,347,160			**0**
Expenditure / Debt impairment		**96,536,010**	**96,536,010**		**-96,536,010**
Impairment Loss: Trade and Other Receivables from Exchange Transactions: Waste Management		96,536,010	96,536,010		**-96,536,010**
Expenditure / Depreciation and amortisation	**78,778,548**	**86,466,080**	**86,466,080**	**18,700,164**	**-67,765,916**
Depreciation: Community Assets: Community Facilities: Cemeteries/Crematoria	6,567,849	7,906,080	7,906,080	3,828,700	**-4,077,380**
Depreciation: Community Assets: Community Facilities: Clinics/Care Centres	145,821	145,270	145,270	145,821	**551**
Depreciation: Community Assets: Community Facilities: Nature Reserves	574,895	535,320	535,320		**-535,320**
Depreciation: Community Assets: Community Facilities: Parks	2,640,223	6,464,890	6,464,890	3,105,620	**-3,359,270**
Depreciation: Community Assets: Community Facilities: Public Ablution Facilities	421,357	500,370	500,370	418,598	**-81,772**
Depreciation: Community Assets: Sport and Recreation Facilities: Indoor Facilities				-260,541	**-260,541**
Depreciation: Community Assets: Sport and Recreation Facilities: Outdoor Facilities	5,377,474	1,298,280	1,298,280	5,708,252	**4,409,972**
Depreciation: Furniture and Office Equipment				966,444	**966,444**
Depreciation: Machinery and Equipment		2,099,570	2,099,570		**-2,099,570**
Depreciation: Other Assets: Operational Buildings: Municipal Offices	1,324			350,377	**350,377**
Depreciation: Solid Waste Infrastructure: Waste Drop-off Points	61,974,361	66,446,040	66,446,040	4,436,893	**-62,009,147**
Depreciation: Solid Waste Infrastructure: Waste Transfer Stations	1,075,244	1,070,260	1,070,260		**-1,070,260**
Expenditure / Employee-related costs	**465,357,960**	**575,287,210**	**528,612,290**	**459,896,207**	**-68,716,083**
Municipal Staff: Post-retirement Benefit					
Pension: Current Service Cost	2,093,000	1,700,000	1,700,000	-2,273,000	**-3,973,000**
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	1,114,923	2,108,750	1,910,380	1,213,886	**-696,494**
Housing Benefits and Incidental: Housing Benefits	1,808,013	1,930,680	1,801,710	1,864,130	**62,420**
Non-pensionable	360	2,010	370	360	**-10**

TABLE 5.35.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Service Related Benefits: Acting and Post Related Allowances	1,168,837		1,339,000	1,327,868	**-11,132**
Service Related Benefits: Bonus	21,755,746	21,793,310	20,290,790	22,026,010	**1,735,220**
Service Related Benefits: Leave Pay	-1,931,828	3,780,000	3,780,000	-3,881,522	**-7,661,522**
Service Related Benefits: Long Service Award	17,623,890	19,729,010	21,948,610	17,009,656	**-4,938,954**
Service Related Benefits: Overtime: Night Shift	324,702	439,610	296,020	286,563	**-9,457**
Service Related Benefits: Overtime: Non-structured	40,586,874	33,878,840	34,104,330	38,852,920	**4,748,590**
Service Related Benefits: Overtime: Shift Additional Remuneration	13,085	35,900	35,510	13,867	**-21,643**
Service Related Benefits: Scarcity Allowance	336,214	2,826,740	1,990,260	331,623	**-1,658,637**
Service Related Benefits: Standby Allowance	4,552,320	3,628,310	4,723,880	4,899,221	**175,341**
Service Related Benefits: Uniform/Special/Protective Clothing	136	600	140	136	**-4**
Travel or Motor Vehicle	12,253,811	14,945,060	14,713,310	12,495,172	**-2,218,138**
Basic Salary and Wages	262,268,831	357,854,520	313,267,080	263,018,408	**-50,248,672**
Bonuses	18,457,278	21,788,550	21,908,890	18,898,062	**-3,010,828**
Municipal Staff: Social Contributions					
Bargaining Council	119,738	128,140	120,740	119,590	**-1,150**
Group Life Insurance	4,365,408	4,794,650	4,917,100	4,833,566	**-83,534**
Medical	26,190,124	27,472,920	26,393,390	26,782,327	**388,936**
Pension	47,529,409	51,105,550	48,685,350	47,501,923	**-1,183,427**
Unemployment Insurance	1,990,551	2,446,620	1,884,990	1,865,332	**-19,658**
Senior Management: Designation					
Salaries and Allowances: Basic Salary	2,410,393	2,499,590	2,402,760	2,488,994	**86,234**
Salaries and Allowances: Bonuses	324,020	395,550	395,550	218,991	**-176,559**
Social Contributions: Unemployment Insurance	2,125	2,300	2,130	2,125	**-5**
Expenditure / Interest	**-9,616,917**	**4,991,870**	**4,991,870**	**-32,803,650**	**-37,795,520**
Interest Paid: Borrowings: Annuity Loans	1,948,784	4,991,870	4,991,870	2,283,001	**-2,708,869**
Interest Paid: Interest costs non-current Provisions	-11,565,701			-35,086,651	**-35,086,651**
Expenditure / Inventory consumed	**23,998,832**	**39,518,580**	**40,827,380**	**16,559,368**	**-24,268,012**
Consumables: Standard Rated	11,751,508	21,432,800	22,913,600	7,595,187	**-15,318,413**
Consumables: Zero-Rated	10,944,358	15,739,760	15,589,760	7,673,874	**-7,915,886**
Finished Goods	1,104,642	1,970,810	2,088,810	1,128,115	**-960,695**
Materials and Supplies	198,325	375,210	235,210	162,192	**-73,018**
Expenditure / Irrecoverable debts written off	**124,905,408**	**28,835,440**	**28,835,440**	**184,461,825**	**155,626,385**
Debts Written Off	124,905,408				**0**
Debts Written Off: Exchange: Waste Management		28,835,440	28,835,440	184,461,825	**155,626,385**
Expenditure / Operational costs	**177,864,587**	**171,045,130**	**177,325,040**	**195,791,370**	**18,466,330**
Operating Leases					
Computer Equipment		60,590	10,590		**-10,590**
Furniture and Office Equipment	697,044	1,172,620	964,620	693,930	**-270,690**
Operational Cost					
Advertising, Publicity and Marketing: Auctions	995	15,450	15,450		**-15,450**
Advertising, Publicity and Marketing: Corporate and Municipal Activities	80,942	726,680	721,680	33,800	**-687,880**
Advertising, Publicity and Marketing: Customer/Client Information				4,796	**4,796**
Advertising, Publicity and Marketing: Signs		5,150	5,150		**-5,150**
Advertising, Publicity and Marketing: Staff Recruitment		233,440	658,240	27,616	**-630,624**
Advertising, Publicity and Marketing: Tenders	85,918	165,140	208,340	103,948	**-104,392**
Assets less than the Capitalisation Threshold	474,203	1,591,440	1,739,200	430,731	**-1,308,469**
Communication: Cellular Expenditure	2,000,999	2,064,170	2,108,670	1,885,988	**-222,682**
Communication: Licences (Radio and Television)		10,300	10,300		**-10,300**
Communication: Postage/Stamps/Franking Machines	3,281	15,360	15,360	1,383	**-13,977**
Communication: Telephone Installation		15,970	15,970		**-15,970**
Communication: Telephone, Fax, Telegraph and Telex	38,065	164,660	191,660	44,983	**-146,677**
Courier and Delivery Services	2,460	26,780	26,780		**-26,780**

TABLE 5.35.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Driver's Licences and Permits		12,010	12,010	-424	**-12,434**
External Computer Service: Data Lines	4,780	48,930	48,930	12,502	**-36,428**
External Computer Service: Network Extensions	5,002	220,640	140,640	40,456	**-100,184**
External Computer Service: Software Licences		633,290	433,290		**-433,290**
External Computer Service: Wireless Network				16,640	**16,640**
Hire Charges	166,736,541	151,557,720	157,882,880	185,626,618	**27,743,738**
Insurance Underwriting: Claims paid to Third Parties	96,419		500,000	121,715	**-378,285**
Insurance Underwriting: Premiums	207,062	222,770	236,890	236,680	**-210**
Licences: Motor Vehicle Licence and Registrations	29,028	48,200	49,400	21,612	**-27,788**
Management Fee		1,649,720	1,538,960		**-1,538,960**
Municipal Services	20,030	7,000	7,000		**-7,000**
Printing, Publications and Books	151,540	763,470	773,470	14,267	**-759,203**
Professional Bodies, Membership and Subscription		86,320	52,320		**-52,320**
Registration Fees: Seminars, Conferences, Workshops and Events: National	60,049	421,960	441,960	6,096	**-435,864**
Samples and Specimens	2,780	360,500	331,000		**-331,000**
Signage	12,480	42,510	42,510	8,683	**-33,827**
Skills Development Fund Levy	3,920,464	4,606,470	3,961,900	3,954,541	**-7,359**
Travel Agency and Visa's	3,781	29,810	41,810	11,162	**-30,648**
Travel and Subsistence: Domestic: Accommodation	30,286	199,450	169,450	37,691	**-131,759**
Travel and Subsistence: Domestic: Daily Allowance	18,213	46,840	46,840	3,261	**-43,579**
Travel and Subsistence: Domestic: Food and Beverage (Served)		13,920	13,920	-487	**-14,407**
Travel and Subsistence: Domestic: Incidental Cost		6,460	6,460		**-6,460**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	13,771	221,250	204,250	69,622	**-134,628**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	2,000	2,060	12,060		**-12,060**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	20,574	131,550	131,550	-36,896	**-168,446**
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		44,360	44,360		**-44,360**
Travel and Subsistence: Foreign: Accommodation		100,000	90,000		**-90,000**
Travel and Subsistence: Foreign: Daily Allowance		20,000	20,000		**-20,000**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport		150,000	150,000		**-150,000**
Travel and Subsistence: Foreign: Transport without Operator: Car Rental		30,000	30,000		**-30,000**
Travel and Subsistence: Non-employees		103,000	253,000	-278	**-253,278**
Uniform and Protective Clothing	2,471,175	2,550,020	2,630,020	1,675,789	**-954,231**
Wet Fuel		447,150	336,150		**-336,150**
Workmen's Compensation Fund	674,702			744,946	**744,946**
Exchange Revenue / Interest earned from Receivables	**-84,866,697**	**-70,591,160**	**-77,041,990**	**-65,629,038**	**11,412,952**
Waste Management	-84,866,697	-70,591,160	-77,041,990	-65,629,038	**11,412,952**
Exchange Revenue / Licence and permits	**-1,577,601**	**-1,806,680**	**-3,883,150**	**-3,900,989**	**-17,839**
Boat	-243,657	-257,500	-457,500	-253,874	**203,626**
Fauna and Flora	-295,950	-309,000	-309,000	-323,093	**-14,093**
Health Certificates	-495,417	-508,680	-538,620	-356,693	**181,927**
Trading	-542,577	-731,500	-2,578,030	-2,967,329	**-389,299**
Exchange Revenue / Operational Revenue	**-150,151**	**-23,000**	**-33,340**	**-37,910**	**-4,570**
Insurance Refund	-110,313				**0**
Staff and Councillors Recoveries	-39,838	-23,000	-33,340	-37,910	**-4,570**
Exchange Revenue / Rental from Fixed Assets	**-4,881,478**	**-5,309,440**	**-5,227,810**	**-5,009,172**	**218,638**
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-17,381	-40,320	-40,320	-31,524	**8,796**

TABLE 5.35.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Solid Waste Infrastructure	-4,840,425	-5,242,870	-5,161,240	-4,953,943	**207,297**
Non-market Related: Property, Plant, and Equipment: Straight-lined Operating: Other Assets	-23,672	-26,250	-26,250	-23,704	**2,546**
Exchange Revenue / Sale of Goods and Rendering of Services	**-16,105,514**	**-16,521,350**	**-20,085,060**	**-19,699,993**	**385,067**
Cemetery and Burial	-10,965,039	-11,369,900	-11,433,610	-10,591,895	**841,715**
Cleaning and Removal	-195,423	-133,600	-133,600	-1,906,749	**-1,773,149**
Photocopies, Faxes and Telephone charges	-5			-5	**-5**
Sale of Goods: Agricultural Products: Nursery Sale of Plants	-21,293	-17,850	-17,850	-17,736	**114**
Sale of Goods: Assets < Capitalisation Threshold	-6,132				**0**
Scrap, Waste & Other Goods: Recycling of Waste	-4,917,623	-5,000,000	-8,500,000	-7,183,608	**1,316,392**
Exchange Revenue / Service charges - Waste Management	**-290,782,750**	**-330,538,630**	**-308,648,200**	**-310,490,718**	**-1,842,518**
Refuse Removal	-275,204,830	-313,428,640	-292,143,010	-294,152,791	**-2,009,781**
Waste Bins	-15,577,920	-17,109,990	-16,505,190	-16,337,927	**167,263**
Non-Exchange Revenue / Fines, penalties and forfeits	**-37,838**	**-42,000**	**-42,000**	**-57,173**	**-15,173**
Fines: Law Enforcement		-10,500	-10,500	-1,439	**9,061**
Fines: Pound Fees	-37,838	-31,500	-31,500	-55,734	**-24,234**
Non-Exchange Revenue / Licences or permits	**-708**	**-1,050**	**-1,050**	**-708**	**342**
Dog	-708	-1,050	-1,050	-708	**342**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-90,112,804**	**-92,677,230**	**-147,357,820**	**-91,770,225**	**55,587,595**
Operational: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: Marine Living Resources Fund	-11,503	-923,230	-923,230	-16,225	**907,005**
Operational: Monetary Allocations: National Revenue Fund: Equitable Share	-90,101,301	-91,754,000	-146,434,590	-91,754,000	**54,680,590**

Vote 3: Human Settlements

TABLE 5.36: Revenue and expenditure

Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Human Settlements	**243,500,051**	**196,924,430**	**255,682,720**	**252,560,172**	**-3,122,548**
Expenditure By Type	**394,425,827**	**500,426,850**	**505,675,170**	**380,086,655**	**-125,588,515**
Contracted services	150,344,489	181,802,290	177,649,380	101,252,934	-76,396,446
Depreciation and amortisation	775,322	771,720		775,322	775,322
Employee-related costs	216,911,639	291,696,520	287,374,390	237,014,469	-50,359,921
Interest	156,423	70,900	70,900	70,815	-85
Inventory consumed	1,223,473	2,579,820	17,276,280	13,846,147	-3,430,133
Irrecoverable debts written off	14,000,050			14,904,293	14,904,293
Operational costs	11,014,432	23,505,600	23,304,220	12,222,674	-11,081,546
Revenue By Source	**-150,925,777**	**-303,502,420**	**-249,992,450**	**-127,526,483**	**122,465,967**
Exchange Revenue	**-24,366,798**	**-27,634,980**	**-27,836,050**	**-26,208,982**	**1,627,068**
Operational Revenue	-61,976	-56,800	-157,870	-149,280	8,590
Rental from Fixed Assets	-13,481,783	-15,877,580	-15,877,580	-12,851,944	3,025,636
Sale of Goods and Rendering of Services	-10,823,039	-11,700,600	-11,800,600	-13,207,758	-1,407,158
Non-Exchange Revenue	**-126,558,978**	**-275,867,440**	**-222,156,400**	**-101,317,501**	**120,838,899**
Non-Transfer and subsidies - Operational	-126,558,978	-275,867,440	-222,156,400	-101,317,501	120,838,899

TABLE 5.36.1: Detailed revenue and expenditure					
Description **R'000**	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Human Settlements	**243,500,051**	**196,924,430**	**255,682,720**	**252,560,172**	**-3,122,548**
Expenditure / Contracted services	**150,344,489**	**181,802,290**	**177,649,380**	**101,252,934**	**-76,396,446**
Consultants and Professional Services					
Business and Advisory: Project Management		1,764,000	1,764,000	171,443	**-1,592,557**
Infrastructure and Planning: Town Planner		4,278,000	1,643,000	47,959	**-1,595,041**
Legal Cost: Collection	3,247,394		200,000	280,911	**80,911**
Legal Cost: Legal Advice and Litigation	17,716,089	13,331,190	13,331,190	14,897,249	**1,566,059**
Contractors					
Building	114,962,369	123,019,880	123,019,880	70,725,398	**-52,294,482**
Catering Services	43,150	58,120	237,120	166,375	**-70,745**
Maintenance of Buildings and Facilities	6,771,889	14,258,570	12,134,100	796,889	**-11,337,211**
Maintenance of Equipment	275,800	1,275,760	1,151,320	409,883	**-741,437**
Management of Informal Settlements	5,618,032	11,701,000	9,920,000	8,015,049	**-1,904,951**
Pest Control and Fumigation	11,900		6,000	2,850	**-3,150**
Safeguard and Security			20,000		**-20,000**
Stage and Sound Crew				7,500	**7,500**
Transportation		177,370	439,370	346,335	**-93,035**
Outsourced Services					
Business and Advisory: Communications			2,290,000		**-2,290,000**
Business and Advisory: Project Management	1,544,599	9,746,870	8,041,870	3,646,046	**-4,395,824**
Cleaning Services		11,320	21,320	15,204	**-6,116**
Clearing and Grass Cutting Services	73,374	924,880	934,880	9,990	**-924,890**
Hygiene Services		21,460	11,460		**-11,460**
Professional Staff		1,000,000	379,000		**-379,000**
Refuse Removal	79,892	233,870	233,870	145,850	**-88,020**
Security Services			1,871,000	1,568,005	**-302,995**
Expenditure / Depreciation and amortisation	**775,322**	**771,720**		**775,322**	**775,322**
Depreciation: Community Assets: Community Facilities: Centres	775,322				**0**
Depreciation: Other Assets: Housing: Social Housing		771,720			**0**
Depreciation: Other Assets: Housing: Staff Housing				775,322	**775,322**
Expenditure / Employee-related costs	**216,911,639**	**291,696,520**	**287,374,390**	**237,014,469**	**-50,359,921**
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	4,445,992	5,357,140	5,742,580	4,966,962	**-775,618**
Housing Benefits and Incidental: Housing Benefits	1,181,003	1,304,300	1,317,680	1,198,965	**-118,715**
Non-pensionable	1,080	1,170	1,170	1,080	**-90**
Service Related Benefits: Acting and Post Related Allowances	806,856		799,900	560,518	**-239,382**
Service Related Benefits: Bonus	10,853,913	11,371,220	11,479,400	10,945,976	**-533,424**
Service Related Benefits: Long Service Award	7,997,693	8,807,590	8,725,280	8,924,237	**198,957**
Service Related Benefits: Overtime: Non-structured	1,194,328	664,460	886,250	2,602,911	**1,716,661**
Service Related Benefits: Scarcity Allowance	2,352,087	2,494,990	2,494,990	2,437,630	**-57,360**
Travel or Motor Vehicle	13,284,441	15,202,070	14,567,450	14,595,614	**28,164**
Basic Salary and Wages	134,866,515	201,232,480	195,986,600	148,352,902	**-47,633,698**
Municipal Staff: Social Contributions					
Bargaining Council	38,220	55,670	55,520	41,152	**-14,368**
Group Life Insurance	1,566,086	1,993,750	1,790,560	1,785,596	**-4,964**
Medical	11,096,084	12,670,020	12,736,530	11,850,250	**-886,280**
Pension	24,377,516	27,598,860	27,845,540	26,264,247	**-1,581,293**
Unemployment Insurance	728,788	735,450	737,590	799,689	**62,099**
Senior Management: Designation					
Salaries and Allowances: Basic Salary	1,868,238	1,933,780	1,933,780	1,929,046	**-4,734**
Salaries and Allowances: Bonuses	250,674	270,730	270,730	-244,433	**-515,163**
Social Contributions: Unemployment Insurance	2,125	2,840	2,840	2,125	**-715**

TABLE 5.36.1: Detailed revenue and expenditure					
Description **R'000**	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Expenditure / Interest	**156,423**	**70,900**	**70,900**	**70,815**	**-85**
Interest Paid: Borrowings: Annuity Loans	156,423	70,900	70,900	70,815	**-85**
Expenditure / Inventory consumed	**1,223,473**	**2,579,820**	**17,276,280**	**13,846,147**	**-3,430,133**
Consumables: Standard Rated	976,109	1,605,030	1,686,030	980,264	**-705,766**
Consumables: Zero-Rated	212,410	487,130	558,400	208,426	**-349,974**
Finished Goods	34,954	487,660	390,850	64,337	**-326,513**
Materials and Supplies			14,641,000	12,593,120	**-2,047,880**
Expenditure / Irrecoverable debts written off	**14,000,050**			**14,904,293**	**14,904,293**
Expenditure: Irrecoverable Debts Written Off	14,000,050				**0**
Expenditure: Irrecoverable Debts Written Off: Exchange: Non-Specific Accounts				14,904,293	**14,904,293**
Expenditure / Operational costs	**11,014,432**	**23,505,600**	**23,304,220**	**12,222,674**	**-11,081,546**
Operating Leases					
Computer Equipment	5,757	217,250	170,070	40,299	**-129,771**
Furniture and Office Equipment	804,720	1,581,220	1,463,220	1,004,135	**-459,085**
Other Assets	2,325,638	4,628,430	4,596,430	3,275,504	**-1,320,926**
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	451,939	827,620	814,510	390,894	**-423,616**
Advertising, Publicity and Marketing: Staff Recruitment	15,014	23,820	23,820	25,480	**1,660**
Advertising, Publicity and Marketing: Tenders	74,317	226,230	299,340	39,559	**-259,781**
Assets less than the Capitalisation Threshold	946,361	3,313,490	3,105,430	1,344,451	**-1,760,979**
Cleaning Services: Car Valet and Washing Services		2,930	2,930		**-2,930**
Communication: Cellular Expenditure	2,094,108	2,013,910	2,263,910	1,780,195	**-483,715**
Communication: Postage/Stamps/Franking Machines	4,396	275,510	100,510	14,381	**-86,129**
Communication: Telephone Installation		30,550	30,550		**-30,550**
Communication: Telephone, Fax, Telegraph and Telex	200,702	270,530	270,530	218,054	**-52,476**
Cost relating to the Sale of Houses	1,363			39,666	**39,666**
Courier and Delivery Services		3,000	3,000		**-3,000**
Deeds	17,981	82,540	82,540	25,643	**-56,897**
Driver's Licences and Permits		8,580	8,580		**-8,580**
External Computer Service: Data Lines		3,720	3,720		**-3,720**
External Computer Service: Information Services	6,968	2,160,000	1,465,000		**-1,465,000**
External Computer Service: Internet Charge	18,639	135,210	135,210	81,962	**-53,248**
External Computer Service: Network Extensions	17,933	95,030	901,080	326,361	**-574,719**
External Computer Service: Software Licences	61,366	319,100	310,100	4,610	**-305,490**
External Computer Service: Wireless Network		19,470	19,470		**-19,470**
Hire Charges				23,530	**23,530**
Insurance Underwriting: Claims paid to Third Parties	175,000				**0**
Insurance Underwriting: Premiums	323,024	1,396,220	1,400,030	336,570	**-1,063,460**
Land Alienation Costs		800,000	750,000	455	**-749,545**
Learnerships and Internships	714,866				**0**
Licences: Motor Vehicle Licence and Registrations	1,536	16,990	16,990	1,536	**-15,454**
Management Fee	36,564	34,830	34,830	34,160	**-670**
Municipal Services	419,173	1,187,190	1,147,190	908,466	**-238,724**
Printing, Publications and Books	181,278	212,780	182,780	8,984	**-173,796**
Professional Bodies, Membership and Subscription	39,535	132,300	132,300	89,351	**-42,949**
Registration Fees: Professional and Regulatory Bodies	6,950		10,000	59	**-9,941**
Registration Fees: Seminars, Conferences, Workshops and Events: National	51,472	91,800	94,800	34,967	**-59,833**
Resettlement Cost	21,689	5,400	80,400	45,550	**-34,850**
Skills Development Fund Levy	1,766,572	1,930,120	1,915,120	1,935,145	**20,025**
Storage of Files (Archiving)		439,700	14,200		**-14,200**
Travel Agency and Visa's	12,226	48,570	73,570	6,666	**-66,904**

TABLE 5.36.1: Detailed revenue and expenditure					
Description **R'000**	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Travel and Subsistence: Domestic: Accommodation	62,332	136,530	196,030	38,350	**-157,680**
Travel and Subsistence: Domestic: Daily Allowance	18,654	46,690	74,690	25,681	**-49,009**
Travel and Subsistence: Domestic: Food and Beverage (Served)		7,900	7,900		**-7,900**
Travel and Subsistence: Domestic: Incidental Cost	213	10,190	16,190	639	**-15,551**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	64,768	350,090	350,090	36,758	**-313,332**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	784	11,360	23,360		**-23,360**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	28,944	141,340	241,340	33,179	**-208,161**
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		14,160	14,160		**-14,160**
Travel and Subsistence: Foreign: Accommodation		26,000	66,000		**-66,000**
Travel and Subsistence: Foreign: Daily Allowance		15,000	50,000		**-50,000**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport			70,000		**-70,000**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Road Transport		4,000	4,000		**-4,000**
Travel and Subsistence: Non-employees			40,000		**-40,000**
Uniform and Protective Clothing	30,620	208,300	228,300	50,623	**-177,677**
Workmen's Compensation Fund	11,030			809	**809**
Exchange Revenue / Operational Revenue	**-61,976**	**-56,800**	**-157,870**	**-149,280**	**8,590**
Insurance Refund	-23,975	-6,100	-68,370	-89,928	**-21,558**
Request for Information: Municipal Information and Statistics	-13,323	-26,100	-26,100	-35,141	**-9,041**
Request for Information: Plan Printing and Duplicates	-544	-1,600	-1,600	-30	**1,570**
Sale of Property	-11,466	-23,000	-23,000	-9,617	**13,383**
Staff and Councillors Recoveries	-12,667		-38,800	-14,565	**24,235**
Exchange Revenue / Rental from Fixed Assets	**-13,481,783**	**-15,877,580**	**-15,877,580**	**-12,851,944**	**3,025,636**
Market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-5,895	-6,100	-6,100	-5,263	**837**
Non-market Related: Investment Property: Ad-hoc rentals	-2,937,400	-2,300,280	-2,300,280	-2,596,222	**-295,942**
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-8,126,064	-6,892,200	-6,892,200	-7,611,491	**-719,291**
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Other Assets	-2,102,347	-6,400,000	-6,400,000	-2,292,232	**4,107,768**
Non-market Related: Property, Plant, and Equipment: Sub-lease Payment: Roads Infrastructure	-310,077	-279,000	-279,000	-346,736	**-67,736**
Exchange Revenue / Sale of Goods and Rendering of Services	**-10,823,039**	**-11,700,600**	**-11,800,600**	**-13,207,758**	**-1,407,158**
Advertisements	-46,150	-26,100	-26,100	-32,226	**-6,126**
Building Plan Approval	-8,500,752	-9,400,000	-9,400,000	-10,316,428	**-916,428**
Encroachment Fees	-437,295	-460,000	-460,000	-451,123	**8,877**
Removal of Restrictions	-1,832,315	-1,800,000	-1,900,000	-2,401,122	**-501,122**
Sale of Goods: Publications: Charts/Posters	-6,527	-14,500	-14,500	-6,859	**7,641**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-126,558,978**	**-275,867,440**	**-222,156,400**	**-101,317,501**	**120,838,899**
Operational: Monetary Allocations: National Governments: Metro Informal Settlements Partnership Grant	-5,037,926	-53,382,230	-63,774,170	-20,395,493	**43,378,677**
Operational: Monetary Allocations: National Governments: Urban Settlement Development Grant	-997,170	-99,465,330	-35,362,350	-9,779,452	**25,582,898**
Operational: Monetary Allocations: Provincial Government: Eastern Cape: Capacity Building and Other: Specify (Add grant description)	-116,436,926	-123,019,880	-123,019,880	-71,142,556	**51,877,324**

TABLE 5.36.1: Detailed revenue and expenditure					
Description **R'000**	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Capital: Monetary Allocations: National Government: Metro Informal Settlements Partnership Grant		-43,478,270	-27,391,310		**27,391,310**
Operational: Monetary Allocations: National Governments: Metro Informal Settlements Partnership Grant				-3,485,234	**-3,485,234**

Vote 4: Economic Development, Tourism and Agriculture

TABLE 5.37: Revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Economic Development, Tourism & Agriculture	**72,242,410**	**80,968,640**	**82,808,280**	**67,419,443**	**-15,388,837**
Expenditure By Type	**96,105,103**	**119,200,560**	**117,147,570**	**90,926,182**	**-26,221,388**
Contracted services	10,390,304	25,227,050	41,639,430	17,803,966	-23,835,464
Depreciation and amortisation	700,222	697,560	697,560	700,222	2,662
Employee-related costs	46,601,739	55,035,900	55,235,450	46,221,772	-9,013,678
Inventory consumed	342,021	615,000	665,000	358,986	-306,014
Operational costs	13,442,314	12,234,960	13,218,040	10,944,967	-2,273,073
Transfers and subsidies	24,628,503	25,390,090	5,692,090	14,896,269	9,204,179
Revenue By Source	**-23,862,693**	**-38,231,920**	**-34,339,290**	**-23,506,739**	**10,832,551**
Exchange Revenue	**-20,417,431**	**-22,831,920**	**-18,889,290**	**-19,504,058**	**-614,768**
Agency services	-1,176	-1,050	-1,050	-891	159
Interest earned from Current and Non-Current Assets		-108,000		-92,755	-92,755
Operational Revenue	-18,200,516	-20,300,000	-16,833,670	-17,362,678	-529,008
Rental from Fixed Assets	-2,116,184	-2,332,570	-1,947,570	-1,933,400	14,170
Sale of Goods and Rendering of Services	-99,556	-90,300	-107,000	-114,333	-7,333
Non-Exchange Revenue	**-3,445,261**	**-15,400,000**	**-15,450,000**	**-4,002,681**	**11,447,319**
Non-Transfer and subsidies - Operational	-3,445,261	-15,400,000	-15,450,000	-4,002,681	11,447,319

TABLE 5.37.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Economic Development, Tourism & Agriculture	**72,242,410**	**80,968,640**	**82,808,280**	**67,419,443**	**-15,388,837**
Expenditure / Contracted services	**10,390,304**	**25,227,050**	**41,639,430**	**17,803,966**	**-23,835,464**
Consultants and Professional Services					
Business and Advisory: Project Management		1,200,000	1,200,000		**-1,200,000**
Legal Cost: Legal Advice and Litigation	20,102	600,000	600,000	1,380,295	**780,295**
Contractors					
Catering Services	38,305	30,000	30,000	4,155	**-25,845**
Fire Protection		30,000	15,000		**-15,000**
Maintenance of Buildings and Facilities	2,291,386	1,245,000	1,425,500	965,774	**-459,726**
Maintenance of Equipment	936,120	2,577,060	2,377,460	81,711	**-2,295,749**
Pest Control and Fumigation	36,628	40,000	18,000		**-18,000**
Plants, Flowers and Other Decorations	2,755				**0**
Safeguard and Security	86,454	101,000	101,000	84,181	**-16,819**
Outsourced Services					
Alien Vegetation Control			60,000	52,066	**-7,934**
Business and Advisory: Project Management	6,776,430	18,944,990	35,548,470	14,941,199	**-20,607,271**
Cleaning Services	9,900	30,000	30,000	42,434	**12,434**
Clearing and Grass Cutting Services	12,595	160,000	60,000	95,049	**35,049**

TABLE 5.37.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Hygiene Services	2,880	54,000	54,000		**-54,000**
Refuse Removal	176,749	215,000	120,000	157,101	**37,101**
Expenditure / Depreciation and amortisation	**700,222**	**697,560**	**697,560**	**700,222**	**2,662**
Depreciation: Community Assets: Community Facilities: Markets	700,222	697,560	697,560	257,821	**-439,739**
Depreciation: Other Assets: Operational Buildings: Municipal Offices				442,401	**442,401**
Expenditure / Employee-related costs	**46,601,739**	**55,035,900**	**55,235,450**	**46,221,772**	**-9,013,678**
Municipal Staff: Post-retirement Benefit					
Pension: Current Service Cost	1,347,360	1,789,940	1,789,940	-431,430	**-2,221,370**
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	1,523,723	1,595,040	1,501,960	1,462,198	**-39,762**
Housing Benefits and Incidental: Housing Benefits	161,028	165,960	173,870	180,533	**6,663**
Service Related Benefits: Acting and Post Related Allowances	197,249		125,000	206,819	**81,819**
Service Related Benefits: Bonus	2,093,520	2,310,160	2,306,890	2,416,979	**110,089**
Service Related Benefits: Leave Pay	-55,896	700,000	400,000	-163,000	**-563,000**
Service Related Benefits: Long Service Award	998,670	1,032,030	876,660	1,334,967	**458,307**
Service Related Benefits: Overtime: Night Shift		35,700	35,700		**-35,700**
Service Related Benefits: Overtime: Non-structured	1,324,153	540,000	460,000	418,884	**-41,116**
Service Related Benefits: Overtime: Shift Additional Remuneration	38,580	57,990	22,650	24,269	**1,619**
Service Related Benefits: Scarcity Allowance		93,500	91,000		**-91,000**
Service Related Benefits: Standby Allowance	151,830	16,040	156,040	157,318	**1,278**
Travel or Motor Vehicle	1,268,732	1,526,250	1,724,710	1,493,580	**-231,130**
Basic Salary and Wages	30,040,929	34,209,060	34,840,500	31,909,512	**-2,930,988**
Municipal Staff: Social Contributions					
Bargaining Council	7,920	8,550	8,220	8,114	**-106**
Group Life Insurance	344,617	603,810	355,350	350,013	**-5,337**
Medical	1,982,872	2,135,540	2,046,350	2,102,256	**55,906**
Pension	5,009,099	5,166,620	5,250,260	5,205,892	**-44,368**
Unemployment Insurance	167,353	130,390	148,930	164,734	**15,804**
Senior Management: Designation					
Salaries and Allowances: Basic Salary		2,649,320	2,649,320		**-2,649,320**
Salaries and Allowances: Bonuses		270,000	270,000	-619,866	**-889,866**
Social Contributions: Unemployment Insurance			2,100		**-2,100**
Expenditure / Inventory consumed	**342,021**	**615,000**	**665,000**	**358,986**	**-306,014**
Consumables: Standard Rated	239,773	345,000	351,000	265,643	**-85,357**
Consumables: Zero-Rated	59,266	173,000	177,000	38,278	**-138,722**
Finished Goods	42,982	97,000	97,000	45,066	**-51,934**
Materials and Supplies			40,000	9,998	**-30,002**
Expenditure / Operational costs	**13,442,314**	**12,234,960**	**13,218,040**	**10,944,967**	**-2,273,073**
Operating Leases					
Computer Equipment		15,000	15,000		**-15,000**
Furniture and Office Equipment	496,156	529,000	529,000	491,855	**-37,145**
Other Assets	2,126,145	3,650,000	3,270,000	2,873,530	**-396,470**
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	174,845	690,000	390,000	73,747	**-316,253**
Advertising, Publicity and Marketing: Staff Recruitment	7,741	30,000	30,000	22,182	**-7,818**
Advertising, Publicity and Marketing: Tenders	21,683	31,000	31,000		**-31,000**
Assets less than the Capitalisation Threshold	177,676	575,000	477,600	228,870	**-248,730**
Bank Charges, Facility and Card Fees: Bank Accounts	434,991	300,000	300,000	401,748	**101,748**
Communication: Cellular Expenditure	514,161	320,000	320,000	473,280	**153,280**
Communication: Licences (Radio and Television)		2,080	2,080		**-2,080**

TABLE 5.37.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Communication: Telephone, Fax, Telegraph and Telex	231,299	80,000	360,000	449,272	**89,272**
External Computer Service: Data Lines	10,416	10,000	29,000	4,340	**-24,660**
External Computer Service: Internet Charge	5,819	40,000	25,000	23,015	**-1,985**
External Computer Service: Network Extensions		25,000	35,000	540	**-34,460**
External Computer Service: Software Licences	1,355,491	1,700,000	2,223,000	1,692,588	**-530,412**
External Computer Service: System Development	5,234,323			391,381	**391,381**
Hire Charges	723,112	300,000	1,109,000	1,412,615	**303,615**
Insurance Underwriting: Premiums	171,707	184,600	174,820	281,915	**107,095**
Municipal Services	589,772	644,000	704,000	1,117,725	**413,725**
Printing, Publications and Books	1,334	83,000	2,500	1,334	**-1,166**
Professional Bodies, Membership and Subscription	4,000			12,652	**12,652**
Registration Fees: Seminars, Conferences, Workshops and Events: National	13,000	35,170	35,170	19,672	**-15,498**
Resettlement Cost	78,354				**0**
Signage		250,000	250,000		**-250,000**
Skills Development Fund Levy	372,255	459,640	393,400	384,231	**-9,169**
Storage of Files (Archiving)			110,000		**-110,000**
Travel Agency and Visa's	43,176	86,200	156,200	43,179	**-113,021**
Travel and Subsistence: Domestic: Accommodation	89,708	375,900	380,900	83,277	**-297,624**
Travel and Subsistence: Domestic: Daily Allowance	91,133	67,730	67,730	37,626	**-30,104**
Travel and Subsistence: Domestic: Food and Beverage (Served)		53,000	53,000		**-53,000**
Travel and Subsistence: Domestic: Incidental Cost	3,733	27,000	27,000		**-27,000**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	139,570	410,900	410,900	29,313	**-381,587**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	4,783	10,000	10,000		**-10,000**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	25,401	132,000	160,000	42,677	**-117,323**
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		20,000	30,000		**-30,000**
Travel and Subsistence: Foreign: Accommodation	13,909	275,450	100,450	21,033	**-79,417**
Travel and Subsistence: Foreign: Daily Allowance	2,609	137,730	47,730		**-47,730**
Travel and Subsistence: Foreign: Incidental Cost		10,000	10,000		**-10,000**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport	174,443	443,110	643,110	275,930	**-367,180**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Road Transport		10,000	25,000		**-25,000**
Travel and Subsistence: Foreign: Transport without Operator: Car Rental		75,450	75,450		**-75,450**
Travel and Subsistence: Non-employees	6,089				**0**
Uniform and Protective Clothing	62,883	140,000	198,000	43,103	**-154,897**
Workmen's Compensation Fund	40,598	7,000	7,000	12,337	**5,337**
Expenditure / Transfers and subsidies	**24,628,503**	**25,390,090**	**5,692,090**	**14,896,269**	**9,204,179**
Operational: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: South Africa Local Government Association (SALGA)	49,043				**0**
Operational: Monetary Allocations: Departmental Agencies and Accounts: Provincial Departmental Agencies: Subsidiary Entity	21,265,362			12,432,697	**12,432,697**
Operational: Monetary Allocations: Non-profit institutions: Use - It	3,244,533	20,590,090	4,692,090	2,533,136	**-2,158,954**
Operational: Monetary Allocations: Private Enterprises: Subsidies to Financial Private Enterprise: Product	69,564	1,300,000	1,000,000	-69,564	**-1,069,564**

TABLE 5.37.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Operational: Monetary Allocations: Private Enterprises: Subsidies to Financial Private Enterprise: Production		2,000,000			**0**
Operational: Monetary Allocations: Private Enterprises: Subsidies to Non-financial Private Enterprises: Product		1,500,000			**0**
Exchange Revenue / Agency Services	**-1,176**	**-1,050**	**-1,050**	**-891**	**159**
National: Department of Environmental Affairs: Alien Clearing Operational	-1,176	-1,050	-1,050	-891	**159**
Exchange Revenue / Interest earned from Current and Non-Current Assets.		**-108,000**		**-92,755**	**-92,755**
Short-Term Investments and Call Accounts		-108,000		-92,755	**-92,755**
Exchange Revenue / Operational Revenue	**-18,200,516**	**-20,300,000**	**-16,833,670**	**-17,362,678**	**-529,008**
Collection Charges	-1,599				**0**
Commission: Transaction Handling Fees	-18,194,349	-20,300,000	-16,817,670	-17,338,145	**-520,475**
Incidental Cash Surpluses	-2,170		-14,000	-20,753	**-6,753**
Staff and Councillors Recoveries	-2,398		-2,000	-3,780	**-1,780**
Exchange Revenue / Rental from Fixed Assets	**-2,116,184**	**-2,332,570**	**-1,947,570**	**-1,933,400**	**14,170**
Market Related: Property, Plant and Equipment: Ad-hoc rentals: Community Assets	-456,460	-472,570	-422,570	-410,029	**12,541**
Non-market Related: Property, Plant and Equipment: Ad-hoc rentals: Community Assets	-1,639,009	-1,740,000	-1,500,000	-1,437,243	**62,757**
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Machinery and Equipment	-20,715	-120,000	-25,000	-86,128	**-61,128**
Exchange Revenue / Sale of Goods and Rendering of Services	**-99,556**	**-90,300**	**-107,000**	**-114,333**	**-7,333**
Buyers Card	-41,278	-22,050	-36,000	-42,673	**-6,673**
Computer Services	-58,278	-68,250	-71,000	-71,661	**-661**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-3,445,261**	**-15,400,000**	**-15,450,000**	**-4,002,681**	**11,447,319**
Operational: Monetary Allocations: National Governments: Metro Informal Settlements Partnership Grant	-114,965	-400,000	-400,000	-274,481	**125,519**
Operational: Monetary Allocations: National Governments: Programme and Project Preparation Support Grant	-3,330,297	-15,000,000	-15,000,000	-3,728,200	**11,271,800**
Operational: Monetary Allocations: National Governments: Urban Settlement Development Grant			-50,000		**50,000**

Vote 5: Corporate Services

TABLE 5.38: Revenue and expenditure

Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Corporate Services	**418,742,594**	**656,499,490**	**639,415,980**	**446,098,233**	**-193,317,747**
Expenditure By Type	**445,447,148**	**681,956,960**	**680,323,140**	**487,809,353**	**-192,513,787**
Contracted services	38,558,647	72,628,790	71,378,840	45,216,583	-26,162,257
Debt impairment			83,440		-83,440
Depreciation and amortisation	38,599,859	35,979,820	36,958,760	38,636,783	1,678,023
Employee-related costs	291,840,090	381,987,760	375,954,140	353,029,571	-22,924,569
Intercompany/Parent subsidiary transactions	0			0	0
Interest	-72,930	284,570	284,570	155,861	-128,709
Inventory consumed	7,769,495	9,464,430	9,308,430	7,435,443	-1,872,987
Irrecoverable debts written off	-502,578			108,910	108,910
Operational costs	186,982,485	175,611,590	180,354,960	188,803,308	8,448,348
Transfers and subsidies	-117,727,920	6,000,000	6,000,000	-145,577,105	-151,577,105
Revenue By Source	**-26,704,554**	**-25,457,470**	**-40,907,160**	**-41,711,120**	**-803,960**

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Exchange Revenue	**-19,669,964**	**-20,590,430**	**-28,510,700**	**-35,655,447**	**-7,144,747**
Agency services	-3,901,308	-4,062,870	-4,062,870	-3,967,474	95,396
Interest earned from Current and Non-Current Assets	-3,573,662	-4,000,000	-5,000,000	-4,600,432	399,568
Operational Revenue	-4,230,354	-1,514,970	-5,134,280	-9,534,914	-4,400,634
Rental from Fixed Assets	-9,348,550	-11,006,690	-14,307,650	-19,089,124	-4,781,474
Sale of Goods and Rendering of Services	-21,758	-5,900	-5,900	-61,489	-55,589
Service charges - Electricity	1,405,668			1,597,986	1,597,986
Non-Exchange Revenue	**-7,034,590**	**-4,867,040**	**-12,396,460**	**-6,055,673**	**6,340,787**
Non-Gains on Disposal of Assets	-39,130			-35,404	-35,404
Non-Transfer and subsidies - Operational	-6,995,460	-4,867,040	-12,396,460	-6,020,269	6,376,191

TABLE 5.38.1: Detailed revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Corporate Services	**418,742,594**	**656,499,490**	**639,415,980**	**446,098,233**	**-193,189,038**
Expenditure / Contracted services	**38,558,647**	**72,628,790**	**71,378,840**	**45,216,583**	**-26,162,257**
Consultants and Professional Services					
Business and Advisory: Human Resources		766,000	766,000		**-766,000**
Business and Advisory: Project Management		321,700	306,700		**-306,700**
Infrastructure and Planning: Engineering: Civil	172,645	300,000	300,000	72,736	**-227,264**
Infrastructure and Planning: Engineering: Structural	241,070	300,000	1,250,000	808,360	**-441,640**
Legal Cost: Legal Advice and Litigation	3,464,075	3,500,000	3,500,000	5,528,111	**2,028,111**
Contractors					
Catering Services	479,593	424,500	624,500	647,222	**22,722**
Fire Protection	78,963	2,449,700	1,759,700	229,695	**-1,530,005**
Maintenance of Buildings and Facilities	26,311,738	43,331,750	41,954,600	29,017,195	**-12,937,405**
Maintenance of Equipment	1,308,589	4,363,740	4,180,940	1,508,199	**-2,672,741**
Pest Control and Fumigation	101,600	517,100	552,100	104,733	**-447,368**
Plants, Flowers and Other Decorations	1,318,829				**0**
Safeguard and Security	121,717	488,500	418,500		**-418,500**
Stage and Sound Crew	37,467	270,350	270,350	226,674	**-43,676**
Transportation	6,000	152,000	102,000	6,800	**-95,200**
Outsourced Services					
Administrative and Support Staff		450,000	450,000		**-450,000**
Business and Advisory: Human Resources		82,500	82,500		**-82,500**
Business and Advisory: Project Management	3,718,179	10,135,940	10,535,940	6,153,525	**-4,382,415**
Business and Advisory: Qualification Verification		1,416,300	1,416,300		**-1,416,300**
Catering Services	66,258	270,350	246,350	106,813	**-139,537**
Cleaning Services	221,840	727,700	477,700	225,010	**-252,690**
Clearing and Grass Cutting Services	351,055	1,337,440	1,137,440	155,499	**-981,941**
Hygiene Services	149,202	525,520	525,520	114,317	**-411,203**
Printing Services	95,822	98,200	98,200	32,986	**-65,214**
Refuse Removal	225,902	80,400	140,400	134,552	**-5,848**
Transport Services	88,103	319,100	283,100	144,157	**-138,943**
Expenditure / Debt impairment			**83,440**		**-83,440**
Impairment Loss: Other Receivables from Non-exchange Revenue: Non-Specific Accounts			83,440		**-83,440**
Expenditure / Depreciation and amortisation	**38,599,859**	**35,979,820**	**36,958,760**	**38,636,783**	**1,678,023**
Depreciation: Community Assets: Community Facilities: Cemeteries/Crematoria		533,970	346,380		**-346,380**
Depreciation: Community Assets: Community Facilities: Centres	7,708,631	6,790,180	6,790,180	7,727,720	**937,540**
Depreciation: Community Assets: Sport and Recreation Facilities: Indoor Facilities				-2,850	**-2,850**

TABLE 5.38.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Depreciation: Furniture and Office Equipment	2,392,050		1,166,530	4,660,324	**3,493,794**
Depreciation: Other Assets: Operational Buildings: Depots	4,322,046	6,000,860	6,000,860	3,994,575	**-2,006,285**
Depreciation: Other Assets: Operational Buildings: Municipal Offices	23,209,003	21,416,490	21,416,490	21,889,342	**472,852**
Depreciation: Other Assets: Operational Buildings: Training Centres	968,129	923,510	923,510		**-923,510**
Depreciation: Other Assets: Operational Buildings: Workshops		312,990	312,990		**-312,990**
Depreciation: Sanitation Infrastructure: Pump Station		1,820	1,820		**-1,820**
Depreciation: Water Supply Infrastructure: Pump Stations				367,672	**367,672**
Expenditure / Employee-related costs	**291,840,090**	**381,987,760**	**375,954,140**	**353,029,571**	**-22,924,569**
Board Members of Entities: Designation					
Salaries and Allowances: Basic Salary		1,365,000	1,313,000		**-1,313,000**
Municipal Staff: Salaries, Wages and Allowances					
Cellular and Telephone		1,890			**0**
Housing Benefits and Incidental: Essential User	3,721,573	4,019,360	3,671,700	3,572,679	**-99,021**
Housing Benefits and Incidental: Housing Benefits	1,122,606	1,211,500	1,209,420	1,311,636	**102,216**
Service Related Benefits: Acting and Post Related Allowances	620,366		795,000	979,171	**184,171**
Service Related Benefits: Bonus	13,157,987	13,946,290	13,492,050	13,683,598	**191,548**
Service Related Benefits: Long Service Award	9,129,250	9,996,580	9,994,230	9,695,826	**-298,404**
Service Related Benefits: Overtime: Night Shift	92,122	107,010	136,030	116,626	**-19,404**
Service Related Benefits: Overtime: Non-structured	7,296,157	8,484,340	9,012,510	7,271,882	**-1,740,628**
Service Related Benefits: Overtime: Shift Additional Remuneration	99,411	130,470	168,610	142,246	**-26,364**
Service Related Benefits: Scarcity Allowance	153,821	166,140	161,550	161,548	**-2**
Service Related Benefits: Standby Allowance	972,500	825,580	1,248,640	1,437,719	**189,079**
Travel or Motor Vehicle	6,186,516	7,444,900	6,996,020	6,745,313	**-250,707**
Basic Salary and Wages	199,494,214	251,170,050	249,532,510	255,005,221	**5,472,711**
Bonuses	49,897	55,050	30,740	39,072	**8,332**
Municipal Staff: Social Contributions					
Bargaining Council	57,341	62,090	60,620	60,276	**-344**
Group Life Insurance	2,347,498	5,257,430	2,599,580	2,593,949	**-5,631**
Medical	14,555,213	17,446,320	16,685,940	15,654,887	**-1,031,053**
Pension	28,799,047	33,180,940	32,288,070	30,845,282	**-1,442,788**
Unemployment Insurance	1,248,032	1,609,880	1,342,020	1,274,224	**-67,796**
Senior Management: Designation					
Salaries and Allowances: Allowance: Cellular and Telephone		4,200	127,000		**-127,000**
Salaries and Allowances: Allowance: Housing Benefits		139,650			**0**
Salaries and Allowances: Allowance: Travel or Motor Vehicle		4,420,500	4,013,000		**-4,013,000**
Salaries and Allowances: Basic Salary	2,410,393	19,501,550	19,997,060	2,488,994	**-17,508,066**
Salaries and Allowances: Bonuses	324,020	360,750	248,400	-52,704	**-301,104**
Social Contributions: Medical		907,200	824,000		**-824,000**
Social Contributions: Unemployment Insurance	2,125	173,090	6,440	2,125	**-4,315**
Expenditure / Interest	**-72,930**	**284,570**	**284,570**	**155,861**	**-128,709**
Interest Paid: Borrowings: Annuity Loans	-72,930	284,570	284,570	155,861	**-128,709**
Expenditure / Inventory consumed	**7,769,495**	**9,464,430**	**9,308,430**	**7,435,443**	**-1,872,987**
Consumables: Standard Rated	5,835,437	8,043,350	7,517,350	6,266,617	**-1,250,733**
Consumables: Zero-Rated	1,330,595	590,600	705,600	492,492	**-213,108**
Finished Goods	239,316	492,490	577,490	260,008	**-317,482**
Materials and Supplies	364,148	337,990	507,990	416,325	**-91,665**
Expenditure / Irrecoverable debts written off	**-502,578**			**108,910**	**108,910**
Debts Written Off	-502,578				**0**
Debts Written Off: Exchange: Non-Specific Accounts				108,910	**108,910**
Expenditure / Operational costs	**186,982,485**	**175,611,590**	**180,354,960**	**188,803,308**	**8,448,348**
Operating Leases					

TABLE 5.38.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Computer Equipment		39,500	39,500		**-39,500**
Furniture and Office Equipment	3,300,641	3,760,050	3,710,050	3,409,150	**-300,900**
Other Assets	6,483,489	6,016,200	6,016,200	4,658,141	**-1,358,059**
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	845,682	2,485,680	1,733,680	414,133	**-1,319,547**
Advertising, Publicity and Marketing: Signs	159,000				**0**
Advertising, Publicity and Marketing: Staff Recruitment		280,000	230,000		**-230,000**
Advertising, Publicity and Marketing: Tenders	199,312	332,400	332,400	246,538	**-85,862**
Assets less than the Capitalisation Threshold	1,462,729	2,702,150	3,109,330	1,267,663	**-1,841,667**
Bursaries (Employees)	1,642,147	2,750,000	2,750,000	1,769,525	**-980,475**
Cleaning Services: Laundry Services	1,720	30,000	75,000	6,171	**-68,829**
Communication: Cellular Expenditure	2,794,908	2,791,100	4,841,100	3,705,246	**-1,135,854**
Communication: Licences (Radio and Television)		153,000	153,000		**-153,000**
Communication: Postage/Stamps/Franking Machines	11,521	39,600	39,600	5,526	**-34,074**
Communication: SMS Bulk Message Service	4,076	54,100	51,100	3,383	**-47,717**
Communication: Telephone, Fax, Telegraph and Telex	6,797,662	9,025,450	7,029,980	8,838,217	**1,808,237**
Courier and Delivery Services	389,721	404,900	404,900	409,650	**4,750**
Driver's Licences and Permits		1,000	1,000		**-1,000**
Entertainment: Total for All Other Councillors	235,683	300,000	400,000	387,950	**-12,050**
External Computer Service: Data Lines	496,677	476,400	476,400	280,517	**-195,883**
External Computer Service: Information Services	54,162	7,188,060	3,178,060	5,998	**-3,172,062**
External Computer Service: Internet Charge	263,649	936,000	936,000	326,020	**-609,980**
External Computer Service: Network Extensions	21,823	241,270	194,270	14,485	**-179,785**
External Computer Service: Software Licences	31,577,988	76,200,360	74,120,200	58,756,440	**-15,363,760**
External Computer Service: System Development	69,676,200	23,274,310	23,417,430	70,826,658	**47,409,228**
External Computer Service: Wireless Network	-9,993	665,000	665,000		**-665,000**
Hire Charges	325,421	415,550	690,550	279,269	**-411,281**
Insurance Underwriting: Premiums	4,214,042	4,777,320	4,831,320	4,928,748	**97,428**
Learnerships and Internships	6,255,574	4,867,040	12,396,460	5,035,483	**-7,360,977**
Licences: Motor Vehicle Licence and Registrations	1,638	12,300	12,300	546	**-11,754**
Municipal Services	1,334,725	1,245,970	1,897,970	899,799	**-998,171**
Printing, Publications and Books	8,970	637,700	507,700	60,574	**-447,126**
Professional Bodies, Membership and Subscription	3,526				**0**
Registration Fees: Seminars, Conferences, Workshops and Events: National	343,279	818,000	818,000	741,854	**-76,146**
Resettlement Cost		93,300	93,300		**-93,300**
Skills Development Fund Levy	2,201,265	2,469,180	5,064,460	2,352,079	**-2,712,381**
Storage of Files (Archiving)	80,426	172,000	162,000	17,618	**-144,382**
Transport Provided as Part of Departmental Activities: Events		30,600	30,600	128,000	**97,400**
Travel Agency and Visa's	75,614	360,310	360,310	13,113	**-347,197**
Travel and Subsistence: Domestic: Accommodation	2,726,847	1,708,700	1,708,700	2,671,043	**962,343**
Travel and Subsistence: Domestic: Daily Allowance	31,764	44,600	44,600	13,385	**-31,215**
Travel and Subsistence: Domestic: Food and Beverage (Served)		5,700	5,700		**-5,700**
Travel and Subsistence: Domestic: Incidental Cost		1,600	1,600		**-1,600**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	39,374	252,100	252,100	19,011	**-233,089**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	-13,247	57,000	57,000	1,815	**-55,185**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	59,431	118,400	138,400	93,156	**-45,244**
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		5,000	5,000	19,066	**14,066**
Travel and Subsistence: Non-employees		71,000	71,000	15,706	**-55,294**

TABLE 5.38.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Uniform and Protective Clothing	209,648	741,690	741,690	260,256	**-481,434**
Ward Committees	42,585,776	16,560,000	16,560,000	15,830,900	**-729,100**
Workmen's Compensation Fund	89,614			90,475	**90,475**
Expenditure / Transfers and subsidies	**-117,727,920**	**6,000,000**	**6,000,000**	**-145,577,105**	**-151,577,105**
Capital: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: Council for the Built Environment (CBE)	105,150				**0**
Operational: Monetary Allocations: Departmental Agencies and Accounts: Provincial Departmental Agencies: Subsidiary Entity	-122,561,192			-151,502,782	**-151,502,782**
Operational: Monetary Allocations: Non-profit institutions: Old Age Homes	13,434			72,959	**72,959**
Operational: Monetary Allocations: Non-profit institutions: Public Schools: Other Educational Institutions: School Support	1,191,200	6,000,000	6,000,000	869,658	**-5,130,342**
Operational: Monetary Allocations: Non-profit institutions: Sporting Bodies - Rent	50,000			50,000	**50,000**
Operational: Monetary Allocations: Non-profit institutions: Use - It	3,473,488			4,933,060	**4,933,060**
Exchange Revenue / Agency Services	**-3,901,308**	**-4,062,870**	**-4,062,870**	**-3,967,474**	**95,396**
National: Department of Environmental Affairs: Alien Clearing Management Fees	-3,901,308	-4,062,870	-4,062,870	-3,967,474	**95,396**
Exchange Revenue / Interest earned from Current and Non-Current Assets	**-3,573,662**	**-4,000,000**	**-5,000,000**	**-4,600,432**	**399,568**
Short-Term Investments and Call Accounts	-3,573,662	-4,000,000	-5,000,000	-4,600,432	**399,568**
Exchange Revenue / Operational Revenue	**-4,230,354**	**-1,514,970**	**-5,134,280**	**-9,534,914**	**-4,400,634**
Discounts and Early Settlements	-261,250	-3,400	-3,400	-10,140	**-6,740**
Insurance Refund	-566,751		-128,710	-534,042	**-405,332**
Merchandising, Jobbing and Contracts	-3,309,145	-1,510,000	-5,000,000	-8,933,533	**-3,933,533**
Request for Information: Access to Information Act				-10,480	**-10,480**
Request for Information: Duplicate IRP 5 Certificate			-600	-550	**50**
Staff and Councillors Recoveries	-93,209	-1,570	-1,570	-46,169	**-44,599**
Exchange Revenue / Rental from Fixed Assets	**-9,348,550**	**-11,006,690**	**-14,307,650**	**-19,089,124**	**-4,781,474**
Market Related: Property, Plant and Equipment: Ad-hoc rentals: Community Assets	-72,906	-63,000	-63,000	-75,986	**-12,986**
Non-market Related: Investment Property: Ad-hoc rentals	-192,715	-155,330	-155,330	-214,568	**-59,238**
Non-market Related: Investment Property: Straight-lined Operating	-6,781,830	-9,209,330	-12,000,330	-16,398,088	**-4,397,758**
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Community Assets	-2,202,170	-963,420	-1,975,250	-2,276,436	**-301,186**
Non-market Related: Property, Plant and Equipment: Ad-hoc rentals: Machinery and Equipment	-89,903	-56,520	-104,650	-114,071	**-9,421**
Non-market Related: Property, Plant and Equipment: Straight-lined Operating: Community Assets	-9,026	-9,090	-9,090	-9,975	**-885**
Non-market Related: Property, Plant, and Equipment: Straight-lined Operating: Other Assets		-550,000			**0**
Exchange Revenue / Sale of Goods and Rendering of Services	**-21,758**	**-5,900**	**-5,900**	**-61,489**	**-55,589**
Sale of Goods: Assets < Capitalisation Threshold	-1,087			-1,739	**-1,739**
Sale of Goods: Consumables	-196				**0**
Sale of Goods: Publications: Prints	-20,475	-5,900	-5,900	-59,750	**-53,850**
Exchange Revenue / Service charges - Electricity	**1,405,668**			**1,597,986**	**1,597,986**
Electricity Sales: Industrial (400 Volts) (Low Voltage)	1,405,668			1,597,986	**1,597,986**
Non-Exchange Revenue / Gains on Disposal of Assets	**-39,130**			**-35,404**	**-35,404**
Disposal of Fixed and Intangible Assets: Property, Plant and Equipment: Transport Assets: Gains	-39,130			-35,404	**-35,404**

TABLE 5.38.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-6,995,460**	**-4,867,040**	**-12,396,460**	**-6,020,269**	**6,376,191**
Capital: Allocations In-kind: Private Enterprises: Other Transfers Private Enterprises: Ditsela	-1,025,856			-984,786	**-984,786**
Operational: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: Local Government, Water and Related Service SETA	-5,969,604	-4,867,040	-12,396,460	-5,035,483	**7,360,977**

Vote 6: Rate and General Engineers

TABLE 5.39: Revenue and expenditure

Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Infrastructure & Engineering Unit - Rate and General	**833,968,963**	**936,760,950**	**856,938,500**	**877,553,564**	**20,615,064**
Expenditure By Type	**921,509,838**	**1,254,518,700**	**1,086,127,920**	**979,721,584**	**-106,406,336**
Contracted services	179,875,388	488,384,800	376,922,460	223,714,195	-153,208,265
Depreciation and amortisation	403,858,042	339,182,600	307,515,910	426,496,445	118,980,535
Employee-related costs	260,662,452	326,020,420	288,291,220	253,863,622	-34,427,598
Interest	25,125,892	21,554,180	21,554,180	19,125,741	-2,428,439
Inventory consumed	23,499,392	38,668,870	42,502,790	32,072,537	-10,430,253
Losses on disposal of Assets	-2,978				0
Operational costs	28,432,700	40,007,830	48,641,360	24,327,640	-24,313,720
Transfers and subsidies	58,950	700,000	700,000	121,404	-578,596
Revenue By Source	**-87,540,875**	**-317,757,750**	**-229,189,420**	**-102,168,020**	**127,021,400**
Exchange Revenue	**-2,411,788**	**-17,414,320**	**-16,529,540**	**-14,942,820**	**1,586,720**
Operational Revenue	-1,008,499	-246,090	-299,920	-8,218,158	-7,918,238
Rental from Fixed Assets	-1,123			-1,123	-1,123
Sale of Goods and Rendering of Services	-1,402,166	-17,168,230	-16,229,620	-6,723,540	9,506,080
Non-Exchange Revenue	**-85,129,087**	**-300,343,430**	**-212,659,880**	**-87,225,200**	**125,434,680**
Non-Gains on Disposal of Assets	-1,281,801		-16,700		16,700
Non-Transfer and subsidies - Operational	-83,847,286	-300,343,430	-212,643,180	-87,225,200	125,417,980

TABLE 5.39.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Infrastructure & Engineering Unit - Rate and General	**833,968,963**	**936,760,950**	**856,938,500**	**877,553,564**	**20,615,064**
Expenditure / Contracted services	**179,875,388**	**488,384,800**	**376,922,460**	**223,714,195**	**-153,208,265**
Consultants and Professional Services					
Business and Advisory: Organisational		1,590,000	1,590,000		**-1,590,000**
Business and Advisory: Project Management	14,543,624	29,618,140	26,642,140	20,994,000	**-5,648,140**
Infrastructure and Planning: Engineering: Civil	8,239,897	11,864,370	11,314,370	5,272,300	**-6,042,070**
Laboratory Services: Roads	121,513	250,000	250,000	78,353	**-171,647**
Legal Cost: Legal Advice and Litigation	13,750,516	9,247,100	9,547,100	14,007,014	**4,459,914**
Contractors					
Catering Services	21,944	20,000	25,000	14,600	**-10,400**
Gas	763,493	1,122,260	1,122,260	1,093,373	**-28,887**
Maintenance of Buildings and Facilities	43,343,685	137,316,030	89,082,040	64,363,145	**-24,718,895**
Maintenance of Equipment	39,265,811	89,810,910	89,087,410	46,156,535	**-42,930,875**
Medical Services		50,000			**0**
Pest Control and Fumigation	3,950	40,000	35,000		**-35,000**

TABLE 5.39.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Transportation	23,725,619	105,611,790	55,944,670	28,970,916	**-26,973,754**
Outsourced Services					
Alien Vegetation Control		106,000	106,000		**-106,000**
Business and Advisory: Project Management	34,178,860	96,803,380	88,006,550	41,085,211	**-46,921,339**
Business and Advisory: Quality Control	1,721,401	2,100,000	2,100,000	1,539,573	**-560,427**
Business and Advisory: Research and Advisory		159,000	159,000		**-159,000**
Cleaning Services		21,500	20,000	9,320	**-10,680**
Clearing and Grass Cutting Services		30,000	30,000		**-30,000**
Hygiene Services		43,440	26,500		**-26,500**
Medical Waste Removal	195,076	220,120	220,120	44,621	**-175,499**
Meter Management		847,840	106,380		**-106,380**
Printing Services		5,000			**0**
Refuse Removal		7,920	7,920	85,236	**77,316**
Security Services		1,500,000	1,500,000		**-1,500,000**
Expenditure / Depreciation and amortisation	**403,858,042**	**339,182,600**	**307,515,910**	**426,496,445**	**118,980,535**
Amortisation: Intangible Assets: Licences and Rights: Computer Software and Applications	0	1,623,750	1,623,750	75,774	**-1,547,976**
Depreciation: Community Assets: Community Facilities: Cemeteries/Crematoria		20,378,710	20,378,710		**-20,378,710**
Depreciation: Community Assets: Community Facilities: Taxi Ranks/Bus Terminals	35,242,327	6,257,590	6,257,590	30,471,857	**24,214,267**
Depreciation: Electrical Infrastructure: MV Networks	0	1,342,030	1,342,030	1,501	**-1,340,529**
Depreciation: Furniture and Office Equipment	-4,022,414				**0**
Depreciation: Machinery and Equipment	517,314	4,571,210	651,650	597,040	**-54,610**
Depreciation: Roads, Infrastructure: Road Furniture	17,787,229	2,947,790	3,907,790	20,670,427	**16,762,637**
Depreciation: Roads Infrastructure: Road Structures		12,666,980			**0**
Depreciation: Roads Infrastructure: Roads	302,466,168	243,723,770	245,247,120	319,849,095	**74,601,975**
Depreciation: Storm water Infrastructure: Storm Water Conveyance	29,150,709	28,107,270	28,107,270	30,073,433	**1,966,163**
Depreciation: Transport Assets	22,716,708	17,563,500		24,757,319	**24,757,319**
Expenditure / Employee-related costs	**260,662,452**	**326,020,420**	**288,291,220**	**253,863,622**	**-34,427,598**
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	1,510,553	1,965,350	1,445,260	1,613,968	**168,708**
Housing Benefits and Incidental: Housing Benefits	916,209	1,023,420	935,280	960,366	**25,086**
Non-pensionable	796	2,980	970	360	**-610**
Service Related Benefits: Acting and Post Related Allowances	2,896,917		860,600	1,749,269	**888,669**
Service Related Benefits: Bonus	11,904,661	12,183,970	12,119,620	12,089,291	**-30,329**
Service Related Benefits: Long Service Award	7,681,927	8,377,320	8,346,780	7,759,686	**-587,094**
Service Related Benefits: Overtime: Night Shift	6,650	4,420	4,420		**-4,420**
Service Related Benefits: Overtime: Non-structured	10,348,310	9,169,680	5,756,610	6,355,367	**598,757**
Service Related Benefits: Scarcity Allowance	3,476,848	3,408,480	3,550,630	3,378,797	**-171,833**
Service Related Benefits: Standby Allowance	1,497,291	456,280	1,657,660	1,487,200	**-170,460**
Travel or Motor Vehicle	6,471,795	5,995,880	6,574,680	6,571,997	**-2,683**
Basic Salary and Wages	160,427,798	219,497,490	192,190,020	158,275,810	**-33,914,210**
Bonuses	10,685,602	14,578,700	7,657,600	9,522,784	**1,865,184**
Municipal Staff: Social Contributions					
Bargaining Council	55,184	62,130	59,460	56,665	**-2,795**
Group Life Insurance	2,089,780	2,410,710	2,420,010	2,403,601	**-16,409**
Medical	14,076,462	15,027,060	14,723,660	14,764,222	**40,562**
Pension	25,636,750	28,257,460	26,706,280	26,455,892	**-250,388**
Unemployment Insurance	978,919	1,011,260	888,430	909,075	**20,645**
Senior Management: Designation					
Salaries and Allowances: Basic Salary		2,343,950	2,150,450		**-2,150,450**
Salaries and Allowances: Bonuses		241,300	241,300	-490,727	**-732,027**
Social Contributions: Unemployment Insurance		2,580	1,500		**-1,500**

TABLE 5.39.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Expenditure / Interest	**25,125,892**	**21,554,180**	**21,554,180**	**19,125,741**	**-2,428,439**
Interest Paid: Borrowings: Annuity Loans	25,092,296	21,554,180	21,554,180	19,120,396	**-2,433,784**
Interest Paid: Overdue Accounts	33,596			5,345	**5,345**
Expenditure / Inventory consumed	**23,499,392**	**38,668,870**	**42,502,790**	**32,072,537**	**-10,430,253**
Consumables: Standard Rated	2,996,353	3,967,510	3,937,510	3,039,622	**-897,888**
Consumables: Zero-Rated	16,699,918	29,594,400	33,086,960	25,989,701	**-7,097,259**
Finished Goods	3,768,528	4,972,160	5,343,520	3,039,868	**-2,303,652**
Materials and Supplies	34,593	134,800	134,800	3,345	**-131,455**
Expenditure / Losses on disposal of Assets	**-2,978**				**0**
Disposal of Fixed and Intangible Assets: Property, Plant and Equipment: Machinery and Equipment: Losses	-2,978				**0**
Expenditure / Operational costs	**28,432,700**	**40,007,830**	**48,641,360**	**24,327,640**	**-24,313,720**
Operating Leases					
Computer Equipment		10,000	10,000		**-10,000**
Furniture and Office Equipment	358,829	629,930	734,930	430,782	**-304,148**
Other Assets		3,140,450	3,140,450	1,599,120	**-1,541,330**
Transport Assets	3,645,000	5,732,930	5,732,930		**-5,732,930**
Operational Cost					
Advertising, Publicity and Marketing: Bursaries (Non-employees)		50,000	45,500	24,225	**-21,275**
Advertising, Publicity and Marketing: Corporate and Municipal Activities	47,676	2,012,000	2,000,000		**-2,000,000**
Advertising, Publicity and Marketing: Staff Recruitment	28,420	175,770	77,770	63,397	**-14,373**
Advertising, Publicity and Marketing: Tenders	378,668	720,370	700,370	197,777	**-502,593**
Assets less than the Capitalisation Threshold	470,167	1,840,810	1,191,810	335,918	**-855,892**
Cleaning Services: Laundry Services	3,136	30,900			**0**
Communication: Cellular Expenditure	1,605,106	1,346,320	1,429,320	1,364,258	**-65,062**
Communication: Postage/Stamps/Franking Machines	4,920	6,500	6,500	4,017	**-2,483**
Communication: Telephone, Fax, Telegraph and Telex	121,991	152,000	152,000	149,727	**-2,273**
Driver's Licences and Permits	4,953	23,220	18,380	7,860	**-10,520**
External Computer Service: Data Lines	7,365	100,000	80,000	25,093	**-54,907**
External Computer Service: Information Services	6,984	21,310	21,310	6,144	**-15,166**
External Computer Service: Internet Charge	50,633	365,430	390,430	354,641	**-35,789**
External Computer Service: Network Extensions	39,210	113,260	101,260	6,684	**-94,576**
External Computer Service: Software Licences	6,746,743	3,875,450	4,875,450	6,886,261	**2,010,811**
External Computer Service: Wireless Network		1,186,140	1,186,140		**-1,186,140**
Hire Charges	142,233	1,603,000	10,250,000	248,196	**-10,001,804**
Insurance Underwriting: Claims paid to Third Parties	2,053,654		700,000	74,268	**-625,732**
Insurance Underwriting: Excess Payments				25,000	**25,000**
Insurance Underwriting: Premiums	1,664,211	3,019,940	3,204,830	1,632,934	**-1,571,896**
Learnerships and Internships				9,767	**9,767**
Licences: Motor Vehicle Licence and Registrations	5,600,180	6,393,470	6,393,470	6,071,604	**-321,866**
Municipal Services		90,980	60,980	529,414	**468,434**
Printing, Publications and Books	22,526	30,000	25,000	21,248	**-3,752**
Professional Bodies, Membership and Subscription	69,526	276,500	96,500	105,258	**8,758**
Registration Fees: Professional and Regulatory Bodies	24,044	225,000	225,000	-50,205	**-275,205**
Registration Fees: Seminars, Conferences, Workshops and Events: National	156,018	227,580	87,580	35,333	**-52,247**
Resettlement Cost		80,000	170,000	37,311	**-132,689**
Servitudes and Land Surveys		500,000	500,000		**-500,000**
Skills Development Fund Levy	3,007,860	3,508,300	2,999,370	2,939,118	**-60,252**
Travel Agency and Visa's	1,095	18,230	29,230	13,430	**-15,800**
Travel and Subsistence: Domestic: Accommodation	3,060	59,220	96,220	50,780	**-45,440**
Travel and Subsistence: Domestic: Daily Allowance		10,630	10,630		**-10,630**
Travel and Subsistence: Domestic: Food and Beverage (Served)		2,500	2,500		**-2,500**

TABLE 5.39.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Travel and Subsistence: Domestic: Incidental Cost	212	6,000	6,000		**-6,000**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	8,402	139,480	149,480	76,718	**-72,762**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	2,320	30,000	5,000	788	**-4,212**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	872	47,630	87,630	18,292	**-69,338**
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		5,000	5,000		**-5,000**
Travel and Subsistence: Non-employees		31,900	37,900	24,673	**-13,227**
Uniform and Protective Clothing	1,830,146	2,144,680	1,476,050	692,202	**-783,848**
Workmen's Compensation Fund	326,543	25,000	128,440	315,607	**187,167**
Expenditure / Transfers and subsidies	**58,950**	**700,000**	**700,000**	**121,404**	**-578,596**
Operational: Monetary Allocations: Households: Other Transfers (Cash): Bursaries (Non-Employee)	58,950	700,000	700,000	121,404	**-578,596**
Exchange Revenue / Operational Revenue	**-1,008,499**	**-246,090**	**-299,920**	**-8,218,158**	**-7,918,238**
Administrative Handling Fees	-342,046	-238,590	-238,590	-259,753	**-21,163**
Insurance Refund	-276,256		-50,070	-290,770	**-240,700**
Staff and Councillors Recoveries	-390,197	-7,500	-11,260	-7,667,634	**-7,656,374**
Exchange Revenue / Rental from Fixed Assets	**-1,123**			**-1,123**	**-1,123**
Non-market Related: Property, Plant and Equipment: Straight-lined Operating: Machinery and Equipment	-1,123			-1,123	**-1,123**
Exchange Revenue / Sale of Goods and Rendering of Services	**-1,402,166**	**-17,168,230**	**-16,229,620**	**-6,723,540**	**9,506,080**
Laboratory Services	-630,720	-1,300,000	-359,990	-512,817	**-152,827**
Sale of Goods: Assets < Capitalisation Threshold				-3,185	**-3,185**
Sale of Goods: Publications: Books	-3,130		-1,400	-2,087	**-687**
Transport Fees	-768,315	-15,868,230	-15,868,230	-6,205,451	**9,662,779**
Non-Exchange Revenue / Gains on Disposal of Assets	**-1,281,801**		**-16,700**		**16,700**
Disposal of Fixed and Intangible Assets: Property, Plant and Equipment: Transport Assets: Gains	-1,281,801		-16,700		**16,700**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-83,847,286**	**-300,343,430**	**-212,643,180**	**-87,225,200**	**125,417,980**
Operational: Monetary Allocations: National Governments: Neighbourhood Development Partnership Grant		-2,245,180	-2,245,180		**2,245,180**
Operational: Monetary Allocations: National Governments: Public Transport Network Grant	-68,803,761	-277,648,250	-189,948,000	-69,908,357	**120,039,643**
Operational: Monetary Allocations: Provincial Government: Eastern Cape: Infrastructure: Specify (Add grant description)	-15,043,525	-20,450,000	-20,450,000	-17,316,842	**3,133,158**

Vote 7: Water Services

TABLE 5.40: Revenue and expenditure

Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Metro Water Service	**-144,615,096**	**-997,729,740**	**-1,128,531,910**	**373,832,879**	**1,502,364,789**
Expenditure By Type	**3,773,690,939**	**2,736,617,530**	**2,720,337,710**	**3,929,151,173**	**1,208,813,463**
Contracted services	94,687,647	184,321,740	185,814,890	106,528,514	-79,286,377
Debt impairment		1,096,227,550	1,096,227,550		-1,096,227,550
Depreciation and amortisation	5,471,199	162,201,230	162,201,230	10,940,124	-151,261,106
Employee-related costs	104,254,436	281,822,180	265,768,500	189,413,814	-76,354,686
Interest	36,978,046	33,577,120	33,577,120	34,141,816	564,696
Inventory consumed	317,424,077	105,920,800	106,301,800	349,254,642	242,952,842

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Irrecoverable debts written off	2,792,934,980	450,619,670	450,619,670	2,807,963,372	2,357,343,702
Operational costs	53,343,471	168,945,230	166,844,940	36,901,392	-129,943,548
Other Losses	368,597,084	252,982,010	252,982,010	394,007,501	141,025,491
Revenue By Source	**-3,918,306,035**	**-3,734,347,270**	**-3,848,869,620**	**-3,555,318,294**	**293,551,326**
Exchange Revenue	**-3,750,468,381**	**-3,519,816,210**	**-3,631,903,970**	**-3,373,395,934**	**258,508,036**
Interest earned from Receivables	-701,025,393	-581,072,110	-719,459,190	-767,165,070	-47,705,880
Operational Revenue	-124,668	-150,000	-150,000	-17,171	132,829
Rental from Fixed Assets	-794,679	-815,180	-815,180	-890,040	-74,860
Sale of Goods and Rendering of Services	-9,798				0
Service charges - Water	-3,048,513,843	-2,937,778,920	-2,911,479,600	-2,605,323,652	306,155,948
Non-Exchange Revenue	**-167,837,653**	**-214,531,060**	**-216,965,650**	**-181,922,360**	**35,043,290**
Non-Transfer and subsidies - Operational	-167,837,653	-214,531,060	-216,965,650	-181,922,360	**35,043,290**

TABLE 5.40.1: Detailed revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Metro Water Service	**-144,615,096**	**-997,729,740**	**-1,128,531,910**	**373,832,879**	**1,502,364,789**
Expenditure / Contracted services	**94,687,647**	**184,321,740**	**185,814,890**	**106,528,514**	**-79,286,377**
Consultants and Professional Services					
Business and Advisory: Research and Advisory		200,000	200,000		**-200,000**
Infrastructure and Planning: Engineering: Civil		3,670,560	3,670,560	4,035,630	**365,070**
Legal Cost: Legal Advice and Litigation	1,116,751	1,965,610	1,965,610	570,119	**-1,395,491**
Contractors					
Catering Services		1,000	1,000		**-1,000**
Fire Protection		85,120	85,120	18,525	**-66,595**
Gas	6,960	12,360	12,360	5,127	**-7,233**
Maintenance of Buildings and Facilities	828,780	3,543,060	3,393,060	98,857	**-3,294,203**
Maintenance of Equipment	83,457,539	141,477,700	143,272,850	121,734,322	**-21,538,528**
Pest Control and Fumigation	10,300	104,560	104,560	20,197	**-84,363**
Plants, Flowers and Other Decorations		20,000	20,000		**-20,000**
Safeguard and Security	54,590	245,000	245,000	58,814	**-186,186**
Sewerage Services	6,207	30,000	30,000		**-30,000**
Outsourced Services					
Administrative and Support Staff		200,000	200,000		**-200,000**
Alien Vegetation Control	7,642,015	11,024,540	11,148,540	306,824	**-10,841,716**
Business and Advisory: Project Management	-2,074,911	13,063,600	12,763,600	-39,022,348	**-51,785,948**
Cleaning Services			24,000		**-24,000**
Clearing and Grass Cutting Services	3,641,817	8,563,880	8,563,880	150,826	**-8,413,054**
Hygiene Services		34,750	34,750	240	**-34,510**
Refuse Removal	-2,400	10,000	10,000		**-10,000**
Security Services		70,000	70,000	18,551,381	**18,481,381**
Expenditure / Debt impairment		**1,096,227,550**	**1,096,227,550**		**-1,096,227,550**
Impairment Loss: Trade and Other Receivables from Exchange Transactions: Water		1,096,227,550	1,096,227,550		**-1,096,227,550**
Expenditure / Depreciation and amortisation	**5,471,199**	**162,201,230**	**162,201,230**	**10,940,124**	**-151,261,106**
Amortisation: Intangible Assets: Licences and Rights: Computer Software and Applications	650,346				**0**
Depreciation: Community Assets: Community Facilities: Taxi Ranks/Bus Terminals		30,070	30,070	-30,219	**-60,289**
Depreciation: Furniture and Office Equipment	-161,864,966			-173,732,026	**-173,732,026**
Depreciation: Water Supply Infrastructure: Boreholes	9,540,827	6,144,160	6,144,160	9,384,408	**3,240,248**
Depreciation: Water Supply Infrastructure: Dams and Weirs	3,023,990	3,012,490	3,012,490	3,057,232	**44,742**
Depreciation: Water Supply Infrastructure: Distribution	86,415,588	88,859,650	88,859,650	90,298,389	**1,438,739**

TABLE 5.40.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Depreciation: Water Supply Infrastructure: Pump Stations	10,460,202	8,814,900	8,814,900	12,649,763	**3,834,863**
Depreciation: Water Supply Infrastructure: Reservoirs	5,561,209	7,984,710	7,984,710	22,827,276	**14,842,566**
Depreciation: Water Supply Infrastructure: Water Treatment Works	51,684,002	47,355,250	47,355,250	46,485,301	**-869,949**
Expenditure / Employee-related costs	**104,254,436**	**281,822,180**	**265,768,500**	**189,413,814**	**-76,354,686**
Municipal Staff: Post-retirement Benefit					
Pension: Current Service Cost	-36,838,031	3,995,750	3,995,750	45,916,819	**41,921,069**
Municipal Staff: Salaries, Wages and Allowances					
Cellular and Telephone	3,406	3,400	1,580	1,834	**254**
Housing Benefits and Incidental: Essential User	1,272,529	1,392,600	1,180,130	1,296,192	**116,062**
Housing Benefits and Incidental: Housing Benefits	751,955	785,600	802,140	777,353	**-24,787**
Non-pensionable	420	390	370	360	**-10**
Service Related Benefits: Acting and Post Related Allowances	764,304		725,000	828,095	**103,095**
Service Related Benefits: Bonus	9,560,354	9,425,070	8,772,020	9,497,961	**725,941**
Service Related Benefits: Leave Pay	-101,341	1,433,380	1,433,380	444,304	**-989,076**
Service Related Benefits: Long Service Award	5,131,550	7,739,160	7,497,830	5,634,539	**-1,863,291**
Service Related Benefits: Overtime: Night Shift	1,485,079	833,710	1,564,170	1,609,770	**45,600**
Service Related Benefits: Overtime: Non-structured	49,246,330	37,903,580	47,382,590	50,253,292	**2,870,702**
Service Related Benefits: Overtime: Shift Additional Remuneration	510,683	568,900	538,220	523,664	**-14,556**
Service Related Benefits: Overtime: Structured	1,507,876	619,440	933,000	1,472,438	**539,438**
Service Related Benefits: Scarcity Allowance	2,046,940	2,208,080	1,876,000	1,805,668	**-70,332**
Service Related Benefits: Standby Allowance	4,971,279	5,072,330	5,390,980	5,287,178	**-103,802**
Travel or Motor Vehicle	2,008,622	2,423,250	2,112,420	2,041,491	**-70,929**
Basic Salary and Wages	26,488,763	168,634,110	145,500,590	25,973,374	**-119,527,216**
Municipal Staff: Social Contributions					
Bargaining Council	44,210	47,850	46,160	44,944	**-1,216**
Group Life Insurance	1,830,388	2,705,430	1,940,840	1,950,873	**10,033**
Medical	12,346,505	13,062,230	12,752,760	12,867,888	**115,128**
Pension	20,319,168	21,914,670	20,613,500	20,230,529	**-382,971**
Unemployment Insurance	903,446	1,053,250	709,070	955,247	**246,177**
Expenditure / Interest	**36,978,046**	**33,577,120**	**33,577,120**	**34,141,816**	**564,696**
Interest Paid: Borrowings: Annuity Loans	36,978,046	33,577,120	33,577,120	34,141,816	**564,696**
Expenditure / Inventory consumed	**317,424,077**	**105,920,800**	**106,301,800**	**349,254,642**	**242,952,842**
Consumables: Standard Rated	-1,305,498	101,850,740	101,716,740	-622,945	**-102,339,685**
Consumables: Zero-Rated	7,418,216	2,215,200	2,715,200	3,398,376	**683,176**
Finished Goods	417,786	759,810	779,810	274,526	**-505,284**
Materials and Supplies	18,658,648	1,095,050	1,090,050	541,228	**-548,822**
Water	292,234,924			345,663,457	**345,663,457**
Expenditure / Irrecoverable debts written off	**2,792,934,980**	**450,619,670**	**450,619,670**	**2,807,963,372**	**2,357,343,702**
Debts Written Off	2,792,934,980				**0**
Debts Written Off: Exchange: Water		450,619,670	450,619,670	2,807,963,372	**2,357,343,702**
Expenditure / Operational costs	**53,343,471**	**168,945,230**	**166,844,940**	**36,901,392**	**-129,943,548**
Operating Leases					
Furniture and Office Equipment	227,347	283,790	283,790	251,819	**-31,971**
Transport Assets	173,285	382,550			**0**
Operational Cost					
Advertising, Publicity and Marketing: Staff Recruitment	38,093	50,000	50,000		**-50,000**
Advertising, Publicity and Marketing: Tenders	27,714	127,830	127,830	109,208	**-18,622**
Assets less than the Capitalisation Threshold	284,408	1,063,370	892,070	252,405	**-639,665**
Communication: Cellular Expenditure	-73,429,278	481,150	551,150	-89,630,679	**-90,181,829**
Communication: Telemetric Systems	9,181	7,500	7,500	10,355	**2,855**
Communication: Telephone, Fax, Telegraph and Telex	658,376	828,560	878,560	524,215	**-354,345**

TABLE 5.40.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Driver's Licences and Permits	758	11,070	11,070	1,762	**-9,308**
External Computer Service: Internet Charge		2,500	2,500		**-2,500**
External Computer Service: Network Extensions	12,258	10,000	10,000		**-10,000**
External Computer Service: Software Licences	7,180	35,000	35,000	7,539	**-27,461**
Hire Charges	47,630,056	68,054,720	66,725,720	32,358,371	**-34,367,349**
Insurance Underwriting: Claims paid to Third Parties	1,317,715	1,100,000	1,100,000		**-1,100,000**
Insurance Underwriting: Premiums	1,990,946	2,220,240	2,311,720	1,862,213	**-449,507**
Levies Paid - Water Resource Management Charges	7,434,184	13,708,820	13,708,820	5,537,451	**-8,171,369**
Licences: Motor Vehicle Licence and Registrations	10,338	21,200	21,200	21,054	**-146**
Municipal Services	63,228,007	72,805,200	72,805,200	81,482,182	**8,676,982**
Printing, Publications and Books	63,933	83,840	82,340	46,784	**-35,556**
Professional Bodies, Membership and Subscription	88,878	115,350	115,350	97,618	**-17,732**
Registration Fees: Seminars, Conferences, Workshops and Events: National	46,260	184,000	184,000	35,652	**-148,348**
Signage		45,000	41,500		**-41,500**
Skills Development Fund Levy	1,958,202	2,379,010	2,146,590	2,052,877	**-93,713**
Taking over Contractual Obligations		450,000	450,000		**-450,000**
Travel Agency and Visa's	8,016	32,150	57,150	26,896	**-30,254**
Travel and Subsistence: Domestic: Accommodation	9,313	48,170	48,170	9,816	**-38,354**
Travel and Subsistence: Domestic: Daily Allowance	25,876	33,160	33,160	37,524	**4,364**
Travel and Subsistence: Domestic: Incidental Cost	3,733	5,000	5,000		**-5,000**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	8,352	105,730	99,730	19,748	**-79,983**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	2,887	5,000	8,500		**-8,500**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	1,070	32,230	38,230	6,849	**-31,381**
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		12,330	12,330		**-12,330**
Travel and Subsistence: Foreign: Accommodation	13,909	30,000	30,000	21,033	**-8,967**
Travel and Subsistence: Foreign: Daily Allowance		15,000	15,000		**-15,000**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport	55,608	120,000	270,000	275,930	**5,930**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Road Transport		7,500	7,500		**-7,500**
Travel and Subsistence: Non-employees		115,000	115,000		**-115,000**
Uniform and Protective Clothing	1,111,480	1,307,220	1,367,220	1,036,234	**-330,986**
Wet Fuel		2,626,040	2,196,040		**-2,196,040**
Workmen's Compensation Fund	325,386			446,536	**446,536**
Expenditure / Other Losses	**368,597,084**	**252,982,010**	**252,982,010**	**394,007,501**	**141,025,491**
Exchange Revenue / Interest earned from Receivables	**-701,025,393**	**-581,072,110**	**-719,459,190**	**-767,165,070**	**-47,705,880**
Water	-701,025,393	-581,072,110	-719,459,190	-767,165,070	**-47,705,880**
Exchange Revenue / Operational Revenue	**-124,668**	**-150,000**	**-150,000**	**-17,171**	**132,829**
Insurance Refund	-124,668	-150,000	-150,000		**150,000**
Staff and Councillors Recoveries				-17,171	**-17,171**
Exchange Revenue / Rental from Fixed Assets	**-794,679**	**-815,180**	**-815,180**	**-890,040**	**-74,860**
Non-market Related: Property, Plant, and Equipment: Straight-lined Operating: Other Assets	-794,679	-815,180	-815,180	-890,040	**-74,860**
Exchange Revenue / Sale of Goods and Rendering of Services	**-9,798**				**0**
Sale of Goods: Assets < Capitalisation Threshold	-9,798				**0**
Exchange Revenue / Service charges - Water	**-3,048,513,843**	**-2,937,778,920**	**-2,911,479,600**	**-2,605,323,652**	**306,155,948**
Agricultural and Rural Water Service	-39,008,650	-36,373,070	-44,954,990	-53,260,953	**-8,305,963**
Availability Charges	-209,235,733	-219,290,990	-231,654,690	-233,173,297	**-1,518,607**

TABLE 5.40.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Connection/Disconnection	-6,472,585	-6,896,130	-7,020,370	-6,720,611	**299,759**
Industrial Water	-323,457,942	-357,400,020	-214,018,480	-272,514,111	**-58,495,631**
Sale: Conventional	184,601,608	291,051,190	203,716,880	255,759,054	**52,042,174**
Sale: Flat Rate	-2,995,297	-3,177,280	-3,151,820	-3,147,074	**4,746**
Urban Higher Level Service	-2,651,945,244	-2,605,692,620	-2,614,396,130	-2,292,266,660	**322,129,470**
Water Losses: Real Losses: Leakage on Service Connections up to the point of Customer Meter	368,597,084	252,982,010	252,982,010	394,007,501	**141,025,491**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-167,837,653**	**-214,531,060**	**-216,965,650**	**-181,922,360**	**35,043,290**
Operational: Monetary Allocations: National Governments: Regional Bulk Infrastructure Grant	-17,213,233	-32,608,700	-32,608,700		**32,608,700**
Operational: Monetary Allocations: National Revenue Fund: Equitable Share	-150,624,421	-181,922,360	-184,356,950	-181,922,360	**2,434,590**

Vote 8: Sanitation Services

TABLE 5.41: Revenue and expenditure

Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Sanitation - Metro	**-249,624,161**	**-361,473,790**	**-397,588,100**	**-283,572,227**	**114,015,873**
Expenditure By Type	**851,788,995**	**930,794,930**	**909,219,680**	**939,781,322**	**30,561,642**
Contracted services	117,028,552	185,647,470	188,062,420	177,724,650	-10,337,770
Debt impairment		188,145,050	188,145,050		-188,145,050
Depreciation and amortisation	123,503,934	137,051,190	137,051,190	79,845,678	-57,205,512
Employee-related costs	227,724,805	293,516,290	259,611,000	244,197,369	-15,413,631
Interest	21,687,978	18,824,630	18,824,630	17,575,265	-1,249,365
Inventory consumed	10,484,215	19,663,350	18,838,410	8,928,187	-9,910,223
Irrecoverable debts written off	332,318,123	69,587,900	69,587,900	391,776,440	322,188,540
Operational costs	19,041,388	18,359,050	29,099,080	19,733,733	-9,365,347
Revenue By Source	**-1,101,413,157**	**-1,292,268,720**	**-1,306,807,780**	**-1,223,353,549**	**83,454,231**
Exchange Revenue	**-959,790,022**	**-1,023,968,000**	**-1,043,712,660**	**-969,166,104**	**74,546,556**
Interest earned from Receivables	-148,848,623	-99,300,750	-158,494,410	-132,158,856	26,335,554
Operational Revenue	-3,305,239	-4,126,740	-4,126,740	-4,080,819	45,921
Sale of Goods and Rendering of Services	-4,977	-30,000	-30,000	-260,024	-230,024
Service charges - Wastewater Management	-807,631,183	-920,510,510	-881,061,510	-832,666,405	48,395,105
Non-Exchange Revenue	**-141,623,134**	**-268,300,720**	**-263,095,120**	**-254,187,445**	**8,907,675**
Non-Transfer and subsidies - Operational	-141,623,134	-268,300,720	-263,095,120	-254,187,445	8,907,675

TABLE 5.41.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Sanitation - Metro	**-249,624,161**	**-361,473,790**	**-397,588,100**	**-283,572,227**	**114,015,873**
Expenditure / Contracted services	**117,028,552**	**185,647,470**	**188,062,420**	**177,724,650**	**-10,337,770**
Consultants and Professional Services					
Business and Advisory: Project Management		50,000	50,000		**-50,000**
Business and Advisory: Research and Advisory		1,550,000	1,150,000	148,933	**-1,001,067**
Infrastructure and Planning: Engineering: Electrical		50,000	50,000		**-50,000**
Infrastructure and Planning: Engineering: Mechanical		50,000	50,000		**-50,000**
Legal Cost: Legal Advice and Litigation	1,934,907	2,493,100	2,470,600	2,664,665	**194,065**

TABLE 5.41.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Contractors					
Building		28,560,000	28,560,000	14,543,938	**-14,016,062**
Chipping		15,000	15,000	-1,733	**-16,733**
Gas	10,398	220,000	220,000		**-220,000**
Maintenance of Buildings and Facilities	1,350,822	5,446,800	4,637,280	1,362,933	**-3,274,347**
Maintenance of Equipment	7,153,513	37,361,010	35,653,950	9,479,411	**-26,174,539**
Maintenance of Unspecified Assets		17,600	17,600	600	**-17,000**
Medical Services		50,000	50,000		**-50,000**
Pest Control and Fumigation	2,250	18,500	18,500	3,230	**-15,270**
Safeguard and Security		406,860	416,860	8,440	**-408,420**
Sewerage Services	88,798,250	82,758,440	78,709,620	124,973,468	**46,263,848**
Outsourced Services					
Alien Vegetation Control	441,371	1,142,120	1,115,120	174,531	**-940,589**
Business and Advisory: Project Management	873,552	1,596,750	1,546,750	613,339	**-933,411**
Cleaning Services		16,190	18,190	1,580	**-16,610**
Clearing and Grass Cutting Services	172,449	2,920,310	2,889,310	249,771	**-2,639,539**
Hygiene Services	16,094,144	17,534,710	17,534,710	15,774,431	**-1,760,279**
Professional Staff		522,000			**0**
Refuse Removal		71,500	71,500		**-71,500**
Security Services			10,176,000	7,180,867	**-2,995,133**
Sewerage Services	196,896	2,783,480	2,628,330	546,246	**-2,082,084**
Transport Services		13,100	13,100		**-13,100**
Expenditure / Debt impairment		**188,145,050**	**188,145,050**		**-188,145,050**
Impairment Loss: Trade and Other Receivables from Exchange Transactions: Wastewater Management		188,145,050	188,145,050		**-188,145,050**
Expenditure / Depreciation and amortisation	**123,503,934**	**137,051,190**	**137,051,190**	**79,845,678**	**-57,205,512**
Depreciation: Furniture and Office Equipment				79,849,213	**79,849,213**
Depreciation: Sanitation Infrastructure: Pump Station	53,391,644	13,412,990	13,412,990		**-13,412,990**
Depreciation: Sanitation Infrastructure: Reticulation	74,767	49,142,660	49,142,660		**-49,142,660**
Depreciation: Sanitation Infrastructure: Wastewater Treatment Works	70,037,523	74,495,540	74,495,540	-3,536	**-74,499,076**
Expenditure / Employee-related costs	**227,724,805**	**293,516,290**	**259,611,000**	**244,197,369**	**-15,413,631**
Municipal Staff: Post-retirement Benefit					
Pension: Current Service Cost	-1,896,588	3,615,840	3,615,840	-579,596	**-4,195,436**
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	887,900	1,000,080	803,130	799,127	**-4,003**
Housing Benefits and Incidental: Housing Benefits	920,986	1,007,250	918,250	945,997	**27,747**
Non-pensionable	11,640	13,260	6,470	1,206	**-5,264**
Service Related Benefits: Acting and Post Related Allowances	1,572,789		1,406,200	1,556,561	**150,361**
Service Related Benefits: Bonus	9,805,386	9,942,130	9,521,680	10,144,906	**623,226**
Service Related Benefits: Leave Pay	-542,199	1,963,440	1,963,440	-81,119	**-2,044,559**
Service Related Benefits: Long Service Award	4,107,706	7,038,980	7,239,760	10,195,119	**2,955,359**
Service Related Benefits: Overtime: Night Shift	696,903	872,020	719,820	737,745	**17,925**
Service Related Benefits: Overtime: Non-structured	39,995,534	48,696,810	37,161,070	39,661,057	**2,499,987**
Service Related Benefits: Overtime: Shift Additional Remuneration	824,322	639,060	877,740	879,897	**2,157**
Service Related Benefits: Overtime: Structured	952,315	1,458,900	1,063,000	1,036,591	**-26,409**
Service Related Benefits: Scarcity Allowance	1,953,299	1,996,190	2,025,350	1,926,219	**-99,131**
Service Related Benefits: Standby Allowance	6,988,188	7,243,930	7,407,030	7,399,635	**-7,395**
Travel or Motor Vehicle	2,318,140	3,308,510	2,182,640	2,674,269	**491,629**
Basic Salary and Wages	115,479,780	158,105,570	137,076,910	119,897,862	**-17,179,048**
Bonuses	7,076,999	6,396,330	6,957,080	8,090,939	**1,133,859**
Municipal Staff: Social Contributions					
Bargaining Council	49,232	54,450	52,350	51,780	**-570**

TABLE 5.41.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Group Life Insurance	1,980,313	2,821,000	2,177,390	2,213,848	**36,458**
Medical	12,637,117	13,350,430	13,324,020	13,625,544	**301,524**
Pension	21,078,479	23,159,510	22,304,390	22,197,542	**-106,848**
Unemployment Insurance	826,564	832,600	807,440	822,241	**14,801**
Expenditure / Interest	**21,687,978**	**18,824,630**	**18,824,630**	**17,575,265**	**-1,249,365**
Interest Paid: Borrowings: Annuity Loans	21,687,978	18,824,630	18,824,630	17,575,265	**-1,249,365**
Expenditure / Inventory consumed	**10,484,215**	**19,663,350**	**18,838,410**	**8,928,187**	**-9,910,223**
Consumables: Standard Rated	2,192,916	5,487,730	4,859,810	2,501,826	**-2,357,984**
Consumables: Zero-Rated	6,701,969	6,998,830	7,063,550	4,781,603	**-2,281,947**
Finished Goods	1,071,942	5,919,890	5,831,250	1,112,979	**-4,718,271**
Materials and Supplies	517,388	1,256,900	1,083,800	531,778	**-552,022**
Expenditure / Irrecoverable debts written off	**332,318,123**	**69,587,900**	**69,587,900**	**391,776,440**	**322,188,540**
Debts Written Off	332,318,123				**0**
Debts Written Off: Exchange: Wastewater Management		69,587,900	69,587,900	391,776,440	**322,188,540**
Expenditure / Operational costs	**19,041,388**	**18,359,050**	**29,099,080**	**19,733,733**	**-9,365,347**
Operating Leases					
Furniture and Office Equipment	369,082	502,830	502,830	395,329	**-107,501**
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		119,250	119,250		**-119,250**
Advertising, Publicity and Marketing: Staff Recruitment	3,752	41,000	41,000		**-41,000**
Advertising, Publicity and Marketing: Tenders	94,288	87,000	207,000	127,035	**-79,965**
Assets less than the Capitalisation Threshold	521,546	3,664,650	3,152,250	875,213	**-2,277,037**
Cleaning Services: Laundry Services	9,858	72,320	39,200	5,785	**-33,415**
Communication: Cellular Expenditure	932,618	1,724,910	1,677,910	828,107	**-849,803**
Communication: Licences (Radio and Television)		500	500		**-500**
Communication: Radio and TV Transmissions		22,820	22,820		**-22,820**
Communication: Telemetric Systems		35,000	35,000		**-35,000**
Communication: Telephone Installation		25,000	25,000		**-25,000**
Communication: Telephone, Fax, Telegraph and Telex	9,222	26,740	26,740	11,469	**-15,271**
Deeds		104,860			**0**
Driver's Licences and Permits	4,438	34,570	29,010	3,442	**-25,568**
External Computer Service: Data Lines		50,000	50,000		**-50,000**
External Computer Service: Network Extensions	1,462	89,560	89,560		**-89,560**
External Computer Service: Software Licences		186,000	150,000		**-150,000**
Fines and Penalties: Breach of Contract	11,722,976		12,400,000	12,364,650	**-35,350**
Firearm Handling Fees		46,490	40,190		**-40,190**
Hire Charges	1,712,724	4,540,870	4,301,370	1,203,655	**-3,097,715**
Insurance Underwriting: Claims paid to Third Parties	19,847	60,000	60,000	71,150	**11,150**
Insurance Underwriting: Premiums	134,121	312,930	299,170	169,393	**-129,777**
Licences: Motor Vehicle Licence and Registrations	65,621	113,260	153,660	40,385	**-113,275**
Municipal Services	15,980	604,220	154,220	5,669	**-148,551**
Printing, Publications and Books	5,755	56,420	106,420	14,196	**-92,224**
Professional Bodies, Membership and Subscription	48,664	90,500	90,500	46,488	**-44,012**
Registration Fees: Seminars, Conferences, Workshops and Events: National	59,217	162,000	162,000		**-162,000**
Resettlement Cost		65,000	65,000		**-65,000**
Signage	6,980	102,710	112,710	63,590	**-49,120**
Skills Development Fund Levy	1,667,634	1,900,220	1,761,750	1,751,293	**-10,457**
Travel Agency and Visa's		3,970	3,970		**-3,970**
Travel and Subsistence: Domestic: Accommodation		57,400	57,400	4,527	**-52,873**
Travel and Subsistence: Domestic: Daily Allowance		29,100	29,100		**-29,100**
Travel and Subsistence: Domestic: Food and Beverage (Served)		2,200	2,200		**-2,200**
Travel and Subsistence: Domestic: Incidental Cost		4,200	4,200		**-4,200**

TABLE 5.41.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport		68,050	68,050	3,872	**-64,178**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport		20,000	20,000		**-20,000**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental		34,800	34,800		**-34,800**
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		34,000	34,000		**-34,000**
Travel and Subsistence: Non-employees		98,490	98,490		**-98,490**
Uniform and Protective Clothing	1,214,846	2,466,610	2,301,610	1,301,715	**-999,895**
Wet Fuel	7,113	698,600	570,200		**-570,200**
Workmen's Compensation Fund	413,646			446,771	**446,771**
Exchange Revenue / Interest earned from Receivables	**-148,848,623**	**-99,300,750**	**-158,494,410**	**-132,158,856**	**26,335,554**
Wastewater Management	-148,848,623	-99,300,750	-158,494,410	-132,158,856	**26,335,554**
Exchange Revenue / Operational Revenue	**-3,305,239**	**-4,126,740**	**-4,126,740**	**-4,080,819**	**45,921**
Inspection Fees: Statutory Services	-3,301,366	-4,026,740	-4,026,740	-4,016,237	**10,503**
Request for Information: Access to Information Act	-784	-100,000	-100,000	-58,909	**41,091**
Staff and Councillors Recoveries	-3,089			-5,673	**-5,673**
Exchange Revenue / Sale of Goods and Rendering of Services	**-4,977**	**-30,000**	**-30,000**	**-260,024**	**-230,024**
Drainage Fees	-4,977	-30,000	-30,000	-260,024	**-230,024**
Exchange Revenue / Service charges - Wastewater Management	**-807,631,183**	**-920,510,510**	**-881,061,510**	**-832,666,405**	**48,395,105**
Availability Charges	-203,499,543	-213,600,890	-225,131,900	-226,669,046	**-1,537,146**
Connection/Reconnection	-1,481,270	-1,698,110	-1,401,550	-1,599,109	**-197,559**
Higher Level Service	-138,275,129	-127,664,730	-83,547,540	-109,484,474	**-25,936,934**
Industrial Effluent	-42,585,032	-48,104,700	-34,372,830	-43,977,915	**-9,605,085**
Industrial Waste Water	-67,095,319	-79,771,350	-63,486,680	-67,212,539	**-3,725,859**
Sanitation Charges	-354,694,890	-449,670,730	-473,121,010	-383,723,323	**89,397,687**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-141,623,134**	**-268,300,720**	**-263,095,120**	**-254,187,445**	**8,907,675**
Operational: Monetary Allocations: National Governments: Metro Informal Settlements Partnership Grant		-28,560,000	-28,560,000	-14,446,725	**14,113,275**
Operational: Monetary Allocations: National Revenue Fund: Equitable Share	-141,623,134	-239,740,720	-234,535,120	-239,740,720	**-5,205,600**

Vote 9: Electricity and Energy

TABLE 5.42: Revenue and expenditure

Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Electricity & Energy	**1,445,925,509**	**1,447,355,840**	**1,643,365,490**	**1,219,566,527**	**-423,798,963**
Expenditure By Type	**6,534,658,892**	**7,407,304,020**	**7,529,197,600**	**7,428,874,211**	**-100,323,389**
Bulk purchases - electricity	5,635,672,552	6,338,216,080	6,457,165,920	6,500,312,179	43,146,259
Contracted services	81,544,633	104,512,080	107,419,680	98,480,444	-8,939,236
Debt impairment		94,190,500	94,190,500		-94,190,500
Depreciation and amortisation	141,698,449	147,615,510	147,615,510	118,949,724	-28,665,786
Employee-related costs	445,245,165	525,450,570	521,658,220	434,671,743	-86,986,477
Interest	34,714,164	29,730,290	29,730,290	26,256,488	-3,473,802
Inventory consumed	100,756,602	102,350,760	103,280,610	85,633,341	-17,647,269
Irrecoverable debts written off	66,833,651	20,496,860	20,496,860	133,747,147	113,250,287

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Operational costs	28,193,675	44,741,370	47,640,010	30,823,145	-16,816,865
Revenue By Source	**-5,088,733,383**	**-5,959,948,180**	**-5,885,832,110**	**-6,209,307,683**	**-323,475,573**
Exchange Revenue	**-5,047,866,847**	**-5,919,664,940**	**-5,847,929,520**	**-6,171,889,139**	**-323,959,619**
Interest earned from Receivables	-76,008,585	-90,766,770	-115,806,660	-316,836,973	-201,030,313
Operational Revenue	-266,342	-33,500	-778,300	-395,361	382,939
Rental from Fixed Assets	-15,763	-16,560	-15,770	-15,763	7
Sale of Goods and Rendering of Services	-6,396,096	-68,250	-522,870	-594,464	-71,594
Service charges - Electricity	-4,965,180,061	-5,828,779,860	-5,730,805,920	-5,854,046,578	-123,240,658
Non-Exchange Revenue	**-40,866,535**	**-40,283,240**	**-37,902,590**	**-37,418,545**	**484,045**
Non-Fines, penalties and forfeits	-1,497,303	-1,278,270	-2,141,860	-1,984,974	156,886
Non-Transfer and subsidies - Operational	-39,369,233	-39,004,970	-35,760,730	-35,433,570	327,160

TABLE 5.42.1: Detailed revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Electricity & Energy	**1,445,925,509**	**1,447,355,840**	**1,643,365,490**	**1,219,566,527**	**-423,798,963**
Expenditure / Bulk purchases - electricity	**5,635,672,552**	**6,338,216,080**	**6,457,165,920**	**6,500,312,179**	**43,146,259**
Expenditure: Bulk Purchases: Electricity: ESKOM	5,635,672,552	6,338,216,080	6,457,165,920	6,500,312,179	**43,146,259**
Expenditure / Contracted services	**81,544,633**	**104,512,080**	**107,419,680**	**98,480,444**	**-8,939,236**
Consultants and Professional Services					
Business and Advisory: Research and Advisory	3,934,033	5,967,500	5,787,500	4,001,155	**-1,786,345**
Infrastructure and Planning: Engineering: Electrical	24,501,741	19,110,000	19,155,000	11,407,081	**-7,747,919**
Legal Cost: Legal Advice and Litigation	3,096,852	1,575,000	1,575,000	2,754,157	**1,179,157**
Contractors					
Building	2,766,802	3,180,000	3,680,000	2,142,956	**-1,537,044**
Catering Services			20,000	11,945	**-8,055**
Maintenance of Buildings and Facilities	2,526,585	6,015,500	4,985,500	1,424,831	**-3,560,669**
Maintenance of Equipment	2,089,898	6,409,500	5,247,500	1,258,461	**-3,989,039**
Safeguard and Security	79,654	126,000	126,000	91,769	**-34,231**
Traffic and Street Lights		315,000	315,000		**-315,000**
Transportation	1,731,137	2,347,900	2,097,900	1,367,024	**-730,876**
Outsourced Services					
Alien Vegetation Control		315,000	15,000		**-15,000**
Business and Advisory: Project Management	3,482,047	2,072,600	3,496,730	2,846,007	**-650,723**
Business and Advisory: Research and Advisory	2,117,344	1,050,000	1,680,000	1,100,209	**-579,791**
Clearing and Grass Cutting Services	1,108,986	2,757,000	1,437,000	706,485	**-730,515**
Electrical	29,850,249	48,587,580	53,118,050	35,942,139	**-17,175,911**
Hygiene Services		157,500	157,500		**-157,500**
Security Services	4,259,307	4,526,000	4,526,000	33,426,224	**28,900,224**
Expenditure / Debt impairment		**94,190,500**	**94,190,500**		**-94,190,500**
Impairment Loss: Trade and Other Receivables from Exchange Transactions: Electricity		94,190,500	94,190,500		**-94,190,500**
Expenditure / Depreciation and amortisation	**141,698,449**	**147,615,510**	**147,615,510**	**118,949,724**	**-28,665,786**
Depreciation: Computer Equipment	1			-23,224	**-23,224**
Depreciation: Electrical Infrastructure: HV Substations	34,965,242	27,266,630	27,266,630	30,899,834	**3,633,204**
Depreciation: Electrical Infrastructure: MV Networks	93,513,785	105,540,660	105,540,660	75,294,560	**-30,246,100**
Depreciation: Machinery and Equipment	13,219,421	14,808,220	14,808,220	12,778,554	**-2,029,666**
Expenditure / Employee-related costs	**445,245,165**	**525,450,570**	**521,658,220**	**434,671,743**	**-86,986,477**
Municipal Staff: Post-retirement Benefit					
Pension: Current Service Cost	20,291,043	4,440,960	4,440,960	9,105,334	**4,664,374**
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	2,091,117	2,414,020	2,287,650	2,145,307	**-142,343**
Housing Benefits and Incidental: Housing Benefits	1,540,096	1,662,260	1,562,630	1,507,477	**-55,153**

TABLE 5.42.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Service Related Benefits: Acting and Post Related Allowances	5,777,952		6,582,280	6,291,346	**-290,934**
Service Related Benefits: Bonus	15,489,281	15,670,060	15,057,140	15,995,010	**937,870**
Service Related Benefits: Leave Pay	-1,743,030	918,000	918,000	-2,027,436	**-2,945,436**
Service Related Benefits: Long Service Award	8,683,049	14,702,240	13,987,010	19,911,200	**5,924,190**
Service Related Benefits: Overtime: Night Shift	1,727,284	1,112,120	1,340,520	1,371,326	**30,806**
Service Related Benefits: Overtime: Non-structured	92,187,516	79,474,760	84,444,760	77,521,775	**-6,922,985**
Service Related Benefits: Overtime: Shift Additional Remuneration	492,425	105,520	555,590	573,806	**18,216**
Service Related Benefits: Overtime: Structured	453,490	526,970	526,970	480,648	**-46,322**
Service Related Benefits: Scarcity Allowance	7,382,958	7,776,160	7,463,400	7,171,887	**-291,513**
Service Related Benefits: Standby Allowance	10,616,915	2,683,220	10,312,230	10,639,684	**327,454**
Travel or Motor Vehicle	16,050,073	17,631,200	18,175,690	18,873,443	**697,753**
Basic Salary and Wages	199,789,819	304,142,850	286,093,010	200,359,567	**-85,733,443**
Bonuses	7,741,955	9,658,000	8,007,520	8,128,368	**120,848**
Municipal Staff: Social Contributions					
Bargaining Council	59,858	66,300	62,950	62,380	**-570**
Group Life Insurance	2,417,050	3,414,240	2,695,100	2,650,060	**-45,040**
Medical	17,250,417	18,846,440	17,857,090	18,355,003	**497,913**
Pension	33,452,721	36,142,420	35,483,780	35,128,287	**-355,493**
Unemployment Insurance	1,159,111	1,228,960	972,700	1,121,536	**148,836**
Senior Management: Designation					
Salaries and Allowances: Basic Salary	2,058,505	2,505,550	2,505,550	367,381	**-2,138,169**
Salaries and Allowances: Bonuses	273,434	325,690	325,690	-1,061,998	**-1,387,688**
Social Contributions: Unemployment Insurance	2,125	2,630		354	**354**
Expenditure / Interest	**34,714,164**	**29,730,290**	**29,730,290**	**26,256,488**	**-3,473,802**
Interest Paid: Borrowings: Annuity Loans	34,714,542	29,730,290	29,730,290	26,277,359	**-3,452,931**
Interest Paid: Overdue Accounts	-378			-20,871	**-20,871**
Expenditure / Inventory consumed	**100,756,602**	**102,350,760**	**103,280,610**	**85,633,341**	**-17,647,269**
Consumables: Standard Rated	1,530,662	2,636,880	2,509,130	1,350,701	**-1,158,429**
Consumables: Zero-Rated	5,050,612	6,159,130	6,266,730	3,340,474	**-2,926,256**
Finished Goods	1,552,310	2,102,140	1,932,140	743,723	**-1,188,417**
Materials and Supplies	92,623,019	91,452,610	92,572,610	80,198,443	**-12,374,167**
Expenditure / Irrecoverable debts written off	**66,833,651**	**20,496,860**	**20,496,860**	**133,747,147**	**113,250,287**
Debts Written Off	66,833,651				**0**
Debts Written Off: Exchange: Electricity		20,496,860	20,496,860	133,747,147	**113,250,287**
Expenditure / Operational costs	**28,193,675**	**44,741,370**	**47,640,010**	**30,823,145**	**-16,816,865**
Operating Leases					
Furniture and Office Equipment	1,212,218	2,150,760	2,138,760	1,102,530	**-1,036,230**
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	253,416	700,000	700,000	512,959	**-187,041**
Advertising, Publicity and Marketing: Customer/Client Information	24,086	206,000	206,000	65,180	**-140,820**
Advertising, Publicity and Marketing: Gifts and Promotional Items	9,000	206,000	206,000	144,430	**-61,570**
Assets less than the Capitalisation Threshold	2,652,973	4,692,620	3,877,020	2,078,119	**-1,798,901**
Bursaries (Employees)		347,200	347,200		**-347,200**
Cleaning Services: Laundry Services		20,600	20,600		**-20,600**
Commission: Prepaid Electricity	8,065,875	15,018,060	15,018,060	8,208,069	**-6,809,991**
Communication: Cellular Expenditure	2,669,666	3,357,610	3,402,610	2,274,634	**-1,127,976**
Communication: Licences (Radio and Television)		46,350	46,350		**-46,350**
Communication: Postage/Stamps/Franking Machines		1,170	1,170		**-1,170**
Communication: Telephone, Fax, Telegraph and Telex	997,567	1,195,050	1,195,050	853,330	**-341,720**

TABLE 5.42.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Driver's Licences and Permits	5,148	77,250	77,250	3,392	**-73,858**
Entrance Fees				234	**234**
External Computer Service: Data Lines	367,536	576,800	686,400	624,246	**-62,154**
External Computer Service: Internet Charge	3,730	4,840	4,840	2,307	**-2,533**
External Computer Service: Software Licences	144,301	2,123,500	5,268,500	4,246,852	**-1,021,648**
Hire Charges	463				**0**
Insurance Underwriting: Claims paid to Third Parties	35,581	463,500	463,500	24,075	**-439,425**
Insurance Underwriting: Insurance Claims			144,540		**-144,540**
Insurance Underwriting: Premiums	4,260,846	4,690,860	5,046,850	4,765,392	**-281,458**
Licences: Motor Vehicle Licence and Registrations	530,800	941,220	929,220	581,337	**-347,883**
Management Fee		31,940	31,940		**-31,940**
Printing, Publications and Books		82,250	5,000		**-5,000**
Professional Bodies, Membership and Subscription	268,710	241,980	241,980	170,774	**-71,206**
Registration Fees: Seminars, Conferences, Workshops and Events: National	67,152	57,870	78,860	17,304	**-61,556**
Skills Development Fund Levy	3,754,788	3,929,680	3,784,050	3,658,733	**-125,317**
Travel Agency and Visa's	30,273	76,300	76,300	200	**-76,100**
Travel and Subsistence: Domestic: Accommodation	379,790	727,500	727,500	79,488	**-648,012**
Travel and Subsistence: Domestic: Daily Allowance		48,160	48,160	2,827	**-45,333**
Travel and Subsistence: Domestic: Food and Beverage (Served)		5,740	5,740	-621	**-6,361**
Travel and Subsistence: Domestic: Incidental Cost		13,550	13,550		**-13,550**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	209,975	510,500	625,500	27,435	**-598,065**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	11,093	92,940	107,940		**-107,940**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	200,245	223,600	223,600	8,775	**-214,825**
Travel and Subsistence: Non-employees	74,161	23,690	23,690		**-23,690**
Uniform and Protective Clothing	1,071,309	1,722,380	1,722,380	907,006	**-815,374**
Workmen's Compensation Fund	892,974	133,900	143,900	464,138	**320,238**
Exchange Revenue / Interest earned from Receivables	**-76,008,585**	**-90,766,770**	**-115,806,660**	**-316,836,973**	**-201,030,313**
Electricity	-76,008,585	-90,766,770	-115,806,660	-316,836,973	**-201,030,313**
Exchange Revenue / Operational Revenue	**-266,342**	**-33,500**	**-778,300**	**-395,361**	**382,939**
Administrative Handling Fees	-805	-2,000	-2,000		**2,000**
Incidental Cash Surpluses			-2,500	-2,687	**-187**
Insurance Refund	-213,400				**0**
Recovery Maintenance	-36,615	-31,500	-16,500	-315,514	**-299,014**
Staff and Councillors Recoveries	-15,522		-757,300	-77,160	**680,140**
Exchange Revenue / Rental from Fixed Assets	**-15,763**	**-16,560**	**-15,770**	**-15,763**	**7**
Non-market Related: Property, Plant, and Equipment: Straight-lined Operating: Electrical Infrastructure	-15,763	-16,560	-15,770	-15,763	**7**
Exchange Revenue / Sale of Goods and Rendering of Services	**-6,396,096**	**-68,250**	**-522,870**	**-594,464**	**-71,594**
Buyers Card	-53,583	-52,500	-102,770	-67,516	**35,254**
Scrap, Waste & Other Goods: Scrap	-6,342,513	-15,750	-420,100	-526,948	**-106,848**
Exchange Revenue / Service charges - Electricity	**-4,965,180,061**	**-5,828,779,860**	**-5,730,805,920**	**-5,854,046,578**	**-123,240,658**
Availability Charges	-61,188,087	-71,036,190	-64,811,390	-78,726,426	**-13,915,036**
Connection/Reconnection: Change Circuit Breaker	-1,555,876	-1,730			**0**
Connection/Reconnection: Connections New: Non-government Housing	-3,171,938	-3,808,270	-2,686,910	-2,973,995	**-287,085**
Electricity Sales: Commercial Conventional (3-Phase)	-165,102,577	-285,719,460	-220,033,200	-215,491,650	**4,541,550**
Electricity Sales: Commercial Prepaid	-53,528,701	-95,057,800	-68,463,720	-29,477,895	**38,985,825**

TABLE 5.42.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Electricity Sales: Domestic High: Prepaid	-2,501,674,996	-1,457,299,440	-1,407,538,300	-1,449,936,345	**-42,398,045**
Electricity Sales: Domestic Low: Domestic Indigent	-24,351,366	-24,291,930	-19,577,730	-43,981,228	**-24,403,498**
Electricity Sales: Domestic Low: Prepaid	-88,361,580	-31,867,030	-148,244,370	-137,249,528	**10,994,842**
Electricity Sales: Industrial more than (11,000 Volts) (High Voltage)	-170,029,906	-334,240,020	-64,780,620	-25,408,347	**39,372,273**
Electricity Sales: Industrial (400 Volts) (Low Voltage)	-253,364,505	-210,307,900	-439,080,110	-589,994,355	**-150,914,245**
Electricity Sales: Time of Use Tariffs	-1,642,783,199	-3,315,043,770	-3,295,333,440	-3,280,275,063	**15,058,377**
Joint Pole Usage	-24,864	-32,950	-24,870	-24,864	**6**
Meter Compliance Testing	-39,799	-61,860	-222,100	-498,538	**-276,438**
Meter Reading Fees	-2,667	-11,510	-9,160	-8,344	**816**
Non-Exchange Revenue / Fines, penalties and forfeits	**-1,497,303**	**-1,278,270**	**-2,141,860**	**-1,984,974**	**156,886**
Fines: Illegal Connections	-1,497,303	-1,278,270	-2,141,860	-1,984,974	**156,886**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-39,369,233**	**-39,004,970**	**-35,760,730**	**-35,433,570**	**327,160**
Operational: Monetary Allocations: National Governments: Energy Efficiency and Demand Side Management Grant		-913,040	-2,383,000	-1,338,880	**1,044,120**
Operational: Monetary Allocations: National Governments: Infrastructure Skills Development Grant	-11,746,478	-13,800,000	-13,800,000	-9,802,760	**3,997,240**
Operational: Monetary Allocations: National Revenue Fund: Equitable Share	-27,622,755	-24,291,930	-19,577,730	-24,291,930	**-4,714,200**

Vote 10: Executive and Council

TABLE 5.43: Vote 10: Executive and Council consists of the components as follows:

Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Office of the Executive Mayor	**152,805,983**	**175,851,690**	**179,560,560**	**158,458,447**	**-21,102,113**
Expenditure By Type	**154,073,316**	**177,045,350**	**180,754,220**	**159,396,850**	**-21,357,370**
Contracted services	874,166	1,392,460	1,279,560	559,590	-719,970
Employee-related costs	35,112,166	41,661,530	43,036,590	36,536,658	-6,499,932
Inventory consumed	481,081	341,520	459,980	318,490	-141,490
Operational costs	12,760,205	13,886,140	16,299,990	11,719,660	-4,580,330
Remuneration of councillors	82,053,376	94,452,050	94,675,450	85,932,922	-8,742,528
Transfers and subsidies	22,792,322	25,311,650	25,002,650	24,329,531	-673,119
Revenue By Source	**-1,267,333**	**-1,193,660**	**-1,193,660**	**-938,403**	**255,257**
Exchange Revenue	**-1,267,333**	**-1,193,660**	**-1,193,660**	**-938,403**	**255,257**
Operational Revenue	-1,267,333	-1,193,660	-1,193,660	-938,403	255,257

TABLE 5.43.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Office of the Executive Mayor	**152,805,983**	**175,851,690**	**179,560,560**	**158,458,447**	**-21,102,113**
Expenditure / Remuneration of councillors	**82,053,376**	**94,452,050**	**94,675,450**	**85,932,922**	**-8,742,528**
Chief Whip: Allowances and Service Related Benefits: Basic Salary	1,227,727	1,207,500	1,330,900	1,232,605	**-98,295**
Chief Whip: Allowances and Service Related Benefits: Cell phone Allowance		4,530	4,530		**-4,530**
Deputy Executive Mayor/Deputy Mayor: Allowances and Service Related Benefits: Basic Salary		1,281,860	1,281,860	1,287,266	**5,406**
Deputy Executive Mayor/Deputy Mayor: Allowances and Service Related Benefits: Cell phone Allowance		47,400	47,400		**-47,400**
Deputy Executive Mayor: Allowances and Service Related Benefits: Basic Salary	1,248,355				**0**
Executive Committee/Mayoral Committee: Allowances and Service Related Benefits: Basic Salary		13,293,810	13,393,810	12,829,983	**-563,827**
Executive Committee/Mayoral Committee: Allowances and Service Related Benefits: Cell phone Allowance		535,370	390,720		**-390,720**
Executive Committee: Allowances and Service Related Benefits: Basic Salary	13,307,402				**0**
Executive Mayor/Mayor: Allowances and Service Related Benefits: Basic Salary		1,617,580	1,617,580	1,593,903	**-23,677**
Executive Mayor/Mayor: Allowances and Service Related Benefits: Cell phone Allowance		47,400	47,400		**-47,400**
Executive Mayor: Allowances and Service Related Benefits: Basic Salary	1,511,343				**0**
Section 79 committee chairperson: Allowances and Service Related Benefits: Basic Salary	440,977	1,253,560	1,253,560	1,346,110	**92,550**
Section 79 committee chairperson: Allowances and Service Related Benefits: Cell Phone Allowance		4,530	4,530		**-4,530**
Speaker: Allowances and Service Related Benefits: Basic Salary	1,226,446	1,351,860	1,351,860	1,320,640	**-31,220**
Speaker: Allowances and Service Related Benefits: Cell phone Allowance	5,171,700	47,400	47,400		**-47,400**
Speaker: Allowances and Service Related Benefits: Market Related Non-pensionable Allowance	127,708				**0**
Total for All Other Councillors: Allowances and Service Related Benefits: Basic Salary	57,791,718	68,559,190	68,559,190	61,042,766	**-7,516,424**
Total for All Other Councillors: Allowances and Service Related Benefits: Cell phone Allowance		5,200,060	5,344,710	5,279,647	**-65,063**
Expenditure / Transfers and subsidies	**22,792,322**	**25,311,650**	**25,002,650**	**24,329,531**	**-673,119**
Operational: Monetary Allocations: Departmental Agencies and Accounts: National Departmental Agencies: South Africa Local Government Association (SALGA)	18,592,903	20,491,250	20,491,250	19,894,406	**-596,844**
Operational: Monetary Allocations: Non-profit institutions: Sport Councils			4,411,400	4,410,125	**-1,275**
Operational: Monetary Allocations: Non-profit institutions: Use - It	4,199,419	4,820,400	100,000	25,000	**-75,000**
Expenditure / Contracted services	**874,166**	**1,392,460**	**1,279,560**	**559,590**	**-719,970**
Consultants and Professional Services					**0**
Legal Cost: Legal Advice and Litigation		10,000			**0**
Contractors					**0**
Catering Services	585,984	602,500	605,520	378,808	**-226,712**
Maintenance of Buildings and Facilities	10,356	167,460	117,460	6,654	**-110,806**
Maintenance of Equipment	75,266	204,260	184,340	74,419	**-109,921**
Stage and Sound Crew	94,800	100,000	34,000		**-34,000**
Outsourced Services					**0**
Business and Advisory: Project Management	99,260	278,240	308,240	69,709	**-238,531**

TABLE 5.43.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Cleaning Services		5,000			**0**
Transport Services	8,500	25,000	30,000	30,000	**0**
Expenditure / Employee-related costs	**35,112,166**	**41,661,530**	**43,036,590**	**36,536,658**	**-6,499,932**
Municipal Staff: Salaries, Wages and Allowances					**0**
Housing Benefits and Incidental: Essential User	152,307	164,500	157,900	157,110	**-790**
Housing Benefits and Incidental: Housing Benefits	93,844	110,640	93,620	93,610	**-10**
Service Related Benefits: Acting and Post Related Allowances	49,252		20,000	18,293	**-1,707**
Service Related Benefits: Bonus	799,788	809,920	743,880	803,620	**59,740**
Service Related Benefits: Entertainment		1,920			**0**
Service Related Benefits: Long Service Award	850,355	900,430	960,550	941,275	**-19,275**
Service Related Benefits: Overtime: Non Structured	893,557	734,190	1,214,190	1,113,589	**-100,601**
Service Related Benefits: Standby Allowance	124,657	73,260	134,560	44,190	**-90,370**
Travel or Motor Vehicle	197,762	170,530	175,870	211,715	**35,845**
Basic Salary and Wages	29,119,526	35,432,480	36,701,780	30,308,173	**-6,393,607**
Municipal Staff: Social Contributions					**0**
Bargaining Council	2,822	3,150	2,900	2,952	**52**
Group Life Insurance	120,401	231,510	118,720	118,171	**-549**
Medical	779,186	869,540	757,890	750,488	**-7,402**
Pension	1,760,875	1,976,680	1,795,340	1,795,250	**-90**
Unemployment Insurance	167,833	182,780	159,390	178,222	**18,832**
Expenditure / Inventory consumed	**481,081**	**341,520**	**459,980**	**318,490**	**-141,490**
Consumables: Standard Rated	152,008	231,070	239,530	200,763	**-38,767**
Consumables: Zero Rated	329,073	110,450	220,450	117,727	**-102,723**
Finished Goods	-0				**0**
Expenditure / Operational costs	**12,760,205**	**13,886,140**	**16,299,990**	**11,719,660**	**-4,580,330**
Operating Leases					**0**
Furniture and Office Equipment	163,640	224,800	211,920	165,412	**-46,508**
Operational Cost					**0**
Advertising, Publicity and Marketing: Corporate and Municipal Activities	63,212				**0**
Assets less than the Capitalisation Threshold	146,763	110,510	108,250	66,858	**-41,392**
Communication: Cellular Expenditure	2,647,440	1,430,000	1,437,580	2,225,324	**787,744**
Communication: Telephone, Fax, Telegraph and Telex	27,986	10,000	10,000	8,936	**-1,064**
External Computer Service: Network Extensions	1,462	25,000	6,000		**-6,000**
Fines and Penalties: Breach of Contract	9,091				**0**
Insurance Underwriting: Premiums	196,144	210,870	210,870	187,647	**-23,223**
Licences: Motor Vehicle Licence and Registrations	1,332	2,560	2,560	1,998	**-562**
Printing, Publications and Books	9,500	5,000	5,000		**-5,000**
Registration Fees: Seminars, Conferences, Workshops and Events: National	1,368,171	2,320,000	2,220,000	1,199,383	**-1,020,617**
Rewards Incentives	4,038,773	2,000,000	4,000,010	2,918,731	**-1,081,279**
Skills Development Fund Levy	510,959	546,870	546,870	552,232	**5,362**
Travel Agency and Visa's	70,529	90,990	140,990	114,137	**-26,853**
Travel and Subsistence: Domestic: Accommodation	109,994	200,000	230,000	154,587	**-75,413**
Travel and Subsistence: Domestic: Daily Allowance	16,935	42,920	42,920	1,571	**-41,349**
Travel and Subsistence: Domestic: Food and Beverage (Served)		22,090	22,090		**-22,090**
Travel and Subsistence: Domestic: Incidental Cost		10,980	10,980	3,098	**-7,882**
Travel and Subsistence: Domestic: Transport with Operator: Other Transport Provider		2,760	2,760		**-2,760**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	89,933	190,000	230,000	147,027	**-82,973**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	22,282	60,000	64,000	33,116	**-30,884**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	279,670	115,790	211,790	223,756	**11,966**

TABLE 5.43.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Travel and Subsistence: Foreign: Accommodation	44,766	70,000	131,000	129,532	**-1,468**
Travel and Subsistence: Foreign: Daily Allowance	29,102	50,000	50,000	35,556	**-14,444**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport	435,221	135,000	379,000	391,452	**12,452**
Ward Committees	2,440,394	6,000,000	6,000,000	3,146,667	**-2,853,333**
Wet Fuel		10,000	10,000		**-10,000**
Workmen's Compensation Fund	36,906		15,400	12,639	**-2,761**
Exchange Revenue / Operational Revenue	**-1,267,333**	**-1,193,660**	**-1,193,660**	**-938,403**	**255,257**
Staff and Councillors Recoveries	-1,267,333	-1,193,660	-1,193,660	-938,403	**255,257**

TABLE 5.44: Detailed revenue and expenditure

Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Municipal Manager	**78,214,000**				**0**
Expenditure By Type	**78,214,869**	**91,250,600**	**90,858,050**	**78,595,132**	**-12,262,918**
Contracted services	16,342,779	13,893,340	11,141,840	7,886,127	**-3,255,713**
Employee related costs	30,048,533	38,576,790	38,854,890	29,170,280	**-9,684,610**
Inventory consumed	167,077	256,360	286,360	178,436	**-107,924**
Operational costs	31,656,480	38,524,110	40,574,960	41,360,290	**785,330**
Revenue By Source	**-869**	**0**	**0**	**0**	**0**
Exchange Revenue	**-869**	**0**	**0**	**0**	**0**
Operational Revenue	-869				**0**

TABLE 5.44.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Municipal Manager	**78,214,000**	**91,250,600**	**90,858,050**	**78,595,132**	**-12,262,918**
Expenditure / Contracted services	**16,342,779**	**13,893,340**	**11,141,840**	**7,886,127**	**-3,255,713**
Consultants and Professional Services					
Business and Advisory: Accounting and Auditing		50,400	50,400		**-50,400**
Business and Advisory: Audit Committee	1,075,812	1,113,000	1,113,000	815,535	**-297,465**
Business and Advisory: Forensic Investigators		1,446,370	344,870		**-344,870**
Legal Cost: Legal Advice and Litigation	14,835,377	7,046,370	6,546,370	6,348,720	**-197,650**
Contractors					
Catering Services	33,040	67,000	212,000	104,479	**-107,522**
Maintenance of Buildings and Facilities	4,060	6,300	6,300	43,382	**37,082**
Maintenance of Equipment	82,055	419,590	509,590	91,997	**-417,593**
Pest Control and Fumigation		2,100	2,100		**-2,100**
Safeguard and Security		100,000	85,000		**-85,000**
Stage and Sound Crew			15,000	9,500	**-5,500**
Transportation		11,250	11,250		**-11,250**
Outsourced Services					
Business and Advisory: Accounting and Auditing		1,372,300	632,300		**-632,300**
Business and Advisory: Commissions and Committees		1,345,000	400,000		**-400,000**
Business and Advisory: Human Resources			200,000	30,846	**-169,154**
Business and Advisory: Project Management	161,733	651,600	651,600	287,083	**-364,517**
Business and Advisory: Qualification Verification		33,000	33,000		**-33,000**
Cleaning Services	87,769	131,140	231,140	105,668	**-125,472**
Hygiene Services	4,818	5,920	5,920	2,502	**-3,418**
Refuse Removal	58,116	92,000	92,000	46,416	**-45,584**

TABLE 5.44.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Expenditure / Employee related costs	**30,048,533**	**38,576,790**	**38,854,890**	**29,170,280**	**-9,684,610**
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	588,030	635,080	635,080	607,424	**-27,656**
Housing Benefits and Incidental: Housing Benefits	95,977	110,640	110,640	91,381	**-19,259**
Service Related Benefits: Acting and Post Related Allowances	7,655		50,000	8,380	**-41,620**
Service Related Benefits: Bonus	1,167,258	1,246,120	1,246,120	1,136,566	**-109,554**
Service Related Benefits: Long Service Award	723,059	890,350	890,350	798,530	**-91,820**
Service Related Benefits: Overtime: Non Structured	204,246	270,000	270,000	295,131	**25,131**
Travel or Motor Vehicle	1,445	1,690	1,690	59	**-1,631**
Basic Salary and Wages	20,444,809	27,557,720	27,859,410	20,184,781	**-7,674,629**
Municipal Staff: Social Contributions					
Bargaining Council	4,575	4,120	4,120	4,530	**410**
Group Life Insurance	112,273	192,010	118,420	118,347	**-73**
Medical	781,017	957,390	957,390	761,704	**-195,686**
Pension	2,420,430	2,841,590	2,841,590	2,479,478	**-362,112**
Unemployment Insurance	80,289	99,180	99,180	76,473	**-22,707**
Senior Management: Municipal Manager (MM)					
Salaries and Allowances: Basic Salary	3,010,318	3,337,820	3,337,820	3,105,788	**-232,032**
Salaries and Allowances: Bonuses	405,024	432,000	432,000	-500,417	**-932,417**
Social Contributions: Unemployment Insurance	2,125	1,080	1,080	2,125	**1,045**
Expenditure / Inventory consumed	**167,077**	**256,360**	**286,360**	**178,436**	**-107,924**
Consumables: Standard Rated	104,298	183,610	213,610	124,409	**-89,201**
Consumables: Zero-Rated	60,927	56,560	56,560	49,749	**-6,811**
Finished Goods	1,852	15,620	15,620	4,278	**-11,342**
Materials and Supplies		570	570		**-570**
Expenditure / Operational costs	**31,656,480**	**38,524,110**	**40,574,960**	**41,360,290**	**785,330**
Operating Leases					
Furniture and Office Equipment	161,827	315,000	315,000	161,827	**-153,173**
Other Assets	1,229,841	1,732,500	2,132,500	1,069,916	**-1,062,584**
Operating Leases					
Advertising, Publicity and Marketing: Corporate and Municipal Activities		5,000	5,000		**-5,000**
Advertising, Publicity and Marketing: Staff Recruitment	124,242	51,500	51,500		**-51,500**
Advertising, Publicity and Marketing: Tenders		21,500	21,500		**-21,500**
Assets less than the Capitalisation Threshold	246,931	629,950	609,950	144,102	**-465,848**
Cleaning Services: Car Valet and Washing Services		330	330		**-330**
Communication: Cellular Expenditure	217,449	480,000	480,000	223,835	**-256,165**
Communication: Postage/Stamps/Franking Machines		750	750		**-750**
Communication: Telephone Installation		42,100	42,100		**-42,100**
Communication: Telephone, Fax, Telegraph and Telex	855	81,000	81,000	1,005	**-79,995**
External Audit Fees	27,768,485	32,845,000	32,845,000	33,421,848	**576,848**
External Computer Service: Internet Charge	10,521	30,000	30,000	15,068	**-14,932**
External Computer Service: Network Extensions		42,000	42,000		**-42,000**
External Computer Service: Software Licences		130,000	130,000		**-130,000**
Hire Charges		20,000	20,000		**-20,000**
Insurance Underwriting: Excess Payments		1,100	1,100		**-1,100**
Insurance Underwriting: Premiums	3,262	150	80	121	**41**
Licences: Motor Vehicle Licence and Registrations		1,000	1,000		**-1,000**
Municipal Services	394,619	640,320	610,320	365,635	**-244,685**
Printing, Publications and Books	1,875	12,200	12,200		**-12,200**
Professional Bodies, Membership and Subscription	157,961	133,900	133,900	92,057	**-41,843**
Registration Fees: Seminars, Conferences, Workshops and Events: National	77,048	124,920	124,920	58,647	**-66,273**
Skills Development Fund Levy	1,115,100	759,500	1,158,920	1,133,322	**-25,598**

TABLE 5.44.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
System Access and Information Fees			1,301,500	4,537,802	**3,236,302**
Travel Agency and Visa's	6,951	40,000	40,000	-228	**-40,228**
Travel and Subsistence: Domestic: Accommodation	19,054	74,600	74,600	6,660	**-67,940**
Travel and Subsistence: Domestic: Daily Allowance	960	24,750	24,750	1,450	**-23,300**
Travel and Subsistence: Domestic: Food and Beverage (Served)		12,140	12,140		**-12,140**
Travel and Subsistence: Domestic: Incidental Cost		2,000	2,000		**-2,000**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	26,573	88,150	88,150	11,244	**-76,906**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	-3,200	10,500	10,500		**-10,500**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	14,556	41,200	41,200	14,275	**-26,925**
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		550	550		**-550**
Travel and Subsistence: Foreign: Accommodation		50,000	50,000		**-50,000**
Travel and Subsistence: Foreign: Daily Allowance		30,000	30,000		**-30,000**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Road Transport		10,000	10,000		**-10,000**
Travel and Subsistence: Non-employees		40,500	40,500		**-40,500**
Workmen's Compensation Fund	81,570			101,704	**101,704**
Exchange Revenue / Operational Revenue	**-869**				**0**
Staff and Councillors Recoveries	-869				**0**

TABLE 5.45: Revenue and expenditure Description	2023/24 Restated	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	Variance
Chief of Staff	**1,222,770**	**1,872,910**	**1,872,910**	**1,461,113**	**-411,797**
Expenditure By Type	**1,222,770**	**1,872,910**	**1,872,910**	**1,461,113**	**-411,797**
Contracted services		23,630	23,630		-23,630
Employee-related costs	1,185,287	1,762,250	1,762,250	1,440,346	-321,904
Inventory consumed	288	10,770	10,770		-10,770
Operational costs	37,195	76,260	76,260	20,767	-55,493

TABLE 5.45.1: Detailed revenue and expenditure					
Description	**2023/24 Restated**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**Variance**
Chief of Staff	**1,222,770**	**1,872,910**	**1,872,910**	**1,461,113**	**-411,797**
Expenditure / Contracted services		**23,630**	**23,630**		**-23,630**
Outsourced Services					
Business and Advisory: Project Management		23,630	23,630		-23,630
Expenditure / Employee-related costs	**1,185,287**	**1,762,250**	**1,762,250**	**1,440,346**	**-321,904**
Municipal Staff: Salaries, Wages and Allowances					
Basic Salary and Wages	1,182,984	1,759,320	1,759,710	1,438,220	-321,490
Municipal Staff: Social Contributions					
Unemployment Insurance	2,303	2,930	2,540	2,125	-415
Expenditure / Inventory consumed	**288**	**10,770**	**10,770**		**-10,770**
Consumables: Standard Rated	288	10,770	10,770		-10,770
Expenditure / Operational costs	**37,195**	**76,260**	**76,260**	**20,767**	**-55,493**
Operational Cost					
Communication: Cellular Expenditure	24,360	62,760	62,760	6,385	-56,375
Skills Development Fund Levy	12,836	13,500	13,500	14,382	882

TABLE 5.46: Revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Chief Operating Officer	**90,993,647**	**3,852,810**	**3,051,900**	**114,142,039**	**111,090,139**
Expenditure By Type	**235,356,389**	**147,265,840**	**146,464,930**	**259,598,568**	**113,133,638**
Contracted services	21,106,626	34,029,170	33,795,170	28,268,458	-5,526,712
Employee-related costs	71,620,380	94,023,850	92,790,040	72,355,188	-20,434,852
Inventory consumed	682,699	943,660	978,860	579,291	-399,569
Operational costs	6,601,167	18,269,160	18,900,860	18,989,748	88,888
Transfers and subsidies	135,345,516			139,405,883	139,405,883
Revenue By Source	**-144,362,742**	**-143,413,030**	**-143,413,030**	**-145,456,529**	**-2,043,499**
Exchange Revenue	**-3,289,342**	**-2,384,050**	**-2,384,050**	**-4,427,549**	**-2,043,499**
Operational Revenue	-49,370			-416,546	-416,546
Sale of Goods and Rendering of Services	-3,239,972	-2,384,050	-2,384,050	-4,011,002	-1,626,952
Non-Exchange Revenue	**-141,073,399**	**-141,028,980**	**-141,028,980**	**-141,028,980**	**0**
Non-Fuel Levy	-133,542,690	-137,548,980	-137,548,980	-137,548,980	0
Non-Transfer and subsidies - Operational	-7,530,709	-3,480,000	-3,480,000	-3,480,000	0

TABLE 5.46.1: Detailed revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Chief Operating Officer	**90,993,647**	**3,852,810**	**3,051,900**	**114,142,039**	**111,090,139**
Expenditure / Contracted services	**21,106,626**	**34,029,170**	**33,795,170**	**28,268,458**	**-5,526,712**
Consultants and Professional Services					
Business and Advisory: Commissions and Committees	99,808	120,000	120,000	74,856	**-45,144**
Business and Advisory: Project Management	2,357,648	4,000,000	3,750,000	2,623,155	**-1,126,845**
Business and Advisory: Research and Advisory	213,364	2,620,000	2,620,000		**-2,620,000**
Legal Cost: Legal Advice and Litigation	14,084,954	14,602,710	14,652,710	16,774,148	**2,121,438**
Contractors					
Catering Services	75,524	230,000	156,000	95,811	**-60,189**
Maintenance of Buildings and Facilities	20,036	75,510	71,510	11,289	**-60,221**
Maintenance of Equipment	208,435	5,971,650	6,001,650	4,868,721	**-1,132,929**
Pest Control and Fumigation		6,920	6,920	1,682	**-5,238**
Safeguard and Security	10,131	280,000	280,000	6,994	**-273,006**
Transportation	9,800	21,200	21,200		**-21,200**
Outsourced Services					
Business and Advisory: Commissions and Committees	8,832	206,000	206,000		**-206,000**
Business and Advisory: Communications	3,081,183	2,845,680	2,910,680	2,243,737	**-666,943**
Business and Advisory: Human Resources		60,450	30,450		**-30,450**
Business and Advisory: Project Management	857,315	2,750,400	2,700,400	1,133,263	**-1,567,137**
Cleaning Services		6,840	28,840	12,959	**-15,881**
Clearing and Grass Cutting Services			27,000	21,664	**-5,336**
Hygiene Services	973	49,100	29,100	1,622	**-27,478**
Printing Services	6,248	10,000	10,000		**-10,000**
Refuse Removal	72,376	154,710	154,710	398,557	**243,847**
Transport Services		18,000	18,000		**-18,000**
Expenditure / Employee-related costs	**71,620,380**	**94,023,850**	**92,790,040**	**72,355,188**	**-20,434,852**
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	1,755,412	1,948,900	1,948,900	2,172,753	**223,853**
Housing Benefits and Incidental: Housing Benefits	223,946	235,110	235,110	218,518	**-16,592**
Service Related Benefits: Acting and Post Related Allowances	864,208		1,168,000	344,733	**-823,267**
Service Related Benefits: Bonus	2,938,294	3,227,730	3,114,090	3,275,074	**160,984**
Service Related Benefits: Long Service Award	1,128,609	1,277,240	1,307,030	1,360,348	**53,318**

TABLE 5.46.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Service Related Benefits: Overtime: Non-structured	1,201,055	3,551,680	3,273,680	1,525,182	**-1,748,498**
Travel or Motor Vehicle	2,034,357	1,770,840	2,409,060	2,390,310	**-18,750**
Basic Salary and Wages	49,316,349	68,422,770	66,045,400	49,330,787	**-16,714,613**
Municipal Staff: Social Contributions					
Bargaining Council	9,730	10,050	9,900	10,361	**461**
Group Life Insurance	406,425	748,290	437,360	442,381	**5,021**
Medical	2,536,589	2,648,860	2,582,350	2,860,107	**277,757**
Pension	6,614,388	7,278,340	7,352,980	7,415,963	**62,983**
Unemployment Insurance	279,442	252,840	254,980	261,278	**6,298**
Senior Management: Designation: Salaries and Allowances					
Salaries and Allowances: Basic Salary	2,036,016	2,331,960	2,331,960	1,431,303	**-900,657**
Salaries and Allowances: Bonuses	273,434	316,990	316,990	-685,326	**-1,002,316**
Social Contributions: Unemployment Insurance	2,125	2,250	2,250	1,417	**-833**
Expenditure / Inventory consumed	**682,699**	**943,660**	**978,860**	**579,291**	**-399,569**
Consumables: Standard Rated	635,832	864,280	889,280	538,474	**-350,806**
Consumables: Zero-Rated	38,399	52,370	52,370	34,505	**-17,865**
Finished Goods	8,468	27,010	37,210	6,312	**-30,898**
Expenditure / Operational costs	**6,601,167**	**18,269,160**	**18,900,860**	**18,989,748**	**88,888**
Operating Leases					
Computer Equipment		114,290	64,290		**-64,290**
Furniture and Office Equipment	403,599	693,910	693,910	419,252	**-274,658**
Other Assets	2,006,815	4,743,450	4,743,450	12,538,304	**7,794,854**
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	291,540	145,000	70,000	84,287	**14,287**
Advertising, Publicity and Marketing: Gifts and Promotional Items		65,000	205,000	159,099	**-45,901**
Advertising, Publicity and Marketing: Staff Recruitment	36,147	185,900	209,900	34,812	**-175,088**
Advertising, Publicity and Marketing: Tenders	11,092	25,670	30,670		**-30,670**
Assets less than the Capitalisation Threshold	941,749	1,874,380	1,747,060	611,393	**-1,135,667**
Cleaning Services: Laundry Services	9,800	37,420	37,420	12,900	**-24,520**
Communication: Cellular Expenditure	1,004,133	886,030	896,030	834,366	**-61,664**
Communication: Radio and TV Transmissions		6,380	6,380		**-6,380**
Communication: Telephone Installation		103,200	88,200		**-88,200**
Communication: Telephone, Fax, Telegraph and Telex	181,909	556,480	531,480	136,846	**-394,634**
Courier and Delivery Services	2,115	21,200	21,200	1,798	**-19,402**
Deeds		150,000			**0**
Entertainment: Senior Management		27,000	142,000	61,219	**-80,781**
External Computer Service: Internet Charge	4,829	80,000	59,000	23,326	**-35,674**
External Computer Service: Network Extensions	1,339	82,140	299,870	36,745	**-263,125**
External Computer Service: Software Licences		20,000	120,000		**-120,000**
External Computer Service: Specialised Computer Service		3,350,000	2,910,000		**-2,910,000**
External Computer Service: System Development		250,000	250,000		**-250,000**
External Computer Service: Wireless Network		280,000	280,000		**-280,000**
Hire Charges	9,122	180,200	163,200	9,122	**-154,079**
Insurance Underwriting: Premiums	122,330	131,520	145,450	142,046	**-3,404**
Learnerships and Internships	9,209				**0**
Municipal Services	418,109	942,780	937,780	2,541,480	**1,603,700**
Printing, Publications and Books	8,976	453,140	463,140	58,604	**-404,536**
Professional Bodies, Membership and Subscription	16,862	40,000	40,000	8,419	**-31,581**
Registration Fees: Professional and Regulatory Bodies		2,000	2,000		**-2,000**
Registration Fees: Seminars, Conferences, Workshops and Events: National	6,071	65,000	234,800	46,443	**-188,357**
Skills Development Fund Levy	303,304	269,200	309,160	309,068	**-92**
Travel Agency and Visa's	51,802	204,650	251,650	47,843	**-203,807**

TABLE 5.46.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Travel and Subsistence: Domestic: Accommodation	48,450	322,600	252,600	41,619	**-210,982**
Travel and Subsistence: Domestic: Daily Allowance	109,461	158,520	236,520	148,939	**-87,581**
Travel and Subsistence: Domestic: Food and Beverage (Served)		40,670	69,670		**-69,670**
Travel and Subsistence: Domestic: Incidental Cost	201	25,360	31,360	2,357	**-29,003**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	123,524	441,070	429,070	86,656	**-342,414**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport		42,120	42,120	3,243	**-38,877**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	70,196	274,170	274,170	25,955	**-248,215**
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		39,700	44,700		**-44,700**
Travel and Subsistence: Foreign: Accommodation	46,409	170,000	195,000	100,252	**-94,748**
Travel and Subsistence: Foreign: Daily Allowance	19,832	135,000	84,000		**-84,000**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport	286,963	310,000	898,600	383,510	**-515,090**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Road Transport		31,500	31,500		**-31,500**
Travel and Subsistence: Non-employees	5,766	204,510	200,510	58,506	**-142,004**
Uniform and Protective Clothing	11,893	88,000	158,000	366	**-157,634**
Workmen's Compensation Fund	37,623			20,976	**20,976**
Expenditure / Transfers and subsidies	**135,345,516**			**139,405,883**	**139,405,883**
Operational: Monetary Allocations: Departmental Agencies and Accounts: Provincial Departmental Agencies: Subsidiary Entity	135,345,516			139,405,883	**139,405,883**
Exchange Revenue / Operational Revenue	**-49,370**			**-416,546**	**-416,546**
Insurance Refund	-40,500				**0**
Staff and Councillors Recoveries	-8,870			-416,546	**-416,546**
Exchange Revenue / Sale of Goods and Rendering of Services	**-3,239,972**	**-2,384,050**	**-2,384,050**	**-4,011,002**	**-1,626,952**
Advertisements	-3,238,885	-2,384,050	-2,384,050	-4,011,002	**-1,626,952**
Sale of Goods: Assets < Capitalisation Threshold	-1,087				**0**
Non-Exchange Revenue / Fuel Levy	**-133,542,690**	**-137,548,980**	**-137,548,980**	**-137,548,980**	**0**
Fuel Levy (RSC Replacement Grant)	-133,542,690	-137,548,980	-137,548,980	-137,548,980	**0**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-7,530,709**	**-3,480,000**	**-3,480,000**	**-3,480,000**	**0**
Operational: Monetary Allocations: National Governments: Expanded Public Works Programme Integrated Grant	-7,530,709	-3,480,000	-3,480,000	-3,480,000	**0**

Vote 11: Safety and Security

TABLE 5.47: Revenue and expenditure

Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Safety & Security	**4,971,219**	**183,420,720**	**219,935,800**	**63,285,380**	**-156,650,420**
Expenditure By Type	**1,162,343,495**	**1,232,954,940**	**1,217,612,390**	**1,229,120,917**	**11,508,527**
Contracted services	94,099,914	77,041,010	73,576,020	40,315,571	-33,260,449
Debt impairment		27,431,500	27,431,500		-27,431,500
Depreciation and amortisation				6,854	6,854
Employee-related costs	961,536,428	1,069,296,740	1,054,242,590	1,012,709,129	-41,533,461
Interest	922,518	644,730	644,730	644,545	-185
Inventory consumed	19,795,999	21,061,910	26,926,570	22,495,379	-4,431,191

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Irrecoverable debts written off	55,910,553			124,243,904	124,243,904
Losses on disposal of Assets	1,770,582				0
Operational costs	28,307,502	37,479,050	34,790,980	28,705,535	-6,085,445
Revenue By Source	**-1,157,372,276**	**-1,049,534,220**	**-997,676,590**	**-1,165,835,537**	**-168,158,947**
Exchange Revenue	**-26,475,018**	**-21,696,150**	**-22,741,910**	**-27,849,073**	**-5,107,163**
Licence and permits	-19,896,574	-18,251,590	-18,251,590	-18,509,008	-257,418
Operational Revenue	-596,326	-718,710	-718,710	-978,702	-259,992
Rental from Fixed Assets	-19,200	-22,600	-22,600	-19,200	3,400
Sale of Goods and Rendering of Services	-5,962,918	-2,703,250	-3,749,010	-8,342,163	-4,593,153
Non-Exchange Revenue	**-1,130,897,257**	**-1,027,838,070**	**-974,934,680**	**-1,137,986,464**	**-163,051,784**
Non-Fines, penalties and forfeits	-63,222,241	-29,168,510	-23,460,500	-139,316,904	-115,856,404
Non-Fuel Levy	-200,922,510	-216,680,130	-216,680,130	-216,680,130	0
Non-Transfer and subsidies - Operational	-866,752,506	-781,989,430	-734,794,050	-781,989,430	-47,195,380

TABLE 5.47.1: Detailed revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Safety & Security	**4,971,219**	**183,420,720**	**219,935,800**	**63,285,380**	**-156,650,420**
Expenditure / Contracted services	**94,099,914**	**77,041,010**	**73,576,020**	**40,315,571**	**-33,260,449**
Consultants and Professional Services					
Business and Advisory: Commissions and Committees		67,000	67,000	19,871	**-47,129**
Legal Cost: Collection				33,446	**33,446**
Legal Cost: Legal Advice and Litigation	3,067,984	5,589,150	5,589,150	3,883,145	**-1,706,005**
Contractors					
Catering Services	148,038	162,070	162,070	66,611	**-95,459**
Fire Protection	6,988	62,850	72,850	13,397	**-59,453**
Maintenance of Buildings and Facilities	3,360,370	10,641,840	9,541,840	2,569,982	**-6,971,858**
Maintenance of Equipment	2,729,058	5,062,870	5,422,870	2,302,076	**-3,120,794**
Medical Services		4,000	4,000		**-4,000**
Pest Control and Fumigation	36,128	64,990	64,990	24,234	**-40,756**
Plants, Flowers and Other Decorations		15,590	15,590		**-15,590**
Safeguard and Security	1,560,656	3,265,870	3,385,870	890,999	**-2,494,871**
Transportation		148,550	148,550		**-148,550**
Outsourced Services					
Business and Advisory: Project Management	15,663,740	6,893,310	4,900,820	1,882,561	**-3,018,259**
Cleaning Services	44,530	115,110	132,610	67,875	**-64,735**
Clearing and Grass Cutting Services	44,444	338,560	318,560		**-318,560**
Driver's Licence Cards	3,993,213	6,284,230	6,284,230	3,382,622	**-2,901,608**
Hygiene Services	9,338	151,290	201,290	19,805	**-181,485**
Printing Services		105,000	95,000	59,780	**-35,220**
Security Services	63,435,427	22,920,000	22,920,000	22,892,038	**-27,962**
Traffic Management		15,148,730	14,248,730	2,207,130	**-12,041,600**
Expenditure / Debt impairment		**27,431,500**	**27,431,500**		**-27,431,500**
Impairment Loss: Other Receivables from Non-exchange Revenue: Non-Specific Accounts		27,431,500	27,431,500		**-27,431,500**
Expenditure / Depreciation and amortisation				**6,854**	**6,854**
Depreciation: Furniture and Office Equipment				6,854	**6,854**
Expenditure / Employee-related costs	**961,536,428**	**1,069,296,740**	**1,054,242,590**	**1,012,709,129**	**-41,533,461**
Employee Related Cost: Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	1,853,166	2,028,900	1,791,160	1,924,417	**133,257**
Housing Benefits and Incidental: Housing Benefits	3,175,310	3,379,290	3,306,860	3,354,672	**47,812**
Non-pensionable	1,006,703	1,242,750	1,146,650	1,039,307	**-107,343**

TABLE 5.47.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Service Related Benefits: Acting and Post Related Allowances	3,449,420		3,397,000	5,302,148	**1,905,148**
Service Related Benefits: Bonus	44,155,532	44,680,360	43,149,210	46,209,969	**3,060,759**
Service Related Benefits: Long Service Award	32,079,900	34,453,840	32,484,510	31,556,775	**-927,735**
Service Related Benefits: Overtime: Night Shift	17,591,711	15,066,070	20,276,930	18,372,409	**-1,904,521**
Service Related Benefits: Overtime: Non-structured	102,437,021	82,341,340	97,827,240	115,849,694	**18,022,454**
Service Related Benefits: Overtime: Shift Additional Remuneration	22,626,229	17,523,980	23,303,760	23,430,693	**126,933**
Service Related Benefits: Overtime: Structured	44,025,215	69,005,940	45,222,530	43,988,867	**-1,233,663**
Service Related Benefits: Scarcity Allowance	64,981	70,180	68,250	62,502	**-5,749**
Service Related Benefits: Standby Allowance	8,576,860	7,015,800	9,827,080	9,856,612	**29,532**
Service Related Benefits: Uniform/Special/Protective Clothing	1,833	1,990	1,850	1,833	**-17**
Travel or Motor Vehicle	8,768,634	9,810,200	10,252,790	9,137,038	**-1,115,752**
Basic Salary and Wages	503,964,986	593,689,520	586,725,830	528,055,713	**-58,670,117**
Bonuses	15,000	22,500	30,150	5,000	**-25,150**
Municipal Staff: Social Contributions					
Bargaining Council	215,506	235,800	225,500	223,667	**-1,833**
Group Life Insurance	9,415,769	18,012,710	9,730,710	9,632,405	**-98,305**
Medical	58,696,235	62,472,480	60,262,060	61,698,350	**1,436,290**
Pension	96,008,111	102,175,660	99,389,800	100,153,600	**763,800**
Unemployment Insurance	3,408,303	3,616,890	3,352,970	3,375,061	**22,091**
Senior Management: Designation					
Salaries and Allowances: Basic Salary		2,250,790	2,270,000		**-2,270,000**
Salaries and Allowances: Bonuses		196,840	196,840	-521,603	**-718,443**
Social Contributions: Unemployment Insurance		2,910	2,910		**-2,910**
Expenditure / Interest	**922,518**	**644,730**	**644,730**	**644,545**	**-185**
Interest Paid: Borrowings: Annuity Loans	922,518	644,730	644,730	644,545	**-185**
Expenditure / Inventory consumed	**19,795,999**	**21,061,910**	**26,926,570**	**22,495,379**	**-4,431,191**
Consumables: Standard Rated	2,903,649	3,986,860	5,548,090	4,541,818	**-1,006,272**
Consumables: Zero-Rated	12,253,607	10,276,480	10,276,480	10,125,077	**-151,403**
Finished Goods	4,064,502	6,123,940	10,427,370	7,383,650	**-3,043,720**
Materials and Supplies	574,241	674,630	674,630	444,834	**-229,796**
Expenditure / Irrecoverable debts written off	**55,910,553**			**124,243,904**	**124,243,904**
Debts Written Off	55,910,553				**0**
Debts Written Off: Exchange: Non-Specific Accounts				124,243,904	**124,243,904**
Expenditure / Losses on disposal of Assets	**1,770,582**				**0**
Disposal of Fixed and Intangible Assets: Property, Plant and Equipment: Furniture and Office Equipment: Losses	1,770,582				**0**
Expenditure / Operational costs	**28,307,502**	**37,479,050**	**34,790,980**	**28,705,535**	**-6,085,445**
Operating Leases					
Computer Equipment		7,000	7,000		**-7,000**
Furniture and Office Equipment	980,540	1,140,820	1,160,820	1,025,412	**-135,408**
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	29,742	259,130	559,130	71,531	**-487,599**
Advertising, Publicity and Marketing: Gifts and Promotional Items		50,000	50,000		**-50,000**
Advertising, Publicity and Marketing: Staff Recruitment	8,149	299,840	299,840	72,093	**-227,747**
Advertising, Publicity and Marketing: Tenders	66,942	156,180	165,180	124,266	**-40,914**
Assets less than the Capitalisation Threshold	830,829	2,497,390	2,081,190	1,232,131	**-849,059**
Cleaning Services: Laundry Services	2,793	16,870	16,870		**-16,870**
Communication: Cellular Expenditure	1,852,211	1,785,510	1,785,510	1,615,375	**-170,135**
Communication: Postage/Stamps/Franking Machines	59,081	175,110	175,110	591	**-174,519**
Communication: SMS Bulk Message Service	12,338	51,500	51,500	12,338	**-39,162**
Communication: Telephone, Fax, Telegraph and Telex	1,435,988	2,479,710	2,492,610	1,466,434	**-1,026,176**
Courier and Delivery Services		8,660	8,660		**-8,660**
Deeds		32,000	32,000		**-32,000**
Driver's Licences and Permits	6,954	187,820	187,820	9,548	**-178,272**

TABLE 5.47.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
External Computer Service: Internet Charge	38,855	166,730	166,730	42,775	**-123,955**
External Computer Service: Network Extensions	151,695	116,000	146,000	31,662	**-114,338**
External Computer Service: Software Licences	144,368	641,090	671,090	313,123	**-357,967**
External Computer Service: Wireless Network		191,150	125,350		**-125,350**
Firearm Handling Fees	6,642	10,070	10,070		**-10,070**
Insurance Underwriting: Claims paid to Third Parties	41,258	30,000	60,000	40,599	**-19,402**
Insurance Underwriting: Premiums	1,147,280	1,191,870	1,109,220	1,270,501	**161,281**
Licences: Motor Vehicle Licence and Registrations	201,657	466,670	466,670	276,455	**-190,215**
Municipal Services	17,594	153,720	153,720		**-153,720**
Office Decorations		1,000	1,000		**-1,000**
Printing, Publications and Books	403,881	699,860	749,860	220,822	**-529,038**
Professional Bodies, Membership and Subscription	82,719	165,320	180,320	12,401	**-167,919**
Registration Fees: Professional and Regulatory Bodies	3,074	109,880	109,880	2,174	**-107,706**
Registration Fees: Seminars, Conferences, Workshops and Events: National	21,700	72,930	72,930	11,600	**-61,330**
Resettlement Cost		22,670	124,670		**-124,670**
Signage	7,627	110,300	110,300	18,336	**-91,964**
Skills Development Fund Levy	8,330,588	12,417,950	8,847,380	8,798,343	**-49,038**
Storage of Files (Archiving)	345,052	430,180	430,180	347,501	**-82,679**
Transport Provided as Part of Departmental Activities: Municipal Activities	5,171,610	3,801,440	3,519,690	3,493,913	**-25,777**
Travel Agency and Visa's	6,990	182,560	182,560	1,681	**-180,879**
Travel and Subsistence: Domestic: Accommodation	64,237	214,250	214,250	55,534	**-158,716**
Travel and Subsistence: Domestic: Daily Allowance	10,231	43,480	43,480	3,101	**-40,379**
Travel and Subsistence: Domestic: Food and Beverage (Served)		20,860	20,860		**-20,860**
Travel and Subsistence: Domestic: Incidental Cost		2,890	2,890	346	**-2,544**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	20,555	510,700	510,700	64,625	**-446,075**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	10,430	122,780	122,780	11,712	**-111,068**
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		61,320	61,320	6,081	**-55,239**
Travel and Subsistence: Foreign: Daily Allowance		19,000	19,000		**-19,000**
Travel and Subsistence: Non-employees	38,769	104,420	104,420	32,707	**-71,713**
Uniform and Protective Clothing	5,094,042	6,240,420	7,180,420	5,492,926	**-1,687,494**
Workmen's Compensation Fund	1,661,082	10,000	200,000	2,526,900	**2,326,900**
Exchange Revenue / Licence and permits	**-19,896,574**	**-18,251,590**	**-18,251,590**	**-18,509,008**	**-257,418**
Road and Transport: Driver's Licence Application/Duplicate Driver's Licences	-2,463,763	-2,568,200	-2,568,200	-2,336,764	**231,436**
Road and Transport: Driver's Licence Certificate	-11,340,801	-8,642,980	-8,642,980	-10,103,623	**-1,460,643**
Road and Transport: Learner Licence Application	-4,442,665	-3,925,340	-3,925,340	-4,442,972	**-517,632**
Road and Transport: Learner's Certificate	-454,464	-1,316,890	-1,316,890	-496,268	**820,622**
Road and Transport: Operators and Public Drivers Permits	-1,194,882	-1,798,180	-1,798,180	-1,129,381	**668,799**
Exchange Revenue / Operational Revenue	**-596,326**	**-718,710**	**-718,710**	**-978,702**	**-259,992**
Incidental Cash Surpluses	-583			-465,754	**-465,754**
Insurance Refund	-121,371	-20,000	-20,000	-116,271	**-96,271**
Registration Fees: Road and Transport	-114,134	-207,620	-207,620	-87,044	**120,576**
Request for Information: Access to Information Act	-28,939	-72,700	-72,700	-19,049	**53,651**
Request for Information: Accident Reports	-252,798	-406,000	-406,000	-263,815	**142,185**
Staff and Councillors Recoveries	-78,502	-12,390	-12,390	-26,770	**-14,380**
Exchange Revenue / Rental from Fixed Assets	**-19,200**	**-22,600**	**-22,600**	**-19,200**	**3,400**
Non-market Related: Investment Property: Ad-hoc rentals	-19,200	-22,600	-22,600	-19,200	**3,400**
Exchange Revenue / Sale of Goods and Rendering of Services	**-5,962,918**	**-2,703,250**	**-3,749,010**	**-8,342,163**	**-4,593,153**
Academic Services: Formal Training	-3,471,387	-1,640,220	-1,640,220	-4,953,562	**-3,313,342**

TABLE 5.47.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Escort Fees	-2,111,570	-895,230	-1,895,230	-3,268,402	**-1,373,172**
Fire Services	-309,743	-57,860	-92,860	-28,597	**64,263**
Parking Fees	-14,088	-13,660	-24,420	-21,669	**2,751**
Sale of Goods: Assets < Capitalisation Threshold				-14,557	**-14,557**
Sale of Goods: Publications: Prints	-50,453	-84,240	-84,240	-55,042	**29,198**
Weighbridge Fees	-5,677	-12,040	-12,040	-334	**11,706**
Non-exchange Revenue: Fines, Penalties and Forfeits	**-63,222,241**	**-29,168,510**	**-23,460,500**	**-139,316,904**	**-115,856,404**
Fines: Pound Fees	-392,486	-394,420	-394,420	-22,948	**371,472**
Fines: Traffic: Court Fines				-26,400	**-26,400**
Fines: Traffic: Municipal	-62,829,755	-9,969,190	-9,969,190	-125,661,306	**-115,692,116**
Fines: Traffic: Service Provider		-18,804,900	-13,096,890	-13,606,250	**-509,360**
Non-Exchange Revenue / Fuel Levy	**-200,922,510**	**-216,680,130**	**-216,680,130**	**-216,680,130**	**-0**
Revenue: Non-exchange Revenue: Fuel Levy (RSC Replacement Grant)	-200,922,510	-216,680,130	-216,680,130	-216,680,130	**-0**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-866,752,506**	**-781,989,430**	**-734,794,050**	**-781,989,430**	**-47,195,380**
Operational: Monetary Allocations: National Revenue Fund: Equitable Share	-866,752,506	-781,989,430	-734,794,050	-781,989,430	**-47,195,380**

Vote 12: Nelson Mandela Bay Stadium

TABLE 5.48: Revenue and expenditure

Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Mandela Bay Stadium	**3,134,755**	**-779,750**	**720,250**	**20,951,915**	**20,231,665**
Expenditure By Type	**51,332,045**	**71,498,070**	**72,998,070**	**95,833,243**	**22,835,173**
Inventory consumed	520,012	509,840	509,840	1,789,699	1,279,859
Operational costs	13,352,431	18,786,620	21,086,620	33,704,546	12,617,926
Contracted services	37,459,603	52,201,610	51,401,610	60,338,998	8,937,388
Revenue By Source	**-48,197,290**	**-72,277,820**	**-72,277,820**	**-74,881,329**	**-2,603,509**
Exchange Revenue	**0**	**-13,286,000**	**-13,286,000**	**-15,889,509**	**-2,603,509**
Sale of Goods and Rendering of Services		-13,286,000	-13,286,000	-15,889,509	-2,603,509
Non-Exchange Revenue	**-48,197,290**	**-58,991,820**	**-58,991,820**	**-58,991,820**	**0**
Non-Fuel Levy	-48,197,290	-58,991,820	-58,991,820	-58,991,820	0

TABLE 5.48.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Mandela Bay Stadium	**3,134,755**	**-779,750**	**720,250**	**20,951,915**	**20,231,665**
Expenditure / Contracted services	**37,459,603**	**52,201,610**	**51,401,610**	**60,338,998**	**8,937,388**
Consultants and Professional Services					
Expenditure: Contracted Services: Business and Advisory: Forensic Investigators			1,500,000		**-1,500,000**
Business and Advisory: Occupational Health and Safety	30,840	316,070	316,070	58,702	**-257,368**
Legal Cost: Legal Advice and Litigation	68,490	188,460	188,460		**-188,460**
Contractors					
Catering Services		65,740	65,740	3,680	**-62,060**
Maintenance of Buildings and Facilities	2,430,946	8,414,850	6,114,850	5,616,132	**-498,718**
Maintenance of Equipment	2,681,549	2,061,620	2,061,620	3,258,935	**1,197,315**
Pest Control and Fumigation	160,000	168,190	168,190	467,811	**299,621**

TABLE 5.48.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Outsourced Services					
Business and Advisory: Project Management	28,503,801	38,679,840	38,679,840	45,464,996	**6,785,156**
Cleaning Services	439,278	401,220	401,220	348,914	**-52,306**
Refuse Removal		83,520	83,520		**-83,520**
Security Services	3,144,699	1,822,100	1,822,100	5,119,829	**3,297,729**
Expenditure / Inventory consumed	**520,012**	**509,840**	**509,840**	**1,789,699**	**1,279,859**
Consumables: Standard Rated	220,064	404,650	404,650	1,653,013	**1,248,363**
Consumables: Zero-Rated	31,900	71,970	71,970	127,455	**55,485**
Finished Goods	268,048	33,220	33,220	9,231	**-23,989**
Expenditure / Operational costs	**13,352,431**	**18,786,620**	**21,086,620**	**33,704,546**	**12,617,926**
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	714,680	2,120,570	553,540	9,805,761	**9,252,221**
Advertising, Publicity and Marketing: Signs		442,830			**0**
Advertising, Publicity and Marketing: Staff Recruitment		110,710			**0**
Advertising, Publicity and Marketing: Tenders	218,473	332,130		96,185	**96,185**
Assets less than the Capitalisation Threshold	561,728	863,520	110,710	609,901	**499,191**
Bank Charges, Facility and Card Fees: Bank Accounts	637,207	1,660,610	1,163,800	34,446	**-1,129,354**
Communication: Licences (Radio and Television)	88,739	221,420	221,420	202,961	**-18,459**
Communication: Telephone, Fax, Telegraph and Telex	248,695	553,540	553,540	211,074	**-342,466**
External Computer Service: Software Licences	19,374	55,360	55,360	23,356	**-32,004**
Insurance Underwriting: Premiums	7,564,816	4,478,170	10,480,490	9,045,330	**-1,435,160**
Licences: Performing Arts		55,360	55,360		**-55,360**
Management Fee	3,236,835	7,500,000	7,500,000	13,528,394	**6,028,394**
Professional Bodies, Membership and Subscription		14,840	14,840	10,991	**-3,849**
Travel and Subsistence: Domestic: Accommodation	1,496	66,430	66,430	9,834	**-56,596**
Travel and Subsistence: Domestic: Daily Allowance	120	1,120	1,120		**-1,120**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport		55,360	55,360		**-55,360**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	3,029	33,220	33,220		**-33,220**
Travel and Subsistence: Domestic: Transport without Operator: Own Transport	55,500	110,710	110,710	2,678	**-108,032**
Travel and Subsistence: Foreign: Accommodation		55,360	55,360		**-55,360**
Uniform and Protective Clothing	1,738	55,360	55,360	123,636	**68,276**
Exchange Revenue / Sale of Goods and Rendering of Services		**-13,286,000**	**-13,286,000**	**-15,889,509**	**-2,603,509**
Entrance Fees		-13,286,000	-13,286,000	-15,889,509	**-2,603,509**
Non-Exchange Revenue / Fuel Levy	**-48,197,290**	**-58,991,820**	**-58,991,820**	**-58,991,820**	**-0**
Revenue: Non-exchange Revenue: Fuel Levy (RSC Replacement Grant)	-48,197,290	-58,991,820	-58,991,820	-58,991,820	**-0**

Vote 13: Strategic Programmes Directorate

TABLE 5.49: Revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Special Projects and Programmes	**-693,865**	**1,476,680**	**1,047,400**	**3,031,350**	**1,983,950**
Expenditure By Type	**29,121,645**	**24,160,750**	**23,731,470**	**25,667,243**	**1,935,773**
Employee-related costs	28,858,738	23,921,840	23,497,780	25,391,174	1,893,394
Inventory consumed		22,000	22,000		-22,000
Operational costs	262,907	216,910	211,690	276,070	64,380
Revenue By Source	**-29,815,510**	**-22,684,070**	**-22,684,070**	**-22,635,893**	**48,177**
Non-Exchange Revenue	**-29,815,510**	**-22,684,070**	**-22,684,070**	**-22,635,893**	**48,177**
Non-Fuel Levy	-9,815,510	-7,684,070	-7,684,070	-7,684,070	0
Non-Transfer and subsidies - Operational	-20,000,000	-15,000,000	-15,000,000	-14,951,823	48,177

TABLE 5.49.1: Detailed revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Special Projects and Programmes	**-693,865**	**1,476,680**	**1,047,400**	**3,031,350**	**1,983,950**
Expenditure / Employee-related costs	**28,858,738**	**23,921,840**	**23,497,780**	**25,391,174**	**1,893,394**
Municipal Staff: Salaries, Wages and Allowances					
Service Related Benefits: Acting and Post Related Allowances	-17,265			202,710	**202,710**
Service Related Benefits: Bonus	486,862	525,910	508,780	508,772	**-8**
Service Related Benefits: Long Service Award	42,476				**0**
Service Related Benefits: Overtime: Night Shift	171			-171	**-171**
Service Related Benefits: Overtime: Non-structured	65,920			46,898	**46,898**
Travel or Motor Vehicle	92,084	100,210		159,818	**159,818**
Basic Salary and Wages	27,589,255	22,779,460	22,557,790	23,871,015	**1,313,225**
Municipal Staff: Social Contributions					
Bargaining Council	3,994	2,250	2,170	2,306	**136**
Group Life Insurance	89,544	180,790	93,500	93,024	**-476**
Medical	102,121	104,970	107,600	115,981	**8,381**
Pension	179,381	193,750	188,390	188,391	**1**
Unemployment Insurance	224,193	34,500	39,550	202,429	**162,879**
Expenditure / Inventory consumed		**22,000**	**22,000**		**-22,000**
Consumables: Standard Rated		22,000	22,000		**-22,000**
Expenditure / Operational costs	**262,907**	**216,910**	**211,690**	**276,070**	**64,380**
Operational Cost					
Assets less than the Capitalisation Threshold		50,000	50,000	-53	**-50,053**
Communication: Cellular Expenditure	154,616	122,960	122,960	128,042	**5,082**
Communication: Telephone, Fax, Telegraph and Telex	29,430	30,000	30,000	12,582	**-17,418**
Insurance Underwriting: Premiums	9,939	10,950	5,730	8,689	**2,959**
Travel and Subsistence: Domestic: Daily Allowance	160				**0**
Workmen's Compensation Fund	68,761	3,000	3,000	126,809	**123,809**
Non-Exchange Revenue / Fuel Levy	**-9,815,510**	**-7,684,070**	**-7,684,070**	**-7,684,070**	**0**
Fuel Levy (RSC Replacement Grant)	-9,815,510	-7,684,070	-7,684,070	-7,684,070	**0**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-20,000,000**	**-15,000,000**	**-15,000,000**	**-14,951,823**	**48,177**
Operational: Monetary Allocations: National Governments: Neighbourhood Development Partnership Grant	-20,000,000	-15,000,000	-15,000,000	-14,951,823	**48,177**

Vote 14: Sport, Recreation, Arts and Culture

TABLE 5.50: Revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Recreational & Cultural Services	**390,893,745**	**493,072,910**	**489,919,660**	**402,713,931**	**-87,205,729**
Expenditure By Type	**411,366,827**	**516,988,190**	**513,942,860**	**426,441,794**	**-87,501,066**
Contracted services	24,017,903	50,456,510	50,388,740	30,256,503	-20,132,237
Depreciation and amortisation	83,726,678	94,428,700	94,428,700	67,168,352	-27,260,348
Employee-related costs	237,233,227	285,066,330	282,289,860	248,428,346	-33,861,514
Interest	456,890	1,330,700	1,330,700	402,690	-928,010
Inventory consumed	5,152,952	7,189,720	7,876,420	5,776,419	-2,100,001
Irrecoverable debts written off	26,127			14,447,816	14,447,816
Losses on disposal of Assets	-28,894				0
Operational costs	37,399,989	51,466,230	23,051,430	12,078,545	-10,972,885
Transfers and subsidies	23,381,954	27,050,000	54,577,010	47,883,124	-6,693,886
Revenue By Source	**-20,473,082**	**-23,915,280**	**-24,023,200**	**-23,727,863**	**295,337**
Exchange Revenue	**-4,283,216**	**-4,126,420**	**-4,529,300**	**-4,357,355**	**171,945**
Licence and permits	-44,885	-78,000	-57,500	-37,783	19,717
Operational Revenue	-121,489	-210	-43,500	-311,832	-268,332
Rental from Fixed Assets	-3,318,921	-3,186,710	-3,822,500	-3,587,253	235,247
Sale of Goods and Rendering of Services	-797,921	-861,500	-605,800	-420,487	185,313
Non-Exchange Revenue	**-16,189,865**	**-19,788,860**	**-19,493,900**	**-19,370,508**	**123,392**
Non-Fines, penalties and forfeits	-319,865	-578,860	-283,900	-160,508	123,392
Non-Transfer and subsidies - Operational	-15,870,000	-19,210,000	-19,210,000	-19,210,000	0

TABLE 5.50.1: Detailed revenue and expenditure

Description	2023/24 Restated Actuals	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Actuals	2024/25 Variance
Recreational & Cultural Services	**390,893,745**	**493,071,910**	**489,918,660**	**402,713,931**	**-87,204,729**
Expenditure / Contracted services	**24,017,903**	**50,456,510**	**50,388,740**	**30,256,503**	**-20,132,237**
Consultants and Professional Services					
Business and Advisory: Research and Advisory	278,074	997,680	592,680	103,083	**-489,597**
Infrastructure and Planning: Architectural	173,826		100,000		**-100,000**
Infrastructure and Planning: Engineering: Civil	112,813				**0**
Laboratory Services: Water	109,800	220,000	220,000	133,440	**-86,560**
Legal Cost: Legal Advice and Litigation	1,297,066	848,000	1,048,000	910,389	**-137,611**
Contractors					
Artists and Performers	1,375,394	2,779,200	2,145,200	373,166	**-1,772,034**
Audio-visual Services	460,000	1,774,230	1,362,250	266,980	**-1,095,270**
Gas	653,460	782,570	782,570	714,455	**-68,115**
Maintenance of Buildings and Facilities	5,895,576	14,696,350	13,953,350	8,786,062	**-5,167,288**
Maintenance of Equipment	1,212,565	3,345,340	2,924,440	1,286,178	**-1,638,262**
Pest Control and Fumigation	12,420	100,000	108,000	10,780	**-97,220**
Preservation/Restoration/Dismantling/Cleaning Services	303,557	314,110	314,110	270,900	**-43,210**
Safeguard and Security	39,760	699,890	679,890	40,111	**-639,779**
Sports and Recreation	1,449,555	2,131,110	1,466,310	155,962	**-1,310,348**
Transportation	322,356	1,063,810	1,128,810	147,191	**-981,619**
Outsourced Services					
Business and Advisory: Project Management	6,521,779	16,259,790	19,705,700	14,988,644	**-4,717,056**
Business and Advisory: Qualification Verification	12,674				**0**
Business and Advisory: Research and Advisory		420,000	280,000		**-280,000**

TABLE 5.50.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Catering Services	43,490	10,000	10,000	10,678	**678**
Cleaning Services	76,016	123,670	376,670	124,759	**-251,911**
Clearing and Grass Cutting Services	3,566,247	2,958,240	2,758,240	1,876,709	**-881,531**
Hygiene Services	101,476	932,520	432,520	57,018	**-375,502**
Expenditure / Depreciation and amortisation	**83,726,678**	**94,428,700**	**94,428,700**	**67,168,352**	**-27,260,348**
Depreciation: Community Assets: Community Facilities: Cemeteries/Crematoria	9,235	2,041,530	2,041,530	5,387	**-2,036,143**
Depreciation: Community Assets: Community Facilities: Centres		2,318,230	2,318,230		**-2,318,230**
Depreciation: Community Assets: Community Facilities: Fire/Ambulance Stations	2,440,636	3,587,130	3,587,130	2,423,005	**-1,164,125**
Depreciation: Community Assets: Community Facilities: Libraries	4,253,320	1,301,330	1,301,330	6,270,437	**4,969,107**
Depreciation: Community Assets: Community Facilities: Taxi Ranks/Bus Terminals				-44,889	**-44,889**
Depreciation: Community Assets: Sport and Recreation Facilities: Indoor Facilities	2,398,585	983,220	983,220	1,670,766	**687,546**
Depreciation: Community Assets: Sport and Recreation Facilities: Outdoor Facilities	70,470,300	78,714,320	78,714,320	71,026,183	**-7,688,137**
Depreciation: Furniture and Office Equipment	4,154,602			-18,197,521	**-18,197,521**
Depreciation: Investment Property: Revenue Generating: Improved Properties		5,482,940	5,482,940	4,084,681	**-1,398,259**
Depreciation: Roads Infrastructure: Roads				-69,696	**-69,696**
Expenditure / Employee-related costs	**237,233,227**	**285,066,330**	**282,289,860**	**248,428,346**	**-33,861,514**
Municipal Staff: Salaries, Wages and Allowances					
Housing Benefits and Incidental: Essential User	1,621,712	1,957,140	1,728,400	1,556,094	**-172,306**
Housing Benefits and Incidental: Housing Benefits	1,072,369	1,151,570	1,115,320	1,103,205	**-12,115**
Service Related Benefits: Acting and Post Related Allowances	912,910		1,393,000	953,209	**-439,791**
Service Related Benefits: Bonus	12,517,774	12,760,830	12,172,850	12,875,588	**702,738**
Service Related Benefits: Long Service Award	8,983,305	10,115,920	9,590,760	9,452,893	**-137,867**
Service Related Benefits: Overtime: Night Shift	62,072	56,790	58,440	55,226	**-3,214**
Service Related Benefits: Overtime: Non-structured	13,251,226	9,747,980	10,154,460	15,677,832	**5,523,372**
Service Related Benefits: Overtime: Shift Additional Remuneration	41,626	46,640	44,340	44,831	**491**
Service Related Benefits: Overtime: Structured	1,059,505	368,250	363,930	1,202,183	**838,253**
Service Related Benefits: Scarcity Allowance	4,414	3,500	5,030	4,722	**-309**
Service Related Benefits: Standby Allowance	10,360	29,800	47,280	26,382	**-20,898**
Travel or Motor Vehicle	3,141,752	3,372,740	3,698,500	3,664,646	**-33,854**
Basic Salary and Wages	149,591,503	194,529,080	193,158,890	155,659,716	**-37,499,174**
Municipal Staff: Social Contributions					
Bargaining Council	57,125	62,250	59,300	58,914	**-386**
Group Life Insurance	2,226,562	2,924,900	2,471,940	2,438,165	**-33,775**
Medical	14,384,980	15,295,690	14,613,560	15,015,469	**401,909**
Pension	27,302,374	29,236,420	28,339,200	28,198,131	**-141,069**
Unemployment Insurance	991,660	1,010,640	878,470	970,609	**92,139**
Senior Management: Designation					
Salaries and Allowances: Basic Salary		2,145,130	2,145,130		**-2,145,130**
Salaries and Allowances: Bonuses		248,400	248,400	-529,469	**-777,869**
Social Contributions: Unemployment Insurance		2,660	2,660		**-2,660**
Expenditure / Interest	**456,890**	**1,330,700**	**1,330,700**	**402,690**	**-928,010**
Interest Paid: Borrowings: Annuity Loans	456,890	1,330,700	1,330,700	402,690	**-928,010**
Expenditure / Inventory consumed	**5,152,952**	**7,189,720**	**7,876,420**	**5,776,419**	**-2,100,001**
Consumables: Standard Rated	1,859,058	2,483,760	2,534,560	2,080,130	**-454,430**
Consumables: Zero-Rated	1,049,721	1,118,370	1,138,370	918,081	**-220,289**
Finished Goods	1,024,517	1,757,160	1,775,160	1,087,010	**-688,150**
Materials and Supplies	1,219,655	1,830,430	2,428,330	1,691,197	**-737,133**
Expenditure / Irrecoverable debts written off	**26,127**			**14,447,816**	**14,447,816**

TABLE 5.50.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Debts Written Off	26,127				**0**
Debts Written Off: Exchange: Non-Specific Accounts				14,449,244	**14,449,244**
Debts Written Off: Non-exchange: Non-specific Accounts				-1,429	**-1,429**
Expenditure / Losses on disposal of Assets	**-28,894**				**0**
Disposal of Fixed and Intangible Assets: Property, Plant and Equipment: Furniture and Office Equipment: Losses	-28,894				**0**
Expenditure / Operational costs	**37,399,989**	**51,466,230**	**23,051,430**	**12,078,545**	**-10,972,885**
Operating Leases					
Computer Equipment		31,950			**0**
Furniture and Office Equipment	1,144,349	1,790,080	1,789,740	1,143,097	**-646,643**
Other Assets	-8,264	18,000	3,710	4,034	**324**
Operational Cost					
Advertising, Publicity and Marketing: Corporate and Municipal Activities	354,521	550,020	398,700	91,164	**-307,536**
Advertising, Publicity and Marketing: Gifts and Promotional Items		200,000	200,000	97,478	**-102,522**
Advertising, Publicity and Marketing: Municipal Newsletters	8,687	43,680	43,680	16,636	**-27,044**
Advertising, Publicity and Marketing: Signs		20,000	5,000		**-5,000**
Advertising, Publicity and Marketing: Staff Recruitment	4,410	53,000	53,000		**-53,000**
Advertising, Publicity and Marketing: Tenders	16,522	187,840	217,840	70,129	**-147,711**
Assets less than the Capitalisation Threshold	1,272,931	5,317,430	5,930,370	833,736	**-5,096,634**
Cleaning Services: Car Valet and Washing Services		3,800	3,800		**-3,800**
Cleaning Services: Laundry Services	120	1,050	1,050		**-1,050**
Communication: Cellular Expenditure	1,352,924	1,154,430	1,154,430	1,179,867	**25,437**
Communication: Postage/Stamps/Franking Machines		5,410	5,410		**-5,410**
Communication: Telephone, Fax, Telegraph and Telex	448,256	974,380	974,380	492,212	**-482,168**
Deeds		44,360	44,360		**-44,360**
Driver's Licences and Permits	868	6,090	6,630	1,745	**-4,885**
External Computer Service: Data Lines	48,255	129,360	129,360	60,566	**-68,794**
External Computer Service: Information Services			150,000		**-150,000**
External Computer Service: Network Extensions	43,576	116,920	116,920	1,420	**-115,500**
External Computer Service: Software Licences	2,644,114	4,383,500	4,383,500	3,064,059	**-1,319,441**
External Computer Service: System Development	24,842,369	28,600,000			**0**
External Computer Service: Wireless Network		166,520	213,520	43,200	**-170,320**
Hire Charges	133,828	520,300	450,300		**-450,300**
Insurance Underwriting: Premiums	1,926,164	2,070,920	2,238,310	2,195,912	**-42,398**
Learnerships and Internships	121,070			24,214	**24,214**
Licences: Motor Vehicle Licence and Registrations	78,460	17,010	17,010	5,766	**-11,244**
Municipal Services	14,870	169,000			**0**
Printing, Publications and Books	18,385	179,610	159,610	33,003	**-126,607**
Professional Bodies, Membership and Subscription	37,354	30,820	30,820	6,259	**-24,561**
Registration Fees: Seminars, Conferences, Workshops and Events: National	26,635	99,890	99,890	7,261	**-92,629**
Signage	90,147	212,720	262,720	92,895	**-169,825**
Skills Development Fund Levy	1,946,294	2,108,680	1,988,410	2,011,227	**22,817**
Travel Agency and Visa's	6,395	51,740	51,740	4,014	**-47,726**
Travel and Subsistence: Domestic: Accommodation	60,475	157,170	157,170	-2,211	**-159,381**
Travel and Subsistence: Domestic: Daily Allowance	46,971	63,300	63,300	8,887	**-54,413**
Travel and Subsistence: Domestic: Food and Beverage (Served)	1,475	15,580	15,580	-647	**-16,227**
Travel and Subsistence: Domestic: Incidental Cost		5,720	5,720		**-5,720**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Air Transport	27,586	132,320	82,320	28,361	**-53,959**
Travel and Subsistence: Domestic: Transport with Operator: Public Transport: Road Transport	189	9,470	9,470	270	**-9,200**

TABLE 5.50.1: Detailed revenue and expenditure					
Description	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**
Travel and Subsistence: Domestic: Transport without Operator: Car Rental	25,704	62,210	62,210	13,980	**-48,230**
Travel and Subsistence: Domestic: Transport without Operator: Own Transport		2,000	2,000		**-2,000**
Travel and Subsistence: Foreign: Accommodation		160,410	160,410		**-160,410**
Travel and Subsistence: Foreign: Daily Allowance		145,250	125,250		**-125,250**
Travel and Subsistence: Foreign: Incidental Cost		7,000	7,000		**-7,000**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Air Transport		209,740	105,240		**-105,240**
Travel and Subsistence: Foreign: Transport with Operator: Public Transport: Road Transport		10,000	10,000		**-10,000**
Travel and Subsistence: Non-employees	8,780	53,050	53,050	7,141	**-45,909**
Uniform and Protective Clothing	481,574	972,500	864,500	364,141	**-500,359**
Wet Fuel		100,000	100,000	200	**-99,800**
Workmen's Compensation Fund	173,995	102,000	104,000	178,528	**74,528**
Expenditure / Transfers and subsidies	**23,381,954**	**27,050,000**	**54,577,010**	**47,883,124**	**-6,693,886**
Operational: Monetary Allocations: Non-profit institutions: Tourism	177,391		205,000		**-205,000**
Operational: Monetary Allocations: Non-profit institutions: Use - It	23,204,563	27,050,000	54,372,010	47,883,124	**-6,488,886**
Exchange Revenue / Licence and permits	**-44,885**	**-79,000**	**-58,500**	**-37,783**	**20,717**
Boat	-1,791	-3,000	-2,500	-5,218	**-2,718**
Trading	-43,093	-76,000	-56,000	-32,565	**23,435**
Exchange Revenue / Operational Revenue	**-121,489**	**-210**	**-43,500**	**-311,832**	**-268,332**
Breakages and Losses Recovered	-15,522		-15,000	-9,632	**5,368**
Incidental Cash Surpluses	-165			-150	**-150**
Insurance Refund	-104,156		-16,290	-290,551	**-274,261**
Staff and Councillors Recoveries	-1,647	-210	-12,210	-11,499	**711**
Exchange Revenue / Rental from Fixed Assets	**-3,318,921**	**-3,186,710**	**-3,822,500**	**-3,587,253**	**235,247**
Non-market Related: Investment Property: Ad-hoc rentals	-1,146,937	-990,000	-1,426,500	-1,128,723	**297,777**
Non-market Related: Property, Plant and Equipment: Ad-hoc rentals: Community Assets	-1,691,983	-1,716,710	-1,913,000	-1,974,811	**-61,811**
Non-market Related: Property, Plant, and Equipment: Ad-hoc rentals: Furniture and Office Equipment			-3,000	-3,719	**-719**
Non-market Related: Property, Plant, and Equipment: Straight-lined Operating: Other Assets	-480,000	-480,000	-480,000	-480,000	**0**
Exchange Revenue / Sale of Goods and Rendering of Services	**-797,921**	**-861,500**	**-605,800**	**-420,487**	**185,313**
Camping Fees	-53,166	-70,000	-10,000		**10,000**
Entrance Fees	-671,389	-706,000	-535,000	-359,794	**175,206**
Library Fees: Membership	-584				**0**
Photocopies, Faxes and Telephone charges	-72,782	-85,500	-60,800	-60,693	**107**
Non-Exchange Revenue / Fines, penalties and forfeits	**-319,865**	**-578,860**	**-283,900**	**-160,508**	**123,392**
Fines: Overdue Books Fine	-319,865	-578,860	-283,900	-160,508	**123,392**
Non-Exchange Revenue / Transfer and Subsidies - Operational	**-15,870,000**	**-19,210,000**	**-19,210,000**	**-19,210,000**	**0**
Operational: Monetary Allocations: Provincial Government: Eastern Cape: Capacity Building and Other: Specify (Add grant description)	-15,870,000	-19,210,000	-19,210,000	-19,210,000	**0**

The following section discusses the statement of financial position:

Statement of Financial Position

TABLE 5.51: Nelson Mandela Bay Metropolitan Municipality

CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2025		
	2024/2025	2023/2024
	R	R
ASSETS		
Current Assets		
Cash and cash equivalents	744,211,670	1,022,395,081
Call deposits and Investments	3,066,909,255	3,407,265,413
Trade and other receivables from exchange transactions	6,417,586,544	5,644,114,802
Receivables from non-exchange Transactions	370,381,178	329,578,569
Inventory	213,248,474	163,397,052
VAT Receivable	42,657,081	35,886,341
Construction Contracts and Receivables	0	0
Total Current Assets	**10,854,994,202**	**10,602,637,258**
Non-Current Assets		
Non-current trade and other receivables from exchange transactions	82,887,814	81,595,800
Non-current receivables from non-exchange transactions	63,201,518	53,986,482
Investment property	134,272,323	138,357,004
Property, plant and equipment	19,970,523,780	19,491,076,939
Heritage assets	264,722,555	226,440,887
Intangible assets	39,672,727	56,783,993
Total Non-current Assets	**20,555,280,717**	**20,048,241,105**
TOTAL ASSETS	**31,410,274,919**	**30,650,878,363**
LIABILITIES		
Current Liabilities		
Financial Liabilities	129,103,887	213,697,820
Consumer deposits	156,622,503	157,479,719
Trade and other payables from exchange transactions	5,283,718,322	4,454,365,194
Trade and other payables from non-exchange transactions	460,954,292	336,091,069
VAT Payable	3,630,158	0
Current Provisions	469,584,431	514,738,113
Defined Benefit Obligations	96,470,000	109,057,453
Total Current Liabilities	**6,600,083,593**	**5,785,429,368**
Non-current Liabilities		
Financial liabilities	796,000,788	929,834,256
Trade and other payables from exchange transactions	3,250,994	2,931,855
Non-Current Provisions	1,487,633,526	1,302,978,957
Defined Benefit Obligations	1,476,324,000	1,451,239,999
Total Non-Current Liabilities	**3,763,209,308**	**3,686,985,067**
TOTAL LIABILITIES	**10,363,292,901**	**9,472,414,435**
Net Assets	**21,046,982,018**	**21,178,463,928**
Net assets represented by:		
Reserves and funds	548,987,616	501,687,339
Accumulated Surplus/ (Deficit)	20,497,994,402	20,676,776,589
TOTAL NET ASSETS	**21,046,982,018**	**21,178,463,928**

Net Assets

Net assets decreased from R21.178 billion (in 2023/24) to R21,047 billion (in 2024/25), as a result of the following:

Non-current Liabilities

Financial liabilities decreased from R929.83 billion in 2023/24 to R796.00 million in 2024/25. No external borrowing was taken up during the 2024/25 financial year.

The Defined Benefit Obligation increased during the 2024/25 financial year, based on an actuarial valuation. The obligation consequently increased from R1.451 billion in 2023/24 to R1.476 billion in 2024/25. It includes the following provisions:

- Gratuity Benefit – R6.339 million (2023/24); R6.883 million (2024/25)
- Health Care– R1.406 billion (2023/24); R1.428 billion (2024/25)
- Ex Gratia Pensions – R38.84 million (2023/24); R42.10 million (2024/25)

Non-current provisions increased by R184.655 million (from R1.303 billion to R1.488 billion), including the following provisions:

- Rehabilitation of Swartkops River – R119.922 million (2023/24): R124.560 million (2024/25)
- Rehabilitation of landfill sites – R533.957 million (2023/24); R600.686 million (2024/25)
- Long service Awards and Long Service Bonus – R649.100 million (2023/24); R762.388 million (2024/25).

Trade and other payables from exchange transactions increase from R2.93 million in 2023/24 to R3.25 million in 2024/25.

The increase of R76.224 million from R3.687 billion in 2023/24 to R3.763 billion in 2024/54 in respect of non-current liabilities impacted negatively on the net assets or equity of the Municipality.

Current liabilities:

Defined Benefits Obligations:

The Defined Employee Benefit Obligations provision decreased by R2.588 million, whilst the other current provisions decreased by R45.154 million from the 2023/24 financial year to the 2024/25 financial year. The Current Defined Employee Benefit Obligations were mainly impacted by:

- Health Care Benefits decreasing by R10.722 million from R95,787 million in 2023/24 to R85.065 million in 2024/25.
- Ex Gratia Pensions decreasing by R3.873 million from R7.941 million in 2023/24 to R4.068 million in 2024/25.
- Gratuity Obligation increasing by R2.008 million from R5.329 million in 2023/24 to R7,338 million in 2024/25.

Current Provisions:

The current provisions were as follows:

TABLE 5.52: Current provisions

Current provisions	**2024/2025 R**	**2023/2024 R**
Long Service Awards	123,168,000	108,199,000
Rehabilitation of the Swartkops River	9,317,894	17,945,352
Litigation	1,528,450	2,082,227
Performance Bonus	4,523,282	10,285,847
Leave	330,169,768	375,824,095
Staff Bonuses	731,654	327,496
Workmen's Compensation	145,383	74,096
Total	**469,584,431**	**514,738,113**

The level of the provisions was mainly the result of more comprehensive information, resulting in a more accurate determination of the liabilities requiring funding.

Trade and Other Payables from exchange transactions:

Trade and Other Payables increased by R829.353 million, from R4.454 billion in 2023/24 to R5.284 billion in 2024/25.

Creditors consist of the following:

TABLE 5.53: Creditors – exchange transactions

Description	2024/25 R	2023/24 R
Bulk Purchases	911,213,402	644,268,767
Employee Benefits	57,531,936	65,498,051
Payables and Accruals	1,339,172,842	1,244,946,941
AGSA	69,906	74,942
Advance Payments – Consumer Debtors	104,777,304	150,508,931
Advance Payments - Other	88,485,119	88,559,574
Retentions	155,305,595	166,255,413
VAT Statutory Payments	3,630,158	0
VAT Payable	2,627,162,218	2,094,252,575
Total Creditors	**5,283,718,322**	**4,454,365,194**

It must be noted that VAT is payable on a payment basis. Therefore, VAT will only be payable once payment is received from the Consumer Debtors.

Trade and Other Payables from non-exchange transactions:

Transfers and Subsidies: (Unspent Conditional Grants)

Unspent conditional grants increased from R336.091 million in the 2023/24 financial year to R460.954 million in the 2024/25 financial year. The following DORA grants remained unspent as at 30 June 2025:

- Public Transport Infrastructure Grant R 8,469,582
- Urban Settlements Development Grant R 74,138,295
- Programme and Project Preparation Support Grant R 10,712,570
- Drought Relief Grant R 763,767
- Infrastructure Skills Development Grant R 3,865,716
- Public Transport Network Operations Grant R 69,114,353
- Regional Bulk Infrastructure Grant R 43,863,352
- Informal Settlements Upgrading Grant R 34,706,555
- Neighbourhood Development Partnership Grant R 2,261,177
- Energy Efficiency and Demand Side Management Grant R 1,941,657
- Municipal Disaster Response Grant R 52,324,195
- Municipal Disaster Recovery Grant R 72,706,374

Total **R374,867,593**

Applications for roll-over of unspent conditional DORA grants from the 2024/25 to the 2025/26 financial year have been made. Only the Municipal Disaster Response and the Municipal Disaster Recovery grants were approved for rollover to the 2025/26 financial year. The other unspent conditional grants will be offset against the 2025/26 Equitable Share. In addition, the following non-DORA Grants remained unspent as at 30 June 2025:

- PHB Subsidies – R51.857 million
- CDC Walmer Intervention Funding Grant – R9.068 million
- LGSETA Discretionary Learnership Funding – R14.942 million
- Department of Roads and Public Works Grant – R0.968 million
- Other Grants – R9.252 million

Consumer Deposits:

Consumer deposits, consisting of electricity and water deposits, decreased by R0.857 million in the 2024/25 financial year.

VAT Payable:

VAT payable increased by R3.63 million from R'nil in 2023/24 to R3.63 million in 2024/25.

Financial liabilities:

The current portion of long-term liabilities decreased by R84.594 million from R213.698 million in 2023/24 to R129,103,887 million in 2024/25, mainly due to a loan that was repaid in full as at 31 January 2025. The increase in current liabilities resulted in a decrease of R665.671 million towards the net assets or equity of the Municipality.

Non-current Assets:

- PPE increased by R479.447 million from R19.491 billion in 2023/24 to R19.971 billion in 2024/25.
- Heritage assets increased by R38.282 million from R226.441 million to R264.723 million.
- Investment property decreased by R4.085 million from R138.357 million to R134.272 million.

- Intangible assets decreased by R17.111 million from R56.784 million to R39.673 million.
- Long-term receivables – Exchange Transactions increased by R1.292 million from R81.596 million to R82.888 million.
- Long-term receivables – Non-exchange Transactions increased by R9.215 million from R53.986 million to R63.202 million.

The increase in non-current assets provided a positive contribution of R507,039,612 million towards the net assets or equity of the Municipality.

Current Assets

Trade and other receivables from exchange transactions

The increase in net consumer debtors was R773.472 million, or 13.70%, compared to the previous financial year. A debtors' collection rate of 71.07% was achieved in the 2024/25 financial year, against an adjustments budget target of 75%. Debt collection requires attention to improve the financial sustainability of the Municipality.

Trade and other receivables from exchange transactions consist of the following:

Table 5.54: Trade and other receivables from exchange transactions

Description	2024/2025 R	2023/2024 R
Related Parties	38,953,716	17,986,654
Prepayments and Advances	20,968,704	19,894,406
Trading Service and Consumer Service Debtors	3,167,920,495	3,138,304,280
Other Receivables	3,189,743,629	2,467,929,462
Total Trade and other receivables from Exchange Transactions	**6,417,586,544**	**5,644,114,802**

TABLE 5.55: Consumer debtors

Year	Gross Balances R	Impairment Allowance R	Carrying Amount R
2024/25	18,527,550,118	(15,359,629,623)	3,167,920,495
2023/24	14,714,950,265	(11,576,645,985)	3,138,304,280
Increase (Decrease)	**3,812,599,853**	**3,782,983,638**	**29,616,215**

Overdue consumer debts decreased from 2023/24 to the 2024/25 financial year, as follows:

TABLE 5.56: Overdue consumer debtors

Description	Gross Balances	Impairment Allowance	Carrying Amount
2024/25			
Other Services	688,623,074	568,882,247	119,740,827
Electricity	2,097,987,988	921,030,150	1,176,957,838
Water	12,581,533,402	11,116,297,071	1,465,236,331
Wastewater	2,031,573,761	1,748,023,801	283,549,960
Waste	1,041,618,256	927,728,436	113,889,820
Property Rental debtors	86,213,637	77,667,918	8,545,719
Total Debt	**18,527,550,118**	**15,359,629,623**	**3,167,920,495**
2023/24			
Other Services	573,974,933	483,855,818	90,119,115
Electricity	1,754,052,236	773,023,832	981,028,404
Water	9,852,235,017	8,166,569,580	1,685,665,437
Wastewater	1,624,052,343	1,350,315,284	273,737,059
Waste	845,135,691	742,353,490	102,782,201
Property Rental debtors	65,500,045	60,527,981	4,972,064
Total Debt	**14,714,950,265**	**11,576,645,985**	**3,138,304,280**
Growth			
Other Services	114,648,141 19.97%	85,026,429 17.57%	29,621,712 32.87%
Electricity	343,935,752 19.61%	148,006,318 19.15%	195,929,434 19.97%
Water	2,729,298,385 28.69%	2,949,727,491 36.12%	(220,429,106) (13.07%)
Wastewater	407,521,418 25.09%	397,708,517 29.45%	9,812,901 3.58%
Waste	196,482,565 23,25%	185,374,946 24.97%	11,107,619 10.81%
Property Rental debtors	20,713,592 31.62%	17,139,937 28.25%	3,573,655 71.87%
Growth **% Growth**	**3,812,599,853** **25.91%**	**3,782,983,638** **32.68%**	**29,616,215** **0.94%**

The above table illustrates the growth in Gross Debtors, Provision for Impairment of Debtors and Net Debtors from the 2023/24 financial year to the 2024/25 financial year. The municipal debtors' book contains a large portion of very old debt that needs consideration for write-off purposes. It is also clear that House Rentals reflects very little recovery of outstanding debtors.

The growth in outstanding debtors is escalating and requires urgent mitigation to eliminate the evident risk it poses to the Municipality.

Receivables from non-exchange transactions

Receivables from non-exchange transactions increased by R40.803 million from R329.579 million in 2023/24 to R370.381 million in the 2024/25 financial year.

- Net Property Rates receivables increased by R33.983 million from R307.332 million in the 2023/24 financial year to R341,315 million in the 2024/25 financial year.
- Accrued Income – Transfers and Subsidies increased by R7.945 million from Rnil to R7.945 million.

VAT Receivable:

VAT receivable increased by R6.771 million from R35.886 million in 2023/24 to R42.657 million in 2024/25.

Short-term Investments, Short-term Investment Deposits and Bank Balances and Cash

This component of current assets decreased by R387,762,913 million (13.96%), from R4,429,660,494 in 2023/24 to R3,811,120,925 in 2024/25, influenced by the following factors:

- The property rates, not being realised as projected in the 2024/25 Adjustments Budget.
- The debtors' collection rate was only 71.07% compared to the 75% as provided for in the Adjustments Budget.
- Increase in gross consumer debtors.
- Poor billing and/or collection of rentals relating to facilities and equipment.
- Unsustainable level of bridge-funding of housing projects in the amount of R195.43 million, as at 30 June 2025.
- Capital spending of R1.326 billion or 75.60% of the available Budget funding of R1.754 billion. It must be noted that a material portion of the R1.326 billion was paid during the period July 2025 to September 2025 and is therefore included in the R3.811 billion as reflected above.
- The decrease in the interest rate by the Reserve Bank during the 2024/25 financial year assisted in the Interest earned on external investments was lower than that earned in the previous financial year.

The aforementioned influenced the interest earned on investments by the Municipality.

Inventory

This component of current assets increased by R49.851 million from R163.397 million in 2023/24 to R213,248 million in 2024/25.

The increase in current assets saw a positive impact of R252.357 million towards the net assets or equity of the Municipality.

Conclusion:

The Municipality's financial position was influenced by the following factors:

- Cash and investments decreased by R618.857 million (13.98%), from R4,426,349,329 in 2023/24 to R3,807,492,637, in 2023/24.
- Only 75.64% of the available capital funds for the 2024/25 financial year were spent.
- The continued escalation in outstanding debtors poses a risk to the Municipality's financial sustainability.
- Electricity losses increased from 26.34% in 2023/24 to 26.81% in 2024/25.
- Water losses at 52.74% in 2024/25, up from 48.66% in the 2023/24 financial year.
- The cost coverage ratio at 2.87 months for 2024/25 was lower than the National Treasury benchmark of three months to ensure continued financial sustainability.
- The financially unsustainable level of bridge-funding for housing top structures of R195.43 million has negatively affected the Municipality's cash and investments. A further risk is that the Provincial Government may not honour some of the Municipality's claims.
- The liquidity ratio of 0.58:1 is lower than the norm of 1:1, which indicates medium to long-term financial sustainability.
- The debtors' collection rate of only 71.07% is lower than the low target of 75%.
- The Electricity function has been operating at a loss since the 2018/19 financial year and is escalating after only considering the primary costs. This poses a material risk to the financial sustainability and growth of the metro.

5.2 ASSET MANAGEMENT

INTRODUCTION TO ASSET MANAGEMENT

The Municipality has an Asset Management Sub-directorate, which is responsible for the coordination of asset management functions. The Municipality further has both Asset Management Policy and Asset Disposal Policy that outline the process of acquisition, management, control, safeguarding and disposal of all municipal assets.

TABLE 5.57: Treatment of the three largest assets

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED 2024/25				
Asset 1				
Name	Borehole: Driftsands Wellfield - Component			
Description	Borehole: Driftsands Wellfield - Component			
Asset Type	Infrastructure Assets			
Key Staff Involved	Matthew Hills			
Staff Responsibilities	Project Management, Technical Approval, and Beneficiary Representative			
	2021/22	2022/23	2023/24	2024/25
Asset Value (R'000)	78,733	77,917	77,101	48,525
Capital Implications	The Exploration Phase of the project is being implemented, which includes the drilling and testing of boreholes at Driftsands Wellfield.			
Future Purpose of Asset	Once the boreholes have been equipped and treatment works constructed, 15 million litres per day of potable water will be injected into the bulk water system for consumption. Its primary objective is to diversify water supply sources for the drought-prone western areas of NMBM, enhance the operational flexibility of the municipal water system, and contribute to long-term drought resilience.			
Describe Key Issues	High-risk environment for theft and vandalism.			
Policies in Place to Manage Assets	Operation of the asset will fall under the Bulk Supply Division's responsibility. Maintenance of mechanical and electrical equipment will fall under the Plant Maintenance Division's responsibility.			
Asset 2				
Name	22kv ABC O/H Cable - Component			
Description	22kv ABC O/H Cable - Component			
Asset Type	Overhead Lines 22kV			
Key Staff Involved	Various Electricity Project Managers			
Staff Responsibilities	Undeclared Informal Electrification			

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED 2024/25				
	2021/22	2022/23	2023/24	2024/25
Asset Value (R)			53,776,962	42,496,794
Capital Implications	22kV ABC overhead cable is used for the distribution of medium voltage electricity (6600 - 22000 volts) to large areas. These include installation in new areas, reinforcement of the overhead network to ensure a good quality of supply which meets the electricity requirements of informal settlements.			
Future Purpose of Asset	22kVABC conductor will remain in use for the distribution of electricity to the areas connected to it.			
Describe Key Issues	Vandalism, ageing and deterioration.			
Policies in Place to Manage Assets	Assets are maintenance-free. Installation and Repairs are done by competent personnel. PEE code of practice number 12.3: Installation of aerial bundled conductors. Used for new Installations and repairs.			
Asset 3				
Name	9782 - Chelsea Motherwell - Civil/Chambers			
Description	9783 - Chelsea Motherwell - Civil/Chambers			
Asset Type	Infrastructure Assets			
Key Staff Involved	Wesley Merrick			
Staff Responsibilities	Project Management, Technical Approval, and Beneficiary Representative			
	2021/22	2022/23	2023/24	2024/25
Asset Value (R)	0	0	0	28,439,546
Capital Implications	Enabling the Scope of works being performed includes construction and refurbishment of chambers and associated mechanical equipment like valves. This will ensure seamless connectivity to the new 900mm diameter pipeline, soon to commence with construction.			
Future Purpose of Asset	The Construction of an approximate 900mm diameter pipeline to supplement the old and fragile 500mm diameter water pipeline to enable the uninterrupted transfer of water to the Western side of Nelson Mandela Bay Municipality. Also, to maximise the water transfer capacity from Nooitgedacht to the western side of Nelson Mandela Bay Municipality. Its primary objective is to strengthen water supply reliability to the drought-prone western areas of NMBM, enhance the operational flexibility of the municipal water system, and contribute to long-term drought resilience.			
Describe Key Issues	High-risk environment for theft and vandalism.			
Policies in Place to Manage Assets	Operation and maintenance of the asset will fall under the Bulk Supply Division's responsibility.			

Repairs and maintenance of municipal assets

The repair and maintenance of assets are undertaken on an ongoing basis. Major maintenance backlogs on infrastructure assets exist, requiring a significant repair and maintenance budget over the short to medium term. As part of the mSCOA implementation, repairs and maintenance are required to be budgeted at the project level and referenced against the assets that have been maintained.

Repairs and maintenance expenditure increased from 2.69% in 2023/24 to 2.76% in 2024/25 in relation to the total operating expenditure. Below is an analysis of actual repairs and maintenance expenditure by asset class, compared to the 2024/25 Original and Adjustments Budgets. It must be noted that the lower percentage spent outcome was materially impacted by the level of Debt impairment, that was R1.764 billion more than anticipated at R4.253 billion for the 2024/25 financial year.

Repairs and Maintenance

Repairs and maintenance exist at the mSCOA project level. It consists of 'Other Expenditure', 'Contracted Services', 'Other Materials' and 'Employee Related Costs' expensed on repair and maintenance projects. Only 68.11% of the repairs and maintenance projects budget was spent as at 30 June 2025. 'Repairs and Maintenance' is underspent by R241.822 million. The analysis below indicates where projects were underspent / overspent. Currently, the manpower component (employee related costs), particularly in the infrastructure related directorates are not allocated to the 'Repairs and Maintenance' component. Considering the extent of overtime worked by the infrastructure directorates on maintenance projects, the amount of Repairs and Maintenance is understated. An analysis is required to determine the amount of employee related costs relating to repairs and maintenance projects.

TABLE 5.58: Repairs and maintenance by directorate

Repairs and Maintenance by Directorate						
Repairs and Maintenance By Directorate	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**	**2024/25 % spent**
Budget & Treasury	**691,089**	**8,413,420**	**10,948,920**	**448,194**	**-10,500,726**	**4.09%**
Computer Equipment	6,055	289,130	420,030		-420,030	0.00%
Furniture and Office Equipment	31,911	323,260	350,120	98,861	-251,259	28.24%
Other Assets: Operational Buildings: Municipal Offices: Buildings	628,788	7,762,940	10,140,680	313,043	-9,827,637	3.09%
Transport Assets	24,335	38,090	38,090	36,290	-1,800	95.27%
Corporate Services	**13,698,045**	**32,142,950**	**31,036,150**	**12,274,788**	**-18,761,362**	**39.55%**
Community Assets: Community Facilities: Centres: Electrical Equipment	4,250				0	#DIV/0!
Community Assets: Community Facilities: Halls: Buildings	4,681,014	6,301,900	6,631,900	4,282,429	-2,349,471	64.57%
Community Assets: Community Facilities: Halls: Electrical Equipment	519,424	1,306,000	1,956,000	1,371,285	-584,715	70.11%
Community Assets: Community Facilities: Halls: Land			300,000	62,286	-237,714	20.76%
Community Assets: Community Facilities: Libraries: Buildings	46,684	373,000	343,000	8,640	-334,360	2.52%
Other Assets: Operational Buildings: Depots: Civil Structures	124,113	183,600	183,600	7,032	-176,568	3.83%
Other Assets: Operational Buildings: Municipal Offices: Buildings	5,031,275	14,550,560	13,011,560	3,107,333	-9,904,227	23.88%
Other Assets: Operational Buildings: Municipal Offices: Electrical Equipment		5,800	5,800		-5,800	0.00%
Other Assets: Operational Buildings: Municipal Offices: Mechanical Equipment	1,409,956	5,290,000	3,640,000	1,829,794	-1,810,206	50.27%
Other Assets: Operational Buildings: Training Centres: Buildings	23,161	196,000	146,000		-146,000	0.00%
Other Assets: Operational Buildings: Depots: Buildings	892,267	1,928,440	2,928,440	1,530,417	-1,398,023	52.26%
Other Assets: Operational Buildings: Depots: Electrical Equipment	933,224	600,000	710,000	8,866	-701,134	1.25%
Computer Equipment	8,763	670,780	670,780	46,982	-623,798	7.00%
Furniture and Office Equipment	583	486,700	288,900		-288,900	0.00%
Machinery and Equipment	23,331	166,070	136,070	19,725	-116,345	14.50%

Repairs and Maintenance by Directorate						
Transport Assets		84,100	84,100		-84,100	0.00%
Economic Development, Tourism & Agriculture	**3,177,716**	**3,592,060**	**3,552,560**	**979,613**	**-2,572,947**	**27.57%**
Community Assets: Community Facilities: Markets: Buildings	1,833,961	700,000	700,000	886,346	186,346	126.62%
Community Assets: Community Facilities: Markets: Electrical Equipment	149,702	100,000	270,000	15,600	-254,400	5.78%
Furniture and Office Equipment	43,123	20,000	80,000		-80,000	0.00%
Machinery and Equipment	1,150,929	2,727,060	2,377,060	13,839	-2,363,221	0.58%
Other Assets: Operational Buildings: Municipal Offices: Buildings		45,000	125,500	63,828	-61,672	50.86%
Electricity & Energy	**133,556,827**	**142,249,510**	**146,349,510**	**118,454,187**	**-27,895,323**	**80.94%**
Electrical Infrastructure: MV Networks: MV Conductors	78,659,089	76,952,580	86,742,580	78,620,440	-8,122,140	90.64%
Electrical Infrastructure: MV Substations: MV Substation Equipment	18,352,736	14,204,000	16,074,000	17,161,063	1,087,063	106.76%
Electrical Infrastructure: Power Plants: Control and Instrumentation	4,804,706	6,148,000	6,048,000	920,622	-5,127,378	15.22%
Electrical Infrastructure: Power Plants: Electrical Equipment	-217				0	#DIV/0!
Electrical Infrastructure: LV Networks: Public Lighting	23,283,032	23,426,930	20,926,930	16,258,964	-4,667,966	77.69%
Electrical Infrastructure: Power Plants: Control and Instrumentation		530,000	530,000	55,440	-474,560	10.46%
Electrical Infrastructure: HV Substations: Service Connections on Site	884				0	#DIV/0!
Electrical Infrastructure: LV Networks: Electricity Meters	2,500			15,204	15,204	#DIV/0!
Information and Communication Infrastructure: Core Layers: Communication Equipment	741,764	1,325,000	1,325,000	426,784	-898,216	32.21%
Other Assets: Operational Buildings: Depots: Buildings	1,712,026	5,300,000	2,550,000	700,868	-1,849,132	27.49%
Other Assets: Operational Buildings: Depots: External Facilities	3,776	1,325,000	745,000	3,128	-741,872	0.42%
Other Assets: Operational Buildings: Municipal Offices: Buildings	2,055,868	3,439,700	3,139,700	1,311,655	-1,828,045	41.78%
Other Assets: Operational Buildings: Municipal Offices: External Facilities	44,000	318,000	118,000		-118,000	0.00%
Machinery and Equipment	933,355	2,427,400	1,497,400	272,356	-1,225,044	18.19%
Transport Assets	2,936,310	5,792,900	5,592,900	2,313,164	-3,279,736	41.36%
Computer Equipment	27,000	1,060,000	1,060,000	394,500	-665,500	37.22%
Human Settlements	**1,035,704**	**11,856,620**	**10,907,510**	**2,629,315**	**-8,278,195**	**24.11%**
Computer Equipment		325,660	213,500	2,795	-210,705	1.31%
Furniture and Office Equipment	4,200	154,820	231,990	25,849	-206,141	11.14%
Machinery and Equipment		120,370	30,920		-30,920	0.00%
Other Assets: Housing: Social Housing: Buildings	804,254	7,373,640	7,373,640	1,488,808	-5,884,832	20.19%
Other Assets: Operational Buildings: Municipal Offices: Buildings	227,250	3,841,820	3,017,150	1,111,863	-1,905,287	36.85%
Other Assets: Operational Buildings: Municipal Offices: Land		30,920	30,920		-30,920	0.00%
Transport Assets		9,390	9,390		-9,390	0.00%
Infrastructure & Engineering Unit - Rate and General	**92,729,266**	**335,548,060**	**235,241,120**	**122,079,360**	**-113,161,760**	**51.90%**
Roads Infrastructure: Road Furniture: Road Furniture	103,818	2,650,000	2,000,000		-2,000,000	0.00%
Roads Infrastructure: Road Furniture: Traffic Signs	3,390,653	4,213,060	4,183,060	2,975,917	-1,207,143	71.14%
Roads Infrastructure: Road Structures: Civil Structures	28,314,795	56,060,000	56,060,000	46,063,634	-9,996,367	82.17%
Roads Infrastructure: Road Structures: Road Bridges		1,060,000	1,060,000		-1,060,000	0.00%
Roads Infrastructure: Roads: Land		1,500,000	1,500,000	9,464,254	7,964,254	630.95%
Roads Infrastructure: Roads: Pavements	13,802,058	39,540,250	39,540,250	17,680,426	-21,859,824	44.72%
Stormwater Infrastructure: Attenuation: Civil Structures		62,000	62,000		-62,000	0.00%
Stormwater Infrastructure: Drainage Collection: Drainage		22,000	22,000		-22,000	0.00%
Stormwater Infrastructure: Stormwater Conveyance: Civil Structures	3,331,130	11,051,200	11,051,200	4,672,395	-6,378,805	42.28%
Stormwater Infrastructure: Stormwater Conveyance: Pipe Work	13,803,603	6,000,000	6,000,000	8,745,037	2,745,037	145.75%
Stormwater Infrastructure: Stormwater Conveyance: Drainage		531,060	531,060		-531,060	0.00%
Rail Infrastructure: Rail Furniture		63,180	63,180		-63,180	0.00%
Roads Infrastructure: Capital Spares	1,737,659	25,739,250	24,038,920		-24,038,920	0.00%
Rail Infrastructure: Rail Lines: Rail Lines and Ballast		2,850,000	2,850,000		-2,850,000	0.00%
Computer Equipment	6,984	41,310	35,810	6,144	-29,666	17.16%
Machinery and Equipment	3,132,191	4,848,000	4,828,000	3,410,416	-1,417,584	70.64%
Other Assets: Operational Buildings: Depots: Buildings	135,588	450,000	320,000	-2,407	-322,407	-0.75%
Other Assets: Operational Buildings: Laboratories: Buildings	321,279	381,630	381,630	77,364	-304,266	20.27%
Other Assets: Operational Buildings: Municipal Offices: Buildings	321,427	71,986,000	24,108,910	13,172	-24,095,738	0.05%
Other Assets: Operational Buildings: Workshops: Buildings	90,248	307,400	80,500	2,090	-78,410	2.60%
Transport Assets	23,725,619	105,611,790	55,944,670	28,970,916	-26,973,754	51.78%
Intangible Assets: Licences and Rights: Computer Software and Applications	512,215	579,930	579,930		-579,930	0.00%
Mandela Bay Stadium	**4,273,397**	**8,933,660**	**6,633,660**	**7,737,392**	**1,103,732**	**116.64%**
Community Assets: Community Facilities: Public Open Space: External Facilities	141,275	674,870	674,870	1,038,732	363,862	153.92%
Community Assets: Sport and Recreation Facilities: Indoor Facilities: Buildings	107,483	129,790	129,790	470,484	340,694	362.50%
Computer Equipment	2,101,264	1,816,940	1,816,940	2,924,472	1,107,532	160.96%
Furniture and Office Equipment	243,997	129,790	129,790	315,842	186,052	243.35%
Other Assets: Operational Buildings: Municipal Offices: Buildings	1,284,853	5,364,610	3,064,610	2,070,398	-994,212	67.56%

Repairs and Maintenance by Directorate						
Other Assets: Operational Buildings: Municipal Offices: Electrical Equipment	825	181,700	181,700	315,976	134,276	173.90%
Other Assets: Operational Buildings: Municipal Offices: Mechanical Equipment	296,853	259,570	259,570	206,296	-53,274	79.48%
Community Assets: Community Facilities: Halls: Electrical Equipment	95,861	311,490	311,490	395,192	83,702	126.87%
Community Assets: Sport and Recreation Facilities: Outdoor Facilities: Buildings	986	64,900	64,900		-64,900	0.00%
Metro Water Service	**101,511,289**	**143,885,090**	**145,237,240**	**121,232,450**	**-24,004,790**	**83.47%**
Roads Infrastructure: Roads: Land		15,630	15,630		-15,630	0.00%
Water Supply Infrastructure: Bulk Mains: Pipe Work	14,086,621	23,213,500	25,080,650	21,062,153	-4,018,497	83.98%
Water Supply Infrastructure: Dams and Weirs: Electrical Equipment	7,950	1,696,240	1,696,240	243,134	-1,453,106	14.33%
Water Supply Infrastructure: Dams and Weirs: Mechanical Equipment	220	631,540	631,540	3,821	-627,719	0.60%
Water Supply Infrastructure: Dams and Weirs: Civil Structure		122,500	122,500		-122,500	0.00%
Sanitation Infrastructure: Pump Station: Electrical Equipment		15,000			0	#DIV/0!
Water Supply Infrastructure: Pump Station: Buildings	39,100	50,000	50,000	4,920	-45,080	9.84%
Water Supply Infrastructure: Pump Station: Electrical Equipment	507,967	2,626,220	2,626,220	433,467	-2,192,753	16.51%
Water Supply Infrastructure: Pump Station: Mechanical Equipment	39,293,877	44,300,190	44,300,190	42,723,816	-1,576,374	96.44%
Water Supply Infrastructure: Reservoirs: Civil Structure	2,362,415	2,611,950	2,611,950	2,495,399	-116,551	95.54%
Water Supply Infrastructure: Reservoirs: External Facilities	144,621	194,500	194,500		-194,500	0.00%
Water Supply Infrastructure: Reservoirs: Service Connections on Site		25,000	25,000		-25,000	0.00%
Water Supply Infrastructure: Water Treatment: Buildings	344,240	1,280,840	1,280,840	57,787	-1,223,053	4.51%
Water Supply Infrastructure: Water Treatment: Electrical Equipment	895,652	1,279,090	1,279,090	523,086	-756,004	40.90%
Water Supply Infrastructure: Distribution: Pipe Work	51,136	55,120	55,120	18,679	-36,441	33.89%
Water Supply Infrastructure: Water Treatment: Mechanical Equipment	659,379	6,421,810	6,421,810	400,076	-6,021,734	6.23%
Water Supply Infrastructure: Distribution: Municipal Service Connections	34,090,459	45,938,240	45,938,240	42,796,235	-3,142,005	93.16%
Sanitation Infrastructure: Wastewater Treatment: Buildings	9,860	320,000	320,000		-320,000	0.00%
Storm water Infrastructure: Storm water Conveyance: Drainage		45,000	45,000		-45,000	0.00%
Computer Equipment	7,418	398,460	348,460	3,646	-344,814	1.05%
Machinery and Equipment	8,680,465	11,264,310	11,264,310	10,430,080	-834,230	92.59%
Other Assets: Operational Buildings: Municipal Offices: Buildings		58,550	58,550		-58,550	0.00%
Other Assets: Operational Buildings: Municipal Offices: External Facilities		10,000	10,000		-10,000	0.00%
Other Assets: Housing: Staff Housing: Buildings	48,567	135,000	135,000	8,100	-126,900	6.00%
Other Assets: Operational Buildings: Depots: Buildings	101,844	104,420	104,420	21,170	-83,250	20.27%
Other Assets: Operational Buildings: Municipal Offices: Buildings	140,548	250,000	100,000	6,880	-93,120	6.88%
Other Assets: Operational Buildings: Municipal Offices: External Facilities		71,650	71,650		-71,650	0.00%
Other Assets: Operational Buildings: Municipal Offices: Land	6,207	53,150	53,150		-53,150	0.00%
Transport Assets		1,000	1,000		-1,000	0.00%
Community Assets: Community Facilities: Libraries: Buildings		8,000	8,000		-8,000	0.00%
Furniture and Office Equipment	32,743	688,180	388,180		-388,180	0.00%
Public Health	**5,806,315**	**12,692,300**	**11,437,340**	**4,655,121**	**-6,782,219**	**40.70%**
Community Assets: Community Facilities: Clinics/Care Centres: Land	43,075	53,000	53,000	11,311	-41,689	21.34%
Community Assets: Community Facilities: Nature Reserves: Buildings		9,500	540		-540	0.00%
Community Assets: Community Facilities: Nature Reserves: Mechanical Equipment	24,552	64,550	64,550	24,874	-39,676	38.53%
Community Assets: Community Facilities: Parks: Buildings	2,507,763	3,370,350	3,318,380	1,770,843	-1,547,537	53.36%
Community Assets: Community Facilities: Parks: Civil Structures		517,510			0	#DIV/0!
Community Assets: Community Facilities: Public Ablution Facilities: Buildings	180,256	726,400	613,830	595,177	-18,653	96.96%
Community Assets: Community Facilities: Public Open Space: Buildings	333,750	277,430	277,430		-277,430	0.00%
Community Assets: Community Facilities: Public Open Space: Civil Structures	100,458	245,550	245,550	115,155	-130,395	46.90%
Community Assets: Community Facilities: Public Open Space: Land	699,230	944,620	944,620	802,678	-141,942	84.97%
Computer Equipment		108,290	108,290	1,780	-106,510	1.64%
Furniture and Office Equipment	34,391	256,390	222,920	56,291	-166,629	25.25%
Heritage Assets: Conservation Areas	180,727	70,190	70,190		-70,190	0.00%
Machinery and Equipment	371,701	2,108,390	1,650,390	510,417	-1,139,973	30.93%
Other Assets: Operational Buildings: Depots: Buildings	1,000,536	2,554,440	2,534,440	479,820	-2,054,620	18.93%
Other Assets: Operational Buildings: Depots: Civil Structures	9,950	449,440	449,440	114,517	-334,923	25.48%
Other Assets: Operational Buildings: Depots: Metalwork's	2,788	67,360	87,360	57,098	-30,262	65.36%
Other Assets: Operational Buildings: Municipal Offices: Buildings	317,139	729,400	636,920	115,159	-521,761	18.08%
Other Assets: Operational Buildings: Municipal Offices: Mechanical Equipment		123,050	123,050		-123,050	0.00%
Transport Assets		16,340	36,340		-36,340	0.00%
Intangible Assets: Licences and Rights: Unspecified		100	100		-100	0.00%
Recreational & Cultural Services	**6,958,403**	**17,331,830**	**16,365,580**	**9,868,897**	**-6,496,683**	**60.30%**
Community Assets: Community Facilities: Galleries: Buildings	8,700	55,910	55,910	8,600	-47,310	15.38%
Community Assets: Community Facilities: Libraries: Buildings	548,678	1,240,390	910,390	233,797	-676,593	25.68%
Community Assets: Community Facilities: Museums: Buildings	475,916	699,420	699,420	168,099	-531,321	24.03%

Repairs and Maintenance by Directorate						
Community Assets: Community Facilities: Public Open Space: Civil Structures		125,000	125,000		-125,000	0.00%
Community Assets: Community Facilities: Public Open Space: External Facilities	292,269	587,070	437,070	177,900	-259,170	40.70%
Community Assets: Community Facilities: Halls: Buildings			210,000	69,044	-140,956	32.88%
Community Assets: Sport and Recreation Facilities: Indoor Facilities: Buildings	4,718,728	11,747,080	10,974,080	7,620,482	-3,353,598	69.44%
Community Assets: Sport and Recreation Facilities: Outdoor Facilities: Buildings	294,168	566,250	436,250	358,268	-77,982	82.12%
Computer Equipment		20,000	25,000		-25,000	0.00%
Furniture and Office Equipment	27,685	70,030	70,030	24,405	-45,625	34.85%
Machinery and Equipment	570,906	1,740,670	2,022,420	1,092,042	-930,378	54.00%
Other Assets: Operational Buildings: Municipal Offices: Buildings		98,650	148,650	46,349	-102,301	31.18%
Other Assets: Operational Buildings: Municipal Offices: Mechanical Equipment		114,940	114,940		-114,940	0.00%
Transport Assets		16,420	16,420		-16,420	0.00%
Heritage Assets: Monuments	21,352	250,000	120,000	69,910	-50,090	58.26%
Safety & Security	**7,986,105**	**17,492,710**	**16,422,710**	**6,198,325**	**-10,224,385**	**37.74%**
Community Assets: Community Facilities: Parks: Buildings	240,661	680,000	680,000	123,186	-556,814	18.12%
Community Assets: Community Facilities: Police: Buildings	59,047	143,970	143,970	78,807	-65,163	54.74%
Computer Equipment	2,251	657,360	687,360	5,569	-681,791	0.81%
Furniture and Office Equipment	350	364,130	364,130	7,997	-356,133	2.20%
Machinery and Equipment	955,211	1,695,210	1,695,210	835,420	-859,790	49.28%
Other Assets: Operational Buildings: Municipal Offices: Buildings	3,042,375	9,621,740	8,521,740	2,266,883	-6,254,857	26.60%
Other Assets: Operational Buildings: Municipal Offices: Mechanical Equipment	20,050	68,630	68,630	15,260	-53,370	22.24%
Transport Assets	3,666,161	4,211,640	4,211,640	2,865,203	-1,346,437	68.03%
Intangible Assets: Licences and Rights: Computer Software and Applications		50,030	50,030		-50,030	0.00%
Sanitation - Metro	**97,296,863**	**126,023,770**	**118,358,960**	**105,339,943**	**-13,019,017**	**89.00%**
Roads Infrastructure: Roads: Land		185,230	185,230	17,720	-167,510	9.57%
Sanitation Infrastructure: Pump Station: Civil Structure	8,699,930	13,636,760	14,692,440	11,429,150	-3,263,290	77.79%
Sanitation Infrastructure: Pump Station: Electrical Equipment		11,000	11,000		-11,000	0.00%
Sanitation Infrastructure: Pump Station: Mechanical Equipment	364,159	883,420	883,420	409,822	-473,598	46.39%
Sanitation Infrastructure: Pump Station: Pipe Work	67,393	800,260	200,000	45,879	-154,121	22.94%
Sanitation Infrastructure: Wastewater Treatment: Civil Structure	101,759	930,140	964,990		-964,990	0.00%
Sanitation Infrastructure: Wastewater Treatment: Pipe Work	80,490,895	70,658,250	64,561,670	83,847,225	19,285,555	129.87%
Sanitation Infrastructure: Wastewater Treatment: Pavements		23,320	23,320		-23,320	0.00%
Sanitation Infrastructure: Wastewater Treatment: Buildings	448,709	1,629,230	1,689,230	282,632	-1,406,598	16.73%
Sanitation Infrastructure: Wastewater Treatment: Earthworks		100,780	100,780		-100,780	0.00%
Sanitation Infrastructure: Wastewater Treatment: Mechanical Equipment		523,770	523,770		-523,770	0.00%
Roads Infrastructure: Roads: Pavements		20,380	20,380		-20,380	0.00%
Computer Equipment	9,300	410,200	318,660	2,421	-316,239	0.76%
Furniture and Office Equipment	62,925	1,571,810	456,010	22,873	-433,137	5.02%
Machinery and Equipment	6,411,983	32,434,870	31,672,650	8,852,654	-22,819,996	27.95%
Other Assets: Operational Buildings: Depots: Buildings	233,813	655,440	600,000	130,202	-469,798	21.70%
Other Assets: Operational Buildings: Municipal Offices: Buildings	372,007	762,000	762,000	266,287	-495,713	34.95%
Transport Assets	14,395	408,700	315,200	2,339	-312,861	0.74%
Other Assets: Operational Buildings: Municipal Offices: External Facilities	19,597	378,210	378,210	30,740	-347,470	8.13%
Chief Operating Officer	**9,115**	**5,430,660**	**5,431,660**	**4,623,964**	**-807,696**	**85.13%**
Computer Equipment		68,650	68,650	2,250	-66,400	3.28%
Furniture and Office Equipment	9,115	62,010	63,010		-63,010	0.00%
Intangible Assets: Licences and Rights: Computer Software and Applications		5,300,000	5,300,000	4,621,714	-678,286	87.20%
Municipal Manager	**16,395**	**187,740**	**277,740**	**9,159**	**-268,581**	**3.30%**
Computer Equipment		87,010	107,010	910	-106,100	0.85%
Furniture and Office Equipment		100,730	100,730	8,249	-92,481	8.19%
Other Assets: Operational Buildings: Municipal Offices: Buildings	16,395		70,000		-70,000	0.00%
Office of the Executive Mayor	**18,061**	**230,220**	**158,720**	**6,654**	**-152,066**	**4.19%**
Computer Equipment	7,705	39,760	39,760		-39,760	0.00%
Furniture and Office Equipment		23,000	1,500		-1,500	0.00%
Other Assets: Operational Buildings: Municipal Offices: Buildings	10,356	167,460	117,460	6,654	-110,806	5.67%
Grand Total	**468,764,590**	**866,010,600**	**758,359,380**	**516,537,362**	**-241,822,018**	**68.11%**

TABLE 5.59: Repairs and maintenance by asset class

Repairs and Maintenance by Asset Class						
Repairs and Maintenance by Asset Class / Sub-Class	**2023/24 Restated Actuals**	**2024/25 Original Budget**	**2024/25 Adjustments Budget**	**2024/25 Actuals**	**2024/25 Variance**	**2024/25 % spent**
Infrastructure	**372,994,550**	**494,173,420**	**497,158,930**	**409,855,179**	**-87,303,751**	**82.44%**
Electrical Infrastructure	**125,102,729**	**121,261,510**	**130,321,510**	**113,031,732**	**-17,289,778**	**86.73%**
Corrective Maintenance: Emergency	**77,475,025**	**78,765,000**	**88,825,000**	**79,531,428**	**-9,293,572**	**89.54%**
MV Networks: MV Conductors	54,317,800	58,413,000	66,703,000	61,449,743	-5,253,258	92.12%
MV Substations: MV Substation Equipment	18,352,736	14,204,000	16,074,000	17,161,063	1,087,063	106.76%
Power Plants: Control and Instrumentation	4,804,706	6,148,000	6,048,000	920,622	-5,127,378	15.22%
Power Plants: Electrical Equipment	-217				0	
Corrective Maintenance: Planned	**47,624,321**	**41,966,510**	**40,966,510**	**33,429,661**	**-7,536,849**	**81.60%**
LV Networks: Public Lighting	23,283,032	23,426,930	20,926,930	16,258,964	-4,667,966	77.69%
MV Networks: MV Conductors	24,341,289	18,539,580	20,039,580	17,170,697	-2,868,883	85.68%
Preventative Maintenance: Condition-Based	**0**	**530,000**	**530,000**	**55,440**	**-474,560**	**10.46%**
Power Plants: Control and Instrumentation		530,000	530,000	55,440	-474,560	10.46%
Preventative Maintenance: Interval-Based	**3,384**	**0**	**0**	**15,204**	**15,204**	
HV Substations: Service Connections on Site	884				0	
LV Networks: Electricity Meters	2,500			15,204	15,204	
Roads Infrastructure	**47,348,983**	**130,983,800**	**128,603,470**	**76,201,951**	**-52,401,519**	**59.25%**
Corrective Maintenance: Emergency	**45,441,716**	**105,065,170**	**104,385,170**	**76,201,951**	**-28,183,219**	**73.00%**
Road Furniture: Road Furniture	103,818	2,650,000	2,000,000		-2,000,000	0.00%
Road Furniture: Traffic Signs	3,390,653	4,213,060	4,183,060	2,975,917	-1,207,143	71.14%
Road Structures: Civil Structures	28,314,795	56,060,000	56,060,000	46,063,634	-9,996,367	82.17%
Road Structures: Road Bridges		1,060,000	1,060,000		-1,060,000	0.00%
Roads: Land		1,700,860	1,700,860	9,481,974	7,781,114	557.48%
Roads: Pavements	13,632,450	39,381,250	39,381,250	17,680,426	-21,700,824	44.90%
Preventative Maintenance: Condition-Based	**0**	**25,739,250**	**24,038,920**	**0**	**-24,038,920**	**0.00%**
Capital Spares		25,739,250	24,038,920		-24,038,920	0.00%
Preventative Maintenance: Interval-Based	**1,907,266**	**179,380**	**179,380**	**0**	**-179,380**	**0.00%**
Capital Spares	1,737,659				0	
Roads: Pavements	169,608	179,380	179,380		-179,380	0.00%
Sanitation Infrastructure	**90,182,704**	**89,531,930**	**83,970,620**	**96,014,707**	**12,044,087**	**114.34%**
Corrective Maintenance: Emergency	**80,915,492**	**72,285,470**	**66,176,660**	**84,185,858**	**18,009,198**	**127.21%**
Pump Station: Civil Structure		47,080			0	
Pump Station: Mechanical Equipment	320,557	650,000	650,000	338,633	-311,367	52.10%
Wastewater Treatment: Civil Structure	104,040	930,140	964,990		-964,990	0.00%
Wastewater Treatment: Pipe Work	80,490,895	70,658,250	64,561,670	83,847,225	19,285,555	129.87%
Corrective Maintenance: Planned	**8,813,965**	**14,642,680**	**15,130,180**	**11,546,217**	**-3,583,963**	**76.31%**
Pump Station: Civil Structure	8,693,111	13,239,680	14,342,440	11,429,150	-2,913,290	79.69%
Pump Station: Electrical Equipment		26,000	11,000		-11,000	0.00%
Pump Station: Mechanical Equipment	43,602	233,420	233,420	71,188	-162,232	30.50%
Pump Station: Pipe Work	67,393	800,260	200,000	45,879	-154,121	22.94%
Wastewater Treatment: Buildings	9,860	320,000	320,000		-320,000	0.00%
Wastewater Treatment: Pavements		23,320	23,320		-23,320	0.00%
Preventative Maintenance: Condition-Based	**65,197**	**600,000**	**600,000**	**58,625**	**-541,375**	**9.77%**
Wastewater Treatment: Buildings	65,197	600,000	600,000	58,625	-541,375	9.77%
Preventative Maintenance: Interval-Based	**388,050**	**2,003,780**	**2,063,780**	**224,007**	**-1,839,773**	**10.85%**
Pump Station: Civil Structure	6,819	350,000	350,000		-350,000	0.00%
Wastewater Treatment: Buildings	383,512	1,029,230	1,089,230	224,007	-865,223	20.57%
Wastewater Treatment: Civil Structure	-2,281				0	
Wastewater Treatment: Earthworks		100,780	100,780		-100,780	0.00%
Wastewater Treatment: Mechanical Equipment		523,770	523,770		-523,770	0.00%
Information and Communication Infrastructure	**741,764**	**1,325,000**	**1,325,000**	**426,784**	**-898,216**	**32.21%**
Corrective Maintenance: Planned	**741,764**	**1,325,000**	**1,325,000**	**426,784**	**-898,216**	**32.21%**
Core Layers: Communication Equipment	741,764	1,325,000	1,325,000	426,784	-898,216	32.21%
Stormwater Infrastructure	**17,134,733**	**17,711,260**	**17,711,260**	**13,417,432**	**-4,293,828**	**75.76%**
Corrective Maintenance: Emergency	**17,134,733**	**17,135,200**	**17,135,200**	**13,417,432**	**-3,717,768**	**78.30%**
Attenuation: Civil Structures		62,000	62,000		-62,000	0.00%
Drainage Collection: Drainage		22,000	22,000		-22,000	0.00%

Repairs and Maintenance by Asset Class						
Stormwater Conveyance: Civil Structures	3,331,130	11,051,200	11,051,200	4,672,395	-6,378,805	42.28%
Stormwater Conveyance: Pipe Work	13,803,603	6,000,000	6,000,000	8,745,037	2,745,037	145.75%
Corrective Maintenance: Planned	**0**	**576,060**	**576,060**	**0**	**-576,060**	**0.00%**
Stormwater Conveyance: Drainage		576,060	576,060		-576,060	0.00%
Water Supply Infrastructure	**92,483,638**	**130,446,740**	**132,313,890**	**110,762,573**	**-21,551,317**	**83.71%**
Corrective Maintenance: Emergency	**14,260,138**	**27,226,990**	**29,094,140**	**21,456,025**	**-7,638,115**	**73.75%**
Bulk Mains: Pipe Work	14,086,621	23,213,500	25,080,650	21,062,153	-4,018,497	83.98%
Dams and Weirs: Electrical Equipment	7,950	1,696,240	1,696,240	243,134	-1,453,106	14.33%
Dams and Weirs: Mechanical Equipment		350,000	350,000	3,821	-346,179	1.09%
Distribution: Municipal Service Connections	73,239				0	
Pump Station: Electrical Equipment		190,440	190,440		-190,440	0.00%
Water Treatment: Mechanical Equipment	92,328	1,776,810	1,776,810	146,917	-1,629,893	8.27%
Corrective Maintenance: Planned	**78,151,684**	**102,917,530**	**102,917,530**	**89,274,869**	**-13,642,661**	**86.74%**
Dams and Weirs: Civil Structure		122,500	122,500		-122,500	0.00%
Dams and Weirs: Mechanical Equipment		281,540	281,540		-281,540	0.00%
Distribution: Municipal Service Connections	34,017,220	45,938,240	45,938,240	42,796,235	-3,142,005	93.16%
Pump Station: Buildings	39,100	50,000	50,000	4,920	-45,080	9.84%
Pump Station: Electrical Equipment	507,967	2,435,780	2,435,780	433,467	-2,002,313	17.80%
Pump Station: Mechanical Equipment	39,293,877	44,300,190	44,300,190	42,723,816	-1,576,374	96.44%
Reservoirs: Civil Structure	2,362,415	2,611,950	2,611,950	2,495,399	-116,551	95.54%
Reservoirs: External Facilities	144,621	194,500	194,500		-194,500	0.00%
Reservoirs: Service Connections on Site		25,000	25,000		-25,000	0.00%
Water Treatment: Buildings	323,780	1,033,740	1,033,740	44,787	-988,953	4.33%
Water Treatment: Electrical Equipment	895,652	1,279,090	1,279,090	523,086	-756,004	40.90%
Water Treatment: Mechanical Equipment	567,052	4,645,000	4,645,000	253,159	-4,391,841	5.45%
Preventative Maintenance: Condition-Based	**71,596**	**302,220**	**302,220**	**31,679**	**-270,541**	**10.48%**
Distribution: Pipe Work	51,136	55,120	55,120	18,679	-36,441	33.89%
Water Treatment: Buildings	20,460	247,100	247,100	13,000	-234,100	5.26%
Preventative Maintenance: Interval-Based	**220**	**0**	**0**	**0**	**0**	
Dams and Weirs: Mechanical Equipment	220				0	
Rail Infrastructure	**0**	**2,913,180**	**2,913,180**	**0**	**-2,913,180**	**0.00%**
Preventative Maintenance: Condition-Based	**0**	**63,180**	**63,180**	**0**	**-63,180**	**0.00%**
Rail Furniture		63,180	63,180		-63,180	0.00%
Preventative Maintenance: Interval-Based	**0**	**2,850,000**	**2,850,000**	**0**	**-2,850,000**	**0.00%**
Rail Lines: Rail Lines and Ballast		2,850,000	2,850,000		-2,850,000	0.00%
Non-infrastructure	**95,770,039**	**371,837,180**	**261,200,450**	**106,682,183**	**-154,518,267**	**40.84%**
Community Assets	**18,107,892**	**32,023,950**	**31,579,940**	**20,689,217**	**-10,890,723**	**65.51%**
Corrective Maintenance: Emergency	**13,763,317**	**25,510,880**	**25,036,870**	**16,844,358**	**-8,192,512**	**67.28%**
Community Facilities: Centres: Electrical Equipment	4,250				0	
Community Facilities: Clinics/Care Centres: Land	43,075	53,000	53,000	11,311	-41,689	21.34%
Community Facilities: Galleries: Buildings	8,700	55,910	55,910	8,600	-47,310	15.38%
Community Facilities: Halls: Buildings	652,855	1,300,000	1,930,000	1,143,012	-786,988	59.22%
Community Facilities: Halls: Electrical Equipment	505,659	1,000,000	1,800,000	1,371,285	-428,715	76.18%
Community Facilities: Libraries: Buildings	389,558	792,610	462,610	63,517	-399,093	13.73%
Community Facilities: Markets: Buildings	1,833,961	700,000	700,000	886,346	186,346	126.62%
Community Facilities: Markets: Electrical Equipment	149,702	100,000	270,000	15,600	-254,400	5.78%
Community Facilities: Museums: Buildings	475,916	699,420	699,420	168,099	-531,321	24.03%
Community Facilities: Nature Reserves: Buildings		9,500	540		-540	0.00%
Community Facilities: Nature Reserves: Mechanical Equipment	24,552	64,550	64,550	24,874	-39,676	38.53%
Community Facilities: Parks: Buildings	2,748,424	4,050,350	3,998,380	1,894,029	-2,104,351	47.37%
Community Facilities: Parks: Civil Structures		517,510			0	
Community Facilities: Police: Buildings	59,047	143,970	143,970	78,807	-65,163	54.74%
Community Facilities: Public Ablution Facilities: Buildings	180,256	726,400	613,830	595,177	-18,653	96.96%
Community Facilities: Public Open Space: Buildings	333,750	277,430	277,430		-277,430	0.00%
Community Facilities: Public Open Space: Civil Structures	100,458	370,550	370,550	115,155	-255,395	31.08%
Community Facilities: Public Open Space: External Facilities	433,544	1,261,940	1,111,940	1,216,632	104,692	109.42%
Community Facilities: Public Open Space: Land	699,230	944,620	944,620	802,678	-141,942	84.97%
Sport and Recreation Facilities: Indoor Facilities: Buildings	4,826,211	11,876,870	11,103,870	8,090,966	-3,012,904	72.87%
Sport and Recreation Facilities: Outdoor Facilities: Buildings	294,168	566,250	436,250	358,268	-77,982	82.12%
Preventative Maintenance: Condition-Based	**98,018**	**530,400**	**530,400**	**212,113**	**-318,287**	**39.99%**
Community Facilities: Halls: Buildings	98,018	530,400	530,400	212,113	-318,287	39.99%
Preventative Maintenance: Interval-Based	**4,246,556**	**5,982,670**	**6,012,670**	**3,632,746**	**-2,379,924**	**60.42%**
Community Facilities: Halls: Buildings	3,930,141	4,471,500	4,381,500	2,996,348	-1,385,152	68.39%

Repairs and Maintenance by Asset Class						
Community Facilities: Halls: Electrical Equipment	109,625	617,490	467,490	395,192	-72,298	84.53%
Community Facilities: Halls: Land			300,000	62,286	-237,714	20.76%
Community Facilities: Libraries: Buildings	205,804	828,780	798,780	178,920	-619,860	22.40%
Sport and Recreation Facilities: Outdoor Facilities: Buildings	986	64,900	64,900		-64,900	0.00%
Other Assets	**21,683,202**	**147,595,860**	**91,408,520**	**17,724,644**	**-73,683,876**	**19.39%**
Corrective Maintenance: Emergency	**18,247,243**	**140,296,490**	**84,149,150**	**15,657,911**	**-68,491,239**	**18.61%**
Housing: Social Housing: Buildings	696,764	7,373,640	7,373,640	1,488,808	-5,884,832	20.19%
Operational Buildings: Depots: Buildings	3,157,962	8,959,880	6,004,440	1,308,484	-4,695,956	21.79%
Operational Buildings: Depots: Civil Structures	134,063	633,040	633,040	121,549	-511,491	19.20%
Operational Buildings: Depots: External Facilities	3,776	1,325,000	745,000	3,128	-741,872	0.42%
Operational Buildings: Depots: Metalworks	2,788	67,360	87,360	57,098	-30,262	65.36%
Operational Buildings: Laboratories: Buildings	321,279	381,630	381,630	77,364	-304,266	20.27%
Operational Buildings: Municipal Offices: Buildings	12,089,519	114,967,930	64,262,930	10,232,063	-54,030,867	15.92%
Operational Buildings: Municipal Offices: Electrical Equipment	825	187,500	187,500	315,976	128,476	168.52%
Operational Buildings: Municipal Offices: External Facilities		10,000	10,000		-10,000	0.00%
Operational Buildings: Municipal Offices: Land		30,920	30,920		-30,920	0.00%
Operational Buildings: Municipal Offices: Mechanical Equipment	1,726,858	5,856,190	4,206,190	2,051,350	-2,154,840	48.77%
Operational Buildings: Training Centres: Buildings	23,161	196,000	146,000		-146,000	0.00%
Operational Buildings: Workshops: Buildings	90,248	307,400	80,500	2,090	-78,410	2.60%
Corrective Maintenance: Planned	**1,360,363**	**2,597,250**	**2,347,250**	**493,146**	**-1,854,104**	**21.01%**
Housing: Staff Housing: Buildings	48,567	135,000	135,000	8,100	-126,900	6.00%
Operational Buildings: Depots: Buildings	25,844	104,420	104,420	21,170	-83,250	20.27%
Operational Buildings: Municipal Offices: Buildings	1,260,148	1,954,000	1,704,000	433,136	-1,270,864	25.42%
Operational Buildings: Municipal Offices: External Facilities	19,597	350,680	350,680	30,740	-319,940	8.77%
Operational Buildings: Municipal Offices: Land	6,207	53,150	53,150		-53,150	0.00%
Preventative Maintenance: Condition-Based	**0**	**1,012,980**	**512,980**	**0**	**-512,980**	**0.00%**
Operational Buildings: Municipal Offices: Buildings		913,800	413,800		-413,800	0.00%
Operational Buildings: Municipal Offices: External Facilities		99,180	99,180		-99,180	0.00%
Preventative Maintenance: Interval-Based	**2,075,596**	**3,689,140**	**4,399,140**	**1,573,587**	**-2,825,553**	**35.77%**
Housing: Social Housing: Buildings	107,490				0	
Operational Buildings: Depots: Buildings	892,267	1,928,440	2,928,440	1,530,417	-1,398,023	52.26%
Operational Buildings: Depots: Electrical Equipment	933,224	600,000	710,000	8,866	-701,134	1.25%
Operational Buildings: Municipal Offices: Buildings	98,615	842,700	642,700	34,305	-608,395	5.34%
Operational Buildings: Municipal Offices: External Facilities	44,000	318,000	118,000	0	-118,000	0.00%
Heritage Assets	**202,079**	**320,190**	**190,190**	**69,910**	**-120,280**	**36.76%**
Corrective Maintenance: Emergency	**180,727**	**70,190**	**70,190**	**0**	**-70,190**	**0.00%**
Conservation Areas	180,727	70,190	70,190		-70,190	0.00%
Preventative Maintenance: Condition-Based	**21,352**	**250,000**	**120,000**	**69,910**	**-50,090**	**58.26%**
Monuments	21,352	250,000	120,000	69,910	-50,090	58.26%
Computer Equipment	**2,176,739**	**5,993,550**	**5,920,250**	**3,391,470**	**-2,528,780**	**57.29%**
Corrective Maintenance: Emergency	2,149,739	4,662,900	4,631,720	2,996,970	-1,634,750	64.71%
Corrective Maintenance: Planned	27,000	1,060,000	1,060,000	394,500	-665,500	37.22%
Preventative Maintenance: Interval-Based		270,650	228,530		-228,530	0.00%
Furniture and Office Equipment	**491,024**	**4,250,850**	**2,747,310**	**560,367**	**-2,186,943**	**20.40%**
Corrective Maintenance: Emergency	376,963	3,936,680	2,455,140	534,644	-1,920,496	21.78%
Corrective Maintenance: Planned		3,140	3,140		-3,140	0.00%
Preventative Maintenance: Interval-Based	114,061	311,030	289,030	25,723	-263,307	8.90%
Machinery and Equipment	**22,230,071**	**59,532,350**	**57,174,430**	**25,436,949**	**-31,737,481**	**44.49%**
Corrective Maintenance: Emergency	21,318,511	57,171,420	55,743,500	25,277,432	-30,466,068	45.35%
Corrective Maintenance: Planned	911,559	2,359,930	1,429,930	159,517	-1,270,413	11.16%
Preventative Maintenance: Condition-Based		1,000	1,000		-1,000	0.00%
Transport Assets	**30,366,819**	**116,190,370**	**66,249,750**	**34,187,912**	**-32,061,838**	**51.60%**
Corrective Maintenance: Emergency	3,673,922	4,191,740	4,191,740	2,896,593	-1,295,147	69.10%
Corrective Maintenance: Planned	26,692,896	111,979,100	62,038,480	31,291,319	-30,747,161	50.44%
Preventative Maintenance: Interval-Based		19,530	19,530		-19,530	0.00%
Intangible Assets	**512,215**	**5,930,060**	**5,930,060**	**4,621,714**	**-1,308,346**	**77.94%**
Corrective Maintenance: Planned	**0**	**50,030**	**50,030**	**0**	**-50,030**	**0.00%**
Licences and Rights: Computer Software and Applications		50,030	50,030		-50,030	0.00%
Preventative Maintenance: Interval-Based	**512,215**	**5,880,030**	**5,880,030**	**4,621,714**	**-1,258,316**	**78.60%**
Licences and Rights: Computer Software and Applications	512,215	5,879,930	5,879,930	4,621,714	-1,258,216	78.60%
Licences and Rights: Unspecified		100	100		-100	0.00%
Grand Total	**468,764,590**	**866,010,600**	**758,359,380**	**516,537,362**	**-241,822,018**	**68.11%**

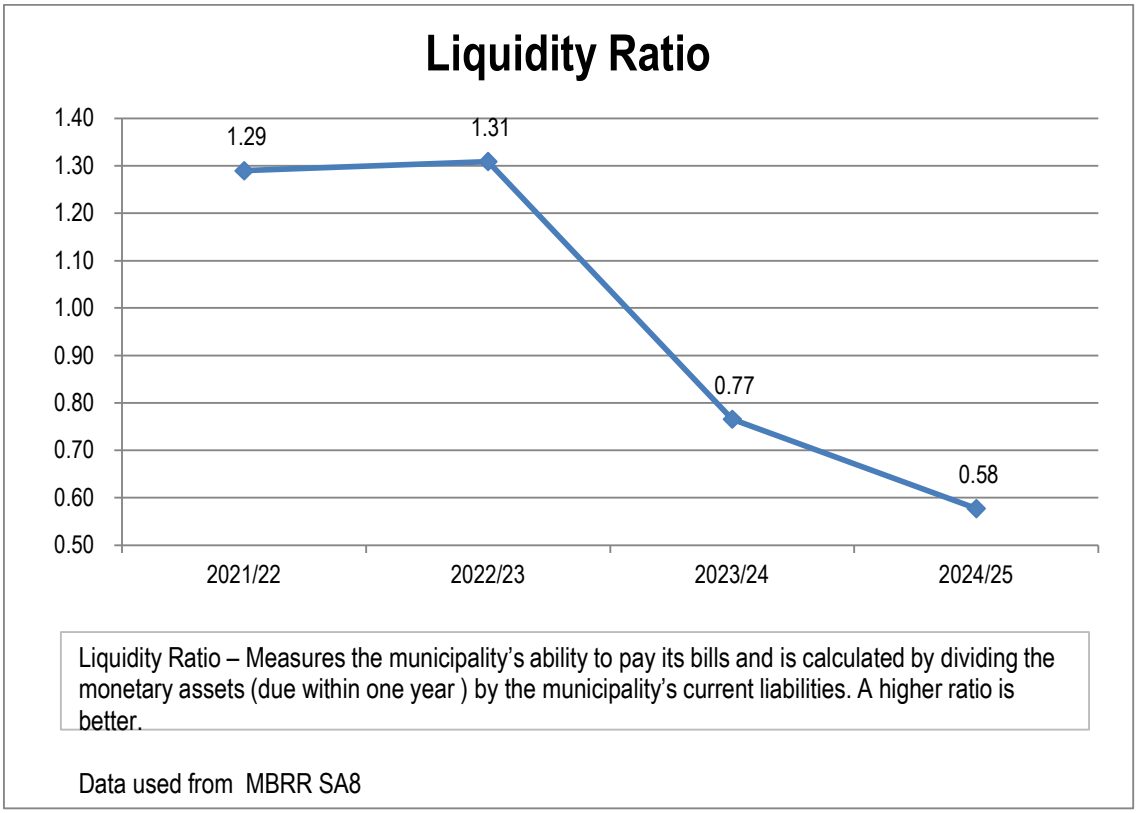
5.3 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

Liquidity ratio:

The liquidity ratio assesses the Municipality's ability to meet its short-term commitments from monetary assets. The liquidity ratio represents the monetary assets divided by current liabilities. The ratio remained at a level of approximately 0.7: 1 from the 2012/13 to the 2016/17 financial years. The ratio significantly increased to 1.19:1 in the 2020/21 financial year. The ratio further increased to 1.29:1 and 1.31:1 in the 2021/22 and 2022/23 financial years, respectively. The ratio, however, deteriorated to 0.77:1 and 0.58:1 during the 2023/24 and 2024/25 financial years, respectively. The 2023/24 and 2024/25 financial years incorporated the VAT Accrual in the Current Liabilities, which was historically offset against the VAT Accrual in the Current Assets.

If the VAT accrual is not taken into account, the ratios are 1.20:1 and 0.96:1 for the 2023/24 and 2024/25 financial years, respectively. The reason for discounting the VAT Accrual is due to VAT only becoming payable once cash payments are received from consumer debtors. The NMBM must, however, ensure that the ratio is maintained above the 1:1 level to be considered financially sustainable. The Cash and Cash equivalents decreased by R618.57 million during the 2024/25 financial year. Current liabilities increased by R814.654 million, from R5.785 billion in 2023/24 to R6.600 billion in 2024/25.

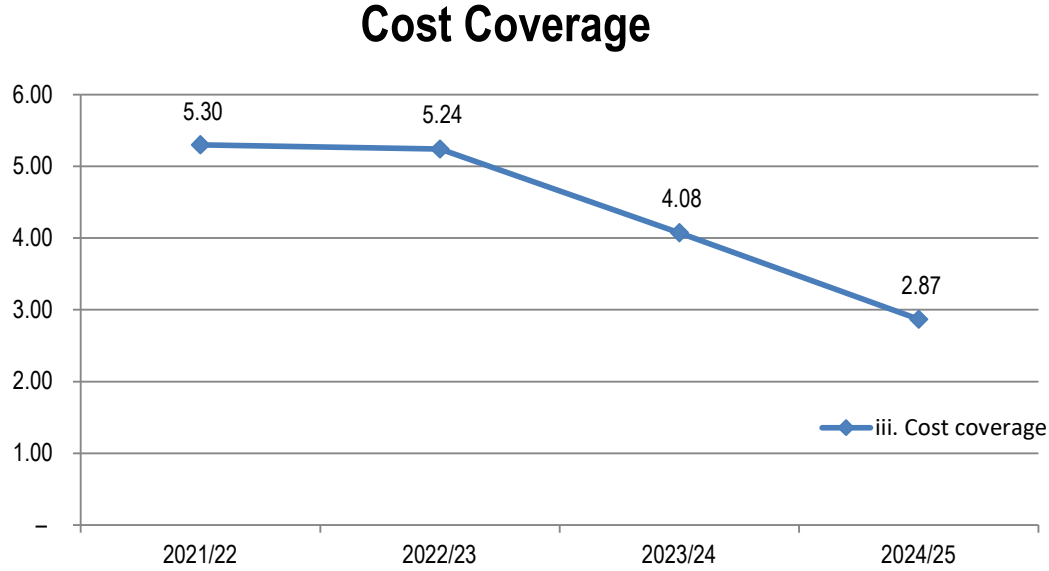
FIGURE 5.1: Liquidity ratio



Cost Coverage

The ratio indicates the extent to which the available cash and investments are adequate to cover monthly payments. The 2024/25 ratio of 2.87 months is lower than the 2023/24 ratio of 4.08 months. The ratio is influenced by cash and cash equivalents that decreased by R618.857 million from R4.426 billion in 2023/24 to R3.807 billion in the 2024/25 financial year. It should be noted that only 75.64% of the Capital Adjustments Budget was spent as at 30 June 2024. The National Treasury promotes a ratio of at least three months to be regarded as adequately sustainable. The ratio must be treated with caution as the outflow of cash during the period July 2025 to August 2025 will be substantial to deal with the 2024/25 outstanding invoices in respect of payables and accruals, as reflected in the 2024/25 Consolidated Annual Financial Statements.

FIGURE 5.2: Cost coverage



Cost Coverage– It explains how many months expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilisation of grants and is calculated

Data used from MBRR SA8

Total Outstanding Service Debtors:

This ratio focuses on the amount owed by outstanding service debtors as a percentage of the annual operating services revenue. The ratio increased from 12.6% in 2011/12 to an alarming 29.87%. In 2024/25. Approximately R430.676 million was written off as bad debt. The current trend in outstanding service debtors must be viewed with caution.

A debtors' collection rate of 71.07% was achieved in the 2024/25 financial year, against a target of 75%. The Debtors' Book of the NMBM contains very old debt that requires attention and possible write-off. This long-standing debt is also attracting interest earned on outstanding debtors that may not be convertible into cash.

The level of outstanding service debtors is high and requires urgent mitigation to eliminate the evident risk it poses to the Municipality. Debt collection must be prioritised to improve the financial sustainability of the Municipality. The current level of outstanding service debtors is cause for concern. Credit control and other related strategies should be implemented to improve the collection rate of the Municipality.

TABLE 5.60: Consumer service debtors

Year	Gross Balances R	Impairment Allowance R	Carrying Amount R
2024/25	18,527,550,118	(15,359,629,623)	3,167,920,495
2023/24	14,714,950,265	(11,576,645,985)	3,138,304,280
Increase (Decrease)	**3,812,599,853**	**3,782,983,638**	**29,616,215**

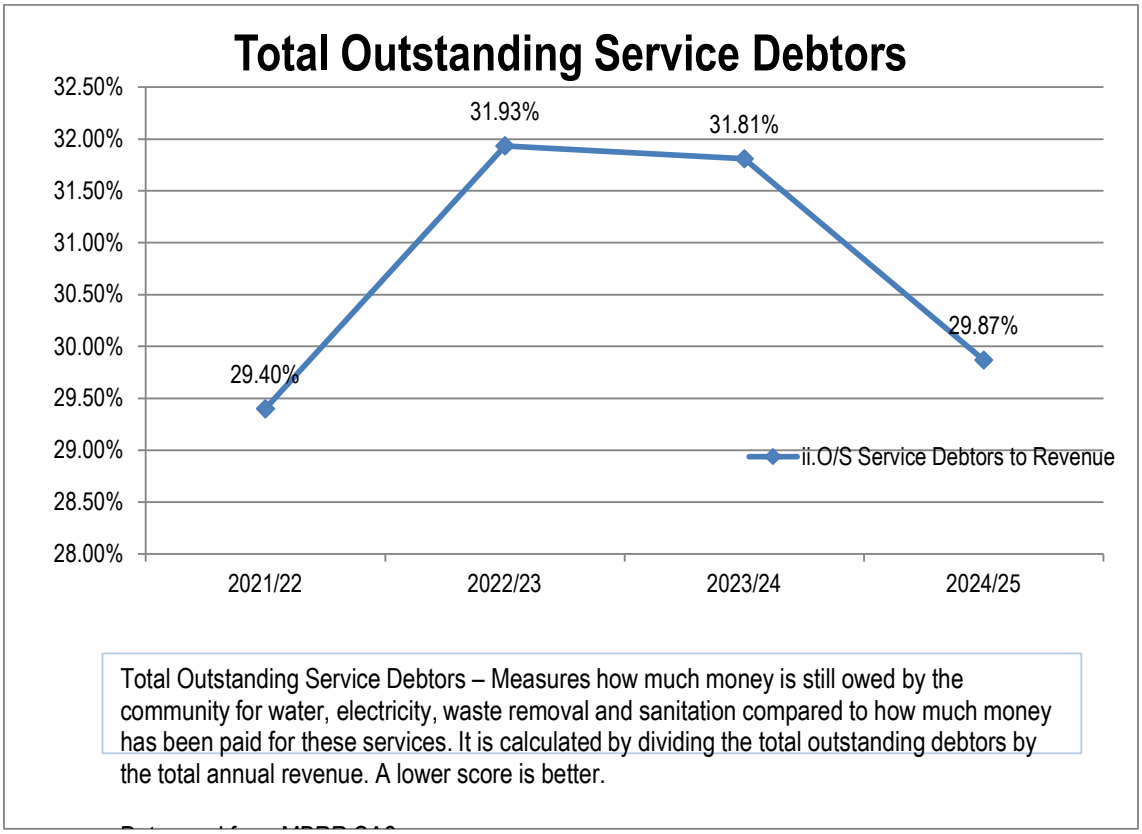
- Trade Receivables – Exchange Transactions increased by R773.471 million from R5.644 billion to R6.418 billion.

Overdue consumer service debts increased as follows from the 2023/24 financial year to the 2024/25 financial year.

TABLE 5.61: Overdue consumer service debts

Description	Gross Balances	Impairment Allowance	Carrying Amount
2024/25			
Other Services	688,623,074	568,882,247	119,740,827
Electricity	2,097,987,988	921,030,150	1,176,957,838
Water	12,581,533,402	11,116,297,071	1,465,236,331
Wastewater	2,031,573,761	1,748,023,801	283,549,960
Waste	1,041,618,256	927,728,436	113,889,820
Property Rental debtors	86,213,637	77,667,918	8,545,719
Total Debt	**18,527,550,118**	**15,359,629,623**	**3,167,920,495**
2023/24			
Other Services	573,974,933	483,855,818	90,119,115
Electricity	1,754,052,236	773,023,832	981,028,404
Water	9,852,235,017	8,166,569,580	1,685,665,437
Wastewater	1,624,052,343	1,350,315,284	273,737,059
Waste	845,135,691	742,353,490	102,782,201
Property Rental debtors	65,500,045	60,527,981	4,972,064
Total Debt	**14,714,950,265**	**11,576,645,985**	**3,138,304,280**
Growth			
Other Services	114,648,141 19.97%	85,026,429 17.57%	29,621,712 32.87%
Electricity	343,935,752 19.61%	148,006,318 19.15%	195,929,434 19.97%
Water	2,729,298,385 28.69%	2,949,727,491 36.12%	(220,429,106) (13.07%)
Wastewater	407,521,418 25.09%	397,708,517 29.45%	9,812,901 3.58%
Waste	196,482,565 23,25%	185,374,946 24.97%	11,107,619 10.81%
Property Rental debtors	20,713,592 31.62%	17,139,937 28.25%	3,573,655 71.87%
Growth **% Growth**	**3,812,599,853** **25.91%**	**3,782,983,638** **32.68%**	**29,616,215** **0.94%**

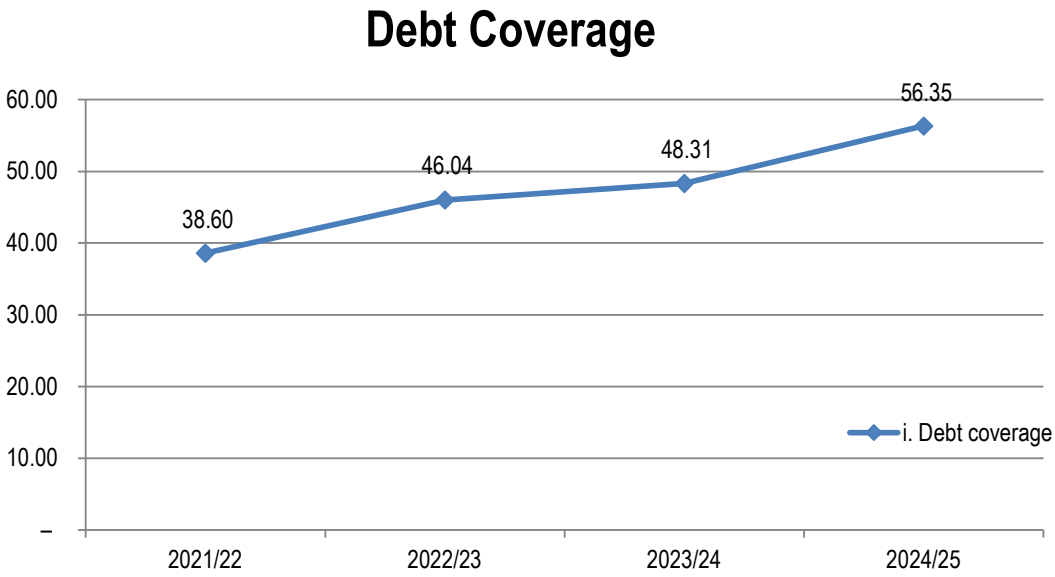
FIGURE 5.3: Total outstanding service debtors



Debt Coverage

This ratio indicates the number of times the operating revenue covers the debt servicing costs. The ratio increased from 38.60 times in 2021/22 to 56.35 times in 2024/25. The ratio indicates that the municipality has the capacity to take on additional financing from borrowing to invest in revenue-generating infrastructure projects.

FIGURE 5.4: Debt coverage



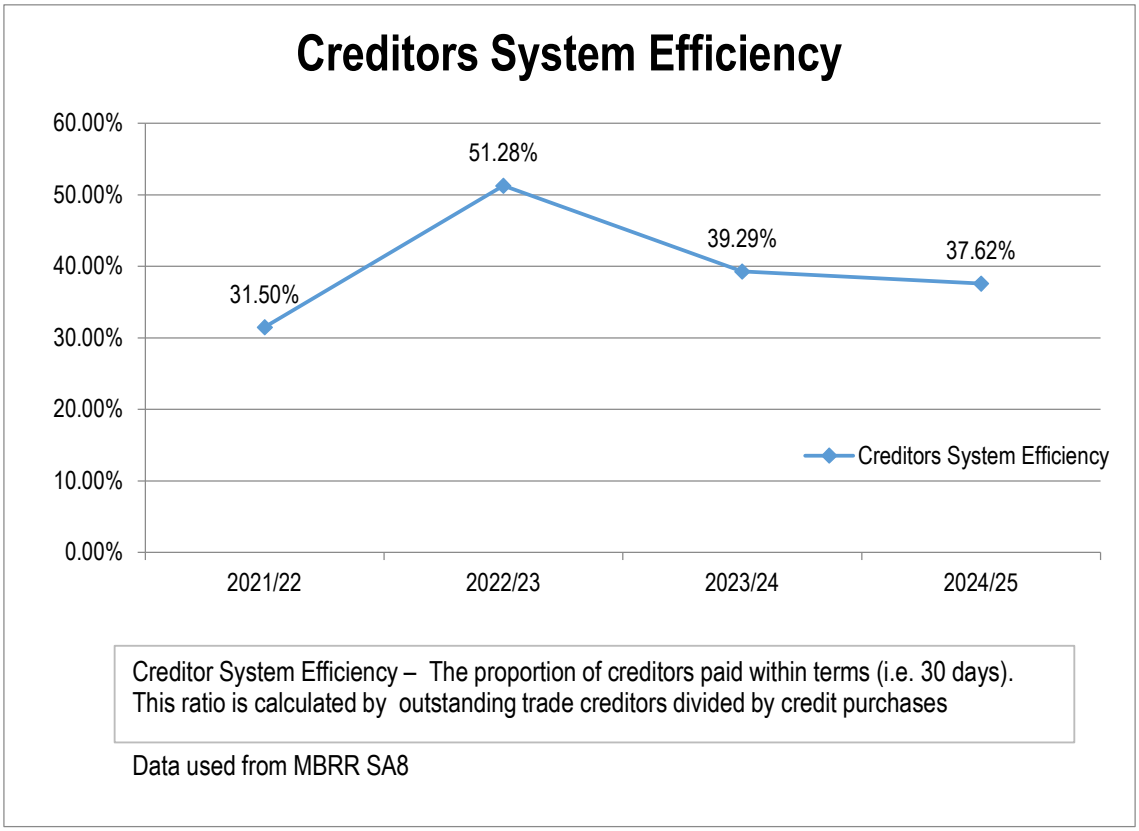
Debt Coverage– The number of times debt payments can be accomodated within Operating revenue (excluding grants) . This in turn represents the ease with which debt payments can be accomodated by the municipality

Data used from MBRR SA8

Creditors System Efficiency

This ratio measures the proportion of creditors paid within terms (i.e., 30 days). This ratio is calculated by outstanding trade creditors divided by credit purchases. A ratio of 37.62% indicates that the NMBM is not performing at the required level and is therefore not legislatively compliant. Management reports are prepared monthly, indicating the number of days taken by each directorate to process payments from the date of receipt of the invoice. Most directorates are not meeting the legislative timeframes of processing payments within 30 days from the date of receipt of the invoice. This ratio does not intrinsically reflect the efficiency of the Creditors Section of the Municipality, but measures the efficiency of the payment process from the date of receipt of invoice by each directorate until the processing of the payment through the creditors' payment system.

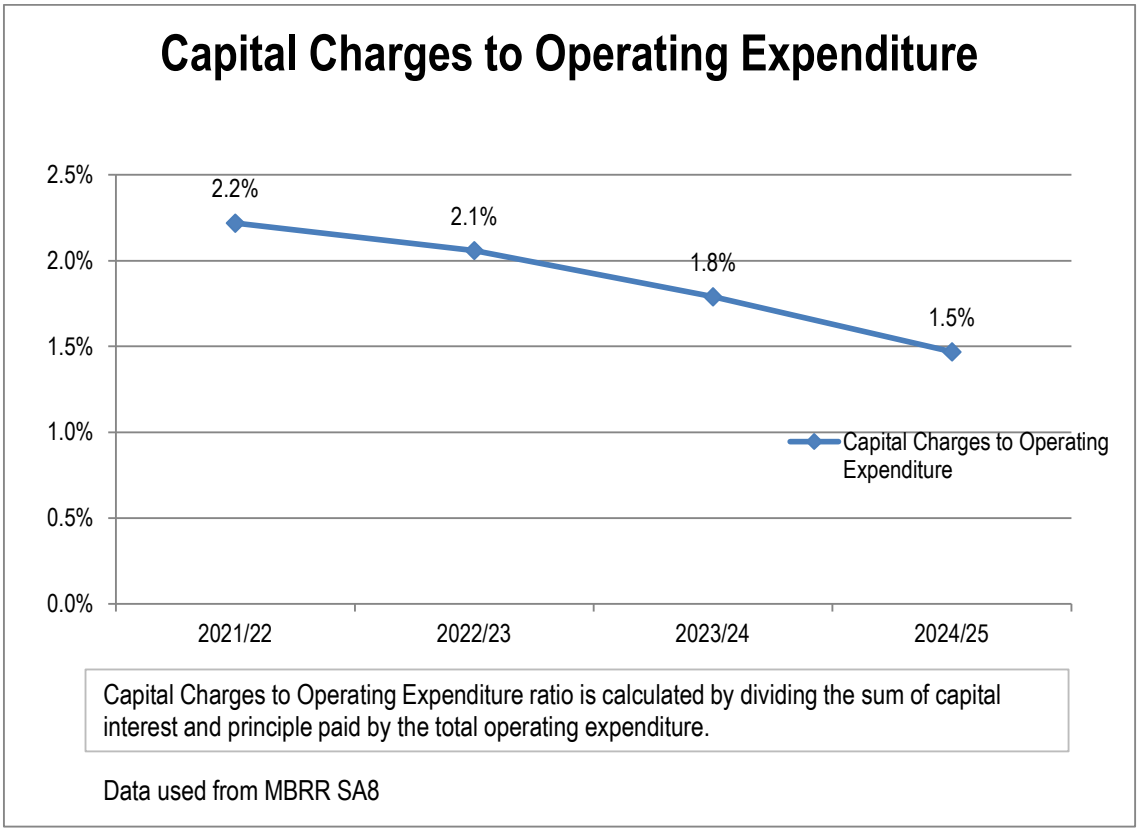
FIGURE 5.5: Creditors' system efficiency



Capital Charges to Operating Expenditure

This ratio indicates the proportion of capital charges (interest and principal paid on borrowing) to actual operating expenditure to date. The ratio also assures that the proportion of capital charges to total annual operating expenditure is financially prudent. The ratio has decreased from 2.2% in 2021/22 to 1.5% in 2024/25. The ratio indicates that the Municipality has the capacity to take on additional financing from borrowing to invest in revenue-generating infrastructure projects.

FIGURE 5.6: Capital charges to operating expenditure

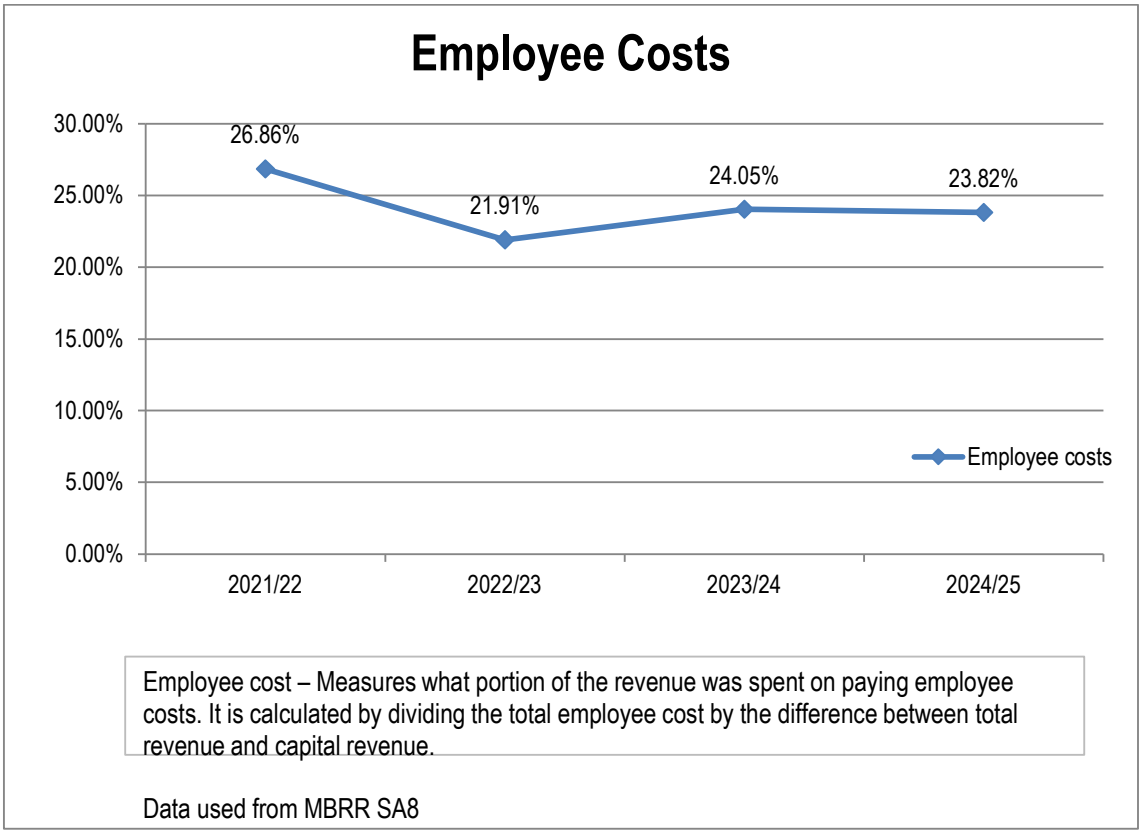


Employee costs

This ratio assesses the extent to which the Municipality's Operating Revenue is consumed by costs associated with the employment of human resources. Employee costs as a percentage of operating revenue decreased from 26.86% in the 2021/22 financial year to 23.82% in the 2024/25 financial year. National Treasury has stated that there is no benchmark for employee costs for municipalities, as they operate under different circumstances. Financial pressures such as TASK implementation, the filling of vacancies and the finalisation of the new organisational structure will be significant factors to manage over the 2025/26 MTREF. The growth in the debt impairment for receivables had lowered the outcome of the ratio for both the 2023/24 and the 2024/25 financial years.

Employee-related costs increased by R241.280 million from R3.929 billion (in 2023/24) to R4.170 billion (in 2024/25). The ratio still indicates cash flow pressures over the short to medium-term and will negatively impact the financial sustainability of the Municipality if employee-related costs are not properly managed and kept under control.

FIGURE 5.7: Employee costs

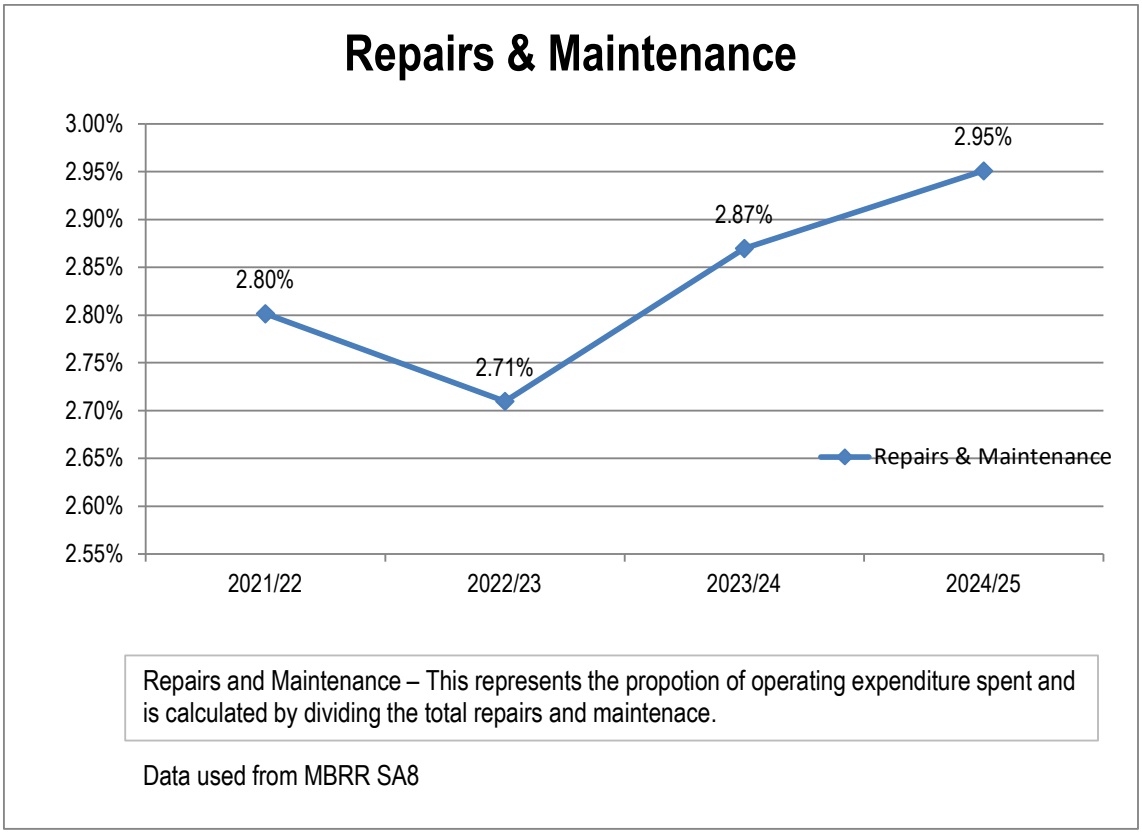


Repairs and Maintenance

This ratio represents the proportion of operating expenditure spent on repairs and maintenance projects. The ratio is calculated by dividing the total repairs and maintenance by the annual operating revenue. The ratio is at a low 2.95%. It is critical that the Municipality either increase its spending on infrastructural repairs and maintenance or increase its capital spending on the renewal of current assets to deal with the ever-growing backlog in maintaining old infrastructure. Considering the backlog in maintaining infrastructure, it is evident that this ratio should at least be at a 6% level. Alternative strategies and/or funding mechanisms must be developed to address the eradication of infrastructure maintenance backlogs. The main risk associated with a low repairs and maintenance ratio is that the expected useful lives of

assets will decrease, resulting in the earlier replacement of assets, for which inadequate financial capacity exists within the NMBM's current revenue base.

FIGURE 5.8: Repairs and maintenance



In general, the financial viability and sustainability ratios reflect a deterioration compared to previous financial years. However, the following ratios reflecting the Municipality's financial sustainability require urgent attention:

- Total outstanding service debtors
- Creditors' systems efficiency
- Repairs and maintenance
- Liquidity ratio
- Cost coverage

TABLE 5.62: Financial ratio

Description	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Liquidity ratio	0.73:1	0.90:1	1.05:1	1.01:1	1.19:1	1.29:1	1.31:1	0.77:1	0.58:1
Cost coverage	1.61 months	3.00 months	3.64 months	3.88 months	4.39 months	5.30 months	5.24 months	4.08 months	2.87 months
Total outstanding service debtors	25.01%	25.68%	30.92%	32.87%	36.45%	29.40%	31.93%	31.81%	29.87%
Debt coverage	29.20 times	34.24 times	37.59 times	41.76 times	42.41 times	38.60 times	46.04 times	48.31 times	56.35 times
Creditors systems efficiency	58%	59%	49.65%	37.88%	38.32%	31.50%	51.28%	39.29%	37.62%
Capital charges to operating expenditure	2.84%	2.70%	2.15%	2.02%	1.77%	2.22%	2.06%	1.47%	1.49%
Employee costs	34.95%	26.35%	32.11%	28.56%	33.00%	26,86%	21.91%	24.05%	23.82%
Repairs and maintenance	3.78%	3.94%	4.28%	2.62%	2.88%	2.80%	2.71%	2.87%	2.95%

The following table presents an analysis of the MFMA Circular 71 ratios.

TABLE 5.63: MFMA Circular No 71: Template for Calculation of Uniform Financial Ratios and Norms

	RATIO	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	2024/25 Results	2023/24 Results
1. FINANCIAL POSITION						
A. Asset Management/Utilisation						
This Ratio is to assess the level of Capital Expenditure to Total Expenditure, which indicates the prioritisation of expenditure towards current operations versus future capacity in terms of Municipal Services.						
1	Capital Expenditure to Total Expenditure	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%		6.63%	7.30%
				Total Operating Expenditure	18,684,598,148	17,398,871,000
				Taxation Expense	-	-
				Total Capital Expenditure	1,326,451,700	1,369,978,147
INTERPRETATION AND MUNICIPAL COMMENTS						
A ratio of less than 10 % holds a potential risk to future service delivery. The ratio is below the target range. It indicates that the municipality has the capacity to take on additional financing from borrowing to invest in revenue-generating infrastructure projects.						
The purpose of the Ratio is to indicate the percentage of Impairments compared to the Carrying Value of the Assets; a ratio above 0% reflects a risk in service delivery, and therefore corrective measures should be implemented.						
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Statement of Financial Position, Notes to the AFS and AR	0%		0.04%	0.00%
				PPE, Investment Property and Intangible Impairment	8,889,977	-
				PPE at carrying value	20,235,246,335	19,717,517,826
				Investment at carrying value	134,272,323	138,357,004
				Intangible Assets at carrying value	39,672,727	56,783,993
INTERPRETATION AND MUNICIPAL COMMENTS						
A ratio above 0% reflects a risk in service delivery, and therefore corrective measures should be implemented. The Metro had no impairment of assets for the 2023/24 financial year.						
The Ratio measures the level of repairs and maintenance to ensure adequate maintenance to prevent breakdowns and interruptions to service delivery. Repairs and maintenance of municipal assets are required to ensure the continued provision of services.						
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports	8%		2.54%	2.36%
				Total Repairs and Maintenance Expenditure	516,537,362	468,764,500
				PPE at carrying value	20,235,246,335	19,717,517,826
				Investment Property at Carrying Value	134,272,323	138,357,004
INTERPRETATION AND MUNICIPAL COMMENTS						
A ratio below the norm of 8% indicates that insufficient monies are being spent on repairs and maintenance to the extent that it could increase impairment of useful assets. The Municipality does not incorporate any Employee Related Costs that are directly related to Repairs and Maintenance projects and work performed, and may therefore, materially understate the repairs and maintenance costs of the municipality. A material indication is the overtime payment in respect of maintenance work performed by Infrastructure Directorates. Achieving a level of 8% might not be realistic for the municipality, but it is important to take into consideration the extent of the capital budget used to renew and upgrade existing assets, thereby assisting in maintaining the quality and useful life of the municipal assets.						

B. Debtors Management						
The Ratio indicates the collection rate, i.e. level of payments. It measures increases or decreases in Debtors relative to billed revenue. In addition, to determine the real collection rate, bad debts written off is taken into consideration						
1	Collection Rate	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year Reports, IDP and AR	95%		66.91%	66.22%
				Gross Debtors closing balance	21,173,373,391	16,925,296,413
				Gross Debtors opening balance	16,925,296,413	15,305,083,636
				Bad debts written off	430,676,368	2,838,021,100
				Billed Revenue	14,137,651,608	13,197,263,553
INTERPRETATION AND MUNICIPAL COMMENTS						
The poor collection rate is driving the Metro towards financially unsustainable levels. The ratio indicates the quality of credit control by ensuring that what was billed is collected, but, also the quality of Revenue Management which measures the ability to set affordable tariffs and bill correctly. It is clear that the revenue collection of the municipality requires urgent attention, and corrective measures should be implemented. This ratio must be viewed along with the results from the age analysis and the net debtor's days ratio.						
This ratio compares the value of Bad Debts Written off on Consumer Debtors to Bad Debts provided for Consumer Debtors to ensure that the Provision for Bad Debts is sufficient.						
2	Bad Debts Written off as % of Provision for Bad Debt	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	100%		2%	21%
				Consumer Debtors: Bad debts written off	430,676,368	2,838,021,100
				Consumer Debtors Current bad debt Provision	17,664,137,457	13,477,713,302
INTERPRETATION AND MUNICIPAL COMMENTS						
The municipality should only write off Bad Debts already provided for due to their recoverability. The automatic 90-day write-off of ATTP consumers had not been provided for in the provision for doubtful debts and impedes on the total credit control management. The National Treasury indicated on more than one instance that this bad practice should be discontinued. The debtors' book is very old, and write-offs of irrecoverable doubtful debts provided for should be considered by the municipality.						
This ratio reflects the collection period. Net Debtor Days refers to the average number of days required for a Municipality or Municipal Entity to receive payment from Consumers for bills/invoices issued to them for services.						
3	Net Debtors Days	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	30 days		91 days	95 days
				Gross debtors	21,173,373,391	16,925,296,413
				Bad Debt Provision	17,664,137,457	13,477,713,302
				Billed Revenue	14,137,651,608	13,197,263,553
INTERPRETATION AND MUNICIPAL COMMENTS						
The ratio indicates the quality of the credit control policy, the effectiveness of the implementation thereof and the quality of revenue management. The ratio is above the norm and therefore, is exposed to significant cash flow risk. The municipality is experiencing challenges in the collection of outstanding amounts due to this. The outcome also indicates that a significant amount of potential cash is tied up in consumer debtors, and the municipality must improve its revenue and cash flow management.						

C. Liquidity Management						
The ratio indicates the Municipality's ability to meet at least its monthly fixed operating commitments from cash and short-term investment without collecting any additional revenue, during that month.						
1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year Reports and AR	1 - 3 Months		3.09 Month	4.08 Month
				Cash and cash equivalents	744,211,670	1,022,395,080
				Unspent Conditional Grants	460,954,292	336,091,069
				Overdraft- External Borrowing not spent	-	-
				Short-Term Investments	3,066,909,255	3,407,265,413
				Total Annual Operational Expenditure	13,024,480,456	12,049,784,316
INTERPRETATION AND MUNICIPAL COMMENTS						
The ratio is well above the norm and indicates that, at least over the short term the municipality has a low risk of being unable to fund monthly fixed operational expenditure and to continue rendering services. It is also clear that the poor collection rate is impacting the liquidity of the Metro and poses a financial risk over the short to medium term.						
The Ratio is used to assess the Municipality's ability to pay back its Short-term Liabilities (Debt and Payables) with its Short-term Assets (Cash, Inventory, Receivables)						
2	Current Ratio	Statement of Financial Position, Budget, IDP and AR	1.5 - 2:1		1.64	1.83
				Current Assets	10,854,994,202	10,602,637,258
				Current Liabilities	6,600,083,593	5,785,429,368
INTERPRETATION AND MUNICIPAL COMMENTS						
Due to the ratio being higher than the norm, the Municipality will be able to pay its current or short-term obligations and provide for a risk cover to enable it to continue operations at desired levels. The only concern will be the level of irrecoverable old outstanding debtors included in the Current assets. It is also clear that the poor collection rate is impacting the liquidity of the Metro and poses a financial risk over the short to medium term.						
D. Liability Management						
The Ratio indicates the cost required to service the Borrowing. It assesses the Borrowing or Payment obligation expressed as a percentage of Total Operating Expenditure.						
1	Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure	Statement of Financial Position, Statement of Cash Flows, Statement of Financial Performance, Budget, IDP, In-Year Reports and AR	6% - 8%		1.49%	1.74%
				Interest Paid	65,706,562	110,393,878
				Redemption	213,246,121	192,286,800
				Total Operating Expenditure	18,684,598,148	17,398,871,000
				Taxation Expense	-	-

INTERPRETATION AND MUNICIPAL COMMENTS						
The ratio is well below the maximum norm. It indicates that the municipality has the capacity to take on additional financing from borrowing to invest in revenue-generating infrastructure projects. The cash flow requirements of the municipality should always be considered when assessing this ratio.						
This Ratio indicates the extent of Total Borrowings in relation to Total Operating Revenue. It indicates short- and long-term debt financing relative to the operating revenue of the municipality.						
2	Debt (Total Borrowings) / Revenue	Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR	45%		5.89%	7.82%
				Total Debt	925,104,675	1,143,532,076
				Total Operating Revenue	17,503,933,754	16,334,917,033
				Operational Conditional Grants	1,786,166,043	1,712,897,427
INTERPRETATION AND MUNICIPAL COMMENTS						
The municipality has sufficient revenue to afford the current level of Borrowing. The current outcome of the ratio also indicates the opportunity for the municipality to take on borrowing for revenue-related infrastructure Assets.						
E. Sustainability						
The ratio measures the extent to which the Other Reserves, which are required to be cash-backed are actually cash-backed by Cash Reserves.						
1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	Statement Financial Position, Budget and AR	100%		610%	816%
				Cash and Cash Equivalents	744,211,670	1,022,395,080
				Bank Overdraft	-	1
				Short-Term Investment	3,066,909,255	3,407,265,413
				Long Term Investment	-	1
				Unspent Grants	460,954,292	336,091,069
				Net Assets	21,046,982,018	21,178,463,928
				Share Premium	-	-
				Share Capital	-	-
				Revaluation Reserve	-	-
				Fair Value Adjustment Reserve	-	-
				Accumulated Surplus	20,497,994,402	20,676,776,589
INTERPRETATION AND MUNICIPAL COMMENTS						
The municipality has sufficient cash and cash equivalents to fund current and future operations. The municipality should however, urgently address the poor debtors' collection rate as it poses a material risk to the future sustainability.						

2. FINANCIAL PERFORMANCE						
A. Efficiency						
The Ratio assesses the extent to which the Municipality generates Operating Surpluses.						
1	Net Operating Surplus Margin	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%		-6.75%	-6.51%
				Total Operating Revenue	17,503,933,754	16,334,917,033
				Depreciation - Revalued Portion (Only populate if the depreciation line item in the Statement of Financial Performance is based on the revalued asset value)	-	-
				Total Operating Expenditure	18,684,598,148	17,398,871,000
				Taxation Expense	-	-
INTERPRETATION AND MUNICIPAL COMMENTS						
The municipality moved from a surplus in 2022/23 to a deficit position in the 2023/24 and 2024/25 financial years. The material risk to the sustainability of the municipality is the huge deficit being experienced in the electricity service. Deficits were also achieved for the Water and Refuse functions. This should be addressed with the required urgency. The extent of the Debt impairment for Receivables due to a poor debtor's collection rate further impacts on the deficit position of the municipality.						
This ratio measures the extent to which the municipality generates a surplus or deficit in rendering electricity service. The purpose of the Ratio is to determine the contribution made by the provision of Electricity Services, being one of the major functions of a municipality.						
2	Net Surplus /Deficit Electricity	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%		-19.78%	-28.58%
				Total Electricity Revenue	6,207,709,697	5,087,327,650
				Total Electricity Expenditure	7,435,314,757	6,541,313,182
INTERPRETATION AND MUNICIPAL COMMENTS						
Whilst the Electricity Service function should be achieving a profit margin level of between 0% and 15% after both primary and secondary costs are considered, it has been running at a loss since the 2018/19 financial year, and it is regressing materially. The impact and the extent of the escalating electricity theft through tampering and illegal connections contribute to the abnormally high electricity losses that pose a material risk to the sustainability of the municipality. Implementation of strategies to address both the theft of electricity and a at least cost-reflective electricity tariff structure is urgently required to address the financial risk to the municipality in the short term.						
This ratio measures the extent to which the municipality generates a surplus or deficit in rendering water service. The purpose of the Ratio is to determine the contribution made by the provision of water service, which is one of the major functions of a municipality.						
3	Net Surplus /Deficit Water	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		-9.88%	4.16%
				Total Water Revenue	3,555,315,412	3,918,306,035
				Total Water Expenditure	3,906,440,393	3,755,371,837
INTERPRETATION AND MUNICIPAL COMMENTS						
The municipality introduced punitive water tariffs due to severe drought conditions being experienced in the water catchment areas of the municipality. Once the punitive tariffs were reduced to non-punitive tariffs, they had a material impact on the surplus position for the water service. The consequence of the punitive tariffs, however, resulted in an alarming increase in the outstanding water consumer debtors due to non-payment for water consumed. The Water Service surplus position in this instance did not convert into cash due to a poor average annual collection rate. This is not a financially sustainable position. And a tariff structure should be in place to ensure that the water service remains profitable once non-punitive tariffs are being charged.						

This ratio measures the extent to which the municipality generates a surplus or deficit in rendering refuse service. The purpose of the Ratio is to determine the contribution made by the provision of refuse service, being one of the major functions of a municipality.						
4	Net Surplus /Deficit Refuse	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		-21.88%	-10.07%
				Total Refuse Revenue	480,012,646	475,508,797
				Total Refuse Expenditure	585,059,584	523,378,883
INTERPRETATION AND MUNICIPAL COMMENTS						
The ratio had deteriorated during the 2024/25 financial year, and it should be attended to in order to at least cover the costs associated with this service.						
This ratio measures the extent to which the municipality generates a surplus or deficit in rendering sanitation and wastewater service. The purpose of the Ratio is to determine the contribution made by the provision of sanitation and wastewater service, being one of the major functions of a municipality						
5	Net Surplus /Deficit Sanitation and Wastewater	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= or > 0%		22.70%	22.17%
				Total Sanitation and Water Waste Revenue	1,223,353,549	1,101,451,924
				Total Sanitation and Water Waste Expenditure	945,688,600	857,281,276
INTERPRETATION AND MUNICIPAL COMMENTS						
This ratio had improved but should continue to be maintained at a level not less than 15% to provide for future capital requirements and to address the material backlogs being experienced in the sanitation infrastructure environment.						
B. Distribution Losses						
The purpose is to measure the percentage loss of potential revenue from Electricity Services through electricity units purchased and generated but not sold because of losses incurred through theft (illegal connections), non or inaccurate metering or wastage. It is expected that implementation of the free basic service policy is included in the calculation for sale of electricity.						
1	Electricity Distribution Losses (Percentage)	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%		26.81%	26.11%
				Number of units purchased and/or generated	3,478,280,246	3,403,717,694
				Number of units sold	2,545,742,567	2,514,894,135
INTERPRETATION AND MUNICIPAL COMMENTS						
The ratio had deteriorated consistently over the last 10 financial years and despite various strategies to address the electricity losses no success to date. A solution to this escalating material risk affecting the financial sustainability of the municipality requires urgent mitigation strategies that can be implemented. The losses can be attributed to theft that is illegal connections, meter tampering and non-billed revenue due to faulty meters.						
The purpose is to measure the percentage loss of potential revenue from water service through kilolitres of water purchased but not sold because of losses incurred through theft (illegal connections), non or inaccurate metering or wastage as a result of deteriorating water infrastructure. It is expected that implementation of the free basic service policy is included in the calculation for sale of water.						
2	Water Distribution Losses (Percentage)	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%		52.74%	48.66%
				Number of kilolitres purchased and/or purified	128,827,447	114,753,584
				Number of kilolitres sold	60,880,502	58,919,762
INTERPRETATION AND MUNICIPAL COMMENTS						
Despite the implementation of various strategies, it proves difficult to manage water losses back to below the 30% level. It is however critical to focus on the strategies that will have a material impact to reduce water losses particularly considering the drought conditions impacting on the water catchment areas of the municipality and ultimately water supply.						

C. Revenue Management						
INTERPRETATION AND MUNICIPAL COMMENTS						
Please refer to page 14 of MFMA Circular No. 71						
This Ratio measures overall Revenue growth. In addition, this ratio will assist in determining if the increase in Expenditure will be funded by an increase in Revenue base or some other means						
2	Revenue Growth (%)	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= CPI		6.22%	-3.16%
				CPI	6%	6%
				Total Revenue (Previous)	17,466,972,212	18,037,011,132
				Total Revenue (Current)	18,553,979,901	17,466,972,212
INTERPRETATION AND MUNICIPAL COMMENTS						
There was an improvement of this ratio from the 2023/24 to the 2024/25 financial year. However , the material electricity loss, and the impact of the punitive water tariffs should be considered as it renders significant risk to the future cash flow and financial sustainability of the municipality.						
This Ratio measures overall Revenue growth adjusted for Capital Grants. In addition, this ratio will assist in determining if the increase in Expenditure will be funded by the increased Revenue Base or by some other means.						
3	Revenue Growth (%) - Excluding capital grants	Statement of Financial Performance, Notes to AFS , Budget, IDP, In-Year reports and AR	= CPI		7.16%	-6.68%
				CPI	6%	6%
				Total Revenue Excl. Capital (Previous)	16,334,917,033	17,503,933,754
				Total Revenue Excl. Capital (Current)	17,503,933,754	16,334,917,033
INTERPRETATION AND MUNICIPAL COMMENTS						
There was an improvement of this ratio from the 2023/24 to the 2024/25 financial year. However , the material electricity loss, and the impact of punitive water tariffs should be considered as it renders significant risk to the future cash flow and financial sustainability of the municipality.						
D. Expenditure Management						
This ratio indicates the average number of days taken for Trade Creditors to be paid.						
1	Creditors Payment Period (Trade Creditors)	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR	30 days		88 days	84 days
				Trade Creditors	2,463,293,681	2,121,044,114
				Contracted Services	1,076,455,681	987,834,318
				Inventory Consumed	550,228,431	517,688,177
				General expenses	714,151,470	699,008,682
				Bulk Purchases	6,500,312,179	5,635,672,552
				Capital Credit Purchases (Capital Credit Purchases refers to additions of Investment Property and Property, Plant and Equipment)	1,326,451,700	1,369,978,147

INTERPRETATION AND MUNICIPAL COMMENTS						
A period longer than 30 days to settle creditors is normally an indication that the municipality may be experiencing cash flow problems, however in the case of the municipality this is largely as a result of disputes, processing of payments, etc. This is supported by the extent of unauthorised, fruitless and wasteful as well as irregular expenditure experienced in the municipality also assisting toward a poor 37.62% creditors efficiency ratio. Despite the need to reduce the Creditors Payment period it is as important to ensure that the unauthorised, fruitless and wasteful as well as irregular expenditure are being reduced and mitigated.						
This ratio measures the extent to which the Municipality has incurred Irregular, Fruitless and Wasteful and Unauthorised Expenditure.						
2	Irregular, Fruitless and Wasteful and Unauthorised Expenditure / Total Operating Expenditure	Statement Financial Performance, Notes to Annual Financial Statements and AR	0%		12.26%	16.72%
				Irregular, Fruitless and Wasteful and Unauthorised Expenditure	2,289,890,391	2,909,621,497
				Total Operating Expenditure	18,684,598,148	17,398,871,000
				Taxation Expense	-	-
INTERPRETATION AND MUNICIPAL COMMENTS						
A ratio above 0% must be investigated. The overall level of this expenditure is R26,844,553,417 as at the end of the 2024/25 financial year and requires urgent attention and action from the municipal council. The total expense consisted of Unauthorised Expenditure, Irregular Expenditure and Fruitless and Wasteful Expenditure in the amounts of R1,858,130,225, R24,276,293,752 and R710,129,440, respectively.						
This ratio measures the extent of Remuneration to Total Operating Expenditure.						
3	Remuneration as % of Total Operating Expenditure	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%		22.78%	23.05%
				Employee/personnel-related cost	4,169,895,490	3,928,615,190
				Councillors Remuneration	85,932,922	82,053,377
				Total Operating Expenditure	18,684,598,148	17,398,871,000
				Taxation Expense	-	-
INTERPRETATION AND MUNICIPAL COMMENTS						
The ratio reduced from the 2023/24 to the 2024/25 financial year, but it does not mean that it performed better, as the extent of growth in the Debt Impairment and the Bulk Electricity purchases has contributed to the reduced outcome of this ratio. The inconsistent actuarial determination of post-retirement benefits also has a significant impact on Employee Related Costs from one year to another. Therefore, the reduction should be assessed and viewed considering the other impacts. The lower ratio was also impacted by the material adjustment to the Debt Impairment Expenditure. Therefore, although the ratio may indicate an improvement, it should be managed to ensure an efficient and effective organisational structure.						
This ratio measures the extent to which the municipality's resources are committed towards contracted services to perform municipal-related functions.						
4	Contracted Services % of Total Operating Expenditure	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%		5.57%	5.68%
				Contracted Services	1,040,855,772	987,834,318
				Total Operating Expenditure	18,684,598,148	17,398,871,000
				Taxation Expense	-	-
INTERPRETATION AND MUNICIPAL COMMENTS						
The extent and the continuous growth of contracted services must be addressed. The municipality should equip itself to perform its functions internally and create capacity to ensure proper control and accountability for the functions assigned. Therefore, the municipality's outsourcing decisions should be weighed against the ability to attract skills; however, increases in this ratio can further expose the municipality to other risks, such as the inability to build capacity and ongoing reliance on Contractors. Again, one should consider that the Debt Impairment was materially adjusted and that it resulted in lower proportional spending for other expenditure categories.						

E. Grant Dependency						
The Ratio measures the extent to which the municipality's Total Capital Expenditure is funded through Internally Generated Funds and Borrowings.						
1	Own Funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure.	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR.	None		32.44%	16.68%
				Internally generated funds	393,566,252	175,684,356
				Borrowings	36,738,376	52,895,992
				Total Capital Expenditure	1,326,451,700	1,369,978,147
INTERPRETATION AND MUNICIPAL COMMENTS						
It is important to maximise the funding mix in line with the affordability levels of the municipality. The funding mix for capital expenditure is dependent on the municipal policy and the ability to raise revenue from different sources. Increased capacity for internally generated funding is required by ensuring that the municipality plan, produce and executes surplus budgets. The ability and capacity of the municipality to take on external borrowing for revenue-generating infrastructure assets should be considered.						
The ratio measures the extent to which the Total Capital Expenditure of the Municipality is funded through Internally Generated Funds.						
2	Own Funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure.	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR.	None		29.67%	12.82%
				Internally generated funds	393,566,252	175,684,356
				Total Capital Expenditure	1,326,451,700	1,369,978,147
INTERPRETATION AND MUNICIPAL COMMENTS						
It is important to maximise the funding mix in line with the affordability levels of the municipality. The funding mix for capital expenditure is dependent on the municipal policy and the ability to raise revenue from different sources. Increased capacity for internally generated funding is required by ensuring that the municipality plan, produce and executes surplus budgets.						
The Ratio assesses the extent of Own Source Revenue to Total Operating Revenue, including Agency Revenue, hence self-sufficiency.						
3	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None		89.80%	89.51%
				Total Revenue	18,553,979,901	17,466,972,212
				Government grants and subsidies	2,836,212,190	2,844,952,606
				Public contributions and Donations	-	-
				Capital Grants	1,050,046,147	1,132,055,179
INTERPRETATION AND MUNICIPAL COMMENTS						
The level has deteriorated from the 2022/23 to the 2023/24 financial year. It is important that the ratio measuring own source revenue should be increasing over time, as it reflects the municipal efforts towards self-sufficiency.						

3. BUDGET IMPLEMENTATION						
This ratio measures the extent to which Budgeted Capital Expenditure has been spent during the financial year under review. Further, this ratio measures the municipality's ability to implement capital projects and monitor the risks associated with non-implementation. The ratio also assesses whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget.						
1	Capital Expenditure Budget Implementation Indicator	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%		75.64%	81.99%
				Actual Capital Expenditure	1,326,451,700	1,369,978,147
				Budget Capital Expenditure	1,753,611,197	1,670,843,996
INTERPRETATION AND MUNICIPAL COMMENTS						
Any variance below 95% as had been experienced over the last two financial years indicates discrepancies in planning and budgeting, capacity challenges to implement projects and/or Supply Chain Management process failures, which should be investigated and corrective measures implemented. The spending on capital has deteriorated over the 2024/25 financial year.						
This ratio measures the extent to which the Budgeted Operating Expenditure has been spent during the financial year under review. The ratio also assesses whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget.						
2	Operating Expenditure Budget Implementation Indicator	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		113.72%	103.02%
				Actual Operating Expenditure	18,684,598,148	17,398,871,000
				Budget Operating Expenditure	16,429,656,650	16,889,122,320
INTERPRETATION AND MUNICIPAL COMMENTS						
Variances from 100% normally indicate challenges to implement, issues of financial control and management and/or poor budgeting. Capacity challenges to undertake proper budgeted/planned service delivery, accurate and credible budgets, as well as the lack of an mSCOA integrated financial system with proper business processes and planning tools, etc., could result in the variances of expenditure levels from one year to another. The inability to adequately estimate the correct level of debt impairment has mainly contributed to the over expenditure of the total budget provision.						
This ratio measures the extent of Actual Operating Revenue (Excl. Capital Grant Revenue) received in relation to Budgeted Operating Revenue during the financial year under review.						
3	Operating Revenue Budget Implementation Indicator	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		97.09%	99.47%
				Actual Operating Revenue	17,503,933,754	16,334,917,033
				Budget Operating Revenue	18,028,715,810	16,421,777,660
INTERPRETATION AND MUNICIPAL COMMENTS						
Although there is a good result obtained when compared to the Adjustments Budget, it is clear that the extent of changes from the Original Budget to the Adjustments Budget, specifically within the Electricity and Water services, as well as the extent of actual outcomes of the same services to the budget, indicate that the budget process requires attention.						
The ratio measures the extent of Actual Service Charges and Property Rates Revenue received in relation to Budgeted Service Charges and Property Rates Revenue during the financial year under review.						
4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		97.44%	98.17%
				Actual Service Charges and Property Rates Revenue	12,642,028,101	11,986,302,332
				Budget Service Charges and Property Rates Revenue	12,974,261,250	12,209,351,970
INTERPRETATION AND MUNICIPAL COMMENTS						
The municipality is performing well in respect of this ratio, and the budgets and actual outcomes are well aligned. The impact of both the implementation of the ATTP policy and the amendment of punitive water tariffs affected the estimation of the budgeted revenue levels for the 2024/25 financial year.						

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

5.4 CAPITAL EXPENDITURE

INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

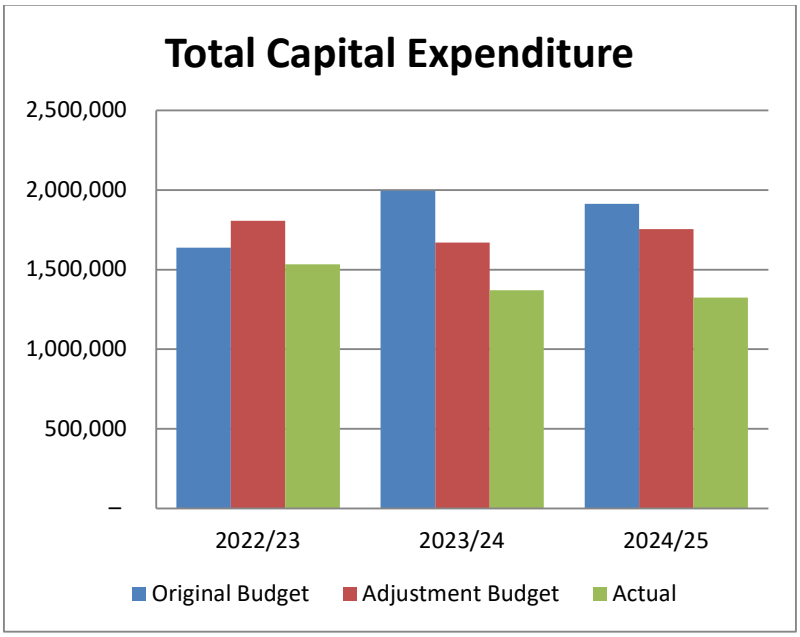
Capital Budget Spending

The Municipality spent R1.326 billion (representing 75.64%) of its approved R1.754 billion Budget in the 2024/25 financial year. Delays in supply chain management processes and other Budget amendments (impacting the Capital Budget) resulted in lower spending on capital projects than anticipated. The unspent DORA grants as at 30 June 2025 will be paid back to National Treasury or offset against the Equitable Share to be received during the 2025/26 financial year. The table and figure below illustrate the trend of capital budget expenditure from the 2022/23 financial year. It can be observed that the lowest capital expenditure was recorded in the 2024/25 financial year.

TABLE 5.64: Total capital expenditure: 2022/23 to 2024/25

Total Capital Expenditure: 2022/23 to 2024/25			
			R'000
Detail	2022/23	2023/24	2024/25
Original Budget	1,638,618	1,995,960	1,913,807
Adjustment Budget	1,807,558	1,670,844	1,753,651
Actual	1,532,858	1,369,978	1,326,452

FIGURE 5.9: Total capital expenditure



The table below indicates the spending by municipal directorates (including MBDA projects) against the 2024/25 Capital Budget:

TABLE 5.65: Capital Spending by Directorates

Directorate	2024/25 Total Capital Budget as at 30 June 2025	Actual Expenditure as at 30 June 2025	% Capital Spend as at 30 June 2025	Explanation of Variances greater than 10 %
Infrastructure & Engineering - Roads & Storm water	600,970,671	433,287,788	72.10%	The main variance can be attributed to the capital projects which are linked to the Municipal Disaster Grants that were allocated to NMBM for the 2024/25 Financial Year. The total value of these grants is around R124 million, of which only R15,6 million was spent by 30 June 2025.
Human Settlements	137,205,900	111,506,984	81.27%	The main variance can be attributed to the following Capital Projects: Nkatha / Seyisi (Sewer Reticulation) -The sewer reticulation portion of this project was completed, however, as part of this Capital Project, the Directorate had included provision for a sewer pumpstation which is still at the planning phase and is not yet ready for implementation. Mandela Village 71 Sites (Roadworks) - Human Settlements Directorate is dependent on the D&I Sub-Directorate for the implementation of this project. There was delay on implementation of the work which resulted in non-expenditure
Economic Development, Tourism & Agriculture	9,808,690	4,691,656	47.83%	The variance can be attributed to two Capital Projects mainly linked to the Fresh Produce Market: Perimeter Wall - The contract for the appointed service provider did not include a fencing component, therefore the LOA was not approved by SCM. Banana Ripening Facility - The item was presented at BSC on the 6th of Dec 2024. Unfortunately, the item was only approved by the BAC of the 04 July 2025, at which time the 2024/25 financial year had already concluded.
Sport, Recreational and Cultural Service	32,312,180	25,406,195	78.63%	Based on the information submitted by various Project Managers, the common reason for the projects not being able to be implemented timeously relates to SCM internal issues. Amongst others are the issues related to the Informal Tender threshold.
Safety & Security	31,924,000	6,947,088	21.76%	The main variance can be attributed to the Safer City capital projects. There is no contract in place and therefore minimal work was implemented using informal tender processes. Additionally the tender for the purchase of the trooper carrier had to be cancelled due to the tender being non-responsive.
Budget & Treasury	9,395,000	2,033,509	21.64%	The main variance can be attributed to the following projects: Security Measures at Harrower Road Cable Yard - A Contractor was only appointed During June 2025, as there was no formal contract in place. As a result, all the planned work could not be completed within the 2024/25 Financial Year due to time constraints. Construction of new SCM Offices - The item was presented to the BEC multiple times until it was approved for recommendation to the BAC in February 2025. The bulk of construction was anticipated to be completed within the 2024/25 financial year. Unfortunately, based on the remaining time in the financial year and the lack of sufficient outer year Capital Budget provision, the item could not proceed. The process will recommence in the new financial year.
Public Health	110,489,430	95,314,382	86.27%	The main variance can be attributed to the following projects: Air Pollution Monitoring Equipment - The signed National Treasury RT37 contract was only received by SCM at 23 June 2025. Therefore, no orders could be issued and fulfilled by 30 June 2025. Purchase of Waste Containers - The Procurement process experienced delays due to the committees not sitting. The process is currently at evaluation stage
Corporate Services	31,641,760	16,979,519	53.66%	The main variance can be attributed to the Refurbishment of High Sites capital project. The orders were placed but the equipment was only to be delivered by October 2025. Other Capital Projects which included fencing within their scope of work could not be implemented, as no contract had been awarded. SCM Contract Sections is still attending to appeals.
Sanitation Service	155,471,662	109,289,600	70.30%	Various projects were unable to be completed during the 2024/25 financial year due to contractor's cash flow challenges and long-lead time of materials. Unfortunately this resulted in the installation of equipment having to be deferred to the new financial year.

Directorate	2024/25 Total Capital Budget as at 30 June 2025	Actual Expenditure as at 30 June 2025	% Capital Spend as at 30 June 2025	Explanation of Variances greater than 10 %
Water Service	375,686,294	310,780,532	82.72%	The variance can be mainly attributed to two projects: Motherwell/ Bethelsdorp Pipeline - This project has been delayed due to the pending approval of the Environmental Authorisation , as well as the long-lead time of materials. New Scientific Services building - The procurement process was delayed, pending approval of an item to the City Manager for the appointment of a conveyancing attorney.
Electricity & Energy	244,745,610	187,969,161	76.80%	Several Electricity Capital Projects were affected by the delays in the BAC approval of the RT29-2024 Tranversal Contract. These delays resulted in the Directorate not being able to issue all the planned work orders within the 2024/25 Financial Year.
	1,739,651,197	**1,304,206,413**	**74.97%**	
MBDA	14,000,000	22,245,287	**158.89%**	Refer MBDA's financial statements
TOTAL ECONOMIC ENTITY	**1,753,651,197**	**1,326,451,700**	**75.64%**	

The 2024/25 Capital Budget was funded as follows:

TABLE 5.66: Capital expenditure funding

FUNDING SOURCES	2024/25 Original Budget	2024/25 Adjustments Budget	2024/25 Final Budget	Expenditure	% Spent
Total CRR - Capital Replacement Reserve	226,522,700	147,619,322	147,619,322	103,378,201	70.03%
Total Levies Replacement Grant Funding	397,960,000	388,910,020	388,910,022	312,447,053	80.34%
Public Contributions	43,000,000	41,500,000	41,500,000	20,302,112	48.92%
Urban Settlements Development Grant	536,007,660	563,757,671	505,082,891	443,618,946	87.83%
Informal Settlements Upgrading Partnership Grant	279,341,819	268,767,830	268,767,830	249,233,967	92.73%
IPTS Grant	62,299,750	50,925,290	50,925,290	42,455,708	83.37%
Neighbourhood Development Partnership Grant	14,967,830	14,967,830	14,967,830	0	0.00%
External Loan	130,228,580	69,164,981	69,164,981	36,738,376	53.12%
Regional Bulk Infrastructure Grant	217,391,300	217,391,300	137,748,690	99,606,651	72.31%
Municipal Disaster Response Grant	0	46,955,651	46,955,651	1,456,352	3.10%
Municipal Disaster Recovery Grant	0	77,391,300	77,391,300	14,168,370	18.31%
Energy Efficiency & Demand Side Management Grant	6,086,960	4,617,390	4,617,390	3,059,679	67.73%
Total	**1,913,806,599**	**1,891,968,585**	**1,753,651,197**	**1,326,451,700**	**75.60%**

TABLE 5.66.1: Capital expenditure categories of funding				
Funding Source	**% of Original Budget**	**% of Adjustments Budget**	**% of Final Budget**	**% of Actual Expenditure**
Grant Funding	**1,159,095,319**	**1,286,274,262**	**1,147,956,872**	**873,888,070**
	60.56%	67.99%	65.46%	65.88%
Internal Funding	624,482,700	536,529,342	536,529,344	415,825,254
	32.63%	28.36%	30.59%	31.35%
Borrowing	130,228,580	69,164,981	69,164,981	36,738,376
	6.80%	3.66%	3.94%	2.77%
Total	1,913,806,599	1,891,968,585	1,753,651,197	1,326,451,700
Total %	**100.00%**	**100.00%**	**100.00%**	**100.00%**

65.88% of the 2024/25 capital budget was funded by conditional grants. The Municipality performed as follows on the DORA Capital Grants:

DORA Capital Grants:

Urban Settlements Development Grant

This grant is to assist metropolitan municipalities in improving urban land production to the benefit of poor households, to improve spatial integration and densities by supplementing the budgets of metropolitan municipalities.

DORA Original Allocation:	R 635,473,000
Less: DORA Adjustment	R 67,476,000
Amount of Grant Received	R 567,997,000
Add: DORA roll-over from 2023/24	R 26,508,445
Total USDG Available	R 594,505,445
Less: Transfer to Operating	R 9,779,452
Total USDG Available for Capital expenditure	R 584,725,993
Expenditure to date:	R 510,587,698
Unspent as at 30 June 2025:	**R 74,138,295**

As at 30 June 2025, 87.32% of the DORA allocation was spent.

The Government Gazette, No. 52381 dated 25 March 2025 - Division of Revenue Act 92/2024) as amended by Division of Revenue Amendment Act (48/2024): Publication of Allocations refers:

Grant	Original Allocation	Amendment	Amended Allocation
Urban Settlements Development Grant	R635,473,000	(R67,476,000)	R567,997,000

R26,508,445 of the 2023/24 Unspent Conditional grant in the amount of R45,448,040 was approved by National Treasury as a roll-over to the 2024/25 financial year. The balance of R18,939,595 was set off against the 2024/25 Equitable Share. The unspent R74,138,295 will be set off against the 2025/26 Equitable Share, as the roll-over application was not approved by the National Treasury.

Public Transport Infrastructure Grant

This grant is to provide for accelerated planning, construction and improvement of public and non-motorised transport infrastructure.

DORA Original Allocation:	R 0
Add: Transfer from Operating	R50,925,290
Expenditure to date:	R42,455,708
Unspent as at 30 June 2025:	**R 8,469,582**

As at 30 June 2025, 83.37% of the DORA allocation was spent. The unspent 2023/24 conditional grant was offset against the 2024/25 Equitable Share in the amount of R18,163,388. The unspent 2024/25 conditional grant was not approved for roll-over to the 2025/26 financial year and will be offset against the 2025/26 Equitable Share in the amount of R8,469,582.

Informal Settlements Partnership Grant – Portion allocated for capital expenditure.

In 2020/21, this new grant was introduced to fund capital expenditure relating to the upgrade of informal settlements through partnerships between communities and metros.

DORA Original Allocation:	R 361,684,000
Amount of Grant Received	R 361,684,000
Less: Transfer to Operating	R 35,116,699
Amount available for Capital expenditure	R 326,567,301
Expenditure to date:	R 291,860,746
Unspent as at 30 June 2025:	**R 34,706,555**

As at 30 June 2025, 89.37% of the DORA allocation was spent. The unspent 2023/24 conditional grant was offset against the 2024/25 Equitable Share in the amount of R16,626,412. The unspent 2024/25 conditional grant was not approved for roll-over to the 2025/26 financial year and will be offset against the 2025/26 Equitable Share in the amount of R34,706,555.

Energy Efficiency and Demand Side Management Grant

This grant is to provide subsidies to municipalities to implement energy efficient and demand-side management (EEDSM) initiatives within municipal infrastructure in order to reduce electricity consumption and improve energy efficiency.

DORA Allocation:	R 7,000,000
Less: Transfer to Operating	R 1,338,880
Amount available for Capital expenditure	R 5,661,120
Expenditure to date:	R 3,719,463
Unspent as at 30 June 2025:	**R 1,941,657**

As at 30 June 2025, 65.70% of the DORA allocation was spent. The unspent 2023/24 conditional grant was offset against the 2024/25 Equitable Share in the amount of R1,266,188. The unspent 2024/25 conditional grant was not approved for roll-over to the 2025/26 financial year and will be offset against the 2025/26 Equitable Share in the amount of R1,941,657.

Neighbourhood Development Partnership

This grant is to support and facilitate the planning and implementation of neighbourhood development programmes and projects that provide catalytic infrastructure to leverage third-party public and private sector development towards improving the quality of life of residents in targeted underserved neighbourhoods.

DORA Allocation:	R2,000,000
Amount of Grant Received:	R2,000,000
Expenditure to date:	R 0
Unspent as at 30 June 2025:	**R2,000,000**

As at 30 June 2025, 0% of the DORA allocation was spent.

The unspent 2024/25 conditional grant was not approved for roll-over to the 2025/26 financial year and will be offset against the 2025/26 Equitable Share in the amount of R2,000,000.

Municipal Disaster Recovery Grant (Drought Relief)

DORA Received 2022/23:	R763,767
Expenditure to date:	R 0
Unspent as at 30 June 2025:	**R763,767**

As at 30 June 2025, 0% of the DORA allocation was spent.

Municipal Disaster Recovery Grant (to repair damage caused by flooding)

DORA Received 2024/25:	R 89,000,000
Expenditure to date:	R 16,293,626
Unspent as at 30 June 2025:	**R 72,706,374**

As at 30 June 2025, 18.31% of the DORA allocation was spent. The unspent 2024/25 conditional grant was approved for roll-over to the 2025/26 financial year in the amount of R72,706,374.

Municipal Disaster Response Grant (to repair damage caused by flooding)

DORA Received 2024/25:	R53,999,000
Expenditure to date:	R 1,674,805
Unspent as at 30 June 2025:	**R52,324,195**

As at 30 June 2025, 3.10% of the DORA allocation was spent.

The unspent 2024/25 conditional grant was approved for roll-over to the 2025/26 financial year in the amount of R52,324,195.

Regional Bulk Infrastructure Grant

- To develop new, refurbish, upgrade and replace ageing bulk water and sanitation infrastructure of regional significance that connects water resources to infrastructure serving extensive areas across municipal boundaries or large regional bulk infrastructure serving numerous communities over a large area within a municipality;
- To implement bulk infrastructure with a potential of addressing water conservation and water demand management (WC/WDM) projects or facilitate and contribute to the implementation of local WC/WDM projects that will directly impact on bulk infrastructure requirements.

DORA Original Allocation:	R 250,000,000
Less: DORA Adjustment	R 91,589,000
Amount of Grant Received	R 158,411,000
Expenditure to date:	R 114,547,648
Unspent as at 30 June 2025:	**R 43,863,352**

As at 30 June 2025, 72.31% of the DORA allocation was spent.

The Government Gazette, No. 52381 dated 25 March 2025 - Division of Revenue Act 92/2024) was amended by the Division of Revenue Amendment Act (48/2024): Publication of Allocations refers:

Grant	Original Allocation	Amendment	Amended Allocation
Regional Bulk Infrastructure Grant	R250,000,000	(R91,589,000)	R158,411,000

The unspent 2023/24 conditional grant was offset against the 2024/25 Equitable Share in the amount of R142,127,341. The unspent 2024/25 conditional grant was not approved for roll-over to the 2025/26 financial year and will be offset against the 2025/26 Equitable Share in the amount of R43,863,352.

Other Capital Grants

CDC Walmer Intervention Funding Grant

This grant is used to speed up service delivery intervention in the Walmer Gqeberha Township.

Received 2015/16:	R 9,068,420
Expenditure to date:	R 0
Unspent as at 30 June 2025:	**R 9,068,420**

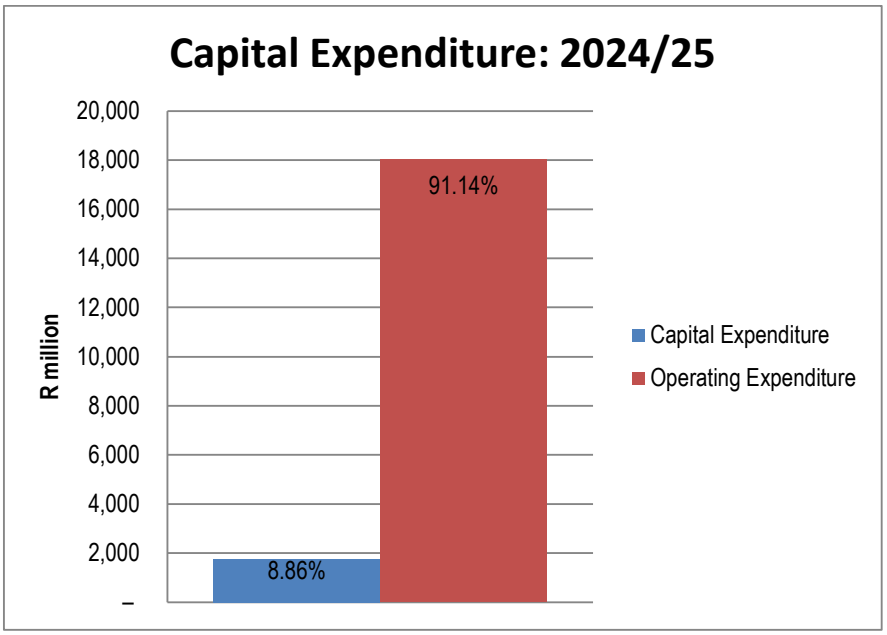
As at 30 June 2025, 0% of the allocation was spent. Revenue is recognised against the unspent grant only once the conditions in respect of the grant are met.

TABLE 5.67: Financial overview of operating and capital expenditure

Description R million	Original Budget	Adjustment Budget	Audited Full Year Total	Original Budget variance	Adjusted Budget Variance
Capital Expenditure	1,914	1,754	1,326	30.7%	24.4%
	1,914	**1,754**	**1,326**	**30.7%**	**24.4%**
Operating Expenditure	18,116	18,028	18,685	-3.1%	-3.6%
	18,116	**18,028**	**19,013**	**-4.9%**	**-5.5%**
Total expenditure	**20,030**	**19,782**	**20,339**	**-1.5%**	**-2.8%**
Water and sanitation	693	659	421	39.3%	36.1%
Electricity	252	240	187	25.7%	22.0%
Housing	195	179	112	42.7%	37.6%
Roads, Pavements, Bridges and storm water	449	577	433	3.5%	24.9%
Other	325	238	174	46.5%	26.9%
	1,914	**1,754**	**1,326**	**30.7%**	**24.4%**
External Loans	130	69	37	71.8%	46.9%
Internal contributions	624	537	416	33.4%	22.5%
Grants and subsidies	1,159	1,148	874	24.6%	23.9%
Other	–	–			
	1,914	**1,754**	**1,326**	**30.7%**	**24.4%**
External Loans	(130)	(130)	–	100.0%	100.0%
Grants and subsidies	3,349	3,560	2,734	18.3%	23.2%
Investments Redeemed	226	277	342	-51.2%	-23.5%
Statutory Receipts (including VAT)	14,322	13,067	10,113	29.4%	22.6%
Other Receipts	(161)	(159)	0	100.0%	100.0%
	17,605	**16,613**	**13,189**	**25.1%**	**20.6%**
Salaries, wages and allowances	4,753	4,523	4,170	12.3%	7.8%
Cash and creditor payments	9,945	9,872	7,980	19.8%	19.2%

Description R million	Original Budget	Adjustment Budget	Audited Full Year Total	Original Budget variance	Adjusted Budget Variance
Capital payments	2,013	1,901	1,263	37.3%	33.6%
Investments made	–	–	–		
External loans repaid	214	214	213	0.3%	0.3%
Statutory Payments (including VAT)	–	–	–		
Other payments	196	205	182	7.1%	11.4%
	17,120	**16,716**	**13,808**	**19.3%**	**17.4%**
Property rates	3,142	3,142	3,041	3.2%	3.2%
Service charges	10,018	9,832	9,601	4.2%	2.4%
Other own revenue	4,951	5,047	4,862	1.8%	3.7%
	18,111	**18,022**	**17,504**	**3.4%**	**2.9%**
Employee related costs	4,708	4,482	4,170	11.4%	7.0%
Provision for working capital	–	–	–		
Repairs and maintenance	866	758	517	40.4%	31.9%
Bulk purchases	6,338	6,457	6,500	-2.6%	-0.7%
Other expenditure	6,260	6,387	7,498	-19.8%	-17.4%
	18,172	**18,084**	**18,685**	**-2.8%**	**-3.3%**
Service charges: Electricity	5,829	5,731	5,775	0.9%	-0.8%
Grants & subsidies: Electricity	38	35	35	7.0%	-1.5%
Other revenue: Electricity	92	119	397	-330.7%	-232.8%
	5,959	**5,885**	**6,208**	-4.2%	-5.5%
Employee related costs: Electricity	529	525	438	17.3%	16.6%
Provision for working capital: Electricity	–	–	–		
Repairs and maintenance: Electricity	146	150	121	17.0%	19.2%
Bulk purchases: Electricity	6,338	6,457	6,500	-2.6%	-0.7%
Other expenditure: Electricity	402	404	375	6.5%	7.1%
	7,416	**7,537**	**7,435**	**-0.3%**	**1.3%**
Service charges: Water	2,944	2,913	3,049	-3.6%	-4.7%
Grants & subsidies: Water	215	217	182	15.2%	16.2%
Other revenue: Water	576	719	325	43.6%	54.8%
	3,734	**3,849**	**3,555**	**4.8%**	**7.6%**
Employee related costs: Water	269	255	179	33.4%	29.7%
Provision for working capital: Water	–	–	–		
Repairs and maintenance: Water	144	145	121	15.7%	16.5%
Bulk purchases: Water	–	–	–		
Other expenditure: Water	2,249	2,247	3,606	-60.4%	-60.5%
	2,661	**2,647**	**3,906**	**-46.8%**	**-47.6%**

FIGURE 5.10: Capital and Operating Expenditure



Capital budget comprised only 8.86% of the 2024/25 budget of the Municipality.

5.5 SOURCES OF FINANCE

Transfers and Subsidies – This category is mainly driven by capital DORA Grants. In terms of GRAP, revenue is only recognised once the conditions of the grant have been met. National Treasury had not approved the roll-over of unspent 2023/24 Conditional Grant Funding except for the Urban Settlements Development Grant in the amount of R26,508,445. The unspent 2023/24 conditional grant funding had been offset against the Equitable Share in the amount of R205,804,000 million. The unspent grants were as follows:

2022/23 Equitable Share not transferred to NMBM:	R205,804,000
Roll-over disallowed:	
Urban Settlements Development Grant	R 18,939,595
Public Transport Infrastructure Grant	R 18,163,388
Informal Settlements Upgrading Grant	R 16,626,412
Infrastructure Skills Development Grant	R 2,068,844
Programme and Project Preparation Support Grant	R 6,170,159
Expanded Public Works Programme Integrated Grant	R 397,291
Energy Efficiency and Demand-side	R 1,266,188
Regional Bulk Infrastructure Grant	R142,172,123
Total	**R205,804,000**

The table illustrates the operating and capital unspent conditional DORA grants roll-overs:

TABLE 5.68: Roll-overs for capital not approved/approved

Grant	Amount
Not Approved	
Neighbourhood Development Partnership Grant	R2,261,177
Public Transport Networks Operations Grant	R69,114,353
Public Transport Infrastructure Grant	R8,469,582
Regional Bulk Infrastructure Grant	R43,863,352
Urban Settlements Development Grant	R74,138,295
Drought Relief Grant	R763,767
Energy Efficiency and Demand Side Management Grant	R1,941,657
Informal Settlements Upgrading Grant	R34,706,555
Programme and Project Preparation Support Grant	R10,712,570
Infrastructure Skills Development Grant	R3,865,716
Total	**249,083,257**
Approved	
Municipal Disaster Response Grant	R52,324,195
Municipal Disaster Recovery Grant	R72,706,374
Total	**R125,030,569**

The VAT claimed in respect of Conditional Grant-funded expenditure (payments) is regarded as a transfer from SARS. All unspent DORA grants must be paid back to the National Treasury.

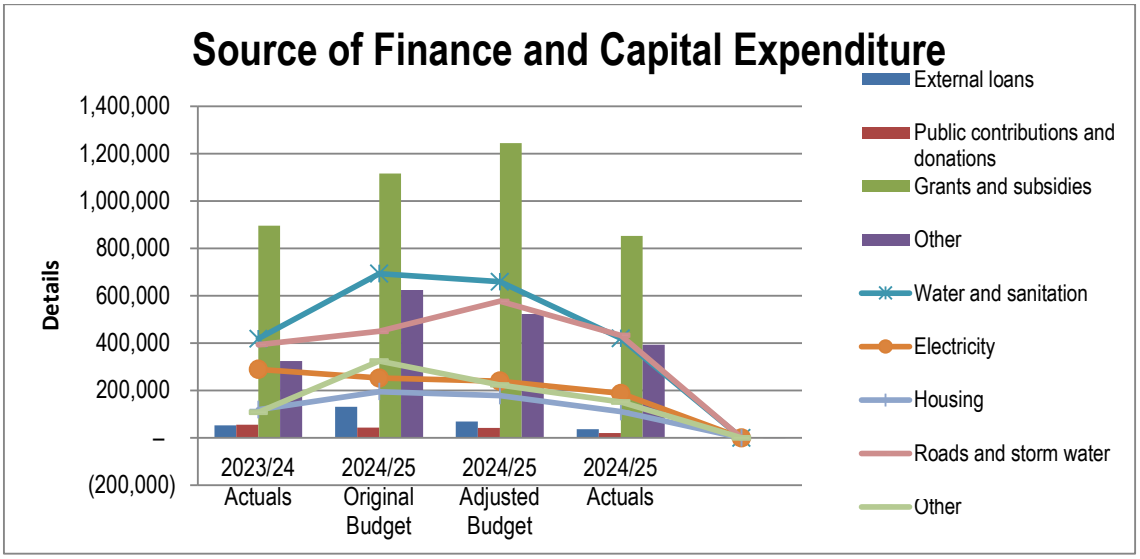
Internally Generated Funding – This category is mainly funded through the Fuel Levy, Equitable Share and Capital Replacement Reserve funding.

TABLE 5.69: Capital expenditure - Funding sources

Capital Expenditure - Funding Sources: 2023/24 - 2024/25							
							R' 000
Details		2023/24	2024/25				
		Actual	Original Budget (OB)	Adjustment Budget	Actual	Adjustment to OB Variance (%)	Actual to OB Variance (%)
Source of finance							
	External loans	52,896	130,229	69,165	36,738	-46.89%	-71.79%
	Public contributions and donations	55,000	43,000	41,500	20,302	0.00%	0.00%
	Grants and subsidies	896,042	1,116,095	1,244,774	853,600	11.53%	-23.52%
	Other	324,849	624,483	522,529	393,566	-16.33%	-36.98%
Total		**1,328,787**	**1,913,807**	**1,877,969**	**1,304,206**	**-51.69%**	**-132.29%**
Percentage of finance							
	External loans	4.0%	6.8%	3.7%	2.8%	90.7%	54.3%
	Public contributions and donations	4.1%	2.2%	2.2%	1.6%	0.0%	0.0%
	Grants and subsidies	67.4%	58.3%	66.3%	65.4%	-22.3%	17.8%
	Other	24.4%	32.6%	27.8%	30.2%	31.6%	28.0%
Capital expenditure							
	Water and sanitation	419,042	693,396	658,809	420,070	-4.99%	-39.42%

Capital Expenditure - Funding Sources: 2023/24 - 2024/25							
							R' 000
Details		2023/24	2024/25				
		Actual	Original Budget (OB)	Adjustment Budget	Actual	Adjustment to OB Variance (%)	Actual to OB Variance (%)
	Electricity	289,490	252,198	240,291	187,969	-4.72%	-25.47%
	Housing	119,125	194,678	178,591	111,507	-8.26%	-42.72%
	Roads and storm water	393,442	449,017	576,707	433,288	28.44%	-3.50%
	Other	107,689	324,517	223,571	151,372	-31.11%	-53.35%
Total		**1,328,787**	**1,913,807**	**1,877,969**	**1,304,206**	-1.87%	-31.85%
Percentage of expenditure							
	Water and sanitation	31.5%	36.2%	35.1%	32.2%	266.4%	123.8%
	Electricity	21.8%	13.2%	12.8%	14.4%	252.1%	80.0%
	Housing	9.0%	10.2%	9.5%	8.5%	441.3%	134.1%
	Roads and storm water	29.6%	23.5%	30.7%	33.2%	-1518.6%	11.0%
	Other	8.1%	17.0%	11.9%	11.6%	1661.1%	167.5%

FIGURE 5.11: Source of Finance and Capital Expenditure



5.6 CAPITAL SPENDING ON FIVE LARGEST PROJECTS

TABLE 5.70: Capital expenditure of five largest projects

	Capital Expenditure of 5 largest projects*					
						R' 000
Project ID	Name of Project	Current: 2024/25			Variance: 2024/25	
		Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
20230276	Tarring Of Gravel Roads- Priority 2	76,500,000	88,892,000	81,987,438	-7%	-16%
20200151	Renewal of Water Pipelines	69,009,610	80,959,614	80,311,161	-16%	-17%
20230226	RBIG: Borehole Exploration & Development	86,956,520	86,956,520	55,083,542	37%	0%
20230224	RBIG: Construction of Motherwell to Bethelsdorp Pipeline	130,434,780	130,434,780	44,523,109	66%	0%

	Capital Expenditure of 5 largest projects*					
						R' 000
Project ID	Name of Project	Current: 2024/25			Variance: 2024/25	
		Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
20170022	Undeclared Informal Electrification	36,521,740	37,734,790	40,665,266	-11%	-3%
	** Projects with the highest capital expenditure in Year 0*					
	Name of Project- A	**Tarring Of Gravel Roads- Priority 2**				
	Objective of Project	To eradicate all gravel roads in the Metro and provide stormwater infrastructure				
	Delays	Limited funding thereby hampering the eradication of gravel roads				
	Future Challenges	Increasing backlogs due to expanding city				
	Anticipated citizen benefits	Itis well known that apart from social factors such as transport to hospital quick access to fires and emergences ,visiting friends and tourism a good road system is the backbone for all kinds of economic activity.				
	Name of Project- B	**Renewal of Water Pipelines**				
	Objective of Project	Refurbishing of water pipelines that have exceeded their life span.				
	Delays	Planning and accommodation of shutdowns for sections of the water supply network as required to disconnect and reconnect refurbished components.				
	Future Challenges	Prevention of theft and vandalism of these assets.				
	Anticipated citizen benefits	1,200,000 Citizens will potentially benefit through the implementation of this Capital Project				
	Name of Project- C	**RBIG: Borehole Exploration & Development**				
	Objective of Project	This project focuses on the exploration and development of boreholes to strengthen the municipality's water supply by adding 15 million litres per day of potable water into the bulk water system for consumption. Its primary objective is to diversify water supply sources for the drought-prone western areas of NMBM, enhance the operational flexibility of the municipal water system, and contribute to long-term drought resilience.				
	Delays	Construction of Project Delayed due to: • Environmental Authorisation (EA): Previous Section 30A Exemption expired. EA received for Exploration Phase at Driftsands, Aspen Heights, Malabar, and Churchill Wellfields. EA for the Equipping Phase can only be applied for once Exploration Phase has concluded and designs finalised.				
	Future Challenges	Possible future challenges might include SMME disruption delays. Stakeholder engagements are currently underway to circumvent or minimise possible future delays.				
	Anticipated citizen benefits	60,000 Citizens will potentially benefit through the implementation of this Capital Project				
	Name of Project- D	**RBIG: Construction of Motherwell to Bethelsdorp Pipeline**				
	Objective of Project	This project entails the construction of a 900mm diameter, 9 km steel bulk water pipeline between the Motherwell and Stanford Road Booster Pump Stations. Its primary objective is to strengthen water supply reliability to the drought-prone western areas of NMBM, enhance the operational flexibility of the municipal water system, and contribute to long-term drought resilience.				
	Delays	Construction of Project Delayed due to: • Environmental Authorisation (EA): Previous Section 30A Exemption expired. New EA is required and is still pending. Public participation process concluded on 3 July 2025. Final application was submitted on 18 July 2025. Approval expected before end of October 2025.DEDEAT committed to expedite approval process. • Procurement of long-lead items: The procurement process for long-lead items was initiated but has yet to be finalised. Multiple correspondences were submitted to NT and DWS, and several meetings were convened to address the matter. However, NT and the DWS still need to provide final support for the upfront payment of the deposit required to commence pipe manufacturing. NMBM is also investigating possibilities to resolve the matter as soon as possible.				

	Capital Expenditure of 5 largest projects*					
						R' 000
Project ID	Name of Project	Current: 2024/25			Variance: 2024/25	
		Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
	Future Challenges	Possible future challenges might include SMME disruption delays. Stakeholder engagements are currently underway to circumvent or minimise possible future delays.				
	Anticipated citizen benefits	500,000 Citizens will potentially benefit through the implementation of this Capital Project				
	Name of Project- E	**Undeclared Informal Electrification**				
	Objective of Project	Provision of basic electricity to informal settlements and thereby alleviating illegal connects				
	Delays	No contract in place for supply and delivery of material and no contract in place for procurement of prepaid meters				
	Future Challenges	Limited budget				
	Anticipated citizen benefits	Basic electricity service				

5.7 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS

The table below reflects the maintenance backlogs in terms of services such as water, sanitation and provision of roads and stormwater services (the last assessment of water and sanitation backlog was done in the 2011/12 financial year.

TABLE 5.71: Water Infrastructure Backlog Maintenance

Water Backlog	Total Sum of Repair Cost	Total Sum of Estimated Replacement Value	Repairs as % of Replacement Value
Dams	R2,564,861	R818,070,678	0.31%
Reservoirs	R22,918,450	R1,284,955,301	1.78%
Water Treatment Works	R61,019,926	R699,264,543	8.73%
Bulk Water Supply Lines	R13,791,218	R5,396,132,250	0.26%
Pump Stations	R24,891,957	R135,658,637	18.35%
Internal Reticulation	R564,844,397	R1,481,764,381	38.12%
Grand Total	**R690,030,808**	**R9,815,845,790**	

Source: NMBM IDP

TABLE 5.72: Urban Settlements Development Grant (USDG) expenditure on service backlogs

URBAN SETTLEMENTS DEVELOPMENT Grant (USDG)* Expenditure 2024/25						
R' 000						
Details	**Budget**	**Adjustments Budget**	**Actual**	**Variance**		**Major conditions applied by donor (continue below if necessary)**
				Budget	**Adjustments Budget**	
Infrastructure - Road Transport	**186,650,000.00**	**197,586,630.00**	**174,745,680.44**	**-6.81%**	**-13.07%**	
Roads, Pavements and Bridges	162,350,000.00	174,267,630.00	155,091,860.43	-4.68%	-12.36%	
Storm water	24,300,000.00	23,319,000.00	19,653,820.01	-23.64%	-18.65%	
Infrastructure - Electricity	**51,839,200.00**	**44,688,910.00**	**28,224,054.39**	**-83.67%**	**-58.34%**	
Generation	-	-		0.00%	0.00%	
Transmission & Reticulation	51,839,200.00	44,688,910.00	28,224,054.39	-83.67%	-58.34%	
Street Lighting						
Infrastructure - Water	**122,668,460.00**	**128,285,751.00**	**108,906,803.61**	**-12.64%**	**-17.79%**	
Dams & Reservoirs	2,000,000.00	2,000,000.00	1,999,441.11	-0.03%	-0.03%	
Water purification	18,750,000.00	25,325,000.00	15,000,385.47	-25.00%	-68.83%	
Reticulation	101,918,460.00	100,960,751.00	91,906,977.03	-10.89%	-9.85%	
Infrastructure - Sanitation	**139,150,000.00**	**152,883,740.00**	**94,459,972.54**	**-47.31%**	**-61.85%**	
Reticulation	105,400,000.00	122,526,540.00	80,922,971.11	-30.25%	62.49%	
Sewerage purification	33,750,000.00	30,357,200.00	13,537,001.43	-149.32%		
Infrastructure - Other	**-**	**-**	**-**	0.00%	0.00%	
Waste Management	-	-	-	0.00%	0.00%	
Transportation	-	-	-	0.00%	0.00%	
Gas	-	-	-	0.00%	0.00%	
Other Specify:	**35,700,000.00**	**40,312,640.00**	**37,282,434.66**	**4.24%**	**-8.13%**	
Sports Grounds and Stadiums						
Housing						
Cemeteries, Funeral Parlours and Crematoriums						
Outdoor Sports Facilities	5,000,000.00	5,000,000.00	4,474,293.79	-11.75%	-11.75%	
Parks	20,000,000.00	20,950,300.00	22,395,427.07			
Intangible Assets -Computer Software and Applications	3,200,000.00	4,700,000.00	4,699,996.73	31.91%	-105.58%	
Machinery & Equipment	7,500,000.00	9,662,340.00	5,712,717.07			
Total	**536,007,660.00**	**563,757,671.00**	**443,618,945.64**	**-20.83%**	**-27.08%**	

COMMENT ON BACKLOGS:

The Nelson Mandela Bay Municipality gradually increases its maintenance budget to address backlogs in the maintenance of critical infrastructure. However, the extent of the backlogs requires additional funding from external sources to supplement the Municipality's budget.

TABLE 5.73: Grant performance

Conditional Grants: excluding USDG						
						R' 000
Grant Details	Budget	Adjust Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjust Budget	
Neighbourhood Development Partnership - Operating	15,213	15,203	14,952	(261)	(261)	No application for rollover to the 2025/26 financial year.
Neighbourhood Development Partnership - Capital	2,000	2,000	0	(2,000)	(2,000)	No application for rollover to the 2025/26 financial year.
Infrastructure Skills Development	13,800	13,800	9,934	(3,866)	(3,866)	No application for rollover to the 2025/26 financial year.
Programme and Project Support	15,000	15,000	4,287	(10,713)	(10,713)	No application for rollover to the 2024/25 financial year.
Public Transport Infrastructure and Systems	339,948	189,948	112,364	(227,584)	(77,584)	National Treasury reduced the R339.948 million by R150 million, Adjustments DORA. R112,364 was spent as at 30 June 2025. Application for rollover to the 2025/26 financial year.
Finance Management	1,000	1,000	1,000	0	0	Fully Spent.
EPWP Incentive	3,480	3,480	3,480	0	0	Fully Spent.
Informal Settlements Upgrading Partnership	361,684	361,684	326,977	(34,707)	(34,707)	Application for rollover to the 2025/26 financial year.
Regional Bulk Infrastructure Grant	348,000	348,000	205,828	(142,172)	(142,172)	National Treasury reduced the R250,000 million by R91,589 million, Adjustments DORA. R114.548 million was spent as at 30 June 2025. Application for rollover to the 2025/26 financial year.
Municipal Disaster Response	53,999	53,999	1,675	(52,324)	(52,324)	Application for rollover to the 2025/26 financial year.
Municipal Disaster Recovery	89,000	89,000	16,294	(72,706)	(72,706)	Application for rollover to the 2025/26 financial year.
Energy Efficiency & Demand Management Grant	7,000	7,000	5,058	(1,942)	(1,942)	Application for rollover to the 2025/26 financial year.
Total	**1,250,124**	**1,100,114**	**701,849**	**(556,275)**	**(398,265)**	

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENT

5.8 CASH FLOW

INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENT

The Municipality determines the actual cash flow for each expenditure and revenue category. Non-cash line items and categories are eliminated, where appropriate.

Cash flow in respect of the statement of financial position, such as provisions (post-retirement benefits) and creditors (provision for leave pay), are also taken into consideration when determining cash flow. The Municipality plans its investment around its cash needs, taking into consideration when revenue is due in respect of all revenue categories. The same applies to capital expenditure and operational categories. The cost coverage is managed and calculated monthly to determine whether risk indicators are present. All cash available is invested in accordance with the Cash and Investments Policy of Council.

The Municipality continued the implementation of a daily cashflow management system, which was introduced in the 2010/11 financial year. Cash flow is determined from historic trends and assumptions with respect of the overflow of expenditure from one year to another.

TABLE 5.74: Cashflow outcomes

Cash Flow Outcomes	ECONOMIC ENTITY		MUNICIPALITY	
Description	2024/2025	2023/2024	2024/2025	2023/2024
	R	R	R	R
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts				
Sale of goods, services and taxes levied	10,113,013,210	9,621,768,311	9,891,740,906	9,399,216,442
Transfers and Subsidies	2,734,244,680	2,819,608,940	2,960,237,653	2,985,934,594
Interest	341,670,447	367,831,013	336,463,287	364,327,352
Dividends	188,887	169,785	188,887	169,785
Payments				
Suppliers and Employees	-12,149,957,170	-11,470,273,915	-11,972,197,995	-11,317,710,128
Finance Charges	-100,793,213	-110,393,878	-100,793,213	-110,393,878
Transfers and Subsidies	-81,059,106	-88,518,141	-232,561,888	-211,079,333
NET CASH FROM(USED) OPERATING ACTIVITIES	**857,307,735**	**1,140,192,115**	**883,077,637**	**1,110,464,834**
CASH FLOW FROM INVESTING ACTIVITIES				
Receipts				
Proceeds on Disposal of Fixed and Intangible Assets	35,404	39,130	0	0
Decrease (Increase) in Non-current Receivables	0	0	0	0
Loss on Disposal of Fixed and Intangible Assets	0	0	0	0
Payments				
Capital Assets	-1,262,953,710	-1,336,630,898	-1,240,708,423	-1,328,787,413
NET CASH FROM(USED) INVESTING ACTIVITIES	**-1,262,918,306**	**-1,336,591,768**	**-1,240,708,423**	**-1,328,787,413**
CASH FLOW FROM FINANCING ACTIVITIES				
Receipts				
Borrowing Long-term	0	0	0	0
Payments				
Repayment of Borrowing	-213,246,121	-192,286,800	-213,246,121	-192,286,800
NET CASH FROM(USED) FINANCING ACTIVITIES	**-213,246,121**	**-192,286,800**	**-213,246,121**	**-192,286,800**
NET INCREASE (DECREASE) IN CASH	**-618,856,692**	**-388,686,453**	**-570,876,907**	**-410,609,379**
Cash and Cash Equivalents at the beginning of the year	4,426,349,329	4,815,035,782	4,338,065,658	4,748,675,037
Cash and Cash Equivalents at year-end	**3,807,492,637**	**4,426,349,329**	**3,767,188,751**	**4,338,065,658**

COMMENT ON CASH FLOW OUTCOMES

The cash and cash equivalents decreased by R618,856,692 from R4,426,349,329 in 2023/24 to R3,807,492,637 as at 30 June 2025. The ongoing implementation of the Operations Efficiency Policy should enhance growth in the cash flow position. National Treasury views a three-month cost coverage ratio as critical from a financial sustainability perspective. The Audited Consolidated Annual Financial Statements reflect a cost coverage ratio of 2.87

months. Due to SMME challenges, procurement delays and other planning challenges, the spending on capital projects was lower than anticipated. This resulted in higher cash balances at year-end. Therefore, the cash balance as at 30 June 2025 is committed to payments to be made in July and August 2025, in respect of expenditure incurred as at 30 June 2025, but not yet paid as at 30 June 2025.

The poor collection rate of 71.07% impacted negatively on the cash flow and posed a material risk to the financial sustainability of NMBM. Due to the slight decrease in the interest rate during the financial year, the interest earned was still higher than anticipated, but lower than the interest earned in the 2023/24 financial year. In addition, finance costs decreased slightly, due to no external borrowing being taken up during the 2024/25 financial year.

Components of Cash Flow Outcomes:

Cash flow from Operating Activities

Revenue from services has not increased at the same rate as the tariff increases over the last nine financial years. This is due to reduced consumption levels and high water and electricity losses. The actual debtors' collection rate was only 71.07%, compared to the adjustments budgeted collection rate of 75%. The debtors' collection rate was calculated on revenue raised, and not revenue budgeted. Analysis is required for future budgetary periods to ensure that raised revenue is closer to the budgeted revenue. The introduction of the punitive water tariffs because of the severe drought conditions in the water catchment areas had contributed largely towards the increased consumer debtors and the poor collection rate. The lowering of the punitive tariffs during the 2024/25 financial year resulted in a reduction in the Water services revenue raised, as well as an underperformance against the Budget. The following table indicates the actual raised/billed revenue as per the audited outcomes for the 2024/25 financial year, as compared to the 2024/25 Original Budget.

TABLE 5.75: Actual raised / Billed revenue

Property Rates and Services	2024/25 Adjustments Budget R'000	Actuals 2024/25 as per AFS R'000	Variance R'000	%
Property Rates	3,142,251	3,041,099	(101,152)	(3.22%)
Electricity	5,730,806	5,852,449	121,643	2.12%
Water	2,911,479	2,605,324	(306,155)	(10.52%)
Sanitation	881,062	832,666	(48,396)	(5.49%)
Refuse	308,648	310,491	1,843	(0.60%)
Total	**12,974,246**	**12,642,029**	**(332,217)**	**(2.56%)**

The above indicates a decrease of R306.16 million in respect of raised water services revenue as measured against the adjusted budgeted revenue for the 2024/25 financial year. However, Service Charges raised had not translated to cash flow as Services Debtors increased materially due to non-payment by consumers, as indicated by the poor average collection rate of only 71.07% for all services. It further indicates a decrease in respect of raised Property Rates and Sanitation, and Refuse revenue as measured against the Adjustments budgeted revenue for the 2024/25 financial year. The above indicates an increase of R121.64 million in respect of raised electricity services revenue as measured against the adjustments budgeted revenue for the 2024/25 financial year.

Cash flows from Investing Activities:

These consist mainly of the acquisition and creation of assets. Capital payments were R427.958 million less than anticipated.

Cash-flow from investing activities consisted of the following:

TABLE 5.76: Cash-flow from investing activities

Description	Restated 2023/24	2024/25
Purchase of PPE	(1,336,630,898)	(1,262,953,710)
Proceeds on Disposal of Assets	39,130	35,404
Total	**(1,336,591,768)**	**(1,262,953,710)**

Cash flows from Financing Activities:

These consist of the repayment of external borrowing during the 2024/25 financial year in the amounts of R213,246,121. Cash and cash equivalents decreased by R618.857 million from R4,426 billion in 2023/24 to R3.807 billion in 2024/25.

TABLE 5.77: Financial summary

Description	2024/25							2023/24
R thousands	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Final Budget	Actual Outcome	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Restated Audited Outcome
	1	2	3	6	7	10	11	15
Financial Performance								
Property rates	3,142,251	–	3,142,251	3,142,266	3,041,099	96.78%	96.78%	2,875,600
Service charges	10,017,709	(185,714)	9,831,995	9,831,995	9,600,929	97.65%	95.84%	9,110,702
Investment revenue	226,156	50,699	276,855	276,855	341,570	123.37%	151.03%	367,901

Description	2024/25							2023/24
R thousands	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Final Budget	Actual Outcome	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Restated Audited Outcome
Transfers recognised - operational	2,639,328	(188,427)	2,450,902	2,451,163	1,786,166	72.87%	67.68%	1,712,897
Other own revenue	2,091,719	234,568	2,326,287	2,326,437	2,734,170	117.53%	130.71%	2,267,816
Total Revenue (excluding capital transfers and contributions)	18,117,164	88,873	18,028,290	18,028,716	17,503,934	97.09%	96.62%	16,334,917
Employee costs	4,752,685	(166,450)	4,586,235	4,523,494	4,169,895	92.18%	87.74%	3,928,615
Remuneration of councillors	94,452	223	94,675	94,675	85,933	90.77%	90.98%	82,053
Debt impairment	2,419,234	70,084	2,489,318	2,489,318	4,253,120	170.85%	175.80%	4,087,179
Depreciation & asset impairment	1,049,902	(31,460)	1,018,442	1,018,442	792,451	77.81%	75.48%	887,876
Finance charges	111,217	–	111,217	112,567	65,707	58.37%	59.08%	110,394
Materials and bulk purchases	6,693,578	145,461	6,839,038	6,828,763	7,050,541	103.25%	105.33%	6,153,361
Transfers and grants	84,452	9,520	93,972	93,047	81,059	87.12%	95.98%	88,518
Other expenditure	2,910,541	(115,149)	2,795,392	2,868,121	2,185,892	76.21%	75.10%	2,060,874
Total Expenditure	18,116,061	(87,771)	18,028,290	18,028,427	18,684,598	103.64%	103.14%	17,398,871
Surplus/(Deficit)	1,103	176,644	(0)	289	(1,180,664)	-408690%	-107087%	(1,063,954)
Transfers recognised - capital	1,116,095	(128,861)	1,244,956	1,245,431	1,029,744,035	82.68%	92.26%	1,083,354
Contributions recognised - capital & contributed assets	43,000	1,500	41,500	41,500	20,302,112	48.92%	47.21%	48,701
Surplus/(Deficit) after capital transfers & contributions	1,160,198	49,283	1,286,456	1,287,220	(130,618)	-10.15%	-11.26%	68,101
Share of surplus/ (deficit) of associate			–	–				
Surplus/(Deficit) for the year								
Capital expenditure & funds sources								
Capital expenditure								
Transfers recognised - capital	1,116,095	1,244,774	1,067,002	1,105,157	1,029,744	93.18%	92.26%	1,083,354
Public contributions & donations	43,000	41,500	41,500	41,500	20,302	48.92%	47.21%	48,701
Borrowing	130,229	69,165	69,165	69,165	36,738	53.12%	28.21%	52,896
Internally generated funds	676,000	536,529	489,977	537,829	239,667	44.56%	35.45%	185,027
Total sources of capital funds	1,965,324	1,891,969	1,667,644	1,753,651	1,326,452	75.64%	67.49%	1,369,978
Cash flows								
Net cash from (used) operating	3,003,531	335,103	3,338,634	3,338,634	857,308	25.68%	28.54%	1,140,192
Net cash from (used) investing	(2,173,593)	112,893	(2,060,700)	(2,060,700)	(1,262,918)	61.29%	58.10%	(1,336,631)
Net cash from (used) financing	(344,028)	–	(344,028)	(344,028)	(213,246)	61.99%	61.99%	(192,287)
Cash/cash equivalents at the year end	5,061,783	(737,827)	4,323,956	4,323,956	3,807,493	88.06%	75.22%	4,426,349

TABLE 5.78: Financial performance of operational services

Financial Performance of Operational Services						
						R '000
Description	2023/24	2024/25			2024/25 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Operating Cost						
Water	(162,934)	(1,072,862)	(1,201,704)	351,125	405.55%	442.24%
Wastewater (Sanitation)	(244,171)	(305,494)	(343,042)	(277,665)	-10.02%	-23.55%
Electricity	1,453,986	1,456,548	1,651,933	1,227,605	-18.65%	-34.57%
Waste Management	47,870	90,713	16,133	105,047	13.65%	84.64%
Housing	159,516	86,640	148,345	160,628	46.06%	7.65%
Component A: sub-total	1,254,266	255,545	271,666	1,566,740	83.69%	82.66%
Wastewater (Stormwater Drainage)	1	–	–	2	100.00%	100.00%

Financial Performance of Operational Services						
						R '000
Description	2023/24	2024/25			2024/25 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Roads	569,730	578,919	546,388	602,049	3.84%	9.25%
Transport	36,144	61,357	54,296	45,580	-34.61%	-19.12%
Component B: sub-total	605,875	640,276	600,683	647,631	1.14%	7.25%
Planning	180,769	268,719	254,283	199,225	-34.88%	-27.64%
Local Economic Development	(79,654)	(645)	(16,201)	33,709	101.91%	148.06%
Component B: sub-total	101,115	268,075	238,082	232,934	-15.09%	-2.21%
Community & Social Services	331,107	362,425	383,126	306,842	-18.11%	-24.86%
Environmental Protection	39,614	58,557	50,814	39,281	-49.07%	-29.36%
Health	192,886	242,082	235,460	129,890	-86.38%	-81.28%
Security and Safety	(530,354)	(341,497)	(305,053)	(459,454)	25.67%	33.61%
Sport and Recreation	433,697	572,410	534,970	472,863	-21.05%	-13.13%
Corporate Policy Offices and Other	(1,364,254)	(2,058,875)	(2,009,748)	(1,756,062)	-17.24%	-14.45%
Component D: sub-total	(897,304)	(1,164,897)	(1,110,431)	(1,266,641)	8.03%	12.33%
Total Expenditure	**1,063,953**	**(1,001)**	**0**	**1,180,664**	100.08%	100.00%

5.9 BORROWING AND INVESTMENTS

INTRODUCTION TO BORROWING AND INVESTMENTS

Borrowing:

The Municipality did not take up any borrowing during the 2024/25 financial year.

Investments:

Investments are normally made on a short-term basis (3 months or less, depending on cash flow level), and in terms of the NMBM Cash Management and Investment Policy. The available cash is invested at various financial institutions and consists of bank deposits only. Once the short and medium term has been secured from a cash flow perspective, longer term investments are evaluated for implementation, without increasing the cash flow risk of the Municipality. This strategy was implemented in the 2018/19 financial year, assisting in increasing the revenue from interest earned on investments. The interest rates decreased during the 2024/25 financial year resulting in the reduction in interest earned on investments which was also due to the lack of growth of the investment portfolio. The lower than anticipated debtors' collection rate of 71.07% resulted in a lower investment portfolio during the 2024/25 financial year, which impacted on the interest earned on investments.

TABLE 5.79: Actual borrowings

Actual Borrowings:2019/20 to 2024/25						R' 000
Instrument	**2019/20**	**2020/21**	**2021/22**	**2022/23**	**2023/24**	**2024/25**
Municipality						
Long-Term Loans (annuity/reducing balance)	1,093	1,164	1,223	1,316	1,116	895
Long-Term Loans (non-annuity)						
Local registered stock						
Instalment Credit						
Financial Leases						
PPP liabilities						
Finance Granted By Cap Equipment Supplier						
Marketable Bonds						
Non-Marketable Bonds						
Bankers Acceptances						
Financial derivatives						
Other Securities						
Municipality Total	1,093	1,164	1,223	1,316	1,116	895
Municipal Entities						
Long-Term Loans (annuity/reducing balance)						
Long-Term Loans (non-annuity)						
Local registered stock						
Instalment Credit						
Financial Leases						
PPP liabilities						
Finance Granted By Cap Equipment Supplier						
Marketable Bonds						
Non-Marketable Bonds						
Bankers Acceptances						
Financial derivatives						
Other Securities						
Entities Total	0	0	0	0	0	0

FIGURE 5.12: Actual Borrowings

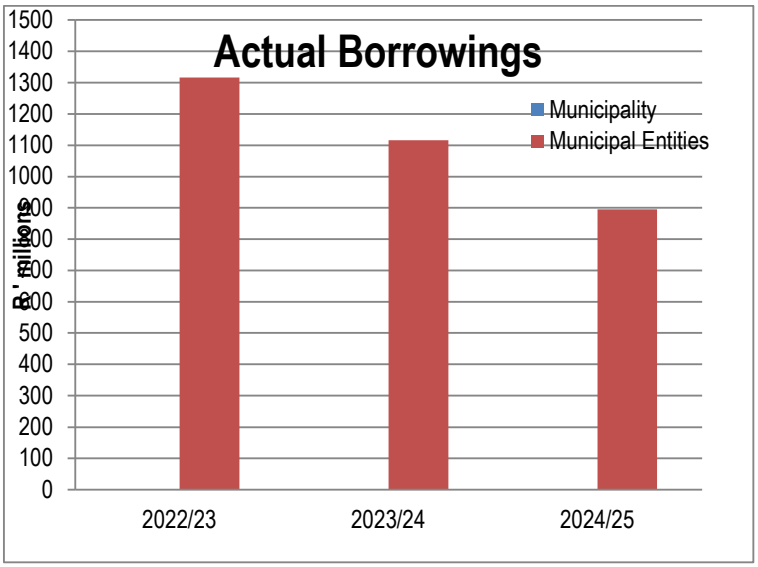


TABLE 5.80: Municipal and Entity Investments

Municipal and Entity Investments			
			R' 000
Investment* type	2022/23	2023/24	2024/25
	Actual	Actual	Actual
Municipality			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank	4,748,675	4,338,066	3,767,189
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers' Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Municipal Bonds			
Other	2,388	3,311	3,628
Municipality sub-total	4,751,063	4,341,377	3,770,817
Municipal Entities			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank	66,361	88,284	40,304
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers' Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Other			
Entities sub-total	66,361	88,284	40,304
Consolidated total:	4,817,423	4,429,660	3,811,121

COMMENT ON BORROWING AND INVESTMENTS

The NMBM Investments Portfolio consists mainly of bank deposits at various financial institutions. The Municipality does not have any short-term borrowing and/or bank overdraft. No borrowing has been made by the Municipality to other municipalities, municipal entities, other organisations or governmental institutions.

The NMBM Investments Portfolio has decreased by R618.540 million (13.96%), from R4,430 billion in 2023/24 to R3.811 billion in 2024/25. The following factors either contributed negatively or positively towards the level of this category:

- Property Rates not being realised as projected in the 2024/25 Adjustments Budget.
- The average debtors' collection rate was 71.07%, compared to the 75% as provided for in the Adjustments Budget.
- An unsustainable level of bridge-funding of housing projects in the amount of R195.43 million, as at 30 June 2025.
- Capital spending at 75.60% of the final Adjustments Budget.

The accrued balance for unspent conditional grants is R460.954 as indicated in Note 17 of the 2024/25 Audited Consolidated Annual Financial Statements. Most of the increase in cash and cash equivalents is committed to expenditure already incurred, but not yet paid, as at 30 June 2025. The aforementioned factors influenced the interest earned on investments by the Municipality.

5.10 PUBLIC-PRIVATE PARTNERSHIPS

The Nelson Mandela Bay Municipality had no public-private partnerships during the review period.

COMPONENT D: OTHER FINANCIAL MATTERS

5.11 SUPPLY CHAIN MANAGEMENT

CHECKLIST: STATE OF READINESS IN RESPECT OF SUPPLY CHAIN MANAGEMENT (SCM) WITHIN MUNICIPALITIES

TABLE 5.81: Supply Chain Management checklist

Name of Municipality: NELSON MANDELA METRO LOCAL MUNICIPALITY

BASIC EVALUATION	YES/NO	ACTUAL PERFORMANCE	REMARKS
1. Is your municipality's SCM Unit (SCMU) established within the office of the CFO? If yes, provide a copy of the approved populated structure.	Yes	Director	
2. Indicate the number of staff employed within the SCMU.		90 Permanent staff	16 EPWP 6 Graduates
3. Have job descriptions been drawn up for each post within the SCMU?	Yes	Demand Management - all positions have been drawn up and approved except the Head. Contracts Management - all positions have been drawn up and approved except the Head. Acquisition Management - all positions have been drawn up and approved except the Head and are funded. Risk and Performance Management - all positions have been drawn up and approved except the Head. Logistics - all positions have been drawn up.	All JDs have been drawn up.

BASIC EVALUATION	YES/NO	ACTUAL PERFORMANCE	REMARKS
4. Has a detailed implementation plan for SCM been developed? If yes, is progress measured against it?	Yes		
4.1. Is a report on the implementation of the SCM Policy provided to the mayor (or the board of directors for an entity) within 10 days of the end of each quarter (reg 6(3))	Yes		
5. Has the municipality provided for all the elements of the SCM function (Demand to Assessment of SCM performance)?	Yes		PP FY24-25 was signed by all Eds and issued to NT.
• Are needs assessments done before each acquisition?	Yes		Demand Management only does a Needs Analysis when a new need arises.
• Does the municipality have a procurement plan? If yes, provide a copy of the plan.	Yes		The Formal Tender Management system has this built-in for risk management before BSC approves.
• Does the municipality obtain budgetary authorization before the order is placed?			These are set in the latest SCM policy version 8 and will be implemented.
• Are the preferential policy objectives identified that could be met through each contract?	Yes		The SCM policy version 8 is aligned.
• Are the threshold values contained in the SCM Policy aligned with the values stipulated in regulation 12?	Yes		Project Managers submit performance report monthly to SCM Contracts Management Section.
• Is the performance of vendors monitored? If yes, how?	Yes		Project Manager submits performance report monthly to SCM Contracts Management Section.
• Does the municipality analyze whether proper processes are followed, and desired objectives are reached?	Yes		Based on the new PPR 2023 and specific goals.
6. Confirm whether the structures are in place (e.g., Specifications Committee, Bid Evaluation Committee, Adjudication Committee with written delegation) to operate outside the TRC?	Yes		Bid committees are in place.
• Do the department's specification/bid evaluation/bid adjudication committees comprise of cross-functional teams? How are the members identified?	Yes		
• Have they been appointed in writing?	Yes		

BASIC EVALUATION	YES/NO	ACTUAL PERFORMANCE	REMARKS
7. Has the Accounting Officer (AO) Procedures been compiled in Accordance with the SCM Regulatory Documents (Policy Strategy, Framework, Practice Notes, and the Guide for AO's for SCM? If yes, provide copy of Procedure Manual	Yes		
8. Are bid documents compiled in accordance with the relevant Treasury's Practice Notes and Directives?	Yes		Bid documents are drafted in accordance with all applicable regulations and policies.
9. Are evaluation and adjudication criteria included in the bid documents?	Yes		The specification incorporates all the evaluation criteria and adjudication
10. Are measures in place to ensure that all SCM practitioners are acquainted with the SCM Code of Conduct issued by the National Treasury?	Yes		
11. Have responsibilities (including values) been delegated to SCM Practitioners/ committees in writing?	Yes		Only Bid Committee members are appointed in writing. SCM Buyers have a certain signing authority up to R75 000
12. Is there a mechanism in place to verify bidder's claims for preferences/ compliance to SARS/ requirements/ capabilities, etc. prior to the award of the contract?	Yes		Latest CSD report is printed before the meeting
13. Is the procurement of goods and services decentralized? If yes, indicate to what level.	No		
14. How are decisions on bid awards documented?			BAC minutes/Municipal Manager's Resolution
15. Are all invitations for bids above R30 000 advertised for at least 7 days on the website and official notice board? (Reg 18(a)) 15.1 In addition, are all invitations for competitive bids publicly advertised in newspapers commonly circulating locally? (Reg 22(1))	Yes Yes		Written price quotations above R10 000 are advertised for at least 7 days on the relevant website and official notice board

BASIC EVALUATION	YES/NO	ACTUAL PERFORMANCE	REMARKS
16. Is the "list of accredited prospective providers" required by regulation 14 updated at least quarterly?	Yes		It is updated daily on demand, and a Quarterly Advert is issued to invite all Service Providers to register with NMBM Supplier Database.
17. How regularly is your database for BEE, SMME and HDI suppliers updated?	Yes		It is updated daily on demand, and a Quarterly Advert is issued to invite all Service Providers to register with NMBM Supplier Database.
18. Is there a database established for the redundant/ obsolete store items?	Yes		There's a system in place for obsolete store items.
19. Are debriefing sessions held with unsuccessful suppliers?	No		Non appointment letters stating reason for non-appointment are sent to each service provider; debriefing sessions are held on request
20. Are you aware that SITA can assist with the procurement of IT related goods and services (regulation 31)	Yes		NMBM goes out on tender.
21. Are IT contracts arranged through SITA?	No		Corporate Services performs the function internally.
22. What is the 2024/2025 budget for the training of SCM practitioners?		R 1 412 610	R705 802.82 Spent
23. How are training needs for SCM practitioners determined? 23.1 Has the municipality or entity used an outsourced training provider for SCM?	 Yes		There's a focus group within SCM and works in conjunction with Corporate Services Skills Directorate.
24. How many officials have been trained? • Senior Management • Committee members Operational Staff?		77 staff	Committee members received training
25. Which training service providers are conducting or will be conducting SCM training at your department?		Kalideen Management Services, Resonance Institute of Learning, Masohlule, Econo Driver Training, Busimanzi	SCM/18-67 (various suppliers)

BASIC EVALUATION	YES/NO	ACTUAL PERFORMANCE	REMARKS
26. Does the SCM Policy provide for an effective system of risk management for the identification, consideration, and avoidance of potential risks in the SCM system? (Reg 41(1)) 26.1 Is there a fraud prevention plan for SCM in place? 26.2 If yes, provide a copy.	Yes	SCM is guided by Internal Audit's Anti-fraud and Anti-Corruption Strategy and Related Policies	SCM does however have paragraphs within its policy that guide on SCM Fraud, Corruption, Abuse and Mitigation of Risks

5.12 GRAP

Entities are required to apply the Standards of GRAP where the Minister has determined the effective date. The Minister has determined the effective date for the Standards of GRAP outlined below (paragraph .09 of Directive 5) relating to the 2024/25 financial year:

TABLE 5.82: GRAP

REFERENCE	TOPIC
GRAP 1	Presentation of Financial Statements
GRAP 2	Cash Flow Statements
GRAP 3	Accounting Policies, Changes in Accounting Estimates and Errors
GRAP 4	The Effects of Changes in Foreign Exchange Rates
GRAP 5	Borrowing Costs
GRAP 9	Revenue from Exchange Transactions
GRAP 10	Financial Reporting in Hyperinflationary Economies
GRAP 11	Construction Contracts
GRAP 12	Inventories
GRAP 13	Leases
GRAP 14	Events After the Reporting Date
GRAP 16	Investment Property
GRAP 17	Property, Plant and Equipment
GRAP 18	Segment Reporting
GRAP 19	Provisions, Contingent Liabilities and Contingent Assets
GRAP 20	Related Party Disclosures
GRAP 21	Impairment of Non-Cash-Generating Assets
GRAP 23	Revenue from Non-exchange Transactions (Taxes and Transfers)
GRAP 24	Presentation of Budget Information in Financial Statements
GRAP 25	Employee Benefits
GRAP 26	Impairment of Cash-generating Assets
GRAP 27	Agriculture
GRAP 31	Intangible Assets
GRAP 32	Service Concession Arrangements: Grantor
GRAP 34	Separate Financial Statements
GRAP 35	Consolidated Financial Statements
GRAP 36	Investments in Associates and Joint Ventures
GRAP 37	Joint Arrangements
GRAP 38	Disclosure of Interests in Other Entities
GRAP 100	Discontinued Operations
GRAP 103	Heritage Assets
GRAP 104	Financial Instruments
GRAP 105	Transfers of Functions Between Entities Under Common Control
GRAP 106	Transfers of Functions Between Entities Not Under Common Control
GRAP 107	Mergers
GRAP 108	Statutory Receivables
GRAP 109	Accounting by Principals and Agents
GRAP 110	Living and Non-living Resources

The above standards are currently applied by the Municipality where applicable. All accounting policies included in the Annual Financial Statements are aligned with the GRAP Framework, and therefore, no issues were raised in the prior year regarding non-compliance in terms of the GRAP standards other than the findings which were raised in the audit report.

6.1 AUDITOR-GENERAL REPORT

INTRODUCTION

The Municipality received a qualified audit opinion for the 2024/25 financial year. This implies that in the opinion of the Auditor-General, even though the annual financial statements for the period ending 30 June 2025 are reliable, there are certain issues that need to be noted and addressed.

The following are the basis for the qualification:

- ***Non-current provisions -*** Management could not substantiate the calculations supporting the amounts disclosed in the financial statements for the ***landfill site provision***, including the restatement of the opening balance **(COAF 5019 repeat finding)**.
- ***Service charges: water -*** Water consumption debit and credit adjustments were noted to have been recorded in the incorrect period **(COAF 4004)**.
- ***Service charges -*** Deceased persons were identified in the indigent household listing and received indigent subsidies in relation to service charges on their accounts **(COAF 4020)**.
- ***Non-current provisions and current provisions -*** The methodology used for the calculation of the ***Swartkops River Rehabilitation Provision*** was not correct. This impacted the costing of the rehabilitation activities and discounting period. The extent of the misstatement could not be determined **(COAF 5019 repeat finding)**.
- ***Contracted services -*** Expenditure was recorded in the incorrect accounting period, resulting in overstatement of expenditure **(COAF 1005)**.
- ***Capital commitments -*** Rates based contracts for capital projects were not included in year-end capital commitments **(COAF 1027 & 1037)**.

- ***Property, Plant and Equipment (prior year misstatement on opening balance) –*** *Assets completed prior 2023/24 were incorrectly disclosed as being completed in the 2023/24 financial year* (COAF 5003 repeat finding).

The Auditor-General, further had the following matters of emphasis:

- Restatement of corresponding figures (repeat finding).
- The irrecoverable debt was written off totalling R430,68 million (2023-24: R2,84 billion).
- The Municipality incurred material electricity losses of R1,48 billion (2023-24: R1,20 billion), which represents 26,81% (2023-24: 26,34%) of the total electricity purchased (repeat finding).
- The Municipality incurred material water losses of R392,56 million (2023-24: R324,03 million), which represents 52,74% (2023-24: 48.66%) of the total water cost (repeat finding).
- The Municipality underspent conditional grants by R452,28 million (2023-24: R327,27 million) (repeat finding).

An Audit Action Plan prepared with the support team deployed by the Eastern Cape Department of Cooperative Governance and Traditional Affairs (ECCOGTA) is herein attached as Annexure “A”. Implementation of the Audit Action Plan will be continuously monitored by the Executive Management Committee as well as the Audit Committee on a quarterly basis.

The table below highlights the high-level responses to the basis of qualification and matters of emphasis in the Auditor-General’s Audit Report. The complete Auditor-General’s Audit Report is included in “Volume III” of this Annual Report.

COMPONENT A: AUDITOR-GENERAL'S OPINION OF FINANCIAL STATEMENTS (YEAR -1: 2023/24)

TABLE 6.1 Auditor-General's report

Auditor-General Report on Financial Performance (2023/24)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
1. Non-current provision and Assets "A reliable estimate of the amount of the obligation for the provision for rehabilitation costs was not accurately determined by the municipality in accordance with the requirements of GRAP 19, Provisions, contingent liabilities and contingent assets. The municipality did not determine the provision using the best estimate of the costs required to rehabilitate a river that was polluted. Consequently, I could not determine the full extent of the misstatement of the provision for rehabilitation costs stated at R267,15 million in note 3.2 as it was impracticable to do so. There was also an impact on the movement in property, plant and equipment in the current year".	**Non-current provision and Assets – Other (reliability of the provision for rehabilitation costs – Swartkops River, Provision and related Take on asset amount is incorrect)** During the audit of the 2023/24 annual financial statements, the Auditor General of South Africa (AGSA) conducted a thorough verification of the obligation for the provision for rehabilitation costs that was found not to be accurately determined by the Municipality in accordance with the requirements of GRAP 19, Provisions, contingent liabilities and contingent assets. The cause of the above finding is that the municipality did not perform adequate reviews of the work done by the expert (Consultant) working under the Public Health and/or Infrastructure and Engineering Directorates. Management did not review the methodology used by the expert (or Consultant) to ensure that it is aligned with the principles of GRAP. The above finding resulted in a material misstatement of the following: • Non-current provision of R 801 101 837 (Swartkops river of R267 145 090 + Landfill sites of R533 956 747) • Property, Plant and Equipment (Take-on assets) of R 229 488 097 (Swartkops river R157 413 581 + Landfill sites R72 074 516)

Auditor-General Report on Financial Performance (2023/24)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
	The following remedial actions will be implemented in the 2024/25 financial year to address the findings: 1. Management will adequately review the methodology used by the expert (or Consultant) to ensure that it is aligned with the principles of GRAP so that the valuation of provisions is complete and accurate. 2. Management will embark on a benchmarking exercise to ascertain what other metropolitan municipalities do relating to this kind of transaction. 3. Management will review the accounting treatment of the change in provisions to ensure that the journals passed to recognise the change in provisions are correctly allocated to reflect both the portion of the asset and that of the finance costs. **(Other step-by-step remedial actions are to be detailed in the Audit Action Plan to be prepared by the Municipality.)**
2. Property, Plant and Equipment "Adequate internal controls were not in place to appropriately record infrastructure assets under construction in the year when they were completed. Assets completed in previous financial years were incorrectly disclosed as completed in the current year. Consequently, I could not determine the full extent of the misstatement on infrastructure assets - assets under construction completed in the current year stated at R1.32 billion in note 55.1 as it was impracticable to do so. Additionally, there was an impact on the infrastructure assets — assets under construction for the prior period, surplus for the period and on the accumulated surplus".	**Property, Plant and Equipment** **(verification of the WIP assets disclosed in the current and previous financial year, scrutinised by AGSA)** During the audit of the 2023/24 financial year, the AGSA conducted the verification of the accuracy of the assets disclosed under the Property, Plant and Equipment, with a projected misstatement to the value of R523 448 521. The above finding was because of the lack of implementation of internal controls around the delayed submission of completion certificates by municipal directorates. According to the AGSA, the delay in submission of the completion certificates results in assets not being timeously and properly accounted for during the reporting period.

Auditor-General Report on Financial Performance (2023/24)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
	Additionally, there was a lack of due diligence in the application of GRAP standards during reporting, as although the prior year's completion certificates were received in the current year, management should have noted that they trigger restatements on prior period errors and thus reported them as such. For the completion certificates dated post June 2024, such completions of Work in Progress (WIP) projects should be reported in the 2024/25 financial year. According to the AGSA, Management did not ensure that GRAP standards were adhered to and that all reported information was supported by reliable source documentation. The following remedial actions will be implemented in the 2024/25 financial year to address the findings: 1. Management will ensure that GRAP standards are adhered to and that all reported information is supported by reliable source documentation from various role-players in the value chain. 2. Management will ensure that assets are transferred to the fixed asset register in the correct financial year when they are completed and ready for use. 3. In a case where management identifies that there may be a time lag between the completion date of the project and the signing of the completion certificate, management will consider standardising the template of the completion certificate to indicate both the date of completion of projects/assets and the date of the signature of the certificate so that they can be clearly distinguished.

Auditor-General Report on Financial Performance (2023/24)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
	(Other step-by-step remedial actions are to be detailed in the Audit Action Plan to be prepared by the Municipality.)
3. Debt Impairment-receivables "I was unable to obtain sufficient and appropriate audit evidence to confirm that the bad debts expenses for water consumption and interest-expense amounts met the required write-off criteria to be recorded as an expense, due to the status of the accounting records. I was unable to confirm these bad debt expenses by alternative means. Consequently, I was unable to determine whether any adjustment was necessary to the debt impairment -receivables stated at R4.15 billion in the financial statements".	**Debt Impairment-receivables (Receivables: Miscellaneous fees and charges)** During the audit of the 2023/24 financial year, the AGSA conducted the verification of the accuracy of the write-offs of arrear debts relating to the water category that was approved by Council on 13 October 2022 (meeting continued to 1 November 2022) but implemented administratively in the 2023/24 financial year. The amount written off was quite substantial as it amounted to R1 130 535 813 (Water arrear debt & Interest), and accordingly, it attracted the scrutiny of the AGSA. During the audit of Debt impairment - Receivables: Miscellaneous fees and charges (non-funding), it was noted that there were write-offs made for properties that did not meet the write-off criteria of properties with a value of R130 000 and below. The above resulted in an overstatement of the bad debts expense and understatement of Trade Receivables by a projected amount estimated at R403 million, which was amended to over R200 million after consultation with the AGSA, using the full population. The following remedial actions will be implemented in the 2024/25 financial year to address the findings: 1. Undertaking a process of reviewing the full population for all properties that were written off erratically in the 2023/24 water debt write-off to ascertain whether to recommend to Council to reverse the write-off or confirm the same for Council's approval in the 2024/25 financial year.

Auditor-General Report on Financial Performance (2023/24)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
	2. Ensure that for future write-offs, the accurate data is safeguarded for any write-offs with the correct/accurate details availed as part of the Audit File for audit purposes. 3. Arrange sessions with the AGSA by prior end of June 2025 for the full assessment of the work undertaken to clear the findings. **(Other step-by-step remedial actions are to be detailed in the Audit Action Plan to be prepared by the Municipality.)**
Report on the audit of the annual performance report The material findings on the reported performance information for the selected development priority are as follows: **Various indicators** "I could not determine the accuracy of various reported achievements as adequate processes had not been established to consistently measure and reliably report on various indicators. I could not verify the methods and processes used to measure the achievements by alternative means. Consequently, the reported achievements might be more or less than reported and were not reliable for determining if the targets had been achieved". **Percentage of total water connections metered** An achievement of ninety-seven per cent (97%) was reported against a target of ninety-seven per cent (97%). However, the audit evidence did not support this achievement. I could not determine the actual achievement, but I estimated it to be materially more than reported. Consequently, the achievement against the target was likely better than reported"	**<u>Various Indicators (28)</u>** It must be noted that the inclusion of the indicators in the SDBIP is regulated by the National Treasury through MFMA Circular 88. It should be noted, however, that the Municipality does not have an adequate system to accurately record performance against these indicators. The Municipality will implement an effective system to accurately record performance against the identified indicators and to further prevent material misstatements.

Auditor-General Report on Financial Performance (2023/24)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
Number of serviced sites An achievement of 588 was reported against a target of 1911. However, the audit evidence did not support this achievement. I could not determine the actual achievement, but I estimated it to be materially less than reported. Consequently, the underachievement on the target was likely more than reported". **Infrastructure leakage index** "An achievement of 9,51 was reported against a target of 7. I could not determine if the reported achievement was correct, as the extent of the errors in the source data could not be determined. Consequently, the achievement might be more or less than reported and was not reliable for determining if the target had been achieved".	

COMPONENT B: AUDITOR-GENERAL OPINION (YEAR 0: 2024/25)

6.2 AUDITOR-GENERAL'S REPORT: YEAR 0 (2024/25)

Auditor-General Report on Financial Performance (2024/25)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
1. Non-current provisions "I was unable to obtain sufficient appropriate audit evidence for the provision for the ***rehabilitation of landfill sites*** due to the status of the accounting records. I was unable to confirm the provision by alternative means. I was unable to determine whether any adjustments were necessary to the ***provision for the rehabilitation of landfill sites*** stated at R600,69 million in note 18.1.2 to the consolidated and separate financial statements. Consequently, I could not determine the	**Non-current provisions** **(reliability of the provision for rehabilitation costs – landfill sites: Provision: PPE - Provision not evaluated in accordance with GRAP 19)** During the audit of the 2024/25 annual financial statements, the Auditor General conducted a thorough verification of the obligation for the provision for rehabilitation costs of the *landfill sites* which was found not to be accurately determined.

Auditor-General Report on Financial Performance (2024/25)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
misstatement in land stated at R1,36 billion included in property, plant and equipment disclosed in note 11.1 to the consolidated and separate financial statements" **(COAF 5019 repeat finding)**.	The cause of the above finding is that the Municipality did not perform adequate reviews of the work done by the expert (Consultant) working under the Public Health and/or Infrastructure and Engineering Directorates. Management did not review the methodology used by the expert (or Consultant) to ensure that it is aligned with the principles of GRAP. This is a repeat finding requiring management of the affected directorates to consider and implement additional action plans that will be addressing the root causes. The following remedial actions will be implemented in the remaining period of the 2025/26 financial year to address the audit finding: 1. Management to ensure that a competent support is procured to deal with the root causes of this repeat finding for all affected directorates. 2. Management will adequately review the methodology used by the expert (or Consultant) to ensure that it is aligned with the principles of GRAP so that the valuation of provisions is complete and accurate. 3. Management will also embark on a benchmarking exercise to ascertain what other metropolitan municipalities do relating to this kind of transaction or finding. 4. Management will review the accounting treatment of the change in provisions to ensure that the journals passed to recognise the change in provisions are correctly allocated to reflect both the portion of the asset and that of the finance costs.

Auditor-General Report on Financial Performance (2024/25)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
2. Service charges: Water "Service charges for water were not recognised as required by *GRAP 9, Revenue from exchange transactions*. Service charges relating to the prior year were recognised in the current year. As a result, revenue from service charges – water in the consolidated and separate statement of financial performance was overstated by R387,51 million and receivables from exchange transactions in the consolidated and separate statement of financial position were overstated by the same amount. Consequently, the corresponding figures for revenue from service charges – water in the consolidated and separate statement of financial performance and receivables from exchange transactions in the consolidated and separate statement of financial position were understated by the same amount. Additionally, there was an impact on the deficit for the period and on the accumulated surplus as well as on the corresponding figures in relation to these in the consolidated and separate financial statements" **(COAF 4004 new finding)**.	Revenue: Water Adjustments - Cut-off and accuracy differences identified During the audit of revenue from service charges: water (Credit and debit adjustments). The following were noted: - 1. Instances were identified where revenue belonging to previous periods was adjusted in the current period resulting in the current year revenue from service charges - water being understated (i.e. Cut off issues). 2. The above cut off issues results in the projected understatement of revenue: service charges - water and trade receivables by R387 513 286,98 according to the AGSA. 3. There were differences noted between the recorded amount and the amount as recalculated by the auditors relating to the various listed items (i.e. Accuracy issues). 4. The above accuracy issues result in a projected understatement of revenue: service charges - water and trade receivables by R11 600 486,68. The following remedial actions will be implemented in the remaining period of the 2025/26 financial year to address the audit finding: 1. Undertaking an assessment of the complete population with clear portfolio of evidence to be presented to the AGSA in their next audit on how the matter has been addressed. 2. Conducting in-house (or if needed external) training and development of affected staff

Auditor-General Report on Financial Performance (2024/25)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
	members so that there is understanding of avoidance of errors. 3. Ensure effective supervision to identify occurrence of such errors and how they are to be resolved. 4. A formal request to the Internal Audit Sub Directorate to conduct spot-checks of the work undertaken during the remaining period of the financial year.
3. Service charges "I was unable to obtain sufficient appropriate audit evidence that indigent subsidies in relation to service charges had been properly accounted for, due to the status of the accounting records. I was unable to confirm whether these subsidies were properly recorded by alternative means. Consequently, I was unable to determine whether any adjustment was necessary to service charges stated at R9,06 billion in note 20 to the consolidated and separate financial statements" **(COAF 4020 new finding)**.	**Revenue: Understatement of revenue due to indigents** During the audit of the Annual Financial Statements (relating to Free Basic Services), an analysis of the accounts of the indigents (Assistance to the Poor - ATTP) was performed against the applicable policy (Assistance to the Poor Policy - Version 5) to test if the accounts that received the subsidy/rebate were compliant with the Policy. The accounts that were indicated as 'qualified' as at 30 June 2025, were assessed to confirm if they meet the qualifying criteria. About 744 accounts were noted by management as valid exceptions meaning these accounts did not meet the qualifying criteria and therefore, should not be receiving ATTP benefits. This was further confirmed through sample testing during the audit. In addition, some exceptions identified through Computer Assisted Audit Techniques CAATs were deemed invalid by management, based on what they considered sufficient and appropriate

Auditor-General Report on Financial Performance (2024/25)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
	evidence to support their exclusion. However, management could not provide adequate supporting evidence, and these exceptions were therefore regarded as valid by the Auditor-General. In summary the above resulted to the following issues raised by the Auditor-General. • Limitation misstatement: R149 811 426.63 (Material projected limitation of scope). • Disagreement misstatement: R2 097 728.94 (Immaterial projected disagreement misstatement). **Total misstatement: R151 888 747.33** The following remedial actions will be implemented in the remaining period of the 2025/26 financial year to address the audit finding: 1. Undertaking an assessment of the complete population with clear portfolio of evidence to be presented to the Auditor-General in their next audit on how the matter has been addressed. 2. Implement programme-level remedial actions and control improvements. 3. Tracing information tool acquisition: - The Assistance to the Poor Department has procured a Tracing Information Tool to enable regular verification of account-holder status against date-of-death records to support quarterly disqualification of ineligible accounts. 4. Quarterly validation and reconciliation**:** Management will implement a quarterly monitoring and validation cycle of the ATTP Register. Each cycle will include CAATs

Auditor-General Report on Financial Performance (2024/25)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
	analytic runs to identify anomalies; reconciliations with source systems; date-of-death checks using the tracing tool; and supporting evidence reviews (e.g. death certificates, estate or heir applications, site verifications, etc.). 5. Remediation of historic exceptions: The same validation and reversal process already applied to the accounts above will be applied to the batch of approximately 744 accounts identified as exceptions where the accountholder is recorded as deceased. 6. For each affected account, credits received after the confirmed date of death will be reversed to the customer account and handled in line with credit control and estate recovery procedures, with appropriate portfolio of evidence being availed to the Auditor-General for audit purposes.
4. Non-current provisions and current provisions "The provision for rehabilitation costs of the ***Swartkops River*** were not accurately determined by the municipality in accordance with the requirements of GRAP 19, Provisions, contingent liabilities and contingent assets. The municipality did not accurately determine the provision using a reliable estimate of the costs required to rehabilitate a river that was polluted. I could not determine the full extent of the misstatement of the provision for the rehabilitation of Swartkops River stated at R133,88 million (2023-24: R137,87 million) in notes 18.1 and 18.2 to the consolidated and separate financial statements. Consequently, I could not determine the misstatement in land	**Non-current provision and current provisions – (reliability of the provision for rehabilitation costs – Swartkops River)** During the audit of the 2024/25 Annual Financial Statements, the Auditor-General conducted a thorough verification of the obligation for the provision for rehabilitation costs of the Swartkops River which was found not to be accurately determined by the Municipality. The cause of the above finding is that the Municipality did not perform adequate reviews of the work done by the expert (consultant) working under the Public Health and/or Infrastructure and Engineering directorates. Management did not review the methodology used by the expert (or

Auditor-General Report on Financial Performance (2024/25)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
stated at R1,36 billion (2023-24: R1,35 billion) included in property, plant and equipment disclosed in note 11.1. to the consolidated and separate financial statements" **(COAF 5019 repeat finding)**.	consultant) to ensure that it is aligned with the principles of GRAP. This is a repeat finding requiring management of the affected directorates to consider and implement additional action plans that will be addressing the root causes. The following remedial actions will be implemented in the remaining period of the 2025/26 financial year to address the audit finding: 1. Management to ensure that a competent support is procured to deal with the root causes of this repeat finding for all affected directorates. 2. Management will adequately review the methodology used by the expert (or consultant) to ensure that it is aligned with the principles of GRAP so that the valuation of provisions is complete and accurate. 3. Management will also embark on a benchmarking exercise to ascertain what other metropolitan municipalities do relating to this kind of transaction or finding. 4. Management will review the accounting treatment of the change in provisions to ensure that the journals passed to recognise the change in provisions are correctly allocated to reflect both the portion of the asset and that of the finance costs.
5. Contracted services "Expenditure was not recognised when accrued as required by *GRAP 1, Presentation of financial statements.* Expenditure incurred in prior years was incorrectly recognised in the current year. As a result, contracted services in the consolidated and separate statement of financial performance were overstated by R466,50 million and trade	**Expenditure – Operational Costs – Transaction recorded in the incorrect period** During the audit of Operational Costs, it was noted that the transaction detailed below was recorded in the incorrect financial year.

<table>
<tr><th colspan="2">Auditor-General Report on Financial Performance (2024/25)</th></tr>
<tr><td>Status of audit report:</td><td>Qualified audit opinion.</td></tr>
<tr><td>Non-Compliance Issues</td><td>Remedial Action</td></tr>
<tr><td>payables from exchange transactions in the consolidated and separate statement of financial position were overstated by the same amount. Consequently, the corresponding figures from contracted services in the consolidated and separate statement of financial performance and trade payables from exchange transactions in the consolidated and separate statement of financial position were understated by the same amount. Additionally, there was an impact on the deficit for the period and on the accumulated surplus as well as on the corresponding figures in relation to these in the consolidated and separate financial statements” (COAF 1005 new finding).</td><td>
<table>
<tr><th>INVOICE NUMBER</th><th>INVOICE DATE</th><th>NAME</th><th>AMOUNT</th></tr>
<tr><td>INV54569</td><td>02-Dec-24</td><td>NMBM Stadium (re-imbursement)</td><td>R5 481 915.24</td></tr>
<tr><td>INV001A</td><td>07-Oct-24</td><td>NMBM Stadium (re-imbursement)</td><td>R6 704 240.51</td></tr>
</table>

The above results in a material projected misstatement of R466 501 771,02.

The following remedial actions will be implemented in the remaining period of the 2025/26 financial year to address the audit finding:

1. Undertaking an assessment of the complete population with clear portfolio of evidence to be presented to the Auditor-General in their next audit on how the matter has been addressed.
2. Restatement journal/s will be processed where necessary, based on the results of the population analysis as per above.
3. Implement robust cut-off procedures and to conduct periodic reviews of transaction dates to ensure that all transactions are accurately recorded in the correct financial period.
4. The institution is embarking on centralised receipting of invoices effective from 1 February 2026 to ensure that invoices are properly recorded in the financial year they belong, and that the Creditor’s Liability report are accurately updated.
5. The above process is also aimed at ensuring that the requirements of Section 65(2)(e) are adhered to.
</td></tr>
</table>

Auditor-General Report on Financial Performance (2024/25)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
	6. A report relating to the centralisation of the receipt of invoices has already been tabled to the Executive Management Committee, Audit Committee and the Budget and Treasury Standing Committee for implementation.
6. Capital commitments "Capital commitments were not recognised as required by *GRAP 17, Property, plant and equipment.* Some capital commitments were not disclosed in the consolidated and separate financial statements. I was unable to determine the full extent of the understatement of capital commitments, stated at R1,25 billion in note 11.2 to the consolidated and separate financial statements, as it was impracticable to do so" **(COAF 1027 & 1037 new finding)**.	**Execution: Capital Commitments (completeness) (COAF 1027)** During the completeness testing of capital commitments, a sample of active contracts relating to construction and purchase of major capital assets were selected from the Contract Register and traced to the current year's Capital Commitments Register and noted that some items were not recorded in the commitments Register as at year end. The Commitments Register is materially understated by projected amount of R728 558 614,80, which include both COAF's 1027 and 1037. The following remedial actions will be implemented in the remaining period of the 2025/26 financial year to address the audit finding: 1. Undertaking an assessment of the complete population with clear portfolio of evidence to be presented to the Auditor-General in their next audit on how the matter has been addressed. 2. Prepare a clearly defined process (Standard Operating Procedure) relating to rates-based contracts and how they should be treated in terms of the Capital Commitments Register as well as their disclosure in the Annual Financial Statements.

Auditor-General Report on Financial Performance (2024/25)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
	3. Embark on benchmarking with other metropolitan municipalities to determine how they deal with the matter.
7. Property, plant and equipment "During 2023-24, I reported that adequate internal controls were not in place to appropriately record property, plant and equipment, specifically infrastructure assets - assets under construction as complete in the year when they were completed in accordance with the *GRAP 17, Property, plant and equipment.* Assets completed prior to 2023-24 were incorrectly disclosed as completed in 2023-24. Consequently, I could not determine the full extent of the misstatement in the 2023-24 additions stated at R1,3 billion in note 11.1.2 and the carrying value of the 2023-24 construction work-in-progress stated at R686,82 million in note 11.1.3 as it was impractical to do so. My audit opinion on the consolidated and separate financial statements for the 2023-24 year was modified accordingly. My opinion on the current year consolidated and separate financial statements was also modified because of the possible effect of this matter on the comparability of the property, plant and equipment as well as the deficit and accumulated surplus for the period in the consolidated and separate financial statements" **(COAF 5003 repeat finding)**.	**Property, Plant and Equipment** **(verification of the WIP assets disclosed in the current and previous financial year scrutinised by AGSA – A repeat finding relating to assets created by Directorates at their level)** During the audit of the 2024/25 financial year's audit the Auditor-General conducted verification of accuracy of the assets disclosed under the Property, Plant and Equipment. The above finding was because of lack of implementation of internal controls around delayed submission of completion certificates by the Municipality. The delay in submission of the completion certificates results in assets not being timeously and properly accounted for during the correct reporting period. Management did not ensure that GRAP standards are adhered to and that all reported information is supported by reliable source documentation. The following remedial actions will be implemented in the remaining period of the 2025/26 financial year to address the root causes of the audit finding: 1. A physical / hands-on support to service delivery directorates such as Electricity and Energy as well as Infrastructure and Engineering with accounting knowledge and understanding to avoid interpretation issues or misunderstanding of what is required at directorate level. 2. Management will further ensure that GRAP standards are adhered to and that all reported information is supported by reliable source documentation from various role-players in the

Auditor-General Report on Financial Performance (2024/25)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
	value chain, as it relates to *Work-in-progress (WIP)*. 3. Management will ensure that assets are transferred to the Fixed Asset Register in the correct financial year. 4. Management will consider standardising the template for the Completion Certificate to indicate both the date of completion of projects/assets and the date of signature of the Certificate, so that they can be clearly distinguished.
Report on the audit of the Annual Performance Report The material findings on the reported performance information for the selected development priority are as follows: **Various indicators** "Some supporting evidence was not provided for auditing; or, where it was, I identified material differences between the actual and reported achievements. Consequently, the achievements might be more or less than reported and were not reliable for determining if the targets had been achieved". **Various indicators** "I could not determine if the reported achievements were correct, as adequate supporting evidence was not provided for auditing. Consequently, the achievements might be more or less than reported and were not reliable for determining if the targets had been achieved".	**<u>Various Indicators (28)</u>** The Municipality will implement an effective system to accurately record performance against the identified indicators and to further prevent material differences between the actual and reported achievements.

Auditor-General Report on Financial Performance (2024/25)	
Status of audit report:	**Qualified audit opinion.**
Non-Compliance Issues	**Remedial Action**
Other matters **Achievement of planned targets** 31. The annual performance report includes information on reported achievements against planned targets and provides explanations for measures taken to improve performance. This information should be considered in the context of the material findings on the reported performance information.	Management notes the comments for further implementation of improvement measures. **NB:** Other step-by-step remedial actions are detailed in the Audit Action Plan attached as Annexure A.

Other responses in terms of points 33 to 107 of the Auditor-General's Audit Report are dealt with below:

Expenditure management

38 – 42: The comments are noted. An item has already been presented to the Executive Management, Audit Committee and the Budget and Treasury Standing Committee on the centralisation of the receipting of invoices. All invoices will be submitted to a central location within the Budget and Treasury Directorate for processing.

Procurement and Contract management

43 – 47: The comments are noted.

Consequence management

48 – 51: The comments are noted.

Revenue Management

52: The comments are noted.

Annual financial Statements

53: The comments are noted. Management will implement internal control measures as well as automation of certain procedures to improve the accuracy of the Annual Financial Statements going forward.

Asset management

54: The comments are noted.

Strategic and performance management

55: The comments are noted.

Environmental Management

56: The comments are noted. Management will ensure that the required licences are applied for from the regulatory bodies.

Other information in the annual report

57 – 60: The comments are noted.

Internal control deficiencies

61 – 65: The comments are noted.

Material irregularities

66: The comments are noted.

Material irregularities in progress

67: The comments are noted.

Status of previously reported material irregularities

68 – 105: The comments are noted. Management will ensure that issues relating to the material irregularities reported are addressed during the 2025/26 financial year.

Other reports

106 – 107: The comments are noted.

Management has submitted an Audit Improvement Plan to the Executive Management Committee and Audit Committee for improving audit outcomes.

Annexure “A”:

Nelson Mandela Bay Metropolitan Municipality: AGSA Action Plan for 2024/25 Financial Year

ANNEXURE "A" - Nelson Mandela Bay Metropolitan Municipality: AGSA Action Plan for 2024/25 FY

	Matters that will be reported in the auditor's report and should be addressed urgently
	Matters that should be addressed to prevent material misstatements in the financial statements or material findings on the annual performance report and compliance with legislation in future; also includes matters that significantly affected auditee performance
	Matters that do not have a direct impact on the audit outcome or a significant impact on auditee performance, but were communicated to assist with improving processes and mitigating risks

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
1	COAF 4004 of 2025 - Revenue: Water Adjustments: Cut-off and accuracy differences identified		Yes (3)	Instances were identified where revenue belonging to previous periods was adjusted in the current period resulting in the current year revenue from service charges - water being understated.	Lack of management oversight and review in ensuring that the water consumption adjustment processed in the billing system is accurate and reported in the general ledger recorded in the correct accounting period. Furthermore, the preparers and reviewers of credit and debit adjustments did not adequately consider cut-off requirements when approving adjustments for water and sewerage.	Management should ensure that revenue billed for consumption is accurate and reported in the correct accounting period in the financial statements.	AFS will be restated	30 November 2025	Budget motivation and comply with the Smart City Strategy. Short term - Contractors or Consulting firms.	New ERP system and Budget	Budget and Treasury	30 June 2026 28 February 2026		
2	COAF 4020 of 2025: Revenue: Understatement of revenue due to invalid indigents		Yes (2)	During the audit of the financial statements, Free basic services (Indigents), an analysis of the accounts including in the indigents (Assistance to the Poor (ATTP)) was performed against the applicable policy (Adopted Assistance to the Poor Policy Version 5) to test if the account that received the subsidy/rebate were compliant with the policy	Lack of management oversight and review to ensure that only accounts that meet the ATTP policy qualifying criteria are included in the register and benefitting from the subsidy	Management is encouraged to follow up on the exceptions communicated by the AGSA to ensure that only qualifying accounts remain on the register and receive the benefits of the subsidy. For each flagged account, sufficient and appropriate evidence must be obtained, verified, and documented to confirm whether the account holder meets the qualifying criteria.	Management disagrees with the Auditor-General's projected limitation of R149 811 426.63. Following a detailed analysis of the 744 accounts identified by CAATs, management confirms 725 accounts are valid "Estate Late" exceptions (CAAT 2) and 19 are valid exceptions relating to invalid identity numbers (CAAT 3). The total value of subsidy credits and write-offs applied to these validated exceptions is R19 834 334.31 .	None	Develop an Indigent Register, annually and dedicated people to monitor the process, Review and Implement the Indigent Policy	Integrated ITC system and Supervisory capacity of the Meter Readers	Budget and Treasury	30 March 2026		
3	COAF 4000 of 2025: Note 4: Differences between GL, TB and AFS, and listing (Debtors)- (Material Misstatement:		Yes (2)	During the high-level review of the annual financial statements and the supporting schedules, differences were noted between the amounts presented in note 4. Trade and other receivables from exchange of the annual financial statements and the supporting schedules (General ledger, Trial balance and listings)	Inadequate review of the annual financial statements to ensure that they are supported by an accurate listing	Management should enhance the review process of financial statements and supporting schedules to ensure the appropriateness thereof.	Correction done	05 September 2025	Budget motivation and comply with the Smart City Strategy. Short term - Contractors or Consulting firms.	New ERP system and Budget	Budget and Treasury	30 June 2026 28 February 2026		
4	COAF 4005 of 2025: Revenue: Service charges - Waste Water Management - Adjustments (Debit & Credit)		Yes (3)	During the audit of the revenue from Service Charges – Waste Water management (Sanitation and Sewerage) adjustments (Debit and credit)	Lack of management oversight and review in ensuring that the water consumption adjustment processed in the billing system is accurate and reported in the general ledger recorded in the correct accounting period. Furthermore, the preparers and reviewers of credit and debit adjustments did not adequately consider cut-off requirements when approving adjustments for sanitation and sewerage	Management should ensure that revenue billed for consumption is accurate and reported in the correct accounting period in the financial statements.	Management will ensure that prior to authorization of any sewerage related financial adjustments, that all prior year adjustments are identified and provided to the accountants for restatement in the AFS.	30 November 2025	Budget motivation and comply with the Smart City Strategy. Short term - Contractors or Consulting firms.	New ERP system and Budget	Budget and Treasury	30 June 2026 28 February 2026		
5	COAF 4007: Incorrect accounting of rounding differences as Property Rates Revenue discount		Yes	During the audit of property rates revenue, it was identified that the municipality's financial system (CBS) includes a system-generated code that automatically rounds off cents in transactions. These rounding differences are subsequently recorded and presented as part of property rates revenue in the Annual Financial Statements (AFS) and these amounts are further accounted for as discounts.	The rounding mechanism is embedded in the CBS system and has been configured to account for rounding. Furthermore, there management has indicated no documented policy or gazetted guidance supporting the classification of these differences as customer discounts.	Management should: •The municipality should assess whether the rounding differences as discounts is appropriate and compliant with applicable accounting standards and municipal regulations. •If this treatment is not formally gazetted or supported by policy, the municipality should consider reclassifying these amounts under a more accurate category with valid supporting evidence for the reclassification •Management should ensure that the financial system configuration and reporting practices reflect the true nature of transactions to maintain transparency and accuracy in financial disclosures.	The AG's finding is noted. The only other category where it can be classified to will be Sale of Goods and Rendering of Services/ Operational Revenue	2025/2026	Budget motivation and comply with the Smart City Strategy. Short term - Contractors or Consulting firms.	New ERP system and Budget	Budget and Treasury	30 June 2026 28 February 2026		
6	COAF 4007: Unsupported Balance on Item Code 757 – Property Rates Billing		Yes (2)	During the audit of property rates billing, it was noted that management initially allocated the billing amount of R3,219,461.00 to item code 757. This amount was subsequently redistributed across multiple item codes via journals. However, a residual balance of R3,369,379.77 remains on item 757, for which management was unable to provide adequate supporting documentation or a clear explanation of its origin or purpose.	Inadequate tracking of reallocations within the billing system or a lack of proper documentation during the redistribution process.	Management should conduct a detailed reconciliation of item code 757 and provide supporting documentation for the remaining balance. Additionally, controls over the allocation and redistribution of billing amounts should be reviewed and strengthened to ensure transparency, traceability, and compliance with financial reporting requirements.	The amount should have been distributed to item code 6514 – Business. Management will do the correction.	30 October 2025	Budget motivation and comply with the Smart City Strategy. Short term - Contractors or Consulting firms.	Develop an New Record Management System	Budget & Treasury&ICT	30 June 2026 30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
7	COAF 4007 of 2025: Property Rates (Differences on Presentation & Disclosure)		Yes (2)	During the audit of property rates, while completing the lead schedules, we identified that the amounts in the general ledger did not agree to those presented and disclosed in the Annual Financial Statements.	The root cause of the identified discrepancy is that management did not perform a sufficiently thorough review of the Annual Financial Statements (AFS). As a result, certain amounts presented and disclosed in the AFS were not accurately reconciled with the underlying accounting records, leading to misstatements in the financial disclosures.	Management must implement a formal review and reconciliation process between the General Ledger (GL) and the Annual Financial Statements (AFS) disclosure notes prior to finalisation of the AFS. This process must ensure that all disclosed property rate figures, by property class, are verified against the corresponding GL item codes and descriptions to ensure accuracy and completeness. The Chief Financial Officer should establish a structured reconciliation procedure and document all variances for review and correction before submission of the AFS. The reconciliation procedure once completed must be signed off by the preparer and the reviewer.	Management do not agree with the value of all the differences and overall differences.	30 October 2025	Full implementation of MSCOA Short term - Contractors or Consulting firms.	ERP system in compliance with MSCOA requirements	Budget and Treasury	30 June 2026 28 February 2026		
8	COAF 4016 of 2025: Wastewater management - Consumption - Cut off		Yes (2)	During the audit revenue from service charges - Waste water management consumption, instances were identified where consumption relating to other period was billed in the current period and there was no adjustment processed to allocate prior year consumption amounts to the correct periods results in the overstatement of the consumption revenue billed.	Lack of management oversight and review in ensuring only transactions relating to the current financial period remain in the general ledger and are accounted for as revenue.	Management should ensure that revenue billed for consumption is reported in the correct accounting period in the financial statements.	Management will investigate how the system can split the sanitation charges to be able to recognise prior years chargers and be able to provide AFS with the relevant listing and totals to restate.	28 February 2026	Budget motivation and comply with the Smart City Strategy. Short term - Contractors or Consulting firms.	New ERP system and Budget	Budget and Treasury	30 June 2026 28 February 2026		
9	COAF 4018 of 2025 - Human Settlement Theme: Insufficient Information submitted for RFI 4015		Yes (2)	During the audit of the Human Settlements procedure and accreditation workstream, supporting evidence was requested through RFI 4015 of 2025, which was due on 05 September 2025. It was noted that the information submitted in response to this RFI was insufficient to address the audit requirements.	The finding is due to management oversight to ensure that all the information requested is complete and that information from various functions is consolidated for auditors with all the required supporting evidence	Management should ensure that requested information is easily retrievable and submitted timeously for audit to avoid delays and limitations. Furthermore, information submitted from various sections of the municipality should be consolidated in one response to ensure that all the requested information is complete	Managements recommend a formal meeting with the AG before this RFI is forwarded in the next audit for clarity on the headlines of the requested information. Further Management would like this RFI to be sent in Parts i.e. Part 1, Part 2 and Part 3 so that information would not only be submitted in time but improve the quality of the responses.	By end of Audit 2024/25	Budget motivation and comply with the Smart City Strategy. Short term - Contractors or Consulting firms.	Develop an New Record Management System	Human Settlements Corporate services	30 June 2026		
10	COAF 4019 of 2025 - Human Settlement Theme: Insufficient information submitted for RFI 4046		Yes (1)	During the audit of the Human Settlements procedure and accreditation workstream, supporting evidence was requested through RFI 4046 of 2025, which was due on 03 November 2025. It was noted that the information submitted in response to this RFI was insufficient to address the audit requirements. .	The finding is due to management oversight to ensure that all the information requested is complete and that information from various functions is consolidated for auditors with all the required supporting evidence.	Management should ensure that requested information is easily retrievable and submitted timeously for audit to avoid delays and limitations. Furthermore, information submitted from various sections of the municipality should be consolidated in one response to ensure that all the requested information is complete.	Management accepts the recommendation as it is, more effort will be done to ensure that information is provided timeously.	30th April 2026	Budget motivation and comply with the Smart City Strategy. Short term - Contractors or Consulting firms.	Develop an New Record Management System	Budget and Treasury	30 June 2026 30 April 2026		
11	COAF 4023 of 2025 : Current year irrecoverable debts written off various issues		Yes (1)	During the audit of the Irrecoverable Debts Written Off expenditure line item for the financial year 2024/2025 (July 2024 to June 2025), it was noted that the total amount submitted and approved for write-off by Council, as per the official write-off agenda, amounted to R 326 642 903,06. This amount relates specifically to arrear balances of ATTP (Assistance to the Poor) debtors. However, the financial statements reflect a total write-off amount of R430,676,368.00.	This is due to in adequate review by management to ensure that all irrecoverable debts written off were properly approved by Council prior to processing.	Financial and performance management: Implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is available to support financial and performance reporting Management did not review and monitor compliance with applicable laws and regulations.	A tracking methodology will be implemented to ensure that all system ATTP write-offs are noted by council	01 March 2026	Budget motivation and compliance with MSCOA requirements	Review and Implement the Policy	Budget and Treasury	01 March 2026		
12	COAF 4025 of 2025: Unsupported Restatement of Trade and Other Receivables – Exchange and Non-Exchange Transact		Yes (1)	During the audit of trade and other receivables, it was noted that management processed restatements to the balances disclosed under exchange and non-exchange transactions. However, these restatements were not supported by adequate documentation, such as reconciliations, source data, supporting evidence or formal justification for the adjustments. The restated amounts differ from prior year disclosures and from the underlying accounting records, with no clear audit trail or explanation provided to substantiate the changes	Inadequate review of the annual financial statements to ensure that they are supported by an accurate journals and appropriate documentation.	Management must perform the following: Conduct a comprehensive reconciliation of trade and other receivables to identify and substantiate the causes of the R231,285,196 material difference noted in the corresponding figures with supporting evidence. Implement robust review and approval mechanisms for all adjustments and disclosures to ensure that financial information is complete, accurate, and supported by verifiable evidence.	Noted	13 November 2025	May require development capacity as well as additional budget Short term - Contractors/Consulting firms	ERP system in compliance with MSCOA requirements	Budget and Treasury	30 June 2026 30 March 2026		
13	ADJUSTED: COAF 4026 of 2025: Misstatement of Electricity Losses Due to Incorrect Data Capture		Yes (1)	During the audit of electricity losses, discrepancies were noted when recalculating the electricity loss figures.	For April, May, and June 2025, the invoice amounts from Eskom were incorrectly captured, management did not include the standard energy charge.	Management should establish a formal review process to ensure all Eskom invoices are accurately captured, including the standard energy charge	Controller Information Officer-Capture Losses data Manager Commercial Services-Review losses calculation Assistant Director: Management & Commercial Services Services-oversight Senior Director Retail and Commercial Management	Immediately	Budget motivation and compliance with MSCOA requirements	New ERP system and Budget	Budget and Treasury	30 June 2026		
14	COAF 4028 of 2025: Discrepancies identified on debt impairment		Yes (2)	During the audit testing of Debt impairment, differences were identified between the debt impairment figures disclosed by management and the recalculated amounts determined by the audit team.	The misstatement results in an understatement of debt impairment balance by factual amount of R 354 259 036.19 and it is material individually	Management should investigate the identified differences and reconcile.	Managements calculations and journal 2025JSTD01310 to correct the balance was provided t the AG to assess. The correction will be done if AG agrees.	Immediately	Budget motivation and comply with the Smart City Strategy	New ERP system and Budget	Electricity and Energy	30 June 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
15	COAF 4029 of 2025: Credit adjustments - Cut Off		Yes (3)	During the audit of service charge adjustments for electricity, misstatements were identified in the cut-off assertion related to credit adjustments within the sample tested.	Insufficient and inadequate review by management to ensure that the adjustments that relate to consumption of prior periods is adjusted in accordance with the provisions of GRAP 3	Management must ensure the provisions of GRAP 3 are applied accurately.	A system extract of all electricity adjustments will be done monthly to identify prior year adjustments and reconciled after the financial year end. The relevant listing and values will be sent to the AFS team after the financial year end to do the relevant restatements.	24 November 2025	Budget motivation and comply with the Smart City Strategy Short term - Contractors/Consulting firms	New ERP system and Budget	Budget and Treasury	30 June 2026 Monthly		
16	COAF 4029 of 2025: Credit adjustment - Accuracy		Yes (3)	During the audit of credit adjustments on service charges – electricity, misstatements in the accuracy assertion of credit adjustments were identified in the sample tested	Insufficient review by management to ensure that the adjustments are accurately performed.	Management must ensure that the adjustments are accurately captured and there is a consistent and uniform methodology applied.	All adjustments processed are checked and verified prior to authorisation to ensure that the period is correct and that the correct daily average has been applied to the adjustment.	None	Budget motivation and comply with the Smart City Strategy Short term - Contractors/Consulting firms	New ERP system and Budget	Budget and Treasury	30 June 2026 Monthly		
17	COAF 4029 of 2025: Differences identified in the recalculation of Debit Adjustment		Yes (3)	During the audit of debit adjustments on service charges – electricity, misstatements in the accuracy assertion of credit adjustments were identified in the sample tested.	Insufficient review by management to ensure that the adjustments are accurately performed.	Management must ensure that the adjustments are accurately captured and there is a consistent and uniform methodology applied.	All adjustments processed are checked and verified prior to authorisation to ensure that the period is correct and that the correct daily average has been applied to the adjustment.	None	Budget motivation and comply with the Smart City Strategy Short term - Contractors/Consulting firms	New ERP system and Budget	Budget and Treasury	30 June 2026 Monthly		
18	COAF 4033 of 2025 - Water losses accuracy and disclosure issues		Yes (2)	During the audit of Water losses disclosure, the following differences/exceptions were noted between the schedules submitted for audit, the information presented in the financial statements and the auditors recalculation.	Lack of management oversight and review in ensuring that the water losses accurately accounted for and reported in the AFS	Management should enhance the review process to ensure that prior year disclosures are correctly carried to the next year financial period, and that changes are correctly accounted for in line with the applicable GRAP standards.	None	None	Budget motivation and comply with the Smart City Strategy	New ERP system and Budget	Budget and Treasury	30 June 2026 Monthly		
19	COAF 4034 of 2025: Electricity Losses: No Documented Process for Calculating Street and Traffic Light Electricity Losses percentage rate		Yes (1)	During the audit of electricity losses, it was noted that NMBM management does not have a documented policy or process for determining the percentage rate used of electricity losses attributable to streetlights and traffic lights. Instead, management relied on the methodologies and rates applied by other municipalities without analysing if the methodologies of other entities suit the conditions and environment of the NMBMM.	This is due to a lack of adequate controls over the completeness and accuracy of financial estimates, specifically because management relied on assumptions that were either inappropriate or not sufficiently tailored to NMBM's circumstances.	Management should develop and implement a documented policy and methodology for determining the electricity loss percentage attributable to streetlights and traffic lights. This methodology should be tailored to NMBM's specific circumstances and supported by relevant data and assumptions. Additionally, management should establish review controls to ensure the accuracy and completeness of these estimates and periodically reassess the methodology to reflect changes in operational conditions and industry best practices.	None	none	Develop and implement SOP	No resources needed	Electricity and Energy (Distribution)	30 June 2026		
20	COAF 4001 of 2025: Availability Charges (Classification)		Yes (1)	During the audit of Non-Exchange Revenue, it was noted that management grouped Availability Charges under vote 1513, which were classified as non-exchange revenue in accordance with GRAP 23. However, it was identified that there are similar availability charges transactions under other votes, but these were incorrectly classified as exchange revenue.	This appears to be due to the absence of a documented accounting policy for availability charges and inconsistent application of GRAP principles across revenue streams.	Management should conduct a comprehensive review of all revenue streams to ensure accurate classification in accordance with GRAP 9 (Exchange Transactions) and GRAP 23 (Non-Exchange Transactions). Additionally, financial systems and mSCOA mappings should be updated to reflect the correct classification of revenue types, thereby enhancing compliance, transparency, and consistency in financial reporting. Management must utilise GRAP checklist to ensure that the AFS prepared and submitted are GRAP compliant.	Towards the end of the fin year a request will be sent to the relevant accountant to confirm that the vote number 0620 1513 is still applicable for availability charges in the new financial year	01 November 2025	Develop and implement SOP Short term- Contractors/Consulting firms	Develop an New Record Management System that complies with MSCOA	Budget&Treasury&ICT	30 June 2026 30 March 2026		
21	COAF 4002 of 2025: Remaining population- Revenue exchange transactions: Cut-off issues		Yes (1)	During the testing of other revenue from exchange transactions, the following transactions were noted to have been recognised in the current year while services were rendered in other financial periods.	Inadequate review of the annual financial statements to ensure that revenue is recorded when it is accrued in the correct year of assessment.	Management should implement a formalised and documented review process to ensure that revenue from exchange transactions is recognised in the correct financial period, in accordance with GRAP 1 (Presentation of Financial Statements) and GRAP 9 (Revenue from Exchange Transactions).	Recommendations have been noted.	None	Budget motivation and comply with the Smart City Strategy Short term - Contractors/Consulting firms	New ERP system and Budget	Budget and Treasury	30 March 2026		
22	COAF 4006 of 2025: Discrepancy in reversal entries related to properties with No Market Value		Yes (1)	During the audit of Debt Impairment (Prior Year qualification) our re-evaluation of the documentation submitted for audit purposes, we reviewed and audited the reversal entries processed in accordance with Note 56.2.1 (Correction of Error) in the Annual Financial Statements (AFS).	The discrepancy arose due to the operational unit not providing the updated dataset to the team responsible for preparing the Annual Financial Statements (AFS). As a result, the reversal entries disclosed under Note 56.2.1 (Correction of Error) were based on outdated information, leading to incomplete and inaccurate adjustments in the financial statements.	Short term: The entity must conduct a comprehensive reconciliation between the management dataset and the Annual Financial Statements (AFS), specifically focusing on Note 56.2.1 (Correction of Error) relating to debt impairment reversal entries. Long term: The Senior Director: RMCC together with the Chief Financial Officer (CFO) must implement a formalised data submission protocol requiring the RMCC to provide updated and verified datasets to the financial reporting team by a clearly defined cut-off date. This process must include documented signoffs by both the RMCC Senior Director as well as the CFO to confirm completeness and accuracy. The protocol must be developed and implemented by 31 March 2026, and all relevant staff involved in this process should be made aware accordingly before the year end 30 June 2026.	Based on the information provided by RMCC – The correction to be done by AFS team Based on the information provided by RMCC – The correction to be done by AFS team		Budget motivation and comply with the Smart City Strategy Short term - Contractors/Consulting firms	Develop an New Record Management System	Budget&Treasury&ICT	30 June 2026 30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
23	COAF 4007 of 2025 Property rates in usage is misstated		Yes (1)	During the audit of property rates billing, a recalculation was performed using the approved tariff structure and the market value of the property as per the valuation roll. The formula applied was: Billed Amount = Market Value × Approved Tariff Rate	Financial and performance management: Design and implement formal controls over IT systems to ensure the reliability of the systems and the availability, accuracy and protection of information	Management should review the controls governing the calculation and billing of property rates, particularly attention should be given to the configuration of discount item codes and rounding mechanisms to prevent unintended revenue understatement.	Management will ensure that going forward that the AFS notes agrees with totals in the GL and TB	Immediately	Budget motivation and comply with the Smart City Strategy Short term - Contractors/Consulting firms	Develop an New Record Management System	Budget&Treasury&ICT	30 June 2026 30 March 2026		
24	COAF 4008 of 2025: Transfers and Subsidies - Capital - Limitation		Yes (1)	During the audit of non-exchange revenue – Transfers and subsidies – Capital, a request for information (RFI) RFI 4026 was issued requesting supporting information for the revenue recognised as transfers and subsidy on the expenditure for Take-on value PPE -6735 (UITENHAGE RAILWAY SHEDS).	The finding is due to the unavailability of relevant information for audit purposes. Management does not consistently monitor or track the information requested by auditors, nor does it ensure timely submission in accordance with agreed timelines.	The Chief Financial Officer must effectively monitor and track all information requested by the auditors and ensure that all information requested is submitted within the agreed time frames to avoid limitation of scope	This information has subsequently been provided.	None	Budget motivation and comply with the Smart City Strategy Short term - Contractors/Consulting firms	Develop an New Record Management System	Budget&Treasury&ICT	30 March 2026		
25	COAF 4009 of 2025 Revenue non-exchange Transfers and Subsidies- Capital - accuracy issues		Yes (1)	During the execution phase of the audit of revenue non-exchange transfers and subsidies: Capital we noted the following. RFI 4026 was partially submitted on 22 September 2025 (Monday). For the sampled item: UITENHAGE RAILWAY SHEDS- 20043200, only the journal supporting evidence was initially provided. Following this, the auditor requested additional documentation, including the service level agreement (SLA), invoices, payment vouchers, and any other relevant support. Further documents were submitted; however, upon inspection of the SLA it was noted that this was an agreement between the Municipality and MBDA and did not provide sufficient evidence regarding how UITENHAGE RAILWAY SHEDS- 20043200 were funded. Subsequently, the auditor contacted auditee for clarification on the funding source. It was noted that the original funder was the NMBM itself. To further understand the nature of the transaction, the auditor sought clarification on whether the funds were derived from the equitable share allocation or from other grants (e.g., conditional or infrastructure grants) received during the 2024/25 financial year, as this would determine whether the transaction qualifies as revenue (non-exchange) or expenditure. No response was received to this enquiry.	The finding is due to the unavailability of relevant information for audit purposes. Management does not consistently monitor or track the information requested by auditors, nor does it ensure timely submission in accordance with agreed timelines.	The Chief Financial Officer must, by 31 January 2026, implement a monthly reconciliation and review process between the general ledger and supporting documentation for all non-exchange revenue – transfers and subsidies: Capital, ensuring that variances are identified, investigated, and corrected before financial reporting. A designated finance official should be assigned to perform these reconciliations, with supervisory review and final sign-off. The process should target 100% accuracy between ledger balances and supporting evidence, and its effectiveness should be monitored quarterly through internal audit or management reviews to prevent future discrepancies.	The NMBM is in agreement with the control deficiencies and recommendations made by the AGSA.	None	Budget motivation and compliance with MSCO requirements	Develop an New Record Management System that complies with MSCOA and GRAP Complaint	Budget&Treasury&ICT	30 March 2026		
26	COAF 4010 of 2025 Revenue no exchange (Transfers and Subsidies- Capital (Cut off issues)		Yes (1)	During the audit of Revenue Non-Exchange Transfers and Subsidies: Capital, it was noted that some invoices on the expenditure for UITENHAGE RAILWAY SHEDS (Project No. 20043200) were recorded as revenue from transfers and subsidies in the 2024/25 financial period while they relate to the upcoming financial period (2025/2026)	Lack of management oversight and review in ensuring that the expenses incurred and recognised as revenue are recorded in the correct accounting period	Management should ensure that revenue from non-exchanges: Transfers and subsidies is accurate and reported in the correct accounting period in the financial statements. A review of the invoices should be performed against the expenditure recorded in the general ledger to ensure that transactions are corrected in the correct periods in line with the applicable reporting standards	Management would like to apologise to the AG that NMBM's entity, MBDA, provided the wrong the invoices when requested. Upon further engagement with the entity, we requested that they provide a complete analysis to confirm that all invoices making up the amount of the take-on indeed relates to 2024/2025 financial year.	Going forward	Budget motivation and compliance with MSCOA requirements	Develop an New Record Management System that complies with MSCOA and GRAP Complaint	Budget&Treasury&ICT	30 June 2026		
27	COAF 4011 of 2025: Related Parties – Nelson Mandela Bay Stadium (Understatement) (iss.51)		Yes (2)	During the audit of Related Parties - MBDA and Nelson Mandela Bay Stadium, a positive confirmation was sent to confirm the amount owing to NMBM as at 30 June 2025. The amount per the confirmation received from MBDA did not agree to the amount per the GL/AFS.	There was a breakdown in the communication lines between the municipality and agency resulting in the lack of consistency on the amount reported between the municipality and its subsidiaries	Management should implement controls to ensure that all amounts owing to the municipality by the agency are appropriately recorded and there is alignment between the amount recorded by the agency and municipality	Internal control deficiency is noted. NMBM is in a process of taking over the management of NMB Stadium from MBDA. NMBM and MBDA are in a process of reconciling transactions before the takeover is effected	Before takeover of NMB Stadium by NMBM	Reconciliation of the amount owed between MBDA and NMBMM	Development of an Integrated Electronic system in compliance with Central Database System	Budget & Treasury	30 June 2026		
28	COAF 4012 of 2025 - Transfers and Subsidies - Capital (Occurrence)		Yes (1)	During the audit of the revenue from Transfers and subsidies – Capital instances were identified where transactions recorded as revenue did not meet the revenue definition and recognition criteria as per GRAP 23.	This is due to an incorrect application of the revenue recognition criteria.	Management ensure that all transfer and subsidy transactions/expenditure are assessed against the applicable reporting framework to ensure that only qualifying transactions/expenditure are recorded as revenue.	Noted – The analysis will be done from this year onwards to ensure compliance	Immediately	Budget motivation and compliance with MSCOA requirements	Develop an New Record Management System that complies with MSCOA and GRAP Complaint	Budget and Treasury	30 June 2026		
29	COAF 4013 of 2025: Transfers and Subsidies – Capital – Classification differences between GL and AFS		Yes (3)	During the audit of the revenue from Transfers and subsidies – Capital differences were noted on the classification of "Departmental Agencies and Accounts" on General ledger and the Annual financial statements submitted for audit	This is due to incorrect interpretation/analysis of the transaction. The municipality considered the nature of the expenditure as opposed to the reason the municipality is recognising "revenue".	Management should enhance its review process to ensure that the nature of the transaction is appropriately accounted for in the financial statements	If the AG agrees on the analysis and workings done on COAF 4012 – then the MBDA revenue will be corrected through that COAF and the R45million will then be removed in total as well as the prior year.	Immediately	Budget motivation and compliance with MSCOA requirements	Develop an New Record Management System that complies with MSCOA and GRAP Complaint	Budget and Treasury	30 June 2026		
30	COAF 4014 of 2025: Transfers and Subsidies – Capital – Presentation and Restatement		Yes (1)	During the audit of the revenue from Transfers and subsidies – Capital, the differences were noted.	Lack of management oversight and review to ensure that financial statements are full compliant with the applicable GRAP standards	Management should enhance the control in place over the review of the financial statements to ensure that they are compliant with the reporting standards	For the current year – Management will amend the AFS to show the R20million as Exchange, if it relates to the same project. Also note that because it relates to a specific item code in the GL, it's therefore not necessary to process a journal. GL system will be updated to show it as an Exchange transaction.	Immediately	Budget motivation and compliance with MSCOA requirements	Develop an New Record Management System that complies with MSCOA and GRAP Complaint	Budget and Treasury	30 June 2026		
31	COAF 4015 of 2025: Limitation of scope – Incomplete submission of the requested information (RFI 4032 of 2025 - Water losses) - ISS 89 (1)		Yes (3)	During the audit of Water losses, Request for information (RFI) 4032 was issued on the 10th of October 2025, requesting specific documentation and data from management to substantiate the disclosures and notes in the Annual Financial Statements relating to "Water Losses".	Management did not maintain a proper filling system to ensure that information requested by auditors is readily available	Management should ensure that the proper and accurate information is submitted on a timely manner to ensure an effective and efficient audit process. Management should implement appropriate processes/systems to ensure proper record keeping. This will enable complete, relevant and accurate information being accessible and available to support financial and performance reporting.	Management do not agree with the finding as there appears to have been a misunderstanding between what was requested and the information supplied.	None	Budget motivation and compliance with MSCOA requirements	Develop an New Record Management System	Infrastructure and Engineering & Electricity and Energy	30 June 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
32	COAF 4017 of 2025 Transfers and Subsidies – Capital – (Public contributions)- Completeness (Limitation of scope)		Yes (2)	During the audit of the revenue from Transfers and subsidies – Capital (Public contributions) and the completeness thereof, we inspected internal reports and minutes, media articles affecting the municipality and noted that there were donations/public contributions that were made either to the metro or directly to the citizens of the metro to assist during the 2024 floods	No value was determined for the donations/public contributions, and the municipality was uncertain as to how to proceed with reporting the donations.	The municipality should designed procedures and processes to ensure that all donations received by the municipality are valued and recorded in the financial statements. Where the actual cost cannot be confirmed, GRAP 23.98 does all gifts, donations including goods in kind to be measure at their fair value as at the date of acquisition, which may be ascertained by reference to an active market or by appraisal.	There were no financial contributions made to the Nelson Mandela Bay Municipality (NMBM) for both the provision of Temporary Emergency Accommodation (TEAs), which was for a period of approximately one month, and Temporary Relocation Units (TRUs) because they were procured directly by the National Department of Human Settlements. Payments for the services rendered were made by the NDoHS directly to the service providers. (refer to the attached letters of request).	15 December 2025	Budget motivation and compliance with MSCOA requirements	Develop an New Record Management System	Budget & Treasury and Human Settlements	30 June 2026		
33	COAF 4022 of 2025 Trade Receivables- Various issues		yes (1)	1.During the testing of Trade receivables, differences were noted between impairments of debtors (exchange and non-exchange) amounts presented in note 4. Trade and other receivables from exchange and note 5.1 Trade and other receivables from non-exchange of the annual financial statements and the supporting schedules (General ledger, Trial balance and listings)	Inadequate review of the annual financial statements to ensure that they are supported by an accurate listing.	Management should enhance the review process of financial statements and supporting schedules to ensure the appropriateness thereof.	Management notes the factual discrepancies and will correct it between the two categories	Immediately	Budget motivation and compliance with MSCOA requirements	ERP system in compliance with MSCOA requirements	Budget & Treasury	30 June 2026		
34	COAF 4024 of 2025: Service charges – Electricity: Discrepancies identified on credit consumption		Yes (1)	The misstatement results in an overstatement of service charge - Electricity balance by factual amount of R 8 295 501.61 The misstatement is not material individually but will be aggregated with other misstatements for further evaluation for impact	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	Management should investigate the identified differences and reconcile the consumption data	None	None	Budget motivation and compliance with MSCOA requirements	Develop an New Record Management System	Budget and Treasury	30 June 2026		
35	ADJUSTED: COAF 4026 of 2025 : Misstatement in Presentation of Electricity Losses Disclosure		Yes (1)	During the audit of electricity losses, it was noted that the percentages disclosed in the kWh column for Technical and Non-Technical losses were transposed in Note 37.1 for the 2024/2025 financial year, creating an internal inconsistency within the disclosure	This is due to inadequate quality control and review during the compilation and population of the table within the Notes to the AFS. The figures for the KWH percentage column were transposed between the two rows, resulting in the wrong percentage being aligned with the wrong category (Technical vs. Non-technical).	Management should implement a formal review process to ensure that the presentation and disclosure of electricity losses comply with the relevant GRAP standards.	Management will make the correction Management disagrees with the non-compliance with GRAP disclosure, as it was disclosed, there were just a transposition error.	Immediately	Develop and implement SOP	No resources needed	Electricity and Energy (Distribution)	28 February 2026		
36	COAF 4027 of 2025 : Transactions incorrectly classified as accruals (Consumer Debtors)		Yes (1)	During the audit of Trade and Other Receivables (Accruals), it was noted that management classified certain debtors as accruals; however, these transactions do not meet the definition of an accrual. The identified debtors should be recognized as normal Trade and Other Receivables, appropriately aged, and assessed for impairment in accordance with GRAP requirements.	Management incorrectly applied accounting principles by classifying debtor balances as accruals instead of recognizing them as Trade and Other Receivables.	Management should reclassify the identified debtors as Trade and Other Receivables in accordance with GRAP and ensure proper aging and perform impairment assessments on these balances	When we do disclose in the AFS, we combine the billing vote and the accrual vote, to ensure that it is all disclosed as Trade Receivables in the AFS. Therefore, these are already correctly disclosed as Trade Receivables in the AFS	None	Budget motivation and comply with the Smart City Strategy	New ERP system and Budget	Budget and Treasury	30 June 2026		
37	COAF 4030 of 2025 Understatement of other receivables: SCA CASE NO. 272/2023		Yes (1)	During the audit of Other Receivables, it was identified that a contingent asset was recognised for the amount owing to the NMBM relating to SCA Case NO. 272/2023 (Mbambisa and Others v Nelson Mandela Bay Metropolitan Municipality).	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information	Management should ensure that controls are put in place to assess contingent assets and confirm that all amounts that meet the definition of a financial asset are recognised as such at year end.	Management has a processed a debtor for the above case. Journal provided to the AG	Immediately	None	None	Budget & Treasury	None		
38	COAF 4030 of 2025: Other Receivables – Traffic Fines Understated		Yes (1)	During audit of Receivables from non-exchange transactions – Traffic fines, the following were noted: Differences between the listing of traffic fines and the balance reported in the annual financial statements (AFS). The balance per the listing was more than the amount disclosed in the AFS, showing an understating of revenue and receivables from traffic fines.	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information. Leadership: Exercise oversight responsibility regarding financial and performance reporting and compliance and related internal controls	Management should implement controls to ensure that schedules and information supporting disclosure are thoroughly reviewed, so that any errors per schedules are identified and corrected.	The factual error has been corrected and journal submitted to the AG	Immediately	Service provider appointed for collections and a new traffic contravention system was implemented	New Traffic Contravention System	Safety and Security	None		
39	COAF 4030 of 2025 Other Receivables: Market - Inadequate disclosures for correction of error		Yes (1)	During the audit of Other Receivables, it was noted that management had processed an adjustment against the long outstanding balance related to Market. This resulted in the Market balance being nil at the current year end.	Management have failed to comply with the requirements of GRAP 3 in making disclosures relating to Other Receivables: Market per the AFS, for the correction of the prior period error.	Management should ensure that disclosures made per the AFS comply with the relevant standards requirements. Management should make disclosures that provide the users of the Financial Statements with relevant and reliable information as to the transactions that occurred.	Management made the correction in the current year and not the prior year. The following disclosure will be added under Note 4.4: An outstanding amount of R29 826 073 for Market that relates to the 2013 financial year has been reversed in the current year because it does not meet the recognition criteria of an asset in terms of GRAP.	None	CFO need to source the required Human Resource Skills and Upskill the current staff	Qualified, certified and Experienced Staff within B&T & Request for Budget	Budget and Treasury	30 March 2026		
40	COAF 4030 of 2025: Disclosure - Other Receivables - Incorrect Aging		Yes (1)	During the audit of Other Receivables and the related disclosures the following were noted: The disclosure for "Other receivables" now includes an aging of the amounts inline with the new specimen. The following differences/inconsistencies relating to the aging of the receivables balance were identified:	This results from management oversight to ensure that the amounts can be aged more appropriately to achieve fair presentation.	Management should implement a policy relating to the aging of their Other Receivables balance. This policy should be applied consistently to ensure the disclosures made are a true and fair presentation. Related parties should be assessed in terms of GRAP 20, to ensure disclosures are in line with the requirements of the standard	Issue 1 – The ageing has been corrected and workings provided to the AG Issue 2 – Disclosure corrected	Immediately	CFO need to source the required Human Resource Skills and Upskill the current staff	Qualified, certified and Experienced Staff within B&T & Request for Budget	Budget and Treasury	30 March 2026		
41	COAF 4031 of 2025 - Transfer and Subsidies - Capital - MBDA take on (RFI 4049 Limitation)		Yes (1)	During the audit non-exchange revenue – Transfers and subsidies – Capital, a request for information (RFI) 4049 was issued on the 06th of November 2025, due on the 10th November 2025. Follow ups were made with management on the requested information however it remains outstanding.	There is a lack of proper record-keeping, to ensure complete and relevant information is accessible timeously	Management must effectively monitor and track all information requested by the auditors and ensure that all information requested is submitted within the agreed time frames to avoid limitation of scope.	We acknowledge and agree with the finding. The NMBM accepts that improvements are required in the monitoring, verification, and oversight of expenditures incurred by the MBDA on behalf of the Municipality.	None	CFO need to source the required Human Resource Skills and Upskill the current staff	Develop an New Record Management System	Budget and Treasury	30 June 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
42	COAF 4032 of 2025-MYAP - Drinking Water Quality (Non submission RFI 4050)		yes (1)	During the audit of the Water services – drinking water quality, a request for information (RFI) 4050 was issued on the 11th of November 2025, due on the 14th of November 2025. The requested information remains outstanding.	There is a lack of proper record-keeping, to ensure complete and relevant information is accessible timeously.	Management must submit the outstanding information Furthermore, management must effectively monitor and track all information requested by the auditors and ensure that all information requested is submitted within the agreed time frames to avoid limitation of scope.	Management notes the comments, the requested information with supporting documents under RFI 4050 of 2025 were submitted.	None	Amended KPI and Targets	Timely amending of KPIs	Public Health	None		
43	COAF 4035 of 2025 - Understatement of Other Receivables - NMBM v L Petuna		Yes (1)	During the audit of Other Receivables, it was noted that two legal cases against Mr. Lindile Petuna (former employee of NMBM) were not disclosed as contingent assets, nor was any receivable recognized at year-end. Both cases were ruled in favour of NMBM and leave to appeal was dismissed. The judgments ordered the accused to repay R11,300,000 and R559,306.25, respectively.	Lack of management oversight to ensure that financial transactions are appropriately accounted for in line with the applicable reporting framework. Management did not update its registers and financial statements when new information became available.	Management should ensure that controls are put in place to ensure that all legal proceedings undertaken by the NMBM are continually monitored and assessed to ensure that all amounts that meet the definition of an asset are recognised as such at year end. Changes on the status of the legal proceedings should be considered during the preparation of the registers and the financial statements	None	None	None	None	Corporate services - Legal Budget & Treasury	None		
44	Lack of an approved IT Strategic Plan.		Yes (3)				None	None	Budget / external capacity will be used	Develop, approve and implement IT Strategy	Corporate services	None		
45	Inadequate IT Projects Controls		Yes (2)	Management has implemented oversight and monitoring mechanisms to ensure that operations are adequately managed. However, the following control deficiencies were identified: a) As previously reported, the IT audits were not conducted at the Municipality. As a result, there was no independent oversight function to monitor, evaluate, and provide assurance on the effectiveness of IT internal controls. b) The IT Project Manager position remained vacant at the Municipality. Furthermore, it was noted that the Cyber Security Specialist position is not included in the ICT organisational structure. The prolonged vacancies in these key positions have negatively affected the Directorate's ability to oversee IT projects effectively and manage cyber security risks in a proactive manner. c) The Municipality has developed a Workplace Skills Plan (WSP) for the ICT function; the plan has not been implemented due to budget constraints. Consequently, IT management had not stayed informed about emerging technologies and developments in cyber security, such as attending training programs, conferences, or professional forums. As a result, ICT staff and management have not benefited from planned capacity building and knowledge enhancement initiatives, potentially limiting the Directorate's ability to respond effectively to evolving IT and cyber security challenges.	) Lack of prioritisation and resource allocation for the implementation of an IT audit function within the internal audit plan. b) Delays in the recruitment process and inadequate succession planning to ensure continuity in key IT management roles were due to the organisational structure that had not been reviewed since 2011. c) Insufficient budget allocation for training and professional development, coupled with the absence of a structured professional development program for ICT staff and management.	Management should ensure that IT audits are included in the annual internal audit plan and conducted regularly to provide independent assurance on the adequacy and effectiveness of IT controls and governance practices. b) Review and update the ICT organisational structure to formally include the Cyber Security Specialist position and ensure alignment with ICT governance and risk management requirements. c) Allocate sufficient budget to implement the ICT Workplace Skills Plan and prioritise essential training in cyber security, IT governance, and emerging technologies. Implement the plan in phases, beginning with high-risk and high-impact areas such as cyber security awareness, incident response, and system administration. In cases where there are budget constraints, the Municipality should consider exploring cost-effective training options, including online courses, vendor led sessions, partnerships with sector bodies, and government supported ICT capacity building programmes.	(a) Management acknowledges the finding. During the year under review Internal Audit and risk assurance lost 3 staff members (14%) at their assurance unit, who found permanent employment elsewhere. Furthermore, the Chief Auditor – Performance Management was seconded into an operational position. As performance management has an institutional impact, Internal Audit was forced to prioritise this and use the Chief Auditor – Information System to provide the required coverage. It should be noted that there are no other IT staff at internal audit and the unit is in the process of training the current staff to be able to provide assurance for the IT function. While no audits were conducted, the Chief Auditor: Information systems engage the MIS unit and provides input on their reports to the Audit Committee who provides independent oversight in this regard.		Resource with internal capacity and external capacity	Capacitate MIS with relevant suitably qualified human resources	Corporate services			
46	Inadequate IT Contract: EDAMS		NO	Information Technology (IT) Management had ensured that EDAMS System controls had been adequately designed and implemented within the IT environment; however, the following control deficiencies were noted: As previously reported, the Scientific Services Unit records drinking water quality sample results using an Excel spreadsheet, despite having access to the Laboratory Information Management System (LIMS). The spreadsheet is then sent to the service provider for capturing into the same LIMS system.	The Scientific Services Unit continues to use Excel spreadsheets for recording sample results due to lack of direct utilisation or enforcement of the Laboratory Information Management System (LIMS) for data capturing and manage.	Management should ensure that all sample results are recorded and captured directly into the LIMS by the Scientific Services Unit. The use of manual spreadsheets should be discontinued, and relevant staff should be trained on the effective use of the LIMS to improve data accuracy, efficiency, and traceability.	The recommendation is noted, and Scientific Services is in the process of upgrading the Labware LIMS so that the capturing of drinking water quality is completely done through the LIMS system. Please note that the utilization of an Excel spreadsheet cannot be discontinued immediately for drinking water quality reporting as there is no LIMS in place to do so.	None	No resources needed, but enforcement of Policies	Inadequate contract management and monitoring of Service Providers	Corporate services	None		
47	Inadequate Service Provider performance management: EDAMS		NO	Inadequate Service Provider performance management. • Absence of performance reports and Disaster Recovery Testing • Disaster Recovery was not tested due lack of monitoring of service deliverables against the contract.	Management had not applied due diligence in reviewing the contract to ensure that it includes all key legal and operational components. b) There is no effective mechanism to track and verify the submission of deliverables before or after payment. Management had considered the available supporting documentation to be adequate and sufficient to confirm service deliverables. c) There was no formal linkage between operational discussions and contract compliance verification. d) There was no verification of all payments made against approved invoices	• Absence of performance reports and Disaster Recovery Testing • Management should ensure that Disaster Recovery on the EDAMS system is performed in line with the approved contract. Evidence of DR should be maintained for audit purposes.	Contract SCM/19-29/S: Supply of Support Services for Water & Sanitation Management Systems was duly presented to Bid Specification, Evaluation and Adjudication Committees and approved as such. Inserting additional requirements to the SLA / agreements will affect the concluded contract and could have additional financial implications which could then be termed irregular. However, the comments are noted and will be taken into consideration in the future contract SCM/1188/S: Maintenance of Engineering Design and Management Systems that is at BSC stage currently. Performance reports are available duly submitted to relevant official, but were not included in the agenda as these are reviewed on receipt. Note will be made of the submission of the reports are part of the minutes going forward.	Nopne	External Resource and Budget	Auditing of existing IT systems with an intention to intergrade	Corporate services	None		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
48	Inadequate IT Service Continuity Controls: GLS, SCS, JLS, CBS, SAP, Progress, EDAMS, Atajo		Yes (2)	Management had Implemented IT service continuity controls to ensure that the risks of permanently losing critical data are minimised. However, during the audit the following control deficiencies were noted: a) According to the municipality's ICT Backup Policy, the policy should be reviewed on a yearly basis. However, as previously reported, the backup policy had not been reviewed within the required timeframe. b) As previously reported, physical backup tapes were being stored at an offsite location only two kilometres away from the primary site, which may not provide sufficient separation to protect data in case of a regional disaster.	There is a lack of accountability and consequence management from leadership. Commitments made in the previous year are not followed up on, and responsible officials are not held accountable for addressing existing gaps.	Management should prioritize a comprehensive review of the backup policy to ensure it aligns with the organization's current requirements and incorporates up-to-date technological standards and security best practices. b) Management should consider moving physical backup storage to a location that is at least 10 kilometres away or further as required by the municipality's risk assessment for regional safety. This would ensure better protection against area-wide disruptions and help guarantee data availability.	None	30 November 2025	Use existing capacity	Develop a user access management Policy for the institution to be approved by Council	Corporate services	30 November 2025		
49	Inadequate User Access Management controls: CBS, CSC, JLS, GLS		Yes (2)	Management had implemented access management control to ensure that access to systems and critical information is adequately managed. However, the following control deficiencies were noted: a) As previously reported, the User Access Management Policy was approved on 24 April 2017 and lacks a defined review frequency to ensure it remains current and relevant. Consequently, the policy is not fully applicable to the current environment and processes. Additionally, the policy is inadequately documented, as it does not include key elements such as: • Turnaround time for completing access management activities, • User account suspension procedures, • User transfer requests procedures, • Password reset requests procedures, • Monitoring of system controller activities, and • Monitoring of user activities at the operating system level. b) As previously reported, the municipality has a centralized access control logging system for all modifications; however, it does not differentiate modifications by application. This limitation makes it impossible to select specific samples to verify whether user profile changes were formally requested and approved. There were no logs available for password resets as the reporting server was faulty, preventing the generation and storage of logs for these critical activities. c) As previously reported, user access reviews were not conducted during the period under review due to a system limitation that prevented the proper generation of reports needed for the reviews. d) As previously reported during 2023-24 financial period, system Administrator activities were not actively reviewed to ensure compliance with policies and detect any potential issues or unauthorized activities. e) As previously reported during 2023-24 financial period, the following issues were identified in the user lists: • Inconsistent naming conventions: The naming conventions for user accounts do not align with the naming convention defined in the policy. • Generic User Accounts: There were generic user accounts not linked	IT management has been slow to leverage quick wins. This delay is often a result of limited skills within the IT department, which hampers their ability to implement changes and persuade leadership to prioritize investments. Furthermore, there is a lack of accountability and consequence management from leadership. Commitments made in the previous year are not followed up on, and responsible officials are not held accountable for addressing existing gaps	a) Management should update the User Access Management Policy to include a review cycle (e.g., annually) to ensure alignment with evolving business, security, and compliance needs. Regular reviews will allow for timely updates in response to environmental and regulatory changes. The policy should incorporate the following essential elements: • Defined turnaround times for access-related tasks to promote timely processing, • Procedures for user account suspension to mitigate risks associated with compromised accounts, • Procedures for user transfers to ensure role-based access remains relevant, • Guidelines for password resets, including authorization requirements and tracking, • System controller activity monitoring to detect and respond to any anomalous actions, • User activity monitoring at the operating system level to ensure adherence to access controls and track system use. b) Management should consider enhancing the access control logging system to enable the segregation of logs by different applications. This would provide a clear trail of modifications, requests, and approvals.	None	None	Use existing capacity	Develop a user access management Policy for the institution to be approved by Council	Corporate services	None		
50	Inadequate User Access Management controls: SAP HR		Yes (2)					None	Use existing capacity	Develop a user access management Policy for the institution to be approved by Council	Corporate services	None		
51	Inadequate User Access Management controls: Active Directory		Yes (2)	Management had implemented access management control to ensure that access to systems and critical information is adequately managed. However, the following control deficiencies were noted: a) As previously reported, assurance that password resets were requested and duly authorised by relevant officials cannot be provided. When password resets are performed, users call helpdesk and security questions are used to verify the user however the verification process followed can allow an unauthorised person to imitate a user to gain unauthorised access to users' accounts. The municipality uses single sign-on for the financial systems which increases the risk further. b) As previously reported, assurance could not be provided that user access reviews were performed on a quarterly basis during the period under review as the requested user access reviews could not be provided for audit purposes.	The IT Department is not sufficiently capacitated as a number of vacant positions and resources remain a critical issue that hinders the IT Department from being able to adequately address the prior year issues raised. IT Department matters such as the approval of crucial policies and procedures had not been prioritised in council meetings as such these have remained in draft format for several years, therefore controls cannot be implemented and the decentralisation of IT led to misalignment of goals and objectives due to IT systems being managed by various business units.	a) IT Management should ensure that a stringent verification processes for password resets is in place to ensure that only valid and authorised users are able to request password resets. Supporting evidence of the verification process that will show that it's only valid and authorised users that requested the password resets must be kept for audit purposes. b) IT Management should ensure that users' access and privileges on all financial systems are periodically review by their supervisor/line manager to ensure it is still in line with their job function.	Management agree on the finding	None	Use existing capacity	Develop a user access management Policy for the institution to be approved by Council	Corporate services	None		
52	Inadequate User Access Management controls: VA3		Yes (2)	As stated in the user account policies and procedures: Administrator / controller activities should be reviewed by their direct supervisor / line manager (should be an independent person and should understand what to look for) to ensure that only approved request to user's access were performed. A formal process to suspend/ disable/ terminate user access to information systems should be in place. This process might be informed by one or combination of the following reasons: Staff resignation, Staff dismissal /suspension, User accounts might be inactive for extended period of time due to leave, access not needed, etc.	This setup results in a lack of segregation of duties, increasing the risk that unauthorised or inappropriate system changes may go undetected, potentially compromising system security and integrity.Having active user accounts for terminated employees presents a significant security and operational risk. These accounts can be exploited for unauthorised access to sensitive systems and data, potentially leading to data breaches or manipulation of the system.	a) Management should assign an independent reviewer to periodically review administrator activities. The evidence of the reviews should be retained for audit purposes.b) Management should consider implementing an automated offboarding process that immediately disables user access upon termination. This should be supported by regular reconciliations between HR termination records and active user accounts, along with periodic access reviews to ensure no residual access remains.	a) Management concurs with the recommendation to assign an independent reviewer to periodically review administrator activities. Going forward, the Acting Deputy Director: Valuations will conduct bi-annual independent reviews of VA3 administrator activity logs. Evidence of these reviews will be retained for audit purposes. b) With respect to the second recommendation, an offboarding process is already in place. However, management will continue to conduct quarterly user reviews to monitor user active statuses	24 November 2025	Use existing capacity	Develop a user access management Policy for the institution to be approved by Council	Corporate services	30 June 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
53	Inadequate User Access Management controls: EC Win	win	Yes (2)	Management has implemented change management controls to ensure that changes to system configurations are authorised, tested, documented, and controlled to maintain system integrity. However, during the audit, it was noted that no system logs could be provided for ECWin, which are essential for verifying that changes were executed in accordance with the established controls. In the absence of reliable system-generated change logs, unauthorised or incomplete changes may go undetected. This increases the risk of system vulnerabilities, operational disruptions, financial misstatements, and reduced accountability. Unauthorised changes could further hinder the municipality from providing essential service to the citizens.	System limitations in legacy applications prevented the generation of automated program change logs, and compensating controls were not fully integrated with all systems.	Management should ensure that program changes are logged in a complete and accurate manner, additionally the logs should be retained for audit purposes. Where system constraints persist, management should consider including this in the risk acceptance register.	Management acknowledges the audit finding regarding the absence of system-generated change logs in the ECWIN system. Management agrees with the recommendation and will strengthen manual controls in the short term while exploring long-term solutions. The risk has been documented in the ICT Risk Register, and compensating controls will be implemented to mitigate exposure until a system upgrade or replacement is feasible.	30 June 2026	Use existing capacity	Develop a user access management Policy for the institution to be approved by Council	Corporate services	30 June 2026		
54	Inadequate User Access Management controls: Progress		Yes (2)	a) As previously reported, the VA3 user management procedure document was still in a draft format.b) As previously reported, assurance could not be provided that password resets performed in the year under review were duly authorised as the system was not able to log password reset performed.	a) Management had not prioritised the approval of the VA3 user management procedure document, priority was given to other ICT operational matters and supporting business. b) The VA3 system could not generate password logs due to system limitation. c) Management did not consider the risk of dormant accounts	a) IT Management should ensure that the VA3 user account management procedure for is approved. Once approved, the document should be communicated to all relevant stakeholders'. IT Management should consider implementing a tool that will assist in logging password resets, and these logs should be regularly monitored and maintained for audit purpose.c) Management should ensure that the Workflow System User account is deactivated or deleted where the account is not used	a) The User Access Management Policy of the Nelson Mandela Bay Municipality (NMBM) has already been finalised, approved, and disseminated to all users. The policy is being implemented as far as practically possible. The service provider has also committed to full compliance with the policy requirements by the third quarter of the current financial year. b) Password resets are being logged in the reports generated by the system. These resets may occur either due to password age or as initiated by administrators. Importantly, administrators do not reset passwords without receiving a duly completed Password Reset Application Form from the user. All administrator activities, including password resets, are further tracked and recorded in the User Tracking Report.c) The "Workflow User" is an automated system account	30 November 2025	Use existing capacity	Develop a user access management Policy for the institution to be approved by Council	Corporate services	30 March 2026		
55	Inadequate User Access Management controls: EDAMS		Yes (2)	Management had implemented access management control to ensure that access to systems and critical information is adequately managed. However, the following control deficiencies were noted: a) There was no approved Service Level Agreement (SLA) or any form of documented guideline that stipulates the turnaround time for responding to or resolving queries logged on the EDAMS system. b) The EDAMS list of faults logged from 1 July 2024 to 30 June 2025 could not be reconciled with the billing system list as there was no unique identifier linking customers between the two systems (e.g. account number, erf number or stand number). As a result, it could not be confirmed that customers who logged calls during this period continued to pay their water service accounts after logging a query or whether customers who were disconnected had raised queries prior to disconnection. c) As previously reported, the system allowed multiple complaints to be logged for the same incident. This duplication may result in several records being created for a single issue, which may distort performance metrics. d) An analysis of water related complaints revealed that 21984 complaints exceeded 48 hours without resolution, while 216 complaints remained outstanding at the time of review. The most extreme case showed a delay of 11592 hours (approximately 483 days) for a complaint logged on 10 July 2024, which was still unresolved.	a) Absence of documented guideline or service standard defining turnaround times for resolving queries logged on the system. b) The eDAMS system report configuration does not include unique identifier linking faults logged to customer billing records. c) The complaints management system lacks built-in validation or duplicate-checking controls to prevent multiple complaints from being logged for the same incident. d) Although the calls were logged and assigned timeously to field workers through the eDAMS call logging system, the delays in resolution occurred at the operational level. The issue due to business operations processes responsible for addressing and closing the logged complaints. a) Absence of documented guideline or service standard defining turnaround times for resolving queries logged on the system. b) The eDAMS system report configuration does not include unique identifier linking faults logged to customer billing records. c) The complaints management system lacks built-in validation or duplicate-checking controls to prevent multiple complaints from being logged for the	Management should: a) Develop and approve a formal Service Level Agreement (SLA) that defines response and resolution timeframes for each type of query logged through EDAMS. b) Implement a unique identifier linking eDAMS queries to billing records and ensure that all future data extracts include this to enable reconciliation and monitoring. Furthermore, the municipality should establish a common denominator to distinguish between calls logged by billed customers and general calls from the public. This will enable effective tracking of municipal customer complaints and assessment of whether paying customers are satisfied with the services they receive. c) Implement system consider implementing controls to detect and prevent duplicate complaint entries. Additionally, periodic reviews should be conducted to identify and merge existing duplicates to maintain accurate and reliable complaint records. d) Management should review and strengthen the operational processes when attending to customer complaints to ensure timely resolution of logged complaints. This may include setting measurable performance targets for field workers, enhancing supervision and accountability, and establishing regular monitoring and escalation	Management agrees with findings	None	Use existing capacity	Develop a user access management Policy for the institution to be approved by Council	Corporate services	None		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
56	Inadequate User Access Management controls: Atajo		Yes (2)	Management had implemented access management control to ensure that access to systems and critical information is adequately managed. However, the following control deficiencies were noted: a) The User Access Management Policy on page 5, section 4.1 ("Request for Access") stipulates the following: • User accounts are only created upon receipt of an approved business request form. • A request form is completed and approved by the line manager of the user prior to the account being created. • Access details: type of access required, reasons for requesting the access and description of the work to be performed During the audit it was noted that new users were granted access to the Atajo meter reading system without completing the required User Access Request Form as stipulated in the User Access Management Policy. This resulted in the absence of Line Manager approval, with user roles and access levels not being defined for the new users created during the 2024-25 financial year. b) The User Access Management Policy on page 6 under section 4.3 (Logging and Monitoring) stipulates that "user creation, modification and deletion" and "profile or role creation, modification and deletion" must be logged and monitored. However, a list of Atajo users whose roles were amended during the period under review was not provided for audit purposes. c) The User Access Management Policy on page 9, section 6.3 ("Naming Convention") stipulates that: The naming convention for user accounts of Nelson Mandela Bay Municipality employees is as follows: • First letter and surname (Corporate applications); and • First letter and seven letters of the surname (Network). • The above convention applies to user account IDs in the Active Directory, Nelson Mandela Bay Municipality applications and devices However, the approved naming convention was not applied when new user accounts were created on the Atajo application. As a result, user	a) Due to different directorates at the Municipality, that manage their own systems without ICT involvement, the approved User Access Management policy was not followed. b) The absence of a system-generated list of changes to Atajo user roles was attributed to a system limitation. c) Failure to enforce the approved naming convention during user account creation was due to non-adherence to the approved User Access Management policy. d) Due to different directorates at the Municipality, that manage their own systems without ICT involvement, the approved User Access Management policy was not followed regarding user access reviews. e) The process for Administrator activities reviews was not stipulated on the User Access Management policy.	Management should: a) Ensure that all new user access requests are supported by a completed and approved User Access Request Form, indicating user roles and access levels, before access is granted. The ICT department should periodically review compliance with this control. b) Implement a process to record and retain all user role amendment logs, including details of the requestor, approver, and change date. These logs should be reviewed to ensure that all role amendments are authorised and properly documented. c) Ensure that all user accounts are created in line with the approved naming convention stipulated on the approved User Access Management policy. Furthermore, periodic account reviews should be performed regularly to confirm adherence and to identify any non-compliant accounts for correction or removal. d) Establish a formal process for conducting and documenting user access reviews periodically, in accordance with the policy. Review results should be approved by management and evidence retained for audit purposes.	Management agrees with findings	None	Use existing capacity	Develop a user access management Policy for the institution to be approved by Council	Corporate services	None		
57	Inadequate Security Management controls		NO				Management agrees with findings	None	Budget and use external resources	Review the current Information Management system too align with the existing practices	Corporate services	None		
58	Inadequate Program Change Management Controls: CBS, CSC, JLS, GLS, EC Win, VA3, Progress, EDAMS, SAP HR, Atajo		Yes (2)	Management has implemented change management controls to ensure that changes to system configurations are authorised, tested, documented, and controlled to maintain system integrity. However, during the audit, it was noted that no system logs could be provided for VA3, which are essential for verifying that changes were executed in accordance with the established controls.	In the absence of reliable system-generated change logs, unauthorised or incomplete changes may go undetected. This increases the risk of system vulnerabilities, operational disruptions, financial misstatements, and reduced accountability. Unauthorised changes could further hinder the municipality from providing essential services to the citizens	Management should ensure that program changes are logged in a complete and accurate manner; additionally, the logs should be retained for audit purposes. Where system constraints persist, management should consider including this in the risk acceptance register	Management acknowledges the importance of robust change management controls and continuous documentation. The VA3 system, while stable, has not required program-level changes in recent years, resulting in limited log activity. Nonetheless, management is committed to maintaining transparency and will continue to ensure that system-generated logs (including nil-change reports) are retained and made available for future audits.	31 December 2025	Use existing capacity	Review the current Change Management Procedures and communicate to all stakeholders Use existing capacity	Corporate services	30 March 2026		
59	No evidence of backups and Disaster Recovery (DR) testing: ECWIN, VA3, Contour		Yes (2)	Management had Implemented IT service continuity controls to minimise the risks of permanently losing critical data. However, during the audit the following control deficiencies were noted: a) The Disaster Recovery (DR) site, where real-time replication was being performed daily, was located across the street from the primary site. As a mitigating control, it was indicated that Contour utilises MTN as a service provider for cloud backups. However, the Service Level Agreement (SLA) or contract between Contour and MTN was not provided for review	An Internal Control Deficiency (ICD) has been identified in the ICT Disaster Recovery Plan (Adopted 03 September 2024) regarding Disaster Recovery Testing. While the plan references a "tiered test guide" in Page 11, Section 5.3.2, Table 2: ICT Disaster Recovery Plan Framework, it does not specify the exact frequency of testing (e.g., quarterly, annually) nor the types of tests to be conducted (e.g., tabletop exercises, full-scale simulations). Furthermore, although the plan outlines the need for validation of recovery efforts (Page 26, Section 8.8.3) and includes a debriefing process (Page 28–29, Section 8.11), it lacks a formal requirement for documented test reports, including submission timelines and distribution protocols.	a) Management should ensure that backups are performed regularly as per the approved backup procedure. Furthermore, Management should ensure that the backup logs are retained for audit purposes. b) Management should ensure that the Disaster Recovery Plan is tested at least annually. The results of the test should be documented, reviewed, and used to improve the plan. Testing should include key systems, personnel, and recovery procedures to validate the plan's effectiveness.	a) Management agrees with the findings. Management will ensure that backups are performed monthly and that backup logs are stored for audit purpose.b) Management to liase with MIS on the amendments ICT Disaster Recovery Plan " in Page 11, Section 5.3.2. Also to add a formal requirement for documented test reports, including submission timelines and distribution protocols.	30 November 2025	Use existing capacity	Communicate Institutional Policies to all stakeholders	Corporate services	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
60	Inadequately contract: Contour		Yes (2)	• Management had not applied due diligence in reviewing the contract to ensure that it includes all key legal and operational components. • There was no effective mechanism to track and verify the submission of deliverables before or after payment. Management had considered the available supporting documentation to be adequate and sufficient to confirm service deliverables. • There was no formal linkage between operational discussions and contract compliance verification. • There was no verification of all payments made against approved invoices.	) Management had not applied due diligence in reviewing the contract to ensure that it includes all key legal and operational components. b) There is no effective mechanism to track and verify the submission of deliverables before or after payment. Management had considered the available supporting documentation to be adequate and sufficient to confirm service deliverables. c) There was no formal linkage between operational discussions and contract compliance verification. d) There was no verification of all payments made against approved invoices.	Management should: a) Update the existing contract or establish a Service Level Agreement (SLA) with Hydro-Comp Enterprises (Pty) to include the following missing key components, at a minimum: • Support services • response times • Amendments • Termination • Confidentiality • IP Ownership • Applicable Laws and Dispute Resolution • Availability Requirements • Support Procedures and Call Logging • Change Management Procedures • Security Requirements • Escalation procedures • Performance metrics The updated contracts or SLA should be signed by both parties for approval and communicated to all relevant stakeholders. The approved SLA should be maintained for audit purposes. b) Implement a checklist of required deliverables to be submitted and verified before payment processing. Establish a framework to assess deliverables against KPIs and include this in monthly reporting. c) Ensure that performance reports and KPI assessments are tabled and discussed during operational meetings. Introduce a tracking mechanism to	None	None	No resources needed, but enforcement of Policies	Inadequate contract management and monitoring of Service Providers		None		
61	Turnaround Times: Progress, EDAMS		NO	Management had implemented access management control to ensure that access to systems and critical information is adequately managed. However, the following control deficiencies were noted: a) There was no approved Service Level Agreement (SLA) or any form of documented guideline that stipulates the turnaround time for responding to or resolving queries logged on the EDAMS system. b) The EDAMS list of faults logged from 1 July 2024 to 30 June 2025 could not be reconciled with the billing system list as there was no unique identifier linking customers between the two systems (e.g. account number, erf number or stand number). As a result, it could not be confirmed that customers who logged calls during this period continued to pay their water service accounts after logging a query or whether customers who were disconnected had raised queries prior to disconnection. c) As previously reported, the system allowed multiple complaints to be logged for the same incident. This duplication may result in several records being created for a single issue, which may distort performance metrics. d) An analysis of water related complaints revealed that 21984 complaints exceeded 48 hours without resolution, while 216 complaints remained outstanding at the time of review. The most extreme case showed a delay of 11592 hours (approximately 483 days) for a complaint logged on 10 July 2024, which was still unresolved.	a) Absence of documented guideline or service standard defining turnaround times for resolving queries logged on the system. b) The eDAMS system report configuration does not include unique identifier linking faults logged to customer billing records. c) The complaints management system lacks built-in validation or duplicate-checking controls to prevent multiple complaints from being logged for the same incident. d) Although the calls were logged and assigned timeously to field workers through the eDAMS call logging system, the delays in resolution occurred at the operational level. The issue due to business operations processes responsible for addressing and closing the logged complaints.	Management should: a) Develop and approve a formal Service Level Agreement (SLA) that defines response and resolution timeframes for each type of query logged through EDAMS. b) Implement a unique identifier linking eDAMS queries to billing records and ensure that all future data extracts include this to enable reconciliation and monitoring. Furthermore, the municipality should establish a common denominator to distinguish between calls logged by billed customers and general calls from the public. This will enable effective tracking of municipal customer complaints and assessment of whether paying customers are satisfied with the services they receive. c) Implement system consider implementing controls to detect and prevent duplicate complaint entries. Additionally, periodic reviews should be conducted to identify and merge existing duplicates to maintain accurate and reliable complaint records. d) Management should review and strengthen the operational processes when attending to customer complaints to ensure timely resolution of logged complaints. This may include setting measurable performance targets for field workers, enhancing supervision and accountability, and establishing regular monitoring and escalation	a) There are KPI's defined for turnaround times for complaints logged. There are operational KPI's and quarterly reports are generated.	None	Use existing capacity	SOP to be developed to standardise how field staff report and close jobs. The should enable that the supporting evidence exists in the management system once the job is identified as completed.	Corporate Services	None		
62	Inadequate Monitoring and Oversight		NO	Management has implemented oversight and monitoring mechanisms to ensure that operations are adequately managed. However, the following control deficiencies were identified: a) As previously reported, the IT audits were not conducted at the Municipality. As a result, there was no independent oversight function to monitor, evaluate, and provide assurance on the effectiveness of IT internal controls. b) The IT Project Manager position remained vacant at the Municipality. Furthermore, it was noted that the Cyber Security Specialist position is not included in the ICT organisational structure. The prolonged vacancies in these key positions have negatively affected the Directorate's ability to oversee IT projects effectively and manage cyber security risks in a proactive manner. c) The Municipality has developed a Workplace Skills Plan (WSP) for the ICT function; the plan has not been implemented due to budget constraints. Consequently, IT management had not stayed informed about emerging technologies and developments in cyber security, such as attending training programs, conferences, or professional forums. As a result, ICT staff and management have not benefited from planned capacity building and knowledge enhancement initiatives, potentially limiting the Directorate's ability to respond effectively to evolving IT and cyber security challenges.	a) Lack of prioritisation and resource allocation for the implementation of an IT audit function within the internal audit plan. b) Delays in the recruitment process and inadequate succession planning to ensure continuity in key IT management roles were due to the organisational structure that had not been reviewed since 2011. c) Insufficient budget allocation for training and professional development, coupled with the absence of a structured professional development program for ICT staff and management.	Management should ensure that IT audits are included in the annual internal audit plan and conducted regularly to provide independent assurance on the adequacy and effectiveness of IT controls and governance practices. b) Review and update the ICT organisational structure to formally include the Cyber Security Specialist position and ensure alignment with ICT governance and risk management requirements. c) Allocate sufficient budget to implement the ICT Workplace Skills Plan and prioritise essential training in cyber security, IT governance, and emerging technologies. Implement the plan in phases, beginning with high-risk and high-impact areas such as cyber security awareness, incident response, and system administration. In cases where there are budget constraints, the Municipality should consider exploring cost-effective training options, including online courses, vendor led sessions, partnerships with sector bodies, and government supported ICT capacity building programmes.	(a) Management acknowledges the finding. During the year under review Internal Audit and risk assurance lost 3 staff members (14%) at their assurance unit, who found permanent employment elsewhere. Furthermore, the Chief Auditor – Performance Management was seconded into an operational position. As performance management has an institutional impact, Internal Audit was forced to prioritise this and use the Chief Auditor – Information System to provide the required coverage. It should be noted that there are no other IT staff at internal audit and the unit is in the process of training the current staff to be able to provide assurance for the IT function. While no audits were conducted, the Chief Auditor: Information systems engage the MIS unit and provides input on their reports to the Audit Committee who provides independent oversight in this regard.	None	None	Theere needs to be mo9nitoring and oversight	Corporate services	None		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
63	No approved policy or Standard Operating Procedure (SOP) for estimated values on CBS.		NO	Management had implemented oversight and monitoring mechanisms to ensure that water and electricity billing operations are managed. The Consolidated Billing System (CBS) was configured to automatically calculate estimated readings where readings were not available for water and electricity. However, there was no approved policy or Standard Operating Procedure (SOP) document in place which defined the calculation method for estimated values. Therefore, it could not be verified whether the calculation method as configured on the system was adequate and duly authorised.	A policy or SOP document had not been established due to lack of management oversight	Management should establish and approve a policy or SOP document which defines the calculation method for estimated values on the CBS system for water and electricity. The document should include the process for applying changes to the calculation method and system configuration. The CBS system should be configured in line with the approved document.	The monthly consumption factors used to calculate estimated consumption based on previous months consumption are historic. This will be investigated how it can be incorporated into the Tariff Policy/ wether a SOP on how the system calculates estimated consumption may be developed. Currently section 26 of the RMCC Bylaw "attached" only stipulates that "if for any reason the credit meter cannot be read, Council may render an estimated account, and estimated consumption shall be adjusted in a subsequent account in accordance with the consumption actually consumed".							
64	Lack of interface between VA3 and Consolidated Billing System (CBS).		NO	During the audit it was noted that there was no automated interface between VA3 (Property Valuation System) and the Consolidated Billing System (CBS). The VA3 system generates supplementary files on a monthly basis, which are subsequently processed in the Consolidated Billing System (CBS). The Chief Valuer (Rates & Valuation) downloads the supplementary files to an Excel sheet and sends the document via email to the Consolidated Billing System (CBS) Team Leader for processing. Upon receipt, the CBS Team Leader manually prepares/modifies and uploads the Excel file into the CBS system.	Both the VA3 and CBS systems are legacy systems and lack compatibility with each other.	Management should: Investigate the feasibility of enhancing the VA3 system to generate reports in a format which is compatible to the CBS system	Management agrees partially with the audit finding. It is the view of management that the movement of files between the Consolidated Billing System (CBS) and Value Assist 3.0 (VA3) system occurs through an internal municipal FTP system. The extraction, preparation, and submission of the supplementary valuation data is necessary due to the limitations of the valuation system. However, as the FTP system used is internal it may take less time to transfer vast number of data. Although Management acknowledges that this may present operational inefficiencies and data-integrity risk when ensuring that the fields on the VA3 are inline with those of CBS, it should be noted that reports are generated by the billing system prior to implementation of the roll on the billing system. This is done in the form of exception reports, that a	None	May require development capacity as well as additional budget	Assess if it is possible/ worth while developing an interface with CBS as the systems are legacy systems. If it is viable, develop and interface between VA3 and the billing system	Corporate Services & Budget and Treasury	None		
65	Inadequate Asset Management.		NO	Risk a) The manual calculation of depreciation may lead to human error in formulas, useful life, or residual value, resulting in assets being over or understated. b) The lack of system integration and manual manipulation of the asset register may result in the municipal asset register being inaccurate and incomplete. Internal control deficiency The system was not developed with the functionality to automatically calculate depreciation. Recommendation Management should: a) Consider the feasibility to enhance the GLS, EDAMS and Baud systems to automatically calculate depreciation on all assets on the system. b) Consider integrating the existing asset During the audit it was noted that the municipality made use of various systems to maintain its assets, such as GLS, EDAMS and the Baud systems. These systems are used to record information such as the a	The system was not developed with the functionality to automatically calculate depreciation	Management should: a) Consider the feasibility to enhance the GLS, EDAMS and Baud systems to automatically calculate depreciation on all assets on the system. b) Consider integrating the existing asset During the audit it was noted that the municipality made use of various systems to maintain its assets, such as GLS, EDAMS and the Baud systems. These systems are used to record information such as the asset value, useful life, acquisition date, etc. The following control deficiencies were noted relating to asset management: a) The GLS, EDAMS and the Baud systems do not have the functionality to automatically calculate depreciation based on the asset information on these systems. Depreciation is manually calculated on an excel sheet and the excel sheet is send to ICT to upload the manually calculation onto the GLS system. b) These systems were not integrated to give a consolidated view of all municipal assets. For a consolidated asset register various reports are extracted from these systems into Excel sheets, which are further manually manipulated. management systems or developing a central asset management system that	Management disagrees with the finding regarding EDAMS as it has the capability to calculate useful life, however, GLS does not currently integrate with EDAMS. EDAMS has historically linked with SEBATA which is a financial system which included asset management		Intergrade with ERP system	Integrated Asset Management System	Corporate Services			
66	COAF 3001: Limitation of scope Advanced Payment		NO	During the audit of payments received in advance for the year ended 30 June 2025, it was noted that the amounts were recorded excluding VAT. In accordance with Section 9 of the VAT Act, the time of supply is deemed to occur at the earlier of the date on which an invoice is issued by the supplier or the recipient, or the date on which any payment of consideration is received. Furthermore, as per the definition of "consideration," deposits are not regarded as payment of consideration until such time that the supplier applies the deposit as payment for the supply, or the deposit is forfeited.	Inadequate oversight of the liabilities to ensure that they are accurate and comply with the reporting framework and VAT Act.	Management should enhance the control in place over the recording of the payment received payments received in advance to ensure that they are accounted for correctly in line with all the relevant regulations.	None	None	Budget availability as well as possible additional System development capacity	Develop an New Record Management System that complies with MSCOA and GRAP Complaint	Budget and Treasury	30 June 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
67	COAF 3002: Completeness on Trade Payables and accruals		Yes (3)	During the audit of payables and accruals completeness, the following invoices relating to goods or services that were delivered or rendered and not paid before 30 June 2025 were not recorded on the liability report or accrual listing as of 30 June 2025:	Lack of adequate oversight to ensure that invoices not settled by year-end are accrued. Invoices are not recorded according to the accrual basis of accounting, rather on a payment bases, which resulted in the invoices not being recorded timeously.	Develop a system to centralise invoices to be able to capture invoice as they are received by the municipality. Enhance the controls in place to ensure that they are in line with the accrual basis of accounting over the recording invoices. implement a more efficient review processes of the supporting schedules to ensure the completeness of outstanding liabilities at year end	None	*31 January 2026*	None	*None*	Budget & Treasury	31 January 2026		
68	COAF 3003: Non submission of RFI 3003 of 2025 information		Yes (3)	The Metro received deposits from consumers relating to services still to be rendered. As at 30 June 2025, these services had not yet been provided, and the deposits were accordingly recorded as payments received in advance in the annual financial statements. These deposits do not constitute consideration as defined in the VAT Act, as the related services have not been rendered and the deposits have not been applied towards any supply.	The above is due to lack of proper and adequate internal controls and lack of record-keeping to ensure that complete, relevant and accurate information is accessible and available to support the transactions, balances and disclosures in the AFS.	Management should ascertain the reason(s) for the information resulting in a limitation of scope and devise corrective action to prevent a re-occurrence. Management is encouraged to submit all outstanding information.	None	*None*	None	*None*	Budget & Treasury	31 January 2026		
72	COAF 3005: Payables Differences		Yes (3)	During the audit of trade payables, the following issues were noted between the Annual Financial Statements (AFS), General Ledger (GL), Trial Balance (TB), and the supporting schedules:	Lack of adequate review of the annual financial statements to ensure that they are supported by an accurate schedule.	Management should enhance the review process of financial statements and supporting schedules to ensure the accuracy thereof.	W.r.t the Differences noted between General Ledger and Annual Financial statements – Management disagrees with the difference as the AG did not include item codes 5777 and 5741 in their Listing B, which makes up the difference. Therefore, there is no difference for this part. W.r.t the Differences noted between the Annual Financial statements and Listing and Differences noted between the Listing and General Ledger – As explained before the AG did not include item codes 5777 and 5741 in their Listing B as well as their Listing C, which results in the same difference as per the Liability Report Recon – R3 074 244.	*None*	None	*None*	Budget & Treasury	30 March 2026		
73	COAF 3006: Retentions		Yes (3)	During our testing, it was identified that the following retentions were not retained per the contractual agreement agreements with the service providers. The basis of the amount retained is also not clear and may result in over or under retaining which exposes the municipality to unnecessary litigation, disputes, and delays in finalising projects due to contractors not having sufficient cash flow which will have a negatively impact on contractor development which is well documented strategic priority of government and overall service delivery due to projects delays.	Lack of oversight by management in ensuring that retentions are raised as per contractual agreement.	Management should implement additional controls relating to the review process of the retaining of retentions are per the contractual agreement with contractors to allow for consistency	It is noted that the first 7 Payments had no retention withheld due to the invoices submitted had no retention calculated. It is also noted that payment number 1 was for material which are not subject to retention. Payment number 3's EFTD were cancelled before the invoices were paid noting that no retention was retained of these invoices. It should be noted that there are invoices pertaining to Material, CPA claims and Rectification payments that would not be subjected to retention as this was a labour-based contract. Only the labour component of each invoice is subject to Retention. Ultimately, excluding CPA and material allocations.	no date	Systems that recognise the retentions	Review the SOP Analysis of the system Reconfigure the system	Municipal Information System Electricity & Energy and Infrastructure & Engineering	30 March 2026		
74	COAF 3007-Trade payables : Invoices recorded on the reconciliation without supporting documentation		NO	During the audit of Payables, the auditors requested supplier statement, reconciliations and supporting documentation, including invoices, as requested in RFI 3001. Upon review, we noted that the invoices listed below were included in the reconciliation prepared by management. However, the corresponding supporting documentation (Invoices) was not provided to substantiate these entries. Consequently, we were unable to verify the accuracy and validity of the recorded amounts.	The above is due to lack of proper and adequate internal controls and lack of record-keeping to ensure that complete, relevant and accurate information is accessible and available to support the transactions, balances and disclosures in the AFS.	Management should ascertain the reason(s) for the information resulting in a limitation of scope and devise corrective action to prevent a re-occurrence. Management is encouraged to submit all outstanding information.	Management disagrees with the COAF. Evidence was submitted on the respective due dates.	None	Existing personnel and equipment	Recording of information Automation of records Utilisation of the File Plan Train the project managers to upload their information SOP to enforce management	Corporate Services (Records Management) SOP to enforce management	30 March 2026		
75	COAF 3011: Payables Restatements		yes (3)	During the completeness audit of restatement of trade and other payables comparative amounts, the following invoices relating to goods or services that were delivered or rendered and not paid before 30 June 2024 were not recorded on the liability report or accrual listing as of 30 June 2024 as well as on the trade and other payables restatement per note 56.3.2 of the 2024-25 annual financial statements	Lack of adequate oversight to ensure that invoices not settled by year-end are accrued.	Enhance the controls in place to ensure that they are in line with the accrual basis of accounting over the recording invoices and ensure that invoices are centralised. Implement a more efficient review processes of the supporting schedules to ensure the completeness of outstanding liabilities at year end.	Item 1, 2, 3 are part of COAF 3002 Population assessment and will be corrected once the AG gives the go-ahead.	Immediately	None	None	Budget and Treasury	30 March 2026		
76	COAF 3012: Consumer Deposits Differences		No	During the audit of trade payables, the following issues were noted between the Annual Financial Statements (AFS), General Ledger (GL), Trial Balance (TB), and the supporting schedules (CBS extra):	Lack of adequate review of the annual financial statements to ensure that they are supported by an accurate schedule.	Management should enhance the review process of financial statements and supporting schedules to ensure the accuracy thereof.	Management does not agree with the total per GL of R156 303 879.46, as Damage Deposits (item code 2391), does not form part of the consolidated deposits reconciliation (vote 0333 2405) as at 30 June 2025. After exclusion of item code 2391, the difference in question as per the audit finding increases to R5 312 100.92.	None	None	None	Budget and Treasury	30 March 2026		
77	COAF 3023: Payments not made within 30 days		yes (3)	During the audit of Payables and accruals, it was noted that the transactions detailed below were not paid within 30 days of receiving the invoice:	Invoices are not recorded according to the accrual basis of accounting, rather on a payment bases, which resulted in the invoices not being recorded timeously.	Enhance the controls in place to ensure that they are in line with the accrual basis of accounting over the recording invoices and ensure that invoices are centralised.	Management agrees with the audit finding.	None	none	Reviewal of the Policy Development of the SOP Clarification of roles and responsibilities	All Directorates Budget & Treasury	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
78	COAF 3010 Councillor arrear Account Limitation		No	Councillor account arrear information required not available, expectations around arrangements and payslip deductions, etc.	The above is due to lack of proper and adequate internal controls and lack of record-keeping to ensure that complete, relevant and accurate information is accessible and available to support the transactions, balances and disclosures in the AFS.	Management should ascertain the reason(s) for the information resulting in a limitation of scope and devise corrective action to prevent a re-occurrence	It should be noted that management has reviewed the matters raised under and information was provided	None	none	none	Budget and Treasury	None		
79	COAF 3015: cashflow Differences		yes (1)	The following variances were identified between the auditor's recalculation and the cash flow statement and reconciliation note submitted for audit .	This is due to lack of oversight on the Cash flow workings.	Management should ensure adequate reviews of the Cashflow to ensure information presented is accurate and complete.	Management has submitted the updated Cashflow statement to the AG	None	none	none	Budget and Treasury	None		
80	COAF 3018: Cashflow Differences Prior Year		yes (1)	The following variances were identified between the auditor's recalculation and the cash flow statement and reconciliation note submitted for audit	This is due to lack of oversight on the Cash flow workings	Management should ensure adequate reviews of the Cashflow to ensure information presented is accurate and complete.	Management has submitted the updated Cashflow statement to the AG	None	none	none	Budget and Treasury	None		
81	COAF 3024: Cash and Cash Equivalents		No	During the audit of cash and cash equivalents, we identified that not all the bank accounts have been disclosed in note 2 of the Annual Financial Statements. The Annual Financial Statements reflect total cash and cash equivalents balance of R 703,828,969. However, during the audit, additional bank accounts with balances totalling R20,540,545.25 were identified that were not included in the AFS. This indicates incomplete disclosure of cash and cash equivalents.	Lack of proper reconciliation between general ledger/cashbook and bank statement. Weakness in internal controls over cash management.	Management should implement additional controls relating to the review all bank accounts before finalising AFS. Implement controls to ensure all accounts are captured in the trial balance and reconciled. Maintain a complete register of accounts an ensure that the balances on accounts are reimbursed into the main account on a monthly basis.	Management agree with finding	None	None	None	Budget and Treasury	30 March 2026		
82	COAF 3008: Employees benefit disclosure		No	During the audit of the employee benefits, we identified the following differences with regards to the amounts as disclosed for the gratuity benefit obligation as compared to the defined benefit obligation as per the valuation report	This was due to lack adequate review of the financial statements to ensure that the disclosed balances for defined benefit obligation for gratuity benefits has been disclosed as per the actuarial valuation for both non-current and current provision.	Management should implement additional controls relating to the review process of the financial statements and supporting schedules to ensure the defined benefit obligations are appropriately captured in the financial period as per the actuarial valuation report. This includes both current and non-current defined benefit obligations.	The NMBM Management disagrees with the cause of the difference – non-disclosure of the of the DBO for Gratuities did not emanate from lack of adequate management review to ensure complete and accurate disclosure.Non-disclosure occurred due to the fact that the actuarial valuation report was not received on time during the preparation of the Annual Financial Statements and no fault of the Actuarial Consultants.	None	None	None	Budget and Treasury	30 March 2026		
83	COAF 3013: Principal-Agent relationship		yes (1)	During the audit of Note 54 on Principal-Agent Arrangements, it was identified that a principal-agent relationship exists between the Nelson Mandela Bay Municipality (NMBM) and Coega Development Corporation (Pty) Ltd(CDC) in respect of the projects pertaining to water and sanitation. However, this relationship was not disclosed in Note 54 as required.	Lack of oversight or Misinterpretation of GRAP 109 Requirements	Implement a formal review process to ensure all principal-agent arrangements are assessed against GRAP 109 requirements and disclosed appropriately in the financial statements.	Management will add the disclosure for CDC	None	None	None	Budget and Treasury	30 March 2026		
84	COAF 3014: Related parties		No	During the audit of Note 54 on Principal-Agent Arrangements, it was identified that a principal-agent relationship exists between the Nelson Mandela Bay Municipality (NMBM) and Coega Development Corporation (Pty) Ltd(CDC) in respect of the projects pertaining to water and sanitation. However, this relationship was not disclosed in Note 54 as required. Upon inspection of the contract, it was confirmed that the Nelson Mandela Bay Municipality (NMBM) and the and Coega Development Corporation (Pty) Ltd(CDC) entered into a formal agreement, with Annexure A clearly defining the respective rights and obligations of both parties. The agreement was signed on 18 October 2023 and was effective for 3 years. Based on these facts, it can be concluded that the arrangement constitutes a binding agreement between the parties.	Inadequate Review of Agreement to confirm if the agreement meets the requirements GRAP 109	Implement a formal review process to ensure all related parties are assessed against GRAP 20 requirements and disclosed appropriately in the financial statements.	Management will correct the disclosure and remove Stadium as a Related Party and will include the stadium debtor accrual with Other Receivables as attached	no date	None	None	Budget and Treasury	30 March 2026		
85	COAF 3017: Principal agent		yes (1)	Upon inspection of the contract, it was confirmed that the Nelson Mandela Bay Municipality (NMBM) and the and Coega Development Corporation (Pty) Ltd(CDC) entered into a formal agreement, with Annexure A clearly defining the respective rights and obligations of both parties. The agreement was signed on 18 October 2023 and was effective for 3 years	Lack of oversight or Misinterpretation of GRAP 109 Requirements. Inadequate Review of Agreement to confirm if the agreement meets the requirements GRAP 109	Implement a formal review process to ensure all principal-agent arrangements are assessed against GRAP 109 requirements and disclosed appropriately in the financial statements.	Management will add the disclosure for CDC	Immediately	Short term - Contractors/Consulting firms	None	Budget and Treasury	30 March 2026		
86	COAF 3025: Budget Management		No	During the audit of budget management of the metro for the 2024-25 financial period, it was noted that there were no monthly budget controls in the form of a statement on the state of the municipal entity's budget prepared by the municipal manager and addressed to the mayor, as per requirement of MFMA 71 (1) regulation. This was identified through RFI 3030 where the monthly budget statements were requested, and no monthly statements were submitted.	Lack of adequate oversight to ensure that the municipality complies with the appliable legislations relating to the monthly budget reports.	Management should enhance the processes of budget monitoring to be in line with the legislation by performing the monthly reports and also perform an assessment of the variances between actual and budget and to further provide remedial actions to be taken to ensure that the municipality remains within the budget. These should be communicated on a monthly basis in the form of a statement by the municipal manager to the mayor.	Management disagrees with the AGSA as it has been stated with evidence that on a monthly basis Section 71 report are prepared and submitted to a Budget and Treasury Standing Committee which is a Committee established in terms of Section 80 of the Local Government: Municipal Structures Act (117 of 1998).	None	Short term - Contractors/Consulting firms	None	Budget and Treasury	30 March 2026		
87	COAF 3028 of 2024-25 -Going Concern		No	On 28 October 2025, a Request for Information (RFI 3027) was issued to management regarding the municipality's going concern assessment. In response, management submitted the assessment on 30 October 2025. However, upon review, it was noted that the assessment did not adequately consider adverse events and conditions that could cast significant doubt on the municipality's ability to continue as a going concern.	Lack of oversight or Misinterpretation of GRAP 1 Requirements	Management should conduct a comprehensive review of all adverse conditions and indicators that may impact the municipality's ability to continue as a going concern	Management comment on audit finding: Management notes the COAF and has responded to the questions issued by the AGSA	None	None	None	Budget and Treasury	None		
88	COAF 3019: Leave taken prior Approval		Yes (3)	During the review of the NMBM Work Attendance Policy, it was identified that the policy does not indicate when should the annual vacation leave be approved by the relevant supervisors before being taken by the employees. This creates a significant gap and internal control deficiency as it creates an opportunity for employee to be absent without leave and knowledge of their respective supervisors, of which some of those days might end up not being accounted as vacation leave.	This result to an internal control deficiency, inefficiencies and exposes the municipality to risk of employees being absent without the supervisor's knowledge or approval and not account for the day as vacation leave.	Management should enhance their policy to ensure that it include the requirements for approval of the vacation leave forms before its effective date. Management should implement a time period of when leave is to be submitted by to provide superiors and HR adequate time to approve and process the leave. E.g. leave forms need to be submitted three working days before leave is taken	Management agrees with the finding.	None	System to manage leave applications	Review of the Policy & SOP	Corporate Services	30 April 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
89	COAF 3020: Leave differences		yes (2)	During the audit of the staff leave provision, we recalculated the leave provision and identified differences.	This was due to lack adequate review of the financial statements to ensure that leave provision is accounted for accordingly in line with GRAP.Lack of monitoring and configuring the system to ensure that the forfeit of leave days take place when due.	. Management should implement additional controls relating to the review process of the financial statements and supporting schedules to ensure that leave provision is calculated correctly. Management should update the system so that leave days are calculated correctly.	Management differs from the AG findings	None	System to manage leave applications & records	Automation of leave . SOP for leave management	Corporate Services	30 April 2026		
90	COAF 3027 of 2024-25 - Employee Benefits Disclosure		No	During the audit of the employee benefits, we identified the following differences with regards to the amounts as disclosed for the gratuity benefit obligation as compared to the defined benefit obligation as per the valuation report as follows:	This was due to lack adequate review of the financial statements to ensure that the disclosed balances for defined benefit obligation for gratuity benefits has been disclosed as per the actuarial valuation for both non-current and current provision.	Management should implement additional controls relating to the review process of the financial statements and supporting schedules to ensure the defined benefit obligations are appropriately captured in the financial period as per the actuarial valuation report. This includes both current and non-current defined benefit obligations.	The NMBM Management disagrees with the cause of the difference – non-disclosure of the of the DBO for Gratuities did not emanate from lack of adequate management review to ensure complete and accurate disclosure.	None	None	Short term- Contractors/Consulting firms	Budget and treasury	30 March 2026		
91	COAF 2005: MYAP Submission		No	Information as requested in the RFI`s was not submitted	The above is due to lack of proper and adequate internal controls and lack of record-keeping to ensure that complete, relevant and accurate information is accessible and available to support the transactions, balances and disclosures in the AFS.	Management should ascertain the reason(s) for the information resulting in a limitation of scope and devise corrective action to prevent a re-occurrence. Management is encouraged to submit all outstanding information.	Information was submitted	4 Nov 2025.	None	None	Budget and treasury	None		
92	COAF 3021: Waste Management		yes (1)	During the audit, it was observed that the Integrated Waste Management Plan (IWMP) remains in draft form and has not yet been submitted to the MEC for formal endorsement. In addition, we identified that the weighbridge system at the landfill site is currently non-operational, which compromises accurate recording of waste quantities. Furthermore, the required implementation reports, as stipulated under Section 13 of the National Environmental Management: Waste Act (Act 59 of 2008), have not been submitted within the prescribed timelines	The draft going for Public Participation thus causing delays in finalising the plan by the end of the 2024-25 financial year.	Management should ensure compliance with all applicable laws and regulation. Management should submit the applicable integrated waste management plan to the MEC for endorsement in a timely manner, and to allow the MEC to approve the plan and or amendments thereto within the required 30 days of receipt of the plan.	Management takes notes of the recommendations and will implement compliance issues as recommended.	no date	Management to submit to the MEC the integrated Waste Management Plan.	Finalise the draft Integrated Waste Management Plan Identification of land for relocation Relocation to the identified land	Public Health	30 April 2026		
93	COAF 2005 – MYAP (Education, skills and unemployment): Non-submission of information		Yes (2)	Request for Information (RFI) 2026 was issued to management, Capabilities due on the 22 October 2025. Submission was made on the date of the deadline set (22 Oct 2025 @ 16:29). Unsure why this RFI was included in the COAF. The RFI was submitted on 22 October 2025. Request for Information (RFI) 2027 was issued to management, Training budget due on the 22 October 2025. The RFI was submitted on 22 October 2025.	The above is due to lack of proper and adequate internal controls and lack of record-keeping to ensure that complete, relevant and accurate information is accessible and available to support the transactions, balances and disclosures in the AFS.	Management should ascertain the reason(s) for the information resulting in a limitation of scope and devise corrective action to prevent a re-occurrence.	This response is a follow up response to the one made by the ED:CS on 4 Nov 2025. Additional submission on RFI 2030 – cllr CV's and qualifications Additional submission on RFI 2025 - various offices All other RFIs were responded too.	None	Automated system for skills audit	Conduct skills audit for Councillors include the audit on the WSP	Corporate Services	30 June 2027		
94	COAF 3016 - Limitation of scope - MYAP Environmental sustainability		Yes (2)	Request for Information (RFI) 3029 was issued on 5 November 2025, with an initial submission deadline of 7 November 2025. The information was not provided within the agreed timeframe, and management subsequently requested an extension to 10 November 2025. Despite follow-up engagements with management, the required information remains outstanding.	The above is due to lack of proper and adequate internal controls and lack of record-keeping	Management should ascertain the reason(s) for the information resulting in a limitation of scope and devise corrective action to prevent a re-occurrence. Management is encouraged to submit all outstanding information.	The finding is duly noted. The delay was due to the commitment of the relevant manager to an auditing process of the National Department of Health which resulted in the delays on the submission of records.	30 March 2026	None	None	Human Settlements Public Health	30 March 2026		
95	COAF 3026 - Air quality management		Yes (2)	During the audit, it was observed that the prior year's annual report does not include a section or annexure detailing the implementation of the Air Quality Management Plan as required by par.17 of AQA, 2004	This was due to lack of oversight in ensuring the implementation plan was included in the annual report.	Management should ensure compliance with all applicable laws and regulation	None	no date	Deploy Security personnel Alarm systems	Invest on security Procure new systems Explore collaboration with other parties to relocate air quality station	Public Health	30 June 2026		
96	COAF 2001: Limitation Employee costs		yes (1)	Request for Information (RFI) 3029 was issued on 5 November 2025, with an initial submission deadline of 7 November 2025. The information was not provided within the agreed timeframe, and management subsequently requested an extension to 10 November 2025. Despite follow-up engagements with management, the required information remains outstanding. The attached Excel sheet details the outstanding items :	The above is due to lack of proper and adequate internal controls and lack of record-keeping	Management should ascertain the reason(s) for the information resulting in a limitation of scope and devise corrective action to prevent a re-occurrence.	The finding is duly noted. The delay was due to the commitment of the relevant manager to an auditing process of the National Department of Health which resulted in the delays on the submission of records.	no date	None	None	Public Health	None		
97	COAF 2002: Overtime related to prior year		Yes (3)	The following overtime payment made in the current year were worked in the prior year however were recognised in an incorrect accounting period	The following overtime payment made in the current year were worked in the prior year however were recognised in an incorrect accounting period	The year end processes are not properly designed to identify accruals	All staff have been informed by CS and communication will once more be transmitted informing all staff and labour unions that overtime must be claimed within the financial year it became due and not beyond 30 June of each calendar year.	Immediately	Systems to apply	Compliance to legislation Consequence management Management of overtime Investment on infrastructure	All directorates	Immediately		
98	COAF 2002: Overtime related to prior year		Yes (3)	Overtime work is subject to prior written approval by Executive Director: Corporate Services and no overtime may be worked without such written approval being obtained, except in cases of work related to emergency situations where work has to be done without delay owing to circumstances for which the employer could not reasonably have expected to make provision for and which cannot be performed by employees during their ordinary hours of work. For emergency overtime the competent authority may give verbal approval to the working of such overtime provided such approval is followed-up with a written confirmation. Written standing approval may be granted where justified by operational requirements.	Slow implementation of recommendations from the auditors	Management is encouraged to submit all outstanding information.	All staff have been informed by management that they must keep to the BCEA regarding overtime. ED:CS have communicated to all snr managers, etc.	Immediately	None	Claims to be processed within 30 days or the next open salary month	All directorates	Immediately		
99	COAF 2002: Overtime: Deficiencies in the pre-approval of overtime.		Yes (3)	1. No pre approval agreement for overtime worked, overtime approved after overtime period has started. Per the Basic conditions of employment Act paragraph 10: (1) Subject to this Chapter. an employer may not require or permit an employee— (a) to work overtime except in accordance with an agreement	This is due ineffective controls over the approval of overtime.	Management should update the policy to cater for overtime expiry, this will assist to ensure that overtime is reported during the applicable accounting period.	Management agrees with the Audit finding.	Immediately	None	Management to control the overtime	All directorates	Immediately		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
100	COAF 2003: Incentive bonus paid to non-qualifying Employee		Yes (2)	The following employee under Fleet Administration Section holding a position of Manager Monitoring and Acquisition was paid for the bonus though she/he is not listed in the specification listed above.	Lack of adequate policy and SOP that defines who qualifies for the incentive bonus. Most employees that qualify for the bonus were appointed long time ago and their appointment letters did not cater for inclusion of allowable benefits.	Management should ensure that there is a consolidated policy and SOP that list the positions and department that qualify for the incentive. Management should investigate the list of people that were paid this bonus to determine who is entitled to this bonus and those that are not entitled for the bonus. Management should ensure that the people that approved the hours have authority to do so. Management should consider raising staff debt for all the individuals that received this bonus and were not entitled to it.	Corporate Services has been engaged to review the Incentive Bonus Specification document or develop a policy as custodians of staff policies and benefits. Subsequent to the audit for the 2023/2024 financial year, investigations were conducted to identify officials who were not entitled to receive the incentive bonus, and it was stopped with immediate effect for all identified officials.	03 November 2025	Enforce Policy and procedures	Review the outdated policies related to incentive bonus	Corporate Service	Immediately		
101	COAF 2004: Non-compliance with EPWP Policy and SOP		Yes (1)	1.The EPWP policy was last reviewed and adopted on 27 October 2011 2.During the walkthrough of the business process, it was noted that the EPWP participant with employee number 90024479 was appointed as a general worker at a rate of R300 which is contrary to the R150.00 of the SOP as stated above.	Review and monitor compliance with applicable laws and regulations.	Management should ensure that the policies are regularly reviewed and design SOP that support the policy. Management should ensure that the EPWP participants are paid at an appropriate rate which are aligned to the SOP to support the principle of fairness.	EPWP policy review to be finalized. EPWP rates to be adopted along with the Policy. EPWP SOP to be developed that will support the EPWP Policy.	07 – 11 – 2025	None	Review the NMBM EPWP policy	COO	30 June 2026		
102	COAF 2006: Non-compliance with Municipal Staff Reg 19-Vetting of other staff appointments not done		yes (1)	During the audit, it was observed that the municipality had not conducted the required reference checks, verified the authenticity of the candidate's qualifications, or confirmed whether the candidate had previously been dismissed for misconduct or poor performance by another employer (security vetting).	There is no formal service provider which assists in verifying the qualification of applicants, HRMS has proceeded with Supply Chain processes to obtain the approval for a formal tender. It is also in the process of advertising for an informal tender whilst waiting for the formal tender to be finalised.	Management should ensure fast track the appointment of the service provider so that the vetting of possible employees is done prior finalisation of the appointment process.	A formal tender will be prepared for the appointment of a service provider to conduct qualification verification and security vetting for new and existing employees.	01 June 2026	Contract to verify qualifications and to conduct integrity checks	To procure the Vetting Company	Corporate Services	30 March 2021		
103	COAF 2006: No performance agreements for some employees		yes (1)	During the audit, it was observed that the municipality did not fully comply with the requirements of Municipal Systems Reg 35.1 as staff members below task grade 14 did not have performance agreements.	The municipality has not implemented the regulation to all staff members, that during 2024/25 financial year performance management was only cascaded to Manager level (TASK grade 14) not to staff below that task grade.	Management should ensure that Management should ensure that performance management is implemented across all staff irrespective of the task grade.	Phase in approach in implementing performance management	26 June 2026	None	None	Corporate Services / All directorates	30 June 2026		
104	COAF 2006: No amended performance agreements for some employees in Acting positions for more than 3 months		yes (1)	During the audit, it was observed that the municipality did not comply with the requirements of Municipal Systems Reg 43 as some staff members in acting positions for more than three months did not have key performance agreements and that their key performance agreements were not amended to include the KPAs and KPIs of the acting position.	The municipality has not implemented the regulation to all staff members, that during 2024/25 financial year performance management was only cascaded to Manager level (TASK grade 14) not to staff below that task grade	Management should ensure that performance management is implemented across all staff irrespective of the task grade.	Phase in approach in implementing performance management	26 June 2026	None	None	Corporate Services / All directorates	30 June 2026		
105	COAF 2006: Annual performance appraisal for senior managers were not performed		yes (1)	The annual performance appraisal for the following senior managers listed in the table below was not performed, and each Key Performance Area (KPA) outlined in their individual performance plan was therefore not assessed based on the results achieved.	Leadership instability has resulted in inconsistent oversight, poor implementation of corrective measures, and ultimately resulting to lack of accountability	Management should ensure that the annual performance appraisal for senior managers are done as these will assess the status of service delivery.	None	None	None	None	Corporate Services / All directorates	30 June 2026		
106	COAF 2006: Personal Development Plans are not in place for some employees		yes (1)	During the audit, it was observed that the municipality did not fully comply with the requirements of MSR Regulation 55 relating to the evaluation and implementation of personal development plans. The following employees did not have personal development plans in place	The municipality has not implemented the regulation to all staff members	Management should ensure that there is adequate evaluation and monitoring of staff development initiatives through making sure that all employees have PDPs in place	Inculcating culture of accountability through awareness session and cascading performance management	01 June 2026	None	None	Corporate Services / All directorates	30 June 2026		
107	COAF 2006: Complete staff establishment is not approved		yes (1)	The municipality has not approved a complete staff establishment and submitted it for approval to the council, as a result they were unable to comply with Municipal staff regulations 6(4, 6, 7, 8, 9 & 10)	This was caused by several delays in reviewing the organisational structure due to prolonged consultation processes with relevant stakeholders. This in turn, resulted in delays in completing the establishment of the new organisational structure.	Management should fast track the approval of the last phase of the establishment and ensure that job descriptions and titles reviews are done and, where necessary, redefine them to ensure that they remain appropriate and accurate	Timelines proposed by the Custodian Director: C HR S Finalise the last phase of review of staff establishment Analysis, Integration and impact of Trading Services. Review of job descriptions	30 June 27 30 June 27 30 June 27/28	None	Review the structure to cater for the Metro Trading Services Metro Finalise the restructuring processes and concurrence to the MEC	Corporate Services	30 June 27 30 June 27 30 June 27/28		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
108	ISA - Inadequate cybersecurity strategy, policies, and standards (Repat Finding		Yes (1)	During the review, it was noted that the ICT strategy and the Information Security Governance Framework are outdated. 2024 – 2025 During the current review, it was noted that the ICT strategy, ICT Cyber Security Plan were not provided for review and the Information Security Governance Framework is still outdated. In addition no configuration standards have been developed for the configurable devices such as operating systems, databases, firewalls, routers etc. Regular firewall review were not conducted to determine if the configuration settings still in line with Firewall Policy. A review of the Information Security Policy indicated that corrective measures to be enforced or applied for any violations against established policy, procedure and standards have not been detailed in the policy. IT Risk Assessments are conducted in line with the ERM and IT Risk assessment processes, however no Cyber Risk Assessments have been conducted as required in terms of the Risk Assessment Policies within the Information Security policy Security Incident Management has been detailed in the Information Security Policy, however there is no information security policy for logging security incidents in a centralised place and conducting a business analysis of the incident,	Inadequate governance programs to ensure that policies and framework are reviewed and updated regularly to address new risks.	2023 -2024 The ICT security strategy, policy, and framework should be revised, reviewed, approved, and implemented to address the following key security requirements (Not limited to): - Cloud implementation and Cloud Security (if the organisation subscribed to cloud or have systems in cloud) - IT Asset Lifecycle (removal of legacy systems) - Role and mandate of SOC/ SIEM - Accounting IT Security officers at Executive level - Vulnerability management strategy - Data Classification/ Data loss prevention - Legislative compliance (POPIA) - Policy and compliance management - Awareness programs - Vulnerability management - Security monitoring - Incident response - Server security (such as security requirements for operating system and database servers) - Data classification, retention, and destruction Further to that the policies should have defined consequence management process for non-compliance. 2024 – 2025 The ICT security strategy, policy, and framework should be revised, reviewed	Management agrees with the finding			Review of the policy including the cybersecurity and submit to Council for approval	Corporate Services	30 June 2026		
109	ISA - Inadequate Skills, Capacity and Capabilities		Yes (2)	2023 -2024 During the review it was noted that the NMBM has some user awareness programs that address security awareness, however, there is no clear indication that the workforce members are being trained adequately to equip them to be able to perform cybersecurity operations. During the time of this Audit Circle, only one individual was scheduled for some training. 2024 -2025 During the current review it was noted that the NMBM has certain cyber security user awareness posters that have emailed to users to address security awareness. MIS AWARENESS CAMPAIGN 2025 has been developed but has not been fully executed	Lack of internal workforce professional training plan or program	Management should perform gap analysis and subsequently develop internal workforce professional training plan or program that incorporates timelines and skills matrix. Management should perform gap analysis and subsequently develop internal workforce professional training plan or program that incorporates timelines and skills matrix.	Management agrees the finding MIS conducts an annual review and re-evaluation of the training needs analysis for its workforce. The 2024 Workplace Skills Plan (WSP) includes training for the ICT Governance Manager, who will complete the CISM course in the 2023/2024 financial year. MIS will make sure that the Workplace Skills Plan (WSP) is actioned according to the plan.			Re-skilling the existing personnel on Microsoft related functionality Fill the funded vacancies	Corporate Services	30 June 2026		
110	ISA - Lack of vulnerability management process and threat intelligence programs		Yes (2)	2023 -2024 During the review it was noted that the NMBM has some user awareness programs that address security awareness, however, there is no clear indication that the workforce members are being trained adequately to equip them to be able to perform cybersecurity operations. During the time of this Audit Circle, only one individual was scheduled for some training. 2024 -2025 During the current review it was noted that the NMBM has certain cyber security user awareness posters that have emailed to users to address security awareness. MIS AWARENESS CAMPAIGN 2025 has been developed but has not been fully executed. d	Lack of internal workforce professional training plan or program	Management acknowledges the internal control defici ISA - Lack of vulnerability management process and threat intelligence programs ISA - Lack of vulnerability management process and threat intelligence programsManagement acknowledges the internal control defici ISA - Lack of vulnerability management process and threat intelligence programs ISA - Lack of vulnerability management process and threat intelligence programsManagement acknowledges the internal control defici ISA - Lack of vulnerability management process and threat intelligence programs ISA - Lack of vulnerability management process and threat intelligence programs	21-Jun-25		Web-based security programmes	Analysis of the report from State Security and develop the programme to address the shortcomings				
111	ISA - Inadequate network infrastructure and endpoint security management		Yes (1)	2023 -2024 During the review it was noted that the NMBM has some user awareness programs that address security awareness, however, there is no clear indication that the workforce members are being trained adequately to equip them to be able to perform cybersecurity operations. During the time of this Audit Circle, only one individual was scheduled for some training. 2024 -2025 During the current review it was noted that the NMBM has certain cyber security user awareness posters that have emailed to users to address security awareness. MIS AWARENESS CAMPAIGN 2025 has been developed but has not been fully executed.	Lack of internal workforce professional training plan or program	Management comment on audit finding: Management agrees the finding MIS conducts an annual review and re-evaluation of the training needs analysis for its workforce. The 2024 Workplace Skills Plan (WSP) includes training for the ICT Governance Manager, who will complete the CISM course in the 2023/2024 financial year. MIS will make sure that the Workplace Skills Plan (WSP) is actioned according to the plan. Management comment on internal control deficiencies: ISA - Inadequate network infrastructure and endpoint security management ISA - Inadequate network infrastructure and endpoint security management ISA - Lack of vulnerability management process and threat intelligence programs ency. Evidence that shows MIS has Work Skills Plan in place is included this incorporate the identified need for security courses such as CISM for the ICT Governance Manager in the plan.	None			Analysis of the report from State Security and develop the programme to address the shortcomings				

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
112	ISA - Inadequate Third-party management (Policy not approved)		Yes (1)	During the review, it was discovered that there were no formal processes in place to identify and address weaknesses or deficiencies in the ICT third-party / supply chain elements. There were no compressive audit processes or reports such as SOC2 conducted on the thirty parties for cybersecurity control assurance. The provided external ICT service provider management policy does not show approvals and review dates. 2024-2025 It was noted that there were still no formal processes in place to identify and address weaknesses or deficiencies in the ICT third-party / supply chain elements. There were no compressive audit processes or reports such as SOC2 conducted on the thirty parties for cybersecurity control assurance. The provided external ICT service provider management policy does not show approvals and review dates.	Lack of Cybersecurity champion to define and implement third-party supply chain management processes such as IT supplier risk assessment was not established.	Management should develop, approve, and implement a supply chain risk management program that addresses the process for examining third-party service providers prior to granting access to the IT infrastructure or network and other supply chain processes such as collaboration, risk mitigation, contract management, monitoring, reporting, and third-party access/devices evaluation.	Management agrees with the finding		Approved policy	Submit the policy to Council for approval	Corporate Services	30 June 2026		
113	ISA - Data Privacy policy not approved and policies on monitoring and non compliance		Yes (1)	2024-2025 During the review, it was noted that the Data Privacy policy does not include processes for monitoring compliance and response procedures that are followed regarding non compliance. It was noted that Data Policies have been configured onto the DLP system, however there is no evidence that the exceptions are monitored and closed to completion. In addition the Data Loss Prevention Policy and Procedure was submitted to the Policy and Research Unit and was directed to be submitted to the relevant governance structure on 11 September 2024. However no evidence of the submission was provided for review and the Data Loss Prevention Policy and Procedure was also not submitted for review.	Inadequate governance programs to ensure that policies and framework are reviewed and updated regularly to address new risks.	The Data Privacy policy, should be revised, reviewed, approved, and implemented to address processes for monitoring compliance and response procedures that are followed regarding non compliance.	Management agrees with the finding		Approved policy	Submit the policy to Council for approval	Corporate Services	30 June 2026		
114	ISA - Servers Vulnerable to MS17-010 (Eternal Blue) (internal hosts)		Yes (1)	All operating systems (OS) and the relying web services in use should be up-to-date and supported by the vendors. CIS Critical Security Control Version 8 (Continuous Vulnerability Management) states that: A plan to continuously assess and track vulnerabilities on all enterprise assets within the enterprise's infrastructure, to remediate, and minimize, the window of opportunity for attackers. Monitoring public and private industry sources for new threat and vulnerability information should be in place. CIS Critical Security Control Version 8 (Secure Configuration of Enterprise Assets and Software) states that: Establish and maintain the secure configuration of enterprise assets (end-user devices, including portable and mobile; network devices; non-computing/IoT devices; and servers) and software (operating systems and applications). Thirteen (14) hosts were identified as vulnerable to MS17-010 (Eternal Blue), a critical remote code execution vulnerability in Microsoft's SMBv1 protocol. The vulnerability was confirmed through scanning and exploitation, demonstrating the potential for full system compromise	Systems that did not apply Microsoft's MS17-010 security patch remain vulnerable. This patch was released in March 2017, but many legacy systems (Windows XP, Windows Server 2003, Windows 7, Windows Server 2008) were left unpatched.	IT Management should consider the following: Immediately apply the MS17-010 patch on all vulnerable systems. Disable SMBv1 protocol where possible. Implement network segmentation to limit exposure of critical services. Monitor SMB traffic for signs of exploitation. Conduct regular vulnerability scans and patch management reviews.	Management agrees with the finding			Analysis of the report from State Security and develop the programme to address the shortcomings				
115	ISA - Unauthorised Access to SQL Database via Eternal Blue Exploit (internal hosts)		Yes (1)				Management agrees with the finding							
116	ISA - Insecure FTP Server Access Attempt Across Multiple Hosts (internal hosts)		Yes (1)	During the assessment, multiple IP addresses were tested for FTP access using the FileZilla client. The audit team gained access to the servers without authentication, indicating that anonymous login is enabled. The FTP servers tested do not support FTP over TLS, as indicated by the message: "Status: Insecure server, it does not support FTP over TLS." This means the servers are accepting plaintext FTP connections, which can expose credentials and data to interception	Lack of secure configuration for FTP services. Failure to enforce encryption (TLS/SSL) and strong authentication policies. Absence of centralized configuration management across multiple hosts.	IT Management should consider the following: Disable plaintext FTP and enforce FTPS (FTP over TLS) or switch to SFTP. Restrict access to FTP services using firewalls and IP whitelisting. Disable anonymous login unless explicitly required and monitored. Implement logging and alerting for failed login attempts. Conduct regular audits of exposed services across all IPs.	Management agrees with the finding							
117	ISA - Default administrator passwords not changed and exploited (internal hosts)		Yes (1)	The default administrator user details were not changed on the below hosts. These were exploited and we were able to login successfully with the default password.	IT administrators are failing to update default administrator passwords after deploying software on production servers.	IT Management should consider the following: Disable or Secure Default System Accounts: Management should ensure that all default system accounts are either disabled or, if required for operational purposes, have their default passwords changed to strong, complex passwords. Robust password policies should be enforced across all systems within the network. Implement a Vul ' nerability Management Program: A comprehensive vulnerability management program should be established to continuously identify, assess, prioritize, and remediate vulnerabilities in software and network infrastructure. This program will help reduce the attack surface and improve overall security posture	Management agrees with the finding							
118	ISA - Unprotected Ethernet Ports Allow Unauthorized Network Scanning (internal hosts)		Yes (1)	During the assessment, it was observed that Ethernet ports within the environment are not adequately protected, allowing any device connected to a network point to obtain an IP address via DHCP and perform network reconnaissance. This was confirmed through successful connection and IP assignment on host 10.100.10.58, followed by access to internal resources and scanning capabilities. The default gateway was 10.100.10.254, and DNS servers were assigned automatically. This confirms that the network point is active and assigns IPs without authentication or access control.	Lack of physical network access controls and absence of port level security configurations on network switches.	IT Management should consider the following: Implement 802.1X port-based network access control to authenticate devices before granting network access. Disable unused Ethernet ports or configure them to a quarantine VLAN. Monitor DHCP logs for unknown or unauthorized devices. Conduct regular physical security audits of network points. Educate staff on the risks of unsecured network access and enforce strict access policies.	Management agrees with the finding							

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
119	ISA - Open Mail Relay Vulnerability identified (internal hosts)		Yes (1)	The SMTP service running on the host 10.100.0.159, 10.100.0.160 and 10.100.0.161 was found to allow unauthenticated mail relay. During testing, it was possible to connect to the SMTP server via Telnet and send an email to an external domain without authentication. This indicates that the server is configured as an open relay.The SMTP service running on the host 10.100.0.159, 10.100.0.160 and 10.100.0.161 was found to allow unauthenticated mail relay. During testing, it was possible to connect to the SMTP server via Telnet and send an email to an external domain without authentication. This indicates that the server is configured as an open relay.The SMTP service running on the host 10.100.0.159, 10.100.0.160 and 10.100.0.161 was found to allow unauthenticated mail relay. During testing, it was possible to connect to the SMTP server via Telnet and send an email to an external domain without authentication. This indicates that the server is configured as an open relay.	The SMTP server is misconfigured to allow unauthenticated mail relay. This indicates a lack of proper access control and configuration management within the organization's email infrastructure. The absence of restrictions on relay functionality violates standard security practices and exposes the organization to reputational and operational risks.	IT Management should consider the following: Disable unauthenticated mail relay on the SMTP server. Configure the server to only relay emails for authenticated users or trusted IP addresses. Implement proper access controls and review SMTP configuration settings. Regularly monitor mail server logs for suspicious activity.	Management agrees with the finding							
120	ISA - Vulnerabilities identified on the internal hosts assessed (internal hosts)		Yes (1)	The assessment was performed on 1088 active internal hosts identified at the time of the scan. 85 unique vulnerabilities across the severity groups were detected translated to 26 critical ,165 High ,108 Medium and 14 Low vulnerabilities. These vulnerabilities related to insecure configurations and Patching/ Upgrades. From the identified unique vulnerabilities, 9 of these vulnerabilities have known exploits readily available. Refer to Annexure A for more details on vulnerabilities identified	Lack of a consistent and automated vulnerability management process, including patching, configuration hardening, and regular internal assessments	IT Management should consider the following: Implement a formal vulnerability management program that includes regular scanning, prioritization, and remediation of identified issues. Ensure timely patching of all systems and applications. Apply secure configuration baselines and monitor for deviations. Conduct periodic internal security assessments to validate remediation efforts.	Management agrees with the finding							
121	ISA - Server Message Block (SMB) Null Sessions Authentication Enabled (internal hosts)		Yes (1)	The current configuration of the network allows SMB (Server Message Block) null sessions, which permit unauthenticated access to certain system resources. This setting enables users to establish a connection to a system without providing valid credentials, potentially exposing sensitive information such as user lists, shared folders, and configuration details.	Default or legacy configurations have not been updated to disable null session access, and system hardening practices are not consistently applied across all servers	IT Management should consider the following: Disable SMB null sessions on all systems unless explicitly required for operational purposes. Apply system hardening policies in line with industry best practices. Regularly review and audit SMB configurations as part of the vulnerability management program.	Management agrees with the finding							
122	ISA - Clickjacking Vulnerability on Website (external hosts)		Yes (1)	The Nelson Mandela Municipality website is vulnerable to Clickjacking. During testing with Burp Suite Clickbandit, it was confirmed that the page about.php can be embedded within an iframe and manipulated to trick users into performing unintended actions. The message "You've been clickjacked!" displayed in the screenshot confirms successful exploitation. Clickjacking occurs when an attacker overlays a transparent or opaque iframe over a legitimate page, tricking users into clicking hidden elements. This can lead to: • Unauthorized actions on the application • Disclosure of sensitive information • Compromise of user accounts	Leadership: Information Technology Systems Lack of anti-clickjacking controls, such as: • Missing X-Frame-Options header • Missing Content-Security-Policy (CSP) frame-ancestors directive	• Implement the X-Frame-Options header with value DENY or SAMEORIGIN. • Use Content-Security-Policy with frame-ancestors 'none' or appropriate trusted domains. • Regularly test for clickjacking vulnerabilities in all web pages.	Management agrees with the finding							
123	ISA - Missing Security Headers (external hosts)		Yes (1)	The target web application is missing several critical HTTP security headers that help protect against common web-based attacks. These headers provide additional layers of security by controlling browser behavior and mitigating risks such as clickjacking, MIME-type sniffing, and cross-site scripting (XSS).	The municipality lacks proper technical configuration controls to enforce secure HTTP response headers on its public-facing web application. These headers are essential for mitigating common web vulnerabilities such as XSS, clickjacking, and MIME-type sniffing. The absence of these controls indicates: • No formal process or policy to ensure security headers are configured and maintained. • Insufficient monitoring or validation of web application security posture. • Weakness in secure coding and deployment standards, as these headers should be part of baseline security hardening.	Implement the following headers with recommended values: • Content-Security-Policy: default-src 'self'; • X-Frame-Options: SAMEORIGIN • X-Content-Type-Options: nosniff • Referrer-Policy: no-referrer • Permissions-Policy: geolocation= (), camera= (), microphone=()	Management agrees with the finding							
124	ISA - Transport Layer Security (TLS) Cookie Without Secure Flag Set (external hosts)		Yes (1)	The application sets a cookie over a TLS connection without the Secure attribute. The Secure flag ensures that cookies are only transmitted over HTTPS, preventing exposure over insecure channels. Without this flag, if the application ever falls back to HTTP or is accessed through an insecure proxy, the cookie could be transmitted in plaintext, increasing the risk of session hijacking.	The municipality does not enforce secure cookie handling controls for web applications. Specifically, cookies transmitted over HTTPS are missing the Secure attribute, which is a fundamental security measure to ensure cookies are never sent over unencrypted channels. This indicates: • Absence of a formal policy or standard for secure session management. • Weakness in application configuration controls, as secure attributes (Secure, HttpOnly, SameSite) should be part of baseline security hardening. • Insufficient validation or automated checks during development and deployment to enforce secure cookie settings.	Configure all session and sensitive cookies with the Secure attribute	Management agrees with the finding							
125	ISA - Open Mail Relay Vulnerability identified (internal hosts)		Yes (1)	The SMTP service running on the host 10.100.0.159, 10.100.0.160 and 10.100.0.161 was found to allow unauthenticated mail relay. During testing, it was possible to connect to the SMTP server via Telnet and send an email to an external domain without authentication. This indicates that the server is configured as an open relay.	The SMTP server is misconfigured to allow unauthenticated mail relay. This indicates a lack of proper access control and configuration management within the organization's email infrastructure. The absence of restrictions on relay functionality violates standard security practices and exposes the organization to reputational and operational risks.	IT Management should consider the following: Disable unauthenticated mail relay on the SMTP server. Configure the server to only relay emails for authenticated users or trusted IP addresses. Implement proper access controls and review SMTP configuration settings. Regularly monitor mail server logs for suspicious activity.	Management agrees with the finding							

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
126	ISA - Vulnerabilities identified on the internal hosts assessed (internal hosts)		Yes (2)	The assessment was performed on 1088 active internal hosts identified at the time of the scan. 85 unique vulnerabilities across the severity groups were detected translated to 26 critical ,165 High ,108 Medium and 14 Low vulnerabilities. These vulnerabilities related to insecure configurations and Patching/ Upgrades. From the identified unique vulnerabilities, 9 of these vulnerabilities have known exploits readily available. Refer to Annexure A for more details on vulnerabilities identified.	Lack of a consistent and automated vulnerability management process, including patching, configuration hardening, and regular internal assessments.	IT Management should consider the following: Implement a formal vulnerability management program that includes regular scanning, prioritization, and remediation of identified issues. Ensure timely patching of all systems and applications. Apply secure configuration baselines and monitor for deviations. Conduct periodic internal security assessments to validate remediation efforts.	Management agrees with the finding							
127	ISA - Server Message Block (SMB) Null Sessions Authentication Enabled (internal hosts)		Yes (1)	The current configuration of the network allows SMB (Server Message Block) null sessions, which permit unauthenticated access to certain system resources. This setting enables users to establish a connection to a system without providing valid credentials, potentially exposing sensitive information such as user lists, shared folders, and configuration details.The current configuration of the network allows SMB (Server Message Block) null sessions, which permit unauthenticated access to certain system resources. This setting enables users to establish a connection to a system without providing valid credentials, potentially exposing sensitive information such as user lists, shared folders, and configuration details.	Default or legacy configurations have not been updated to disable null session access, and system hardening practices are not consistently applied across all servers.	IT Management should consider the following: Disable SMB null sessions on all systems unless explicitly required for operational purposes. Apply system hardening policies in line with industry best practices. Regularly review and audit SMB configurations as part of the vulnerability management program.	Management agrees with the finding							
128	COAF 1005 of 2025 Cut off on Expenditure		No	During the audit of Contracted Services, it was observed that the transactions listed below partially pertain to prior financial years. However, the portion relating to those previous years was not reversed, resulting in a misstatement in the current year's financial records	There are inadequate processes and controls in place to ensure that transactions are consistently recorded in the appropriate financial year.	Recommendation Management should • conduct a detailed review of the contracted services population to ensure that transactions are recorded in the period in which they were incurred. • provide the auditors with the proposed adjustments for audit to determine the accuracy of the adjustment prior to effecting the changes to the AFS. • implement robust cut-off procedures and conduct periodic reviews of transaction dates to ensure that all transactions are accurately recorded in the correct financial period. • ensure that all payments made during the financial year are accurately monitored and recorded in the appropriate accounting period. Where prior period errors are identified, ensure they are appropriately disclosed in the annual financial statements in accordance with GRAP requirements.	The recommendations by the AG has been noted and will be taken into account in the new financial year.	No date	Short term - Contractors/Consulting firms	None	Budget & Treasury	30 March 2026		
129	COAF 1004 of 2025 Expenditure: Transfers and subsidies (Limitation of scope)		No	We requested transfers and subsidies information on RFI 1018 of 2025 which was issued on 02 September 2025 and was due on 04 September 2025. Numerous follow ups were made to source the outstanding information	There is a lack of adequate and effective monitoring of transfers and subsidies and lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management should implement adequate processes and controls to ensure that there is proper record keeping thereby ensuring that complete, relevant and accurate information is accessible and available to support financial information in a timely manner. Management should ensure that the information requested by the auditors is submitted within the agreed upon timelines	Nature of transactions are not grants so agreements are not applicable	No date	None	None	Budget & Treasury	30 March 2026		
130	COAF 1006 of 2025 Expenditure - Payment not made within 30 days		Yes (3)	During the audit of Expenditure, it was noted that the transactions detailed below were not paid within 30 days of receiving the invoice	There are inadequate controls in place to ensure that payments are made timeously.	Management should: • implement proper monitoring controls to ensure compliance with section 65 of the MFMA by ensuring that invoices are paid within 30 days of receipt. Management should: • implement proper monitoring controls to ensure compliance with section 65 of the MFMA by ensuring that invoices are paid within 30 days of receipt.	Management agrees with the finding. Management agrees with the finding. Management agrees with the finding.	No date	Short term - Contractors/Consulting firms	None	Budgeted and Treasury	30 March 2026		
131	COAF 1011 of 2025 Transfer and Subsides various finding		No	The municipality has made payments/transfer to the below suppliers/NGOs following the ambit of s67(1)(a) of MFMA and classified such payments/transfers as Transfer and Subsides. MFMA Circular No.131 paragraph 2 states that where a municipality procures goods and services, even from an NGO, it must comply with the procurement processes as required in terms of section 217 of the Constitution, read with chapter 11 of the MFMA, the Municipal Supply Chain Management (SCM) Regulations and other applicable procurement prescripts, before appointing an NGO to provide goods and services to a municipality. The municipality did not follow procurement processes in appointing these suppliers/NGOs as results payment/transfer made to these suppliers/NGOs does not qualify to be made under the ambit of s67(1)(a) which is Transfer and subsides. Therefore, such payment/transfer has been incorrectly classified as Transfer and Subsides instead of Operational expenditure.	Management did not review and monitor compliance with applicable laws and regulations by ensuring that the municipality complies with the MFMA Circular No.131. Management did not prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	Management should: • Investigate the transfers and subsidies population for all items were MFMA Circular 131 is applicable and disclose the respective Irregular Expenditure for transactions where proper procurement process was not followed. • Implement monitoring controls to ensure that payments made for transfers and subsidies going forward are only those where the municipality is not procuring any goods or services. • Ensure that the transactions are recorded under the correct Expenditure category inline with the nature of the expense. • Conduct periodic reviews of transaction dates to ensure that all transactions are accurately recorded in the correct financial period.	Management disagrees with the interpretation by the AG, that due to non-compliance, the nature of the grant given to these institutions must now be recorded as Operational Expenditure. Non-compliance is a separate issue and that are dealt with under ITEM 2 as reported by the AG. The AG should understand that the intention and nature of the transaction will remain a Grant, which falls under Transfers and Subsidies	No date	Short term - Contractors/Consulting firms	None	Budget & Treasury	30 June 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
132	COAF 1013 of 2025 Cut-off and Classification off on inventory consumed expenditure		No	During the audit of Inventory Consumed, it was noted that the transaction detailed below were recorded in the incorrect financial year	There are inadequate processes and controls in place to ensure that transactions are consistently recorded in the appropriate financial year and appropriate account.	Management should • conduct a detailed review of the inventory consumed population to ensure that transactions are recorded in the period in which they were incurred and the appropriate account. • implement robust cut-off procedures and conduct periodic reviews of transaction dates to ensure that all transactions are accurately recorded in the correct financial period. • ensure that all payments made during the financial year are accurately monitored and recorded in the appropriate accounting period. Where prior period errors are identified, ensure they are appropriately disclosed in the annual financial statements in accordance with GRAP requirements.	Management disagrees with the finding4	No date	None	None	Budget & Treasury	30 March 2026		
133	COAF 1014 of 2025 Inventory purchase misstatements		No	During the audit of Inventory Water Purchases, various issues were identified as detailed below: 1. The transactions listed in the table below were identified in the Water Purchases Schedule provided for audit purposes but were not recorded in the general ledger:	The municipality did not implement adequate controls to ensure that all financial transactions were recorded in the correct accounts and accurately.	Management should • conduct a detailed review of the inventory consumed population to ensure that transactions are recorded in the appropriate accounts • conduct a thorough review of water inventory-related costs to ensure that all transactions for the financial year have been accurately recorded and reflect the correct amounts. • ensure that recalculations for expenditure items are conducted and that amounts are recognised accurately in the financial statements. • consider revising the calculation made for water conversion costs taking into account all invoices for the current year and ensuring that these have been recorded accurately.	Management agrees with the findings	No date	None	None	Budget & Treasury	30 March 2026		
134	COAF 1016 of 2025 Conversion cost and Inventory consumed misstatements		Yes (2)	There are inadequate processes and controls in place to ensure that transactions are consistently recorded in the appropriate financial year The above results in a projected overstatement on Inventory Consumed as detailed below: • Issue 1: Results in a projected misstatement of R30 812 768,13 on Repairs and Maintenance capitalized to inventory consumed. • Issue 2: Results in a projected misstatement of R1 401 082,57 on Operational Costs capitalized to inventory consumed. • Issue 3: Results in a projected misstatement of R 24 714 672,68 on employee costs capitalized to inventory consumed. As a result of the above, the total projected overstatement of inventory consumed amounts to R56 928 523,38.	The municipality did not implement adequate controls to ensure that all financial transactions were recorded in the correct financial year	Management should • conduct a detailed review of the costs capitalised to inventory conversion costs population to ensure that transactions are recorded in the period in which they were incurred. • conduct periodic reviews of transaction dates to ensure that all transactions are accurately recorded in the correct financial period. • consider revising the calculation made for water conversion costs taking into account all misstatements communicated the current year audit affecting the line item.	The finding was resolved	No date	None	None	Budget & Treasury	30 March 2026		
135	COAF 1045 of 2025 Payments not made within 30 days		Yes (3)	During the audit of Expenditure, it was noted that the transactions detailed below were not paid within 30 days of receiving the invoice	The municipality has failed to ensure that payments due are made within the prescribed period, as required by Section 65(2)(e) of the Municipal Finance Management Act (MFMA).	Management should implement proper monitoring controls to ensure compliance with section 65 of the MFMA by ensuring that invoices are paid within 30 days of receipt. Implement robust cut-off procedures and conduct periodic reviews of transaction dates to ensure that all transactions are accurately recorded in the correct financial period.	Management agrees with the AG finding	No date	None	None	Budget & Treasury	30 March 2026		
136	COAF 1001 of 2025 Contract Management (Limitation of scope)		No	We requested contract management information on RFI 1006 of 2025 which was issued on 06 August 2025 and was due on 08 August 2025. Management requested an extension for the request of information to 13 August 2025. Although an extension was requested not all information were submitted. Numerous follow ups were made to source the outstanding information.	Implement proper record keeping in a timely manner to ensure that complete, relevant, and accurate information is accessible and available to support financial and performance reporting.	Management is also urged to ensure that reasonable steps are taken to ensure that monthly monitoring of active contracts takes place and ensure that the evidence of the monitoring is appropriately stored to ensure that it can be easily accessible as and when it is requested. Further to the above, the contract management department of the SCM unit should ensure adequate, sufficient and consistent oversight over this process to ensure that project managers adequately monitor the performance of contractors on a monthly basis from contract inception to expiry date to ensure compliance with the requirements of section 116 (2)(b) and to ensure that any supplier underperformance is timeously noted and addressed. Management should ensure that the information requested by the auditors is submitted within the agreed upon timelines.	Management not in agreement with the finding. Minutes of the appointment of the Steering Committee was submitted upon request	No date	Short term - Contractors/Consulting firms	None	Budget & Treasury	30 June 2026		
137	COAF 1002 of 2025 Contract Management-Measures not implemented		No	Measures to monitor contract performance and delivery have not been implemented	This is due to ineffective controls to ensure that measures to monitor contract performance and delivery have been defined and implemented	Management should ensure that after the contract is signed by both parties, all measures defined in the contract to monitor contract performance and delivery are implemented and monitor that to ensure that contract management is performed by delegated officials prior making any payments	Management is not in agreement with the finding	No date	Short term - Contractors/Consulting firms	None	Budget & Treasury	30 March 2026		
138	COAF 1003 of 2025 Limitation of Scope (completeness of registers)		No	During the audit of completeness of the active contracts register, RFI no: 1031 was issued on 19 Sep 2025 with a due date of 23 September 2025. To date (30 September 2025), the following information and responses remains outstanding for the contracts	There is a lack of adequate due care by management in ensuring that complete and relevant information is accessible timeously and to ensure that the agreed upon information submission timelines are adhered to.	Management should ensure that all information requested is readily available for audit purposes within the agreed timelines and ensure that appropriate and adequate due care is applied to requests for information from auditors to ensure timeous submissions.	Management is not in agreement with the auditor. After several enquiries about the RFI it was submitted to the auditor	No date	Short term - Contractors/Consulting firms	None	Budget & Treasury	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
139	COAF 1007 of 2025 Interest State CAATs - scope limitation		No	We requested the following information in RFI 1041 of 2024-25 which was issued on 14 October 2025 and due on 16 October 2025, however as of today, the information requested for procurement items indicated below remains outstanding. Numerous follow ups were made to source the outstanding information.	There is a lack of adequate, consistent and effective compliance with section 13 (c) of the MFMA SCM regulations of 2017 and lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management is also urged to ensure that all requirements of the SCM regulations and the Municipal SCM policy are consistently applied for all procurement items. Further to the above, Management should ensure adequate due care in ensuring that the information requested by the auditors is submitted within the agreed upon timelines	Recommendation noted and accepted	No date	Short term - Contractors/Consulting firms	None	Budget & Treasury	30 March 2026		
140	COAF 1008 of 2025 Contract Management Scope Limitation		Yes (3)	We requested contract management information as follows: Ø RFI 1019 of 2025 which was issued on 04 September 2025 and was due on 10 September 2025. Ø RFI 1032 of 2025 which was issued on 19 September 2025 and was due on 25 September 2025. Ø RFI 1044 of 2025 which was issued on 07 October 2025 and was due on 10 October 2025. Numerous follow ups were made to source the outstanding information. We requested contract management information as follows: Ø RFI 1019 of 2025 which was issued on 04 September 2025 and was due on 10 September 2025. Ø RFI 1032 of 2025 which was issued on 19 September 2025 and was due on 25 September 2025. Ø RFI 1044 of 2025 which was issued on 07 October 2025 and was due on 10 October 2025. Numerous follow ups were made to source the outstanding information. We requested contract management information as follows: Ø RFI 1019 of 2025 which was issued on 04 September 2025 and was due on 10 September 2025. Ø RFI 1032 of 2025 which was issued on 19 September 2025 and was due on 25 September 2025. Ø RFI 1044 of 2025 which was issued on 07 October 2025 and was due on 10 October 2025. Numerous follow ups were made to source the outstanding information.	Lack of proper record keeping, to ensure complete and relevant information is accessible timeously	Management should ensure that reasonable steps are taken to ensure that monthly monitoring of active contracts takes place and ensure that the evidence of the monitoring is appropriately stored to ensure that it can be easily accessible as and when it is requested. Further to the above, the contract management department of the SCM unit should ensure adequate, sufficient and consistent oversight over this process to ensure that project managers adequately monitor the performance of contractors on a monthly basis from contract inception to expiry date to ensure compliance with the requirements of section 116 (2)(b) and section 116 (2)(c)(ii) and to ensure that any supplier underperformance is timeously noted and addressed. Management should ensure that the information requested by the auditors is submitted within the agreed upon timelines.	Management notes the finding and will take measures to ensure the recurrence of the same does not happen.	No date	Short term - Contractors/Consulting firms	None	Budget & Treasury	30 March 2026		
141	COAF 1009 of 2025 Contract Management-Disagreement finding		Yes (3)	Based on the audit work performed on contract management, we noted that measures to monitor contract performance and delivery have not been defined in the contracts.	This is due to ineffective controls to ensure that measures to monitor contract performance and delivery have been defined.	Management should ensure that measures to adequately monitor contract are defined for all contracts prior contract being signed by the service provider.	The implementation of the auditor's recommendation as noted above will be followed up in the next financial years audits to assess the effectiveness thereof		Short term - Contractors/Consulting firms	None	Budget & Treasury	30 March 2026		
142	COAF 1010 of 2025 Contract Management Scope Limitation		Yes (3)	We requested contract management information on RFI 1019 of 2025 which was issued on 04 September 2025 and was due on 10 September 2025. During contract management testing we noted that Measures to monitor contract performance and delivery have been defined. However, no evidence provided to confirm that measures defined were adequately implemented.	Lack of proper record keeping, to ensure complete and relevant information is accessible timeously	Management should ensure that after the contract is signed by both parties, all measures defined in the contract to monitor contract performance and delivery are implemented and monitor that to ensure that contract management is performed by delegated officials prior making any payments. Management should ensure that the information requested by the auditors is submitted within the agreed upon timelines.	Finding noted	No date	Short term - Contractors/Consulting firms	None	Budget & Treasury	30 March 2026		
143	COAF 1012 of 2025 - Deviations - Limitation of Scope		Yes (3)	We requested the following information in RFI 1023 of 2024-25 which was issued on 09 September 2025 and due on 12 September 2025, however as of today, the information requested for procurement items indicated below remains outstanding. Numerous follow ups were made to source the outstanding information.	There is a lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management should ensure adequate due care in ensuring that the appropriate information requested by the auditors is submitted within the agreed upon timelines.	Recommendations are noted Remedial action	No date	Short term - Contractors/Consulting firms	None	Budget & Treasury	30 March 2026		
144	COAF 1015 of 2025 - Competitive Bids		No	The shortened advertisement period for tender SCM/1117/S was not adequately justified in terms of the Municipal SCM Regulation and not evaluating as per the original bid	Review and monitor compliance with applicable laws and regulations.	Management should ensure that all tenders are advertised in accordance with the minimum periods prescribed in the Municipal Supply Chain Management Regulations. Where a shorter advertisement period is deemed necessary, adequate documentation must be maintained to substantiate the urgency or exceptional circumstances, supported by a clear audit trail and approval from the Accounting Officer. Furthermore, directorates should plan procurement processes well in advance to prevent recurrence of such non-compliance.	Management acknowledges the finding relating to the shortened tender advertisement period and not in agreement	No date	None	None	Budget & Treasury	30 March 2026		
145	COAF 1017 of 2025 - Quotations		Yes (3)	During the testing of quotations, we noted that the municipality did not obtain at least 3 quotations for the quotation listed below. Further, the reasons for not obtaining at least 3 quotations were not recorded in the monthly reports and also there's no evidence that the reasons were approved by the chief financial officer or an official designated by the chief financial officer. Further to the above, an assessment of reasonability of obtaining less than three quotations could not be performed as reasons were not recorded. During the testing of quotations, we noted that the municipality did not obtain at least 3 quotations for the quotation listed below. Further, the reasons for not obtaining at least 3 quotations were not recorded in the monthly reports and also there's no evidence that the reasons were approved by the chief financial officer or an official designated by the chief financial officer. Further to the above, an assessment of reasonability of obtaining less than three quotations could not be performed as reasons were not recorded.	This is caused by ineffective controls and lack of adequate compliance with the SCM regulation 17 (1) (c) and lack of adequate compliance with Municipal SCM policy to ensure that three (3) are obtained and if it is not possible to obtain at least three quotations, recording the reasons and obtaining the approval of the chief financial officer or an official designated by the chief financial officer.	Management should ensure that all procurement of quotation is performed by requesting at least three quotations from prospective suppliers, allow sufficient advertisement time as indicated in the policy (7 days) and where 3 quotations are not received after having followed all the processes as per the SCM regulations and the municipal SCM policy, ensure that the reasons for not obtaining at least three quotations are reasonable, recorded and approved by the CFO or his delegated official.	Management agrees with the finding	No date	None	None	Budget & Treasury	30 March 2026		
146	COAF 1018 of 2025 - Scope limitation on Contract Management and other misstatement		Yes (3)	We requested information indicated below on RFI 1048 of 2025 which was issued on 21 Oct 2025 and was due on 24 October 2025. After multiple follow ups with contracts management, it was indicated that the information requested for the below tender files could not be obtained in the storage facilities of the municipality as it is an old contract.	Implement proper record keeping in a timely manner to ensure that complete, relevant, and accurate information is accessible and available to support financial and performance reporting.	Management should ensure that adequate and proper controls are implemented to ensure that information is stored in a manner which will allow it to be accessible and available as and when it is requested by auditors . Management should ensure that the information requested by the auditors is submitted within the agreed upon timelines.	Management in agreement with the finding; as indicated; this is one of the old contracts that was concluded before SCM Contracts was implemented	No date	None	None	Budget & Treasury	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
147	COAF 1019 of 2025 - Quotations Scope limitation		No	We requested the following information in relation to the requisition and quotation indicated below under RFI 1005 of 2024-25 which was issued on 05 August 2025 and due on 07 August 2025, however as of today, the information requested for procurement items(s) indicated below remains outstanding.	There is a lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management is also urged to ensure that all requirements of the SCM regulations and the Municipal SCM policy are consistently applied for all quotation procurement process. Further to the above, Management should ensure adequate due care in ensuring that the information requested by the auditors is submitted within the agreed upon timelines	Management does not agree with the finding. The procurement process in question followed a duly approved and compliant formal competitive bidding process in accordance with the relevant Supply Chain Management (SCM) regulations and policies.	No date	None	None	Budget & Treasury	30 March 2026		
148	COAF 1020 of 2025 Contract management limitation of scope		Yes (3)	We requested contract management information as follows: Ø RFI 1006 of 2025 which was issued on 06 August 2025 and was due on 08 August 2025. Ø RFI 1019 of 2025 which was issued on 04 September 2025 and was due on 10 September 2025. Ø RFI 1032 of 2025 which was issued on 19 September 2025 and was due on 25 September 2025. Ø RFI 1050 of 2025 which was issued on 23 October 2025 and was due on 28 October 2025. Numerous follow ups were made to source the outstanding information.	Lack of proper record keeping, to ensure complete and relevant information is accessible timeously	Management should ensure that a contract or agreement procured through the supply chain management policy of the municipality where the contract was amended such amendments and reasons for the proposed amendment were tabled in the council of the municipality. Management should ensure that the information requested by the auditors is submitted within the agreed upon timelines.	Submission to council submitted with the COAF	No date	None	None	Budget & Treasury	30 March 2026		
149	COAF 1021 of 2025 - Local content and CIDB		Yes (3)	During the audit of the contract below which relates to the supply and delivery of protective equipment, uniform and body Armor for the metro police department, we noted that the tender/bid invitation did not include the required minimum threshold for local production and content as required by regulation 8 (2) of PPR 2017. During the audit of CIDB, we noted that the following supplier was awarded contract SCM1249/S/2024-2025 for augmentation of the brickfields pre-treatment works to fish water flats wastewater treatment works and sewer syphon bypass pipeline. We noted that this supplier was not registered with CIDB as required by the CIDB Act sec 18(1). Consequently, we could not verify the contractors grading and whether is registered at correct class as they are not registered on the CIDB	The cause of this finding is due to lack of oversight to ensure that specifications to bid in the invitation specify the minimum requirements for local production and content as required by Regulation 8(2) of the Preferential Procurement Regulations. The cause of this finding is due to ineffective controls in the SCM unit to ensure that compliance with the CIDB requirements prior making awards to suppliers and lack of oversight thereof.	Management should ensure all bid invitations explicitly state the minimum local content threshold in line with Regulation 8(2) where applicable. Management should ensure that prior making awards to suppliers for infrastructure and construction related projects, ensure that adequate due diligence is performed to verify that suppliers are registered on CIDB and ensure that appropriate and valid registration certificates/ documents are obtained from suppliers before making the award to ensure compliance with all CIDB requirements	Whilst the tender does not specifically stipulate the threshold; the document gives guidelines on what is expected out of them. Management does not agree with the finding. Lukhozi is appointed as a consulting engineer and not as a contractor for this project. Also Consulting Engineers are not governed nor required to register for CIDB. However, they are required to be professionally registered by their professional bodies like ECSA	No date	None	None	Budget & Treasury	30 March 2026		
150	COAF 1022 of 2025 - Quotations non compliances		Yes (3)	During the testing of quotations, we noted that the municipality did not obtain at least 3 quotations for the quotation listed below. Further, the reasons for not obtaining at least 3 quotations were not recorded in the monthly reports and also there's no evidence that the reasons were approved by the chief financial officer or an official designated by the chief financial officer, noting that the aforementioned report was also not signed by the delegated official. Further to the above, an assessment of reasonability of obtaining less than three quotations could not be performed as reasons were not recorded. During the testing of quotations, we noted that the below quotations have indications of being deliberately split into parts or items of lesser value merely to avoid complying with the requirements of the competitive bid process as the nature of the goods/ services are the same, also the items were procured around the same time (month).	This is caused by ineffective controls and lack of adequate compliance with the SCM regulation 17 (1) (c) and lack of adequate compliance with Municipal SCM policy to ensure that three (3) are obtained and if it is not possible to obtain at least three quotations, recording the reasons and obtaining the approval of the chief financial officer or an official designated by the chief financial officer. This is caused by ineffective controls and lack of adequate compliance with the SCM regulations and the Municipal SCM policy to ensure that when determining transaction values, a requirement for goods, works or services consisting of different parts or items are as far as possible be treated and dealt with as a single transaction.	Management should ensure that all procurement of quotation is performed by requesting at least three quotations from prospective suppliers, allow sufficient advertisement time as indicated in the policy (7 days) and where 3 quotations are not received after having followed all the processes as per the SCM regulations and the municipal SCM policy, ensure that the reasons for not obtaining at least three quotations are reasonable, recorded and approved by the CFO or his delegated official. An adequate assessment of the requisition from the user departments should be conducted to determine whether goods or services consisting of different parts or items must as far as possible be treated and dealt with as a single transaction. Further, management should adequately prepare procurement plans which include all goods and services which are likely to be in the range of procurement thresholds for competitive bids or informal tenders.	Management does not agree with the audit finding. The competitive bidding process was duly followed in accordance with the municipality's approved Supply Chain Management (SCM) Policy and applicable legislative requirements for a minimum period of seven (7) days, as per the screenshot, The quotation was approved by the delegated official authority (refer to attached delegation).Management does not agree with the audit finding. In its written response (attached for reference), the National Treasury clearly stated that, for the purposes of SCM Regulation 12(3), the "transaction value" must be interpreted according to its ordinary meaning—each transaction should be evaluated and applied individually as and when it occurs, rather than being aggregated or considered cumulatively over a period of time.	No date	None	None	Budget & Treasury	30 March 2026		
151	COAF 1023 of 2025 Caats interest in the services of the state		Yes (3)	During the audit of SCM CAATs: Interest in the service of the state caats, simply refers to company owned by persons who are working in the services of the state and are trading with the municipality. We performed audit work to determine if the suppliers were in the services of state at time of award or past 12 months. Based on audit work performed, we could not confirm that the below persons were in the services of the state as at the date of award or past 12 months due to limitation of scope and limited information available.	This may be due to lack of adequate controls in place to ensure compliance with section 13 (c) of the MFMA SCM regulations of 2017 and MFMA 112 (j) and lack of sufficient and adequate due diligence performed by management in ensuring that awards made to suppliers are compliant with all applicable SCM regulations.	Management should ensure that all supplier declarations are scrutinized, compare these against all findings which were previously issued by the AGSA with regards to suppliers with interests before awards are made to them. Further to the above, to eliminate the possibility of making awards to suppliers who are in the service of the state, management should perform adequate due diligence (such as conducting a public servant search on various sites to verify whether suppliers are in the employment of the state or not) before awards are made to them. Management should also consider writing to the relevant department particularly to HR section in order to obtain confirmation letter whether these employees were employed or not employed at the time of award or past 12 months.	The municipality will investigate to determine whether the directors of the affected companies work on the indicated institutions	No date	None	None	Budget & Treasury	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
152	COAF 1024 of 2025 - Deviations - Limitation of Scope		Yes (3)	We requested the following information on RFI 1023 of 2024-25 which was issued on 09 September 2025 and due on 12 September 2025, however as of today, the information requested for procurement items indicated below remains outstanding. Numerous follow ups were made to source the outstanding information.	There is a lack of proper record keeping, to ensure complete and relevant information is accessible timeously and lack of adequate and consistent compliance with the Municipal SCM regulation 13(c).	Management should ensure adequate due care in ensuring that the appropriate information requested by the auditors is submitted within the agreed upon timelines. Furthermore, management should ensure that adequate compliance with all MFMA requirements and SCM regulations is maintained.	Noted	No date	None	None	Budget & Treasury	30 March 2026		
153	COAF 1025 of 2025 - Deviations not considered to be valid		Yes (3)	During the audit of deviations, it was noted that for the following deviations were not considered to valid and reasons provided also not considered to be justifiable nor reasonable in terms of section 36(1)(a) of the MFMA:	The deviations are due to poor planning by the municipality which has resulted in municipality deviating from the normal procurement processes in order to procure the goods or services it requires for its operation or provide service delivery. Further, there's elements of officials not fully understand the SCM regulations and SCM Policy prescripts.	Management should ensure that there is adequate planning by all directorates in the municipality to ensure that the normal procurement processes are initiated timeously so that procurement of goods or services that are necessary for continuing of operations in the municipality are procured following the normal procurement process, and that deviation from the official procurement processes are only done for emergency or exceptional cases.	Management notes the finding	No date	None	1. An inventory of services/functions where service providers are required 2. Non-approval of deviations on evergreen contracts 3. Shortening of SCM processes (from BSC to Award) 4. Identification of all deviations resulting from poor planning and corruption 5. Consequence management 6. Implementation and monitoring of procurement plans / contracts 7. Capacitation of bid committee structures 8. Business process improvements 9. Improve professional competencies 10. Cascading of performance management to lowest levels 11. Change of institutional culture	`Budget & Treasury	Immediately		
154	COAF 1028 of 2025 CAATS family interest - Scope limitation of declarations		Yes (3)	We requested the supplier declarations of interests for the awards related to the suppliers as indicated on RFI 1063 of 2024-25 which was issued on 05 Nov and due on 07 Nov 2025, however as of today, the supplier declarations for the below suppliers still remain outstanding. We requested the employee declarations of interests for the awards related to the suppliers indicated below. The request of Information number 1063 of 2024-25 (interest family and other) was issued on 05 Nov and due on 07 Nov 2025 however as of today, the employee declarations for employees which were identified to be linked to suppliers still remain outstanding as well as explanations (if there is any) for the none submission:	There is a lack of adequate, consistent and effective implementation and compliance with section 13 (c) of the MFMA SCM regulations of 2017 and lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management is urged to ensure that all requirements of the SCM regulations and the Municipal SCM policy are consistently applied for all procurement process on declarations. Further to the above, Management should ensure adequate due care in ensuring that the information requested by the auditors is submitted within the agreed upon timelines, where an extension is required, such communication requests should be made with auditors before the RFI due date so as to enable auditors to better plan and manage the potential delays	Financial declarations of staff must be submitted annually to the HR MS offices for filing of the same onto the personal files of staff.	No date	None	None	Budget & Treasury	30 March 2026		
155	COAF 1029 of 2025 CAATS family interest scope limitation		Yes (3)	We requested the supplier declarations of interests for the awards related to the suppliers indicated below per RFI 1063 of 2024-25 which was issued on 05 Nov and due on 07 Nov 2025, however as of today, the supplier declarations for the below suppliers still remain outstanding	There is a lack of adequate, consistent and effective implementation and compliance with section 13 (c) of the MFMA SCM regulations of 2017 and lack of proper record keeping, to ensure complete and relevant information is accessible timeously	Management is urged to ensure that all requirements of the SCM regulations and the Municipal SCM policy are consistently applied for all procurement process on declarations. Further to the above, Management should ensure adequate due care in ensuring that the information requested by the auditors is submitted within the agreed upon timelines, where an extension is required, such communication requests should be made with auditors before the RFI due date so as to enable auditors to better plan and manage the potential delays. Management is urged to ensure that all requirements of the SCM regulations and the Municipal SCM policy are consistently applied for all procurement process on declarations. Further to the above, Management should ensure adequate due care in ensuring that the information requested by the auditors is submitted within the agreed upon timelines, where an extension is required, such communication requests should be made with auditors before the RFI due date so as to enable auditors to better plan and manage the potential delays.	Corporate Services is responsible for the financial declarations of employees only. Supplier declarations will be obtained from SCM.	None	None	1. Employee access to CAAT 2. Declaration be included in the performance scorecards of all employees 3. Report on declarations as a standing item at EXCO 4. A drive to ensure complete submission of declaration in February 2026	Corporate Services	30 March 2026		
156	COAF 1034 of 2025 Scope limitation -PPR Allocation of points to supplier		Yes (3)	• The tender document specifies that any bidder who fails to submit all required returnable documents will be considered non-responsive and will not be evaluated further. • Returnable document T2.1.6 requires the submission of audited financial statements for the past three years. • Upon review of the winning bidder's (JK Structures) submission, we noted that the required audited financial statements were not included. • As a result, the bidder should have been deemed non-responsive and disqualified from further evaluation. In the absence of these documents, we were unable to verify whether the award was made to the tenderer scoring the highest points.	There is a lack of proper record keeping, to ensure complete and relevant information is accessible timeously and lack of adequate and consistent compliance with the Municipal SCM regulations, Preferential Procurement Policy Framework Act, Preferential Procurement Regulations and the NMBM Supply Chain Management Policy.	Management should ensure that adequate compliance with all MFMA requirements and SCM regulations is maintained. The Bid Evaluation Committee (BEC) must ensure that all required returnable documents (e.g., financial statements, proof of registration) are verified and attached to the evaluation records. Comprehensive evaluation documentation, including site visit reports and functionality score sheets, must be maintained as audit evidence.	Management does not agree with the finding. At the time of award the financial statements were in the tender file and handed over to Contracts Section. The tender checklist performed by Acquisition Management Employee and the project manager indicate that JK Structures submitted the AFS. This is an internal control introduced to ensure that it is not only SCM officials that populate the checklist. The document is further verified by all BEC members, and their signature is in the document. Acquisition management handed the documents to the Contract management section for the signing of contract and record keeping. The handling and movement of documents might have resulted on the AFS not being on the file. At the time the documents were handed over the AFS were in the file.	No date	None	None	Budget & Treasury	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
157	COAF 1035 of 2025 CAATS-Family interest and other interest: interest not declared		Yes (3)	During the audit of the assessment of the CAATs exceptions which were identified to be awards made to suppliers indicated below, we requested the employee declarations (as requested in RFI 1049 and 1063 of 2024-25) and we noted that the employees indicated below completed the declarations however did not declare to the accounting officer details of the private or business interest which their close family members held as required by regulation 46 (2): During the testing of SCM - CAATS data, it was noted that suppliers listed below did not declare that they have spouses/family members who are in the service of the municipality	There is a lack of adequate, consistent and effective compliance with SCM regulation 46 (2) (e) of the MFMA SCM regulations of 2017	Management should consider providing annual declaration sessions/ internal trainings to all municipal employees as a way remind and to bring awareness to employees on the importance of completing declarations in an honest manner and to ensure that all employees are trained on the SCM regulations which the Municipality ought to comply with to ensure that employees understand the implications which false and misleading declarations may have on the compliance environment of the Municipality. Management should also institute consequence management processes for all employees who fail to submit the necessary declarations of interest. Management should therefore ensure that all employees abide by the SCM regulations and the Municipal code of conduct. Management should consider providing annual declaration sessions/ internal trainings to all municipal employees as a way remind and to bring awareness to employees on the importance of completing declarations in an honest manner and to ensure that all employees are trained on the SCM regulations which the Municipality ought to comply with to ensure that employees understand the implications which false and misleading declarations may have on the compliance environment of the	All municipal staff must submit a financial declaration form to HRMS annually before the end of the 1st quarter (30 Sept 2025). These financial declaration forms are not being verified, only accepted by HRMS for filing purposes. The municipality will investigate the relationships of the affected employees. SCM through the office of the CFO will request that declarations by employees be reviewed and updated on the quarterly basis. This will account for changes that my occur during the year	30 September 2025	None	None	Budget & Treasury	30 March 2026		
158	COAF 1039 of 2025 Outstanding payment information of CAATS family interest and other interest		Yes (3)	We requested the supplier payments information for suppliers indicated below per RFI 1063 of 2024-25 which was issued on 05 Nov and due on 07 Nov 2025, however as of today, the below suppliers' information still remains outstanding	There is a lack of proper record keeping, to ensure complete and relevant information is accessible timeously. There is a lack of proper record keeping, to ensure complete and relevant information is accessible timeously. There is a lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management should ensure adequate due care in ensuring that the information requested by the auditors is submitted within the agreed upon timelines, where an extension is required, such communication requests should be made with auditors before the RFI due date so as to enable auditors to better plan and manage the potential delays.	Management can confirm that the required information has since been availed / submitted to the AGSA	No date	None	None	Budget & Treasury	30 March 2026		
159	COAF 1040 of 2025 - Quotations - Limitation of scope		NO)	During the audit of quotations (PPR), we inspected the supply chain management recommendation and detailed scorecard and the below was noted for the below bids (quotations) 1) Bid: CSQ004244116: It was noted that tender CSQ04244116 was not awarded to the highest points scorer. The justification provided "Do not match furniture previously bought from Workstation" lacks objectivity. Furthermore, through enquiries it was established that management was unable to furnish substantiating evidence to corroborate their justifications. The phrase does not specify what specs of the furniture failed to match i.e. colour, design, dimensions or material. "Matching previous furniture" was not listed as a formal evaluation criterion in the quotation documents, using it as a basis for rejection violates transparency and fairness. If the bidders were unaware of the matching requirement, they couldn't reasonably be expected to comply. According to the SCM Policy section 10 para 5(a)(i), the Accounting Officer must indicate in the invitation to submit a tender and in the tender specification whether – pre-qualification criteria are applicable to the tender and specific goals and the number of points that will be awarded to each goal, and proof of the claim for such goal will apply .Preferential Procurement Regulations require that all criteria be disclosed upfront and applied consistently.	This is caused by the insufficient documentation kept and stored to verify managements criteria. In addition, there is inadequate training of SCM officials on the application of PPR and insufficient review oversight during the evaluation process.	Management should ensure that all evaluation criteria are objective, clearly defined in the bid documents and appropriately applied during evaluation process to ensure fairness for all suppliers affected.	Management notes the finding and will ensure that appropriate corrective measures are implemented to prevent recurrence	No date	None	None	Budget & Treasury	30 March 2026		
160	COAF 1041 of 2025 - Quotations – Disagreements		Yes (3)	In accordance with Section 2(1)(b)(i) and (ii) of the Act, the specific goals for which an organ of state may allocate preference points are those outlined in Section 2(1)(d). As such, the adoption of specific goals within an organ of state's procurement policy is limited strictly to those enumerated in Section 2(1)(d)(i) and (ii). At present, organs of state are not authorized to pursue other specific goals outside the provisions of the Act. In the case of tenders awarded on or after 16 January 2023, the invitations to submit quotations did not specify the particular goal(s) to which the 20 points under the 80/20 preference point system would be allocated, nor did they indicate the distribution of points among those goals. Following an inspection of the Informal Tender Adverts for quotations, it was noted that this phrase was pervasively included "Before completing this form, service providers must study the general conditions, definitions and directives applicable in respect of BBBEE, as prescribed in the Preferential Procurement Regulations of 2017; the 80/20 system applies to this tender." Despite this, the municipality did not implement the Preferential Procurement Regulations (PPR) of 2022 and continued to apply the PPR of 2017. Had the municipality adopted the 2022 Regulations, the allocation of the 20 preference points would have been based on specific goals rather than Broad-Based Black Economic Empowerment (BBBEE) levels.	This is caused by the municipality's inadequate control measures to enforce the implementation of the revised Preferential Procurement Regulations during the evaluation of tenders and quotations.	Management should ensure adequate compliance with the section 2(1) of the Procurement and Preferential Framework Act. Additionally, it is essential that Supply Chain Management (SCM) delegated officials involved in SCM, are kept up to date and receive training on the latest developments. This includes relevant legislation, directives, practice notes, and guidance issued by the National Treasury, as well as any ongoing reforms. Such measures are critical to building sufficient capacity and expertise, thereby enabling sound decision-making and the consistent application of correct processes and legislation.	Management notes the finding and will ensure that appropriate corrective measures are implemented to prevent recurrence.	No date	None	None	Budget & Treasury	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
161	COAF 1043 of 2025 Family interest for council member		No	During the audit of CAATs exceptions: interest family, we identified that awards and payments were made to a family member Mamella Tryphina Maqula (brother) of a council member with an employee number of 90004346 as indicated below, we further noted that the supplier (Golden mile projects) completed the declaration (completed by Mamella Maqula: director dated 26/08/2025) however did not declare that he is a brother of a council member. We further requested the employee (council with an employee number of 90004346) declaration of interest under RFI 1049 of 2025 and noted that declaration was not submitted. Noting that the submission made in relation to this was the certificate issued by Commissioner of CIPC on 03 Oct 2025 in which it was noted that the active members indicated per the certificate (as directors) were: Maqula Sandisiwe, however per further inspection of the change summary in the certificate, noted that the director: Mamella Tryphina Maqula status changed from active to resigned on 18/09/2025 (post year-end) which was also verified through inspection of the CIPC (BizPortal enterprise history of the supplier: Goldenmile projects) as such there is no evidence to that the employee declared the interest held by his brother in Goldenmile Projects in relation to the awards and payments indicated below before these were made. We further inspected the current year and prior year financial statements and the current year payroll report and confirmed that the employee (employee number of 90004346) is a council member.	This is caused by lack of adequate implementation and compliance with the SCM regulation 13 (1) (c) and (e) and regulation 46 (2).	Management is urged to ensure that all requirements of the SCM regulations and the Municipal SCM policy are consistently applied for all procurement, ensure adequate implementation of the SCM policy and prohibit awards to persons in service of the state and ensure that adequate due diligent checks are performed (such as checking the supplier information on CIPC against the information on the CSD) to ensure that supplier false declarations are timeously identified prior awards are made to suppliers. Management should also ensure that all municipal official complete annual declarations and provide sufficient awareness and guidance in ensuring that municipal officials complete these declarations in an honest manner to ensure that any interests in potential suppliers of the municipality are disclosed.	The NMBM will ensure that all requirements of the SCM regulations and the Municipal SCM policy are consistently applied for all procurement, it will ensure adequate implementation of the SCM policy and prohibit awards to persons in service of the state and ensure that adequate due diligent checks are performed (such as checking the supplier information on CIPC against the information on the CSD) to ensure that supplier false declarations are timeously identified prior awards are made to suppliers. The NMBM will also ensure that all municipal official complete annual declarations and that NMBM provides sufficient awareness and guidance in ensuring that municipal officials complete these declarations in an honest manner to ensure that any interests in potential suppliers of the municipality are disclosed.	no date	None	None	Corporate Services	30 March 2026		
162	COAF 1048 of 2025 Deviations (Non-compliance on tax matters)		No	During the audit of procurement and contract management - deviations, it was noted that there were deviations that were awarded to suppliers that are not tax compliant at the date of award	This is due to internal control deficiencies within the informal tender system to allow for the bidders who are non-tax compliant to be selected.	Management should ensure that prior to awarding a supplier they confirm that their tax matters have been declared by the South African Revenue Service to be in order. Further, management needs to properly record evidence of verifying the supplier's tax matters. In doing so, management should rather use the CSD compliance report on the date of the award.	No management response received.	No date	None	none	Budget & Treasury	30 March 2026		
163	COAF 1046 of 2025 Deviations incorrectly classified		No	1. During the audit of deviations, it was noted that for the following deviations were not considered to valid and reasons provided also not considered to be justifiable nor reasonable in terms of section 36(1)(a) of the MFMA (already issued per COAF 1025 of 2025) and should therefore not be disclosed as deviations under note 60 but as irregular expenditure under note 58.2:	Lack of adequate understanding of SCM reg 36(2) along with SCM reg 36(1).	Management should ensure that there is adequate disclosure of deviations that are only valid and comply with section 36(1)(a) of the MFMA. The deviations that are not valid deviations should be disclosed as irregular expenditure and not as deviations	Management will update the disclosure note in the AFS	No date	None	None	Budget & Treasury	30 March 2026		
164	COAF 1032 of 2025 Scope limitation on disclosure on note 51.2		No	During the audit of CAATs exceptions: interest family and other and per inspection of the annual financial statements, we could not accurately confirm that the awards made to family members of employees of the municipality indicated below were disclosed and presented in the note 51.2 of the AFS, this is due to the fact that the supporting schedule for which auditors were referred to details all payments made to the suppliers in the current year and not necessary the actual awards made to family members and also it does not equal the total amount disclosed in the note related to these.	This is caused by lack of adequate compliance with the SCM regulation 45.	Management should ensure that all awards made to close family members of persons in the service of the state are tracked and disclosed in the financial statements in accordance with the SCM regulation 45. Management should also ensure that the disclosure note presented and disclosed in the AFS in relation to awards to close family members of persons in service of the state is presented in accordance with the requirements of regulation 45 where in the name of the person is disclosed, capacity in which that person is in the service of the state as well as the amount of the award.	Corporate Services manages the receipt of financial declarations of municipal staff only. In this COAF report none of the officials listed submitted their financial declaration forms.	No date	None	None	Budget & Treasury	30 March 2026		
165	COAF 1033 of 2025 Disclosure on note 51.2 of AFS		no	During the audit of CAATs exceptions: interest family and other and per inspection of the annual financial statements, we noted per note 51.2, specifically in relation to awards made to suppliers in which close family members of employees, councillors/directors or mayors have an interest has not been disclosed and presented in the AFS to be inline with the SCM regulation 45, as the particulars of the names, capacity and the amounts have been omitted. An inspection of the mSCOA specimen which management used to prepare the financial statements in the current year was made and it was noted that the disclosure made in note 51.2 of the AFS is also not inline with section 90 of the specimen as it also narrates that management should "Provide name of close family member along with nature and extent of award".	This is caused by lack of adequate compliance with the SCM regulation 45.	Management should ensure that all awards made to close family members of persons in the service of the state are tracked and disclosed in the financial statements in accordance with the SCM regulation 45. Management should also ensure that the disclosure note presented and disclosed in the AFS in relation to awards to close family members of persons in service of the state is presented in accordance with the requirements of regulation 45 where in the name of the person is disclosed, capacity in which that person is in the service of the state as well as the amount of the award.	It must be noted the AFS specimen has not been regulated yet and therefore are only used as a guidance at this stage. Management will discuss with AG, w.r.t, how this must be disclosed as this disclosure also now affects the POPI Act, where the Regulation has not been updated to take this into account. Does the Regulation supersede the POPI Act or vice versa?	No date	none	none	Budget & Treasury	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
166	COAF 1049 of 2025 Irregular expenditure (write off with no supporting documents)		Yes (2)	Under RFI 1009 of 2024/25 dated 19 August 2025 management was requested to submit investigation reports/ supporting evidence for irregular expenditure write-offs which were considered and approved by council. The agenda pack for the council meeting dated 29 May 2025 contains 13 irregular expenditure write-offs that council approved. The agenda pack also contains investigation reports. However, the supporting documentation to the investigation reports are not included in the pack. Such supporting documents is said to be documented under the MPAC agenda pack dated 17 April 2025 which was not provided to us. Under RFI 1009 of 2024/25 dated 19 August 2025 management was requested to submit investigation reports/ supporting evidence for irregular expenditure write-offs which were considered and approved by council. The agenda pack for the council meeting dated 29 May 2025 contains 13 irregular expenditure write-offs that council approved. The agenda pack also contains investigation reports. However, the supporting documentation to the investigation reports are not included in the pack. Such supporting documents is said to be documented under the MPAC agenda pack dated 17 April 2025 which was not provided to us.	There is a lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management is urged to implement a proper record keeping system for irregular expenditures approved to be written off. This included investigation reports with supporting documentation, minutes of meetings where the write-offs were recommended by a council committee, minutes of meetings where they were approved by council and a register of approved write-off. This information must be stored in such a way that it will be easily accessible when required. Management should ensure that the information requested by the auditors is submitted within the agreed upon timelines.	No comment	No date	None	None	Budget & Treasury	30 March 2026		
167	COAF 1050 of 2025 Irregular expenditure (investigations written off without adequate support)		Yes (2)	As per the council minutes dated 23 April 2025 and 29 May 2025, it was identified that the council wrote-off irregular expenditure as detailed below. A request was made for investigation reports per MFMA s32(2)(b) however, based on the information submitted, the investigations performed by management or the relevant governance structure were not adequate to support the write-offs.	This is caused by lack or inappropriate processes in place to ensure that all investigations of the committee follow a structured approach and evidence of what was considered to arrive on the recommendation of the committee is clear and council approving recommended write-offs of irregular expenditure without going into the details of the investigation reports and the supporting documents thereof to ensure adequate investigations were done.	Management should develop a template to be used by the investigating committee to ensure both adequacy and consistency of investigations. The template should include the following considerations: 1. Original cause of the irregular expenditure being incurred 2. Person(s) responsible for municipality incurring the irregular expenditure 3. Necessity of transaction 4. Amount incurred by the municipality on the irregular expenditure versus what the municipality would have incurred in a normal transaction (if the transaction was necessary) 5. Any financial loss incurred by the municipality 6. Where there was a financial loss incurred by the municipality, measured taken to recover the amount 7. Reason for the amount not being recoverable (with supporting documentation) Council should then consider investigation reports and ensure that the conclusions reached on the reports are supported by the rest of the documentation on the reports and supporting documentation thereto.	Management respectfully disagrees with the audit finding by the AGSA. Upon assessment of the response submitted by the MPAC Office relating to RFI 1009 of 2025 we realised that it was incomplete and did not fully reflect the documentation available to support the decisions taken. We realised that the MPAC Office failed to provide the AGSA with the Agendas for the relevant MPAC meetings, as these agendas list all section 32 reports considered and investigated by MPAC prior to the decisions on write-offs being adopted by municipal Council. This is a standard process that is followed for all the Section 32 reports prior being considered by municipal Council. The agendas for the applicable MPAC meetings are now attached for the AGSA's consideration. These documents	No date	None	None	Budget & Treasury	30 March 2026		
168	COAF 1047 of 2025 Irregular expenditure Restatements		Yes (2)	.During the audit of Irregular Expenditure, it was noted that the municipality restated the opening balance of irregular expenditure disclosed under the 2024/25 financial year figures as well as the comparative amounts for the preceding period. However, Note 58.2: Irregular Expenditure does not reflect that the figures reported in the 2023/24 audited financial statements were restated in the current year, resulting in the differences	Lack of adequate reviews in the preparation of the annual financial statements	Management should ensure that thorough reviews are conducted on adjustments made to the annual financial statements. Additionally, appropriate procedures must be followed when restating comparative figures.	Management disagrees with the AG w.r.t the cause and internal control deficiency as well as issuing a COAF in this regard. The movement of 2023/2024 was amended compared to the audited afs and the AG was informed about the difference and the reason for the amendment. All supporting schedules making up the differences as indicated above was provided on the submission of the audit file to the AG. Management advised the AG, that we will just restructure the note, so that the AG can see the audited amount and restatement separate so that it is easily identifiable. The AFS has been updated as advised.	No date	None	None	Budget & Treasury	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
169	COAF 1026 of 2025 Scope limitation on Consequence management		Yes (2)	We requested consequences management – fruitless and wasteful expenditure and financial misconduct, fraud and SCM improper conduct on RFI 1060 of 2025 which was issued on 4 November 2025 and was due on 7 November 2025. The information requested was not timeously received and it was communicated via email on 10 November 2025 to source the outstanding information.	There is a lack of adequate and effective monitoring of consequence management and lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management should implement adequate processes and controls to ensure that there is proper record keeping thereby ensuring that complete, relevant and accurate information is accessible and available to support financial information in a timely manner. Management should ensure that the information requested by the auditors is submitted within the agreed upon timelines.	One senior manager suspended for the financial year stipulated, City Manager, Dr Nqwazi. See enclosed POE: • Council resolution February 2024 • Disciplinary Board' report November 2023 • Investigators Report March 2024 • Notice of Disciplinary Enquiry and Charge Sheet. • Investigators Report 2025 • Close out report Disciplinary Board 2025 • Disciplinary regulations for non-financial misconduct. • Disciplinary regulations for financial misconduct.	No date	None	None	Budget & Treasury	30 March 2026		
170	COAF 1036 of 2025 Scope limitation on Consequence management		No	We requested consequences management – Unauthorized expenditure and Irregular expenditure on RFI 1067 of 2025 which was issued on 7 November 2025 and was due on 11 November 2025. The information requested was not timeously received and it was communicated in the work group meeting on 12 November 2025 to source the outstanding information with follow ups made on prior that via.	There is a lack of adequate and effective monitoring of consequence management and lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management should implement adequate processes and controls to ensure that there is proper record keeping thereby ensuring that complete, relevant and accurate information is accessible and available to support financial information in a timely manner. Management should ensure that the information requested by the auditors is submitted within the agreed upon timelines.	Management does not agree with the finding because this RFI was supposed to have been sent to the MPAC office for response. MPAC office is the oversight committee tasked with the responsibility for consequence management. MPAC has support from Internal Audit thus they would have been able to respond to these. Management notes however the break in communication which will be attended to next time.	No date	None	None	Budget & Treasury	30 March 2026		
171	COAF 1051 of 2025 Consequence management: limitation of scope (irregular expenditure)		Not defined	We requested Water Tanker Services on RFI 1070 of 2025 which was issued on 18 November 2025 and was due on 20 November 2025. The information requested was not timeously received and it was followed up on 25 November 2025 to source the outstanding information. During the testing of deviations, per inspection of council minutes of meeting provided and Annual Financial Statements for 2024-2025, it was noted that there were various deviations which were not reported the council as well as those not disclosed in the Annual Financial Statements under note 60	1. Lack of proper document management within directorates 2. Inability to demonstrate performance of service providers 3. Ineffective expenditure management 4. Possible misinterpretation and and inadequate response to RFI / COAF 5. Systems not supporting key business processes 6. Organisational structure challenges 7. Inability to access City Manager's approval on deviation The management did not adhere to the Supply Chain Management Regulations as results fail to report the deviation to the council and also did not disclose the deviation on the Annual Financial Statements.	Management should ensure that all deviations that occur are adequately reported at the next meeting of the council as well as ensuring the that all deviations are included in the appropriate note to the annual financial statements. Management should implement adequate processes and controls to ensure that there is proper record keeping thereby ensuring that complete, relevant and accurate information is accessible and available to support financial information in a timely manner. Management should ensure that the information requested by the auditors is submitted within the agreed upon timelines and provide the outstanding information immediately.	No response received	No date	1. Centralise the process of quality assurance of response to RFIs / COAFs 2. Directorates to improve record and document management / Implementation of centralised electronic document management systems linked to key business processes 3. Capacitation of MPAC 4. Finalisation of the organisational structure review process 5. Centralisation of purchase orders at Budget and Treasury	None	Budget & Treasury	30 March 2026		
172	COAF 1052 of 2025 Consequence management: limitation of scope (irregular expenditure)		Yes (2)	We requested Consequence management – Irregular expenditure on RFI 1071 of 2025 which was issued on 24 November 2025 and was due on 26 November 2025. The information requested was not timeously received and it was followed up on 26 November 2025 to source the outstanding information	There is a lack of adequate and effective monitoring of Consequence management – Irregular expenditure and lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management should implement adequate processes and controls to ensure that there is proper record keeping thereby ensuring that complete, relevant and accurate information is accessible and available to support financial information in a timely manner. Management should ensure that the information requested by the auditors is submitted within the agreed upon timelines	Reference is made to RFI 1071 of 2025 – Consequence Management: Irregular Expenditure, which was duly forwarded to the MPAC for consideration. However, the MPAC did not provide a response to this RFI, which ultimately resulted in a limitation of scope and the issuance of COAF 1052 of 2025. It is important to note that, had the MPAC requested support from the Internal Audit Office — which carries the responsibility to assist MPAC in such matters — this limitation of scope could have been avoided. Furthermore, should Internal Audit have been unable to provide the required support, the MPAC ought to have escalated the matter to the CFO's office for assistance.	No date	1. Outsourcing of historic UIFW to external service providers 2. Non-approval of multiple deviations 3. Capacitation of the Internal Audit Unit and bid committee structures 4. Anti-corruption awareness campaigns	Review office capability and refine support assistance function with Internal Audit unit	Budget & Treasury	30 March 2026		
173	COAF of 1053 of 2025 Consequence management: limitation of scope (financial misconduct, fraud)		Yes (2)	We requested Consequence management – Financial misconduct, fraud and SCM improper conduct: Allegations against officials on RFI 1073A of 2025 which was issued on 24 November 2025 and was due on 27 November 2025. The information requested was not timeously received	There is a lack of adequate and effective monitoring of Consequence management – Financial misconduct, fraud and SCM improper conduct: Allegations against officials and lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management should implement adequate processes and controls to ensure that there is proper record keeping thereby ensuring that complete, relevant and accurate information is accessible and available to support financial information in a timely manner. Management should ensure that the information requested by the auditors is submitted within the agreed upon timelines	No response received	No date	None	None	Budget & Treasury	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
174	COAF 1044 of 2025 Scope limitation on Consequence management for UIFW		no	3. During the audit of compliance with consequence management requirements for financial misconduct, I was unable to confirm the number of instances of financial misconduct, fraud and SCM improper conduct allegations against officials (including senior managers of a municipal entities) as at 30 June 2024 and whether investigations were done. Furthermore, I was unable to determine if disciplinary proceedings were taken against the official. In addition, RFI 1060 was issued on 4 November 2025 with a due date of 7 November 2025. No information was submitted in response to this request. Consequently, COAF 1026 was issued on 10 November 2025, and to date, no response has been received. 4. During the audit of compliance with consequence management requirements for Irregular expenditure I was unable to confirm the matters identified as at 30 June 2024 were investigated to determine the individuals liable, nor could I verify whether any investigations undertaken were performed appropriately. In addition, RFI 1067 was issued on 7 November 2025 with a due date of 11 November 2025. No information was submitted in response to this request. Consequently, COAF 1036 was issued on 12 November 2025, and to date, no response has been received	There is a lack of adequate and effective monitoring of consequence management and lack of proper record keeping, to ensure complete and relevant information is accessible timeously	• Management should implement adequate processes and controls to ensure that there is proper record keeping thereby ensuring that complete, relevant and accurate information is accessible and available to support financial information in a timely manner. • Management should ensure that the UIFWE are investigated to enable timely implementation of consequence management.	Management disagrees with the Auditors finding on the grounds that for all the sampled items of Unauthorised Expenditure and Fruitless & Wasteful Expenditure there has been no consequence management due to the accountability processes not yet been activated by the Directorate concerned. When the Directorate has submitted a section 32 report on these cases then MPAC will determine the adequacy of the consequence management that will be in the section 32 report that each Directorate will submitting on a case-by-case basis.	30 June 2026	None	None	Budget & Treasury	30 March 2026		
175	COAF 1027 of 2025 Capital Commitments completeness		no	During the audit of completeness testing of capital commitments, a sample of active contracts relating to construction/ purchase of major of capital assets were selected from Contract register and traced to the current year capital commitments register and we noted that some of items were not recorded in the commitments register as at year end.	This is due to lack of adequate reviews performed to ensure the completeness of the commitment register.	Management should implement a formal and thorough reconciliation process between the active contract register, meeting minutes and the commitments register to ensure all capital commitments are accurately captured to ensure the completeness thereof and ensure adequate oversight over the reviews processes in ensuring that amounts presented in the AFS are complete.	Management noted the finding	No date	None	None	Budget & Treasury	30 March 2026		
176	COAF 1037 of 2025 Capital Commitments completeness		No	During the audit of completeness testing of capital commitments, a sample of active contracts relating to construction/ purchase of major of capital assets were selected from Contract register and traced to the current year capital commitments register and we noted that some of items were not recorded in the commitments register as at year end.	Financial Management: Management did not prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information	Management should implement a formal and thorough reconciliation process between the active contract register, meeting minutes and the commitments register to ensure all capital commitments are accurately captured to ensure the completeness thereof and ensure adequate oversight over the reviews processes in ensuring that amounts presented in the AFS are complete.	Management noted the finding	No date	None	None	Budget & Treasury	30 March 2026		
177	COAF 1030 of 2025 Various misstatements on Contingencies liability and assets		Yes (2)	During the audit of Contingent assets, various issues were identified as detailed below: A contingent asset relating to Afrisec Strategic Solution, amounting to R92 433 301,55 was recorded in the register and we obtained a Hight Court Order for a deed of settlement between the municipality and the defendant. In terms of the settlement agreement signed by the Acting City Manager on 12 August 2025, the municipality agreed to withdraw its claim against the supplier. Although this agreement was concluded after year-end, it constitutes an adjusting event as it occurred prior to the authorization of the annual financial statements for submission therefore the matter should've been adjusted. Following the settlement agreement, it is no longer probable that the municipality will realize an inflow of economic benefits. As a result, the contingent asset disclosed below is overstated.	There was a lack of adequate review at year-end regarding the status of matters recorded in the contingent assets register, specifically in assessing whether it is probable that future economic benefits will flow to the municipality.	Management should • conduct a detailed review of the contingent assets register to determine whether it is probable that future economic benefits will flow to the municipality. Where the matter has been settled/resolved then management should consider the re-assessment of the matter as a contingency. • conduct a detailed review of the contingent liabilities register to ensure that only matters where there is a possible obligation or present obligation as at submission of the annual financial statements. • consider revising the population of matters disclosed as contingent assets to ensure that the amount reported in the annual financial statements accurately reflects those cases that present a possibility of an inflow of economic benefits or service potential to the municipality, with uncertain timing or amount.	Management have submitted the workings for the updated note disclosure to the AG, with the COAF response of COAF 1042	No date	none	none	Budget & Treasury	30 March 2026		
178	COAF 1042 of 2025 - Completeness of Contingent Liabilities		No	During the audit of contingent liabilities, we obtained legal confirmations from the external legal counsel of the municipality and agreed those to the list of contingent liabilities disclosed by the municipality on the annual financial statement. However, the following were noted on the legal confirmation but were not included in the litigations and claims register. During the audit of contingent liabilities, we inspected minutes to identify contingent liabilities and agreed those to the list of contingent liabilities disclosed by the municipality on the annual financial statement. However, the following were not included in the litigations and claims register.	There is a lack of adequate and effective review and approval of the litigations and claims listing.	• Management should ensure that all contingent liabilities are recorded on the litigations and claims register. • Management should implement regular reviews of potential legal matters, consulting with the legal department and attorneys to identify any new or ongoing cases and ensuring that all identified matters are captured on the litigations and claims register. • Management should reconcile the register to supporting documents such as attorney confirmations, correspondence with legal counsel, and minutes of relevant meetings to ensure completeness and accuracy.	Management discussed the above findings with the AG and agreed on the attached adjustments.	No date	None	None	Budget & Treasury	30 March 2026		
179	COAF 1031 of 2025 Municipal Council scope limitation		No	We requested the following information on RFI 1037 of 2024-25 which was issued on 25 September 2025 and due on 29th September 2025, however as of today 11th of November 2025, the information requested for coordinated ministries – Municipal Councils items indicated below remains outstanding	The finding is due to the unavailability of relevant information for audit purposes. Management does not consistently monitor or track the information requested by auditors, nor does it ensure timely submission in accordance with agreed timelines Impact The above results in a limitation of scope on the audit and is indicative of a control deficiency in the manner in which information is stored	Management should ensure adequate due care in ensuring that the appropriate information requested by the auditors is submitted within the agreed upon timelines. Management must effectively monitor and track all information requested by the auditors and ensure that all information requested is submitted within the agreed time frames to avoid limitation of scope	No response received	No date	None	None	Budget & Treasury	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
180	COAF 1038 of 2025 Municipal Council internal controls V1		No	Based on the record of work on Y.2 Coordinating ministries – municipal councils, the following was noted Non-compliance: Municipal Council: Did not promote sound financial management practices; no proactive measures to improve service delivery. MPAC: Failed to monitor disciplinary actions, make timely recommendations, or track MIs. Training: Councillors did not attend key training (Code of Conduct, CMA, Professionalisation Framework, updated legislation). Consequence Management: CMA framework not implemented; Treasury oversight absent. Audit Committee: No evidence of engagement with Council or monitoring of recommendations. Disciplinary Boards: No reduction in irregular expenditure linked to disciplinary actions.	Lack of commitment to governance principles. Inadequate capacity building and training for councillors. Weak accountability culture and ineffective consequence management.	Strengthen Governance: • Municipal Council must enforce MFMA requirements and adopt sound financial management practices. Enhance Oversight: • MPAC to implement structured monitoring of disciplinary actions, UIFW, and MIs. Capacity Building: • Mandatory training for councillors on Code of Conduct, CMA, Professionalisation Framework, and legislative updates. Consequence Management: • Implement CMA framework and track enforcement actions. Audit Committee Engagement: • Ensure regular meetings with Council and follow-up on internal audit recommendations. Monitoring & Reporting: Develop timelines and accountability mechanisms for implementing recommendations	Management agrees with the finding	No date	None	None	Council	28 February 2026		
181	COAF 5022 Waste Water Treatment expired licence		Yes (3)	During the audit of all Wastewater Treatment Works (WWTW), it was determined that the following WWTW's do not have valid operating licenses:	Financial and performance management:	Management should immediately apply for renewal or obtain the required operating license from the relevant regulatory authority to ensure full compliance with statutory requirements. Additionally, the organisation should establish a license monitoring and compliance tracking system to help prevent future lapses and ensure continuous lawful operation.	Procurement of service provider/s for preparing the required documentation and submission to the regulators (DFFE and DWS). Processing and issuing of license for inland discharges Processing and issuing of license coastal water discharges.	30 April 2026	None	None	Public Health	30 April 2026		
182	COAF 5003 of 2025 (WIP prior year uncorrected misstatement)		Yes (2)	The following misstatements were identified in the prior year that resulted in the work-in-progress (WIP) qualification. However, in the current year, a follow up of prior year misstatements was performed to determine whether the prior year misstatement has been corrected in the current financial year. During our follow up, management indicated that the prior year misstatements were not corrected. This was further confirmed through an inspection of the financial statements for the current year.	The above is due to lack of proper and adequate internal controls combined with a lack of capacity and resources in the municipality to implement audit recommendations from previous years.	Management should follow a documented process to correct the error in the opening balance of WIP through a restatement to the financial statements. All schedules, listings, workings, together with appropriate supporting documentation should be submitted timeously for audit.	Historical Review and Restatement •Undertake a full review of capital expenditure for the past 4–5 years. •Obtain and document completion certificates to support correct classification of projects between WIP and assets in use. •Restate prior year WIP balances and disclose the correction of error in the 2024/25 or 2025/26 AFS (depending on timing of completion). • Strengthening of Current Year Controls •Commence immediate implementation of a directorate–Treasury reconciliation process. •Require submission of completion certificates with both the practical completion date and signing date clearly reflected. •Flag projects with no expenditure for 12 months as potentially complete. • Resource Allocation •Dedicated resources have now been assigned to	26 September 2025	None	None	Budget & Treasury	30 March 2026		
183	COAF 5019 Provision: PPE - Provision not evaluated in accordance with GRAP 19		Yes (2)	Valuation of Swartkops river During the audit of non-current provisions, we identified that management uses an expert to determine the valuation of the provision. Upon assessment of the methodology that was used by the expert, we noted that the expert did not used the best estimated amounts to calculate the present value to rehabilitate Swartkop river. The expert used the projected costs and these cost were allocated into four year cycle which was set in line with the IDP cycle. Therefore the four years is used as the discounting period which is not the true reflection of time expected/estimated to rehabilitate the swartkop river. The methodology used by the expert is incorrect and not aligned with the principles of GRAP as the costs used to calculate the provision should be costs that will be required to rehabilitate the river in order to restore it, irrespective of how much the municipality can afford or has budgeted for. Furthermore, the period of the discounting of the cash flows should be the useful life of the asset plus the period of rehabilitation (actual rehabilitation and monitoring). The misstatement of the provision in relation to the Swartkops river is R 124,559,922 During the audit of non-current provisions adjustment, we further noted that the same method as discussed above was used and it it not aligned with the principles of GRAP 19. The useful life used in the adjustment is a four year which is aligned with IDP not with the useful life of the asset plus the period of rehabilitation. The misstatement of the adjustment of the provision in relation to Swartkop river is R129 277 527. This will then result in the opening balance of the provision (Rehabilitation of Swartkop river) being misstated. Therefore the opening balance and the increase of provision in the	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	The management of the municipality should adequately review the methodology used by the expert to ensure that it is aligned with the principles of GRAP so that the valuation of provisions is complete and accurate	The NMBM disagrees with the conclusion reached by the AGSA that the methodology applied in determining the value of the Swartkops River and Landfill rehabilitation provisions is not aligned with GRAP 19. The municipality engaged the services of an independent environmental engineering expert (i.e. Zutari (Pty) Ltd), to perform a detailed assessment and valuation of the environmental rehabilitation obligations in compliance with GRAP 19.21–.67 and the ASB Guide to Accounting for Landfill Sites. The expert's work included identification of the obligating events, quantification of the expected rehabilitation activities, and the development of a financial model reflecting the timing of expected cash flows and discounting to present value. The valuation methodology and results were reviewed	No date	None	None	Budget & Treasury	30 March 2036		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
184	COAF 5016 Financial Instruments - Non financial instruments included on the financial instruments' disclosure note		Yes (1)	There were differences found in non-financial instruments.	The finding is caused by misinterpretation of the scope of GRAP 104	The municipality should remove non-financial instruments from the financial instruments disclosure note and only include the financial instruments on the disclosure note.	Management disagrees that 64 has been incorrectly disclosed or misinterpreted because it clearly indicates that it is a non-financial asset, and management also provides the definition in the note of a financial asset. The reason for the additional disclosure is to inform the user which items is a financial asset, and which are not.	No date	None	None	Budget & Treasury	30 March 2026		
185	COAF 5026 Budget vs Actual		Yes (1)	During the audit significant variances were identified between the entity's budgeted amounts and actual performance.	Financial and performance management	Management should: 1.Develop and implement a formal process for preparing, reviewing, and approving explanations for all significant budget-to-actual variances before finalising the annual financial statements. 2.Ensure that explanations are consistent with the basis of preparation required by GRAP24 3.Implement internal review controls to verify that all material variances are properly explained and approved prior to submission for audit.	Updated explanations submitted to the AG	No date	None	None	Budget & Treasury	30 March 2026		
186	COAF 5017 of 2025-Construction Contracts - limitation of scope to RFI 5016		Yes (1)	During the audit of landfill sites provision, the following Request for Information (RFI) 5017 was issued on 30 October 2025, due on 04 November 2025.	Management did not prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	Management should ensure that all information requested is readily available for audit purposes within the agreed period.	We will amend the disclosure note to satisfy the AG and remove all the Non-Financial Assets and Non-Financial Liabilities.	No date	None	None	Budget & Treasury	30 March 2026		
187	COAF 5002 of 2025 (AFS review differences)		Yes (3)	For heritage assets, there appears to be a classification difference between the cost and the accumulated depreciation between the TB/GL and the AFS, amounting to R15 820 657.	Financial and performance management Management did not prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	Management should enhance the review process of financial statements and supporting schedules to ensure the accuracy thereof	Management comment on audit findings: Management comment on audit finding: Item 1 Management confirms that the TB/ GL is correct – AFS note will be adjusted to show the net-effect in Cost. Item 2 and Item 3 Management has made the corrections between Cost and Accumulated Depreciation: See journal 2025JSTD01290 attached. Item 4 Information has now been submitted via MS Teams on 4 September 2025. Repairs and Maintenance schedule included in the Audit File under the PPE section. Disclosure corrected. Also refer teams' channel for COAF 5002 responses. Item 5 Depreciation notes –The capitalization forms part of the workings for Water stock and losses in terms	No date	None	None	Budget & Treasury	30 March 2026		
188	COAF 5004 of 2025 Assets - Differences noted between the FAR and the AFS		Yes (3)	During the audit of assets while completing the lead schedules, we identified that the amounts in the Fixed Asset Register did not agree to those presented and disclosed in the Annual Financial Statements for the following types of assets:	The cause of the above finding is that the municipality did not perform adequate reviews of the Annual Financial Statements to ensure that all the amounts presented and disclosed in the AFS are accurate as per the underlying supporting schedules and documentation.	The management of the municipality should adequately review the Annual Financial Statements to ensure that all amounts presented in the AFS are accurate and supported by reliable sufficient records.	The management of the municipality should adequately review the Annual Financial Statements to ensure that all amounts presented in the AFS are accurate and supported by reliable sufficient records	01 June 2026	None	None	Budget and Treasury	01 June 2026		
189	COAF 5005-Limitation (WIP RFI 5005 &5006)		Yes (1)	A request for Information (RFI) 5005 and 5006 were issued on 22 September 2025 requesting management to payment batches and avail the assets for physical verification. The RFIs were due on 24th September 2025 however the following information requested has not been submitted by management:	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	The management of the municipality should adequately review the annual financial statements to ensure that all amounts presented in the AFS are accurate and supported by reliable sufficient records.	Management acknowledges the finding raised by the AGSA.	15 November 2025	None	None	Budget & Treasury 2026	Immediately		
190	COAF 5006 of 2025: Limitation of scope (RFI 5002 and 5008)-Take-on Assets		Yes (3)	A request for Information (RFI) 5002 and 5008 were issued on the 09 September and 23 September 2025 respectively, requesting management to provide supporting documents for take-on assets and avail and facilitate assets for physical verification. The RFIs were due on 11 and 29 September 2025, respectively.	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	The management of the municipality should adequately review the annual financial statements to ensure that all amounts presented in the AFS are accurate and supported by reliable sufficient records	The NMBM acknowledges the finding raised by the AGSA. At the time of 5002 and 5008 testing, there was also a RFI 4026 which requested similar supporting information. The information was submitted for RFI 4026, but there was an error in that the information was not also submitted to the RFI 5002 and 5008 folders.	no date	None	None	Budget & Treasury	30 March 2026		
191	COAF 5009 Presentation and Disclosure :Heritage, Investment property and Intangible assets		Yes (1)	During our review of the financial statements, we noted discrepancies in the disclosures provided in the notes to the financial statements for Heritage Assets, Intangible Assets and Investment Property	Management did not prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information	Management should adequately review the Heritage Assets, Intangible Assets and Investment Property notes and ensure that accurate disclosures are provided.	The NMBM acknowledges the findings raised and have adjusted the notes to the financial statements to reflect the corrections.	01 October 2025	None	No	Budget and Treasury	Immediately		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
192	COAF 5010 PPE Opening balance: Infrastructure not considered for impairment		Yes (3)	During physical verification it was determined that the following assets had indications of impairment, however they were not recorded as impaired on the FAR or considered for impairment on the amount disclosed as impairment under PPE in the AFS:	Regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information were not prepared.	Management should ensure that the condition assessments of assets are performed at each reporting date as required by GRAP and municipality's Asset Management Policy.	The NMBM acknowledges the findings raised by the AGSA regarding assets with indicators of impairment not considered during the 2024/25 financial year. Management has assessed the affected assets and concurs that while certain components show signs of vandalism or non-functionality, the majority of assets retain their service potential and remain operational. Where relevant, directorates will conduct further assessments to quantify potential impairment on specific components and ensure appropriate corrective action is taken in subsequent reporting periods.	No date	None	None	Budget & Treasury	30 March 2026		
193	COAF 5011 PPE: Infrastructure opening balance: asset not verified – Limitation		Yes (1)	During the auditing of the PPE Infrastructure opening balance, a request of asset verification 5009 and 5010 was submitted. Upon verification process, management could not locate the following assets:	The cause of this limitation is the incorrectly recording of asset description in the fixed asset register. Furthermore, the cause of the limitation of scope for the second asset is non monitoring of assets and physical verification to ensure that asset are still operating as intended and have not been stolen or vandalised	All the assets identified as being impaired are recorded in the FAR with the impairment amount and impairment reasons.	The NMBM acknowledges the finding raised by the AGSA. Asset ID 170000011 has subsequently been verified. The NMBM has still not been able to locate the other asset. From a review of the detailed cost breakdown for the asset, it is noted that the asset was created in 2017 and expenditure was booked against the asset in 2017. The NMBM is going to need to access the archived information in order to inspect the invoice for the asset to determine it's location.	No date	Short term - Contractors/Consulting firms	None	Budget and Treasury	30 March 2026		
194	COAF 5014 PPE Opening balance impairment not assessed (Roads)		Yes (2)	During the auditing of the PPE Infrastructure opening balance, a request of asset verification 5009 and 5010 was submitted. Upon verification process, management could not locate the following assets	This is due to the inadequate condition assessment for assets and monitoring of the FAR. The impairment assessment done by directorates as at 30 June 2025 indicated that there was no impairment identified.	All the assets identified as being impaired are recorded in the FAR with the impairment amount and impairment reasons.								
195	COAF 5015 Project completed after year end		Yes (3)	During the testing of WIP completed: there assets for the 2024/2025 financial year the following assets below were incorrectly classified as WIP completed assets instead of WIP Active assets as the assets/projects were not complete as at year end 30 June 2025. The assets were completed in July 2025 which is after year-end.	This is due to inadequate monitoring and classification of work-in-progress items. The fixed asset register presented by the accounting/finance department presented projects/fixed assets as complete whereas they were still in progress (not complete) as at 30 June 2025.	Management should ensure that: The condition assessments of assets are performed at each reporting date as required by GRAP and municipality's Asset Management Policy. 2. All the assets identified as being impaired are recorded in the FAR with the impairment amount and impairment reasons.	None	No date	Short term - Contractors/Consulting firms	None	Budget and Treasury	30 March 2026		
196	COAF 5020: PPE Misstatements		Yes (1)	During the property, plant and equipment (PPE) testing, it was noted that the cumulative expenditure for PPE under construction or development is not disclosed in the notes to the financial statements. NMBM has incurred R1 196 738 204 expenditure in the current year and the total of R1 541 196 389 of the projects were capitalised to PPE. GRAP 17.87 requires the entity to disclose a description of the property, plant, and equipment being constructed or developed and the amount recognised in the financial statements for these assets at the reporting date.	There is a lack of collaboration between the financial statements directorate and project managers, resulting in misclassification of work-in-progress items. The fixed asset register presented by the accounting/finance department reflected projects/fixed assets as complete, whereas they were still in progress as of 30 June 2025.	The management of the municipality should adequately review the to ensure that it is aligned with the principles of GRAP.	The NMBM notes the finding raised by the AGSA however:	No date	Short term- Contractors/Consulting firms	None	Budget and Treasury	30 March 2026		
197	COAF 5023 Take on assets incorrectly capitalised		Yes (3)	During the testing of take-on Assets transferred by the Mandela Bay Development Agency (MBDA) to the Nelson Mandela Bay Metro (NMBM), the following asset below was capitalised to the Fixed Asset Register without obtaining sufficient appropriate evidence that proves that asset exists and is rightfully owned by the NMBM. During the physical verification process, it was confirmed that the containers in question are still with the manufacturer and have not yet been handed over to the Municipality or the MBDA. As a result, the asset listed below does not meet the definition of an asset in terms of the GRAP (Generally Recognised Accounting Practice) requirements. Further confirmed that the assets have been depreciated as on the fixed assets while the asset is not available for use.	This is due to recognising the asset on the fixed asset register without proper supporting documentation such as an invoice, and confirmation of the status of the completion from the MBDA to the NMBMM for the asset. This would be required to verify that the asset belongs to the NMBMM and should be capitalised at the take-on adjustment cost during the 2024/2025 financial year in the accounting records of NMBMM.	Management should ensure that: Assets capitalised as additions to the fixed asset register are supported by reliable and appropriate supporting documentation such as the invoice from the MBDA charging the NMBM for the costs incurred and when the asset meet the definition and recognition criteria as per the GRAP standards.	The NMBM acknowledges and agrees with the finding raised by the AGSA.	No date	Short term- Contractors/Consulting firms	None	Budget and Treasury	30 March 2026		
198	COAF 5024 Useful lives not reviewed		Yes (2)	There is an inadequate review of asset useful lives by the directorates, which has resulted in outdated or inaccurate asset information. Additionally, the asset management team is under-capacitated, limiting their ability to ensure timely follow-ups and updates on useful life assessments.	There is an inadequate review of asset useful lives by the directorates, which has resulted in outdated or inaccurate asset information. Additionally, the asset management team is under-capacitated, limiting their ability to ensure timely follow-ups and updates on useful life assessments.	Management should ensure that: Adequate review of assets useful lives is done by the directorates and that the useful lives are reviewed and processed in the fixed assets register accordingly. Strengthening of the asset management team by allocating adequate resources and capacitating the unit. This will enable the team to perform timely follow ups and conduct regular reviews of asset useful lives and residual values, in line with GRAP requirements. Enhancing capacity will also support improved compliance, accuracy in financial reporting, and better stewardship of municipal assets.	The AGSA's finding is noted, however the NMBM agrees to the extent of the finding raised by the AGSA.	No date	Short term- Contractors/Consulting firms	None	Budget and Treasury	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
199	COAF 5001 of 2025 (AFS review non-submission)		Yes (2)	During audit of property, plant, and equipment we have noted that NMBM has assets with carrying value of NIL, R1 and less in the fixed asset register and the assets useful lives were not reviewed as at 30 June 2025 as required by GRAP standards. Based on the information submitted for audit the only directorates that's submitted useful lives reviews and impairment is the sanitation and water directorate. The directorates below did not submit their useful lives review and for sanitation and water directorate it not clear if the assets with R1 book value were considered.	There is an inadequate review of asset useful lives by the directorates, which has resulted in outdated or inaccurate asset information. Additionally, the asset management team is under-capacitated, limiting their ability to ensure timely follow-ups and updates on useful life assessments.	Adequate review of assets useful lives is done by the directorates and that the useful lives are reviewed and processed in the fixed assets register accordingly.	1. – The NMBM disagrees with the finding raised by the AGSA. GRAP 17.87 requires the cumulative expenditure as at the end of the financial year to be disclosed and not the specific movements during the year. The NMBM has disclosed the cumulative expenditure disclosed by asset class as per section 11.1.3 within the PPE section. 17.87 does not require a full movement reconciliation of opening balance, plus additions, less transfers to complete and closing balance. The NMBM has correctly disclosed the Work in progress closing values within the notes.	No date	Short term-Contractors/Consulting firms	None	Budget and Treasury	30 March 2026		
200	COAF 5007 : Intangible assets with zero balance		Yes (1)	Request for Information (RFI) 5004 was issued to management, requesting explanations and supporting documentation for assets recorded as fully amortised in the Fixed Asset Register, despite having remaining useful lives. Management responded by indicating that the intangible assets in question were fully amortised in prior years (2020). However, subsequent observations and inquiries with the user department, Revenue Management System and VA3, confirmed that these assets are still in use. The useful life reflected in the Fixed Asset Register also suggests that the intangible assets remain operational and have undergone revisions to their useful lives, although the corresponding amortisation calculations have not been updated accordingly.	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	The management of the municipality should adequately review the intangible assets amortization calculation to ensure that all amounts presented in the AFS are accurate	The AGSA's comments on control deficiencies and recommendations are noted and it is agreed that a more robust review process needs to be implemented	No date	Short term-Contractors/Consulting firms	None	Budget and Treasury	30 March 2026		
201	COAF 5008 of 2025 Investment Property Assets: Disclosure - Limitation of scope		Yes (1)	During our review of the financial statements, we noted discrepancies in the disclosures provided in the notes to the financial statements for investment property as follows:	Management did not prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information	Management should perform a valuation of the Port Elizabeth RD Steeldale Reinforcing property and ensure that the correct market value is disclosed in the financial statements.	The NMBM acknowledges the finding raised by the AGSA and is in agreement that the property needs valuation needs to be prepared and performed by the NMBM in order to adequately disclose the fair value.	No date	Short term-Contractors/Consulting firms	None	None	30 March 2026		
202	COAF 5013 - Investment Property Disclosure		Yes (1)	During our review of the financial statements, we noted that the amount of rental revenue recognised in the statement of financial performance arising from investment property was not separately disclosed in the notes to the financial statements as required by GRAP 16.91(e)(i). Through discussions with management, it was indicated this omission will be corrected in the financial statements.	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	Management should review the Investment Property note and ensure that adequate disclosures are provided as required GRAP 16.	This disclosure was not part of the MSCOA specimen and therefore the reason it was not included	No date	Short term-Contractors/Consulting firms	None	None	30 March 2026		
203	COAF 5018 of 2025: Non-submission 5017 of 2025: Provision Information		Yes (1)	InvestmenNature During the audit of landfill sites provision, the following Request for Information (RFI) 5017 was issued on 30 October 2025, due on 04 November 2025.t Property	There is a lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management should ensure that all information requested is readily available for audit purposes within the agreed period.	The NMBM acknowledges the finding raised by the AGSA. The information requested has been submitted via email earlier in the week. Please refer to the attached.	No date	Short term-Contractors/Consulting firms	None	None	30 March 2026		
204	COAF 5012 of 2025-Construction Contracts - RFI 5013 - Non submission11		Yes (1)	During the audit of Construction Contracts, the following Request for Information (RFI) 5013 was issued on 23 October 2025, due on 27 October 2025. No submission by municipality	There is a lack of proper record keeping, to ensure complete and relevant information is accessible timeously.	Management should ensure that all information requested is readily available for audit purposes within the agreed period	Management provided the excel listing for the make-up of the R210 million to the AG	No date	Short term-Contractors/Consulting firms	None	None	30 March 2026		
205	COAF 5021: PPE Internal control deficiency		Yes (1)	During the PPE journal testing, we have identified instances where impairments were not referred to the chief finance officer for approval as required by the asset management policy	Management did not refer the impairments to the chief financial officer for approval as per the asset management policy Insufficient supporting documents provide to the journal 2025JOUT00005.	Management should ensure that the impairments processed on the system are referred to the chief financial officer for approval as per the asset management policy. Management should ensure that the journals are supported by sufficient evidence	The NMBM acknowledges the finding raised by the AGSA. The write out and impairment journals will be presented for review and approval in line with the policy for future years.	No date	Short term-Contractors/Consulting firms	None	None	30 March 2026		
206	COAF 6001 AOPO - execution – Differences between lead schedule and APR		Not defined	During the audit of KPI 13, it was identified that number of inland water samples tested for monitoring purposes per the lead schedule does not agree to the number reported in the Annual Performance Report.	Inadequate review of the Annual Performance Report to ensure that the number of inland water samples tested for monitoring purposes and percentage compliance with the required attendance time for structural firefighting incidents per the lead schedule are accurately recorded in the Annual Performance Report.	Management should perform adequate reviews to confirm alignment between the information per lead schedules and the actual performance documented in the Annual Performance Report.	The finding, cause, impact, control deficiency and recommendations are noted. The municipality will strive to ensure that lead scheduled are in line with the reported performance on the Annual Performance Report.	no date	Short term-Contractors/Consulting firms	None	None	30 March 2026		
207	COAF 6002 AOPO – Limitation of Scope - (KPI 67: New sewer connections meeting minimum standards) and (KPI 68: New water connections meeting minimum standards)		Yes (1)	KPI 67 – Number of new sewer connections meeting minimum standards. KPI 68 - Number of new water connections meeting minimum standards. However, the Portfolio of Evidence (PoE) submitted to support reported performance for both indicators includes Meter Installation Advice (MIA) forms as the primary source of evidence. These forms are administrative in nature and do not constitute verifiable proof of physical installation.	Misinterpretation of the Technical Indicator Descriptions (TIDs) in Circular 88.	The municipality should ensure that performance reported under KPIs 67 and 68 is based on verifiable evidence of physical installation, such as: Completion certificates signed by qualified engineers or project managers, Photographic evidence of completed connections, or Physical verification reports by the technical department Management response	The finding by the Auditor General is noted, however, the nature, cause, impact, internal control deficiencies and recommendations are not agreed with. It should be noted that in the 2019/20 financial year audit and the years after that the Auditor General accepted the billing system report as confirmation that the connection is new and it meets minimum standards. Furthermore, the AG had accepted the MIAs in the same manner that they are being completed in the current financial year that is being audited.	no date	Short term-Contractors/Consulting firms	None	None	30 March 2026		

No	Findings	Rating	(Yes/No	Details of finding	Root cause	AG- Recommendations	Management Response -	Target date (AG)	Resource requirements	Management Suggestions	Responsible Directorate	Target Date	Progress as on:	Section 154 Comments
208	COAF 6003 AoPO - Unplanned outages not correctly reported (KPI 6)		Not defined	The following misstatement were identified regarding *KPI 6: Percentage unplanned outages that are restored to supply within industry standard timeframes:*	Inadequate review of the supporting evidence used to report on the APR.	Management should perform adequate reviews to confirm alignment between the information per POE and the actual performance documented in the Annual Performance Report.	The query was on the 24 hour (calculation of time) and we have acknowledged it and correct it throughout the submitted document. The error has been noted, adjustments in the time calculation has been done as well and it will be implemented in the future audits going forward. The dates on the logsheets were also corrected to align with the NRS document.	No date	Short term-Contractors/Consulting firms	None	None	30 March 2026		
209	COAF 6004 AOPO – Limitation of Scope - (KPI 70: Percentage of industries with trade effluent inspection taken for compliance)		Not defined	The municipality reports performance on the following indicator as per National Treasury Circular No. 88:	The municipality does not maintain a complete and updated register of industrial producers with trade effluent permits.	The municipality should establish and maintain a centralised and regularly updated register of all industrial producers with trade effluent permits. This register should be reconciled with inspection records to ensure accurate reporting of KPI 70. Furthermore, internal controls should be strengthened to ensure that all inspections are traceable to valid permits, and that supporting documentation is readily available for audit purposes.	Management do not agree with this finding	No date	Short term-Contractors/Consulting firms	None	None	30 March 2026		
210	COAF 6007 AOPO – Limitation of Scope - (KPI 69: Percentage water treatment capacity unused)		Not defined	The municipality operates eight (8) Wastewater Treatment Works. For seven (7) of these works, daily meter readings are recorded as required. However, at the Driftsands Wastewater Treatment Works, daily flow meter readings are not taken consistently. Instead, the municipality uses estimated volumes to determine the volume of wastewater treated.	The municipality has not developed or implemented a formal estimation methodology for instances where actual readings cannot be obtained.	Management should develop and formally approve a documented estimation methodology, incorporating: •Clear criteria and conditions for when estimates may be used. •Defined estimation procedures and documentation of key assumptions. •Validation, review, and approval processes for estimated data.	Furthermore, the Standard Operating Procedure (SoP) for the Percentage of Wastewater Treatment Capacity Unused requires the Director: Wastewater Treatment to determine the volume of wastewater received at each treatment works on a daily basis using influx volumes from the Manager: Wastewater. These daily readings are the basis for calculating the Key Performance Indicator (KPI) as defined in National Treasury Circular 88, Technical Indicator – Percentage of Wastewater Treatment Capacity Unused.	No date	Short term-Contractors/Consulting firms	None	None	30 March 2026		
211	COAF 6005 of 2025 - Addendum 4 omissions on Adjusted SDBIP		Not defined	During the audit of *Completeness of relevant indicators working paper*; we noted that there are 16 indicators that have been included under the budget and system challenges annexure to the Adjusted SDBIP. Furthermore, we noted that the annexure provided reasons for no data and excluded steps undertaken, or to be undertaken to provide data in the future and the estimated date when data will be available. Refer to the annexure A for further details of the 16 indicators.	The cause of the finding is due to the lack of management oversight in ensuring that laws and regulations are complied with.	Management should ensure that: (a) Annexure of budget and systems challenges to the Adjusted SDBIP includes steps undertaken, or to be undertaken to provide data in the future and the estimated date when data will be available in order to comply with Addendum 4 to MFMA Circular No. 88 paragraph 4.2.	For future reporting purposes, the municipality will ensure that the information as required by Circular 88, Addendum 4 will be provide, and some there is no requirement.		Short term-Contractors/Consulting firms	None	None	30 March 2026		
212	COAF 6006 of 2025 - AoPO - Planned maintenance performed - Differences between POE and APR		Yes (1)	The following differences were noted between the Lead schedule and the POE submitted for jobs completed: It was identified that Job card 21570 did not have the record of work done but 16 Jobs were counted as actual work done. Furthermore, a planned job in Summerstrand for the fourth quarter (Q4), where the work required was "132/66KV Outdoor Switchgear Water washing" was not counted under the planned maintenance for major substations.	Inadequate review of the Annual Performance Report to ensure that the POE agrees to the APR	Management should perform adequate reviews to confirm alignment between the information per POE and the actual performance documented in the Annual Performance Report.	The finding, nature, cause, impact and internal control deficiency are noted. The recommendation by the AG will be followed in that adequate review of the information will be undertaken to ensure there is alignment between the evidence and the actual information in the APR.	No date	Short term-Contractors/Consulting firms	None	None	30 March 2026		
213	* 185 COAF MYAP 01 of 2025 - Section 71 reports not submitted within 10 working days to executive mayor and Treasury		Yes (1)	This is contravention with paragraph 4.2 of Addendum 4 to MFMA Circular No. 88	Review and monitor compliance with applicable laws and regulations.	(a) Annexure of budget and systems challenges to the Adjusted SDBIP includes steps undertaken, or to be undertaken to provide data in the future and the estimated date when data will be available in order to comply with Addendum 4 to MFMA Circular No. 88 paragraph 4.2.	Management disagrees with the AGSA as it has been stated with evidence that on a monthly basis Section 71 report are prepared and submitted to a Budget and Treasury Standing Committee which is a Committee established in terms of Section 80 of the Local Government: Municipal Structures Act (117 of 1998).	No date	Short term-Contractors/Consulting firms	None	None	30 March 2026		
218	* 186 COAF MYAP 01 of 2025 - No evidence that the Executive Mayor checked if the approved budget is implemented in accordance with the SDBIP		Not defined	There is no evidence that the Mayor checked that the approved budget is implemented in accordance with the SDBIP and issued instruction to the City Manager to ensure that the budget is implemented and in accordance with the SDBIP.	Lack of structured mechanisms to monitor compliance with laws and regulations	The Mayor should exercise oversight responsibility and ensure that the approved budget is implemented in accordance with the SDBIP and issued instruction to the City Manager to ensure that the budget is implemented and in accordance with the SDBIP.	As indicated above this function is undertaken by the Budget and Treasury Standing Committee in line with the requirements of Section 80 of the Local Government: Municipal Structures Act (117 of 1998).	No date	Short term-Contractors/Consulting firms	None	Mayors Office	30 June 2026		

APPENDICES

APPENDIX A- COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE

Councillors Committees Allocated and Council Attendance (Four (4) meetings for the period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time FT/PT**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance** %	**Percentage Apologies for non-attendance** %
G van Niekerk	FT	Executive Mayor	NA	75	0
B Lobishe	FT	Deputy Executive Mayor	ANC	100	0
E Johnson	FT	Speaker	ANC	100	0
W Jikeka	FT	Chief Whip	ANC	100	0
MAYORAL COMMITTEE (Six (6) meetings for the period 1 July 2024 to 31 October 2024 – Excluding joint meetings with the Budget and Treasury Committee)					
G van Niekerk	FT	Executive Mayor	NA	100	0
B Lobishe	FT	Deputy Executive Mayor	ANC	100	0
T C S Buyeye	FT	Member of Mayoral Committee	AIC	67	50
M B Kamana	FT	Member of Mayoral Committee	PAC	100	0
S Lindoor	FT	Member of Mayoral Committee	PA	67	100
T B Mafana	FT	Member of Mayoral Committee	ANC	100	0
B N Mafaya	FT	Member of Mayoral Committee	ANC	83	100
J Mitchell	FT	Member of Mayoral Committee	NA	100	0
B Murray	FT	Member of Mayoral Committee	PA	83	100
K Ngqisha	FT	Member of Mayoral Committee	EFF	83	100
Y Pali	FT	Member of Mayoral Committee	ANC	100	0
N Sikawuti	FT	Member of Mayoral Committee	EFF	50	33

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
BUDGET AND TREASURY COMMITTEE (One (1) meeting for the period 1 July 2024 to 31 October 2024 – Excluding joint meetings with MAYCO)					
B N Mafaya (Chairperson)	FT	Budget and Treasury Committee Member	ANC	100	0
T F M Blaauw	PT	Budget and Treasury Committee Member	DA	100	0
L A Booysen	PT	Budget and Treasury Committee Member	DA	100	0
M J de Andrade	PT	Budget and Treasury Committee Member	DA	0	100
D Hayselden	PT	Budget and Treasury Committee Member	DA	0	100
P L James	PT	Budget and Treasury Committee Member	EFF	100	0
M J Majola	PT	Budget and Treasury Committee Member	ANC	0	100
K A Mani	PT	Budget and Treasury Committee Member	ANC	0	100
X L Notshe	PT	Budget and Treasury Committee Member	ANC	100	0
N E Nqakula	PT	Budget and Treasury Committee Member	ANC	0	100
B S Pegram	PT	Budget and Treasury Committee Member	DA	100	0
L Peter	PT	Budget and Treasury Committee Member	ANC	100	0
W Senekal	PT	Budget and Treasury Committee Member	DA	100	0
S Tukani	PT	Budget and Treasury Committee Member	DA	100	0
P B Vani	PT	Budget and Treasury Committee Member	ANC	100	0

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
ROADS AND TRANSPORT COMMITTEE (Six (6) meetings for the period 1 July 2024 to 31 October 2024)					
B Murray (Chairperson)	FT	Roads and Transport Committee Member	PA	100	0
T Faltain	PT	Roads and Transport Committee Member (Deployed to this Committee on 3 September 2024. Attended 3 of 3 meetings during this period)	DA	100	0
S Fillis	PT	Roads and Transport Committee Member	DA	100	0
R C Kayser	PT	Roads and Transport Committee Member	DA	83	0
S Kwatsha	PT	Roads and Transport Committee Member (Deployed to this Committee in July 2024. Attended 5 of 5 meetings during this period)	DOP	100	0
L N Lawu	PT	Roads and Transport Committee Member	ANC	100	0
J M Lotter	PT	Roads and Transport Committee Member	ACDP	100	0
S M Mabuda	PT	Roads and Transport Committee Member	ANC	50	33
L N Makwetu	PT	Roads and Transport Committee Member	ANC	83	100
B G Mani	PT	Roads and Transport Committee Member	ANC	83	0
N Mayekiso	PT	Roads and Transport Committee Member	ANC	83	0
Z P Mnqokoyi	PT	Roads and Transport Committee Member	EFF	100	0
K Mpehlo	PT	Roads and Transport Committee Member	DA	100	0
F Van de Linde	PT	Roads and Transport Committee Member	DA	83	0
I L van Wyk	PT	Roads and Transport Committee Member (Deployed to this Committee on 3 September 2024. Attended 2 of 3 meetings during this period)	DA	67	100
X M Vinqi	PT	Roads and Transport Committee Member	ANC	100	0

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time** **FT/PT**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance** %	**Percentage Apologies for non-attendance** %
HUMAN SETTLEMENTS COMMITTEE (Two (2) meetings for the period 1 July 2024 to 31 October 2024)					
T B Mafana (Chairperson)	FT	Human Settlements Committee Member	ANC	100	0
M S Breakfast	PT	Human Settlements Committee Member	DA	0	0
P L James	PT	Human Settlements Committee Member	EFF	100	0
S Kwatsha	PT	Human Settlements Committee Member	DOP	50	0
N A Mafumana	PT	Human Settlements Committee Member	DA	0	50
K A Mani	PT	Human Settlements Committee Member	ANC	50	0
B Matenjwa	PT	Human Settlements Committee Member	ANC	100	0
L Minyayo	PT	Human Settlements Committee Member (Joined March 2024)	ANC	50	0
S N Mlangazi	PT	Human Settlements Committee Member	ANC	100	0
DJS Monks	PT	Human Settlements Committee Member	DA	50	0
G Moodley	PT	Human Settlements Committee Member	DA	50	0
N Phezisa	PT	Human Settlements Committee Member	ANC	50	50
M M Zinto	PT	Human Settlements Committee Member	DA	50	50

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
PUBLIC HEALTH COMMITTEE (One (1) meeting for the period 1 July 2024 to 31 October 2024)					
T C S Buyeye (Chairperson)	FT	Public Health Committee Member	AIC	100	0
V N Boggenpoel	PT	Public Health Committee Member	DA	100	0
NA Dlova-Nampuluma	PT	Public Health Committee Member	DA	100	0
G H Gelderbloem	PT	Public Health Committee Member	DA	100	0
M Mabuda	PT	Public Health Committee Member	ANC	0	100
L N Makwetu	PT	Public Health Committee Member	ANC	100	0
G G Miggels	PT	Public Health Committee Member	DA	100	0
Z P Mnqokoyi	PT	Public Health Committee Member	EFF	100	0
M M Nkosi	PT	Public Health Committee Member	DA	100	0
B Nomnqa	PT	Public Health Committee Member	ANC	100	0
S Sijadu	PT	Public Health Committee Member	DA	0	100
P B Vani	PT	Public Health Committee Member	ANC	0	100

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
SPORT, RECREATION, ARTS AND CULTURAL SERVICES COMMITTEE Two (2) meetings for the period 1 July 2024 to 31 October 2024)					
MB Kamana (Chairperson)	FT	Sport, Recreation, Arts and Cultural Services Committee Member	PAC	100	0
N A Dlova-Nampuluma	PT	Sport, Recreation, Arts and Cultural Services Committee Member	DA	100	0
GJS Engelbrecht	PT	Sport, Recreation, Arts and Cultural Services Committee Member	DA	100	0
MJ Jack	PT	Sport, Recreation, Arts and Cultural Services Committee Member	AIM	50	50
L R Ludwabe	PT	Sport, Recreation, Arts and Cultural Services Committee Member	ANC	50	50
M J Majola	PT	Sport, Recreation, Arts and Cultural Services Committee Member	ANC	100	0
R Meyer	PT	Sport, Recreation, Arts and Cultural Services Committee Member	DA	100	0
L Mfana	PT	Sport, Recreation, Arts and Cultural Services Committee Member	ANC	100	0
L Minyayo	PT	Sport, Recreation, Arts and Cultural Services Committee Member	ANC	50	50
S Mleve	PT	Sport, Recreation, Arts and Cultural Services Committee Member	ANC	50	0
MM Nkosi	PT	Sport, Recreation, Arts and Cultural Services Committee Member (Attended 1 of 5 Meetings – deployed)	DA	100	0
N Qwazi	PT	Sport, Recreation, Arts and Cultural Services Committee Member	EFF	100	0
S Rafani	PT	Sport, Recreation, Arts and Cultural Services Committee Member	DA	50	50
M B Sidina	PT	Sport, Recreation, Arts and Cultural Services Committee Member	ANC	100	0
R C Vencencie	PT	Sport, Recreation, Arts and Cultural Services Committee Member	FF+	50	50

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
ECONOMIC DEVELOPMENT, TOURISM AND AGRICULTURE COMMITTEE (Two (2) meetings for the period 1 July 2024 to 31 October 2024)					
(Chairperson) S H Lindoor	FT	Economic Development, Tourism and Agriculture Committee Member	PA	50	50
A H Bell	PT	Economic Development, Tourism and Agriculture Committee Member	ANC	100	0
M Blaauw	PT	Economic Development, Tourism and Agriculture Committee Member (Attended 2 of 4 meetings – elected 23/07/2024)	DA	50	100
P L James	PT	Economic Development, Tourism and Agriculture Committee Member	EFF	100	0
Z Kalani (Vasco)	PT	Economic Development, Tourism and Agriculture Committee Member	DA	100	0
L R Ludwabe	PT	Economic Development, Tourism and Agriculture Committee Member	ANC	100	0
S M Mabuda	PT	Economic Development, Tourism and Agriculture Committee Member (Attended 2 of 4 meetings – deployed)	ANC	100	0
M L Makunga	PT	Economic Development, Tourism and Agriculture Committee Member	ANC	100	0
S Mleve	PT	Economic Development, Tourism and Agriculture Committee Member	ANC	100	0
L B Mnyandu	PT	Economic Development, Tourism and Agriculture Committee Member	ANC	100	0
L Namette	PT	Economic Development, Tourism and Agriculture Committee Member	UDM	0	0
XN Nyathi	PT	Economic Development, Tourism and Agriculture Committee Member	DA	0	0
S Rafani	PT	Economic Development, Tourism and Agriculture Committee Member	DA	50	0

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
S Sijadu	PT	Economic Development, Tourism and Agriculture Committee Member	DA	100	0
T Stander	PT	Economic Development, Tourism and Agriculture Committee Member	DA	100	0
B Wolf	PT	Economic Development, Tourism and Agriculture Committee Member	DA	100	0

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
HUMAN RESOURCES AND CORPORATE ADMINISTRATION COMMITTEE (Four (4) meetings for the period 1 July 2024 to 31 October 2024)					
Y Pali (Chairperson)	FT	Human Resources and Corporate Administration Committee Member	ANC	100	0
R D Basson	PT	Human Resources and Corporate Administration Committee Member	DA	100	0
P T Doda	PT	Human Resources and Corporate Administration Committee Member	ANC	75	0
O H Kepe	PT	Human Resources and Corporate Administration Committee Member	DA	100	0
L N Lawu	PT	Human Resources and Corporate Administration Committee Member	ANC	100	0
L Z Longbooi	PT	Human Resources and Corporate Administration Committee Member	ANC	100	0
A T Lovemore	PT	Human Resources and Corporate Administration Committee Member	DA	100	0
B G Mani	PT	Human Resources and Corporate Administration Committee Member	ANC	50	0
R Meyer	PT	Human Resources and Corporate Administration Committee Member	DA	100	0
D J S Monks	PT	Human Resources and Corporate Administration Committee Member	DA	100	0
L Ngwane	PT	Human Resources and Corporate Administration Committee Member	ANC	50	50
P W Terblanche	PT	Human Resources and Corporate Administration Committee Member	DA	100	0
Z P Tsotso	PT	Human Resources and Corporate Administration Committee Member (Deployed to this Committee on 3 September 2024. Attended 1 of 1 meeting)	ANC	100	0
C Yanie	PT	Human Resources and Corporate Administration Committee Member	EFF	50	50

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
ELECTRICITY AND ENERGY COMMITTEE (Two (2) meetings took place between 1 July 2024 to 31 October 2024)					
N Sikawuti (Chairperson)	FT	Electricity and Energy Committee Member	EFF	100	0
M S Breakfast	PT	Electricity and Energy Committee Member (Attended 2 of 2 before being deployed to another Committee)	DA	100	0
L P Grootboom	PT	Electricity and Energy Committee Member	ACDP	100	0
N A Mafumana	PT	Electricity and Energy Committee Member	DA	100	0
G Maqula	PT	Electricity and Energy Committee Member	ANC	100	0
B Matenjwa	PT	Electricity and Energy Committee Member	ANC	100	0
N M Mbambo	PT	Electricity and Energy Committee Member	ANC	50	0
D J S Monks	PT	Electricity and Energy Committee Member	DA	100	0
N R Moodley	PT	Electricity and Energy Committee Member	DA	100	0
T S Mosi	PT	Electricity and Energy Committee Member	EFF	100	0
K Mpehlo	PT	Electricity and Energy Committee Member	DA	100	0
L Ndamse	PT	Electricity and Energy Committee Member	ANC	0	50
R K Ngxenge	PT	Electricity and Energy Committee Member	ANC	0	0
X M Vinqi	PT	Electricity and Energy Committee Member	ANC	0	50
M M Zinto	PT	Electricity and Energy Committee Member (Attended 2 of 2 meetings before being deployed to another Committee)	DA	100	0

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time** **FT/PT**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance** %	**Percentage Apologies for non-attendance** %
INFRASTRUCTURE AND ENGINEERING COMMITTEE (Three (3) meetings took place between 1 July 2024 to 31 October 2024)					
K Ngqisha (Chairperson)	FT	Infrastructure and Engineering Committee Member	EFF	100	0
G Faldtman	PT	Infrastructure and Engineering Committee Member (Deployed to this Committee on 3 September 2024. Attended 2 of 2 meetings)	DA	100	0
P Hermaans	PT	Infrastructure and Engineering Committee Member	DA	67	100
M R Jakuja	PT	Infrastructure and Engineering Committee Member	ANC	100	0
O H Kepe	PT	Infrastructure and Engineering Committee Member	DA	100	0
L N Lawu	PT	Infrastructure and Engineering Committee Member	ANC	100	0
N Makwenkwe	PT	Infrastructure and Engineering Committee Member	ANC	100	0
E B Mankahla	PT	Infrastructure and Engineering Committee Member (Attended 1 of 1 meeting before being deployed to another Committee)	DOP	100	0
N Maswana	PT	Infrastructure and Engineering Committee Member	ANC	67	100
G D Maqula	PT	Infrastructure and Engineering Committee Member	ANC	67	100
G Moodley	PT	Infrastructure and Engineering Committee Member	DA	100	0
T S Mosi	PT	Infrastructure and Engineering Committee Member	EFF	100	0
N Phezisa	PT	Infrastructure and Engineering Committee Member	ANC	67	100
M Steyn	PT	Infrastructure and Engineering Committee Member (Apology submitted for 1 of 1 meeting since being deployed to this Committee)	DA	0	100
E F Swanepoel	PT	Infrastructure and Engineering Committee Member	DA	67	100
L Troon	PT	Infrastructure and Engineering Committee Member	GOOD	50	0
Z P Tsotso	PT	Infrastructure and Engineering Committee Member	ANC	100	0
S Tukani	PT	Infrastructure and Engineering Committee Member (Deployed to the Committee on 3 September 2024. Attended 2 of 2 meetings)	DA	100	0
A van der Westhuyzen	PT	Infrastructure and Engineering Committee Member	DA	100	0

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
M M Zinto	PT	Infrastructure and Engineering Committee Member (Attended 2 of 2 meeting before being deployed to another Committee)	DA	100	0

Councillors Committees Allocated and Council Attendance (Period 01 July 2024 – 31 October 2024)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
SAFETY AND SECURITY SERVICES COMMITTEE (One (1) meeting for the period 01 July 2024 to 31 October 2024)					
J M Mitchell (Chairperson)	FT	Safety and Security Services Committee Member	NA	100	0
J S Best	PT	Safety and Security Services Committee Member	DA	100	0
J Grobbelaar	PT	Safety and Security Services Committee Member	DA	100	0
N N Koko	PT	Safety and Security Services Committee Member	ANC	100	0
N A Mafumana	PT	Safety and Security Services Committee Member	DA	0	100
M P Momo	PT	Safety and Security Services Committee Member	ANC	100	0
L Ndamse	PT	Safety and Security Services Committee Member	ANC	100	0
M M Ngabase	PT	Safety and Security Services Committee Member	ANC	100	0
M B Qupe	PT	Safety and Security Services Committee Member	ANC	100	0
G Rautenbach	PT	Safety and Security Services Committee Member	DA	100	0
M B Sidina	PT	Safety and Security Services Committee Member	ANC	0	0
S Tappan	PT	Safety and Security Services Committee Member	DA	100	0
L Troon	PT	Safety and Security Services Committee Member	GP	100	0
M R Von Buchenroder	PT	Safety and Security Services Committee Member	DA	100	0
C Yanie	P T	Safety and Security Services Committee Member	EFF	100	0

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time** **FT/PT**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance** %	**Percentage Apologies for non-attendance** %
MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (One (1) meeting took place between 1 July 2024 to 31 October 2024)					
I F Ranyele (Chairperson)	FT	Municipal Public Accounts Committee Member	ANC	100	0
L P Grootboom	PT	Municipal Public Accounts Committee Member	ACDP	100	0
N N Koko	PT	Municipal Public Accounts Committee Member	ANC	100	0
E B Makahla	PT	Municipal Public Accounts Committee Member	DOP	100	0
N I Maswana	PT	Municipal Public Accounts Committee Member	ANC	100	0
L Mfana	PT	Municipal Public Accounts Committee Member	ANC	100	0
X L Notshe	PT	Municipal Public Accounts Committee Member	ANC	100	0
N E Nqakula	PT	Municipal Public Accounts Committee Member	ANC	100	0
B S Pegram	PT	Municipal Public Accounts Committee Member	DA	100	0
L Peter	PT	Municipal Public Accounts Committee Member	ANC	100	0
N Qwazi	PT	Municipal Public Accounts Committee Member	EFF	100	0
M G Steyn	PT	Municipal Public Accounts Committee Member	DA	100	0
I L Van Wyk	PT	Municipal Public Accounts Committee Member	DA	100	0

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
LOCAL LABOUR FORUM (Three (3) meetings for the period 1 July 2024 to 31 October 2024)					
A Olivier (Chairperson)	IMATU	Local Labour Forum Member	IMATU	100	0
B N Mafaya (Deputy Chairperson)	FT	Local Labour Forum Member	ANC	100	0
T C S Buyeye	FT	Local Labour Forum Member	AIC	67	100
P Doda	PT	Local Labour Forum Member	ANC	100	0
M B Kamana	FT	Local Labour Forum Member	PAC	33	0
L Z Longbooi	PT	Local Labour Forum Member	ANC	66	100
T S Mosi	PT	Local Labour Forum Member	EFF	100	0
Y Pali	FT	Local Labour Forum Member	ANC	100	0

Councillors Committees Allocated and Council Attendance (Period 1 July 2024 to 31 October 2024)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
RULES AND ETHICS COMMITTEE (No meetings were scheduled for the period 1 July 2024 to 31 October 2024)					
N Wala (Chairperson)	PT	Rules and Ethics Committee Member	EFF		
PT Doda	PT	Rules and Ethics Committee Member	ANC		
G Faldtman	PT	Rules and Ethics Committee Member	DA		
S Fillis	PT	Rules and Ethics Committee Member	DA		
W B Harington	PT	Rules and Ethics Committee Member	FF+		
L Z Longbooi	PT	Rules and Ethics Committee Member	ANC		
T S Mosi	PT	Rules and Ethics Committee Member	EFF		
X L Notshe	PT	Rules and Ethics Committee Member	ANC		
M G Steyn	PT	Rules and Ethics Committee Member	DA		

The following formula was used to calculate percentage of meeting attendance:
(i) Number of meetings attended by Councilor divided by the number of Committee meetings held the during period of deployment x 100 = percentage attendance
(ii) Leave of absence and apologies received for non-attendance of Committee meetings were calculated using the same formula.
Note: * Councillors appointed on a proportional basis do not have wards allocated to them

APPENDIX A2 - COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE (31 OCTOBER 2024 TO 30 JUNE 2025)

Councillors Committees Allocated and Council Attendance (Eleven (11) meetings for the period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time** **FT/PT**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance** %	**Percentage Apologies for non-attendance** %
B Lobishe	FT	Executive Mayor	ANC	100	0
G van Niekerk	FT	Deputy Executive Mayor	NA	100	0
E Johnson	FT	Speaker	ANC	100	0
W Jikeka	FT	Chief Whip	ANC	100	0
MAYORAL COMMITTEE (Twenty-three (23) meetings for the period 31 October 2024 to 30 June 2025 – Excluding joint meetings with the Budget and Treasury Committee)					
B Lobishe	FT	Executive Mayor	ANC	100	0
G van Niekerk	FT	Deputy Executive Mayor	NA	33	50
T C S Buyeye	FT	Member of Mayoral Committee	AIC	78	60
M J Jack	FT	Member of Mayoral Committee	AIM	91	100
M B Kamana	FT	Member of Mayoral Committee	PAC	83	100
S Kwatsha	FT	Member of Mayoral Committee (Replaced Councillor E B Mankahla w.e.f. 4 April 2025)	DOP	100	0
L N Lawu	FT	Member of Mayoral Committee	ANC	83	100
T B Mafana	FT	Member of Mayoral Committee	ANC	96	100
B N Mafaya	FT	Member of Mayoral Committee	ANC	61	100
E B Mankahla	FT	Member of Mayoral Committee (Replaced by Councillor S Kwatsha w.e.f. 4 April 2025)	DOP	94	100
Z P Mnqokoyi	FT	Member of Mayoral Committee	EFF	74	50
K Ngqisha	FT	Member of Mayoral Committee	EFF	61	56
Y Pali	FT	Member of Mayoral Committee	ANC	62	63

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time** **FT/PT**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance** %	**Percentage Apologies for non-attendance** %
BUDGET AND TREASURY COMMITTEE (Five (5) meetings for the period 31 October 2024 to 30 June 2025– Excluding joint meetings with MAYCO)					
K B Ngqisha (Chairperson – with effect from 8 November 2024)	FT	Budget and Treasury Committee Member	EFF	100	0
T F M Blaauw	PT	Budget and Treasury Committee Member	DA	80	100
L A Booysen	PT	Budget and Treasury Committee Member	DA	80	100
M J de Andrade	PT	Budget and Treasury Committee Member	DA	80	100
D Hayselden	PT	Budget and Treasury Committee Member	DA	80	100
P L James	PT	Budget and Treasury Committee Member	EFF	100	0
M J Majola	PT	Budget and Treasury Committee Member	ANC	40	100
K A Mani	PT	Budget and Treasury Committee Member	ANC	60	100
X L Notshe	PT	Budget and Treasury Committee Member	ANC	100	0
N E Nqakula	PT	Budget and Treasury Committee Member	ANC	60	100
B S Pegram	PT	Budget and Treasury Committee Member	DA	100	0
L Peter	PT	Budget and Treasury Committee Member	ANC	100	0
W Senekal	PT	Budget and Treasury Committee Member	DA	100	0
S Tukani	PT	Budget and Treasury Committee Member	DA	100	0
P B Vani	PT	Budget and Treasury Committee Member	ANC	100	0

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
ROADS AND TRANSPORT COMMITTEE (Four (4) meetings for the period 31 October 2024 to 30 June 2025)					
Y M Pali (Chairperson)	FT	Roads and Transport Committee Member	ANC	100	0
T Faltain	PT	Roads and Transport Committee Member	DA	100	0
S Fillis	PT	Roads and Transport Committee Member	DA	100	0
G F Jonas	PT	Roads and Transport Committee Member	PA	50	100
R C Kayser	PT	Roads and Transport Committee Member	DA	100	0
J M Lotter	PT	Roads and Transport Committee Member	ACDP	100	0
S M Mabuda	PT	Roads and Transport Committee Member	ANC	75	0
L N Makwetu	PT	Roads and Transport Committee Member	ANC	100	0
B G Mani	PT	Roads and Transport Committee Member	ANC	75	100
N Mayekiso	PT	Roads and Transport Committee Member	ANC	0	75
K Mpehlo	PT	Roads and Transport Committee Member	DA	100	0
L Minyayo	PT	Roads and Transport Committee Member	ANC	50	100
Z Sikawuti	PT	Roads and Transport Committee Member	EFF	100	0
F Van de Linde	PT	Roads and Transport Committee Member	DA	100	0
I L van Wyk	PT	Roads and Transport Committee Member	DA	75	100
X M Vinqi	PT	Roads and Transport Committee Member	ANC	25	67

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
HUMAN SETTLEMENTS COMMITTEE (Five (5) meetings for the period 31 October 2024 to 30 June 2025)					
T B Mafana (Chairperson)	FT	Human Settlements Committee Member	ANC	100	0
M S Breakfast	PT	Human Settlements Committee Member	DA	100	0
P L James	PT	Human Settlements Committee Member	EFF	80	0
S Kwatsha	PT	Human Settlements Committee Member	DOP	20	0
N A Mafumana	PT	Human Settlements Committee Member	DA	100	0
K A Mani	PT	Human Settlements Committee Member	ANC	60	0
B Matenjwa	PT	Human Settlements Committee Member	ANC	80	20
L Minyayo	PT	Human Settlements Committee Member	ANC	80	20
S N Mlangazi	PT	Human Settlements Committee Member	ANC	100	0
DJS Monks	PT	Human Settlements Committee Member	DA	80	20
G Moodley	PT	Human Settlements Committee Member	DA	100	0
N Phezisa	PT	Human Settlements Committee Member	ANC	100	0
M M Zinto	PT	Human Settlements Committee Member	DA	60	0

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
PUBLIC HEALTH COMMITTEE (Seven (7) meetings for the period 31 October 2024 to 30 June 2025)					
T C S Buyeye (Chairperson)	FT	Public Health Committee Member	AIC	100	0
V N Boggenpoel	PT	Public Health Committee Member	DA	71	100
NA Dlova-Nampuluma	PT	Public Health Committee Member	DA	60	100
G H Gelderbloem	PT	Public Health Committee Member	DA	100	0
M Mabuda	PT	Public Health Committee Member	ANC	57	100
L N Makwetu	PT	Public Health Committee Member	ANC	100	0
T Maswana	PT	Public Health Committee Member (Deceased 9 April 2025)	ANC	14	100
G G Miggels	PT	Public Health Committee Member	DA	57	100
M M Nkosi	PT	Public Health Committee Member	DA	86	100
B Nomnqa	PT	Public Health Committee Member	ANC	86	100
N Sikawuti	PT	Public Health Committee Member (Attended 2 meetings - Joined in April 25)	EFF	29	0
S Sijadu	PT	Public Health Committee Member	DA	86	100
P B Vani	PT	Public Health Committee Member	ANC	71	14

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
SPORT, RECREATION, ARTS AND CULTURAL SERVICES COMMITTEE Five (5) meetings for the period 31 October 2024 to 30 June 2025)					
S Kwatsha (Chairperson)	FT	Sport, Recreation, Arts and Cultural Services Committee Member (Served as MMC since announcement by EM on 4 April 2025 to date)	DOP	40	100
EB Mankahla (Chairperson)	FT	Sport, Recreation, Arts and Cultural Services Committee Member (Served as MMC since announcement by EM on 8 Nov 2024 to 4 April 2025)	DOP	60	100
MS Breakfast	PT	Sport, Recreation, Arts and Cultural Services Committee Member	DA	60	100
N A Dlova-Nampuluma	PT	Sport, Recreation, Arts and Cultural Services Committee Member	DA	80	100
L R Ludwabe	PT	Sport, Recreation, Arts and Cultural Services Committee Member	ANC	60	20
M J Majola	PT	Sport, Recreation, Arts and Cultural Services Committee Member	ANC	40	40
R Meyer	PT	Sport, Recreation, Arts and Cultural Services Committee Member	DA	60	100
L Mfana	PT	Sport, Recreation, Arts and Cultural Services Committee Member	ANC	80	100
L Minyayo	PT	Sport, Recreation, Arts and Cultural Services Committee Member (Attended 1 of 1 meeting– deployed to Human Settlements Committee)	ANC	100	0
S Mleve	PT	Sport, Recreation, Arts and Cultural Services Committee Member	ANC	100	0
K Mpehlo	PT	Sport, Recreation, Arts and Cultural Services Committee Member (Attended 1 of 1 meeting – deployed to another Committee)	DA	100	0
N Qwazi	PT	Sport, Recreation, Arts and Cultural Services Committee Member	EFF	100	0
S Rafani	PT	Sport, Recreation, Arts and Cultural Services Committee Member	DA	100	0

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
M B Sidina	PT	Sport, Recreation, Arts and Cultural Services Committee Member	ANC	60	20
R C Vencencie	PT	Sport, Recreation, Arts and Cultural Services Committee Member	FF+	60	20

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
ECONOMIC DEVELOPMENT, TOURISM AND AGRICULTURE COMMITTEE (Two (2) meetings for the period 31 October 2024 to 30 June 2025)					
(Chairperson) MB Kamana	FT	Economic Development, Tourism and Agriculture Committee Member	PAC	100	0
A H Bell	PT	Economic Development, Tourism and Agriculture Committee Member	ANC	100	0
M Blaauw	PT	Economic Development, Tourism and Agriculture Committee Member (Attended 2 of 4 meetings – elected 23/07/2024)	DA	50	100
P L James	PT	Economic Development, Tourism and Agriculture Committee Member	EFF	100	0
Z Kalani (Vasco)	PT	Economic Development, Tourism and Agriculture Committee Member	DA	100	0
L R Ludwabe	PT	Economic Development, Tourism and Agriculture Committee Member	ANC	0	50
M L Makunga	PT	Economic Development, Tourism and Agriculture Committee Member	ANC	0	100
S Mleve	PT	Economic Development, Tourism and Agriculture Committee Member	ANC	100	0
L B Mnyandu	PT	Economic Development, Tourism and Agriculture Committee Member	ANC	100	0
L Namette	PT	Economic Development, Tourism and Agriculture Committee Member	UDM	0	0
S Sijadu	PT	Economic Development, Tourism and Agriculture Committee Member	DA	50	50
T Stander	PT	Economic Development, Tourism and Agriculture Committee Member	DA	50	50
B Wolf	PT	Economic Development, Tourism and Agriculture Committee Member	DA	100	0

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
HUMAN RESOURCES AND CORPORATE ADMINISTRATION COMMITTEE (Five (5) meetings for the period 31 October 2024 to 30 June 2025)					
M Jack (Chairperson)		Human Resources and Corporate Administration Committee Member	AIM	80	100
R D Basson	PT	Human Resources and Corporate Administration Committee Member	DA	80	100
P T Doda	PT	Human Resources and Corporate Administration Committee Member	ANC	40	100
O H Kepe	PT	Human Resources and Corporate Administration Committee Member	DA	100	0
L Z Longbooi	PT	Human Resources and Corporate Administration Committee Member	ANC	60	100
A T Lovemore	PT	Human Resources and Corporate Administration Committee Member	DA	100	0
B G Mani	PT	Human Resources and Corporate Administration Committee Member	ANC	40	0
R Meyer	PT	Human Resources and Corporate Administration Committee Member	DA	100	0
D J S Monks	PT	Human Resources and Corporate Administration Committee Member	DA	100	0
L Ngwane	PT	Human Resources and Corporate Administration Committee Member	ANC	20	25
P W Terblanche	PT	Human Resources and Corporate Administration Committee Member	DA	100	0
Z P Tsotso		Human Resources and Corporate Administration Committee Member	ANC	20	25
C Yanie	PT	Human Resources and Corporate Administration Committee Member	EFF	60	50

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time** **FT/PT**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance** %	**Percentage Apologies for non-attendance** %
ELECTRICITY AND ENERGY COMMITTEE (Five (5) meetings took place between 31 October 2024 to 30 June 2025)					
Z P Mnqokoyi (Chairperson)	FT	Electricity and Energy Committee Member	EFF	100	0
T P Adams	PT	Electricity and Energy Committee Member	DA	80	100
J A Arends	PT	Electricity and Energy Committee Member	DA	100	0
L P Grootboom	PT	Electricity and Energy Committee Member	ACDP	100	0
O H Kepe	PT	Electricity and Energy Committee Member	DA	100	0
B Matenjwa	PT	Electricity and Energy Committee Member	ANC	100	0
G Maqula	PT	Electricity and Energy Committee Member	ANC	60	100
N M Mbambo	PT	Electricity and Energy Committee Member	ANC	80	100
N R Moodley	PT	Electricity and Energy Committee Member	DA	100	0
T S Mosi	PT	Electricity and Energy Committee Member	EFF	100	0
K Mpehlo	PT	Electricity and Energy Committee Member	DA	100	0
L Ndamse	PT	Electricity and Energy Committee Member	ANC	60	50
R K Ngxenge	PT	Electricity and Energy Committee Member	ANC	40	100
P W Terblanche	PT	Electricity and Energy Committee Member	DA	100	0
X M Vinqi	PT	Electricity and Energy Committee Member	ANC	80	0

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
INFRASTRUCTURE AND ENGINEERING COMMITTEE (Four (4) meetings took place between 31 October 2024 to 30 June 2025)					
B N Mafaya (Chairperson)	FT	Infrastructure and Engineering Committee Member	ANC	100	0
G Faldtman	PT	Infrastructure and Engineering Committee Member	DA	100	0
P Hermaans	PT	Infrastructure and Engineering Committee Member	DA	75	100
M R Jakuja	PT	Infrastructure and Engineering Committee Member	ANC	100	0
N Makwenkwe,	PT	Infrastructure and Engineering Committee Member	ANC	100	0
N Maswana	PT	Infrastructure and Engineering Committee Member	ANC	50	0
L B Mnyandu	PT	Infrastructure and Engineering Committee Member (Attended 3 of 3 meetings since being deployed to this Committee in January 2025)	ANC	100	0
G D Maqula	PT	Infrastructure and Engineering Committee Member	ANC	100	0
T S Mosi	PT	Infrastructure and Engineering Committee Member	EFF	100	0
N Phezisa	PT	Infrastructure and Engineering Committee Member	ANC	100	0
M Steyn	PT	Infrastructure and Engineering Committee Member	DA	75	100
E F Swanepoel	PT	Infrastructure and Engineering Committee Member	DA	100	0
L Troon	PT	Infrastructure and Engineering Committee Member	GOOD	50	0
S Tukani	PT	Infrastructure and Engineering Committee Member	DA	100	0
A van der Westhuyzen	PT	Infrastructure and Engineering Committee Member	DA	100	0

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 - 30 June 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
SAFETY AND SECURITY SERVICES COMMITTEE (Two (2) meetings for the period 31 October 2024 to 30 June 2025)					
L N Lawu (Chairperson)	FT	Safety and Security Services Committee Member	ANC	100	0
J S Best	PT	Safety and Security Services Committee Member	DA	100	0
J Grobbelaar	PT	Safety and Security Services Committee Member	DA	100	0
N N Koko	PT	Safety and Security Services Committee Member	ANC	50	100
N A Mafumana	PT	Safety and Security Services Committee Member	DA	50	100
M P Momo	PT	Safety and Security Services Committee Member	ANC	50	0
L Ndamse	PT	Safety and Security Services Committee Member	ANC	50	0
M M Ngabase	PT	Safety and Security Services Committee Member	ANC	100	0
M B Qupe	PT	Safety and Security Services Committee Member	ANC	50	100
G Rautenbach	PT	Safety and Security Services Committee Member	DA	100	0
M B Sidina	PT	Safety and Security Services Committee Member	ANC	50	0
S Tappan	PT	Safety and Security Services Committee Member	DA	100	0
L Troon	PT	Safety and Security Services Committee Member	GP	50	0
M R Von Buchenröder	PT	Safety and Security Services Committee Member	DA	100	0
C Yanie	P T	Safety and Security Services Committee Member	EFF	0	0

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 23 April 2025)					
Council Members	**Full Time / Part Time FT/PT**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance** %	**Percentage Apologies for non-attendance** %
MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (Nine (9) meetings took place between 31 October 2024 to 23 April 2025)					
I F Ranyele (Chairperson)	FT	Municipal Public Accounts Committee Member	ANC	100	0
G J S Engelbrecht	PT	Municipal Public Accounts Committee Member	DA	100	0
L P Grootboom	PT	Municipal Public Accounts Committee Member	ACDP	100	0
N N Koko	PT	Municipal Public Accounts Committee Member	ANC	70	100
S M Mabuda	PT	Municipal Public Accounts Committee Member	ANC	67	100
N I Maswana	PT	Municipal Public Accounts Committee Member	ANC	78	100
L Mfana	PT	Municipal Public Accounts Committee Member	ANC	44	100
X L Notshe	PT	Municipal Public Accounts Committee Member	ANC	100	0
N E Nqakula	PT	Municipal Public Accounts Committee Member	ANC	89	100
B S Pegram	PT	Municipal Public Accounts Committee Member (Redeployed with effect from 3 December 2024)	DA	100	0
L Peter	PT	Municipal Public Accounts Committee Member	ANC	67	100
N Qwazi	PT	Municipal Public Accounts Committee Member	EFF	89	100
W Senekal	PT	Municipal Public Accounts Committee Member	DA	100	0
M G Steyn	PT	Municipal Public Accounts Committee Member	DA	89	100
M R Von Buchenröder	PT	Municipal Public Accounts Committee Member	DA	67	100
Z Vasco	PT	Municipal Public Accounts Committee Member	DA	100	0

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 18 March 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
LOCAL LABOUR FORUM (Two (2) meetings for the period 31 October 2024 to 18 March 2025)					
A Olivier (Chairperson)	IMATU	Local Labour Forum Member	IMATU	100	0
B N Mafaya	FT	Local Labour Forum Member	ANC	50	100
T C S Buyeye	FT	Local Labour Forum Member	AIC	50	100
P Doda	PT	Local Labour Forum Member	ANC	50	0
M B Kamana	FT	Local Labour Forum Member	PAC	0	0
L Z Longbooi	PT	Local Labour Forum Member	ANC	100	0
T S Mosi	PT	Local Labour Forum Member	EFF	50	0
Y Pali	FT	Local Labour Forum Member	ANC	50	100

Councillors Committees Allocated and Council Attendance (Period 4 April 2025 to 10 April 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
LOCAL LABOUR FORUM (Two (2) meetings for the period 4 April 2025 to 20 April 2025)					
A Olivier (Chairperson)	IMATU	Local Labour Forum Member	IMATU	100	0
B N Mafaya	FT	Local Labour Forum Member	ANC	0	100
P Doda	PT	Local Labour Forum Member	ANC	50	100
M Jack	FT	Local Labour Forum Member	AIM	100	0
L Z Longbooi	PT	Local Labour Forum Member	ANC	50	100
T S Mosi	PT	Local Labour Forum Member	EFF	50	100
Y Pali	FT	Local Labour Forum Member	ANC	0	100

Councillors Committees Allocated and Council Attendance (Period 12 May 2025 to 30 June 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
LOCAL LABOUR FORUM (Two (2) meetings for the period 12 May 2025 to 30 June 2025)					
M Jack (Chairperson)	FT	Local Labour Forum Member	AIM	100	0
B N Mafaya	FT	Local Labour Forum Member	ANC	50	100
P Doda	PT	Local Labour Forum Member	ANC	100	0
L Z Longbooi	PT	Local Labour Forum Member	ANC	50	100
B Matenjwa	PT	Local Labour Forum Member	ANC	100	0
L B Mnyandu	PT	Local Labour Forum Member	ANC	100	0
T S Mosi	PT	Local Labour Forum Member	EFF	50	100
Y Pali	FT	Local Labour Forum Member	ANC	50	100

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
RULES AND ETHICS COMMITTEE (No meetings were scheduled for the period 31 October 2024 to 30 June 2025)					
N Wala (Chairperson)	PT	Rules and Ethics Committee Member	EFF		
PT Doda	PT	Rules and Ethics Committee Member	ANC		
G Faldtman	PT	Rules and Ethics Committee Member	DA		
S Fillis	PT	Rules and Ethics Committee Member	DA		
W B Harington	PT	Rules and Ethics Committee Member	FF+		
L Z Longbooi	PT	Rules and Ethics Committee Member	ANC		
T S Mosi	PT	Rules and Ethics Committee Member	EFF		
X L Notshe	PT	Rules and Ethics Committee Member	ANC		
M G Steyn	PT	Rules and Ethics Committee Member	DA		

Councillors Committees Allocated and Council Attendance (Period 31 October 2024 to 30 June 2025)					
Council Members	**Full Time / Part Time FT/PT**	**Committees Allocated**	**Ward and/ or Party Represented**	**Percentage Council Meetings Attendance** %	**Percentage Apologies for non-attendance** %
RULES AND ETHICS COMMITTEE (No meetings were scheduled for the period 31 October 2024 to 30 June 2025)					
N Wala (Chairperson)	PT	Rules and Ethics Committee Member	EFF		
PT Doda	PT	Rules and Ethics Committee Member	ANC		
G Faldtman	PT	Rules and Ethics Committee Member	DA		
S Fillis	PT	Rules and Ethics Committee Member	DA		
W B Harington	PT	Rules and Ethics Committee Member	FF+		
L Z Longbooi	PT	Rules and Ethics Committee Member	ANC		
T S Mosi	PT	Rules and Ethics Committee Member	EFF		
X L Notshe	PT	Rules and Ethics Committee Member	ANC		
M G Steyn	PT	Rules and Ethics Committee Member	DA		

The following formula was used to calculate percentage of meeting attendance:
(i) Number of meetings attended by Councilor divided by the number of Committee meetings held the during period of deployment x 100 = percentage attendance
(ii) Leave of absence and apologies received for non-attendance of Committee meetings were calculated using the same formula.

Note: * Councillors appointed on a proportional basis do not have wards allocated to them

APPENDIX B- COMMITTEES AND COMMITTEE PURPOSES

Committees (other than Mayoral / Executive Committee) and Purposes of Committees	
Municipal Committees	**Purpose of Committee**
Public Health	Addresses all matters relating to Environmental Health Services in terms of legislation and by-laws. The Fresh produce market and its concerns are included in this committee.
Sport, Recreation, Arts and Cultural Services	Considers all matters concerning the natural environment, parks & recreation centres, libraries, sport, arts and culture within the institution.
Infrastructure and Engineering	Addresses all matters concerning electricity and energy in the institution.
Electricity and Energy	Addresses all matters concerning civil engineering, infrastructure (i.e.) roads, stormwater, sewerage, water services, etc.
Roads and Transport	To consider matters relating to the IPTS and to oversee the construction and upgrading of roads infrastructure and stormwater drainage.
Safety & Security	Addresses all matters concerning Security Services, Disaster Management, Traffic Control as well as Fire services. All committee recommendations are submitted to the Executive Mayor.
Human Resources & Corporate Administration	Deals with all HR related matters as well as Administrative matters on an institutional level. (i.e.) Administrative matters - traveling of officials, cellphones, land lines, catering, etc.
Budget & Treasury	Financial planning both short and long term. This committee also monitors the functional performance of the institutional budget for NMBM.
Economic Development Tourism & Agriculture	Deals with all areas of operation that has bearing on economic development, tourism and / or agriculture in the NMBM geographical area.
Human Settlements	Attends to all Land related matters. (e.g.) purchase, hire, sale and lease of Council property for the intended purpose.
Municipal Public Accounts	Exercises an oversight role in terms of the activities of Council, examine the Financial Statements, Annual Reports and Auditor General reports.
Bid Specification Committee	Develop specifications for each procurement process that NMBM engages upon.
Bid Evaluation Committee	Evaluate bids received according to a set criteria developed for the said committee.
Bid Adjudication Committee	Considers the Bid Evaluation Committee report and recommendations after which it makes a final award or a recommendation to the accounting officer if the delegation for a particular item is outside the scope of the committee.
Audit Committee	An independent advisory body that advises Council and the executive on matters related to Internal Control and Risks.

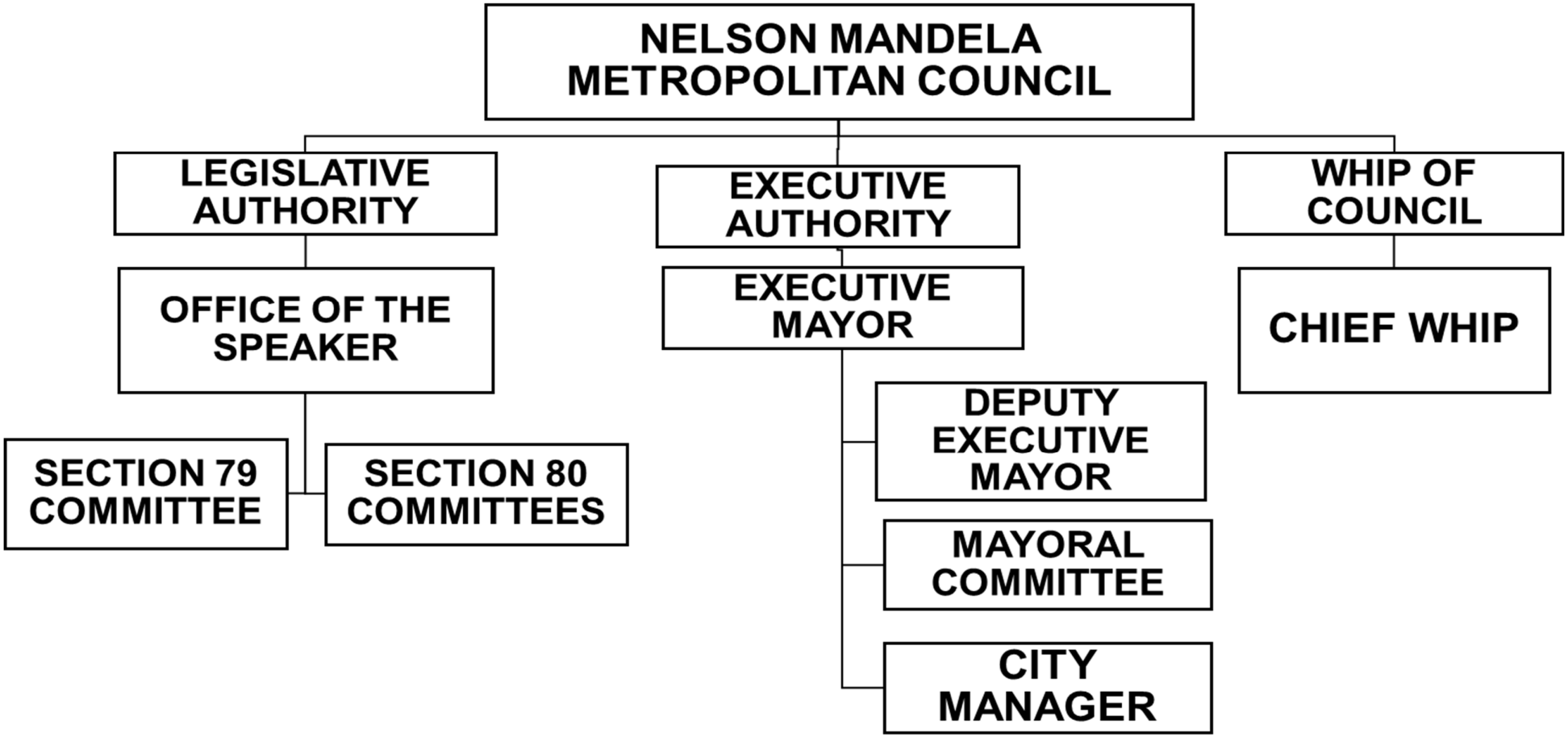
APPENDIX C – THIRD TIER ADMINISTRATIVE STRUCTURE

Directorate	Director / Manager	Name
Office of the Chief Operating Officer COO position vacant Acting Incumbent: (Adv. Lonwabo Ngoqo)	1. Senior Director: Strategic Planning & Coordination 2. Deputy Director: Monitoring and Evaluation 3. Director: Policy, Strategy and Research 4. Director: Legal Services 5. Chief Risk Officer 6. Manager: International and Intergovernmental Relation 7. Deputy Director: IDP 8. Director: Communications 9. EPWP Metro-wide Coordinator	1. Vacant – Ms Zukiswa Mhuluhulu (acting) 2. Dr Williams Obeng 3. Vacant – Ms Amanda Dowd-Krause (acting) 4. Ms Nobuntu Mpongwana 5. Ms Pumza Nwachukwu 6. Mr Lulamile Moolman 7. Mr Nkosana Dunjana 8. Mr Sithembiso Soyaya 9. Vacant – Mr. M Mcwabeni (acting)
Budget and Treasury Chief Financial Officer: (Mr Jackson Ngcelwane)	1. Budget & Financial Accounting: Snr Director 2. Expenditure Management & Financial Control. 3. Revenue Management & Customer Care: Senior Director 4. Supply Chain Management. Senior Director 5. Treasury and Financial Support: Senior Director	1. Vacant 2. Vacant – Ms Tanya Jonas (acting) 3. Vacant – Mr Joel Swartz 4. Mr Zolisa Ngcuka 5. Mr Adriaan Ferreira
Electricity and Energy ED position – vacant Acting incumbent (Mr Thobile Biyela)	1. Snr Director: Distribution. 2. Snr Director: Technical Services. 3. Snr Director: Projects. 4. Snr Director: Retail & Commercial Management	1. Vacant – Ms Noluvuyo Mbangata (acting) 2. Mr Bernard Labour 3. Mr Noel Weyer (acting) 4. Mr Mbulelo Bukula
Economic Development, Tourism & Agriculture ED position – vacant Acting incumbent Mr Wandisile Makwabe	1. Director: Sector Development 2. Director: Strategic Projects 3. Director: Trade and Investment 4. Director: Tourism Development 5. Director: Tourism Promotion 6. Urban Agriculture 7. Fresh Produce Market	1. Mr Wandisile Makwabe 2. Vacant – Mr Sicelo Mnyaka (acting) 3. Vacant – Mr Jeremy Dobbin (acting_ 4. Vacant - Ms Siphokazi Ngombane (acting) 5. Vacant – No one acting. 6. Mr Passmore Dongi 7. Mr Xola Saba
Human Settlements Directorate (Executive Director: Mr T Mfeya)	1. Manager: Administration 2. Director: Housing Delivery 3. Director: SDEA 4. Snr. Director: Land Planning & Management 5. Director: Land Use Management 6. Director: SDF Metro Planning Spatial Development Framework 7. Snr. Director: Development & Support 8. Director: Development & Support 9. Deputy Director: Properties 10. Deputy Director: Social Housing	1. Madoda Mcwabeni was seconded to EPWP (currently acting is rotational) 2. Ms Sandisile Mahashe 3. Mr Simiselo Nogampula 4. Mr Owethu Pantshwa 5. Mr Mthulisi Msimanga 6. Mrs Nyasha Bhebhe 7. Mr Calvin Brummer 8. Ms Ntombi Mtshekexa 9. Adv. Allister Jordan 10. Mr Sikhumbuzo Lukashe
Infrastructure and Engineering ED position – vacant	1. Snr. Director: Roads, Stormwater & Transportation 2. Director: Transport Sector 3. Director: Design & Implementation 4. Director: IPTS	1. Mr Givon van Eyck 2. Vacant – Mr Zama Kele & Shaun Abrahams (rotational acting) 3. Mr Sameer Agherdien

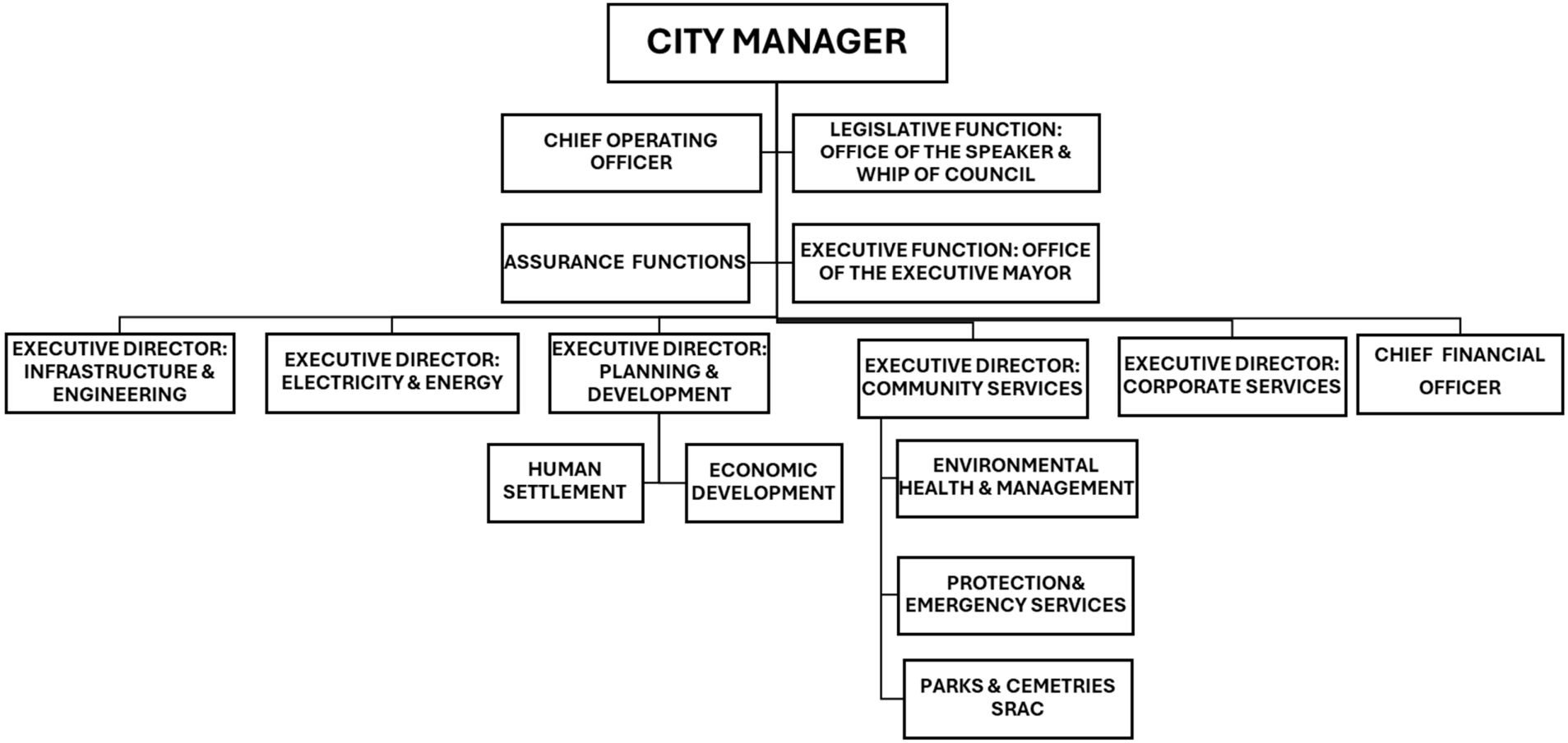
Directorate	Director / Manager	Name
Acting – Mr Barry Martin	5. Deputy Director: Fleet Management 6. Snr Director: Water and Sanitation 7. Director: Support Services	4. Vacant – Mr Cavell Chilwane (acting) 5. Mr Mbulelo Velemani 6. Mr Barry Martin 7. Ms Noluvuyo Kanzi
Public Health Executive Director: Vacant (Acting) Ms Annalisa Dyakala	1. Environmental Health. 2. Deputy Director: Environmental Management. 3. Director: Occupational Health, Safety & Wellness 4. Acting Deputy Director: Parks & Cemeteries. 5. Deputy Director: Waste Management. 6. Admin Controller 7. Deputy Director: HIV & Aids	1. Dr P. Nodwele 2. Vacant (Acting) – Ms Busisiwe Vezile 3. Vacant (Acting) - Ms Bukelwa Vetyeka 4. Vacant (Acting) – Ms Mandisa Ngxe 5. Ms Annalisa Dyakala 6. Adv Ursula Smith 7. Ms Lineo Mokonenyane
Safety and Security Executive Director: Vacant – Mr Shadrack Sibiya	1. Disaster Management 2. Fire & Emergency Services. 3. Security Services. 4. Traffic & Licencing Services 5. Metro Police Chief	1. Dr Sindisiwe Nyide 2. Vacant (Acting) – Mr Nilton Whiteboy 3. Acting – Mr Mncedisi Matikinca 4. Mr Warren Prins 5. Vacant (Acting) – Mr Andrew Moses
Sports, Arts and Culture Executive Director: Ms Veliswa Gwintsa (Acting)	1. Director: Sport and Pools 2. Director: Beaches, Resorts and Events 3. Director: Arts, Culture, Heritage and Libraries 4. Admin Manager	1. Ms Charmaine Williams 2. Dr Kithi Ngesi 3. Ms Veliswa Gwintsa 4. Mr Musa Manjati
Corporate Services (Executive Director: Ms N, Xhego)	1. Director: Human Resources Management Services 2. Director: Labour Relations 3. Director: Corporate Human Resources 4. Director Municipal Information System 5. Deputy Director Skills & Development 6. Director Asset Management 7. Director Corporate Admin Support Services 8. Director Facilities Management 9. Manager: Constituency Services 10. Manager Officer of the Speaker 11. Deputy Director Payroll Administration 12. Director: Strategic Co-ordination & Programme Management	1. Mr Chris Jamda 2. Vacant – Ms Ncumisa Gongo (acting) 3. Ms Yolanda Matakane-Dakuse 4. Ms Pumesa Sume 5. Ms Somikazi Nofilita-Doni 6. Ms Tembisa Nompandana 7. Mr Simphiwe Javu 8. Ms Khuselwa Gobo-Gcora 9. Mr Dumisane Mbebe 10. Vacant (Acting) – Mr Dumisani Mbebe 11. Ms Cynthia Ntusikazi 12. Adv Virna Zeelie

Copies of the organisational structures of Nelson Mandela Bay Municipality and its entity, Mandela Bay Development Agency are reflected below.

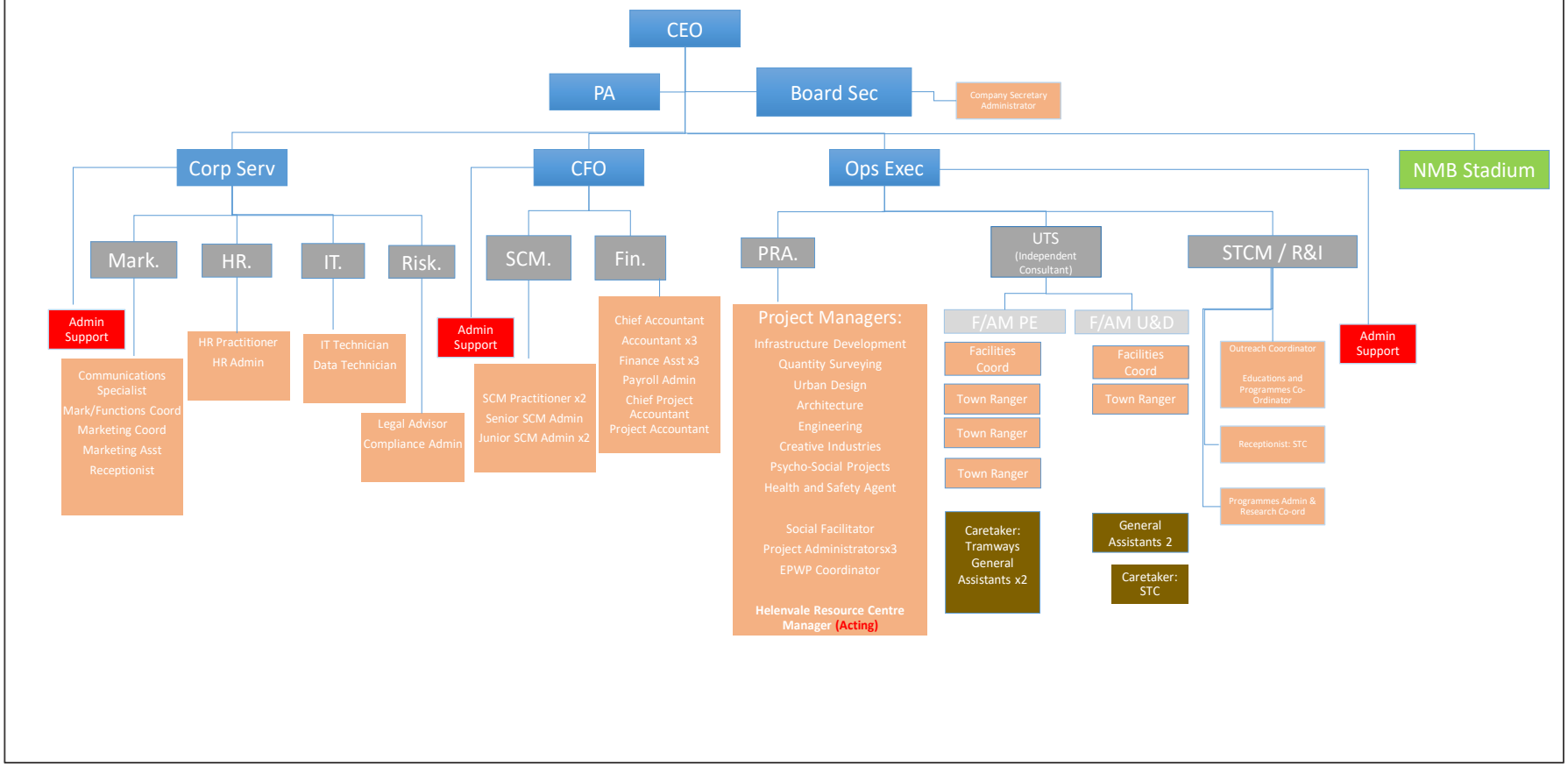
MACRO STAFF ESTABLISHMENT OF NELSON MANDELA METROPOLITAN MUNICIPALITY



MACRO STAFF ESTABLISHMENT OF NELSON MANDELA METROPOLITAN MUNICIPALITY



ORGANISATIONAL STRUCTURE OF MANDELA BAY DEVELOPMENT AGENCY



APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY

Municipal / Entity Functions		
MUNICIPAL FUNCTIONS	**Function Applicable to Municipality (Yes / No)***	**Function Applicable to Entity/Agency (Yes / No)**
Constitution Schedule 4, Part B functions:		
Air pollution	Yes	
Building regulations	Yes	
Childcare facilities	N/A	
Electricity and gas reticulation	Yes	
Firefighting services	Yes	
Local tourism	Yes	As well as through Agency: Nelson Mandela Bay Tourism
Municipal airports	N/A	
Municipal planning	Yes	
Municipal health services	Yes	
Municipal public transport	Yes	
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	Yes	
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related thereto	N/A	
Stormwater management systems in built-up areas	Yes	
Trading regulations	Yes	
Water and sanitation services limited to potable water supply systems and domestic wastewater and sewage disposal systems	Yes	
Beaches and amusement facilities	Yes	
Billboards and the display of advertisements in public places	Yes	
Cemeteries, funeral parlours and crematoria	Yes	
Cleansing	Yes	
Control of public nuisances	Yes	
Control of undertakings that sell liquor to the public	Yes	
Facilities for the accommodation, care and burial of animals	Yes (Kariega) in conjunction with SPCA	
Fencing and fences	Yes	
Licensing of dogs	N/A	
Licensing and control of undertakings that sell food to the public	Yes	
Local amenities	Yes	
Local sport facilities	Yes	
Markets	Yes	

Municipal / Entity Functions		
MUNICIPAL FUNCTIONS	**Function Applicable to Municipality (Yes / No)***	**Function Applicable to Entity/Agency (Yes / No)**
Municipal abattoirs	N/A	
Municipal parks and recreation	Yes	
Municipal roads	Yes	
Noise pollution	Yes	
Pounds	The Municipality has one dog pound in Kariega	Function resides with SPCA
Public places	Yes	
Refuse removal, refuse dumps and solid waste disposal	Yes	
Street trading	Yes	
Street lighting	Yes	
Traffic and parking	Yes	
Inner-City renewal	No	Yes Entity: Mandela Bay Development Agency

APPENDIX E - WARD REPORTING

Ward Committees have been functional throughout the financial year (1 July 2024 until 30 June 2025).

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 1	Ward Cllr - Dries Van der Westhuizen Members: Graham Bell Mark Botha Comine Gierz Siphokazi Ndlebe James Powell (Laura) Tania Shrosbree Petra Strydom Denton van Vuuren Tanya Venter Robert William Young	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 2	Ward Cllr – Sean Tappan Members: Schoeman Strelza Michaela van der Merwe Hanks Clifford Le Roux Amanda Condon Morne Elizabeth Bezuidenhout Devon Harrison Emile Hallaby 2 x vacancy	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 3	Ward Cllr: David Hayselden Members Van der Merwe Karl Dakin Ross Whitfield John Krige Neil Scott Melanie Lakovidis Evangeli Wessel J. Oosthuizen Pearl Noah	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
	Jacques L. Jonker 1 x vacancy				
Ward 4	Ward Cllr: Nozuko Mbambo - TYS Members: Gcotyelwa Mdolomba Nomasomi Dondolo Nosipho Teyise Mzolisi Hliso Nomthandazo Funani Sindile Ndingane Nomasomi Mbambo Bulelwa Bell Nolubabalo Lutaayi Zama Mona	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 5	Ward Cllr: Terri Stander Members: Magdalene Bangaree Fundiswa Ndiaye Neville R Scott Thembakazi Mto Danisile Mgobo Sharon Vena Natalie Raw 2 x vacancies	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 6	Ward Cllr : Gert Engelbrecht Members: Yvette Borgelt Desiree Telfer Stephen Moore Gary Hempel Roger Joseph Eben Kitching Rico Barnard Lehandi Gerber Tauriq Fataar 1 x vacancy	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 7	Ward Cllr: Pegram Brendon Members: Ellis Deborah Beets Lindill Adri Pretorius Bhikitsha -Peter Thandiwe Carter Barry Cilliers Tristen Davids Keagan Liston Charles Weldschidt Chris Grant Brett	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 8	Ward Cllr: Gustav Rautenbach Members: Ann-Marie Terblanche Bill Pretorius Desire Verwey Glenn Scheepers Hester Botha Janneke Pretorius Karen McGrath Michelle Fourie Phillip du Toit 1 x vacancy	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 9	Ward Cllr: Bernard Wolf Members: David Grobbelaar Aubrey Rathbone Valerie Rathbone Reney Grobbelaar Shirley Sauls Douglas-Henry, Patrick Christoff Van Der Merwe Talita Muller Nwabisa Mase Allan Xhanti	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 10	Ward Cllr : G Moodley Members: Gharoeneesa Kiewits Samantha Balkisson Arjunee Bhikhagee Natasha Oliver Albertine Pitt	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
	Marike Blom Yusuf Parker Nurjahaan Madatt Kesaranie Naidoo Roxanne Moodley				
Ward 11	Ward Cllr : Graham Gelderbloem Denise Peterson Cavin Bosch Maria Peters Geraldine Isaacs Abraham Isaacs Donald Mitchell Colin Potgieter Elsudi Camealio Cristopher Moss Geraldine Wassin	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 12	Ward Cllr : Vernon Boggenpoel Members: Yolanda Tremper Micaela Vosloo Leonard Potgieter Pierre Verwey Cristo Campher Gideon Nortier Tyrone Pienaar Mureed Ayoob Anne-Marie Victor Zandile Bosman	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 13	Ward Cllr : Ingrid van Wyk Members: Charles Barman Clive Burke Avril Geswint Carol Jacobs Belinda Leander Sheline Le Roux Amina Merton Sharlene Stuurman Hanna Tarentaal Layla Witbooi	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 14	Ward Cllr : Mbulelo Qupe Members: Bukelwa Mlindi Peggy Tshewu Ella Koloi Sibongile France Nolutando Futshane Tamsanqa Klassen Nontsikelelo Makonza Lungiswa Mkwane Mtutuzeli Nyakatya Siphokazi Xotyeni	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 15	Ward Cllr : Mpumelelo Majola Members: Noluthando Neer Thuso Jack Bulelwa Suka Nomfanelo Sifuba Xolile Ompi Mziyanda Maguga Mike Mlandeli Mambara Danile Simon Ventfol Vuyolwethu Ngene Sivenathi Nqaneka	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 16	Ward Cllr: Kuselwa Ngxenge Phaphama Tsoyi Thobile Mtati Pindiwe Vukemi Khuthala Rweda Bukelwa Tyali Ntombomzi Kwayini Sitembele Ngxabane Michael Makani Thozama Xabanisa Francis K Nkaki	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 17	Ward Cllr: Ludwe Mnyandu Yanga, Lili Nompumelelo Baatjies Ntombozuko Javu Buzelwa Mankahla Nomatile Gqokoma Nonceba Sonjica Thato Lekoma Nceba Salamntu Xola Sam-Sam 1 x vacancy	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 18	Ward Cllr: Nkululeko Makhwenkwe Babalwa Nomjila Neliswa Rawula Thembisa Vakele Xolani Hena Zimkhita Singata Yalezwa Sakela Ntomboxolo Mhlahlo Thulani Ngqase Vusumzi Oyiya Xola Mlawu	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 19	Ward Cllr: Gamalihleli Develop Maqula Cikizwa Kala Nompumelelo Mnyanda Mandisa Falithenjwa Tandiwe Ndanda Portia Nokutula Letlhage Nolusindiso Magida Ntombekaya Mathomo Veronica Matomela Simphiwe Gxokwana Zwelidumile Zembe	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 20	Ward Cllr: Ngabase Morris George Ntombizanele Putuma Swekile Nosintu Veronica Faku Pumzile Vena Phumlile Sihlahla Brenda Qaqawe Ntombizandile Mamana Nesisa Matrose Mzuvumile Ndingane Lulama Ntlokwana	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 21	Ward Cllr: Siyamcela Mlangazi Sinethemba Ndungane Unathi Mayekiso Thina Njekelana Zoliswa Sityebi Mziwoxolo Nogaga Mzandile Mgudlandlu Ayanda Tshisa Nomfundo Julia Willie Mandisa Twani Ntombekhaya Ngindana	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 22	Ward Cllr: Monwabisi Jakuja Luxolo Sonjica Portia Dladla Lubambo Mzukisi Mjenxana Bandlakazi Mabandlela Nosipho Belu Nomfusi Thelma Phungulwa Lulama Khungwayo Nomaxabiso Mletshe Nomathamsanqa Yawa Similise Pongolo	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 23	Ward Cllr N Mayekiso Unathi Hallam Nomzamo Lester Thozamile Jokwana Bukelwa Gqoboka Thembisa Sibeko Momava Hlukani Linda Hani Lulama Vena Melikhaya Blani Nomaxabiso Kosi	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 24	Ward Cllr: X Vinqqi Funeka Makeleni Thamsanqa Mkhwanazi Nosipho Wasa Nokuzola Mantile Mkhuseli Tyatyaza Ntombentsha Zimba Pamela Kotsana Nangamso Sam Nosipho Judge 1 x vacancies	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 25	Ward Cllr: Anele Bell Zuko Hamilton Ka-Gqalane Zanande Gila Mario Johannes Zeelie Thabani Manona Zimkhitha Gqalane Rozario Frolick Moegamat Ayub Abrahams Noxolo Bless Xolisa Mbali Thembinkosi Venge	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 26	Ward Cllr: Buyisile Vani Mzuvukile Hlazo Noloyiso Dick Bandile Soganga Nandipha Mshweshwe Thanduxolo Makeleni Linda Festile Pumla Ntoni Vusumzi Bushula Ntombomzi Matebese Nombule Mahala	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 27	Ward Cllr: Sicelo Mleve Ntsikelelo Konza Nobesuthu Totwana Thozamile Mkhalipi Sindiswa Mape Thandiwe Nondumo Pandora Mguqulwa Dineo Masiza Joyce Busakwe Nontobeko Speelman 1 x vacancies	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 28	Ward Cllr: Luzuko Peter Nontuthuzelo Boltina Vuyiseka Singanga Nonzwakazi Sigcu Sinethemba Ncapayi Lulama Siwundla Mzwandile Nyongo Lumka Melane Thandeka Mdayana Luzuko Matshobolongwana Sikho Njana	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 29	Ward Cllr Benjamin Nomnqa Linothungo Blouw Vuyokazi Duba Thandiwe Voorman Nokwengisa Naka Boyce Mkontwana Lumka Madlingozi V Skap N Bojana Xolelwa Gora Bukelwa Mtukazi	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 30	Ward Cllr: Xolani Notshe Nolundi Doris Mantshongo Gxilishe Manelisi Sindiswa Kitsane Nosiphiwo Teyise Nomakhaya Vuba Ntombentsha Mamase Xolelwa Mateza Athandile Mafiyo Zobuhle Jingxa Sonwabo Mbawu	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 31	Ward Cllr: T Booysen Alie Dampies Rachel Croatz Nomawethu Kambi Collette Gallant Lee-anne Kasper Jessica Witbooi Revona Pienaar Maria Muggels Jeanette Van Rayners Clifton Ndinisa	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 32	Ward Cllr: Pieter Hermaans Claudine Armoed Nadia Abdull Sharon Messiahs Catherine Peterson Japie Williams Natasha Mentoor Desire Dolley Godfrey Ceaser Simon Beyers Esau Davids	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 33	Ward Cllr: Mzwandile B Sidina Misiwe Mazungula Nomfundo Nkumanda Nontsikelelo Nkoyeni Babalwa Sokani Menyezwa Magingxa Phumeza Twani Mzwandile Daka Xolisile Ngcesha Fezeka Saki Nomathanadazo Sifunda	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 34	Ward Cllr: Johnny Arends Adeela Phillips Annalize Stanley Neville Stanley Josephine Abrahams Chirvago Van Der Ross Brain Salters Roslynn Ross Zenobia Jacobs Karen Kemp Dinoleen Kerspay	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 35	Ward Cllr: Noline Moodley Hyron Van Vuuren Eugene Fredericks Marlene Scott Earl Hopshire Geraldene Baadjies Megan Mclean Abdullah Francis Roger Perring Kelvin Le Roux Margaret de Jager	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 36	Ward Cllr: Khanyisa Mani Zolani Bonga Faniswa Moyeni Nokwayintombi Tito Danile Matse Funeka Resmeni Hope Bana Ntomboxolo Msuthu Nonzozo Nkumanda Zuzeka Mzayiya 1 x vacancies	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 37	Ward Cllr: Tyrone P Adams Colin Arends Joyce Theron Shaun Demingo Neville Pieterse Stoffel van Rayner Juanita Jacobs Marilyn Errends Lorna Manaties Daniel Kamoetie Susan Le Roux	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 38	Ward Cllr: Mphumzi Momo Portia Funde Xolani Jonas Nontombi Kape Nomatamsanqa Sokutu Mawethu Mfondini Buyisile July Pumza Qhokoshe Noloyiso Baka Monde Nyushu Vuyokazi Konza	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 39	Ward Cllr: Margaret de Andrade Arina Groenewald Dewald Niemand Jeanine Butcher Lorraine Chambers Sonya Smith Thobela Mngonyama Tracy Weise Yandisa Ntsumpa 2 x vacancy	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 40	Ward Cllr: Jason Grobbelaar Yamkela Dapo Nombambo Kilani Xolisa Mnyathi Errol Classen Michael Vandala Carl Mattheus Ian Rogers Roelf Wilshach Johan Rademeyer Thabisa Matroos	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 41	Ward Cllr: Luyanda Lawu Siphokazi Matebula Naledi Zamela Zoleka Ndamase Xolelwa Maleke Mbulelo Daliwe Yolanda Sani Thembeka Masele Fundile Gili Noluvuyo Mnyaka Xolelwa Mahashe	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 42	Ward Cllr: Lulama Ngwane Vuyokazi Mabambo Nomvuyiso Debooi Tabiso Latola Zolisa Mzinzi Phumelelo Dude Nomvuyo Festile Monde Xaga Nondumiso Kaleni Zoleka Mafilika Noziphiwo Festile	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 43	Ward Cllr Mandlakazi Mabuda Siphiwo Vusani Mabhuti Twatwa Ncumisa Stuurman Lindelwa Makasi Nosizwe Festile-Tukuthe Nompumelelo Msuthwana Mamakgoa Leeu Yisaka Phumla Gqirhana Siyakhumbula Pikini Neliswa Ntsendwana	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 44	Ward Cllr Luzuko Ndamse Sonwabo Mbityo Thandilwe Toyi Lazola Jantjies Mandla Debaza Miranda Lupondwana Cikizwa Mateza Sipho Made Zola Nyiki Vuyokazi Peta 1 x vacancy	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 45	Ward Cllr: Sabelo Mabuda Ndyebo Sifuba Ntombekhaya Mzinzi Mzukisi Sitoto Nokulunga Mafani Zalisile Mana Themba Philiso Nokuthula Mkhencele Sipho Matini Cikizwa January Michael Mbekisa	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 46	Ward Cllr: Ntobeko Nqakula Asanda Mgushelo Sakhumzi Mbaduli Amanda Mbambani Thembelenkosini Nojoko Mzimasi Ncana Khayalethu Ndzengu Nomvuyiseko Maneli Ntombizanele Qoqo Thando Nkombisa Siyamthanda Fanayo	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 47	Ward Cllr: Lungile Longbooi Vathiswa Mpambani Xoliswa Pram Anelisa Fayindlala Asanda Mapu Vuyani Qwesha Mzwanele Mni Phakamile Banzi Mandla Singatha Siyabulela Gusha Phumza Dlwengu	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 48	Ward Cllr: Franya Anne van der Linde Deon Nzenza John Malgas Nielen Steyn Susan Ruiters Nomfundo Mrwerwe Noxolo Tana Ashton Ruiters 3 x vacancies	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 49	Ward Cllr: Georgen Miggels Denver Meinjies Linda Rossouw Gert Steenkamp Charlotte Bouah Haylee Gee Mervin Schutte Lawson Hanabe Godfrey Miggels Hester Ryneveldt Sarah Zealand	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 50	Ward Cllr: Nomxolisi Phezisa Nombulelo Mbilana Andile Tys Arie John Kalaka Lusanda Gajana Nomhlobo Dambuza Phumeza Nghona Elizabeth Phander Phumelelo Taji 2 x vacancy	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 51	Ward Cllr: Roelf David Basson Pieter Avenant Mellissa Ferreira -De Jongh Lynette Margaret Gouws Jacques Julius Lusindiso Phillips Antonio Seconds Derrick William Stanley Marietjie Holtshauzen Pumla Sikiwe Amanda Du Preez	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 52	Ward Cllr : Frans Swanepoel Theodorus Senekal Natasha Erasmus Marietjie Jonker Karin Janse Van Rensburg Heindrich Janse Van Rensburg Theresa Prince Karin Nel Dewald Oelofse Karen Van Rensburg Andre Van der Bank	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 53	Ward Cllr: Zwelandile P Tsotso Lonwabo Bukashe Xolile Botha Vatiwe Sobici Mandilakhe Dike Lindelwa Sapepa Harriet Kondile Nokulunga Matodlana Susanna Klaas Nomthandazo Komazi Nolan Baartman	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 54	Ward Cllr: Lunga Minyayo Nzimeni Wapi Phumla Sodladla Sizwe Nation Madubela Nozuko Nzelani Nomalanga Tom Nobengazi Ndlumbini Nomthandazo Stampu Norah Yewana 2 x vacancies	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 55	Ward Cllr : Doda Thembalethu Mana Zinziswa Nongwe Khululwa Botlani Nontuthuzelo Ntsete Khanyisa Memani Zukiswa Danti Nongetheni Mokati Ntombizodwa Sota Zolile Ntantiso Nomasomi Klaas	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 56	Ward Cllr: Lubabalo Ludwabe Zanyiwe Mangani Ntomboxolo Limani Norinkie September Boyce Mkayo Lusanda Sambu Matapelo Selwani Mqondiso Twani Luvuyo Jantjie Amanda Pandle Babalwa Beja	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 57	Ward Cllr: Thembinkosi Maswana Siphiwo Mbadla Phumla Gubayo Ntombizakhe Xaka Siseka Tutu Nozuko Maqoma Nosiphiwo Masala-Futheni Phindiwe Dambuza Moosa Witbooi Lunga Breakfast Ntombizandile Matinise	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 58	Ward Cllr Mendiswa Makunga Liziwe Malahla Phumza Busakwe Lungiswa Tika Weziwe Jaka Nozicelo Gwala Ntabayozuko Nobebe Fundiswa Yawa Noriki Basela Noluthando Bizana Linda Mtoba	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committees Established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted**	**Number of quarterly public ward meetings held during year**
Ward 59	Ward Cllr: Bulelani Matenjwa Ntombozuko Kani Nomachina Yokwe Siyabulela Dinisa Tiny S Qalinge Beauty Danster Noqobo G Dondashe Evellin Jezile Khumbulani Qekema Ayanda Qoko 1 x vacancy	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings
Ward 60	Ward Cllr: Thembinkosi Mafana Nomonde Meleni Funeka Qana Mandisa Masiki Nancy Nophulula Sinithemba Mafana Noluvo Beja ‘ Nombeko Zako Nosithembele Makawane Mzimkhulu Ngxili Tozama Deleki	Yes	12 meetings: (July 2024 – June 2025	One report per month (therefore 12 reports in total for the financial year 2024/25)	12 meetings

APPENDIX F - WARD INFORMATION

Capital Projects: Seven Largest in 2024/25 (Full List at Appendix O)				
				R' 000
No.	**Project Name and detail**	**Start Date**	**End Date**	**Total Value**
1	Tarring Of Gravel Roads- Priority 2	Tarring of Gravel Roads is an ongoing project which is implemented annually.	Tarring of Gravel Roads is an ongoing project which is implemented annually. There is a backlog of +/- 630kms of gravel roads to be surfaced and based on current budgets received it will take approximately 63yrs to complete.	R6.3bil is required to surface all roads in the NMBM and currently the dept receives on average R80-R100 mil per annum
2	Renewal of Water Pipelines	Renewal of Water Pipelines is an ongoing project which is implemented annually.	Renewal of Water Pipelines is an ongoing project which is implemented annually. Currently a backlog exists in the maintenance of infrastructure due to the drought in previous years.	There is no total value as projects are implemented annually based on the budget that is available.
3	RBIG: Borehole Exploration & Development	Contract commencement date: 18 July 2024 Drilling commenced: 26 February 2025	Project is still ongoing, set to be completed by end January 2027	Approximately R242 000 000
4	RBIG: Construction of Motherwell to Bethelsdorp Pipeline	Contract commencement date: 31 July 2024	Project is still ongoing, set to be completed by end June 2027	Approximately R450 000 000
5	Undeclared Informal Electrification	Undeclared Informal Electrification is a program which aims to electrifying informal settlement all over the Metro and not an actual project. Therefore, it cannot have a start and end date based on financial years.	Undeclared Informal Electrification is a program which aims to electrifying informal settlement all over the Metro and not an actual project. Therefore, it cannot have a start and end date based on financial years.	The program is rolled over each financial year until the provision of electricity to Undeclared informal Settlements has been completed.
6	Sanitation: Renewal of Sewerage Pipelines & Infrastructure	Improvements to Sewerage System is an ongoing project which is implemented annually.	Improvements to Sewerage System an ongoing project which is implemented annually.	There is no total value as projects are implemented annually based on the budget that is available.
7	KwaNobuhle Area 11 PH6: Roadworks	8-May-23	30-Jun-25	R47,673,981.83 (Roadworks) R74,392,882.19 (Total Contract)

CAPITAL AND OPERATING PROJECTS BUDGET BY WARD

WARD 1 - The built-up area falls largely within the Urban Edge. The suburbs within this Ward are the following: The Camp, The Gums, Hillside, Stone Kraal, Lake Farm, Oshry, Walmer Heights, Sappershoek, Sardinia Bay, Biermans Bult, Schoenmakerskop (Madiba Bay), Lovemore Park, Apron Strings, Salisbury Park, Miramar, Providentia, Pari Park, Pine Village, Southmead, Lovemore Heights, Heatherbank, Theescombe, Farms Port Elizabeth, Summerstrand, Mount Pleasant, Arlington Racetrack, Schoenmakerskop

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20190148	Beach Development - Summerstrand		-		600,000
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20200338	E&E - Public Lighting	150,000	150,000		
20210217	Construction of new lifeguard house at Sardinia bay	5,000,000	200,000		
20240212	Sardinia Bay Road Sidewalk – Ward 1		-		500,000
	Capital Total	**6,150,000**	**1,350,000**	**-**	**1,100,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**6,250,000**	**1,450,000**	**100,000**	**1,200,000**

WARD 2 - The built-up area falls largely within the Urban Edge. The suburbs within this Ward are the following: Summerstrand, Craig Bain, Forest Hill, Brookes Hill, Victoria Park, Stuart Township, Humerail, Lea Place, Central, South End, Forest Hill/Military Base, Humewood, Central, Summerstrand Ext. 10

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20190148	Beach Development - Summerstrand	600,000	600,000		
20190154	Happy Valley - Upgrade of Infrastructure	1,200,000	1,200,000	2,000,000	
20190156	Upgrade and Development of Forest Hill Cemetery	500,000	500,000	500,000	500,000
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20200123	Reinforcement of Electricity Network- Mount Road (From Ward 990 to Ward 2)	3,270,000	3,270,000	3,270,000	3,270,000
20200338	E&E - Public Lighting	150,000	150,000		
20220116	Upgrade and development of the Airport gateway	1,000,000	750,000	1,000,000	
20230207	Upgrade and Development of Public Open Spaces - Cranwell Park	1,200,000	1,200,000		
20240202	Fencing of Victoria Park	2,000,000	1,932,000		
20240165	Walmer - Summerstrand 132kV Powerline upgrade (From Ward 990 to Ward 2)	7,000,000	19,466,814	2,000,000	
20240234	Fencing of Piet Retief Memorial	1,000,000	1,000,000		
	Capital Total	**18,920,000**	**31,068,814**	**8,770,000**	**3,770,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**19,020,000**	**31,168,814**	**8,870,000**	**3,870,000**

WARD 3 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Walmer, Athlone Park, Greenshields Park, King Edward Park, Walmer Heights, Walmer Downs, Robert Searle Park, Scotstown, St Georges Park, Hallack Road, Essexvale, Jutland, Mill Park, St Georges

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20190198	Upgrading of Ablution Facility - Peter Gibbs Nursery	1,000,000	1,000,000	800,000	
20200338	E&E - Public Lighting	250,000	250,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20210218	Construction of Settlers Park office building	500,000	500,000		
20210228	Construction of new greenhouse at Peter Gibbs Nursery	500,000	-	800,000	
20200078	Intersection Improvements	750,000	750,000		
20230192	Upgrade of Major Parks: St. Georges Park	2,000,000	2,950,291	2,000,000	
	Capital Total	**5,400,000**	**5,850,291**	**3,600,000**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**5,500,000**	**5,950,291**	**3,700,000**	**100,000**

WARD 4 - The built-up area falls largely within the Urban Edge. The suburbs within this Ward are the following: Walmer, Beutler Way Complex, Walmer Industrial, Southdene, Airport, Area G South, "Area X, O and J", Gqeberha (Walmer Township), Area C And E, Area G, Area N, Area N-East, Area P, Area Q (Phases 1 and 2), Forest Hill/Military Base

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20170022	Undeclared Informal Electrification (Walmer TRA ERF 1948)	6,086,957	6,086,957		
20190298	Occupational Health and Wellness Centre - Walmer		-		
20200054	Rehabilitation of Roads	1,000,000	1,000,000		
20200060	Rehabilitation of Stormwater Ponds	2,000,000	2,000,000		
20200126	Reinforcement of Electricity Network- South (R3m moved from Ward 990 to Ward 4 in 2026/27)	3,000,000	3,012,000	3,000,000	3,000,000
20200188	E&E-Electrification of State Subsidised Houses	6,055,000	2,078,375		
20200338	E&E - Public Lighting	250,000	250,000		
20230012	Sanitation: Construction of Communal Ablution Facilities	2,147,830	2,147,830		
20230122	Walmer Airport Valley (Area B&C) - Roadworks (HS)	24,150,000	3,838,630		
20230123	Walmer Airport Valley (Area B&C) - Stormwater Reticulation	7,800,000	800,000		
20230124	Walmer Airport Valley (Area B&C) - Water Reticulation (HS)	8,650,000	8,650,000		
20230125	Walmer Airport Valley (Area B&C) - Sewer Reticulation (HS)	17,400,000	17,400,000		

20230126	Walmer Erf 11305 - Roadworks (HS)	-	-	12,000,000	12,000,000
20230127	Walmer Erf 11305 - Stormwater Reticulation (HS)	-	-	6,000,000	6,000,000
20230128	Walmer Erf 11305 - Water Reticulation (HS)	-	-	3,000,000	3,000,000
20230129	Walmer Erf 11305 - Sewer Reticulation (HS)	-	-	9,000,000	9,000,000
20230272	Driftsands Collector Sewer Augmentation - Phase 3(From Ward 992 to Ward 4)	11,500,000	-	3,000,000	18,000,000
20230276	Tarring Of Gravel Roads- Priority 2	6,000,000	6,000,000		
20240306	Walmer Sport field: Electrical connection for borehole & irrigation	347,826	347,826		
20240315	EDTA: Walmer Airport Valley Food Garden	173,913	173,913		
	Capital Total	**96,561,526**	**53,785,531**	**36,000,000**	**51,000,000**
Top Structure	PE Walmer Q PH 3 (194)	595,014	595,014		
	Ward Councillor's Discretionary Fund	100,000		100,000	100,000
	Total Capital & Operating	**97,256,540**	**54,380,545**	**36,100,000**	**51,100,000**

WARD 5 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: North End, Sydenham, Prince Alfred's Park, Parsons Hill, Millard Grange, Glendinningvale, Mount Croix, Richmond Hill

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	200,000	200,000		
20200086	Rehabilitation of Bridge Structures	1,750,000	1,750,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20210297	Upgrade of ST Georges pool	1,000,000	-	1,000,000	
20230251	Upgrade and Restoration of Main Library - Phase 2	17,300,000	-	2,000,000	
	Capital Total	**21,250,000**	**2,950,000**	**3,000,000**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**21,350,000**	**3,050,000**	**3,100,000**	**100,000**

WARD 6 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Fairview, Walmer Downs, Glen Hurd, Greenacres, Willowdene, Broadwood, Charlo, Overbaakens, Springfield, Bog Farm, Mangold Park, Fernglen, Newton Park

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200075	Rehabilitation of William Moffet Expressway	3,000,000	3,000,000	3,000,000	2,000,000
20200338	E&E - Public Lighting	250,000	250,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20200078	Intersection Improvements	750,000	1,015,000		
20240148	Upgrade and development of public open spaces - Fernglen		-		1,500,000
	Capital Total	**4,400,000**	**4,665,000**	**3,000,000**	**3,500,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**4,500,000**	**4,765,000**	**3,100,000**	**3,600,000**

WARD 7 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Mill Park, Korsten, Korsten Dry Lake, Neave Industrial Township, Schauderville, Adcockvale Extension, Mount Road, Newton Park, Kensington, Macleanville, Holland Park, Steytler Township, Adcockvale, Perridgevale, Greenacres, Parsons Hill, Scotstown, Westview, Linkside

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	250,000	250,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20200119	Reinforcement of Electricity Network- Newton Park	1,500,000	-	1,500,000	1,500,000
20240121	Newton Park swimming pool	750,000	200,000		
20230218	Upgrade and Development of Public Open Spaces - Richter Park		-	1,500,000	
	Capital Total	**3,600,000**	**1,550,000**	**3,000,000**	**1,500,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**3,700,000**	**1,650,000**	**3,100,000**	**1,600,000**

WARD 8 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Lorraine, Kabega, Treehaven, Willowglen, Glenroy Park, Vikingvale, Ben Kamma, Beverley Grove, Pine Grove, Kamma Creek, Brymore, Hancorn, Kragga Kamma Park, Weybridge Park, Woodlands, Goldwater, Lorraine Manor, Kamma Park

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200054	Rehabilitation of Roads	1,000,000	1,000,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200338	E&E - Public Lighting	150,000	150,000		
	Capital Total	**1,250,000**	**1,250,000**	**-**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**1,350,000**	**1,350,000**	**100,000**	**100,000**

WARD 9 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Sunridge Park, Vergelegen, Linton Grange, Westering, Taybank, Moregrove, Westering, Framesby, Fernglen

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200128	Reinforcement of Electricity Network- Western (From Ward 990 to Ward 9)	1,500,000	788,000	1,500,000	1,500,000
20200338	E&E - Public Lighting	150,000	150,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20210274	Upgrade of Linton Grange WTW	2,000,000	3,500,000		
	Capital Total	**4,750,000**	**5,538,000**	**1,500,000**	**1,500,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**4,850,000**	**5,638,000**	**1,600,000**	**1,600,000**

WARD 10 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Gelvan Park, Glenhaven, Jarman, Springdale Extension 5, Parkside Extension 10, Bridgehaven Extension 11, Helenvale Extension 6, New Brighton, Schauderville, Korsten, Helenvale Extension 6

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20120059	Malabar Ext 6 Phase 2 - Roadworks	10,500,000	8,500,000		
20170067	Malabar Ext 6 Phase 2 - Stormwater	4,500,000	3,500,000		
20170068	Malabar Ext 6 Phase 2 - Water Reticulation	-	-		
20170071	Malabar Ext 6 Phase 2 - Sewer Reticulation	-	-		
20200051	Resurfacing tar roads	1,000,000	750,000		
20200083	Rehabilitation of Verges and sidewalks	500,000	500,000		
20200188	E&E-Electrification of State Subsidised Houses	5,010,000	551,100		
20200338	E&E - Public Lighting	100,000	100,000		
20210173	Road Traffic Calming Measures	100,000	350,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
	Capital Total	**22,110,000**	**14,651,100**	**-**	**-**
Top Structure	Malabar 6 PH 2 (299) subs	1,727,070	1,727,070		
Rectification	PE Malabar (207)	1,680,000	1,680,000		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**25,617,070**	**18,158,170**	**100,000**	**100,000**

WARD 11 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: New Brighton, Cradock Place, Korsten, Young Park, Kendle St (Industrial), Lindsay Road Industrial Township, Sidwell, Neave Industrial Township, Ferguson Township, Schauderville, Ibhayi, Algoa Park

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200117	Reinforcement of Electricity Network- Korsten (R2m moved from Ward 990 to Ward 4 in 2026/27)	2,000,000	-	2,000,000	2,000,000

20200083	Rehabilitation of Verges and sidewalks	500,000	500,000		
20230276	Tarring Of Gravel Roads- Priority 2	1,000,000	1,000,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20200338	E&E - Public Lighting	100,000	100,000		
20240166	Perl Road Substation - Installation of 3rd Transformer (From Ward 990 to Ward 11)	1,000,000	1,000,000	1,000,000	4,000,000
	Capital Total	**5,700,000**	**3,700,000**	**3,000,000**	**6,000,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**5,800,000**	**3,800,000**	**3,100,000**	**6,100,000**

WARD 12 - The built-up area falls largely within the Urban Edge. The suburbs within this Ward are the following: Parsons Vlei, Vergelegen, Hunters Retreat, Tulbagh, Glenhaven, Jarman, Bridgemeade, Francis Evatt Park, Wonderview, Morningside, Cotswold, Westering, Kabega Park, Malabar, Bethelsdorp

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	400,000	400,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20240150	Upgrade and development of public open spaces - Terence Park				1,800,000
	Capital Total	**1,500,000**	**1,500,000**	**-**	**1,800,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**1,600,000**	**1,600,000**	**100,000**	**1,900,000**

WARD 13 - The built-up area falls largely within the Urban Edge. The suburbs within this Ward are the following: Helenvale Extension 6, Barcelona Helenvale, Bethelsdorp, Helenvale 5 Stage 2 and 3, Allan Heights Extension 12

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	150,000	150,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20200083	Rehabilitation of Verges and sidewalks	500,000	500,000		
20230214	Upgrade and Development of Public Open Spaces St Lilia Park		-	1,200,000	
20250051	Ward 13 Office: Replacement of floors with concrete	-	60,100		
	Capital Total	**1,750,000**	**1,810,100**	**1,200,000**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**1,850,000**	**1,910,100**	**1,300,000**	**100,000**

WARD 14 - Ward is completely within the Urban Edge. The suburb within this Ward is the following: New Brighton					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20200338	E&E - Public Lighting	150,000	150,000		
20210370	Construction of Dubula street in New Brighton	2,000,000	2,038,000	2,000,000	
20220097	Upgrade of Mendi Arts Centre	2,050,000	400,000	2,000,000	
20220205	E&E: Re-configuration of Kwa-Ford Substation	2,695,652	2,750,652		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20240208	Upgrading of Tshiwula Street(including Cul-de-sacs and Sidew		-		500,000
	Capital Total	**8,395,652**	**6,838,652**	**4,000,000**	**500,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**8,495,652**	**6,938,652**	**4,100,000**	**600,000**

WARD 15 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: New Brighton, Boast Crescent, Mhlaba Silvertown, Red Location, Ibhayi, Masangwanaville Phase 2, Malakana Silvertown, Ibhayi, Silvertown New Brighton, Masangwanaville (Phase 3)					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20200333	E&E- Deal Party 22kV Upgrade				
20200086	Rehabilitation of Bridge Structures	1,750,000	1,750,000		
20200333	E&E- Deal Party 22kV Upgrade	1,000,000	-	600,000	
20200338	E&E - Public Lighting	150,000	150,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230253	Rehabilitation of Red Location Precinct (Phase 2) - Library	2,500,000	-		
20230254	Rehabilitation of Red Location Precinct(Phase 3) - Museum		-	10,000,000	7,500,000
20230276	Tarring Of Gravel Roads- Priority 2	1,310,000	1,335,000		
20240232	Tarring of Avenue B (ward 15)		-		500,000
20240297	Upgrade and Development of Public Open Spaces- Red Location Park	1,304,348	1,365,348		
			-		
	Capital Total	**8,114,348**	**4,700,348**	**10,600,000**	**8,000,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**8,214,348**	**4,800,348**	**10,700,000**	**8,100,000**

WARD 16 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Ibhayi, New Brighton					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20200073	Upgrade Main Road through Swartkops	2,000,000	2,000,000	2,000,000	2,000,000
20230271	John Tallant Link Road: Upgrading of Old Grahamstown Road	3,500,000	3,500,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20200338	E&E - Public Lighting	100,000	100,000		
	Capital Total	**6,100,000**	**6,100,000**	**2,000,000**	**2,000,000**
Top Structure	PE Qaqawuli 780 PH 2 - 390 Subs (NMBM)	8,327,070	8,327,070		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**14,527,070**	**14,527,070**	**2,100,000**	**2,100,000**

WARD 17 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: New Brighton, Silvertown Pendla, Qaqawuli (Phase 1), Qaqawuli (Phase 2)					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20200338	E&E - Public Lighting	150,000	150,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230219	Upgrade and Development of Public Open Spaces -Siqokwana Par		-	1,400,000	
20230276	Tarring Of Gravel Roads- Priority 2	1,000,000	1,000,000		
20240210	Tarring of Madala Cul-de-sacs (Ward 17)		-		500,000
20240214	Stormwater Improvements - Msimka Street, ward 17 - Phase 3		-		500,000
20240233	Tarring of Pendla Lane (ward 17)		-		500,000
	Capital Total	**2,250,000**	**2,250,000**	**1,400,000**	**1,500,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**2,350,000**	**2,350,000**	**1,500,000**	**1,600,000**

WARD 18 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: KwaZakhele, Railway Reserve W4, Madikana Informal Community, Kalipa Informal Community, Mandela Village, Ibhayi, Kwanoxolo New Brighton					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20200338	E&E - Public Lighting	150,000	150,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200054	Rehabilitation of Roads	1,000,000	1,000,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20240271	Upgrade and Development of Public Open Spaces - Ebhongweni Park	1,652,174	1,652,174		
20230061	Mandela Village 71 Sites - Roadworks (Human Settlements)	-	5,940,000		
	Capital Total	**3,302,174**	**9,242,174**	**-**	**-**
Top Structure	PE Ebhongweni 44	7,599,108	7,599,108		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**11,001,282**	**16,941,282**	**100,000**	**100,000**

WARD 19 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: KwaZakhele, Informal Community, Endulwini Nkatha Informal Community, Ekuphumleni Informal Community					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20120031	Kwazakhele: Ekuphumleni - Roadworks	2,500,000	2,500,000		
20170088	Nkatha/ Seyisi - Sewer Reticulation	13,000,000	6,996,770		
20182298	Kwazakhele: Ekuphumleni - Stormwater	1,000,000	1,000,000		
20200063	Stormwater Improvements	500,000	500,000		
20200188	E&E-Electrification of State Subsidised Houses	1,010,000	-		
20200338	E&E - Public Lighting	150,000	150,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20210330	E&E Upgrade bulk infra 1X132KV CB Matomela sub - Ekuphumleni	2,434,783	2,434,783		
20220072	Kwazakhele Infill Sites - Roadworks		49,000		
20220073	Kwazakhele Infill Sites - Stormwater Reticulation		49,000		
20220074	Kwazakhele Infill Sites - Water Reticulation		49,500		
20220075	Kwazakhele Infill Sites - Sewer Reticulation		49,500		
20230271	John Tallant Link Road: Upgrading of Old Grahamstown Road	1,500,000	1,500,000		
20230274	New Brighton/ Kwazakhele: Bulk Stormwater Phase 1	2,500,000	2,500,000	3,000,000	3,000,000
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20240289	Upgrade and Development of Public Open Spaces - Church Village / Ekuphumleni - Duna	1,304,348	1,315,348		
20240299	Upgrade and Development of Public Open Spaces - Church Village / Ekuphumleni Stofile Park	1,391,304	1,319,304		

20250064	MDRG - Construction of new stormwater outlet headwalls, pipeline and drainage at Mavuso Road	-	8,695,652		
	Capital Total	**27,790,435**	**29,608,857**	**3,000,000**	**3,000,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**27,890,435**	**29,708,857**	**3,100,000**	**3,100,000**

WARD 20 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Ibhayi Informal Community (Includes KwaZakhele and Ndokwenza areas)

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	150,000	150,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200054	Rehabilitation of Roads	1,000,000	-		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20230206	Upgrade and Development of Public Open Spaces - Maronga 2Par	1,500,000	1,500,000		
20240146	Upgrade and development of public open spaces - Jakavula		-		1,700,000
20200060	Rehabilitation of Stormwater Ponds	-	1,500,000		
	Capital Total	**3,150,000**	**3,650,000**	**-**	**1,700,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**3,250,000**	**3,750,000**	**100,000**	**1,800,000**

WARD 21 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: KwaZakhele, Tambo Village, Madlingozi Informal Community

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	150,000	150,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20240120	Rehabilitation of Mzontsundu Sports field	250,000	1,900,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20230210	Upgrade and Development of Public Open Spaces - Khuzwayo Park	1,900,000	2,000,000		
20250069	MDRG - Construction of new stormwater piping at Budaza Street	-	3,478,261		
			-		
			-		
			-		
			-		
	Capital Total	**2,800,000**	**8,028,261**	**-**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**2,900,000**	**8,128,261**	**100,000**	**100,000**

WARD 22 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: KwaZakhele, Railway Reserve W2, Zingisa Village, Thlaba Village

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	150,000	150,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20220111	Roads - Njoli Square Redevelopment (Moved from Ward 999 to Ward 22)	14,967,830	14,967,830	21,739,130	30,434,780
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20240145	Upgrade and development of public open spaces - Magxaki		-		1,600,000
	Capital Total	**16,617,830**	**16,617,830**	**21,739,130**	**32,034,780**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**16,717,830**	**16,717,830**	**21,839,130**	**32,134,780**

WARD 23 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: N.U. 2, N.U. 3, Ramaphosa Village N.U.2

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200051	Resurfacing tar roads	1,000,000	-		
20210173	Road Traffic Calming Measures	100,000	1,100,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20200338	E&E - Public Lighting	150,000	150,000		
	Capital Total	**1,650,000**	**1,650,000**	**-**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**1,750,000**	**1,750,000**	**100,000**	**100,000**

WARD 24 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: KwaZakhele, Soweto-On-Sea Informal Settlement, Mhlaba Village Area Y - Zwide, Sisulu Village, Eluxolweni (Vuku), Sharpeville, Masakana Village, Eselileni Informal Community, Cebo Village, Mayibuye Village (Phase 1), Silvertown Village Swartkops

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	100,000	100,000		
20200083	Rehabilitation of Verges and sidewalks	500,000	500,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20240231	Tarring of Liyong Street (Ward 24)		-		500,000
20250049	Ward 24 Office: Installation of windows stone guards & fence	-	200,000		
	Capital Total	**2,100,000**	**2,300,000**	**-**	**500,000**
Top Structure	PE Masakhane 125	8,341,209	8,341,209		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**10,541,209**	**10,741,209**	**100,000**	**600,000**

WARD 25 - Ward is completely within the Urban Edge. The suburb within this Ward are the following: Zwide, KwaZakhele, Barcelona Zwide, Struandale Industrial, New Brighton, Kwaford Industrial

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	150,000	150,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230212	Upgrade and Development of Public Open Spaces-Jacaranda Park		-	1,500,000	
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20240124	Upgrade of Zwide stadium (From Ward 26 to Ward 25)	2,500,000	2,500,000	3,000,000	3,000,000
	Capital Total	**4,150,000**	**4,150,000**	**4,500,000**	**3,000,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**4,250,000**	**4,250,000**	**4,600,000**	**3,100,000**

WARD 26 -The suburbs within this Ward are the following: Zwide, Silvertown Sisonke Zwide, Railway Reserve W1					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20190158	SRAC: Upgrade and restoration of libraries - Zwide	2,200,000	200,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20200063	Stormwater Improvements	500,000	500,000		
20200338	E&E - Public Lighting	150,000	150,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20230282	Zwide Bulk Stormwater	8,500,000	8,500,000	12,800,000	10,000,000
20230285	2024 ISUP - Install 132kV/11kV 31.5MVA transformer @ Kulati	5,217,391	5,217,391		
20240149	Upgrade and development of public open spaces - Qeqe		-		1,900,000
20240266	Sisulu Village - Water Reticulation (From Ward 18 to Ward 26)	1,000,000	800,000		
20240267	Sisulu Village - Sewer Reticulation (From Ward 18 to Ward 26)	1,500,000	3,600,000		
			-		
			-		
			-		
	Capital Total	**20,567,391**	**20,467,391**	**12,800,000**	**11,900,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**20,667,391**	**20,567,391**	**12,900,000**	**12,000,000**

WARD 27 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Soweto-On-Sea Informal Settlement, Silvertown Limba (Zwide)					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200063	Stormwater Improvements	500,000	500,000		
20230276	Tarring Of Gravel Roads- Priority 2	1,500,000	1,500,000		
20200338	E&E - Public Lighting	150,000	150,000		
20250062	Ward 27: Installation of aluminium windows & stoneguards	-	160,000		
	Capital Total	**3,250,000**	**3,410,000**	**-**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**3,350,000**	**3,510,000**	**100,000**	**100,000**

WARD 28 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Veeplaas, Kuwait Zwide					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20220122	Roads-Reconstruction of Old PE-Uitenhage	6,000,000	6,000,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230276	Tarring Of Gravel Roads- Priority 2	1,500,000	1,500,000		
20200338	E&E - Public Lighting	150,000	150,000		
	Capital Total	**7,750,000**	**7,750,000**	**-**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**7,850,000**	**7,850,000**	**250,000**	**250,000**

WARD 29 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Bloemendal, Bethelsdorp, Normanville Ext. 22, Timothy Valley, Block 23 South Frans Valley, Jacksonville, Kuscus Heights Ext. 26, Aspen Heights Ext. 26, Palmridge Ext. 23, Loonatville Ext. 23, Heath Park, Jegelsville Village, Extension 20, Extension 24, Kemp Park Ext. 30

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20190162	Upgrade and Development of Bloemendal Cemetery				600,000
20170022	Undeclared Informal Electrification	3,043,478	3,043,478		
20170093	Jachtvlakte(Chatty 11-14)Water Reticulation (HS)		108,800		
20170096	Jachtvlakte(Chatty 11-14)Sewer Reticulation (HS)		108,800		
20200188	E&E-Electrification of State Subsidised Houses	6,870,000	5,010,000		
20200338	E&E - Public Lighting	100,000	100,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230096	Jachtvlakte HS 8 (Chatty 11-14)Roadworks (HS)	-	-	10,000,000	10,000,000
20230097	Jachtvlakte HS 8 (Chatty 11-14)Stormwater Reticulation	-	-	6,200,000	6,200,000
20230098	Jachtvlakte HS 8 (Chatty 11-14)Water Reticulation (HS)	-	-	4,100,000	4,100,000
20230099	Jachtvlakte HS 8 (Chatty 11-14)Sewer Reticulation (HS)	-	-	10,700,000	10,700,000
20230276	Tarring Of Gravel Roads- Priority 2	6,000,000	6,000,000		
20230290	2024 ISUP - Vastrap- Con of road - Bristol, Bentley, Bugatti	21,005,217	21,005,217		
20240274	Upgrade and Development of Public Open Spaces - Khayamnandi Kingston Park	1,565,217	1,565,217		
20240307	Booysens Park Sport field: Flood lights and Ablution Facilities	1,304,348	-		
20240310	Fencing of Booysens Park Library	1,391,304	1,391,304		
20250077	Ward 29 Councillor office: Installation of Anti Climb Fence	-	200,000		
	Capital Total	**41,379,565**	**38,632,817**	**31,000,000**	**31,600,000**
Top Structure	PE Jachtvlakte 327subs (NMBM)	10,362,420	10,362,420		
Rectification	PE Chetty 3&4 (766)	1,848,000	1,848,000		
	Ward Councillor's Discretionary Fund	100,000	12,210,420	100,000	100,000
	Total Capital & Operating	**53,689,985**	**63,053,657**	**31,100,000**	**31,700,000**

WARD 30 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: KwaMagxaki, Soweto On Sea Informal Settlement, Veeplaas, Bethelsdorp, Ibhayi, Ibhayi Cemetery

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	150,000	150,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20220095	Rehabilitation & Restoration of Kwamagxaki Library	1,200,000	1,200,000	2,000,000	
20200054	Rehabilitation of Roads	-	1,500,000		
	Capital Total	**2,850,000**	**4,350,000**	**2,000,000**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**2,950,000**	**4,450,000**	**2,100,000**	**100,000**

WARD 31 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Algoa Park, Windvogel, Erf 1542 Bethelsdorp, Balfour Heights (Smartie Town), Missionvale, Missionvale Garden Lots Phase 1, Missionvale Garden Lots Phase 2, Hillside Ext 9, Bethelsdorp

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	150,000	150,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230276	Tarring Of Gravel Roads- Priority 2	3,000,000	3,000,000		
20220078	Bethelsdorp Saltlake - Roadworks	-	-	6,000,000	6,000,000
20220080	Bethelsdorp Saltlake - Stormwater Reticulation	-	-	4,000,000	4,000,000
20220081	Bethelsdorp Saltlake - Water Reticulation	-	-	2,000,000	2,000,000
20220082	Bethelsdorp Saltlake - Sewer Reticulation	-	-	4,000,000	4,000,000
20220122	Roads-Reconstruction of Old PE-Uitenhage	6,000,000	6,000,000	10,000,000	

20230220	Upgrade and Development of Goldberg Saltlake		-	1,500,000	
20230012	Sanitation: Construction of Communal Ablution Facilities	591,300	591,300		
20240313	2025 ISUP -Vistarus/Rolihlahla -Jan, Xolani and Mpendula str	21,005,217	21,005,217		
20170022	Undeclared Informal Electrification	869,565	869,565		
20250040	WARD 31 Councillors Office: Purchase of office container		195,000		
20250066	MDRG - Reconstruction of Salt Lake - Jacks Street(Stormwater Channel 500m X 450mm)	-	2,782,609		
20250067	MDRG - Reconstruction of Salt Lake - Jacks Street(Roadworks 400m X 6m)	-	695,652		
20250068	MDRG - Upgrade & Restoration of Salt Lake - Siebritz Pond	-	2,173,913		
	Capital Total	**31,716,082**	**37,563,256**	**27,500,000**	**16,000,000**
Rectification	PE Bethelsdorp Erf 1542 (278)	900,000	900,000		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**32,716,082**	**38,563,256**	**27,600,000**	**16,100,000**

WARD 32 - The built-up area falls largely within the Urban Edge. The suburbs within this Ward are the following: Bethelsdorp, Salsoneville - Ext 16, Cleary Park - Ext 10, Hillside Ext 9, Missionvale, Erf 1542 Bethelsdorp, Salt Lake - Ext 8, Grootkloof Tip

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	100,000	100,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20230213	Upgrade and Development of Public Open Spaces -Chamois Park		-	1,700,000	
	Capital Total	**1,600,000**	**1,600,000**	**1,700,000**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**1,700,000**	**1,700,000**	**1,800,000**	**100,000**

WARD 33 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Govan Mbeki, Rocky Ridge - Ext 27, Kleinskool Area K, Bethelsdorp, KwaDwesi

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	100,000	100,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20230276	Tarring Of Gravel Roads- Priority 2	3,500,000	3,500,000		
20230130	Kleinskool Kliprand - Roadworks (HS)		-		3,000,000
20230131	Kleinskool Kliprand - Stormwater Reticulation		-		2,000,000
20230132	Kleinskool Kliprand - Water Reticulation (Human Settlements)		-		3,000,000
20230133	Kleinskool Kliprand - Sewer Reticulation		-		8,000,000
20240209	Mbeki Road Sidewalk – Ward 33		-		500,000
			-		
	Capital Total	**4,100,000**	**4,100,000**	**-**	**16,500,000**
Rectification	PE Govan Mbeki 2300 (1758)	6,720,000	6,720,000		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**10,920,000**	**10,920,000**	**100,000**	**16,600,000**

WARD 34 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Bethelsdorp, Rocky Ridge - Ext 27, Solomon Estates - Ext 28, Nickalisville, Fernwood Park - Ext 29, Arcadia North, Chatty Arcadia Ext 12, Extension 13					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20200338	E&E - Public Lighting	100,000	100,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230276	Tarring Of Gravel Roads- Priority 2	1,320,000	1,320,000		
20200054	Rehabilitation of Roads	1,000,000	1,000,000		
20230284	2024 ISUP- Construct 11kV power line from Bethelsdorp Sub	2,782,609	2,782,609		
20250042	WARD 34 Councillors Office: Installation of Anti-Climb Fence	-	187,000		
	Capital Total	**5,302,609**	**5,489,609**	**-**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**5,402,609**	**5,589,609**	**100,000**	**100,000**

WARD 35 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Sanctor Vars Vlei - Ext 14, Extensions 18 and 19, West End - Ext 11, Chatty Arcadia Ext 12, Bethelsdorp, Marock Road Informal Community					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20200338	E&E - Public Lighting	100,000	100,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20200050	Rehabilitate concrete roads	3,000,000	3,000,000		
20220094	Rehabilitation & Restoration of Chatty Library	1,200,000	1,200,000	2,000,000	
20230280	Upgrade and Development of Bethelsdorp Cemetery	100,000	89,700	100,000	500,000
20240151	Upgrade and Development of Public Open Spaces - Grover Park		-		1,600,000
			-		
			-		
	Capital Total	**4,900,000**	**4,889,700**	**2,100,000**	**2,100,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**5,000,000**	**4,989,700**	**2,200,000**	**2,200,000**

WARD 36 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: KwaDwesi, KwaDwesi Informal, KwaDwesi Extension					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20190294	Aluta Continua Access Road - Joe Slovo **(NB: A street that crosses two Wards)**	3,500,000	5,500,000	4,200,000	3,850,000
20210173	Road Traffic Calming Measures	100,000	100,000		
20200338	E&E - Public Lighting	100,000	100,000		
20220169	Construction of Bloemendal Arterial - Ward 36	2,000,000	-	5,000,000	10,000,000
20230276	Tarring Of Gravel Roads- Priority 2	3,500,000	3,500,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20210341	E&E Bulk infra establish New Sub-Booysens - Joe Slovo	10,434,783	10,434,783		
	Capital Total	**20,634,783**	**20,634,783**	**9,200,000**	**13,850,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**20,734,783**	**20,734,783**	**9,300,000**	**13,950,000**

WARD 37 - The built-up area falls largely within the Urban Edge. The suburbs within this Ward are the following: Kwanoxolo - Ext 37, Moeggesukkel, Bethelsdorp, Extension 36, Extension 35, Kleinskool Area K, Extension 34, Floral Park - Ext 33, Chatty Ext 31, Rocky Ridge - Ext 27

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	150,000	150,000		
20230105	Bethelsdorp Ext 32,34,36 - Roadworks (Human Settlements)	-	-	9,000,000	4,000,000
20230106	Bethelsdorp Ext 32,34,36 - Stormwater Reticulation	-	-	2,700,000	1,000,000
20230117	Bethelsdorp Ext 32,34,36 - Water Reticulation	-	-	4,000,000	1,000,000
20230119	Bethelsdorp Ext 32,34,36 - Sewer Reticulation	-	-	6,300,000	3,300,000
20230209	Upgrade and Development of Public Open Spaces - Bracken Park(Moved from Ward 43 to Ward 37)	1,700,000	1,768,000		
20240287	Extension 32,34,36 - Roadworks	7,756,522	7,756,522	-	-
20240312	Rensburg Sport field: Installation of Flood Lights	2,608,696	2,608,696		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230276	Tarring Of Gravel Roads- Priority 2	2,240,000	2,240,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20240288	Extension 32,34,36 - Stormwater Reticulation	2,908,696	2,908,696	-	-
20240273	Extension 32,34,36 - Water Reticulation	2,908,696	2,908,696	-	-
20240286	Extension 32,34,36 - Sewer Reticulation	5,817,390	5,817,390	-	-
	Capital Total	**27,190,000**	**27,258,000**	**22,000,000**	**9,300,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**27,290,000**	**27,358,000**	**22,100,000**	**9,400,000**

WARD 38 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Timothy Valley, Block 23 South Frans Valley, Block 23 North Kwanoxolo, Willowdene - Ext 21

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20190162	Upgrade and Development of Bloemendal Cemetery	600,000	850,000	600,000	
20230276	Tarring Of Gravel Roads- Priority 2	1,400,000	1,400,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20200338	E&E - Public Lighting	100,000	100,000		
	Capital Total	**3,200,000**	**3,450,000**	**600,000**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**3,300,000**	**3,550,000**	**700,000**	**100,000**

WARD 39 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Hunters Retreat, Kabega Park, Sherwood, Utopia, Kuene Park, Harmony, Van Der Stel, Rowallan Park

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	200,000	200,000		
20210173	Road Traffic Calming Measures	100,000	-		
20230277	Provision of Sidewalk - Phase 25	400,000	-		
20200051	Resurfacing tar roads	1,000,000	1,500,000		
20240206	Kragga Kamma Sidewalk- Ward 39		-		500,000
20200086	Rehabilitation of Bridge Structures		300,000		
			-		
	Capital Total	**1,700,000**	**2,000,000**	**-**	**500,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**1,800,000**	**2,100,000**	**100,000**	**600,000**

WARD 40 - This ward urban areas are largely coastal and rural villages that have their own urban edges, but large parts of this Ward is farming areas. The suburbs within this Ward are the following: Farmland, Woodridge, Witteklip Housing Development, Van Stadens River Mouth, Rocklands Housing Development, Hopewell, The Valleys, Poplar Grove, Masakane (Kuyga), Parkholme, Swinburne, Windomayne, The Flats, Verdun, Chinchilla Farm, Sea View Game Park, Hillside, Stone Kraal, Goedemoedsfontein East, Sea View West, Sea View Pump Station, Tembani, Fairview Racecourse, St Albans Prison, St Albans Housing Development, Blue Horizon Bay, Fitchholme, Rendalton,

Beachview, Westlands, Crockart Hope, Murray Park, Denholme, Kini Bay, Seaview, Greenbushes, Theescombe, Hunters Retreat, Kwanobuhle, Clarendon Marine					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20200338	E&E - Public Lighting	100,000	100,000		
20230275	Blue Horizon Bay Bulk Stormwater: Phase 1	500,000	500,000	500,000	500,000
20230276	Tarring Of Gravel Roads- Priority 2	3,000,000	3,000,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20210174	Roads - Peri - urban: Rehabilitation of gravel roads	2,000,000	2,000,000		
20230100	Seaview- Roadworks (Human Settlements)		-	7,200,000	6,000,000
20230101	Seaview Housing - Stormwater Reticulation (HS)		-	3,600,000	1,700,000
20230102	Seaview Housing - Water Reticulation (Human Settlements)		-	1,800,000	2,000,000
20230104	Seaview Housing - Sewer Reticulation (Human Settlements)		-	5,400,000	5,000,000
20170022	Undeclared Informal Electrification	1,739,130	1,739,130		
	Capital Total	**8,439,130**	**8,439,130**	**18,500,000**	**15,200,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**8,539,130**	**8,539,130**	**18,600,000**	**15,300,000**

WARD 41 - This built-up area falls largely within the Urban Edge. The suburbs within this Ward are the following: Bethelsdorp, Bloemendal, Chatty 3 And 4, Chatty Phase 3, Chatty Phase 4, Chatty Extension 4, Chatty Extension 5, Booysens Park, Chatty Extension 1, Chatty Extension 3, Chatty Phase 1, Ncebu Faku Village, Chatty Extension 2, Despatch, Farms Kariega, Joe Slovo, Joe Slovo West, KwaDwesi Informal, Westville North Area C, Daleview Extension Area A					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20162191	Construction of Joe Slovo Bridge – Ward 41	2,500,000	-	5,000,000	
20190294	Aluta Continua Access Road - Joe Slovo **(NB: A street crossing two Wards)**	6,500,000	9,000,000	7,800,000	7,150,000
20240308	Joe Slovo Sportfield:Grass Planting, Borehole installation,	1,304,348	2,004,348		
20200060	Rehabilitation of Stormwater Ponds	500,000	500,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230276	Tarring Of Gravel Roads- Priority 2	6,000,000	6,000,000		
20200063	Stormwater Improvements	1,000,000	1,000,000		
20200338	E&E - Public Lighting	150,000	150,000		
20220068	Khayamnandi Phase 5 - Roadworks (Human Settlements)	-	-	12,000,000	12,000,000
20220069	Khayamnandi Phase 5 - Stormwater Reticulation	-	-	6,000,000	6,000,000
20220070	Khayamnandi Phase 5 - Water Reticulation	-	-	3,000,000	3,000,000
20220071	Khayamnandi Phase 5 - Sewer Reticulation	-	-	9,000,000	9,000,000
20230012	Sanitation: Construction of Communal Ablution Facilities	791,300	791,300		
20230307	2024 ISUP - Joe Slovo Ward 41	18,396,522	28,751,739		
20240309	2025 ISUP - Khayamnandi -Nonkwiniza, Sakhisizwe, Ngcezi ward 41	18,396,522	29,012,609		
20170022	Undeclared Informal Electrification	2,608,696	2,608,696		
20200078	Intersection Improvements	-	500,000		
	Capital Total	**58,247,388**	**80,418,692**	**42,800,000**	**37,150,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**58,347,388**	**80,518,692**	**42,900,000**	**37,250,000**

WARD 42 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: KwaNobuhle Area 6, KwaNobuhle Area 7, KwaNobuhle Area 8, KwaNobuhle Area 8 Phase 2					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20200338	E&E - Public Lighting	100,000	100,000		
20240152	Upgrade and Development of Public Open Spaces - Melumzi		-		1,700,000
20210173	Road Traffic Calming Measures	100,000	100,000		
20230276	Tarring Of Gravel Roads- Priority 2	2,000,000	2,000,000		

20200054	Rehabilitation of Roads	1,000,000	1,000,000		
20240215	Ngonyama Street and Sidewalk (Ward 42)				500,000
	Capital Total	**3,200,000**	**3,200,000**	**-**	**2,200,000**
Top Structure	Uitenhage Kwanobuhle - ERF 8228 (111) 56 units (NMBM)	7,080,987	7,080,987		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**10,380,987**	**10,380,987**	**100,000**	**2,300,000**

WARD 43 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: KwaNobuhle Area 4, KwaNobuhle, Sikhotina, KwaNobuhle Area 6, KwaNobuhle Area 7, KwaNobuhle Area 7 (Phase 1)

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	100,000	100,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20200054	Rehabilitation of Roads	1,000,000	1,000,000		
20250176	MDRecG - Rehabilitation to Bridge and associated road works - Entrance to KwaNobuhle Ward 43	-	22,173,920		
20250177	MDRecG - Rehabilitation to Bridge and associated road works - Ponana Tini & Matanzima Bridge Reconstruction W	-	21,739,130		
	Capital Total	**1,600,000**	**45,513,050**	**-**	**-**
Top Structure	Kwanobuhle Area 8 Phase 4 (266) subs	700,000	700,000		
Top Structure	Uitenhage Kwanobuhle Area 7PH4 (242)	705,000	705,000		
	Ward Councillor's Discretionary Fund	100,000	1,405,000	100,000	100,000
	Total Capital & Operating	**3,105,000**	**48,323,050**	**100,000**	**100,000**

WARD 44 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: UDDI (Jagvlakte), KwaNobuhle Area 8, Area 3, KwaNobuhle Area 7 Phase 2, KwaNobuhle Area 7, KwaNobuhle Area 7 Phase 1, KwaNobuhle Area 4, Solomon Mhlangu, KwaNobuhle Area 8A, KwaNobuhle, KwaNobuhle Area 1, Area 4

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200225	Re-Construction of Kwanobuhle Library	12,230,000	230,000	5,000,000	
20210173	Road Traffic Calming Measures	100,000	100,000		
20200338	E&E - Public Lighting	150,000	150,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20230215	Upgrade and Development of Public Open Spaces -Jolobe Park		-	1,300,000	
20240322	Rehabilitation of Jabavu Stadium	2,500,000	2,500,000		
20250047	Ward 44 Office: Installation of motorised gate with concrete	-	120,000		
	Capital Total	**15,380,000**	**3,500,000**	**6,300,000**	**-**
Top Structure	Uitenhage Kwanobuhle Area 7PH4 (242)	705,000	705,000		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**16,185,000**	**4,305,000**	**6,400,000**	**100,000**

WARD 45 - The built-up area falls largely within the Urban Edge. The suburbs within this Ward are the following: Farms Kariega, Area 3, KwaNobuhle Area 11, KwaNobuhle Area 10, KwaNobuhle Area 9 Phase 2, KwaNobuhle Area 9 Gunguluza, KwaNobuhle Area 5, Kamesh Cell 3 (Phase 3), Lapland, Kamesh 2,Tiryville, Kamesh Cell 3 (Phase 2), KwaNobuhle (Garden Lots), Kariega

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20120030	Kwanobuhle Area 11 -Roadworks	11,200,000	23,040,000		
20170079	Kwanobuhle Area 11 - Stormwater	4,000,000	9,470,000		
20170081	Kwanobuhle Area 11 - Water Reticulation	800,000	1,200,000		
20170083	Kwanobuhle Area 11 - Sewer Reticulation	1,000,000	1,500,000		
20200054	Rehabilitation of Roads	1,000,000	1,000,000		
20200120	Reinforcement of Electricity Network- Uitenhage	1,000,000	4,000,000	1,000,000	1,000,000
20200188	E&E-Electrification of State Subsidised Houses	6,800,000	2,313,255		
20200338	E&E - Public Lighting	300,000	300,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20230015	Kwanobuhle Area 11 PH6: Roadworks	25,000,000	30,500,000		

20230017	Kwanobuhle Area 11 PH6: Stormwater Reticulation	7,000,000	8,500,000		
20230018	Kwanobuhle Area 11 PH6: Water Reticulation	1,000,000	1,250,000		
20230019	Kwanobuhle Area 11 PH6: Sewer Reticulation	3,000,000	3,600,000		
20230276	Tarring Of Gravel Roads- Priority 2	5,000,000	5,000,000		
20240211	Ngxangxosi Street and sidewalk (Ward 45)		-		500,000
20240217	Sagcaphe Street and sidewalk (Ward 45)		-		500,000
20250071	MDRG - Reconstruction of Mngwanza Street in Kariega	-	3,652,174		
			-		
	Capital Total	**67,200,000**	**95,425,429**	**1,000,000**	**2,000,000**
Top Structure	Tyriville 104 consolidation Sub	1,000,000	1,000,000		
Top Structure	Kwanobuhle Area 11 Phase 1-3 (1414 subs)	700,000	700,000		
Top Structure	Kwanobuhle Area 11 Phase 4 (564) subs	700,000	700,000		
Top Structure	Kamesh Erf 3179 (42) subs	3,454,140	3,454,140		
Top Structure	Kamesh Erf 12931 & 12872 (65) subs	1,727,070	1,727,070		
Top Structure	Kamesh Erf 10015 (12) subs	1,000,000	1,000,000		
Rectification	Uitenhage Area 5 (245)	1,988,000	1,988,000		
Rectification	Uitenhage Gunguluza Area 9 (745)	5,712,000	5,712,000		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**83,581,210**	**111,806,639**	**1,100,000**	**2,100,000**

WARD 46 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: KwaNobuhle Area 01, KwaNobuhle Area 02, John Gomono, Area 3A, Chris Hani/Ramaphosa Area 5A, Chris Hani/Ramaphosa Phase 2, Eric Dodd, Alexander Park Industrial, De Mist, Dr Brawn, Despatch (Commonage), Kariega Commonage, Despatch (VW Test Track)

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	175,000	175,000		
20230277	Provision of Sidewalk - Phase 25	400,000	-		
20200054	Rehabilitation of Roads	1,000,000	-		
20240207	Hobo Hobo Street and sidewalk (Ward 46)		-		500,000
20230276	Tarring Of Gravel Roads- Priority 2	-	5,600,000		
20250070	MDRG - Reconstruction of Jabavu Footbridge in Kariega	-	5,826,087		
20250072	MDRG - Reconstruction of De Mist Canalin Kariega	-	10,434,783		
20250073	MDRG - Reconstruction of Fourie Street in Kariega	-	2,608,696		
	Capital Total	**1,575,000**	**24,644,566**	**-**	**500,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**1,675,000**	**24,744,566**	**100,000**	**600,000**

WARD 47 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Farms Kariega, KwaNobuhle Area 2, Area 3, Joe Modise Peace Village Phase 1, Joe Modise Peace Village Phase 2 Area 3, Joe Modise Peace Village Phase 2 Area 1, KwaNobuhle Area 01, Jolobe Area 02 Informal Area, Peace Village, Joe Modise Peace Village Phase 2 Area 2, Chris Hani/Ramaphosa Phase

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20190168	Upgrade and Development of Matanzima Cemetery	500,000	500,000	500,000	
20190283	Upgrade of Uitenhage Dog Pound	500,000	500,000		
20240296	Afghanistan -Roadworks (From Ward 50 To Ward 47)	869,565	-		
20240298	Afghanistan - Stormwater Reticulation (From Ward 50 To Ward 47)	326,087	-		
20240276	Afghanistan - Water Reticulation (From Ward 50 To Ward 47)	326,087	-		
20240293	Afghanistan - Sewer Reticulation (From Ward 50 To Ward 47)	652,174	-		
20230276	Tarring Of Gravel Roads- Priority 2	1,470,000	1,470,000		
20210173	Road Traffic Calming Measures	100,000	100,000		
20200054	Rehabilitation of Roads	1,000,000	1,000,000		
20200338	E&E - Public Lighting	175,000	175,000		
20230208	Upgrade and Development of Relu Park	1,600,000	1,600,000		
20240213	Siwani Street and sidewalk (Ward 47)		-		500,000
20250084	Rehabilitation of Langa Memorial	-	5,000,000		
			-		
	Capital Total	**7,518,913**	**10,345,000**	**500,000**	**500,000**
Top Structure	Joe Modise 15 subs	1,000,000	1,000,000		
Top Structure	Uitenhage Doornhoek 40 Units (NMBM)	3,454,140	3,454,140		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**12,073,053**	**14,899,140**	**600,000**	**600,000**

WARD 48 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Central, Cape Road Industrial, Kariega Commonage, Riverside Industrial, Afghanistan Informal Community, Blikkiesdorp, Gerald Smith, Curry, Kariega Sport Fields, Mc Naughton, College Hill, Joe Slovo Kariega, Middle Street, Kariega, Kariega Railway, Jubilee Cemetery, Jubilee Park

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20190283	Upgrade of Uitenhage Dog Pound		-	500,000	
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20200233	Rehabilitation of Main Pavillion - Uitenhage sports fields	1,000,000	2,000,000	1,000,000	
20200277	Uitenhage infill sites / In Situ- Roadworks	-	-		
20200278	Uitenhage Infill Sites / In Situ - Stormwater	-	-		
20200279	Uitenhage Infill Sites / In Situ - Water Reticulation	-	-		
20200280	Uitenhage Infill Sites/ In Situ - Sewer Reticulation	-	-		
20200338	E&E - Public Lighting	150,000	150,000		
20230170	- 500,000				
20230217	Upgrade and Development of Public Open Spaces -Sipres Park		-	1,200,000	
20240216	Wildolive Road and sidewalk (Ward 48)		-		500,000
20240291	McCarthyLand -Roadworks (From Ward 50 To Ward 48)	1,739,130	-		
20240292	McCarthyLand - Stormwater Reticulation (From Ward 50 To Ward 48)	652,174	-		
20240275	McCarthyLand - Water Reticulation (From Ward 50 To Ward 48)	652,174	-		
20240290	McCarthyLand - Sewer Reticulation (From Ward 50 To Ward 48)	1,304,348	-		
20240302	Allanridge West -Roadworks (From Ward 50 To Ward 48)	3,826,087	-		
20240303	Allanridge West - Stormwater Reticulation (From Ward 50 To Ward 48)	1,434,783	-		
20240277	Allanridge West - Water Reticulation (From Ward 50 To Ward 48)	1,434,783	-		
20240300	Allanridge West - Sewer Reticulation (From Ward 50 To Ward 48)	2,869,565	-		
20240305	Erven 818 -Roadworks	1,600,000	1,600,000		
20240314	2025 ISUP - Construction of Middle Street ward 48	10,434,783	4,941,740		
20240285	Erven 818 - Stormwater Reticulation	600,000	600,000		
20240278	Erven 818 - Water Reticulation	600,000	600,000		
20170022	Undeclared Informal Electrification	2,173,913	2,173,913		
20200058	Reconstruction of open canals Metro wide	2,000,000	2,000,000		
20240304	Erven 818- Sewer Reticulation	1,200,000	1,200,000		

20250178	MDRecG - Partial Rehabilitation of2.5 km of the Cat Canal - ward 48	-	22,173,910		
20250083	MDRG: Replacement of Collapsed/ Burst Pipelines (Jones & Taylor Street - Kariega CBD)	-	434,780		
	Capital Total	**34,071,740**	**38,274,343**	**3,200,000**	**500,000**
Top Structure	Uitenhage Joe Slovo 216 PH 2	863,535	863,535		
Top Structure	Uitenhage Joe Slovo 398 subs	690,828	690,828		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**35,726,103**	**39,928,706**	**3,300,000**	**600,000**

WARD 49 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Rosedale, Kariega, Mountain View, Thomas Gamble, Allanridge West, Infill Area, Farms Kariega

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	150,000	150,000		
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20200054	Rehabilitation of Roads	1,000,000	1,000,000		
20230211	Upgrade and Development of Public Open Spaces -Spreeu Park	1,600,000	1,500,000		
20230216	Upgrade and Development of Public Open Spaces - Lanner Park	1,500,000	1,500,000	-	
			-		
	Capital Total	**4,650,000**	**4,550,000**	**-**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**4,750,000**	**4,650,000**	**100,000**	**100,000**

WARD 50 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Mandelaville, Rosedale, Kariega, Mc Naughton, Kabah Langa Phase 4, Kabah Langa Phase 5, Middle Street, Kabah Lange Greenfields, Limekaya Informal Community, Kabah 17th Ave (Mija), Kabah Langa (Phase 3), Kabah Langa (Phase 2), Kariega Commonage, Mandela 1 (Pola Park)

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200277	Uitenhage infill sites / In Situ- Roadworks	-	-		
20200278	Uitenhage Infill Sites / In Situ - Stormwater	-	-		
20200279	Uitenhage Infill Sites / In Situ - Water Reticulation	-	-		
20200280	Uitenhage Infill Sites/ In Situ - Sewer Reticulation	-	-		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20200058	Reconstruction of open canals Metro wide	2,000,000	2,000,000		
20200338	E&E - Public Lighting	150,000	150,000		
20210227	Upgrade and Development of Kabah Cemetery (From Ward 51 To Ward 50)	600,000	610,300	600,000	600,000
20230277	Provision of Sidewalk - Phase 25	400,000	400,000		
20240278	Erven 818 - Water Reticulation	600,000	600,000		
20240285	Erven 818 - Stormwater Reticulation	600,000	600,000		
20240304	Erven 818- Sewer Reticulation	1,200,000	1,200,000		
20240305	Erven 818 -Roadworks	1,600,000	1,600,000		
	Capital Total	**8,150,000**	**8,160,300**	**600,000**	**600,000**
Top Structure	Uitenhage Kabah Langa PH6 54 Units (NMBM)	6,908,280	6,908,280		
Rectification	Uitenhage Langa 335	3,528,000	3,528,000		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**18,686,280**	**18,696,580**	**700,000**	**700,000**

WARD 51 - The built-up area falls largely within the Urban Edge. The suburbs within this Ward are the following: Kariega Commonage, Janssendal, Leyvale, Vanes Estate, Central, College Hill, Penford, Mosel, Valleisig, Scheepershoogte, Van Riebeeck Hoogte, Strelizia Park, Fairbridge Heights, Kariega Golf Course, Strelizia Park Extension, Winterhoek Park Extension, Winterhoek Park, Farms Kariega **51**

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	150,000	150,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20240130	Upgrade and development - Springs Resort(Moved from Ward 996 to Ward 51)	200,000	200,000		
	Capital Total	**1,350,000**	**1,350,000**	**-**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**1,450,000**	**1,450,000**	**100,000**	**100,000**

WARD 52 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Manor Heights, Reservoir Hills, Khayamandi Area 1 And B, Daleview, Daleview Ext Area A, Sentraal, Heuwelkruin, Bothasrus, Campher Park, Despatch

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200196	Development of waste disposal facilities (Koedoeskloof)	2,000,000	2,000,000		
20200051	Resurfacing tar roads	1,000,000	850,000		
20200125	Reinforcement of Electricity Network- Despatch (From Ward 990 to Ward 52)	2,500,000	2,500,000	2,500,000	2,500,000
20200338	E&E - Public Lighting	50,000	50,000		
20240153	Upgrade and development of public open spaces – Compher park (Moved from Ward 8 to Ward 52)	-	-	-	1,600,000
20170022	Undeclared Informal Electrification	6,086,957	6,086,957		
20210173	Road Traffic Calming Measures		150,000		
	Capital Total	**11,636,957**	**11,636,957**	**2,500,000**	**4,100,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**11,736,957**	**11,736,957**	**2,600,000**	**4,200,000**

WARD 53 - The built-up area falls largely within the Urban Edge. Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Azalea Park, Windsor Park, Retief, Heuwelskruin, Sentraal, Farms Kariega, Rosedale, Rosedale Ext. 1, Rosedale Ext. 2, Kabah Langa (Phase 1), Kabah Langa (Phase 2), Riverside Park, Connonville, Colchester, Despatch, Kariega, Farmland, Coega

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20170022	Undeclared Informal Electrification	2,173,913	2,173,913		
20190171	PH - Upgrade and Development of Motherwell Cemetery	800,000	800,000	800,000	
20190236	Construction of Coegakop Water Treatment Works (NON-MDRG) (Moved from Ward 991 to Ward 53)	250,000	3,850,000		
20200338	E&E - Public Lighting	100,000	100,000		
20210281	Construction of Animal Control Facility(Relevant Directorate's Project Manager must explain to Ward Cllr project's vicinity)	2,000,000	-		
20230266	Stormwater Improvements Ikamvelihle: Ponds rehabilitation	1,500,000	1,500,000	1,500,000	1,500,000
20230267	Cannonville / Colchester: Stormwater improvements - road cons	2,000,000	2,000,000	2,000,000	2,000,000
20230276	Tarring Of Gravel Roads- Priority 2	3,500,000	3,500,000		
20240132	Water drainage and roads at Motherwell Cemetery (Moved from Ward 998 to Ward 53)	3,000,000	3,000,000		3,000,000
20250065	MDRG - Reconstruction of Moegesukkel Access Road	-	4,938,435		
20250074	MDRG - Reconstruction of Stormwater Drainage System at Moegesukkel Access Road	-	1,234,609		
20240163	REINFORCEMENT OF ELECTRICITY NETWORKS-COEGA - Internal funds (From Ward 990 to Ward 53)	1,000,000	1,800,000	1,000,000	1,000,000
	Capital Total	**16,323,913**	**24,896,957**	**5,300,000**	**7,500,000**
Top Structure	Uitenhage Rosedale 249 subs	6,498,885	6,498,885		
Top Structure	Uitenhage Rosedale 299 PH 2	3,635,350	3,635,350		
Rectification	Colchester 131	840,000	840,000		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000

	Total Capital & Operating	27,398,148	35,971,192	5,400,000	7,600,000

WARD 54 - Ward is completely within the Urban Edge. The suburbs within this Ward are the 2following: N.U. 12, Tjoksville 400, N.U. 30, N.U. 29, N.U. 10, N.U. 11

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	400,000	400,000		
20240311	2025 ISUP - Motherwell NU12 (Area C) - ward 54	18,011,304	18,011,304		
20230276	Tarring Of Gravel Roads- Priority 2	5,000,000	5,000,000		
20170022	Undeclared Informal Electrification	4,347,825	4,347,825		
20210345	E&E Construction of 22KV Feeder to Motherwell NU30 - Ward 54	1,826,087	1,826,087		
20250041	Ward 54 Office: Office Container & Installation of Fence	-	400,000		
	Capital Total	**29,585,216**	**29,985,216**	**-**	**-**
Top Structure	Motherwell NU30 - (200) 45 units (NMBM)	4,235,638	4,235,638		
Top Structure	Motherwell NU30 - 1820 (200)	10,635,350	10,635,350		
Top Structure	PE Motherwell NU29 (2101)	1,000,000	1,000,000		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**45,556,204**	**45,956,204**	**100,000**	**100,000**

WARD 55 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Greater Tjoksville (Steve Tshwete Village), N.U. 1, N.U. 11, N.U. 10

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20190283	Upgrade of Uitenhage Dog Pound (Relevant Directorate's Project Manager must explain to Ward Cllr project's vicinity)		-		500,000
20200338	E&E - Public Lighting	250,000	250,000		
20230276	Tarring Of Gravel Roads- Priority 2	4,000,000	4,000,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20240154	Upgrade and development of public open spaces - Feni Park	1,478,261	1,478,261		1,600,000
			-		
	Capital Total	**6,728,261**	**6,728,261**	**-**	**2,100,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**6,828,261**	**6,828,261**	**100,000**	**2,200,000**

WARD 56 - The built-up area falls largely within the Urban Edge. The suburbs within this Ward are the following: N.U. 1, N.U. 2, N.U. 10, Ramaphosa Village N.U.1, Ikamvelihle (North of Addo and Coega), Motherwell, N.U. 29

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200054	Rehabilitation of Roads	1,000,000	1,000,000		
20230276	Tarring Of Gravel Roads- Priority 2	1,000,000	1,000,000		
20200338	E&E - Public Lighting	250,000	250,000		
	Capital Total	**2,250,000**	**2,250,000**	**-**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**2,350,000**	**2,350,000**	**100,000**	**100,000**

WARD 57 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: N.U. 9, Greater Tjoksville (Steve Tshwete Village), N.U. 7, N.U. 8

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20190157	SRAC: Motherwell library roof replacement	200,000	200,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20200338	E&E - Public Lighting	250,000	250,000		
20230255	Rehabilitation of Motherwell Library	500,000	-		5,000,000
20230276	Tarring Of Gravel Roads- Priority 2	1,000,000	1,000,000		
	Capital Total	**2,950,000**	**2,450,000**	**-**	**5,000,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**3,050,000**	**2,550,000**	**100,000**	**5,100,000**

WARD 58 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: Umlambo N.U. 4, N.U. 4B, N.U. 5, N.U. 6, N.U. 8, N.U. 9

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	250,000	250,000		
20230276	Tarring Of Gravel Roads- Priority 2	1,000,000	1,000,000		
20200054	Rehabilitation of Roads	1,000,000	1,000,000		
20220099	Upgrade of Raymond Mhlaba Swimming Pool	2,000,000	500,000	1,500,000	
20230205	Upgrade and Development of Public Open Spaces -Bikana Park	1,700,000	1,700,000		
			-		
			-		
	Capital Total	**5,950,000**	**4,450,000**	**1,500,000**	**-**
Top Structure	Motherwell High Density (109) subs	1,000,000	1,000,000		
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**7,050,000**	**5,550,000**	**1,600,000**	**100,000**

WARD 59 - Ward is completely within the Urban Edge. The suburbs within this Ward are the following: N.U. 5, N.U. 6, N.U. 7

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20200338	E&E - Public Lighting	250,000	250,000		
20200060	Rehabilitation of Stormwater Ponds	500,000	500,000		
20230276	Tarring Of Gravel Roads- Priority 2	1,000,000	1,000,000		
20230203	Upgrade and Development of Public Open Spaces - Mthwaku Park (From Ward 57 to 59)	2,000,000	2,000,000		
20200054	Rehabilitation of Roads	1,000,000	1,000,000		
20200051	Resurfacing tar roads	1,000,000	1,000,000		
20240317	EDTA: Motherwell NU 29 - Food Garden	173,913	173,913		
	Capital Total	**5,923,913**	**5,923,913**	**-**	**-**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**6,023,913**	**6,023,913**	**100,000**	**100,000**

WARD 60 - The built-up area falls largely within the Urban Edge. The suburbs within this Ward are the following: Redhouse, Markman Industrial, Joorst Park, St Georges Strand, Phase 3 Ext 5, Phase 3 Ext 3, Phase 3 Ext 1, Phase 3 Ext 4, Phase 3 Ext 2, Phase 2 Stage 1 and 2, Coega Construction Village, Phase 1, Blue Water Bay, Bluewater Beach, Brickfields, Redhouse Village, Perseverance Industrial, Deal Party, Coega, Blue Water Bay Beach, Motherwell, Bethelsdorp, Amsterdamhoek, Wells Estate, Ibhayi, New Brighton, Swartkops

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20170022	Undeclared Informal Electrification	7,391,306	7,391,306		
20190153	Beach Development - Wells Estate		-		600,000
20200064	Motherwell Canal Wetlands	500,000	-	500,000	500,000
20200115	Reinforcement of Electricity Network- Wells Estate	1,000,000	1,000,000	1,000,000	1,000,000

20200188	E&E-Electrification of State Subsidised Houses	-	910,000		
20200338	E&E - Public Lighting	300,000	300,000		
20220108	Upgrade of coastal infrastructure -Bluewater Bay Ablution	200,000	200,000	1,000,000	
20230204	Upgrade and Development of Public Open Spaces - Matyeni Park	1,300,000	1,300,000		
20230256	Wells Estate Beach - Upgrade Infrastructure	2,000,000	500,000		
20230265	Wells Estate - Access Road - Tyinirha & Bhunga Roads	2,000,000	-	2,000,000	2,000,000
20230276	Tarring Of Gravel Roads- Priority 2	3,500,000	3,500,000		
20240238	EDTA : Perimeter Wall at Market (Moved from Ward 999 to Ward 60)	5,000,000	5,000,000		
20240239	EDTA: Cold-rooms and Banana Ripening Facilities at Market (Moved from Ward 999 to Ward 60)	2,000,000	2,000,000		
	Capital Total	**25,191,306**	**22,101,306**	**4,500,000**	**4,100,000**
	Ward Councillor's Discretionary Fund	100,000	100,000	100,000	100,000
	Total Capital & Operating	**25,291,306**	**22,201,306**	**4,600,000**	**4,200,000**

WARD 990 – Crosscutting projects

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20070209	Substation Fibre Optic Backbone	2,000,000	2,000,000	2,000,000	1,000,000
20150028	Refurbishment of Power Transformers	7,500,000	13,500,000	8,500,000	8,500,000
20170022	Undeclared Informal Electrification		1,395,000		
20170045	Distribution Substation Building Refurbishment Programme	1,000,000	1,000,000	1,000,000	1,000,000
20182551	HV Transmission Line	22,966,820	500,006		
20200105	Low Voltage Reticulation Improvement	500,000	500,000	500,000	500,000
20200113	Reinforcement of Electricity Network- North	1,000,000	2,400,000	1,000,000	1,000,000
20200137	Procurement of Metering Products	4,000,000	4,000,000	4,000,000	4,000,000
20200188	E&E-Electrification of State Subsidised Houses	1,094,200	2,826,180	26,839,200	26,839,200
20200203	HV Line Refurbishment (66 & 132KV)	3,000,000	3,000,000	3,000,000	3,000,000
20200207	Reinforcement of Electricity Network - Coega IDZ	25,000,000	25,000,000	25,000,000	
20200209	Public Contribution - Private Township Development	5,000,000	3,500,000	5,000,000	5,000,000
20200330	E&E- HV Circuit breakers replacement at major substations	2,500,000	1,500,000	3,000,000	3,000,000
20200332	E&E Chelsea MV upgrade	100,000	100,000	5,000,000	5,000,000
20200333	E&E- Deal Party 22kV Upgrade		-		600,000
20200337	E&E - Mabandla MV Upgrade	11,021,739	11,966,739	2,500,000	1,000,000
20200338	E&E - Public Lighting		-	10,000,000	10,000,000
20200339	E&E Miscellaneous Mains and Substations	13,000,000	13,000,000	13,000,000	13,000,000
20210092	Public Lighting - Retro fit	10,000,000	10,000,000	10,000,000	10,000,000
20210094	Relay Replacement	1,000,000	1,000,000	1,000,000	1,000,000
20210095	Gas Turbine Refurbishment	3,000,000	-	3,000,000	3,000,000
20210372	E&E - EEDSM Energy Efficient Public Lighting	6,086,960	4,617,395	6,086,960	7,391,310
20240169	Renewable Energy projects for self-consumption	100,000	100,000	500,000	500,000
20240171	LV Line Refurbishment	700,000	700,000	700,000	700,000
20240172	MV Line Refurbishment	1,300,000	1,300,000	1,300,000	1,300,000
			-		
			-		
			-		
	Capital Total	**121,869,719**	**103,905,320**	**132,926,160**	**107,330,510**

WARD 991 - Crosscutting projects					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20042883	Water Services: Older Dams Pipelines Augmentation	6,000,000	6,000,000	6,500,000	7,000,000
20080094	Water Services: Rehabilitation of Dams	2,000,000	2,000,000	3,000,000	3,000,000
20182414	Groundwater :Drought :Drilling & Equipping of Boreholes	500,000	-	500,000	500,000
20182415	1412: Rehabilitation of Loerie Water Treatment Works	5,000,000	5,000,000	3,000,000	3,000,000
20190104	Connections and Water Meters	5,000,000	7,000,000	3,000,000	3,000,000
20190163	Water Services: Purchase of New Vehicles	10,000,000	10,000,000	10,000,000	10,000,000
20190235	Water Services: Rehabilitation of Water Pump Stations	13,000,000	16,008,990	14,000,000	15,000,000
20190237	Water Services: Bulk Water Metering + Control	5,000,000	5,000,000	5,500,000	6,000,000
20190238	Water Services: Upgrading of Churchill Water Treatment Works	17,000,000	11,661,790	20,500,000	46,000,000
20190239	Water Services: Installation of Zone Water Meters	14,500,000	18,500,000	23,985,730	28,000,000
20190241	Water Services: Purchase of Telemetry Equipment	5,000,000	6,252,340	6,000,000	7,000,000
20190242	Water Services: Upgrading Groendal Water Treatment Works	3,000,000	6,000,000	1,000,000	1,000,000
20190291	Water Services: Rehabilitation of Reservoirs	25,000,000	18,925,000	25,000,000	16,000,000
20200008	Water: Installation of Standpipes and Associated Water Meter	1,000,000	1,000,000	4,000,000	4,000,000
20200143	Water: Purchase and Installation of Water Meters	6,600,000	17,036,400		
20200151	Renewal of Water Pipelines	69,009,610	80,959,610	36,930,450	23,300,000
20200318	Water: Purchase of Computer Equipment	300,000	300,000	400,000	500,000
20200321	Water: Purchase of Furniture & Office Equipment.	600,000	740,000	600,000	600,000
20210274	Upgrade of Linton Grange WTW		-	4,000,000	4,000,000
20210280	Renewal of Elandsjagt Water Treatment Works	3,000,000	5,175,000	4,000,000	5,000,000
20230011	Installation of Standpipes & associated infrastructure-ISUP	5,100,870	2,492,170		
20230224	RBIG: Construction of Motherwell to Bethelsdorp Pipeline	130,434,780	130,434,780	173,913,040	
20230226	RBIG: Borehole Exploration & Development	86,956,520	86,956,520	165,217,390	
20240057	Water Services: Rehabilitation of Nooitgedagt WTW	6,500,000	7,050,000	1,000,000	1,000,000
20240067	Water: Purchase of Small Plant & Equipment	300,000	315,000	400,000	500,000
20240117	Water: Purchase + Install Advanced Meter Infrastructure	12,000,000	1,000,000	13,000,000	14,000,000
20240119	Water: Purchase of Instrumentation for Water Analysis	5,500,000	6,483,210	5,500,000	5,500,000
20240168	Water: Construction of Melbrookes Pipeline	10,000,000	-	4,000,000	
20250170	MDRG: Construction & Rehabilitation of a washed pipelines in the Brak River		5,217,390		
20240170	Water: Construction of Chatty 450 GRP Pipeline	5,000,000	-	15,000,000	
20240173	Water: Construction of Greenbushes Pipeline	1,000,000	-	1,000,000	1,000,000
20250028	DISASTER: Install Standpipes & associate infrastructure-ISUP		2,608,700		
	Capital Total	**454,301,780**	**460,116,900**	**550,946,610**	**204,900,000**

WARD 992 - Crosscutting projects					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20182423	BEP: Supply and install communal ablutions	10,000,000	10,000,000	5,000,000	10,000,000
20182418	Augment Collector Sewer Walmer Heights & Mount Pleasant(Ward 3 & Ward 4)	25,000,000	-		500,000
20182425	Lorraine-Bulk Sewer Augmentation		-		6,000,000
20182428	1411:Swartskops Low Level Collector Sewer Upgrade	8,500,000	-	4,000,000	5,000,000
20182431	Fishwater Flats WWTW Grit & Sludge Treatment Facility	27,000,000	250,000	50,000,000	2,000,000
20182540	Fitzpatrick New Sewerage Pump Station		-		1,000,000
20190245	Sanitation: Upgrade of Cape Recife WWTW	-	-	-	-
20190247	Sanitation: Upgrading of Despatch Reclamation Works	500,000	915,000		500,000
20190248	Sanitation: Upgrading of Kelvin Jones WWTW	500,000	5,995,230		2,300,000
20190249	Sanitation: Upgrade of Rocklands WWTW	500,000	846,000		500,000
20190250	Sanitation: Jagvlakte Bulk Sewer		-	3,200,000	23,000,000
20190253	Sanitation Services: Seaview Bulk Sewerage		-	250,000	2,500,000
20190255	Sanitation: Sewer Protection for Collector Sewers		-	100,000	250,000
20190256	Sanitation: Kwazakhele Collector Sewer Augmentation: Phase 3	3,000,000	-	11,245,560	15,000,000
20190257	Sanitation: Rehabilitation of Pump Stations	15,500,000	26,967,250	7,000,000	20,000,000
20190258	Sanitation: Sampling Station Equipment	500,000	410,000	250,000	1,000,000
20190259	Sanitation: Purchase of Telemetry Equipment for Pump Station	2,000,000	1,500,000		

20190278	Sanitation Services: Upgrading of Fishwater Flats WWTW	1,000,000	17,000,000	100,000	10,000,000
20200159	Renewal of Mechanical Equipment at Driftsands WWTW		1,759,120		
20200160	Construction of Florida Heights Bulk Sewer		-	100,000	1,000,000
20200161	Upgrade of Melbrooks Bulk Sewer		-	1,500,000	22,000,000
20210244	Sanitation: Upgrade at Brickfields WWTW	750,000	1,868,000	100,000	2,500,000
20230268	Motherwell-Brickfields Sewer Siphon Upgrade	2,000,000	500,000	2,000,000	10,000,000
20230269	Bulk Sewers: Joe Slovo, Mandelaville & Allenridge West UIT - (Wards 48, 49 & 50)	3,500,000	-	6,000,000	12,000,000
20230270	Paapenkuil Main Sewer Augmentation		-	1,000,000	5,000,000
20230273	Hydraulic Upgrading of Kelvin Jones WWTW	2,000,000	-	7,000,000	30,000,000
20230336	Sanitation: Purchase of Chemical Toilets	6,495,650	-		
20240058	Sanitation Services: Rehabilitation of Kwanobuhle WWTW	1,000,000	1,223,850		500,000
20240178	Renew of Mechanical & Electrical Equipment - Driftsands WWTW	2,500,000	2,500,000	500,000	2,500,000
20240179	Renew of Mechanical & Electrical Equipment -Cape Recife WWTW	7,250,000	4,624,950	500,000	2,500,000
20240180	Renew of Mechanical & Electrical Equipment-Kelvin Jones WWTW	2,000,000	2,000,000	250,000	2,500,000
20240181	Renewal of Mechanical & Electrical Equipment of FWF WWTW	4,000,000	6,325,050	1,500,000	2,500,000
20240182	Renew of Mechanical & Electrical Equipment-Despatch Reclamat	2,000,000	2,000,000	250,000	2,500,000
20240183	Renewal of Mechanical & Electrical Equipment-Kwanobuhle WWTW	1,000,000	1,000,000	500,000	2,500,000
20240184	Upgrading of Driftsands WWTW		-		2,500,000
20240186	Sanitation: Renewal of Swartkops Screw Pump Station	1,500,000	-	500,000	2,000,000
20240189	Sanitation: Purchase of Telemetry/ SCADA System	3,200,000	4,700,000	2,000,000	3,500,000
20250171	MDRG: Construction and Rehabilitation of Kelvin Jones Wastewater Treatment Works	-	6,086,950		
20240218	Renew: Mechanical and Electrical Equipment-Brickfields WWTW	750,000	1,050,000		
20240221	Renew of Mechanical and Electrical Equipment -Rocklands WWTW	2,000,000	2,000,000		
20240227	Sanitation: Renewal of Sewerage Pipelines & Infrastructure	39,631,290	62,435,510	8,000,000	8,430,340
20240265	Sanitation: Cape Recife Construction of Rising Main Pipeline	20,500,000	-	10,000,000	5,200,000
20240301	Supply & Install equipment at Motherwell7 Sewer Pump Station	5,852,170	5,852,170		
	Capital Total	**201,929,110**	**169,809,080**	**122,845,560**	**219,180,340**

WARD 993 - Crosscutting projects

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20170131	Air Pollution Monitoring Equipment				
20170144	Metro Police: Purchase of Furniture and Office Equipment	800,000	800,000		200,000
20182533	Disaster Management: Equipment for supply of Solar Energy	1,000,000	1,000,000		
20182535	Metro Police: Purchase of Firearms		-		500,000
20182549	Upgrade of Commercial Meters - Remote Metering	200,000	10,200,000	500,000	500,000
20182550	Smart Pre-Payment Meters	200,000	200,000	500,000	500,000
20190106	Small Plant & Equipment	3,000,000	1,742,000	4,000,000	4,000,000
20190122	Purchase of Computer Equipment - Traffic		500,000		300,000
20190123	Purchase of Computer Equipment - Fire & Emergency	200,000	200,000	300,000	300,000
20190124	Purchase of Computer Equipment - Disaster Management		-		200,000
20190125	Purchase of Computer Equipment - Security Services	400,000	351,000		
20190126	Purchase of Computer Equipment - Metro Police	500,000	500,000		200,000
20190228	Purchase of Radios for Safety and Security Directorate	6,000,000	-	6,000,000	6,000,000
20190289	New Laboratory equipment - Scientific Services	-	-	-	
20190290	Replacement of Laboratory equipment - Scientific Services	-	-	-	
20200027	Specialised Medical Equipment	200,000	200,000	100,000	200,000
20200070	Traffic Control Equipment	1,000,000	2,000,000	3,000,000	2,000,000
20200163	Purchase of Furniture for Traffic & Licensing		-		200,000
20200201	Supervisory Control - Equipment Upgrade	1,000,000	1,000,000	1,000,000	1,000,000
20200262	Replacement of Old Laptops and Desktop PC's	200,000	425,000	200,000	100,000
20210199	Purchase of Server for South End Fire Station		-		200,000
20210214	Roads: Purchase of Computer and Equipment	400,000	400,000	400,000	
20210219	PH: Purchase of Computer Equipment	800,000	1,200,000	800,000	800,000
20210220	PH: Purchase of Office Furniture	200,000	200,000	200,000	200,000
20210233	PH: Purchase of Plant and Equipment	200,000	200,000	200,000	200,000
20210243	Sanitation: Purchase of Computer Equipment	250,000	380,000	250,000	500,000
20210377	Safer City: Servers for Intelligent Operations System	3,611,950	3,611,950		

20210378	Safer City: Fibre Optic Cabling for CCTV cameras	2,000,000	2,000,000		
20210379	Safer City: Purchase &Install IP & smart cameras	4,750,000	4,750,000		
20210380	Safer City: New CCTV Software System with smart technology	4,758,050	4,758,050		
20210381	Safer City: Purchase &Installation of Video Wall Equipment	1,300,000	1,300,000		
20210385	Safer City: Purchase of Computer Equipment	260,000	260,000		
20210386	Safer City: Furniture and Equipment for Control Room	200,000	200,000		
20210387	Safer City: Control Room Upgrade	470,000	470,000		
20220112	Purchase of Computers and Computer Equipment	2,000,000	2,000,000	1,000,000	1,000,000
20230053	Woolboard Council Chamber: Recording system and microphones	-	850,000		
20230103	Security Purchase of Law Enforcement Equipment		-	1,500,000	
20230107	Security Purchase of Firearms		-	250,000	500,000
20230108	Metro Police Purchase of Law Enforcement Equipment	900,000	900,000	200,000	300,000
20230113	Traffic: Purchase of Firearms		-	1,000,000	500,000
20230163	Metro Police: Purchase of Furniture and Office Equipment		-	500,000	
20230166	Security: Purchase of Furniture & Office Equipment		-	500,000	300,000
20230173	Traffic: Purchase & Install Law Enforcement Equipment	1,500,000	-	1,000,000	
20230174	Security: Purchase & install camera for surveillance vehicle		-	1,500,000	
20230175	Traffic: Purchase of Moving Violation Equipment (MVR) & Veh		-	1,000,000	
20230176	Traffic: Purchase of roadblock trailer with signage		-	300,000	
20230181	Purchase of ICT infrastructure and equipment	13,000,000	13,000,000	15,000,000	18,000,000
20230249	Purchase of furniture for Mendi Arts Centre	500,000	500,000		
20230296	Replacement of Revenue Sub-Directorate Computer Equipment		-	300,000	100,000
20230300	Replacement of Air-Conditioning Units: Customer Care Centres	250,000	250,000		
20230301	Replacement of Vending POS Equipment	200,000	-		
20230322	Roads - Office Furniture	100,000	77,967	100,000	100,000
20240096	Traffic: Purchase of Small Plant & Equipment for Roadworthy		-		150,000
20240097	Traffic College: Purchase of Gym Equipment		-		100,000
20240098	Traffic: Refurb of Roadworthy Equipment at Sidwell		-		150,000
20240101	Traffic College: Purchase of Roadblock Trailer with Signage		-		100,000
20240102	Acquisition of Land Survey Equipment	1,200,000	1,200,000	600,000	
20240114	Security: Purchase of Furniture & Office Equipment - Confisc		-		200,000
20240125	Purchase of aquatic emergency equipment		-		5,000,000
20240127	Purchase of ride on mower	50,000	150,000		
20240128	Purchase of computer equipment for libraries	230,000	230,000		2,000,000
20240129	Purchase of maintenance plant, tool and equipment	150,000	153,000		
20240135	Purchase of Bob Cat	2,500,000	2,500,000		
20240156	Replace Munelek Server and Storage infrastructure	500,000	500,000	500,000	3,000,000
20240236	EDTA: Boardroom table and chairs	200,000	200,000		
20240240	Purchase of Filing Cabinets for Customer Care Archiving	1,000,000	-	1,000,000	
20240295	Sanitation: Purchase of Mobile Pump Sets	3,634,780	3,317,390	-	-
20250052	Purchase of Furniture for councillors' offices: ward 16,28,55	-	138,602		
20250075	Sanitation: Purchase of Furniture & Office Equipment		100,000		
20250076	Purchase Of Furniture for Ward Councillors Offices: Ward 45 & 46	-	100,000		
20250088	Replacement of Handheld Devices - Meter Reading	-	200,000		
20250091	Refurbishment of High Sites		5,000,000		
			-		
	Capital Total	**61,814,780**	**70,214,959**	**43,700,000**	**49,600,000**

WARD 994 - Crosscutting projects

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20190070	IPTS - Transport modelling Software	310,000	310,000		
20190175	IPTS - Automated Fare Collection (AFC) System	15,000,000	4,150,000	40,000,000	42,400,000
20210277	IPTS - OMS APTMS Lite - Phase 2	3,000,000	50,000	1,110,000	1,176,600
20240242	Acquisition of Budgeting & Financial Management Software	5,000,000	-	3,000,000	
	Capital Total	**23,310,000**	**4,510,000**	**44,110,000**	**43,576,600**

WARD 995- Crosscutting projects

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget

20170154	Purchase of Firefighting Vehicle - Rescue Pump	10,000,000	-		
20170142	S&S: Purchase of Vehicles for Metro Police		-		2,200,000
20182515	Metro Police: Purchase of Trooper Carrier	5,000,000	5,000,000		
20190136	Traffic: Purchase of Vehicles	-	-		
20190141	Purchase of Hydraulic Platform for Fire & Emergency Services	15,000,000	-		
20190232	Purchase of Off-Road Vehicles for Fire & Emergency Services	2,130,350	174,000	2,000,000	
20190233	Fire: Purchase of Fire Appliance/ Engine	4,000,000	-		
20190244	Purchase of Vehicles for Sanitation Services	7,000,000	8,000,000	7,000,000	7,000,000
20190307	Procurement of Specialised Vehicles - Public Health	5,000,000	5,000,000	5,000,000	
20190316	PH - Replacement of Refuse Compactors	30,000,000	30,000,000	30,000,000	30,000,000
20200055	Replacement vehicle fleet-Automotive Transport	10,519,910	2,103,980	10,000,000	10,000,000
20200056	Roads-New /Replacement Vehicle fleet	5,000,000	3,500,000	5,000,000	5,000,000
20200131	New/Replacement of Plant and Motor Vehicles	4,000,000	4,000,000	3,000,000	3,500,000
20200213	IPTS-Bus Rapid Transit	14,290,000	50,000	25,289,700	26,807,080
20200319	Sanitation: Purchase of Small Plant & Equipment	500,000	270,000	500,000	500,000
20210198	Traffic: Purchase of Tow Trucks		-		2,000,000
20210231	Non-Specialised Vehicles - Public Health	7,000,000	8,000,000	11,000,000	
20220168	IPTS - Refurbishment of Busses	10,000,000	15,000,000		
20230177	Traffic: Purchase of Vehicles for Support Services		-	1,000,000	500,000
20230178	Traffic: Purchase of Vehicles for Traffic College		-	800,000	500,000
20230179	Traffic: Purchase of Vehicles for Law Enforcement		-	6,300,000	1,300,000
20240089	Metro Police: Purchase of armoured personnel carrier vehicle		-		3,000,000
20240091	Security: Purchase of Vehicles		-	2,000,000	3,000,000
20240093	Fire: Purchase of Light Response Vehicles		-		1,200,000
20240095	Purchase of Vehicles - Disaster Management		-	2,000,000	2,000,000
20240100	Traffic: Purchase of Vehicles for Licensing		-		800,000
20240126	Purchase of vehicle for operations and maintenance x5		-		3,000,000
20240167	Purchase a new patrol boat for Swartkops Tygerbay Depot	1,000,000	1,000,000		
20240195	D&I - Purchase of Vehicles	2,130,000	785,000		
	Capital Total	**132,570,260**	**82,882,980**	**110,889,700**	**102,307,080**

WARD 996- Crosscutting projects

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20182605	Construction of new offices at Supply Chain Management	23,000,000	4,000,000	1,000,000	
20182612	B&T Office Renovations - ETB	500,000	250,000	500,000	500,000
20190251	Sanitation Services : Office Accommodation	1,000,000	-	1,000,000	2,000,000
20190262	Algoa House- Installation of fire/smoke detection system	550,000	-		
20190264	Air Conditioning of Municipal Buildings	1,000,000	1,639,900	1,000,000	1,000,000
20190298	Occupational Health and Wellness Centre - Walmer	200,000	200,000	200,000	200,000
20190308	Upgrading of Municipal Office and Ablution facilities	500,000	100,000	1,000,000	1,000,000
20200053	Upgrading of depots and offices	2,700,000	1,350,000	3,000,000	2,000,000
20200057	Rehabilitation of Workshop Buildings	1,000,000	500,000	1,000,000	1,000,000
20200106	Electricity Buildings Improvements	1,000,000	1,000,000	1,000,000	1,500,000
20210183	Noninzi Luzipho Building (Pleinhuis): Evacuation System	450,000	450,000		
20210184	City Hall: Evacuation System	193,260	-		
20210185	Uitenhage Town Hall: Evacuation System	448,500	448,500		
20210202	Lift to accommodate Disabled Persons: Sidwell Traffic Centre	1,300,000	1,300,000		
20210204	Upgrade of Kwanobuhle Fire Station	1,000,000	1,000,000	300,000	
20210206	Refurbishment / Renewal of Govan Mbeki Fire Station	800,000	800,000	300,000	
20210207	Refurbishment / Renewal of Miramar Fire Station		-	500,000	500,000
20220062	Security: Renewal of Carports at Armoury - Sidwell		49,000		
20220189	Rehabilitation of Park Drive Museum	500,000	400,000		
20230115	Traffic: Construction of Store at Sidwell Traffic Centre		-	1,500,000	
20230116	Traffic: Construction of inside wall at Motherwell DLTC		-	300,000	
20230118	Traffic: Upgrade of Learner's Class at Korsten DLTC		-	300,000	
20230121	Traffic: Construction of Motorcycle Test Track at Motherwell		-	300,000	
20230161	Upgrade of Metro Police Bethelsdorp Precinct		-	500,000	
20230167	Fire: Rehabilitation of Motherwell Fire Station	1,000,000	1,000,000		
20230171	Fire: Automation of Engine Bay Doors at Fire Stations		-	500,000	
20240090	Traffic: Rehab of Traffic & licensing Buildings - Uitenhage	1,000,000	1,000,000	500,000	
20240092	Upgrade of Disaster Management Offices - Despatch		-		400,000

20240094	Fire Training Centre: Replace boundary fence		-		500,000
20240099	Security: Replace Heavy Duty Garage Door at Armory Building		-		100,000
20240103	Traffic: Security Measures at Kariega Municipal Court		-		100,000
20240104	Traffic: Renewal of Ablution Facilities at Sidwell Municipal		-		100,000
20240105	New Weigh Bridge at Sidwell Traffic Department		-		3,500,000
20240112	Security: Revamp of Mobile Unit Building + Grounds		-		150,000
20240113	Security: Refurb of Connaught Ave Station - Escort unit		-		100,000
20240136	Renewal of SRAC St Georges offices	1,000,000	-		
20240157	Installation of New Lifts: Lillian Diedericks Building	2,400,000	-	2,500,000	
20240158	Fire: Refurb of Engine Bay Doors @ Kwazakhele Fire Stations		-		200,000
20240159	Installation of New Lifts: Mfanasekhaya Gqobose Building	2,250,000	-		
20240162	Upgrade to all Municipal Building Offices	8,500,000	-	11,500,000	9,000,000
20240174	Upgrade of Security system at Swartkops Tigerbay Depot		-	1,000,000	
20240235	Upgrade of parking area		-	1,000,000	
20240237	Upgrade of the jetty at Tygerbay		-	1,000,000	
20240239	EDTA: Cold-rooms and Banana Ripening Facilities at Market		-	2,000,000	
20240243	Installation of Back-up power systems at Customer Care Centre	1,340,000	1,340,000		
20240318	Supply & Installation of CCTV Cameras -12th Floor-MGB	180,000	180,000		
20250039	Upgrade of Fidelity Building	-	2,253,500		
20250048	Councillors Offices: Construction of outside ramps & railings	-	165,000		
20250050	Installation of alarm systems at Ward Councillors Offices	-	1,214,898		
20250053	Booysens Park Hall: Installation of Anti-Climb Fence	-	550,000		
20250054	Babs Madlakane: Installation of new roof	-	743,260		
20250056	Walmer Town Hall: Installation of Anti-Climb Fence	-	386,000		
20250057	Colchester Hall: Construction of Refuse Room	-	60,000		
20250058	Upgrade of Cripple Care Community Hall	-	80,000		
20250059	Despatch Depot: Installation of Anti Climb Fence	-	650,000		
20250060	KwaNobuhle Admin Block: Installation of gate motor	-	25,000		
20250061	Lillian Diedericks Building: Upgrade of escape stairs floors	-	365,000		
20250085	Emergency Security Measures at Harrower Road Cable Yard - Enclosing Perimeter	-	2,500,000		
20250089	Supply and Installation of CCTV Cameras - UTH & ETB Customer Care Centres	-	250,000		
			-		
	Capital Total	**53,811,760**	**26,250,058**	**33,700,000**	**23,850,000**

WARD 997- Crosscutting projects

Project ID	Project Description	Approved 2024/25 Capital Budget	2024/25 Approved Capital Adjustments Budget	Approved 2025/26 Capital Budget	Approved 2026/27 Capital Budget
20220143	Roads - Purchase of new laboratory Premises	-	-		
20240185	Stanford Road Extension - Purchase of property	1,500,000	1,500,000		1,000,000
20240203	Procure land for future cemetery (ward 99)	-	-	1,500,000	
	Capital Total	**1,500,000**	**1,500,000**	**1,500,000**	**1,000,000**

WARD 998- Crosscutting projects					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20170131	Air Pollution Monitoring Equipment	1,000,000	3,000,000	1,000,000	1,000,000
20190168	Upgrade and Development of Matanzima Cemetery		-		500,000
20190171	PH - Upgrade and Development of Motherwell Cemetery		-		800,000
20190307	Procurement of Specialised Vehicles - Public Health		-		3,000,000
20190313	PH: Purchase of Waste Containers	2,000,000	2,000,000	2,000,000	2,000,000
20200196	Development of waste disposal facilities (Koedoeskloof)		-	2,000,000	3,500,000
20200289	Development of waste disposal facilities - Arlington	2,000,000	2,000,000	2,000,000	3,500,000
20210229	Construction of new greenhouse at Buxton road Nursery	-	500,000		
20220119	Waste - Fencing of Arlington disposal site	13,543,478	13,543,478	500,000	1,000,000
20240122	Infrastructure upgrade - kings beach kiosk		-		500,000
20240123	Upgrade and development - Maitland beach		-		2,000,000
20240138	Water drainage and roads at Mathanzima Cemetery		-		3,000,000
20240139	Upgrade and development of Despatch cemetery		-		500,000
20240141	Upgrading of Kragga Kamma Drop-off Site		-		2,000,000
20240142	Upgrading of Hunters Retreat Drop-off Site		-		2,000,000
20240143	Upgrading of Verwoed Drop-off Site		-		2,000,000
20240144	Upgrading of Gillespie Drop-off Site		-		2,000,000
20240147	Upgrading of Ntabanani Drop-off Site		-		2,000,000
20240160	Rehabilitation of KwaNobuhle Landfill Site		-		2,000,000
20240176	Upgrade the walls along Tiger bay		-	800,000	
20240177	Rehabilitation of Van Stadens Nature Reserve Roof coverings	1,000,000	-		
20240205	Rehabilitation of Ibhayi Landfill Site		-		2,000,000
			-		
	Capital Total	**19,543,478**	**21,043,478**	**8,300,000**	**35,300,000**

WARD 999- Crosscutting projects					
Project ID	**Project Description**	**Approved 2024/25 Capital Budget**	**2024/25 Approved Capital Adjustments Budget**	**Approved 2025/26 Capital Budget**	**Approved 2026/27 Capital Budget**
20050286	Tarring of Gravel Roads	400,000	-		
20060020	Provision of Sidewalks	100,000	100,000		
20060229	IPTS -Work Package: Public Transport Facilities	13,849,750	849,750	11,000,300	11,660,320
20162174	Rehabilitation of Red Location Precinct Buildings		-	5,000,000	5,000,000
20162191	Construction of Joe Slovo Bridge – Ward 41		-		8,000,000
20190052	IPTS - Construction of a Holding Public Depot - Uitenhage		-		
20190289	New Laboratory equipment - Scientific Services		-		-
20190290	Replacement of Laboratory equipment - Scientific Services		-		-
20200035	IPTS-Installation CCTV Equipment and Fibre for IPTS roll out		-	1,000,000	1,060,000
20200050	Rehabilitate concrete roads		-	3,000,000	3,000,000
20200051	Resurfacing tar roads	-	4,475,000	30,000,000	30,000,000
20200054	Rehabilitation of Roads	1,000,000	1,000,000	12,000,000	12,000,000
20200058	Reconstruction of open canals Metro wide		-	4,000,000	3,000,000
20200059	Reconstruction of stormwater system - Metro wide	2,000,000	1,000,000	2,000,000	2,000,000
20200060	Rehabilitation of Stormwater Ponds	-	250,000	2,000,000	2,000,000
20200061	Ground water improvements metro wide	2,000,000	1,615,000	2,000,000	2,000,000
20200062	Flood Risk improvement (All other rivers)	500,000	500,000	500,000	500,000
20200063	Stormwater Improvements	500,000	500,000	3,000,000	2,000,000
20200065	New Traffic signals for roads intersections	1,500,000	500,000	1,500,000	1,500,000
20200068	TM24 Guidance Signs	350,000	350,000	350,000	350,000
20200069	Public Transport facilities	2,000,000	660,000	2,000,000	2,000,000
20200076	Facilities for the Disabled	300,000	-		300,000
20200078	Intersection Improvements		135,000	1,500,000	1,500,000
20200082	Construction of footbridges	500,000	-	500,000	500,000
20200083	Rehabilitation of Verges and sidewalks		-	2,000,000	2,000,000
20200086	Rehabilitation of Bridge Structures		-	3,500,000	2,500,000
20200207	Reinforcement of Electricity Network - Coega IDZ		-		25,000,000
20200271	IPTS -Prov Kerbside Shelters along IPTS Trunk Routes & Feeders		-	450,000	477,000

20210173	Road Traffic Calming Measures		-	4,000,000	2,000,000
20210174	Roads - Peri - urban: Rehabilitation of gravel roads		-	2,000,000	2,000,000
20210176	Roads - Provision of Rudimentary Services	3,000,000	3,000,000	3,000,000	2,000,000
20210214	Roads: Purchase of Computer and Equipment		-		250,000
20210281	Construction of Animal Control Facility		-	2,000,000	
20210370	Construction of Dubula street in New Brighton		-		2,000,000
20220050	IPTS - TOC including Bus Priory	5,850,000	1,000,000	500,000	530,000
20220106	Upgrade of coastal infrastructure- Kings Beach Ablutions	200,000	200,000	1,000,000	
20220107	Upgrade of coastal infrastructure -Pollock Beach Ablutions	200,000	197,000	1,000,000	
20220109	Upgrade of coastal infrastructure -Hobie Yacht Club	200,000	200,000	1,000,000	
20220117	Roads- Tarring of circles-New Brighton	10,000,000	10,308,000	10,000,000	8,000,000
20220119	Waste - Fencing of Arlington disposal site		-		
20220122	Roads-Reconstruction of Old PE-Uitenhage		-		5,000,000
20220137	IPTS - Infra Upgrades: Universal Access (Ramps, Teactile etc		-		
20220146	Upgrade and development of Brighton Beach Infrastructure	1,000,000	-	2,000,000	
20230246	IPTS - The Development of Kariega CBD, Kwanobuhle	-	5,000,000		
20230257	Wells Estate Beach - Upgrade		-		3,000,000
20230271	John Tallant Link Road: Upgrading of Old Grahamstown Road		-	5,000,000	5,000,000
20230276	Tarring Of Gravel Roads- Priority 2	5,760,000	12,527,000	99,000,000	105,000,000
20230277	Provision of Sidewalk - Phase 25	-	-	10,000,000	10,000,000
20230287	ISUPG - Future Capital Projects		-	328,597,390	343,652,180
20230324	IPTS - Upgrade of Barberry Rd from Gravel Rd to surfaced Rd		-		
20240073	EDTA: Purchase of tractors (ISUPG)	4,521,739	2,260,869		
20240131	Purchase of lifeguard towers	100,000	100,000		
20240161	Upgrade of internal roads within Van Stadens Nature reserve		-	250,000	
20240164	Fencing of Van Stadens Nature Reserve		-	150,000	
20240177	Rehabilitation of Van Stadens Nature Reserve Roof coverings		-	500,000	
20240187	Sidewalk: Mase Street		-		500,000
20240188	Sidewalk: Merele Street		-		500,000
20240190	Sidewalk: Bafana Street		-		500,000
20240191	Sidewalk: Hlawula Street		-		500,000
20240192	Fencing of Road Reserves - Metrowide	1,000,000	600,000	1,000,000	1,000,000
20240193	Sidewalk: Ngene Street		-		500,000
20240194	Sidewalk: Mahlangu Street		-		500,000
20240196	Sidewalk: Mbilini Street		-		500,000
20240197	Sidewalk: Kreisman Street		-		500,000
20240198	Sidewalk: Mathodlana Street		-		500,000
20240199	Sidewalk: Mbobela Street		-		500,000
20240200	Sidewalk: Moyake Street		-		500,000
20240201	Sidewalk: Mkwayi Street		-		500,000
20240204	Upgrade slipway security at Swartkops Tigerbay Depot		-	200,000	
20240219	Construction of Sakhizwe Road		-		500,000
20240220	Construction of Leopard Road		-		500,000
20240222	Construction of Mandilakhe Road		-		500,000
20240223	Construction of Nomakula Mondala Road		-		500,000
20240224	Construction of Yondangebhulu Road		-		500,000
20240226	Construction of Sandile Songwiqi Road		-		500,000
20240228	Construction of Siyaya Nkonyeni Road		-		500,000
20240229	Mtimka Phase 2(Cul-de-sacs and Sidewalk)		-		500,000
20240230	Construction of Collector Roads in Khayamnandi		-		500,000
20240268	Purchase of new laboratory premises	12,500,000	12,500,000		
20250009	Roads & Stormwater - Disaster - Rehabilitation of Tar Roads	-	4,730,930		
20250010	Roads & Stormwater - Disaster - Rehabilitation of Gravel Rds	-	1,500,000		
20250011	Roads & Stormwater - Disaster - Rehabilitation of KAT Canal	-	6,200,000		
20250012	Roads & Stormwater - Disaster - Rehabilitation of Railway Canal	-	500,000		
20250078	IPTS - Refurbishment of Kariega Fresh Produce Market- Interim Depot	-	9,000,000		
20250079	IPTS - Provision of Bus Stops and Signage	-	5,000,000		
20250080	IPTS - Road Improvements	-	10,515,540		
20250090	Disaster Recovery Grant - UNALLOCATED	-	-		
			-		
			-		
			-		
			-		

	Capital Total	**69,331,489**	**97,274,089**	**558,497,690**	**618,279,500**
	Total Support Services	**1,139,982,376**	**1,037,506,864**	**1,607,415,720**	**1,405,324,030**
	Total Capital (All Wards Including Support Services)	**1,913,806,507**	**1,878,150,497**	**1,913,324,850**	**1,710,928,810**
	Total Operating	**123,862,094**	**-**	**6,000,000**	**6,000,000**
	Ward Discretionary Fund	**6,000,000**		**6,000,000**	**6,000,000**
	Top Structures	**94,646,094**			
	Rectification	**23,216,000**			
	Total Capital & Operating (All Wards)	**2,037,668,601**	**1,878,150,497**	**1,919,324,850**	**1,716,928,810**

APPENDIX G – RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE (YEAR 0 – 2024/25)

Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
05-11-2024	That AGSA provide the Audit Committee with a separate sheet with the audit fees when having to do an audit for a second time to keep track of the costs for a re-audit.	Yes
05-11-2024	That National Treasury send the contact details of members to attend all Audit Committees and the Mid-year Budget and Performance Report to Internal Audit to share with the Audit Committee members.	Yes
11-11-2024	That the Adhoc Triennial Tender for Water and Sanitation report be shared with the AED:I&E and that the AED:I&E prepare a response, in writing, on the questions raised by the AC.	Yes
11-11-2024	That the ACM provide the AC with a complete report for the issue of no performance agreement for 2022/23 and 2023/24 entered between the City Manager and Chief Operating Officer, Including the details of any recommendation of the Acting City Manager to Council in respect of the matter.	Yes
11-11-2024	That a report consisting of high-risk non-compliance legislation, those of public interest and process for communicating the code of conduct and ethics awareness programmes to officials be submitted to the Audit Committee on a quarterly basis.	Yes
11-11-2024	That Internal Audit should include the actual dashboard in all meetings.	Yes
11-11-2024	That Internal Audit should check the aging of the finding. The aging should be added to the findings.	Yes
11-11-2024	That a quarterly update should be presented to the Audit Committee.	Yes
11-11-2024	That the disagreement between Internal Audit and Public Health comes as a report to the Audit Committee.	Yes
11-11-2024	That all disagreements that arises due to findings between Internal Audit and Directorates be submitted in a report to the AC for disagreements to be resolved amicably.	Yes
11-11-2024	That the report be shared with the A/ED: I&E in order to respond to the question about Material Irregularity: Billing of Water and Sanitation Services of Properties 2023/2024.	Yes
11-11-2024	That Material Irregularities be included in the tracking document of the findings from the AG.	Yes
11-11-2024	That the Audit Action plan be updated as soon as the Management report was received from the AG.	Yes

Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
11-11-2024	That when determining the AC quarterly meeting dates, consideration should be made to the specific reports that was required by the AC, to ensure all relevant institutional timing was met first before submission to the AC. The AC has a detailed work plan for the year that specifies which reports were required for the specific quarterly meeting.	Yes
11-11-2024	That Internal Audit should ensure that the agenda would be circulated to the AC members 10 days before the meeting takes place.	Yes
11-11-2024	That the Assistant Director: Forensics add a column in the Forensics report to fill in the date of when a case was closed to help track the progress of cases.	Yes
11-11-2024	That the ACFO submit the responses to the questions raised by the AC in writing about the SCM Formal Tender Review and Waste Collection Services.	Yes
11-11-2024	That the ACFO would include in the Annexure of the report, the variances of where there were high value differences for budget and actuals for rental from facilities and equipment.	Yes
11-11-2024	That a report be submitted to the AC by the ACFO on the slow progress on cases by an official.	Yes
11-11-2024	That the ACFO would submit a report on the amount collected of the R7.64 million that was spent on Legal Cost: Collection.	Yes
11-11-2024	That the Executive Director: Corporate Services provides a status update on the cascading of performance management system to all levels within the municipality. The report to include the amount at manager levels, amount of concluded contracts, amount outstanding and quarterly reviews.	Yes
11-11-2024	That the Executive Director: Corporate Services present a summarised report on the filling vacancies to the Audit Committee.	Yes
11-11-2024	That the Executive Director: Corporate Services present the report on Acting Officials at the next AC meeting.	Yes
11-11-2024	That the response submitted to the Auditor-General about the Material Irregularity: Billing of Water and Sanitation Services of Properties 2023/2024 would be shared with the Audit Committee.	Yes
11-11-2024	That Infrastructure and Engineering state the % of the Directorate's Capital Budget actual amount spent following the proper SCM processes.	Yes
11-11-2024	That Safety and Security should ensure the vehicles that were purchased in the Directorate before it would be used.	Yes
25-11-2024	That Internal Audit shares the necessary report with the ACFO and that the ACFO respond to the questions raised by the AC through a written report.	Yes

Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
25-11-2024	That the Executive Director: Corporate Services provide a report on whether there were cases where financial recoveries had been made from the respective employee.	Yes
25-11-2024	That the policy regarding lost, stolen or missing municipal assets be updated and include incidents of negligence and recovery.	Yes
25-11-2024	That management looks at the asset management regime, the gaps in between the broad assessment and rethink the process which would also cover the element of insurance.	Yes
14-05-2025	That the Acting City Manager submits a report of grants and the value of the grants withheld by National Treasury to the next Audit Committee meeting.	In progress
14-05-2025	That there would be a separate internal audit planning meeting for the approval of the 2025/26 Internal Audit Plan on the 17th of June 2025.	Yes
25-06-2025	That the AGSA circulate their presentation to the Audit Committee prior each meeting	Yes
25-06-2025	That AGSA was requested to provide their opinion on Circular 88 targets being set annually rather than quarterly, and to report back to the Audit Committee on how other Municipalities were treating these targets.	In progress
25-06-2025	That the Anti-fraud and Corruption Risk Management Strategy draft should include fraud risk governance within the Municipality and that the with regards to fraud response, the role of management should be clear when fraud is identified and proved to have occurred.	In progress
25-06-2025	That the Chief Financial Officer submit the Conditional Grant report to the Audit Committee before each meeting for evaluation going forward.	In progress
25-06-2025	That the Chief Financial Officer provide a report of the actions implemented on cash centres to the Audit Committee continuously.	In progress
25-06-2025	That the Chief Financial Officer amend the quarterly report to the Committee to provide additional information relating to the R18 million of Municipal arrear.	In progress
25-06-2025	That the 2023- 2024 Audit plan must be sent to the Audit Committee for comparison with the current plan.	Yes
25-06-2025	That the Chief Financial Officer engage with the same actuaries to discuss them making the changes as per AGSA finding free of charge. If they cannot make the changes free of charge and cannot fix their errors, then consider a different actuary.	In progress
25-06-2025	That Corporate Services must investigate and confirm the verification of the 36 employees before the next salary payment and provide a report to the Audit Committee.	In progress
25-06-2025	That MIS develop an automated alert of contracts that expire in the next 6 months and include the contract value and expenditure on a monthly basis.	In progress

Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
25-06-2025	That MIS develop a data base which would be completed annually by employees with their information to assess for declaration of interest for Municipal tenders or alternatively, MIS should use the CIPC system which detects declaration of interest even when the employee did not declare.	In progress
25-06-2025	That the Acting Executive Director: Electricity and Energy shares the Business Chambers plan with the Audit Committee. This resolution relates to the reported plan of the Business Chamber to permanently assist the Municipality with the maintenance of electricity.	In progress
25-06-2025	That the Acting ED puts a plan/register in place with timeframes of how/when all these properties would be checked. The plan/register to be submitted to each quarterly AC meeting. This resolution relates to the Unmetered Water Connections MI's.	In progress

APPENDIX H – LONG-TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS

EXISTING LONG-TERM CONTRACTS							
NO	**Contract Number**	**Name of Service Provider**	**Description of Services Rendered by the Service Provider**	**Start Date of Contract**	**Expiry date of Contract**	**Project manager**	**Contract Value (R)**
1	SCM/18-157/S	CAB Holdings (Pty) Ltd	Printing and mailing of monthly statements	14-09-2018	30-09-2021 extended to 06 Aug 20258	Mr J van Vuuren	6,000,000.00
2	SCM16-100/S	Several Service Providers	Occasional Hire of Civil Engineering Plant and Equipment	30-12-2016	31-12-2022 extended to 20 Sept 2025	Mr F Ajam	30,500,000.00
3	SCM16-102/S	Several Service Providers	Occasional Hire of Road Motor Transport and Specialised Vehicles	30-12-2016	31-12-2022 extended to 20 Sept 2025	Mr F Ajam	40,000,000.00
4	SCM17-89	Several Service Providers	Electricity and Meter Reading on behalf of NMBM	19-12-2017	30-06-2022 extended to 01 Oct 2025	Mr M Songwiqi	17,512,210.00
5	CM2776	Spectrum Alert ITS	Operationalise Schedule 3 of the VOC agreement between Spectrum Alert ITS and NMBM	2018-06-07	2030-05-17 extended to 01 Oct 2025	Mr Cavell Chiloane	336,336,209.07
6	AMM 2454	Escotek Services PTY LTD	Ripple Geyser Control System	20-11-2015	07-11-2024	Hayley Terblanche	
7	DEV 2631	Microsoft Ireland Operations Limited	New Microsoft volume licensing enterprise agreement	26-05-2017	31-12-2022 extended to 30 Apr 2026	Pumeza Sume	67,048,968.00
8	SCM 16-120/S	Several Service Providers	Plumbing repairs and maintenance	27-10-2017	18-02-2022 extended to 20 May 2025		
9	SCM 18- 182	Several Service Providers	SCM/18-82/S Call for expression of interest: Specialist repairs and maintenance of vehicles.	07-05-2018	30-08-2022 extended to 25 Nov 2025	Lester Tait	40,377,020.00

EXISTING LONG-TERM CONTRACTS							
NO	**Contract Number**	**Name of Service Provider**	**Description of Services Rendered by the Service Provider**	**Start Date of Contract**	**Expiry date of Contract**	**Project manager**	**Contract Value (R)**
10	SCM/19-111/S	Oyama Group Projects	The Cremation and Burial of Pauper/ Destitute Persons Within in the NMBM Area	20-06-2019	17-09-2023 extended to 13 Sept 2025	Horak, Mr E	2,274,110.00
11	SCM/19-111/S	Kramer Funeral Home	The Cremation and Burial of Pauper/ Destitute Persons Within in the NMBM Area	20-06-2019	17-09-2023 extended to 13 Sept 2025	Horak, Mr E	2,274,110.00
12	SCM 18-33/C	Consolidated Power Projects	High voltage substations supply and install	02-08-2019	31-08-2023 extended to 30 Oct 2024	van Dyk, Mr C	103,697,680.00
13	SCM 18-33/C	VE Reticulation Company	High voltage substations supply and install	02-08-2019	31-08-2023 extended to 30 Oct 2024	van Dyk, Mr C	103,697,680.00
14	SCM 19-152/C	Several Service Providers	Framework agreement contract for the construction of roads and stormwater with associated infrastructure	19-02-2021	19-02-2024 Extended to 08 Oct 2025	Ms S Njajula	100,00

The Nelson Mandela Bay Municipality did not initiate any Public Private Partnerships during the review period.

APPENDIX I – MUNICIPAL ENTITY / SERVICE PROVIDER PERFORMANCE SCHEDULE

KEY PERFORMANCE AREA (KPA)	KEY PERFORMANCE INDICATOR	BASELINE AS AT 30 JUNE 2024	4TH QUARTER TARGET (1 JULY 2024 - 30 JUNE 2025)	ACTUAL PERFORMANCE AS AT 30 JUNE 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Completing the Bayworld Sanctuary and Park	In progress Temporary relocation facility site fencing completed Temporary relocation facility infrastructure purchased Temporary relocation facility containers and portable pools delivered to site Killer Whale Purchase Order sent to identified service provider	Site handover undertaken by March 2025 **Amended to:** Site handover undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Site handover undertaken by 30 June 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Completing the Moore Dyke Sports Complex	New KPI	Site handover to NMBM undertaken **Amended to:** Site handover to NMBM undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Consultant tender advertised by 30 June 2025

KEY PERFORMANCE AREA (KPA)	KEY PERFORMANCE INDICATOR	BASELINE AS AT 30 JUNE 2024	4TH QUARTER TARGET (1 JULY 2024 - 30 JUNE 2025)	ACTUAL PERFORMANCE AS AT 30 JUNE 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Completing the New Brighton Drop Off Site	In progress Bid evaluation completed and submitted to BAC	Site handover to NMBM undertaken **Amended to:** Site handover to NMBM undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Training of co-operative Site handover to NMBM undertaken by 30 June 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Percentage completion for the Rehabilitation of the Uitenhage Railway Sheds Phase 1 and Phase 2	New KPI	80% phase 1 and phase 2 complete **Amended to:** 85% (17/20 activities) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	75% (15/20 Activities) by 30 June 2025

KEY PERFORMANCE AREA (KPA)	KEY PERFORMANCE INDICATOR	BASELINE AS AT 30 JUNE 2024	4TH QUARTER TARGET (1 JULY 2024 - 30 JUNE 2025)	ACTUAL PERFORMANCE AS AT 30 JUNE 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Completing Extension 12 park	Site handover from MBDA to original contractor undertaken	Site community launch event completed **Amended to:** Site community launch event completed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Site community launch event completed by 30 June 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Publishing the annual MBDA Economic Impact Assessment Report	New KPI	Final economic impact assessment report published **Amended to:** Final economic impact assessment report published by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Final economic impact assessment report published by 30 June 2025

KEY PERFORMANCE AREA (KPA)	KEY PERFORMANCE INDICATOR	BASELINE AS AT 30 JUNE 2024	4TH QUARTER TARGET (1 JULY 2024 - 30 JUNE 2025)	ACTUAL PERFORMANCE AS AT 30 JUNE 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Number of EPWP work opportunities created	239	546 **Amended to:** 546 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	1294
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Completing the pre-implementation planning phase for Aberdeen's building	New KPI	Draft concept designs completed **Amended to:** Draft concept designs completed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Draft Concept Designs Completed

KEY PERFORMANCE AREA (KPA)	KEY PERFORMANCE INDICATOR	BASELINE AS AT 30 JUNE 2024	4TH QUARTER TARGET (1 JULY 2024 - 30 JUNE 2025)	ACTUAL PERFORMANCE AS AT 30 JUNE 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Completing the pre-implementation planning phase for the Baakens Zipline	New KPI	Construction contractor appointed **Amended to:** Construction contractor appointed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Construction contractor appointed by the June 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Completing the pre-implementation planning for the Happy Valley Connector	New KPI	Draft Tender document completed by 31 March 2024	Draft Tender document completed

KEY PERFORMANCE AREA (KPA)	KEY PERFORMANCE INDICATOR	BASELINE AS AT 30 JUNE 2024	4TH QUARTER TARGET (1 JULY 2024 - 30 JUNE 2025)	ACTUAL PERFORMANCE AS AT 30 JUNE 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Completing the pre-implementation Planning of the Vuyisile Mini Square project	New KPI	Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO **Amended to:** Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO by 30 June 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Number of programmes facilitated/hosted by the NMB Science and Technology Centre	114	88 Amended to: 88 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	129

KEY PERFORMANCE AREA (KPA)	KEY PERFORMANCE INDICATOR	BASELINE AS AT 30 JUNE 2024	4TH QUARTER TARGET (1 JULY 2024 - 30 JUNE 2025)	ACTUAL PERFORMANCE AS AT 30 JUNE 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Developing and implementing an MBDA Psychosocial intervention plan	New KPI	100% implementation of the psycho social project plan. **Amended to:** 100% implementation of the psycho social project plan by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	89%
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Number of precinct activation and partnership events hosted	New KPI	7 Amended to: 7 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	8 by 30 June 2025

KEY PERFORMANCE AREA (KPA)	KEY PERFORMANCE INDICATOR	BASELINE AS AT 30 JUNE 2024	4TH QUARTER TARGET (1 JULY 2024 - 30 JUNE 2025)	ACTUAL PERFORMANCE AS AT 30 JUNE 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Upgrading the world of windows at the NMB Stadium.	New KPI	Opening of the upgraded world of windows held **Amended to:** Opening of the upgraded world of windows held by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Opening of the upgraded world of windows held by 30 June 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Percentage implementation of Mandela Bay Development Agency's Cleansing Plan	New KPI	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) **Amended to**: 100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) by 30 June 2025.

KEY PERFORMANCE AREA (KPA)	KEY PERFORMANCE INDICATOR	BASELINE AS AT 30 JUNE 2024	4TH QUARTER TARGET (1 JULY 2024 - 30 JUNE 2025)	ACTUAL PERFORMANCE AS AT 30 JUNE 2025
KPA 3: LOCAL ECONOMIC DEVELOPMENT	Securing revenue generation pipeline of Project Management Services	New KPI (Introduced in 2024/25)	Report on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge **Amended to:** Report prepared on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Report prepared on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)
			3 Proposals / Applications for Project Management Services submitted to prospective clients **Amended to:** 3 funding Proposal or Applications submitted to prospective clients/funding schemes (in line with MBDA Board resolution dated 31 March 2025)	4 funding Proposal or Applications submitted to DBSA, ECDC and 2 SEF

APPENDIX J (ii) – DISCLOSURES OF FINANCIAL INTERESTS

COUNCILLORS – PERIOD 1 JULY 2024 TO 30 JUNE 2025

(This report excludes information declared under Category A of the Declaration by a Councillor of his/her personal financial details, as such information is regarded private and confidential and not for publication)

(A number of Councillors listed hereunder may no longer serve as members of the NMBM Council)

SURNAME AND INITIALS	DESCRIPTION OF FINANCIAL INTERESTS
BASSON, R D	NIL
BELL, A H	NIL
BEST, J	NIL
DE ANDRADE, M	NIL
FALTAIN, T	NIL
GELDERBLOEM, G H	Shares and securities in companies: (i) Spectrum Alert ITS Interest in property: (i) 10 Netley Road, Perridgevale, Gqeberha (ii) 11 Granville Road, Perridgevale, Gqeberha (iii) 68 Adams Street, Salsonneville, Gqeberha
GROOTBOOM, L	Shares and securities in companies: (i) Lance Grootboom Attorneys Directorship: (i) Lance Grootboom Attorneys
HARINGTON, W B	NIL
HAYSELDEN, D A	NIL
JAMES, P L	NIL
JIKEKA, W	NIL
JOHNSON, E	Gifts: (i) Chinese Business Forum
JONAS, G F	NIL
LONGBOOI, L Z	Shares and securities in companies: (i) Not in operation/defunct Membership of close corporation: (i) Not in operation/defunct
LÖTTER, J M (MS)	INTEREST IN PROPERTY: (I) 4 ALFRED COURT, NORTH END
MAFAYA, B N (MS)	INTEREST IN PROPERTY: (I) SANDTON – BEN KAMMA
MAJOLA, M J	SHARES AND SECURITIES IN COMPANIES: (I) WECBEC

SURNAME AND INITIALS	DESCRIPTION OF FINANCIAL INTERESTS
MAKUNGA, M L (MS)	NIL
MAKWETU, L N (MS)	SHARES AND SECURITIES IN COMPANIES: (I) ZAKHELE FUTHI SHARES (MTN) MEMBERSHIP OF CLOSE CORPORATION: (I)D'NALEDI – THAT IS NOT BIDING FOR ANY TENDER AT PRESENT AND NEVER RECEIVED ANY FROM ANY DEPARTMENT OR COMPANY PARTNERSHIP: (I)NONE, UNLESS THERE CAN BE A COMPANY THAT USES MY NAME WITHOUT MY KNOWLEDGE. INTEREST IN PROPERTY: (I)27 KATYU,ZWIDE 4 (II) 22 EUGEN MARAIS CRESCENT, OVERBAAKENS GIFTS: (1)STATIONERY WORTH LESS THAN R500 FROM RUSSIA WHILE WE WERE IN THEIR COUNTRY DOING SPORT.
MATENJWA, B	DIRECTORSHIP: (I) B MATENJWA CONSUL OTHER FINANCIAL INTERESTS IN ANY BUSINESS UNDERTAKING: (I) B MATENJWA CONSUL
MLANGAZI, S N	INTEREST IN PROPERTY: (I) 9287 MAVAVANA STREET, KWAZAKHELE
MNYANDU, L B	NIL
MOODLEY, N R (MS)	NIL
MPEHLO, K	NIL
NDAMSE, L	NIL
NGABASE, M	NIL
NGWANE, L (MS)	NIL
NOMNQA, B	NIL
NQAKULA, N E	SHARES AND SECURITIES IN COMPANIES (I) PHANGO GROUP (PTY) LTD (50% SHARES) DIRECTORSHIP: (I) PHANGO GROUP (PTY) LTD DIRECTOR
PHEZISA, N (MS)	DIRECTORSHIP: (I) MANANDENATHI PTY (LTD)TRADING - RESIGNED
PETER,L	NIL
PALI JONGILANGA, Y	SHARES AND SECURITIES IN COMPANIES: (I)MEMBER OF MORNING STARS FOOTBALL (NOT RECEIVING ANY REMUNERATION) DIRECTORSHIP: (I)MORNING STARS FOOTBALL
QUPE, M B	INTEREST IN PROPERTY: (I)PROPERTY AT CHETTY 491
RANYELE, I F	NIL
SIDINA, B M	DIRECTORSHIP (I)BIDWELL SPORT ACADEMY (BOXING) PARTNERSHIP: BIDWELL SPORT ACADEMY (BOXING)
TERBLANCHE, P W	NIL
STANDER, T	INTEREST IN PROPERTY

SURNAME AND INITIALS	DESCRIPTION OF FINANCIAL INTERESTS
	(1)37 SHERLOCK STREET,GQEBERHA
TSOTSO, Z P	NIL
TAPPAN, S B	SHARES AND SECURITIES IN COMPANIES (I)JOURNEY FINANCE VAF CC (50% MEMBER) INTEREST IN PROPERTY: (I)ONLY PRIVATE
WOLF, B F	SHARES AND SECURITIES IN COMPANIES: (I)ASCENDIS HEALTH LTD (II)AVENY GROUP LTD (III)NAMPAK LTD (IV)PURPPLE GROUP LTD (V)TELKOM SA SOC LTD (VI)WESIWE PLATINUM LTD MEMBERSHIP OF CLOSE CORPORATIONS: (I)NO ACTIVE CLOSE CORPORATIONS DIRECTORSHIP: (I)SHERWOOD GARDEN CENNTRE (PTY) LTD (II)MASHIA PROPERTY (PTY) LTD PARTNERSHIP: (I)WOLF BROTHER INVESTMENT PARTNERSHIP INTEREST IN PROPERTY: (I)SHERWOOD GARDEN CENTRE,16 WALKER DRIVE, SHERWOOD
VAN NIEKERK, G S	NIL
VAN DER WESTHUIZEN, A	NIL
VENCENCIE, R C	NIL
VON BUCHENROADER, M	DIRECTORSHIP: (I)DIRECTOR IN COMPANY : K2024389881 INTEREST IN PROPERTY (I)4 RODEAN STREET, ALGOA PARK

Councillors, in terms of Paragraph 7(1) of the Code of Conduct for Councillors (Schedule 1 of the Local Government: Municipal Systems Act, Act 32 of 2000) are required to declare in writing to the Municipal Manager certain financial interest within 60 days of being elected or appointed.

Any change in the nature or detail of the financial interests of a councillors must be declared in writing to the municipal manager annually.

DISCLOSURES OF FINANCIAL INTERESTS BY SECTION 56			
POSITION	**SURNAME**	**FIRST NAME**	**DESCRIPTION OF FINANCIAL INTEREST**
City Manager A/City Manager	Nqwazi George	Noxolo Mandla	n/a as Dr Nqwazi was on suspension for the entire financial year 2024/25. Seconded from COGTA as a section 54 officials – did not complete a financial declaration form.
Chief Operating Officer	Dyani	Christopher	N/A
Chief Financial Officer (Acting)	Ngcelwana	Jackson	N/A
Executive Director: Human Settlements	Mfeya	Thabiso	N/A
Executive Director: Sports Recreation Arts Culture (Acting)	Williams	Charmaine	1st official who acted as 2024/25 started did not complete a financial declaration form, however rotation of acting took place through the 2024/25 financial year.
Executive Director: Economic Development	Makwabe (Vacant)	Wandisile	N/A
Executive Director: Infrastructure & Engineering	Tsatsire (Vacant)	Joseph	N/A
Executive Director: Corporate Services	Xhego	Nosipho	N/A
Executive Director: Safety & Security	Sibiya (Vacant)	Shadrack	N/A
Executive Director: Electricity & Energy	Magalela	Luvuyo	Siyawela CC Mega CC
Executive Director: Public Health	Mvunelwa	Sizwe	N/A

APPENDIX K (I) – REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collection Performance by Vote						
						R' 000
Vote Description	2023/24	2024/25			2024/25	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Vote 1 - Budget and Treasury	(4,047,426)	(4,615,849)	(4,608,763)	(4,290,970)	-7.57%	-7.41%
Vote 2 - Public Health	(488,516)	(571,312)	(562,321)	(496,596)	-15.05%	-13.24%
Vote 3-Human Settlements	(150,926)	(454,702)	(249,992)	(127,526)	-256.56%	-96.03%
Vote 4 - Economic Development, Tourism & Agriculture	(23,863)	(44,292)	(34,339)	(23,507)	-88.42%	-46.08%
Vote 5 - Corporate Services	(26,705)	(41,897)	(30,907)	(41,711)	-0.45%	25.90%
Vote 6 - Infrastructure and Engineering - Rate & General	(87,541)	(581,738)	(229,189)	(102,168)	-469.39%	-124.33%
Vote 7 - Metro Water Service	(3,918,353)	(3,902,466)	(3,848,870)	(3,555,318)	-9.76%	-8.26%
Vote 8 - Sanitation - Metro	(1,101,413)	(1,404,969)	(1,306,808)	(1,223,354)	-14.85%	-6.82%
Vote 9 - Electricity & Energy	(5,088,733)	(6,294,585)	(5,885,832)	(6,209,308)	-1.37%	5.21%
Vote 10 - Executive & Council	(145,631)	(144,607)	(154,607)	(146,395)	1.22%	-5.61%
Vote 11 - Safety and Security	(1,157,372)	(1,057,734)	(997,677)	(1,165,836)	9.27%	14.42%
Vote 12 - Mandela Bay Stadium	(48,197)	(72,278)	(72,278)	(74,881)	3.48%	3.48%
Vote 13 - Special Projects and Programmes	(29,816)	(22,684)	(22,684)	(22,636)	-0.21%	-0.21%
Vote 14 - Recreational & Cultural Services	(20,473)	(67,045)	(24,023)	(23,728)	-182.56%	-1.24%
Total Revenue by Vote	**(16,334,964)**	**(19,276,158)**	**(18,028,291)**	**(17,503,934)**	**-10.12%**	**-3.00%**

APPENDIX K (II) – REVENUE COLLECTION PERFORMANCE BY SOURCE

Revenue Collection Performance by Source						
						R '000
Description	2023/24	2024/25			2024/25	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Exchange Revenue						
Service Charges - electricity revenue	4,902,586	5,828,780	5,730,806	5,773,722	-0.95%	0.74%
Service Charges - water revenue	2,839,676	2,937,779	2,911,480	2,372,534	-23.82%	-22.72%
Service Charges - sanitation revenue	604,132	920,612	881,062	605,997	-51.92%	-45.39%
Service Charges - refuse revenue	290,783	330,539	308,648	310,491	-6.46%	0.59%
Sale of Goods and Rendering of Services	78,046	117,432	121,466	123,819	5.16%	1.90%
Rental from fixed assets	34,019	38,567	42,037	43,493	11.33%	3.35%
Interest earned - external investments	367,901	226,156	276,855	341,064	33.69%	18.83%
Interest earned - outstanding debtors	1,011,288	990,740	1,070,802	1,282,033	22.72%	16.48%
Licences and permits	21,519	20,137	22,193	22,448	10.29%	1.13%
Dividends received	170			189		
Dividends unrealised gain	924			317		
Operational Revenue	35,968	32,550	33,759	50,891	36.04%	33.66%
Agency services	3,902	4,064	4,064	3,968	-2.41%	-2.41%
Gains	39			35		
Non-exchange Revenue						
Property rates by Usage	2,875,600	3,142,251	3,142,266	3,041,099	-3.33%	-3.33%
Interest earned from receivables	199,673	–	149,009	213,590	100.00%	30.24%
Fines, penalties and forfeits	97,507	64,223	59,084	169,887	62.20%	65.22%
Licences and permits	1	1	1	1	-48.31%	-48.31%
Transfers recognised - operational	1,712,897	2,639,328	2,451,163	1,786,166	-47.77%	-37.23%
Fuel levy	783,478	824,005	824,005	824,005	0.00%	
Gains	1,282		17	–		
Service Charges - Availability Charges	473,525			538,185		
Total Revenue (excluding capital transfers and contributions)	**16,334,917**	**18,117,164**	**18,028,716**	**17,503,934**	**-3.50%**	**-3.00%**

APPENDIX L - CONDITIONAL GRANTS: EXCLUDING USDG

Conditional Grants: excluding USDG						
						R' 000
Grant Details	Budget	Adjust Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjust Budget	
Neighbourhood Development Partnership - Operating	15,213	15,203	14,952	(261)	(261)	No application for rollover to 2025/26 financial year.
Neighbourhood Development Partnership - Capital	2,000	2,000	0	(2,000)	(2,000)	No application for rollover to 2025/26 financial year.
Infrastructure Skills Development	13,800	13,800	9,934	(3,866)	(3,866)	No application for rollover to 2025/26 financial year.
Programme and Project Support	15,000	15,000	4,287	(10,713)	(10,713)	No application for rollover to 2024/25 financial year.
Public Transport Infrastructure and Systems	339,948	189,948	112,364	(227,584)	(77,584)	National Treasury reduced the R339.948 million by R150 million Adjustments DORA. R112,364 was spent as at 30 June 2025. Application for rollover to 2025/26 financial year.
Finance Management	1,000	1,000	1,000	0	0	Fully Spent.
EPWP Incentive	3,480	3,480	3,480	0	0	Fully Spent.
Informal Settlements Upgrading Partnership	361,684	361,684	326,977	(34,707)	(34,707)	Application for rollover to 2025/26 financial year.
Regional Bulk Infrastructure Grant	348,000	348,000	205,828	(142,172)	(142,172)	National Treasury reduced the R250,000 million by R91,589 million Adjustments DORA. R114.548 million was spent as at 30 June 2025. Application for rollover to 2025/26 financial year.
Municipal Disaster Response	53,999	53,999	1,675	(52,324)	(52,324)	Application for rollover to 2025/26 financial year.
Municipal Disaster Recovery	89,000	89,000	16,294	(72,706)	(72,706)	Application for rollover to 2025/26 financial year.
Energy Efficiency & Demand Management Grant	7,000	7,000	5,058	(1,942)	(1,942)	Application for rollover to 2025/26 financial year.
Total	**1,250,124**	**1,100,114**	**701,849**	**(556,275)**	**(398,265)**	

APPENDIX M (I) - CAPITAL EXPENDITURE- NEW ASSETS PROGRAMME

Description	Current Year 2024/25		2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Actual Spending	Budget Year2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands						
Capital expenditure on new assets by Asset Class/Sub-class						
Infrastructure	**919,804**	**852,325**	**626,224**	**1,041,477**	**652,040**	**675,690**
Roads Infrastructure	324,141	354,040	325,629	344,804	363,659	375,327
Roads	319,491	345,590	312,866	335,454	358,009	369,677
Road Structures	1,800	600	600	1,500	1,800	1,800
Road Furniture	2,850	7,850	12,164	7,850	3,850	3,850
Capital Spares						
Storm water Infrastructure	30,822	39,602	20,045	25,908	26,433	28,574
Drainage Collection		8,696	261			
Storm water Conveyance	30,822	30,906	19,785	25,908	26,433	28,574
Attenuation						
Electrical Infrastructure	143,058	107,385	90,156	118,330	109,495	119,474
Power Plants						
HV Substations	2,500	1,500	749	3,000	3,000	3,000
HV Switching Station						
HV Transmission Conductors	22,967	500	156			
MV Substations	11,435	14,135	14,432	14,913	12,539	26,609
MV Switching Stations						
MV Networks	69,230	68,943	58,674	75,757	68,082	63,587
LV Networks	36,926	22,306	16,145	24,661	25,874	26,278
Capital Spares						
Water Supply Infrastructure	301,314	292,046	162,077	411,019	67,233	76,874
Dams and Weirs						
Boreholes	87,457	86,957	55,084	165,717	500	500
Reservoirs						
Pump Stations						
Water Treatment Works	250	3,850	4,541	350	1,000	1,000
Bulk Mains				500	1,000	500
Distribution	213,607	201,239	102,452	244,451	64,733	74,874
Distribution Points						
PRV Stations						
Capital Spares						
Sanitation Infrastructure	116,470	55,253	28,317	139,416	83,220	73,440
Pump Station					500	500
Reticulation	69,443	41,472	17,248	136,916	73,720	61,440
Wastewater Treatment Works	27,000	250	–	500	2,000	2,000
Outfall Sewers						
Toilet Facilities	20,026	13,530	11,069	2,000	7,000	9,500
Capital Spares						
Solid Waste Infrastructure	2,000	2,000	–	2,000	2,000	2,000
Landfill Sites			–			
Waste Transfer Stations	2,000	2,000				
Waste Processing Facilities						

Description	Current Year 2024/25		2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Actual Spending	Budget Year2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Waste Drop-off Points				2,000	2,000	2,000
Waste Separation Facilities						
Electricity Generation Facilities						
Capital Spares						
Rail Infrastructure	–	–	–	–	–	–
Rail Lines						
Rail Structures						
Rail Furniture						
Drainage Collection						
Storm water Conveyance						
Attenuation						
MV Substations						
LV Networks						
Capital Spares						
Coastal Infrastructure	–	–	–	–	–	–
Sand Pumps						
Piers						
Revetments						
Promenades						
Capital Spares						
Information and Communication Infrastructure	2,000	2,000	–	–	–	–
Data Centres						
Core Layers	2,000	2,000				
Distribution Layers						
Capital Spares						
Community Assets	**12,848**	**6,851**	**4,190**	**11,250**	**5,335**	**2,900**
Community Facilities	7,848	6,651	4,110	300	3,735	2,300
Halls		803	116			
Centres	2,000					
Crèches						
Clinics/Care Centres						
Fire/Ambulance Stations						
Testing Stations						
Museums						
Galleries						
Theatres						
Libraries						
Cemeteries/Crematoria				300	300	300
Police						
Purls	500	500	970			
Public Open Space					–	–
Nature Reserves				–		
Public Ablution Facilities						
Markets	5,348	5,348	3,024		435	
Stalls					3,000	2,000
Abattoirs						
Airports						
Taxi Ranks/Bus Terminals						
Capital Spares						
Sport and Recreation Facilities	5,000	200	80	10,950	1,600	600
Indoor Facilities						

Description	Current Year 2024/25		2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Actual Spending	Budget Year2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Outdoor Facilities	5,000	200	80	10,950	1,600	600
Capital Spares						
Heritage assets	–	–	–	–	–	–
Monuments						
Historic Buildings						
Works of Art						
Conservation Areas						
Other Heritage						
Investment properties	–	–		–	–	–
Revenue Generating	–	–	–	–	–	–
Improved Property						
Unimproved Property						
Non-revenue Generating	–	–		–	–	–
Improved Property						
Unimproved Property						
Other assets	**47,800**	**23,657**	**519**	**23,850**	**9,130**	**23,562**
Operational Buildings	47,800	23,657	519	23,850	9,130	23,562
Municipal Offices	35,300	8,657	449	20,950	2,130	7,262
Pay/Enquiry Points						
Building Plan Offices						
Workshops						
Yards						
Stores				1,500	2,000	1,300
Laboratories	12,500	12,500				
Training Centres						
Manufacturing Plant						
Depots		2,500	70	1,400	5,000	15,000
Capital Spares						
Housing	–	–	–	–	–	–
Staff Housing						
Social Housing						
Capital Spares						
Biological or Cultivated Assets	–	–		–	–	–
Biological or Cultivated Assets						
Intangible Assets	**26,268**	**13,968**	**4,700**	**55,022**	**38,439**	**38,856**
Servitudes			–			
Licences and Rights	26,268	13,968	4,700	55,022	38,439	38,856
Water Rights						
Effluent Licenses						
Solid Waste Licenses						
Computer Software and Applications	26,268	13,968	4,700	55,022	38,439	38,856
Load Settlement Software Applications						
Unspecified						
Computer Equipment	**23,452**	**29,658**	**17,150**	**21,135**	25,450	14,350
Computer Equipment	23,452	29,658	17,150	21,135	25,450	14,350

Description	Current Year 2024/25		2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Actual Spending	Budget Year2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Furniture and Office Equipment	**3,600**	**3,257**	**1,036**	**7,346**	3,300	3,500
Furniture and Office Equipment	3,600	3,257	1,036	7,346	3,300	3,500
Machinery and Equipment	**105,087**	**68,334**	**47,507**	**109,698**	**76,124**	**35,550**
Machinery and Equipment	105,087	68,334	47,507	109,698	76,124	35,550
Transport Assets	**72,070**	**46,613**	**32,224**	**100,888**	89,199	84,069
Transport Assets	72,070	46,613	32,224	100,888	89,199	84,069
Land	**1,500**	**1,500**	**–**	**–**	**–**	**–**
Land	1,500	1,500				
		–				
Zoo's, Marine and Non-biological Animals	**–**	**–**	**–**	**–**	**–**	**–**
Zoo's, Marine and Non-biological Animals						
Total Capital Expenditure on new assets *to be adjusted*	**1,212,429**	**1,046,162**	**733,548**	**1,370,667**	**899,017**	**878,477**

APPENDIX M (II)- RENEWAL PROGRAMME

Description	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Actual Spending	Budget Year 2025/26	Budget Year2026/27	Budget Year 2027/28
R thousands						
Capital expenditure on renewal of existing assets by Asset Class/Sub-class						
Infrastructure	**364,807**	**537,825**	**357,135**	**384,975**	**363,994**	**342,897**
Roads Infrastructure	70,500	145,040	91,438	59,500	60,500	58,500
Roads	67,000	135,414	89,548	58,000	58,000	56,000
Road Structures	3,500	9,626	1,890	1,500	2,500	2,500
Storm water Infrastructure	9,000	51,076	10,487	22,000	7,000	7,000
Drainage Collection		1,235				
Storm water Conveyance	9,000	49,841	10,487	22,000	7,000	7,000
Electrical Infrastructure	60,270	61,570	44,386	59,770	64,370	60,912
HV Substations	3,000					
HV Transmission Conductors	10,500	14,500	14,219	11,500	14,500	13,500
MV Substations	1,000	1,000	1,075	1,000	1,000	1,000
MV Networks	45,070	46,070	29,093	45,270	48,170	45,712
LV Networks	700			2,000	700	700
Water Supply Infrastructure	123,510	140,771	126,524	120,768	104,590	106,698
Dams and Weirs	2,000	2,000	1,999	2,000	2,500	2,500
Boreholes				1,000	1,500	1,500
Reservoirs	25,000	18,925	18,790	10,000	8,500	9,000
Pump Stations	13,000	16,009	12,814	20,000	20,000	20,300
Water Treatment Works	14,500	17,225	12,610	20,566	13,000	12,000
Bulk Mains				26,581	23,736	24,660
Distribution	69,010	86,612	80,311	40,621	35,354	36,739
Sanitation Infrastructure	87,983	125,825	70,570	105,449	104,905	89,830
Pump Station	22,852	32,819	18,375	21,000	19,000	15,500
Reticulation	42,631	62,436	36,923	67,361	67,566	67,456
Waste Water Treatment Works	22,500	30,570	15,272	17,088	18,340	6,874

Description	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Actual Spending	Budget Year 2025/26	Budget Year2026/27	Budget Year 2027/28
Solid Waste Infrastructure	13,543	13,543	13,728	17,488	22,628	19,957
Landfill Sites	13,543	13,543	13,728	17,488	22,628	3,000
Waste Drop-off Points						16,957
Rail Infrastructure	–	–	-	–	–	–
Coastal Infrastructure	–	–	-	–	–	–
Information and Communication Infrastructure	–	–	-	–	–	–
Community Assets	**27,880**	**19,430**	**17,190**	**43,487**	**31,115**	**53,299**
Community Facilities	24,130	13,030	10,255	27,800	18,336	24,071
Fire/Ambulance Stations	1,800	1,800	1,118	1,300	700	300
Museums	500	5,400	4,868,570	10,100	5,000	10,000
Libraries	17,830	2,830	1,315	15,100	6,136	7,271
Cemeteries/Crematoria	3,000	3,000	2,954	300	6,500	6,500
Nature Reserves	1,000			1,000		
Sport and Recreation Facilities	3,750	6,400	6,935	15,687	12,779	29,228
Indoor Facilities				2,174	1,739	7,826
Outdoor Facilities	3,750	6,400	6,935	13,513	11,040	21,402
Heritage assets	–	–	-	–	–	–
Investment properties	–	–	-	–	–	–
Revenue Generating	–	–	-	–	–	–
Non-revenue Generating						
Other assets	**3,250**	**1,799**	**969,438**	**2,650**	**4,600**	**3,000**
Operational Buildings	3,250	1,799	969	2,650	4,600	3,000
Municipal Offices	2,250	1,299	969	1,650	3,100	2,000
Workshops	1,000	500		1,000	1,000	1,000
Training Centres					500	
Housing	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–
Intangible Assets	5,000	–	–	–		
Servitudes						
Licences and Rights	5,000	–	–	–		
Computer Software and Applications	5,000					
Computer Equipment	–	–	-	–	–	–
Furniture and Office Equipment	–	–	-	–	–	–
Machinery and Equipment	–	–	-	–	–	–
Transport Assets	**10,000**	**15,000**	**13,043**	**10,000**	**–**	**–**
Transport Assets	10,000	15,000	13,043	10,000		
Land	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–		–	–	–	–
Total Capital Expenditure on renewal of existing assets	**410,937**	**574,054**	**388,338**	**441,112**	**399,709**	**399,196**

APPENDIX M (III)- UPGRADE PROGRAMME

Description	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Actual Spending	Budget Year 2025/26	Budget Year 2026/27	Budget Year 2027/28
R thousands						
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class						
Infrastructure	**191,237**	**190,104**	**129,644**	**136,798**	**244,008**	**246,625**
Roads Infrastructure	39,318	45,393	31,767	42,100	65,700	31,900
Roads	39,318	45,393	31,767	32,100	65,700	31,900

Description	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Actual Spending	Budget Year 2025/26	Budget Year 2026/27	Budget Year 2027/28
Road Structures		–		10,000		
Storm water Infrastructure	22,000	21,789	16,486	21,800	18,500	20,500
Drainage Collection		2,174	120			
Storm water Conveyance	22,000	19,615	16,366	21,800	18,500	20,500
Electrical Infrastructure	40,170	62,636	46,891	22,848	39,003	53,125
HV Substations	10,348	10,403	18,447	3,043	10,435	8,696
HV Transmission Conductors	7,000	19,467	11,733	1,000		5,000
MV Substations	12,122	12,067	12,501	6,304	19,783	26,739
MV Networks	10,000	20,200	3,729	12,000	8,286	12,190
LV Networks	700	500	480	500	500	500
Water Supply Infrastructure	28,000	27,162	19,383	17,000	22,000	19,000
Reservoirs					1,000	1,000
Pump Stations					500	500
Water Treatment Works	22,000	21,162	13,444	10,500	13,500	10,500
Bulk Mains				6,500	7,000	7,000
Distribution	6,000	6,000	5,939			
Sanitation Infrastructure	55,750	27,124	11,234	25,050	73,500	104,100
Reticulation	50,500	500		17,850	28,000	50,500
Waste Water Treatment Works	5,250	26,624	11,234	7,200	45,500	53,600
Solid Waste Infrastructure	4,000	4,000	1,999	6,000	24,304	17,000
Landfill Sites	4,000	4,000	1,999	4,000	7,000	7,000
Waste Drop-off Points				2,000	17,304	10,000
Rail Infrastructure	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–
Information and Communication Infrastructure	2,000	2,000	1,884	2,000	1,000	1,000
Distribution Layers	2,000	2,000	1,884	2,000	1,000	1,000
Community Assets	**79,052**	**53,911**	**47,786**	**98,410**	**47,751**	**50,258**
Community Facilities	61,637	44,001	39,597	63,208	33,094	28,601
Halls		1,016		4,024	5,850	3,250
Centres	500	500		500	500	500
Clinics/Care Centres	200	200		200	200	200
Fire/Ambulance Stations	1,000	1,000	389	800		950
Museums	2,050	400	376			
Libraries	20,891	1,591	1,513	18,700		
Cemeteries/Crematoria	3,100	4,350	3,904	3,500	4,500	6,500
Police						
Purls	29,696	30,994	31,934	26,475	20,783	16,593
Public Open Space	2,200	1,950	1,482			
Nature Reserves				400		
Public Ablution Facilities					1,000	
Markets	2,000	2,000		8,609	261	609
Sport and Recreation Facilities	17,415	9,910	8,189	35,202	14,657	21,657
Indoor Facilities	750	200	30	3,350		
Outdoor Facilities	16,665	9,710	8,159	31,852	14,657	21,657
Heritage assets	–	–	–	–	–	–
Investment properties	**–**	**–**	**–**	**–**	**–**	**–**
Revenue Generating		–	–	–	–	–
Non-revenue Generating		–	–	–	–	–
Other assets	**18,652**	**12,237**	**3,903**	**35,800**	**27,800**	**27,550**
Operational Buildings	18,652	12,237	3,903	35,800	27,800	27,550
Municipal Offices	14,952	10,237	3,862	15,600	11,150	4,800
Yards				1,300		
Laboratories				2,000	2,000	1,500

Description	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Actual Spending	Budget Year 2025/26	Budget Year 2026/27	Budget Year 2027/28
Depots	3,700	2,000	41	16,900	14,650	21,250
Housing	–					
Biological or Cultivated Assets	–	–	–	–	–	–
Intangible Assets	–	–	–	4,000	500	500
Servitudes						
Licences and Rights		–	–	4,000	500	500
Computer Software and Applications				4,000	500	500
Computer Equipment	**1,500**	**1,500**	**986**	**4,500**	**1,000**	**1,000**
Computer Equipment	1,500	1,500	986	4,500	1,000	1,000
Furniture and Office Equipment		–	–	–	–	–
Machinery and Equipment	–	–	–	–	–	–
Transport Assets	–	–	–	–	–	–
Libraries	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–
Total Capital Expenditure on upgrading of existing assets	**290,441**	**257,752**	**182,320**	**279,508**	**321,059**	**325,933**

APPENDIX-N – CAPITAL PROGRAMME BY PROJECT: 2024/25

Capital Programme by Project: 2024/25							
							R' 000
Project ID	Capital Project	2023/24 Actual	Original Budget	Adjust Budget	Actual	Variance (Act - Adj)%	Variance (Act - OB) %
WATER SERVICES							
20042883	Water Services: Older Dams Pipelines Augmentation	2,745	6,000	6,000	5,939	(61)	(61)
20080094	Water Services: Rehabilitation of Dams	1,249	2,000	2,000	1,999	(1)	(1)
20182414	Groundwater: Drought :Drilling & Equipping of Boreholes		500			–	(500)
20182415	1412: Rehabilitation of Loerie Water Treatment Works	735	5,000	5,000	4,595	(405)	(405)
20190104	Connections and Water Meters	2,995	5,000	7,000	6,393	(607)	1,393
20190235	Water Services: Rehabilitation of Water Pump Stations	10,382	13,000	16,009	12,814	(3,195)	(186)
20190236	Construction of Coegakop Water Treatment Works (NON-MDRG)		250	3,850	4,541	691	4,291
20190237	Water Services: Bulk Water Metering + Control	3,496	5,000	5,000	4,998	(2)	(2)
20190238	Water Services: Upgrading of Churchill Water Treatment Works	956	17,000	11,662	10,364	(1,298)	(6,636)
20190239	Water Services: Installation of Zone Water Meters	996	14,500	18,500	18,052	(448)	3,552
20190241	Water Services: Purchase of Telemetry Equipment	3,498	5,000	6,252	4,368	(1,884)	(632)
20190242	Water Services: Upgrading Groendal Water Treatment Works	988	3,000	6,000	1,086	(4,914)	(1,914)
20190291	Water Services: Rehabilitation of Reservoirs	4,000	25,000	18,925	18,790	(135)	(6,210)
20200008	Water: Installation of Standpipes and Associated Water Meter	1,999	1,000	1,000	999	(1)	(1)
20200143	Water: Purchase and Installation of Water Meters		6,600	17,036	14,509	(2,527)	7,909
20200151	Renewal of Water Pipelines	62,675	69,010	80,960	80,311	(648)	11,302
20200153	NOOITGEDAGT:NEW PUMP SETS - M/WELL + STANFD RD PUMP STATION	63,615				–	–
20210274	Upgrade of Linton Grange WTW	1,465	2,000	3,500	1,994	(1,506)	(6)
20210279	Upgrade of Malabar Reservoir -Construction of Perimeter Wall	2,999				–	–
20210280	Renewal of Elandsjagt Water Treatment Works	1,717	3,000	5,175	1,611	(3,564)	(1,389)
20230011	Installation of Standpipes & associated infrastructure-ISUP	6,237	5,101	2,492	2,058	(434)	(3,043)
20230224	RBIG: Construction of Motherwell to Bethelsdorp Pipeline	–	130,435	130,435	44,523	(85,912)	(85,912)
20230226	RBIG: Borehole Exploration & Development	–	86,957	86,957	55,084	(31,873)	(31,873)
20230325	RBIG: Purchase + Install GMA & DMA Meters	10,869				–	–
20230326	RBIG: Purchase + Install Remote Metering Infrastructure -AMI	6,955				–	–
20230327	RBIG: Purchase + Install Pressure Management Devices	4,834				–	–
20230328	RBIG: Purchase + Installation of Water Meters - ICI Domestic	16,990				–	–
20230329	RBIG: Purchase + Installation of Water Meters - General	122,120				–	–
20240057	Water Services: Rehabilitation of Nooitgedagt WTW	–	6,500	7,050	6,405	(645)	(95)
20240117	Water: Purchase + Install Advanced Meter Infrastructure		12,000	1,000	998	(2)	(11,002)
20240119	Scientific Services: Purchase of Instrumentation for Water Analysis		5,500	6,483	4,723	(1,760)	(777)
20240168	Water: Construction of Melbrookes Pipeline		10,000			–	(10,000)

Capital Programme by Project: 2024/25							R' 000
Project ID	**Capital Project**	**2023/24 Actual**	**Original Budget**	**Adjust Budget**	**Actual**	**Variance (Act - Adj)%**	**Variance (Act - OB) %**
20240170	Water: Construction of Chatty 450 GRP Pipeline		5,000			–	(5,000)
20240173	Water: Construction of Greenbushes Pipeline		1,000			–	(1,000)
20250028	Disaster: Install Standpipes & associated infrastructure - ISUPG		–	2,609	2,574	(34)	2,574
20250083	MDRG: Replacement of Collapsed/ Burst Pipelines (Jones & Taylor Street - Kariega CBD)			435	–	(435)	–
20250170	MDRG: Construction & Rehabilitation of a washed pipelines in the Brak River			5,217	–	(5,217)	–
		334,515	**445,352**	**456,547**	**309,727**	**(146,820)**	**(135,625)**
SANITATION SERVICES							
20182418	Augment Collector Sewer Walmer Heights & Mount Pleasant		25,000			–	(25,000)
20182423	BEP: Supply and install communal ablutions	–	10,000	10,000	10,378	378	378
20182428	1411:Swartskops Low Level Collector Sewer Upgrade		8,500			–	(8,500)
20182431	Fishwater Flats WWTW Grit & Sludge Treatment Facility	912	27,000	250	–	(250)	(27,000)
20190245	Sanitation: Upgrade of Cape Recife WWTW	5,843				–	–
20190247	Sanitation: Upgrading of Despatch Reclamation Works	–	500	915	302	(613)	(198)
20190248	Sanitation: Upgrading of Kelvin Jones WWTW	9,505	500	5,995	5,112	(883)	4,612
20190249	Sanitation: Upgrade of Rocklands WWTW	–	500	846	449	(397)	(51)
20190252	Sanitation: Improvements to Sewerage System	35,147	–	–	–	–	–
20190256	Sanitation:Kwazakhele Collector Sewer Augmentation: Phase 3	–	3,000			–	(3,000)
20190257	Sanitation: Rehabilitation of Pump Stations	12,561	15,500	26,967	16,374	(10,593)	874
20190258	Sanitation: Sampling Station Equipment	–	500	410	276	(134)	(224)
20190259	Sanitation: Purchase of Telemetry Equipment for Pump Station	–	2,000	1,500	1,068	(432)	(932)
20190278	Sanitation Services: Upgrading of Fishwater Flats WWTW	10,527	1,000	17,000	3,839	(13,161)	2,839
20200159	Renewal of Mechanical Equipment at Driftsands WWTW	491	–	1,759	1,256	(503)	1,256
20200283	Sanitation: Major Wastewater Projects	–				–	–
20210244	Sanitation: Upgrade at Brickfields WWTW	554	750	1,868	1,532	(336)	782
20230012	Sanitation: Construction of Communal Ablution Facilities		3,530	3,530	691	(2,839)	(2,839)
20230268	Motherwell-Brickfields Sewer Siphon Upgrade		2,000	500	–	(500)	(2,000)
20230269	Bulk Sewers: Joe Slovo, Mandelaville & Allenridge West UIT	–	3,500			–	(3,500)
20230272	Driftsands Collector Sewer Augmentation - Phase 3		11,500			–	(11,500)
20230273	Hydraulic Upgrading of Kelvin Jones WWTW	–	2,000			–	(2,000)
20230336	Sanitation: Purchase of Chemical Toilets	6,060	6,496			–	(6,496)
20230337	Sanitation: Purchase of Vacuum Tankers	2,648				–	–
20240058	Sanitation Services: Rehabilitation of Kwanobuhle WWTW	121	1,000	1,224	546	(677)	(454)
20240178	Renew Mechanical & Electrical Equipment - Driftsands WWTW		6-Oct-44	6-Oct-44	14-Dec-52	(837)	(837)
20240179	Renew Mechanical & Electrical Equipment -Cape Recife WWTW		7,250	4,625	3,834	(791)	(3,416)
20240180	Renew Mechanical & Electrical Equipment-Kelvin Jones WWTW		2,000	2,000	2,000	–	–
20240181	Renew Mechanical & Electrical Equipment of FWF WWTW		4,000	6,325	2,673	(3,652)	(1,327)

Capital Programme by Project: 2024/25							R' 000
Project ID	**Capital Project**	**2023/24 Actual**	**Original Budget**	**Adjust Budget**	**Actual**	**Variance (Act - Adj)%**	**Variance (Act - OB) %**
20240182	Renewal of Mechanical & Electrical Equipment - Despatch Reclamation Works		2,000	2,000	1,708	(292)	(292)
20240183	Renew Mechanical & Electrical Equipment- Kwanobuhle WWTW		1,000	1,000	981	(19)	(19)
20240186	Sanitation: Renewal of Swartkops Screw Pump Station		1,500			–	(1,500)
20240218	Renew Mechanical and Electrical Equipment- Brickfields WWTW		750	1,050	–	(1,050)	(750)
20240221	Renew Mechanical and Electrical Equipment - Rocklands WWTW		2,000	2,000	611	(1,389)	(1,389)
20240227	Sanitation: Renewal of Sewerage Pipelines & Infrastructure		39,631	62,436	36,923	(25,512)	(2,708)
20240265	Sanitation: Cape Recife WWTW Construction of Pump Station Rising Main Pipeline		20,500			–	(20,500)
20240295	Sanitation: Purchase of Mobile Pump Sets		3,635	3,317	2,157	(1,161)	(1,478)
20240301	Supply & Install equipment at Motherwell 7 Sewerage Pump Station		5,852	5,852	2,000	(3,852)	(3,852)
20250171	MDRG: Construction and Rehabilitation of Kelvin Jones Wastewater Treatment Works			6,087	–	(6,087)	–
		84,368	**217,394**	**171,957**	**96,375**	**(75,582)**	**(121,019)**
ELECTRICITY SERVICES							
20070209	Substation Fibre Optic Backbone		2,000	2,000	1,884	(116)	(116)
20150028	Refurbishment of Power Transformers	18,442	7,500	11,500	11,261	(239)	3,761
20170022	Undeclared Informal Electrification	41,966	36,522	37,735	40,737	3,002	4,215
20170045	Distribution Substation Building Refurbishment Programme	–	1,000	1,000	1,075	75	75
20182549	Upgrade of Commercial Meters - Remote Metering	8,736	200	10,200	173	(10,027)	(27)
20182550	Smart Pre-Payment Meters	4,809	200	200	–	(200)	(200)
20182551	HV Transmission Line	5,336	22,967	500	156	(344)	(22,811)
20200105	Low Voltage Reticulation Improvement	1,457	500	500	480	(20)	(20)
20200113	Reinforcement of Electricity Network- North	885	1,000	2,400	2,332	(68)	1,332
20200115	Reinforcement of Electricity Network- Wells Estate	917	1,000	1,000	841	(159)	(159)
20200117	Reinforcement of Electricity Network- Korsten	1,965	2,000			–	(2,000)
20200119	Reinforcement of Electricity Network- Newton Park	982	1,500			–	(1,500)
20200120	Reinforcement of Electricity Network- Uitenhage	823	1,000	4,000	3,697	(303)	2,697
20200123	Reinforcement of Electricity Network- Mount Road	3,139	3,270	3,270	3,438	168	168
20200125	Reinforcement of Electricity Network- Despatch	3,095	2,500	2,500	2,383	(117)	(117)
20200126	Reinforcement of Electricity Network- South	4,519	3,000	3,012	2,986	(26)	(14)
20200128	Reinforcement of Electricity Network- Western	426	1,500	788	497	(291)	(1,003)
20200137	Procurement of Metering Products	11,070	4,000	4,000	3,331	(669)	(669)
20200188	E&E-Electrification of State Subsidised Houses	10,855	26,839	13,689	9,740	(3,949)	(17,099)
20200201	Supervisory Control - Equipment Upgrade	938	1,000	1,000	986	(14)	(14)
20200203	HV Line Refurbishment (66 & 132KV)	2,378	3,000	3,000	2,958	(42)	(42)
20200205	MV and LV Line Refurbishment	947				–	–
20200207	Reinforcement of Electricity Network - Coega IDZ	39,220	25,000	25,000	9,132	(15,868)	(15,868)
20200209	Public Contribution - Private Township Development	4,775	5,000	3,500	1,439	(2,061)	(3,561)
20200330	E&E- HV Circuit breakers replacement at major substations	2,521	2,500	1,500	749	(751)	(1,751)
20200332	E&E Chelsea MV upgrade	5,728	100	100	–	(100)	(100)
20200333	E&E- Deal Party 22kV Upgrade	1,406	1,000			–	(1,000)
20200334	E&E -Kragga Kamma MV Upgrade	2,527				–	–
20200337	E&E - Mabandla MV Upgrade	5,639	11,022	11,967	12,501	535	1,480
20200338	E&E - Public Lighting	4,788	10,000	10,000	3,927	(6,073)	(6,073)

Capital Programme by Project: 2024/25							R' 000
Project ID	**Capital Project**	**2023/24 Actual**	**Original Budget**	**Adjust Budget**	**Actual**	**Variance (Act - Adj)%**	**Variance (Act - OB) %**
20200339	E&E Miscellaneous Mains and Substations	11,613	13,000	13,000	10,298	(2,702)	(2,702)
20210092	Public Lighting - Retro fit	5,471	10,000	10,000	3,557	(6,443)	(6,443)
20210094	Relay Replacement		1,000	1,000	711	(289)	(289)
20210095	Gas Turbine Refurbishment		3,000			–	(3,000)
20210330	E&E Upgrade bulk infrastructure 1X132KV CB Matomela substation - Ekuphumleni (Ward 19)	2,477	2,435	2,435	6,631	4,196	4,196
20210341	E&E Bulk infrastructure establish New Sub Station - Booysens Park - Joe Slovo (Ward 36)	37,499	10,435	10,435	11,934	1,500	1,500
20210345	E&E Construction of 22KV Feeder to Motherwell NU30 - Ward 54	2,408	1,826	1,826	2,046	220	220
20210372	E&E - EEDSM Energy Efficient Public Lighting	6,725	6,087	4,617	3,060	(1,558)	(3,027)
20220205	E&E: Re-configuration of Kwa-Ford Substation	23,809	2,696	2,751	6,801	4,051	4,106
20230284	2024 ISUP- Construct 11kV power line from Bethelsdorp Sub to Loder Distribution sub - Kliprandt Ward 33	1,273	2,783	2,783	226	(2,556)	(2,556)
20230285	2024 ISUP - Install 132kV/11kV 31.5MVA transformer @ Kulati Sub - Ward 22	961	5,217	5,217	5,015	(202)	(202)
20240056	Bayland Informal Settlement Electrification - Ward 52	4,349				–	–
20240163	REINFORCEMENT OF ELECTRICITY NETWORKS-COEGA - Internal funds		1,000	1,800	1,791	(9)	791
20240165	Walmer - Summerstrand 132kV Powerline upgrade		7,000	19,467	11,733	(7,734)	4,733
20240166	Perl Road Substation - Installation of 3rd Transformer		1,000	1,000	–	(1,000)	(1,000)
20240169	Renewable Energy projects for self-consumption		100	100	–	(100)	(100)
20240171	LV Line Refurbishment		700			–	(700)
20240172	MV Line Refurbishment		1,300	1,300	1,285	(15)	(15)
20250107	Rebuilding of MRM6 Substation at Mqolomba Street		–	2,700	2,498	(202)	2,498
		286,875	**246,698**	**234,791**	**184,289**	**(50,502)**	**(62,409)**
WASTE MANAGEMENT SERVICES							
20190313	PH: Purchase of Waste Containers	–	2,000	2,000	–	(2,000)	(2,000)
20190316	PH - Replacement of Refuse Compactors		30,000	30,000	29,478	(522)	(522)
20200196	Development of waste disposal facilities (Koedoeskloof)		2,000	2,000	–	(2,000)	(2,000)
20200289	Development of waste disposal facilities - Arlington		2,000	2,000	1,999	(1)	(1)
20220119	Waste - Fencing of Arlington disposal site	18,503	13,543	13,543	13,728	184	184
20230306	Purchase of Waste Containers (15cm3 Skip Bins) for Informal	–				–	–
		18,503	**49,543**	**49,543**	**45,205**	**(4,339)**	**(4,339)**
HOUSING SERVICES							
20120030	Kwanobuhle Area 11 -Roadworks	14,829	11,200	23,040	21,788	(1,252)	10,588
20120031	Kwazakhele: Ekhumphumleni - Roadworks	–	2,500	2,500	1,823	(677)	(677)
20120033	Jagvlagte (Chatty 11-14) - Roadworks	20,412				–	–
20120059	Malabar Ext 6 Phase 2 - Roadworks	8,136	10,500	8,500	6,481	(2,019)	(4,019)
20130040	Nkatha/Seyisi - Roadworks	1,202				–	–
20170067	Malabar Ext 6 Phase 2 - Stormwater	2,998	4,500	3,500	3,015	(485)	(1,485)
20170068	Malabar Ext 6 Phase 2 - Water Reticulation	3,642				–	–
20170071	Malabar Ext 6 Phase 2 - Sewer Reticulation	3,961				–	–
20170079	Kwanobuhle Area 11 - Stormwater	3,158	4,000	9,470	8,680	(790)	4,680
20170081	Kwanobuhle Area 11 - Water Reticulation	2,232	800	1,200	779	(421)	(21)
20170083	Kwanobuhle Area 11 - Sewer Reticulation	1,984	1,000	1,500	129	(1,371)	(871)
20170088	Nkatha/Seyisi - Sewer Reticulation	1,775	13,000	6,997	2,816	(4,181)	(10,184)
20170091	Jagvlagte (Chatty 11-14) - Stormwater	330				–	–

Capital Programme by Project: 2024/25							R' 000
Project ID	Capital Project	2023/24 Actual	Original Budget	Adjust Budget	Actual	Variance (Act - Adj)%	Variance (Act - OB) %
20170093	Jagvlagte (Chatty 11-14) - Water Reticulation			109	–	(109)	–
20170096	Jagvlagte (Chatty 11-14) - Sewer Reticulation	660		109	–	(109)	–
20182298	Kwazakhele: Ekuphumleni - Stormwater	–	1,000	1,000	762	(238)	(238)
20220072	Kwazakhele Infill Sites - Roadworks	2,844		49	–	(49)	–
20220073	Kwazakhele Infill Sites - Stormwater Reticulation			49	–	(49)	–
20220074	Kwazakhele Infill Sites - Water Reticulation	292		50	–	(50)	–
20220075	Kwazakhele Infill Sites - Sewer Reticulation	1,249		50	–	(50)	–
20230015	Kwanobuhle Area 11 PH6: Roadworks	13,333	25,000	30,500	30,512	12	5,512
20230017	Kwanobuhle Area 11 PH6: Stormwater Reticulation	4,000	7,000	8,500	7,196	(1,304)	196
20230018	Kwanobuhle Area 11 PH6: Water Reticulation	1,000	1,000	1,250	1,206	(44)	206
20230019	Kwanobuhle Area 11 PH6: Sewer Reticulation	2,996	3,000	3,600	3,502	(98)	502
20230061	Mandela Village 71 Sites - Roadworks (Human Settlements)			5,940	–	(5,940)	–
20230122	Walmer Airport Valley (Area B&C) - Roadworks (HS)	6,243	24,150	3,839	–	(3,839)	(24,150)
20230123	Walmer Airport Valley (Area B&C) - Stormwater Reticulation	6,158	7,800	800	–	(800)	(7,800)
20230124	Walmer Airport Valley (Area B&C) - Water Reticulation (HS)	3,998	8,650	8,650	4,581	(4,069)	(4,069)
20230125	Walmer Airport Valley (Area B&C) - Sewer Reticulation (HS)	5,003	17,400	17,400	7,829	(9,571)	(9,571)
20230354	Acquisition of land Qaqawuli	3,429				–	–
20230355	Acquisition of land Kliprand	–				–	–
20240266	Sisulu Village - Water Reticulation		1,000	800	782	(18)	(218)
20240267	Sisulu Village - Sewer Reticulation		1,500	3,600	2,970	(630)	1,470
20240273	Bethelsdorp Extension 32,34,36 - Water Reticulation		2,909	2,909	–	(2,909)	(2,909)
20240275	McCarthyLand Ptn Erf 17585 - Water Reticulation (Human Settlements)		652			–	(652)
20240276	Afghanistan, Erf 6840- Water Reticulation (Human Settlements)		326			–	(326)
20240277	Allanridge West - Water Reticulation (Human Settlements)		1,435			–	(1,435)
20240278	Erven 818 - Water Reticulation		1,200	1,200	–	(1,200)	(1,200)
20240285	Erven 818 - Stormwater Reticulation		1,200	1,200	–	(1,200)	(1,200)
20240286	Bethelsdorp Extension 32,34,36 - Sewer Reticulation		5,817	5,817	–	(5,817)	(5,817)
20240287	Bethelsdorp Extension 32,34,36 - Roadworks		7,757	7,757	–	(7,757)	(7,757)
20240288	Bethelsdorp Extension 32,34,36 - Stormwater Reticulation		2,909	2,909	–	(2,909)	(2,909)
20240290	McCarthyLand, Ptn Erf 17585- Sewer Reticulation		1,304			–	(1,304)
20240291	McCarthyLand , Ptn Erf 17585 -Roadworks		1,739			–	(1,739)
20240292	McCarthyLand Ptn Erf 17585 - Stormwater Reticulation		652			–	(652)
20240293	Afghanistan, Erf 6840- Sewer Reticulation		652			–	(652)
20240296	Afghanistan, Erf 6840 -Roadworks		870			–	(870)
20240298	Afghanistan, Erf 6840- Stormwater Reticulation		326			–	(326)
20240300	Allanridge West - Sewer Reticulation (Human Settlements)		2,870			–	(2,870)
20240302	Allanridge West -Roadworks(Human Settlements)		3,826			–	(3,826)
20240303	Allanridge West - Stormwater Reticulation (Human Settlements)		1,435			–	(1,435)
20240304	Erven 818- Sewer Reticulation		2,400	2,400	–	(2,400)	(2,400)
20240305	Erven 818 - Roadworks		3,200	3,200	–	(3,200)	(3,200)

Capital Programme by Project: 2024/25							
							R' 000
Project ID	Capital Project	2023/24 Actual	Original Budget	Adjust Budget	Actual	Variance (Act - Adj)%	Variance (Act - OB) %
		115,862	188,478	170,391	104,854	(65,537)	(83,624)
ROAD SERVICES							
20050286	Tarring of Gravel Roads	18,363	400			–	(400)
20060020	Provision of Sidewalks	74	100	100	192	92	92
20162191	Construction of Joe Slovo Bridge – Ward 41		2,500			–	(2,500)
20190294	Aluta Continua Access Road - Joe Slovo	9,738	10,000	14,500	14,499	(1)	4,499
20200050	Rehabilitate concrete roads	1,230	3,000	3,000	3,241	241	241
20200051	Resurfacing tar roads	22,405	30,000	33,575	29,804	(3,771)	(196)
20200054	Rehabilitation of Roads	9,657	15,000	17,800	17,371	(429)	2,371
20200065	New Traffic signals for roads intersections		1,500	500	–	(500)	(1,500)
20200068	TM24 Guidance Signs	362	350	350	345	(5)	(5)
20200070	Traffic Control Equipment	1,300	1,000	2,000	1,985	(15)	985
20200073	Upgrade Main Road through Swartkops	2,031	2,000	2,000	427	(1,573)	(1,573)
20200075	Rehabilitation of William Moffet Expressway	2,996	3,000	3,000	2,958	(42)	(42)
20200076	Facilities for the Disabled		300			–	(300)
20200078	Intersection Improvements	1,095	1,500	2,400	1,899	(501)	399
20200082	Construction of footbridges	681	500			–	(500)
20200083	Rehabilitation of Verges and sidewalks	2,539	2,000	2,000	1,967	(33)	(33)
20200086	Rehabilitation of Bridge Structures	4,996	3,500	3,800	1,749	(2,051)	(1,751)
20210173	Road Traffic Calming Measures	2,723	4,000	5,500	4,289	(1,211)	289
20210174	Roads - Peri - urban: Rehabilitation of gravel roads	1,999	2,000	2,000	2,000	(0)	(0)
20210176	Roads - Provision of Rudimentary Services	3,045	3,000	3,000	2,920	(80)	(80)
20210367	Construction of Mtimka street in New Brighton	7,387				–	–
20210370	Construction of Dubula street in New Brighton	3,095	2,000	2,038	2,037	(1)	37
20220111	Roads - Njoli Square Redevelopment	7,992	14,968	14,968	5,597	(9,371)	(9,371)
20220117	Roads- Tarring of circles-New Brighton	9,831	10,000	10,308	10,306	(2)	306
20220122	Roads-Reconstruction of Old PE-Uitenhage Road	14,497	12,000	12,000	11,666	(334)	(334)
20220169	Construction of Bloemendal Arterial - Ward 36	419	2,000			–	(2,000)
20230068	IPTS - Rehabilitation of Bridges	–				–	–
20230265	Wells Estate - Access Road - Tyinirha & Bhunga Roads		2,000			–	(2,000)
20230267	Cannonville/Colchester: Stormwater improvements - road construction	3,995	2,000	2,000	1,696	(304)	(304)
20230271	John Tallant Link Road: Upgrading of Old Grahamstown Road	–	5,000	5,000	3,608	(1,392)	(1,392)
20230276	Tarring Of Gravel Roads- Priority 2	62,313	76,500	88,892	81,987	(6,905)	5,487
20230277	Provision of Sidewalk - Phase 25	11,216	10,000	9,200	9,145	(55)	(855)
20230288	2024 ISUP - Khayamnandi - Con of road - Bugane Ward 41	15,380				–	–
20230289	2024 ISUP - Motherwell Nu12 - Con of road - Lithwa & Mothubi	13,735				–	–
20230290	2024 ISUP - Vastrap- Construction of road - Bristol, Bentley, Bugatti & Belaire Ward 29	11,095	21,005	21,005	20,814	(192)	(192)
20230291	2024 ISUP-Motherwell Main - Con of road - Sinagogo,	14,495				–	–
20230292	2024 ISUP - Vistarus- Con of road - Jan, Zibula, Mqantsi,	15,214				–	–
20230307	2024 ISUP - Joe Slovo Ward 41 Construction of Roads	15,643	18,397	28,752	28,628	(124)	10,232
20230334	Road upgrade increase capacity-Buffelsfontein Rd in ward 3	16,787				–	–
20230335	Road Upgrade to increase capacity-STRAUNWAY ROAD IN WARD 14	4,746				–	–

Capital Programme by Project: 2024/25							R' 000
Project ID	**Capital Project**	**2023/24 Actual**	**Original Budget**	**Adjust Budget**	**Actual**	**Variance (Act - Adj)%**	**Variance (Act - OB) %**
20230358	2024 ISUP-Mwell NU30 Main - Con of road - Ngqembe Street	19,895				–	–
20240185	Stanford Road Extension - Purchase of property		1,500	1,500	–	(1,500)	(1,500)
20240192	Fencing of Road Reserves - Metro wide		1,000	600	600	(0)	(400)
20240309	2025 ISUP-Khayamnandi -Nonkwiniza,Sakhisizwe, Ngcezi ward 41		18,397	29,013	28,941	(72)	10,544
20240311	2025 ISUP - Motherwell NU12 (Area C) - ward 54 - construction of road - Sizinzi		18,011	18,011	17,587	(425)	(425)
20240313	2025 ISUP -Vistarus/Rolihlahla - Construction of Roads - Jan, Xolani and Mpendula street in ward 31		21,005	21,005	27,199	6,193	6,193
20240314	2025 ISUP - Construction of Middle Street ward 48		10,435	4,942	4,942	(0)	(5,493)
20250009	Roads & Stormwater - Disaster - Rehabilitation of Tar Roads		–	4,731	4,126	(605)	4,126
20250010	Roads & Stormwater - Disaster - Rehabilitation of Gravel Rds		–	1,500	1,809	309	1,809
20250065	MDRG - Reconstruction of Moegesukkel Access Road		–	4,938	187	(4,751)	187
20250067	MDRG - Reconstruction of Salt Lake - Jacks Street(Roadworks 400m X 6m)		–	696	125	(571)	125
20250070	MDRG - Reconstruction of Jabavu Footbridge in Kariega		–	5,826	141	(5,685)	141
20250071	MDRG - Reconstruction of Mngwanza Street in Kariega		–	3,652	125	(3,527)	125
20250073	MDRG - Reconstruction of Fourie Street in Kariega		–	2,609	–	(2,609)	–
20250176	MDRecG - Rehabilitation to Bridge and associated road works - Entrance to KwaNobuhle Ward 43		–	22,174	8,105	(14,069)	8,105
20250177	MDRecG -Rehabilitation to Bridge & associated road works - Ponana Tini & Matanzima Bridge Reconstruction Ward 43		–	21,739	6,064	(15,675)	6,064
		332,967	**331,867**	**432,624**	**361,082**	**(71,648)**	**29,215**
TRANSPORT SERVICES							
20060229	IPTS -Work Package: Public Transport Facilities	–	13,850	850	–	(850)	(13,850)
20190070	IPTS - Procurement of a transport modelling software package	–	310	310	–	(310)	(310)
20200038	IPTS - Construction of bus Embayment's in IPTS Routes	2,381				–	–
20200055	Replacement vehicle fleet-Automotive Transport	1,464	10,520	1,022	887	(134)	(9,633)
20200069	Public Transport facilities	599	2,000	660	656	(4)	(1,344)
20200213	IPTS-Bus Rapid Transit	–	14,290	50	–	(50)	(14,290)
20200271	IPTS -Prov Kerbside Shelters along IPTS Trunk Routes & Feeders	–				–	–
20200272	IPTS -Construction of Sidewalks along IPTS trunk and feeders	6,074				–	–
20220049	IPTS-Reconstruct Old Uitenhage	–				–	–
20220050	IPTS - TOC including Bus Priority	–	5,850	1,000	–	(1,000)	(5,850)
20220168	IPTS - Refurbishment of Busses	20,912	10,000	15,000	13,043	(1,957)	3,043
20230246	IPTS - The Development of Kariega CBD, Kwanobuhle			5,000	–	(5,000)	–
20230324	IPTS - Upgrade of Barberry Rd from Gravel Rd to surfaced Rd	–				–	–
20250078	IPTS - Upgrading of Kariega Fresh Produce Market into an Interim Depot		–	9,000	8,490	(510)	8,490
20250079	IPTS - Provision of Bus Stops and Signage		–	5,000	9,833	4,833	9,833
20250080	IPTS - Road Improvements		–	10,516	11,089	574	11,089

Capital Programme by Project: 2024/25							R' 000
Project ID	**Capital Project**	**2023/24 Actual**	**Original Budget**	**Adjust Budget**	**Actual**	**Variance (Act - Adj)%**	**Variance (Act - OB) %**
		31,429	**56,820**	**48,407**	**44,000**	**(4,407)**	**(12,820)**
STORMWATER SERVICES							
20190300	Stormwater Improvements - Msimka Street, ward 17	6,737				–	–
20200058	Reconstruction of open canals Metro wide	2,487	4,000	2,000	–	(2,000)	(4,000)
20200059	Reconstruction of stormwater system - Metro wide	–	2,000	1,000	422	(578)	(1,578)
20200060	Rehabilitation of Stormwater Ponds	3,566	3,000	4,750	3,713	(1,037)	713
20200061	Ground water improvements metro wide	1,560	2,000	1,615	1,532	(83)	(468)
20200062	Flood Risk improvement (All other rivers)	654	500	500	499	(1)	(1)
20200063	Stormwater Improvements	1,208	3,000	3,000	2,499	(501)	(501)
20200064	Motherwell Canal Wetlands		500			–	(500)
20230266	Stormwater Improvements Ikamvelihle: Ponds rehabilitation	999	1,500			–	(1,500)
20230274	New Brighton/ Kwazakhele: Bulk Stormwater Phase 1	2,536	2,500	2,500	–	(2,500)	(2,500)
20230275	Blue Horizon Bay Bulk Stormwater: Phase 1	499	500	500	499	(1)	(1)
20230282	Zwide Bulk Stormwater	4,670	8,500	8,500	8,416	(84)	(84)
20250011	Roads & Stormwater - Disaster - Rehabilitation of KAT Canal		–	6,200	5,816	(384)	5,816
20250012	Roads & Swater - Disaster - Rehabilitation of Railway Canal		–	500	171	(329)	171
20250064	MDRG - Construction of new stormwater outlet headwalls, pipeline and drainage at Mavuso Road		–	8,696	261	(8,435)	261
20250066	MDRG - Reconstruction of Salt Lake - Jacks Street(Stormwater Channel 500m X 450mm)		–	2,783	–	(2,783)	–
20250068	MDRG - Upgrade & Restoration of Salt Lake - Siebritz Pond		–	2,174	120	(2,054)	120
20250069	MDRG - Construction of new stormwater piping at Budaza Street		–	3,478	131	(3,348)	131
20250072	MDRG - Reconstruction of De Mist Canalin Kariega		–	10,435	366	(10,069)	366
20250074	MDRG - Reconstruction of Stormwater Drainage System at Moegesukkel Access Road		–	1,235	–	(1,235)	–
20250178	MDRecG - Partial Rehabilitation of2.5 km of the Cat Canal - ward 48			22,174	–	(22,174)	–
		24,917	**28,000**	**82,039**	**24,444**	**(57,594)**	**(3,556)**
ECONOMIC DEVELOPMENT SERVICES							
20220172	EDTA: Port Elizabeth fresh Produce Market	1,892				–	–
20240073	EDTA: Purchase of two tractors (ISUPG)	–	4,522	2,261	1,668	(593)	(2,854)
20240074	EDTA: Fencing of sites at Walmer (ISUPG)	–				–	–
20240078	EDTA: Purchase of Machinery & Equipment (ISUPG)	–				–	–
20240238	EDTA : Perimeter Wall at Market		5,000	5,000	2,815	(2,185)	(2,185)
20240239	EDTA: Coldrooms and Banana Ripening Facilities at Market		2,000	2,000	–	(2,000)	(2,000)
20240315	EDTA: Walmer Airport Valley Food Garden		174	174	76	(97)	(97)
20240317	EDTA: Motherwell NU 29 - Food Garden		174	174	132	(42)	(42)
		1,892	**11,870**	**9,609**	**4,692**	**(4,917)**	**(7,178)**
LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER							
20182619	Construction of Multi-Purpose Centre: Ward 42 (Kwanobuhle)	–				–	–
20190157	SRAC: Motherwell library roof replacement		200	200	–	(200)	(200)
20190158	SRAC: Upgrade and restoration of libraries - Zwide		2,200	200	150	(50)	(2,050)
20190198	Upgrading of Ablution Facility - Peter Gibbs Nursery	–	1,000	1,000	744	(256)	(256)

Capital Programme by Project: 2024/25							
							R' 000
Project ID	Capital Project	2023/24 Actual	Original Budget	Adjust Budget	Actual	Variance (Act - Adj)%	Variance (Act - OB) %
20190320	Construction of Multi-Purpose Centre: Ward 21 (Kwazakhele)	–				–	–
20200144	Purchase of chairs and tables for Community Halls	73				–	–
20200225	Re-Construction of Kwanobuhle Library	2,093	12,230	230	245	15	(11,985)
20210228	Construction of new greenhouses at Peter Gibbs Nursery		500			–	(500)
20210229	Construction of new greenhouse at Buxton road Nursery		–	500	970	470	970
20220094	Rehabilitation & Restoration of Chatty Library		1,200	1,200	–	(1,200)	(1,200)
20220095	Rehabilitation & Restoration of Kwamagxaki Library		1,200	1,200	1,070	(130)	(130)
20220097	Upgrade of Mendi Arts Centre	452	2,050	400	376	(24)	(1,674)
20220100	Upgrade of Lillian Ngoyi Centre	4,433				–	–
20220114	Borehole project - Buxton road Nursery	378				–	–
20220189	Rehabilitation of Park Drive Museum		500	400	–	(400)	(500)
20230251	Upgrade and Restoration of Main Library - Phase 2		17,300			–	(17,300)
20230253	Rehabilitation of Red Location Precinct (Phase 2) - Library		2,500			–	(2,500)
20230255	Rehabilitation of Motherwell Library		500			–	(500)
20240080	Supply and installation of fence at Jeff Masemola Hall	–				–	–
20240234	Fencing of Piet Retief Memorial		1,000	1,000	868	(132)	(132)
20240310	Fencing of Booysens Park Library		1,391	1,391	1,363	(28)	(28)
20250084	Rehabilitation of Langa Memorial		–	5,000	4,869	(131)	4,869
		7,428	**43,771**	**12,721**	**10,654**	**(2,068)**	**(33,118)**
CEMETERIES AND CREMATORIUMS							
20190156	Upgrade and Development of Forest Hill Cemetery	1,503	500	500	438	(62)	(62)
20190162	Upgrade and Development of Bloemendal Cemetery	1,383	600	850	814	(36)	214
20190168	Upgrade and Development of Matanzima Cemetery	2,247	500	500	458	(42)	(42)
20190171	PH - Upgrade and Development of Motherwell Cemetery	492	800	800	691	(109)	(109)
20210227	Upgrade and Development of Kabah Cemetery	468	600	610	635	25	35
20210282	Fencing of North End cemetery	1,034				–	–
20220121	Water Drainage and roads at forest Hill cemetery	3,998				–	–
20220140	Water drainage and roads at Gerald Smith cemetery	1,870				–	–
20230280	Upgrade and Development of Bethelsdorp Cemetery	468	100	90	–	(90)	(100)
20230281	Malabar Cemetery fence Extension	–				–	–
20240083	Water Drainage and Roads at Bloemendal Cemetery	2,897				–	–
20240132	Water drainage and roads at Motherwell Cemetery		3,000	3,000	2,954	(46)	(46)
		16,361	**6,100**	**6,350**	**5,990**	**(360)**	**(110)**
CLINICS							
20190298	Occupational Health and Wellness Centre - Walmer	36	200	200	–	(200)	(200)
		36	**200**	**200**	**–**	**(200)**	**(200)**
HEALTH INSPECTION AND ETC							
20190195	Upgrading of Uitenhage Depot into Wellness Centre	80				–	–
		80	**–**	**–**	**–**	**–**	**–**
POLLUTION CONTROL							
20170131	Air Pollution Monitoring Equipment		1,000	3,000	–	(3,000)	(1,000)
		–	**1,000**	**3,000**	**–**	**(3,000)**	**(1,000)**
METRO POLICE							

Capital Programme by Project: 2024/25							
							R' 000
Project ID	Capital Project	2023/24 Actual	Original Budget	Adjust Budget	Actual	Variance (Act - Adj)%	Variance (Act - OB) %
20170146	Metro Police: Purchase of Law Enforcement Equipment	443				–	–
20182515	Metro Police: Purchase of Trooper Carrier		5,000	5,000	–	(5,000)	(5,000)
20182526	Metro Police: Upgrade of Metro Police Offices - Humewood	–				–	–
20200130	Metro Police: Purchase and Installation of Safes	170				–	–
20230108	Metro Police Purchase of Law Enforcement Equipment		900	900	610	(290)	(290)
		613	**5,900**	**5,900**	**610**	**(5,290)**	**(5,290)**
FIRE SERVICES							
20150047	S&S: Purchase of Plant and Equipment - Fire	256				–	–
20170154	Purchase of Firefighting Vehicle - Rescue Pump		10,000			–	(10,000)
20190141	Purchase of Hydraulic Platform for Fire & Emergency Services		15,000			–	(15,000)
20190232	Purchase of Off-Road Vehicles for Fire & Emergency Services	70	2,130	174	174	(0)	(1,957)
20190233	Fire: Purchase of Fire Appliance/ Engine		4,000			–	(4,000)
20210200	Replacement of Standby Generators at South End Fire Station	917				–	–
20210204	Upgrade of Kwanobuhle Fire Station		1,000	1,000	389	(611)	(611)
20210206	Refurbishment / Renewal of Govan Mbeki Fire Station	562	800	800	615	(185)	(185)
20210207	Refurbishment / Renewal of Miramar Fire Station	452				–	–
20210209	Replacement of collapsed wall at Sidwell Fire Station	–				–	–
20210210	Resurfacing of Drill Yard at Sidwell Fire Station	749				–	–
20210211	Replacement/Covering of Main Roof at Sidwell Fire Station	109				–	–
20230167	Fire: Rehabilitation of Motherwell Fire Station		1,000	1,000	503	(497)	(497)
20230171	Fire: Automation of Engine Bay Doors at Fire Stations	184				–	–
		3,299	**33,930**	**2,974**	**1,681**	**(1,293)**	**(32,250)**
DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCE							
20182533	Disaster Management: Equipment for supply of Solar Energy	314	1,000	1,000	980	(20)	(20)
20190283	Upgrade of Uitenhage Dog Pound		500	500	–	(500)	(500)
20200118	Construction of Disaster Management Offices - Despatch	2,950				–	–
20210281	Construction of Animal Control Facility	–	2,000			–	(2,000)
		3,264	**3,500**	**1,500**	**980**	**(520)**	**(2,520)**
SPORT AND RECREATION							
20190148	Beach Development - Summerstrand	600	600	600	632	32	32
20190154	Happy Valley - Upgrade of Infrastructure		1,200	1,200	746	(454)	(454)
20200233	Rehabilitation of Main Pavillion - Uitenhage sports fields	182	1,000	2,000	1,796	(204)	796
20210217	Construction of new lifeguard house at Sardinia bay		5,000	200	80	(120)	(4,920)
20210297	Upgrade of ST Georges pool	1,163	1,000			–	(1,000)
20220099	Upgrade of Raymond Mhlaba Swimming Pool		2,000	500	481	(19)	(1,519)
20220106	Upgrade of coastal infrastructure- Kings Beach Ablutions		200	200	148	(52)	(52)
20220107	Upgrade of coastal infrastructure -Pollock Beach Ablutions		200	197	159	(38)	(41)
20220108	Upgrade of coastal infrastructure -Bluewater Bay Ablution		200	200	158	(42)	(42)

Capital Programme by Project: 2024/25							
							R' 000
Project ID	Capital Project	2023/24 Actual	Original Budget	Adjust Budget	Actual	Variance (Act - Adj)%	Variance (Act - OB) %
20220109	Upgrade of coastal infrastructure -Hobie Yacht Club		200	200	–	(200)	(200)
20220131	Upgrade & development Public open spaces - Hippo Park	2,008				–	–
20220146	Upgrade and development of Brighton Beach Infrastructure	113	1,000			–	(1,000)
20220196	Upgrade and development of Public Open Spaces - Kani	2,117				–	–
20220198	Upgrade and development of Public Open Spaces - Bazi Park	764				–	–
20230192	Upgrade of Major Parks: St. Georges Park		2,000	2,950	4,746	1,795	2,746
20230194	Upgrade and Development of Public Open Spaces - Mjojeli Park	1,153				–	–
20230195	Upgrade and Development of Public Open Spaces - Ntlangu Park	1,245				–	–
20230196	Upgrade and Development of Public Open Spaces - Richmond Hil	1,298				–	–
20230197	Upgrade and Development of Public Open Spaces - Zamukulungis	1,396				–	–
20230198	Upgrade and Development of Public Open Spaces - Saltlake -Ab	1,244				–	–
20230199	Upgrade and Development of Public Open Spaces -MasePark	1,226				–	–
20230200	Upgrade and Development of Public Open Spaces - Mhleza Park	1,347				–	–
20230201	Upgrade and Development of Public Open Spaces-Hermitage Park	1,578				–	–
20230202	Upgrade and Development of Public Open Spaces -Flagtail Park	1,210				–	–
20230203	Upgrade and Development of Public Open Spaces - Mthwaku Park		2,000	2,000	1,707	(293)	(293)
20230204	Upgrade and Development of Public Open Spaces - Matyeni Park		1,300	1,300	1,279	(21)	(21)
20230205	Upgrade and Development of Public Open Spaces -Bikana Park		1,700	1,700	1,696	(4)	(4)
20230206	Upgrade and Development of Public Open Spaces - Maronga 2Par		1,500	1,500	1,537	37	37
20230207	Upgrade and Development of Public Open Spaces -Cranwell Park		1,200	1,200	1,200	(0)	(0)
20230208	Upgrade and Development of Public Open Spaces - Relu Park		1,600	1,600	1,646	46	46
20230209	Upgrade and Development of Public Open Spaces - Bracken Park		1,700	1,768	1,840	72	140
20230210	Upgrade and Development of Public Open Spaces -Khuzwayo Park		1,900	2,000	2,081	81	181
20230211	Upgrade and Development of Public Open Spaces -Spreeu Park		1,600	1,500	1,375	(125)	(225)
20230216	Upgrade and Development of Public Open Spaces - Lanner Park		1,500	1,500	1,289	(211)	(211)
20230247	Upgrade of Rosedale swimming pool	2,031				–	–
20230256	Wells Estate Beach - Upgrade Infrastructure		2,000	500	–	(500)	(2,000)
20230261	Gelvandale Caretakers cottage	–				–	–
20230283	Upgrade of Solomon Mahlangu Park	2,008				–	–
20230293	Upgrade of Nyamazana Sports facility	2,004				–	–
20230294	Modular Ablution Facilities - Lapland Sports Facility	–				–	–
20230295	Upgrade of City Friends Sports Field	2,690				–	–

Capital Programme by Project: 2024/25							R' 000
Project ID	**Capital Project**	**2023/24 Actual**	**Original Budget**	**Adjust Budget**	**Actual**	**Variance (Act - Adj)%**	**Variance (Act - OB) %**
20230350	Upgrade and Development of Public Open Spaces - Cushe Park.	2,242				–	–
20230351	Upgrade and Development of Impatience Park. ward 37	2,318				–	–
20230356	Ward 33 .Govan Mbeki Village Sports Facility.	2,246				–	–
20240120	Rehabilitation of Mzontsundu Sports field		250	1,900	1,670	(230)	1,420
20240121	Upgrade of Newton Park Swimming Pool		750	200	30	(170)	(720)
20240124	Upgrade of Zwide stadium		2,500	2,500	2,150	(350)	(350)
20240130	Upgrade and development - Springs Resort		200	200	130	(70)	(70)
20240202	Fencing of Victoria Park		2,000	1,932	2,001	69	1
20240271	Upgrade and Development of Public Open Space-Ebhongweni Park		1,652	1,652	1,612	(40)	(40)
20240274	Upgrade and Development of Public Open Spaces - Khayamnandi Park		1,565	1,565	1,346	(220)	(220)
20240289	Upgrade & Development of Public Open Spaces - Church Village Duna		1,304	1,315	1,369	54	65
20240294	Upgrade & Development of Public Open Spaces - Feni Park		1,478	1,478	1,503	25	25
20240297	Upgrade and Development of Public Open Spaces-Red Location		1,304	1,365	1,421	56	117
20240299	Upgrade and Development of Public Open Spaces - Church Village / Ekuphumleni Stofile Park		1,391	1,319	1,249	(70)	(142)
20240306	Upgrade of Walmer Sports field		348	348	294	(53)	(53)
20240307	Booysens Park Sport field: Flood lights and Ablution Facilities		1,304			–	(1,304)
20240308	Joe Slovo Sport field: Grass Planting, Borehole installation, construction of a retaining wall		1,304	2,004	1,783	(221)	479
20240312	Upgrade of Rensburg Sports field		2,609	2,609	2,519	(90)	(90)
20240322	Rehabilitation of Jabavu Stadium		2,500	2,500	2,325	(175)	(175)
20260018	REHABILITATION OF VARSVLEI SWIMMING POOL		–	–	1,145	1,145	1,145
		34,181	**55,061**	**47,704**	**47,139**	**(565)**	**(7,922)**
Biodiversity, Landscape and Othe							
20220116	Upgrade and development of the Airport gateway		1,000	750	737	(13)	(263)
20240177	Rehabilitation of Van Stadens Nature Reserve Roof coverings		1,000			–	(1,000)
		–	**2,000**	**750**	**737**	**(13)**	**(1,263)**
ICT SERVICES							
20190122	Purchase of Computer Equipment - Traffic		–	500	362	(138)	362
20190123	Purchase of Computer Equipment - Fire & Emergency	385	200	200	325	125	125
20190124	Purchase of Computer Equipment - Disaster Management	278				–	–
20190125	Purchase of Computer Equipment - Security Services	171	400	351	319	(32)	(81)
20190126	Purchase of Computer Equipment - Metro Police	355	500	500	431	(69)	(69)
20190175	IPTS - Automated Fare Collection (AFC) System	–	15,000	4,150	–	(4,150)	(15,000)
20200022	Disaster Recovery: Building Works	–				–	–
20200035	IPTS-Installation CCTV Equipment and Fibre for IPTS roll out	–				–	–
20200262	Replacement of Old Laptops and Desktop PC's	334	200	425	280	(145)	80
20200264	Purchase of Queue Management Systems	130				–	–
20200318	Water: Purchase of Computer Equipment	272	300	300	286	(14)	(14)
20210199	Purchase of Server for South End Fire Station	459				–	–

Capital Programme by Project: 2024/25							
							R' 000
Project ID	Capital Project	2023/24 Actual	Original Budget	Adjust Budget	Actual	Variance (Act - Adj)%	Variance (Act - OB) %
20210214	Roads: Purchase of Computer Equipment	287	400	400	241	(159)	(159)
20210219	PH: Purchase of Computer Equipment	1,039	800	1,200	448	(752)	(352)
20210243	Sanitation: Purchase of Computer Equipment	238	250	380	266	(114)	16
20210277	IPTS - OMS APTMS Lite - Phase 2	–	3,000	50	–	(50)	(3,000)
20210377	Safer City: Servers for Intelligent Operations System		3,612	3,612	–	(3,612)	(3,612)
20210378	Safer City: Fibre Optic Cabling for CCTV cameras		2,000	2,000	–	(2,000)	(2,000)
20210379	Safer City: Purchase &Install IP & smart cameras		4,750	4,750	–	(4,750)	(4,750)
20210380	Safer City: New CCTV Software System with smart technology		4,758	4,758	–	(4,758)	(4,758)
20210381	Safer City: Purchase &Installation of Video Wall Equipment		1,300	1,300	–	(1,300)	(1,300)
20210385	Safer City: Purchase of Computer Equipment		260	260	168	(92)	(92)
20220112	Purchase of Computer Equipment	2,630	2,000	2,000	1,208	(792)	(792)
20230053	Woolboard Council Chamber: Recording system and microphones	–	–	850	–	(850)	–
20230181	Purchase of ICT infrastructure and equipment	829	13,000	13,000	12,273	(727)	(727)
20230349	Safer City: Replacement of CCTV equipment	517				–	–
20240128	Purchase of computer equipment for libraries		230	230	144	(86)	(86)
20240156	Replace Munelek Server and Storage infrastructure		500	500	–	(500)	(500)
20240189	Sanitation: Purchase of Telemetry/ SCADA System		3,200	4,700	4,700	(0)	1,500
20240242	Upgrading of NMBM Legacy System - mSCOA		5,000			–	(5,000)
20250091	Refurbishment of High Sites		–	5,000	397	(4,603)	397
		7,922	**61,660**	**51,416**	**21,850**	**(29,566)**	**(39,810)**
PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES							
20170144	Metro Police: Purchase of Furniture and Office Equipment		800	800	–	(800)	(800)
20170163	Traffic: In-car Camera for Law Enforcement	–				–	–
20182532	Disaster Management: Furniture & Office Equipment	153				–	–
20182605	Construction of new offices at Supply Chain Management	–	23,000	4,000	–	(4,000)	(23,000)
20182612	B&T Office Renovations - ETB	19	500	250	21	(230)	(480)
20190106	Small Plant & Equipment	1,288	3,000	1,742	265	(1,477)	(2,735)
20190136	Traffic: Purchase of Vehicles	8,154				–	–
20190142	Replacement of Generators at Traffic Services Buildings	735				–	–
20190163	Water Services: Purchase of New Vehicles	90	10,000	10,000	6,433	(3,567)	(3,567)
20190228	Purchase of Radios for Safety and Security Directorate		6,000			–	(6,000)
20190244	Purchase of Vehicles for Sanitation Services	1,590	7,000	8,000	7,643	(357)	643
20190251	Sanitation Services : Office Accommodation	66	1,000			–	(1,000)
20190262	Algoa House- Installation of fire/smoke detection system		550			–	(550)
20190264	Air Conditioning of Municipal Buildings	83	1,000	1,640	1,484	(156)	484
20190289	New Laboratory equipment - Scientific Services	1,905				–	–
20190290	Replacement of Laboratory equipment - Scientific Services	317				–	–
20190307	Procurement of Specialised Vehicles - Public Health	–	5,000	5,000	2,009	(2,991)	(2,991)
20190308	Upgrading of Municipal Office and Ablution facilities	–	500	100	–	(100)	(500)
20200027	Specialised Medical Equipment	129	200	200	199	(1)	(1)
20200053	Upgrading of depots and offices	296	2,700	1,350	41	(1,309)	(2,659)
20200056	Roads-New /Replacement Vehicle fleet		5,000	2,677	613	(2,064)	(4,387)

Capital Programme by Project: 2024/25							R' 000
Project ID	Capital Project	2023/24 Actual	Original Budget	Adjust Budget	Actual	Variance (Act - Adj)%	Variance (Act - OB) %
20200057	Rehabilitation of Workshop Buildings	15	1,000	500	–	(500)	(1,000)
20200106	Electricity Buildings Improvements	674	1,000	1,000	166	(835)	(835)
20200131	New/Replacement of Plant and Motor Vehicles	1,940	4,000	4,000	3,500	(500)	(500)
20200163	Purchase of Furniture for Traffic & Licensing	175				–	–
20200251	Upgrade to switchboard: 1st Floor, Fidelity Building	–				–	–
20200253	Upgrade to HRMS Offices: 13th Floor, Fidelity Building	–				–	–
20200319	Sanitation: Purchase of Small Plant & Equipment	409	500	270	214	(56)	(286)
20200321	Water: Purchase of Furniture & Office Equipment.	354	600	740	425	(315)	(175)
20210179	Procurement of Furniture for HRMS	–				–	–
20210181	Lillian Diedericks Building: Evacuation System	93				–	–
20210182	Fidelity Building: Evacuation System	135				–	–
20210183	Noninzi Luzipho Building (Pleinhuis): Evacuation System		450	450	187	(263)	(263)
20210184	City Hall: Evacuation System		193			–	(193)
20210185	Uitenhage Town Hall: Evacuation System		449	449	–	(449)	(449)
20210194	Mfanasekhaya Gqobose Building: Evacuation System	166				–	–
20210198	Traffic: Purchase of Tow Trucks	–				–	–
20210201	Traffic: Purchase of Electronic Information Signs on Trailer	–				–	–
20210202	Lift to accommodate Disabled Persons: Sidwell Traffic Centre		1,300	1,300	–	(1,300)	(1,300)
20210203	Purchase of Security Guard Houses for Traffic	119				–	–
20210218	Construction of Settlers Park office building	40	500	500	–	(500)	(500)
20210220	PH: Purchase of Office Furniture	–	200	200	61	(139)	(139)
20210231	Non-Specialised Vehicles - Public Health	–	7,000	8,000	7,263	(737)	263
20210233	PH: Purchase of Plant and Equipment	–	200	200	162	(38)	(38)
20210386	Safer City: Furniture and Equipment for Control Room		200	200	61	(139)	(139)
20210387	Safer City: Control Room Upgrade		470	470	–	(470)	(470)
20220062	Security: Renewal of Carports at Armoury - Sidwell		–	49	49	–	49
20220143	Roads - Purchase of new laboratory Premises	–				–	–
20230057	Purchase of two LDV/ Panel vans	–				–	–
20230058	Purchase of one passenger vehicle	268				–	–
20230075	Acquisition of vehicles - Prepaid vending	557				–	–
20230157	Procure & Install aircons at New Disaster Management Building	112				–	–
20230173	Traffic: Purchase & Install Law Enforcement Equipment	–	1,500			–	(1,500)
20230177	Traffic: Purchase of Vehicles for Support Services		–	–	1,104	1,104	1,104
20230180	Purchase of Office Furniture and equipment: Network Admins	148				–	–
20230182	Noninzi Luzipho: Installation of Fence With Pedestrian Gates	–				–	–
20230183	Installation of Intercom System at City Hall	–				–	–
20230184	Purchase Of Tools And Equipment	184				–	–
20230188	Office Renovations - 10th floor HRMS, Fidelity Building	17				–	–
20230190	Install Biometrics & Network infrastructure at HRMS Offices	48				–	–
20230249	Purchase of furniture for Mendi Arts Centre	96	500	500	200	(300)	(300)
20230258	Purchase of VW Caddy Maxi panel van 2.0 TDI for Pools	–				–	–

Capital Programme by Project: 2024/25							R' 000
Project ID	Capital Project	2023/24 Actual	Original Budget	Adjust Budget	Actual	Variance (Act - Adj)%	Variance (Act - OB) %
20230259	Purchase of ISUZU NPS 300 crew 4x4 Drop side Truck for Pools	–				–	–
20230260	Purchase of 4x4 single cab Ford Ranger with canopy for Pools	403				–	–
20230286	Acquisition of Polo Sedan1.6 MPI 81KW	268				–	–
20230297	Purchase of Vehicle for Asset Verifications & Audit	–				–	–
20230298	Purchase of Vehicle for Debtor Management Disconnections	601				–	–
20230299	Purchase & installation of Water Tanks: Customer Care Centres	96				–	–
20230300	Replacement of Air-Conditioning Units: Customer Care Centres	112	250	250	63	(187)	(187)
20230301	Replacement of Vending POS Equipment		200			–	(200)
20230303	Purchase of 2 X VW Polos for EDTA	505				–	–
20230322	Roads - Office Furniture	21	100	78	4	(74)	(96)
20230331	SRAC: Purchase of Office Furniture & Equipment	119				–	–
20230332	Upgrade to Ward Councillors Offices	1,044				–	–
20230333	Purchase of furniture for Ward Councillors Offices	45				–	–
20240062	Installation of aluminium partitions for MIS Office	25				–	–
20240064	Purchase of Office Furniture + Equipment: Corporate Services	142				–	–
20240065	Installation of intercom system to all municipal lifts	–				–	–
20240067	Water: Purchase of Small Plant & Equipment	134	300	315	303	(12)	3
20240081	Replace Roll up door at Brister house	153				–	–
20240082	Purchase of Identity Card access Machine for NMBM Staff	101				–	–
20240084	Install New Roller Shutter Door at Fidelity Building	–				–	–
20240085	Upgrade of Ablution Facilities - Algoa House	131				–	–
20240090	Traffic: Rehab of Traffic & licensing Buildings - Uitenhage		1,000	1,000	857	(143)	(143)
20240102	Acquisition of Land Survey Equipment		1,200	1,200	260	(940)	(940)
20240127	Purchase of ride on mower		50	150	175	25	125
20240129	Purchase of plant, tool and equipment		150	153	152	(1)	2
20240131	Purchase of lifeguard towers		100	100	183	83	83
20240135	Purchase of Bob Cat		2,500	2,500	–	(2,500)	(2,500)
20240136	Renewal of SRAC St Georges offices		1,000			–	(1,000)
20240157	Installation of New Lifts: Lillian Diedericks Building		2,400			–	(2,400)
20240159	Installation of New Lifts: Mfanasekhaya Gqobose Building		2,250			–	(2,250)
20240162	Upgrade to all Municipal Building Offices		8,500			–	(8,500)
20240167	Purchase a new patrol boat for Swartkops Tygerbay Depot		1,000	1,000	–	(1,000)	(1,000)
20240195	D&I - Purchase of Vehicles		2,130	785	768	(17)	(1,362)
20240236	EDTA: Boardroom table and chairs		200	200	–	(200)	(200)
20240240	Purchase of Filing Cabinets for Customer Care Archiving		1,000			–	(1,000)
20240243	Installation of Back-up power systems at Customer Care Centres		1,340	1,340	1,333	(7)	(7)
20240268	Scientific Services: Purchase of new laboratory Premises		12,500	12,500	–	(12,500)	(12,500)
20240318	Supply & Installation of CCTV Cameras -12th Floor-MGB		180	180	111	(69)	(69)
20250039	Upgrade to Fidelity Building		–	2,254	87	(2,167)	87

Capital Programme by Project: 2024/25							R' 000
Project ID	**Capital Project**	**2023/24 Actual**	**Original Budget**	**Adjust Budget**	**Actual**	**Variance (Act - Adj)%**	**Variance (Act - OB) %**
20250040	Ward 31 Councillors Office: Purchase of Office Container		–	195	170	(25)	170
20250041	Ward 54 Office: Office Container & Installation of Fence		–	400	–	(400)	–
20250042	Ward 34 Councillors Office: Installation of Anti-Climb Fence		–	187	118	(69)	118
20250047	Ward 44 Office: Installation of motorised gate with concrete slab		–	120	83	(38)	83
20250048	Councillors Offices: Construction of outside ramps & railings		–	165	16	(149)	16
20250049	Ward 24 Office: Installation of aluminium windows, stone guards & anti-climb fence		–	200	224	24	224
20250050	Installation of alarm systems at ward councillors' offices		–	1,215	202	(1,012)	202
20250051	Ward 13 Office: Replacement of floors with concrete		–	60	60	–	60
20250052	Purchase of Furniture for councillors' offices: Ward 16,28,55		–	139	139	(0)	139
20250053	Booysens Park Hall: Installation of anti-climb fence		–	550	–	(550)	–
20250054	Babs Madlakane: Installation of new roof		–	743	–	(743)	–
20250056	Walmer Town Hall: Installation of Anti-Climb Fence		–	386	–	(386)	–
20250057	Colchester Hall: Construction of Refuse Room		–	60	116	56	116
20250058	Upgrade of Cripple Care Community Hall		–	80	–	(80)	–
20250059	Despatch Depot: Installation of Anti-Climb Fence		–	650	–	(650)	–
20250060	KwaNobuhle Admin Block: Installation of gate motor		–	25	26	1	26
20250061	Lillian Diedericks Building: Upgrade of escape stairway floors		–	365	–	(365)	–
20250062	Ward 27: Installation of aluminium windows & stone guards		–	160	–	(160)	–
20250075	Sanitation: Purchase of Furniture & Office Equipment		–	100	92	(8)	92
20250076	Purchase Of Furniture for Ward Councillors Offices: Ward 45 & 46		–	100	54	(46)	54
20250077	Ward 29 Councillor office: Installation of Anti Climb Fence		–	200	135	(65)	135
20250085	Emergency Security Measures at Harrower Road Cable Yard - Enclosing Perimeter		–	2,500	70	(2,430)	70
20250088	Replacement of Handheld Devices - Meter Reading			200	–	(200)	–
20250089	Supply and Installation of CCTV Cameras - UTH & ETB Customer Care Centres		–	250	155	(95)	155
20250103	Purchase of Executive Mayor's vehicle		–	1,082	952	(131)	952
20250105	Purchase of Chief Whip vehicle		–	824	879	55	879
		24,275	**124,662**	**89,546**	**39,885**	**(49,661)**	**(84,777)**
	TOTAL	**1,328,787**	**1,913,807**	**1,877,969**	**1,304,206**	**(573,763)**	**(609,601)**

APPENDIX O- CAPITAL PROGRAMME BY PROJECT BY WARD: 2024/25

Capital Programme by Project by Ward: 2024/25			
Project ID	**Capital Project**	**Ward(s) affected**	**Works completed (Yes/No)**
	Budget & Treasury		
20182605	Construction of new offices at Supply Chain Management	Rehabilitation & Upgrade of Municipal Buildings	No
20182612	B&T Office Renovations - ETB	Rehabilitation & Upgrade of Municipal Buildings	Yes
20200262	Replacement of Old Laptops and Desktop PC's	Furniture, Fittings and Equipment	Yes
20230300	Replacement of Air-Conditioning Units: Customer Care Centres	Furniture, Fittings and Equipment	Yes
20230301	Replacement of Vending POS Equipment	Furniture, Fittings and Equipment	Yes
20240240	Purchase of Filing Cabinets for Customer Care Archiving	Furniture, Fittings and Equipment	Yes
20240242	Upgrading of NMBM Legacy System - mSCOA	System Enhancements	Yes
20240243	Installation of Back-up power systems at Customer Care Centres	Rehabilitation & Upgrade of Municipal Buildings	Yes
20240318	Supply & Installation of CCTV Cameras -12th Floor-MGB	Rehabilitation & Upgrade of Municipal Buildings	Yes
20250085	Emergency Security Measures at Harrower Road Cable Yard - Enclosing Perimeter	Rehabilitation & Upgrade of Municipal Buildings	Yes
20250088	Replacement of Handheld Devices - Meter Reading	Furniture, Fittings and Equipment	No
20250089	Supply and Installation of CCTV Cameras - UTH & ETB Customer Care Centres	Rehabilitation & Upgrade of Municipal Buildings	Yes
	Corporate Services		
20190125	Purchase of Computer Equipment - Security Services	Furniture, Fittings and Equipment	Yes
20190262	Algoa House- Installation of fire/smoke detection system	Rehabilitation & Upgrade of Municipal Buildings	Yes
20190264	Air Conditioning of Municipal Buildings	Rehabilitation & Upgrade of Municipal Buildings	Yes
20210183	Noninzi Luzipho Building (Pleinhuis): Evacuation System	Rehabilitation & Upgrade of Municipal Buildings	Yes
20210184	City Hall: Evacuation System	Rehabilitation & Upgrade of Municipal Buildings	Yes
20210185	Uitenhage Town Hall: Evacuation System	Rehabilitation & Upgrade of Municipal Buildings	No
20220062	Security: Renewal of Carports at Armoury - Sidwell	Rehabilitation & Upgrade of Municipal Buildings	Yes
20220112	Purchase of Computer Equipment	Furniture, Fittings and Equipment	Yes
20230053	Woolboard Council Chamber: Recording system and microphones	Furniture, Fittings and Equipment	No
20230181	Purchase of ICT infrastructure and equipment	Furniture, Fittings and Equipment	Yes
20240157	Installation of New Lifts: Lillian Diedericks Building	Rehabilitation & Upgrade of Municipal Buildings	Yes
20240159	Installation of New Lifts: Mfanasekhaya Gqobose Building	Rehabilitation & Upgrade of Municipal Buildings	Yes
20240162	Upgrade to all Municipal Building Offices	Rehabilitation & Upgrade of Municipal Buildings	Yes
20250039	Upgrade to Fidelity Building	Rehabilitation & Upgrade of Municipal Buildings	Yes
20250040	Ward 31 Councillors Office: Purchase of Office Container	54	Yes
20250041	Ward 54 Office: Office Container & Installation of Fence	31	No
20250042	Ward 34 Councillors Office: Installation of Anti-Climb Fence	34	Yes
20250047	Ward 44 Office: Installation of motorised gate with concrete slab	44	Yes
20250048	Councillors Offices: Construction of outside ramps & railings	Rehabilitation & Upgrade of Municipal Buildings	Yes
20250049	Ward 24 Office: Installation of aluminium windows, stone guards & anti-climb fence	24	Yes
20250050	Installation of alarm systems at ward councillors' offices	Rehabilitation & Upgrade of Municipal Buildings	Yes
20250051	Ward 13 Office: Replacement of floors with concrete	13	Yes
20250052	Purchase of Furniture for councillors' offices: Ward 16,28,55	Furniture, Fittings and Equipment	Yes
20250053	Booysens Park Hall: Installation of anti-climb fence	Rehabilitation & Upgrade of Municipal Buildings	No
20250054	Babs Madlakane: Installation of new roof	Rehabilitation & Upgrade of Municipal Buildings	No
20250056	Walmer Town Hall: Installation of Anti-Climb Fence	Rehabilitation & Upgrade of Municipal Buildings	No
20250057	Colchester Hall: Construction of Refuse Room	Rehabilitation & Upgrade of Municipal Buildings	Yes
20250058	Upgrade of Cripple Care Community Hall	Rehabilitation & Upgrade of Municipal Buildings	No
20250059	Despatch Depot: Installation of Anti-Climb Fence	Rehabilitation & Upgrade of Municipal Buildings	No
20250060	KwaNobuhle Admin Block: Installation of gate motor	Rehabilitation & Upgrade of Municipal Buildings	Yes
20250061	Lillian Diedericks Building: Upgrade of escape stairway floors	Rehabilitation & Upgrade of Municipal Buildings	No

Capital Programme by Project by Ward: 2024/25			
Project ID	**Capital Project**	**Ward(s) affected**	**Works completed (Yes/No)**
20250062	Ward 27: Installation of aluminium windows & stone guards	27	No
20250076	Purchase Of Furniture for Ward Councillors Offices: Ward 45 & 46	Furniture, Fittings and Equipment	Yes
20250077	Ward 29 Councillor office: Installation of Anti Climb Fence	29	Yes
20250091	Refurbishment of High Sites	Furniture, Fittings and Equipment	Yes
	EDTA		
20240073	EDTA: Purchase of two tractors (ISUPG)	General Improvements	Yes
20240236	EDTA: Boardroom table and chairs	Furniture, Fittings and Equipment	No
20240238	EDTA : Perimeter Wall at Market	60	Yes
20240239	EDTA: Cold-rooms and Banana Ripening Facilities at Market	60	No
20240315	EDTA: Walmer Airport Valley Food Garden	59	Yes
20240317	EDTA: Motherwell NU 29 - Food Garden	59	Yes
	Electricity		
20070209	Substation Fibre Optic Backbone	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20150028	Refurbishment of Power Transformers	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20170022	Undeclared Informal Electrification	Furniture, Fittings and Equipment	Yes
20170045	Distribution Substation Building Refurbishment Programme	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20182549	Upgrade of Commercial Meters - Remote Metering	Furniture, Fittings and Equipment	Yes
20182550	Smart Pre-Payment Meters	Furniture, Fittings and Equipment	No
20182551	HV Transmission Line	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20200105	Low Voltage Reticulation Improvement	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20200106	Electricity Buildings Improvements	Rehabilitation & Upgrade of Municipal Buildings	Yes
20200113	Reinforcement of Electricity Network- North	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20200115	Reinforcement of Electricity Network- Wells Estate	60	Yes
20200117	Reinforcement of Electricity Network- Korsten	11	Yes
20200119	Reinforcement of Electricity Network- Newton Park	7	Yes
20200120	Reinforcement of Electricity Network- Uitenhage	45	Yes
20200123	Reinforcement of Electricity Network- Mount Road	2	Yes
20200125	Reinforcement of Electricity Network- Despatch	52	Yes
20200126	Reinforcement of Electricity Network- South	4	Yes
20200128	Reinforcement of Electricity Network- Western	9	Yes
20200131	New/Replacement of Plant and Motor Vehicles	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20200137	Procurement of Metering Products	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20200188	E&E-Electrification of State Subsidised Houses	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20200201	Supervisory Control - Equipment Upgrade	Furniture, Fittings and Equipment	Yes
20200203	HV Line Refurbishment (66 & 132KV)	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20200207	Reinforcement of Electricity Network - Coega IDZ	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20200209	Public Contribution - Private Township Development	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20200330	E&E- HV Circuit breakers replacement at major substations	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes

Capital Programme by Project by Ward: 2024/25			
Project ID	**Capital Project**	**Ward(s) affected**	**Works completed (Yes/No)**
20200332	E&E Chelsea MV upgrade	Electricity Network Expansion, Rehabilitation and Re-enforcement	No
20200333	E&E- Deal Party 22kV Upgrade	15	Yes
20200337	E&E - Mabandla MV Upgrade	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20200338	E&E - Public Lighting	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20200339	E&E Miscellaneous Mains and Substations	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20210092	Public Lighting - Retro fit	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20210094	Relay Replacement	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20210095	Gas Turbine Refurbishment	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20210330	E&E Upgrade bulk infrastructure 1X132KV CB Matomela substation - Ekuphumleni (Ward 19)	19	Yes
20210341	E&E Bulk infrastructure establish New Sub Station -Booysens Park - Joe Slovo (Ward 36)	36	Yes
20210345	E&E Construction of 22KV Feeder to Motherwell NU30 - Ward 54	54	Yes
20210372	E&E - EEDSM Energy Efficient Public Lighting	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20220205	E&E: Re-configuration of Kwa-Ford Substation	25	Yes
20230284	2024 ISUP- Construct 11kV power line from Bethelsdorp Sub to Loder Distribution sub - Kliprandt Ward 33	34	Yes
20230285	2024 ISUP - Install 132kV/11kV 31.5MVA transformer @ Kulati Sub - Ward 22	26	Yes
20240156	Replace Munelek Server and Storage infrastructure	Furniture, Fittings and Equipment	No
20240163	REINFORCEMENT OF ELECTRICITY NETWORKS-COEGA - Internal funds	53	Yes
20240165	Walmer - Summerstrand 132kV Powerline upgrade	2	Yes
20240166	Perl Road Substation - Installation of 3rd Transformer	11	No
20240169	Renewable Energy projects for self-consumption	Electricity Network Expansion, Rehabilitation and Re-enforcement	No
20240171	LV Line Refurbishment	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20240172	MV Line Refurbishment	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20250107	Rebuilding of MRM6 Substation at Mqolomba Street	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
	Human Settlements		
20120030	Kwanobuhle Area 11 -Roadworks	45	Yes
20120031	Kwazakhele: Ekhumphumleni - Roadworks	19	Yes
20120059	Malabar Ext 6 Phase 2 - Roadworks	10	Yes
20170067	Malabar Ext 6 Phase 2 - Stormwater	10	Yes
20170079	Kwanobuhle Area 11 - Stormwater	45	Yes
20170081	Kwanobuhle Area 11 - Water Reticulation	45	Yes
20170083	Kwanobuhle Area 11 - Sewer Reticulation	45	Yes
20170088	Nkatha/Seyisi - Sewer Reticulation	19	Yes
20170093	Jagvlagte (Chatty 11-14) - Water Reticulation	29	No
20170096	Jagvlagte (Chatty 11-14) - Sewer Reticulation	29	No
20182298	Kwazakhele: Ekuphumleni - Stormwater	19	Yes
20190104	Connections and Water Meters	Water Network Expansion and Rehabilitation	Yes
20220072	Kwazakhele Infill Sites - Roadworks	19	No

Capital Programme by Project by Ward: 2024/25			
Project ID	**Capital Project**	**Ward(s) affected**	**Works completed (Yes/No)**
20220073	Kwazakhele Infill Sites - Stormwater Reticulation	19	No
20220074	Kwazakhele Infill Sites - Water Reticulation	19	No
20220075	Kwazakhele Infill Sites - Sewer Reticulation	19	No
20230015	Kwanobuhle Area 11 PH6: Roadworks	45	Yes
20230017	Kwanobuhle Area 11 PH6: Stormwater Reticulation	45	Yes
20230018	Kwanobuhle Area 11 PH6: Water Reticulation	45	Yes
20230019	Kwanobuhle Area 11 PH6: Sewer Reticulation	45	Yes
20230061	Mandela Village 71 Sites - Roadworks (Human Settlements)	18	No
20230122	Walmer Airport Valley (Area B&C) - Roadworks (HS)	4	No
20230123	Walmer Airport Valley (Area B&C) - Stormwater Reticulation	4	No
20230124	Walmer Airport Valley (Area B&C) - Water Reticulation (HS)	4	Yes
20230125	Walmer Airport Valley (Area B&C) - Sewer Reticulation (HS)	4	Yes
20240102	Acquisition of Land Survey Equipment	Furniture, Fittings and Equipment	Yes
20240266	Sisulu Village - Water Reticulation	26	Yes
20240267	Sisulu Village - Sewer Reticulation	26	Yes
20240273	Bethelsdorp Extension 32,34,36 - Water Reticulation	37	No
20240275	McCarthyLand Ptn Erf 17585 - Water Reticulation (Human Settlements)	48	Yes
20240276	Afghanistan, Erf 6840- Water Reticulation (Human Settlements)	47	Yes
20240277	Allanridge West - Water Reticulation (Human Settlements)	48	Yes
20240278	Erven 818 - Water Reticulation	50	No
20240285	Erven 818 - Stormwater Reticulation	50	No
20240286	Bethelsdorp Extension 32,34,36 - Sewer Reticulation	37	No
20240287	Bethelsdorp Extension 32,34,36 - Roadworks	37	No
20240288	Bethelsdorp Extension 32,34,36 - Stormwater Reticulation	38	No
20240290	McCarthyLand, Ptn Erf 17585- Sewer Reticulation	48	Yes
20240291	McCarthyLand , Ptn Erf 17585 -Roadworks	48	Yes
20240292	McCarthyLand Ptn Erf 17585 - Stormwater Reticulation	48	Yes
20240293	Afghanistan, Erf 6840- Sewer Reticulation	47	Yes
20240296	Afghanistan, Erf 6840 -Roadworks	47	Yes
20240298	Afghanistan, Erf 6840- Stormwater Reticulation	47	Yes
20240300	Allanridge West - Sewer Reticulation (Human Settlements)	48	Yes
20240302	Allanridge West -Roadworks(Human Settlements)	48	Yes
20240303	Allanridge West - Stormwater Reticulation (Human Settlements)	48	Yes
20240304	Erven 818- Sewer Reticulation	50	No
20240305	Erven 818 - Roadworks	50	No
	Public Health		
20170131	Air Pollution Monitoring Equipment	Public Health Services Projects	No
20190148	Beach Development - Summerstrand	2	Yes
20190154	Happy Valley - Upgrade of Infrastructure	2	Yes
20190156	Upgrade and Development of Forest Hill Cemetery	2	Yes
20190162	Upgrade and Development of Bloemendal Cemetery	38	Yes
20190168	Upgrade and Development of Matanzima Cemetery	47	Yes
20190171	PH - Upgrade and Development of Motherwell Cemetery	53	Yes
20190198	Upgrading of Ablution Facility - Peter Gibbs Nursery	3	Yes
20190283	Upgrade of Uitenhage Dog Pound	47	No
20190298	Occupational Health and Wellness Centre - Walmer	Rehabilitation & Upgrade of Municipal Buildings	No
20190307	Procurement of Specialised Vehicles - Public Health	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20190308	Upgrading of Municipal Office and Ablution facilities	Rehabilitation & Upgrade of Municipal Buildings	No
20190313	PH: Purchase of Waste Containers	Public Health Services Projects	No
20190316	PH - Replacement of Refuse Compactors	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes

Capital Programme by Project by Ward: 2024/25			
Project ID	**Capital Project**	**Ward(s) affected**	**Works completed (Yes/No)**
20200027	Specialised Medical Equipment	Furniture, Fittings and Equipment	Yes
20200196	Development of waste disposal facilities (Koedoeskloof)	52	No
20200289	Development of waste disposal facilities - Arlington	Public Health Services Projects	Yes
20210217	Construction of new lifeguard house at Sardinia bay	1	Yes
20210218	Construction of Settlers Park office building	3	No
20210219	PH: Purchase of Computer Equipment	Furniture, Fittings and Equipment	Yes
20210220	PH: Purchase of Office Furniture	Furniture, Fittings and Equipment	Yes
20210227	Upgrade and Development of Kabah Cemetery	50	Yes
20210228	Construction of new greenhouses at Peter Gibbs Nursery	3	Yes
20210229	Construction of new greenhouse at Buxton road Nursery	Public Health Services Projects	Yes
20210231	Non-Specialised Vehicles - Public Health	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20210233	PH: Purchase of Plant and Equipment	Furniture, Fittings and Equipment	Yes
20210281	Construction of Animal Control Facility	53	Yes
20220106	Upgrade of coastal infrastructure- Kings Beach Ablutions	General Improvements	Yes
20220107	Upgrade of coastal infrastructure -Pollock Beach Ablutions	General Improvements	Yes
20220108	Upgrade of coastal infrastructure -Bluewater Bay Ablution	Rehabilitation & Upgrade of Municipal Buildings	Yes
20220109	Upgrade of coastal infrastructure -Hobie Yacht Club	General Improvements	No
20220116	Upgrade and development of the Airport gateway	2	Yes
20220119	Waste - Fencing of Arlington disposal site	Public Health Services Projects	Yes
20220146	Upgrade and development of Brighton Beach Infrastructure	General Improvements	Yes
20230192	Upgrade of Major Parks: St. Georges Park	3	Yes
20230203	Upgrade and Development of Public Open Spaces - Mthwaku Park	59	Yes
20230204	Upgrade and Development of Public Open Spaces - Matyeni Park	60	Yes
20230205	Upgrade and Development of Public Open Spaces -Bikana Park	58	Yes
20230206	Upgrade and Development of Public Open Spaces - Maronga 2Par	20	Yes
20230207	Upgrade and Development of Public Open Spaces -Cranwell Park	2	Yes
20230208	Upgrade and Development of Public Open Spaces - Relu Park	47	Yes
20230209	Upgrade and Development of Public Open Spaces - Bracken Park	37	Yes
20230210	Upgrade and Development of Public Open Spaces -Khuzwayo Park	21	Yes
20230211	Upgrade and Development of Public Open Spaces -Spreeu Park	49	Yes
20230216	Upgrade and Development of Public Open Spaces - Lanner Park	49	Yes
20230256	Wells Estate Beach - Upgrade Infrastructure	60	No
20230280	Upgrade and Development of Bethelsdorp Cemetery	35	No
20240127	Purchase of ride on mower	Furniture, Fittings and Equipment	Yes
20240129	Purchase of plant, tool and equipment	Furniture, Fittings and Equipment	Yes
20240131	Purchase of lifeguard towers	General Improvements	Yes
20240132	Water drainage and roads at Motherwell Cemetery	53	Yes
20240135	Purchase of Bob Cat	Furniture, Fittings and Equipment	No
20240167	Purchase a new patrol boat for Swartkops Tygerbay Depot	Vehicles Acquisition and Replacement for Provision of Service Delivery	No
20240177	Rehabilitation of Van Stadens Nature Reserve Roof coverings	Public Health Services Projects	Yes
20240202	Fencing of Victoria Park	2	Yes
20240271	Upgrade and Development of Public Open Space-Ebhongweni Park	18	Yes
20240274	Upgrade and Development of Public Open Spaces - Khayamnandi Park	29	Yes
20240289	Upgrade & Development of Public Open Spaces -Church Village Duna	19	Yes
20240294	Upgrade & Development of Public Open Spaces -Feni Park	55	Yes
20240297	Upgrade and Development of Public Open Spaces- Red Location	15	Yes
20240299	Upgrade and Development of Public Open Spaces - Church Village / Ekuphumleni Stofile Park	19	Yes

Capital Programme by Project by Ward: 2024/25			
Project ID	**Capital Project**	**Ward(s) affected**	**Works completed (Yes/No)**
	Roads & Stormwater		
20050286	Tarring of Gravel Roads	#N/A	Yes
20060020	Provision of Sidewalks	General Improvements	Yes
20060229	IPTS -Work Package: Public Transport Facilities	General Improvements	No
20162191	Construction of Joe Slovo Bridge – Ward 41	41	Yes
20190070	IPTS - Procurement of a transport modelling software package	Systems Enhancements	No
20190106	Small Plant & Equipment	Furniture, Fittings and Equipment	Yes
20190175	IPTS - Automated Fare Collection (AFC) System	Systems Enhancements	No
20190294	Aluta Continua Access Road - Joe Slovo	41	Yes
20200050	Rehabilitate concrete roads	Electricity Network Expansion, Rehabilitation and Re-enforcement	Yes
20200051	Resurfacing tar roads	General Improvements	Yes
20200053	Upgrading of depots and offices	Rehabilitation & Upgrade of Municipal Buildings	Yes
20200054	Rehabilitation of Roads	General Improvements	Yes
20200055	Replacement vehicle fleet-Automotive Transport	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20200056	Roads-New /Replacement Vehicle fleet	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20200057	Rehabilitation of Workshop Buildings	Rehabilitation & Upgrade of Municipal Buildings	No
20200058	Reconstruction of open canals Metro wide	48	No
20200059	Reconstruction of stormwater system - Metro wide	General Improvements	Yes
20200060	Rehabilitation of Stormwater Ponds	General Improvements	Yes
20200061	Ground water improvements metro wide	General Improvements	Yes
20200062	Flood Risk improvement (All other rivers)	General Improvements	Yes
20200063	Stormwater Improvements	General Improvements	Yes
20200064	Motherwell Canal Wetlands	60	Yes
20200065	New Traffic signals for roads intersections	General Improvements	No
20200068	TM24 Guidance Signs	General Improvements	Yes
20200069	Public Transport facilities	General Improvements	Yes
20200070	Traffic Control Equipment	Furniture, Fittings and Equipment	Yes
20200073	Upgrade Main Road through Swartkops	16	Yes
20200075	Rehabilitation of William Moffet Expressway	6	Yes
20200076	Facilities for the Disabled	General Improvements	Yes
20200078	Intersection Improvements	General Improvements	Yes
20200082	Construction of footbridges	General Improvements	Yes
20200083	Rehabilitation of Verges and sidewalks	24	Yes
20200086	Rehabilitation of Bridge Structures	39	Yes
20200213	IPTS-Bus Rapid Transit	Vehicles Acquisition and Replacement for Provision of Service Delivery	No
20210173	Road Traffic Calming Measures	53	Yes
20210174	Roads - Peri - urban: Rehabilitation of gravel roads	40	Yes
20210176	Roads - Provision of Rudimentary Services	General Improvements	Yes
20210214	Roads: Purchase of Computer Equipment	Furniture, Fittings and Equipment	Yes
20210277	IPTS - OMS APTMS Lite - Phase 2	Systems Enhancements	No
20210370	Construction of Dubula street in New Brighton	14	Yes
20220050	IPTS - TOC including Bus Priority	General Improvements	No
20220111	Roads - Njoli Square Redevelopment	General Improvements	Yes
20220117	Roads- Tarring of circles-New Brighton	General Improvements	Yes
20220122	Roads-Reconstruction of Old PE-Uitenhage Road	31	Yes
20220168	IPTS - Refurbishment of Busses	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20220169	Construction of Bloemendal Arterial - Ward 36	36	Yes
20230246	IPTS - The Development of Kariega CBD, Kwanobuhle	General Improvements	No

Capital Programme by Project by Ward: 2024/25			
Project ID	**Capital Project**	**Ward(s) affected**	**Works completed (Yes/No)**
20230265	Wells Estate - Access Road - Tyinirha & Bhunga Roads	60	Yes
20230266	Stormwater Improvements Ikamvelihle: Ponds rehabilitation	53	Yes
20230267	Cannonville/Colchester: Stormwater improvements - road construction	53	Yes
20230271	John Tallant Link Road: Upgrading of Old Grahamstown Road	19	Yes
20230274	New Brighton/ Kwazakhele: Bulk Stormwater Phase 1	19	No
20230275	Blue Horizon Bay Bulk Stormwater: Phase 1	40	Yes
20230276	Tarring Of Gravel Roads- Priority 2	General Improvements	Yes
20230277	Provision of Sidewalk - Phase 25	50	Yes
20230282	Zwide Bulk Stormwater	26	Yes
20230290	2024 ISUP - Vastrap- Construction of road - Bristol, Bentley, Bugatti & Belaire Ward 29	29	Yes
20230307	2024 ISUP - Joe Slovo Ward 41 Construction of Roads	41	Yes
20230322	Roads - Office Furniture	Furniture, Fittings and Equipment	Yes
20240185	Stanford Road Extension - Purchase of property	Land Acquisition	No
20240192	Fencing of Road Reserves - Metro wide	General Improvements	Yes
20240195	D&I - Purchase of Vehicles	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20240309	2025 ISUP-Khayamnandi -Nonkwiniza,Sakhisizwe, Ngcezi ward 41	41	Yes
20240311	2025 ISUP - Motherwell NU12 (Area C) - ward 54 - construction of road - Sizinzi	54	Yes
20240313	2025 ISUP -Vistarus/Rolihlahla - Construction of Roads - Jan, Xolani and Mpendula street in ward 31	31	Yes
20240314	2025 ISUP - Construction of Middle Street ward 48	48	Yes
20250009	Roads & Stormwater - Disaster - Rehabilitation of Tar Roads	General Improvements	Yes
20250010	Roads & Stormwater - Disaster - Rehabilitation of Gravel Rds	General Improvements	Yes
20250011	Roads & Stormwater - Disaster - Rehabilitation of KAT Canal	General Improvements	Yes
20250012	Roads & Swater - Disaster - Rehabilitation of Railway Canal	General Improvements	Yes
20250064	MDRG - Construction of new stormwater outlet headwalls, pipeline and drainage at Mavuso Road	19	Yes
20250065	MDRG - Reconstruction of Moegesukkel Access Road	53	Yes
20250066	MDRG - Reconstruction of Salt Lake - Jacks Street(Stormwater Channel 500m X 450mm)	31	No
20250067	MDRG - Reconstruction of Salt Lake - Jacks Street(Roadworks 400m X 6m)	31	Yes
20250068	MDRG - Upgrade & Restoration of Salt Lake - Siebritz Pond	31	Yes
20250069	MDRG - Construction of new stormwater piping at Budaza Street	21	Yes
20250070	MDRG - Reconstruction of Jabavu Footbridge in Kariega	46	Yes
20250071	MDRG - Reconstruction of Mngwanza Street in Kariega	45	Yes
20250072	MDRG - Reconstruction of De Mist Canalin Kariega	46	Yes
20250073	MDRG - Reconstruction of Fourie Street in Kariega	46	No
20250074	MDRG - Reconstruction of Stormwater Drainage System at Moegesukkel Access Road	53	No
20250078	IPTS - Upgrading of Kariega Fresh Produce Market into an Interim Depot	General Improvements	Yes
20250079	IPTS - Provision of Bus Stops and Signage	General Improvements	Yes
20250080	IPTS - Road Improvements	General Improvements	Yes
20250103	Purchase of Executive Mayor's vehicle	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20250105	Purchase of Chief Whip vehicle	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20250176	MDRecG - Rehabilitation to Bridge and associated road works - Entrance to KwaNobuhle Ward 43	43	Yes

Capital Programme by Project by Ward: 2024/25			
Project ID	**Capital Project**	**Ward(s) affected**	**Works completed (Yes/No)**
20250177	MDRecG -Rehabilitation to Bridge & associated road works - Ponana Tini & Matanzima Bridge Reconstruction Ward 43	43	Yes
20250178	MDRecG - Partial Rehabilitation of2.5 km of the Cat Canal - ward 48	48	No
	Safety & Security		
20170144	Metro Police: Purchase of Furniture and Office Equipment	Furniture, Fittings and Equipment	No
20170154	Purchase of Firefighting Vehicle - Rescue Pump	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20182515	Metro Police: Purchase of Trooper Carrier	Vehicles Acquisition and Replacement for Provision of Service Delivery	No
20182533	Disaster Management: Equipment for supply of Solar Energy	Furniture, Fittings and Equipment	Yes
20190122	Purchase of Computer Equipment - Traffic	Furniture, Fittings and Equipment	Yes
20190123	Purchase of Computer Equipment - Fire & Emergency	Furniture, Fittings and Equipment	Yes
20190126	Purchase of Computer Equipment - Metro Police	Furniture, Fittings and Equipment	Yes
20190141	Purchase of Hydraulic Platform for Fire & Emergency Services	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20190228	Purchase of Radios for Safety and Security Directorate	Furniture, Fittings and Equipment	Yes
20190232	Purchase of Off-Road Vehicles for Fire & Emergency Services	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20190233	Fire: Purchase of Fire Appliance/ Engine	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20210202	Lift to accommodate Disabled Persons: Sidwell Traffic Centre	Rehabilitation & Upgrade of Municipal Buildings	No
20210204	Upgrade of Kwanobuhle Fire Station	Rehabilitation & Upgrade of Municipal Buildings	Yes
20210206	Refurbishment / Renewal of Govan Mbeki Fire Station	Rehabilitation & Upgrade of Municipal Buildings	Yes
20210377	Safer City: Servers for Intelligent Operations System	Furniture, Fittings and Equipment	No
20210378	Safer City: Fibre Optic Cabling for CCTV cameras	Furniture, Fittings and Equipment	No
20210379	Safer City: Purchase & Install IP & smart cameras	Furniture, Fittings and Equipment	No
20210380	Safer City: New CCTV Software System with smart technology	Furniture, Fittings and Equipment	No
20210381	Safer City: Purchase &Installation of Video Wall Equipment	Furniture, Fittings and Equipment	No
20210385	Safer City: Purchase of Computer Equipment	Furniture, Fittings and Equipment	Yes
20210386	Safer City: Furniture and Equipment for Control Room	Furniture, Fittings and Equipment	Yes
20210387	Safer City: Control Room Upgrade	Furniture, Fittings and Equipment	No
20230108	Metro Police Purchase of Law Enforcement Equipment	Furniture, Fittings and Equipment	Yes
20230167	Fire: Rehabilitation of Motherwell Fire Station	Rehabilitation & Upgrade of Municipal Buildings	Yes
20230173	Traffic: Purchase & Install Law Enforcement Equipment	Furniture, Fittings and Equipment	Yes
20230177	Traffic: Purchase of Vehicles for Support Services	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20240090	Traffic: Rehab of Traffic & licensing Buildings - Uitenhage	Rehabilitation & Upgrade of Municipal Buildings	Yes
	Sanitation		
20182418	Augment Collector Sewer Walmer Heights & Mount Pleasant	Sanitation Network Expansion and Rehabilitation	Yes
20182423	BEP: Supply and install communal ablutions	Sanitation Network Expansion and Rehabilitation	Yes
20182428	1411:Swartskops Low Level Collector Sewer Upgrade	Sanitation Network Expansion and Rehabilitation	Yes
20182431	Fishwater Flats WWTW Grit & Sludge Treatment Facility	Sanitation Network Expansion and Rehabilitation	No
20190244	Purchase of Vehicles for Sanitation Services	Vehicles Acquisition and Replacement for Provision of Service Delivery	Yes
20190247	Sanitation: Upgrading of Despatch Reclamation Works	Sanitation Network Expansion and Rehabilitation	Yes
20190248	Sanitation: Upgrading of Kelvin Jones WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20190249	Sanitation: Upgrade of Rocklands WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20190251	Sanitation Services : Office Accommodation	Rehabilitation & Upgrade of Municipal Buildings	Yes
20190256	Sanitation:Kwazakhele Collector Sewer Augmentation: Phase 3	Sanitation Network Expansion and Rehabilitation	Yes
20190257	Sanitation: Rehabilitation of Pump Stations	Sanitation Network Expansion and Rehabilitation	Yes
20190258	Sanitation: Sampling Station Equipment	Sanitation Network Expansion and Rehabilitation	Yes

Capital Programme by Project by Ward: 2024/25			
Project ID	**Capital Project**	**Ward(s) affected**	**Works completed (Yes/No)**
20190259	Sanitation: Purchase of Telemetry Equipment for Pump Station	Sanitation Network Expansion and Rehabilitation	Yes
20190278	Sanitation Services: Upgrading of Fishwater Flats WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20200159	Renewal of Mechanical Equipment at Driftsands WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20200319	Sanitation: Purchase of Small Plant & Equipment	Furniture, Fittings and Equipment	Yes
20210243	Sanitation: Purchase of Computer Equipment	Furniture, Fittings and Equipment	Yes
20210244	Sanitation: Upgrade at Brickfields WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20230012	Sanitation: Construction of Communal Ablution Facilities	Sanitation Network Expansion and Rehabilitation	Yes
20230268	Motherwell-Brickfields Sewer Siphon Upgrade	Sanitation Network Expansion and Rehabilitation	No
20230269	Bulk Sewers: Joe Slovo, Mandelaville & Allenridge West UIT -	Sanitation Network Expansion and Rehabilitation	Yes
20230272	Driftsands Collector Sewer Augmentation - Phase 3	4	Yes
20230273	Hydraulic Upgrading of Kelvin Jones WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20230336	Sanitation: Purchase of Chemical Toilets	Sanitation Network Expansion and Rehabilitation	Yes
20240058	Sanitation Services: Rehabilitation of Kwanobuhle WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20240178	Renew Mechanical & Electrical Equipment - Driftsands WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20240179	Renew Mechanical & Electrical Equipment -Cape Recife WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20240180	Renew Mechanical & Electrical Equipment-Kelvin Jones WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20240181	Renew Mechanical & Electrical Equipment of FWF WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20240182	Renewal of Mechanical & Electrical Equipment - Despatch Reclamation Works	Sanitation Network Expansion and Rehabilitation	Yes
20240183	Renew Mechanical & Electrical Equipment-Kwanobuhle WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20240186	Sanitation: Renewal of Swartkops Screw Pump Station	Sanitation Network Expansion and Rehabilitation	Yes
20240189	Sanitation: Purchase of Telemetry/ SCADA System	Sanitation Network Expansion and Rehabilitation	Yes
20240218	Renew Mechanical and Electrical Equipment-Brickfields WWTW	Sanitation Network Expansion and Rehabilitation	No
20240221	Renew Mechanical and Electrical Equipment -Rocklands WWTW	Sanitation Network Expansion and Rehabilitation	Yes
20240227	Sanitation: Renewal of Sewerage Pipelines & Infrastructure	Sanitation Network Expansion and Rehabilitation	Yes
20240265	Sanitation: Cape Recife WWTW Construction of Pump Station Rising Main Pipeline	Sanitation Network Expansion and Rehabilitation	Yes
20240295	Sanitation: Purchase of Mobile Pump Sets	Furniture, Fittings and Equipment	Yes
20240301	Supply & Install equipment at Motherwell 7 Sewerage Pump Station	Sanitation Network Expansion and Rehabilitation	Yes
20250075	Sanitation: Purchase of Furniture & Office Equipment	Furniture, Fittings and Equipment	Yes
20250171	MDRG: Construction and Rehabilitation of Kelvin Jones Wastewater Treatment Works	Sanitation Network Expansion and Rehabilitation	No
	SRAC		
20190157	SRAC: Motherwell library roof replacement	57	No
20190158	SRAC: Upgrade and restoration of libraries - Zwide	26	Yes
20200225	Re-Construction of Kwanobuhle Library	44	Yes
20200233	Rehabilitation of Main Pavillion - Uitenhage sports fields	48	Yes
20210297	Upgrade of ST Georges pool	5	Yes
20220094	Rehabilitation & Restoration of Chatty Library	35	No
20220095	Rehabilitation & Restoration of Kwamagxaki Library	30	Yes
20220097	Upgrade of Mendi Arts Centre	14	Yes
20220099	Upgrade of Raymond Mhlaba Swimming Pool	58	Yes
20220189	Rehabilitation of Park Drive Museum	Rehabilitation & Upgrade of Municipal Buildings	No
20230249	Purchase of furniture for Mendi Arts Centre	Furniture, Fittings and Equipment	Yes
20230251	Upgrade and Restoration of Main Library - Phase 2	5	Yes
20230253	Rehabilitation of Red Location Precinct (Phase 2) - Library	15	Yes
20230255	Rehabilitation of Motherwell Library	57	Yes
20240120	Rehabilitation of Mzontsundu Sports field	Rehabilitation & Upgrade of Municipal Buildings	Yes
20240121	Upgrade of Newton Park Swimming Pool	Rehabilitation & Upgrade of Municipal Buildings	Yes
20240124	Upgrade of Zwide stadium	25	Yes
20240128	Purchase of computer equipment for libraries	Furniture, Fittings and Equipment	Yes
20240130	Upgrade and development - Springs Resort	51	Yes

Capital Programme by Project by Ward: 2024/25			
Project ID	**Capital Project**	**Ward(s) affected**	**Works completed (Yes/No)**
20240136	Renewal of SRAC St Georges offices	Rehabilitation & Upgrade of Municipal Buildings	Yes
20240234	Fencing of Piet Retief Memorial	2	Yes
20240306	Upgrade of Walmer Sports field	4	Yes
20240307	Booysens Park Sport field: Flood lights and Ablution Facilities	29	Yes
20240308	Joe Slovo Sport field: Grass Planting, Borehole installation, construction of a retaining wall	41	Yes
20240310	Fencing of Booysens Park Library	29	Yes
20240312	Upgrade of Rensburg Sports field	37	Yes
20240322	Rehabilitation of Jabavu Stadium	General Improvements	Yes
20250084	Rehabilitation of Langa Memorial	50	Yes
20260018	REHABILITATION OF VARSVLEI SWIMMING POOL	34	Yes
	Water		
20042883	Water Services: Older Dams Pipelines Augmentation	Water Network Expansion and Rehabilitation	Yes
20080094	Water Services: Rehabilitation of Dams	Water Network Expansion and Rehabilitation	Yes
20182414	Groundwater :Drought :Drilling & Equipping of Boreholes	Water Network Expansion and Rehabilitation	Yes
20182415	1412: Rehabilitation of Loerie Water Treatment Works	Water Network Expansion and Rehabilitation	Yes
20190163	Water Services: Purchase of New Vehicles	Water Network Expansion and Rehabilitation	Yes
20190235	Water Services: Rehabilitation of Water Pump Stations	Water Network Expansion and Rehabilitation	Yes
20190236	Construction of Coegakop Water Treatment Works (NON-MDRG)	Water Network Expansion and Rehabilitation	Yes
20190237	Water Services: Bulk Water Metering + Control	Water Network Expansion and Rehabilitation	Yes
20190238	Water Services: Upgrading of Churchill Water Treatment Works	Water Network Expansion and Rehabilitation	Yes
20190239	Water Services: Installation of Zone Water Meters	Water Network Expansion and Rehabilitation	Yes
20190241	Water Services: Purchase of Telemetry Equipment	Water Network Expansion and Rehabilitation	Yes
20190242	Water Services: Upgrading Groendal Water Treatment Works	Water Network Expansion and Rehabilitation	Yes
20190291	Water Services: Rehabilitation of Reservoirs	Water Network Expansion and Rehabilitation	Yes
20200008	Water: Installation of Standpipes and Associated Water Meter	Water Network Expansion and Rehabilitation	Yes
20200143	Water: Purchase and Installation of Water Meters	Water Network Expansion and Rehabilitation	Yes
20200151	Renewal of Water Pipelines	Water Network Expansion and Rehabilitation	Yes
20200318	Water: Purchase of Computer Equipment	Water Network Expansion and Rehabilitation	Yes
20200321	Water: Purchase of Furniture & Office Equipment.	Water Network Expansion and Rehabilitation	Yes
20210274	Upgrade of Linton Grange WTW	9	Yes
20210280	Renewal of Elandsjagt Water Treatment Works	Water Network Expansion and Rehabilitation	Yes
20230011	Installation of Standpipes & associated infrastructure-ISUP	Water Network Expansion and Rehabilitation	Yes
20230224	RBIG: Construction of Motherwell to Bethelsdorp Pipeline	Water Network Expansion and Rehabilitation	Yes
20230226	RBIG: Borehole Exploration & Development	Water Network Expansion and Rehabilitation	Yes
20240057	Water Services: Rehabilitation of Nooitgedagt WTW	Water Network Expansion and Rehabilitation	Yes
20240067	Water: Purchase of Small Plant & Equipment	Water Network Expansion and Rehabilitation	Yes
20240117	Water: Purchase + Install Advanced Meter Infrastructure	Water Network Expansion and Rehabilitation	Yes
20240119	Scientific Services: Purchase of Instrumentation for Water Analysis	Water Network Expansion and Rehabilitation	Yes
20240168	Water: Construction of Melbrookes Pipeline	Water Network Expansion and Rehabilitation	Yes
20240170	Water: Construction of Chatty 450 GRP Pipeline	Water Network Expansion and Rehabilitation	Yes
20240173	Water: Construction of Greenbushes Pipeline	Water Network Expansion and Rehabilitation	Yes
20240268	Scientific Services: Purchase of new laboratory Premises	General Improvements	No
20250028	Disaster: Install Standpipes & associated infrastructure - ISUPG	Water Network Expansion and Rehabilitation	Yes
20250083	MDRG: Replacement of Collapsed/ Burst Pipelines (Jones & Taylor Street - Kariega CBD)	48	No
20250170	MDRG: Construction & Rehabilitation of a washed pipelines in the Brak River	46	No

APPENDIX P – SERVICE CONNECTION BACKLOGS AT SCHOOLS AND CLINICS

The Municipality has no backlogs for schools or clinics. Connections are provided as and when required.

APPENDIX Q – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Clinics and schools fall under the responsibility of the Eastern Cape Provincial Government. The Municipality has no backlogs for schools or clinics. Connections are provided as and when required.

The Municipality is responsible for the provision of services such as housing, sports fields and licensing and testing centres. Information with regard to the latter is reflected in Chapter 3 of this Annual Report.

APPENDIX R – DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY

Declaration of Loans and Grants made by the Municipality: 2024/25	
All Organisation or Person in receipt of Loans /Grants provided by the municipality	**Value**
Arts and Culture	
Feather Market Organ Society	40 000
Friends of Nelson Mandela Bay Art Museum	50 000
Educational Institutions	
Autism Matters RSA	50 000
Baby Day Care	6 500
Bright Angel's Day Care	21 000
Bumbanani Early Childhood Development Centre	14 500
Chuma Day Care Centre	14 000
Chumani Preschool	14 500
Crazy Little Bees Day Care	50 000
Early Birds Day Care	39 999
Elite Educare Centre	14 000
Emmanual Educare Centre (Missiovale)	62 302
Furny Fun Educare Centre	20 000
Greenlight Day Care	31 000
Harvest Educare/Pre School	59 427
Iliso Community Creche and Pre School	21 500
Jonga Ingomso Daycare Centre	14 500
Kamvelihle Pre School	48 000
Khanyisa Isibane Educare Centre	14 430
Kiddies Love Educare Centre	10 000
Kideo Learning Centre Day Care	5 500
Lavela Preschool	10 000
Libhongo-Lwethu Day Care Centre	25 000
Livuse Pre School Nursery	20 000
Lukhanyiselo Day Care Centre	30 000
Lukhanyo Creche	14 000
Mvumelwano Pre-School	20 000
Njongozabantu Educare Centre	11 000
Pawulosi Oyingcwele Creche	14 000
Sibahle Care Centre	20 000
Siyahluma Pre-School (Motherwell)	20 000
Ukukhanya Preschool	20 000
Umzamomhle Creche	20 000
Usomeleze Day Care and Pre-School	25 000
Vusisizwe Creche and Pre-School	25 000
Zamukkhanya Pre School (**On the condition that the organisation provides audited financial statements**)	400 000
Zizamele Educare Centre	14 500
Zoe Learn and Play Centre	20 000
Other	
Zwartkops Conservancy	339 007
Sports	
United Through Sports	50 000

Declaration of Loans and Grants made by the Municipality: 2024/25	
All Organisation or Person in receipt of Loans /Grants provided by the municipality	**Value**
Welfare	
ACVV Port Elizabeth South	50 000
ACVV Uitenhage	22 959
Animal Anti-Cruel League	30 000
Association for the Physically Disabled: Eastern Cape Region	200 000
Cleary Estate Cheshire Home	36 000
Christelike Maatskaplike Raad van die Ring van Port Elizabeth (CMR PE)	86 000
Christelike Maatskaplike Raad van die Ring van Uitenhage (CMR Uitenhage)	80 000
Giving Gifts of Love Newborns	49 900
Harvest Community Projects Multi-Purpose Centre	49 900
Hope of Hope Foundation	49 900
Jerusalem Ministries	31 700
Liyema Home Community Based Care	49 900
Luthando OVC Care Centre	49 900
Masinyusane Development Organisation	150 000
Mbonomhle Community Services	14 950
Missionvale Care Centre	508 803
MTR Smit Children's Haven	300 000
Nazareth House	200 000
New Brighton Vibes Restoration	1 500 000
Nkosinathi Foundation of the Blind and Partially Sighted People	422 000
Sisonke Sophumelela	76 100
St Francis Hospice Association	225 000
Thand'Usana Babies Safe Home	60 000
The Executive Welfare Council of the AFM of SA: Umephi Daleview Foster Home	134 000
Uitenhage & District SPCA	200 000

APPENDIX S – DECLARATION OF RETURNS NOT MADE IN DUE TIME UNDER MFMA SECTION 71

On a monthly basis a detailed financial report as mandated in terms of Section 71 of MFMA is tabled at Budget and Treasury Standing Committee (the Committee mandated by the Executive Mayor to deal with financial related matters). In addition, the required Section 71 reports are submitted to National Treasury on a monthly basis in the prescribed format.

It is also important to note that the submission of Section 71 Reports is strictly monitored by National Treasury to such an extent that if any municipality fails to comply with same there will be implications that may include non-transfer of grants (e.g., Equitable Share / USDG etc).

APPENDIX T – NATIONAL AND PROVINCIAL OUTCOMES FOR LOCAL GOVERNMENT

National and Provincial Outcomes for Local Government	
Outcome/Output	**Progress to date**
Output: Improving access to basic services	**Access to Basic Services:** During the 2024/25 financial year, the Municipality recorded the following service delivery. statistics: • 1275 title deeds registered • 806 formal sites serviced. • 145 dwellings provided with connections to the mains electricity supply by the Municipality • 85% of known informal settlements receiving integrated waste handling services. **Access to Free Basic Services:** As at 30 June 2025, 100% of eligible households earning less than R4,620 per month (two state pensions) had access to Free Basic Services. At the end of the period under review, the value of the free basic services was R555,768,112, provided to 69,565 qualifying households in terms of the Municipality's Assistance to the Poor (ATTP) Programme.
Output: Implementation of the Community Work Programme	CDWs are recruited directly by CoGTA and report directly to CoGTA.
Output: Deepen democracy through a refined Ward Committee model	Altogether 60 Ward Committees are fully operational / functional as from December 2022.

REFERENCES:

1. Nelson Mandela Bay Municipality (2024): NMBM 2023/24 Annual Report
2. Quantec EasyData, 2025
3. S&P Global Market Intelligence, 2024
4. Statistics South Africa (2022): Census 2022
5. Statistics South Africa (2024): General Household Survey, Selected development indicators, Metros, 2024
6. Statistics South Africa (2025): Quarterly Labour Force Survey, Quarter 2: 2025

VOLUME II

ANNUAL FINANCIAL STATEMENTS

nelson mandela bay
MUNICIPALITY

CONSOLIDATED ANNUAL FINANCIAL STATEMENTS 2024/25

NELSON MANDELA BAY MUNICIPALITY
30 JUNE 2025

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General Information

General information		Details
Country of incorporation and domicile	:	South Africa
Legal form of entity	:	It is a Metropolitan Municipality in terms of section 1 of the Local Government: Municipal Structures Act (Act 117 of 1998) read with section 155 (1) of the Constitution of the republic of South Africa (Act 108 of 1996)
Nature of business and principal activities	:	Local Government The principal activities are: - To provide democratic and accountable government for the local communities; - To ensure sustainable service delivery to communities; - To promote social and economic development; - To promote a safe and healthy environment; and - To encourage the involvement of communities and community organisations in the matters of local government.
Area of Jurisdiction	:	Nelson Mandela Bay
Legislation governing the municipality's operations	:	Constitution of the Republic of south Africa (Act 108 of 1998) Local Government: Municipal Finance Management Act (Act no.56 of 2003) Local Government: Municipal Systems Act (Act 32 of 2000) Local Government: Municipal Structures Act (Act 117 of 1998) Municipal Property Rates Act (act of 6 2004) Division of Revenue Act (Act 1 of 2007)
Executive/ Mayoral committee		
Portfolio:		**Councillor Name as at 30 June 2025**
Executive Mayor	:	Cllr B Lobishe
Deputy Executive Mayor	:	Cllr G Van Niekerk
Speaker	:	Cllr E Johnson
Chief Whip	:	Cllr W Jikeka
MMC Infrastructure and Engineering	:	Cllr B Mafaya
MMC Roads and Transport	:	Cllr Y Pali-Jongilanga
MMC Human Settlements	:	Cllr T Mafana
MMC Safety and Security	:	Cllr L Lawu
MMC Electricity and Energy	:	Cllr Z Mnqokoyi
MMC Budget and Treasury	:	Cllr K Ngqisha
MMC Public Health	:	Cllr T Buyeye
MMC Sports, Recreation, Arts and Culture	:	Cllr S Kwatsha
MMC Economic Development, Tourism and Agriculture	:	Cllr B Kamana
MMC Corporate Services	:	Cllr M Jack
MSA Section 79 Committees		
Chairperson (Rules and Ethics Committee)	:	Cllr N Wala
Chairperson (Municipal Public Accounts Committee)	:	Cllr L Namette
Executive Management		
Position		**Name as at 30 June 2025**
City Manager (CM)	:	Mr DM Pillay (Acting)
Chief Financial Officer (CFO)	:	Mr J Ngcelwane
Chief Operating Officer (COO)	:	Mr L Ngoqo (Acting)
Chief of Staff	:	Mr M Lumka
Metro Police Chief	:	Mr A Moses (Acting)
Executive Directors:		
Corporate Services	:	Ms N Xhego
Economic Development, Tourism and Agriculture	:	Mr W Makwabe (Acting)
Sport, Recreation, Arts and Culture	:	Ms V Gwintsa (Acting)
Public Health	:	Ms A Dyakala (Acting)
Human Settlements	:	Mr T Mfeya
Electricity and Energy	:	Mr T Biyela (Acting)
Infrastructure and Engineering	:	Mr B Martin (Acting)
Safety and Security	:	Mr S Sibiya (Acting)
Members of the Audit Committee		
Chairperson	:	M Wait
Members	:	R Shaw
	:	S Nyenyiso
	:	Y Rini
	:	S Zamisa
Grading of local authority	:	Grade 8
Demarcation Code	:	NMA

General information (continued)

Council Members

Nr.	Surname	Initials	Nr.	Surname	Initials	Nr.	Surname	Initials
1	Adams	TP	41	Lovemore	AT	81	Notshe	XL
2	Basson	RD	42	Ludwabe	LR	82	Nqakula	NE
3	Bell	AH	43	Mabuda	M	83	Nyati	XN
4	Best	JS	44	Mabuda	SM	84	Pali	YM
5	Blaauw	TFM	45	Mafana	TB	85	Pegram	BS
6	Boggenpoel	VN	46	Mafaya	BN	86	Peter	L
7	Booysen	LA	47	Mafumana	NA	87	Phezisa	N
8	Breakfast	MS	48	Majola	MJ	88	Qupe	MB
9	Buyeye	TCS	49	Makwenkwe	N	89	Qwazi	N
10	De Andre	MJ	50	Makunga	ML	90	Rafani	S
11	Dlova-Namupluma	NA	51	Makwetu	LN	91	Ranyele	IF
12	Doda	PT	52	Mani	BG	92	Rautenbach	G
13	Engelbrecht	GJS	53	Mani	K	93	Senekal	W
14	Faldtman	GJS	54	Maqula	GD	94	Sidina	MB
15	Faltain	T	55	Maswana	NI	95	Sijadu	S
16	Fillis	S	56	Matenjwa	B	96	Sikawuti	N
17	Gelderbloem	GH	57	Mbambo	NM	97	Stander	T
18	Grobbelaar	J	58	Meyer	R	98	Steyn	MG
19	Grootboom	LP	59	Mfana	L	99	Swanepoel	EF
20	Harrington	WB	60	Miggels	GG	100	Tappan	SB
21	Hayselden	DA	61	Minyayo	L	101	Terblanche	PW
22	Hendricks	AC	62	Mitchell	JM	102	Troon	L
23	Hermaans	P	63	Mlangazi	SN	103	Tsotso	ZP
24	Higgins	NR	64	Mleve	S	104	Tukani	S
25	Jack	MJ	65	Mnqokoyi	ZP	105	Van de Linde	FA
26	Jakuja	MR	66	Mnyandu	LB	106	Van der Westhuyzen	A
27	James	PL	67	Momo	MP	107	Van Niekerk	GS
28	Jikeka	W	68	Monks	DJS	108	Van Wyk	IL
29	Johnson	E	69	Moodley	G	109	Vani	PB
30	Jonas	GF	70	Moodley	NR	110	Vencencie	RC
31	Kalani	Z	71	Mosi	TS	111	Vinqi	XM
32	Kamana	MB	72	Mpehlo	K	112	Von Buchenroder	MR
33	Kayser	RC	73	Namette	L	113	Wala	N
34	Kepe	OH	74	Ndamse	L	114	Wolf	BF
35	Koko	NN	75	Ngabase	MM	115	Yanie	C
36	Kwatsha	S	76	Ngqisha	K	116	Zinto	MM
37	Lawu	LN	77	Ngwane	L	117		
38	Lobishe	B	78	Ngxenge	RK	118		
39	Longbooi	LZ	79	Nkosi	MM	119		
40	Lötter	JM	80	Nomnqa	B	120		

Registered office

1st Floor City Hall
Govan Mbeki Avenue
Gqeberha
6001

Business address :

1st Floor City Hall
Govan Mbeki Avenue
Gqeberha
6001

General information (continued)

Postal address	:	P O Box 116 Gqeberha 6000
Telephone Number	:	041-506 3208/9
E-mail address		cm@mandelametro.gov.za
Municipal Website		https://www.nelsonmandelabay.gov.za/
Bankers	:	ABSA
Auditors	:	Auditor-General of South Africa (AGSA)
Physical Address of Auditors	:	14 St Helena Road Beacon Bay East London 5201
Postal Address of Auditors	:	P O Box 13252 East London 5217
Preparer	:	Chief Financial Officer

Abbreviations

ASB	Accounting Standards Board
CIGFARO	Chartered Institute of Government, Finance, Audit and Risk Officers
COID	Compensation for Occupational Injuries and Diseases
DBSA	Development Bank of South Africa
DORA	Division of Revenue Act
DSACR	Department of Sport, Arts, Culture and Recreation
GRAP	Generally Recognised Accounting Practice
HDF	Housing Development Fund
IAS	International Accounting Standards
IPSAS	International Public Sector Accounting Standards
LGSETA	Local Government Services Sector Education and Training Authority
MBDA	Mandela Bay Development Agency
MFMA	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant
MMC	Member of Mayoral Committee
MPAC	Municipal Public Accounts Committee
MPRA	Municipal Property Rates Act
MSIG	Municipal System Improvement grant
*m*SCOA	Municipal Standard Chart of Accounts
NMBS	Nelson Mandela Bay Stadium
NMBM	Nelson Mandela Bay Municipality
SALGA	South African Local Government Association
COGTA	Cooperative Governance and Traditional Affairs
SAPS	South African Police Services
SCM	Supply Chain Management
MSA	Municipal Structures Act
MSA	Municipal System Act
NDPG	Neighbourhood Development and Partnership Grant
SRAC	Sports, Recreation, Arts and Culture

Accounting Officer's Responsibilities and Approval

The Accounting Officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the consolidated annual financial statements and related financial information included in this report. It is the responsibility of the Accounting Officer to ensure that the consolidated annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the consolidated annual financial statements and was given unrestricted access to all financial records and related data.

The consolidated annual financial statements were prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) as well as relevant interpretations, guidelines and directives issued by the Accounting Standards Board.

The consolidated annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

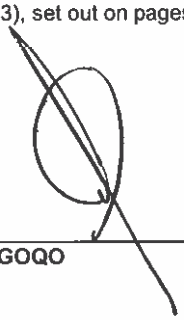
I, as the Accounting Officer, acknowledge that I am ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable me to meet these responsibilities, I have set standards for internal control aimed at reducing the risk of error or deficit in a cost-effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

I am of the opinion, based on the information and explanations given by management that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the consolidated annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

I have reviewed the economic entity's cash flow forecast for the year to 30 June 2026 and, in the light of this review and the current financial position, I am satisfied that the economic entity has or has access to adequate resources to continue in operational existence for the foreseeable future.

I certify that the salaries, allowances, and benefits of Councillors, as disclosed in note 36 of these consolidated annual financial statements are within the upper limits of the framework envisaged in section 219 of the Constitution of the Republic of South Africa (108 of 1996), read in conjunction with the Remuneration of Public Officer Bearers Act (20 of 1998) and the Minister of Cooperative Governance and Traditional Affairs' determination in accordance with the Act.

The consolidated annual financial statements set out in terms of Section 126(1) of the Municipal Finance Management Act (Act 56 of 2003), set out on pages 1 to 153, which have been prepared on the going concern basis, were approved on 30 November 2025.



ADV L NGOQO — **30 November 2025**

Acting City Manager (Accounting Officer)
LLB and B Juris

Statement of Financial Position as at 30 June 2025

		ECONOMIC ENTITY		MUNICIPALITY	
	Note	2024/2025	2023/2024	2024/2025	2023/2024
		R	R	R	R
ASSETS					
Current Assets					
Cash and cash equivalents	2	744,211,670	1,022,395,081	703,907,784	934,111,410
Call deposits and Investments	3	3,066,909,255	3,407,265,413	3,066,909,255	3,407,265,413
Trade and other receivables from exchange transactions	4	6,417,586,544	5,644,114,802	6,404,948,050	5,702,434,019
Receivables from non-exchange Transactions	5	370,381,178	329,578,569	370,375,718	329,574,469
Inventory	6	213,248,474	163,397,052	212,684,263	163,222,456
VAT Receivable	7	42,657,081	35,886,341	42,657,081	29,774,778
Construction Contracts and Receivables	8	0	0	0	0
Total Current Assets		**10,854,994,202**	**10,602,637,258**	**10,801,482,151**	**10,566,382,545**
Non-Current Assets					
Non-Current trade and other receivables from exchange	9.1	82,887,814	81,595,800	82,887,814	81,595,800
Non-Current receivables from non-exchange transactions	9.2	63,201,518	53,986,482	63,201,518	53,986,482
Investment property	10	134,272,323	138,357,004	134,272,323	138,357,004
Property, plant and equipment	11	19,970,523,780	19,491,076,939	19,911,293,604	19,451,020,467
Heritage assets	12	264,722,555	226,440,887	264,472,055	226,190,387
Intangible assets	13	39,672,727	56,783,993	39,183,222	55,900,231
Total Non-current Assets		**20,555,280,717**	**20,048,241,105**	**20,495,310,536**	**20,007,050,371**
TOTAL ASSETS		**31,410,274,919**	**30,650,878,363**	**31,296,792,687**	**30,573,432,916**
LIABILITIES					
Current Liabilities					
Financial Liabilities	14	129,103,887	213,697,820	129,103,887	213,697,820
Consumer deposits	15	156,622,503	157,479,719	156,300,296	157,184,512
Trade and other payables from exchange transactions	16	5,283,718,322	4,454,365,194	5,255,209,914	4,437,997,803
Trade and other payables from non-exchange transactions	17	460,954,292	336,091,069	452,278,243	327,267,994
VAT Payable	16.5	3,630,158	0	0	0
Current Provisions	18	469,584,431	514,738,113	464,071,371	509,866,633
Defined Benefit Obligations	19	96,470,000	109,057,453	96,470,000	109,057,453
Total Current Liabilities		**6,600,083,593**	**5,785,429,368**	**6,553,433,711**	**5,755,072,215**
Non-current Liabilities					
Financial liabilities	14	796,000,788	929,834,256	796,000,788	929,834,256
Trade and other payables from exchange transactions	16.2	3,250,994	2,931,855	0	0
Non-Current Provisions	18	1,487,633,526	1,302,978,957	1,487,633,526	1,302,978,957
Defined Benefit Obligations	19	1,476,324,000	1,451,239,999	1,476,324,000	1,451,239,999
Total Non-Current Liabilities		**3,763,209,308**	**3,686,985,067**	**3,759,958,314**	**3,684,053,212**
TOTAL LIABILITIES		**10,363,292,901**	**9,472,414,435**	**10,313,392,025**	**9,439,125,427**
Net Assets		**21,046,982,018**	**21,178,463,928**	**20,983,400,662**	**21,134,307,489**
Net assets represented by:					
Reserves and funds		548,987,616	501,687,339	548,987,616	501,687,339
Accumulated Surplus/ (Deficit)		20,497,994,402	20,676,776,589	20,434,413,046	20,632,620,150
TOTAL NET ASSETS		**21,046,982,018**	**21,178,463,928**	**20,983,400,662**	**21,134,307,489**

Statement of Financial Performance for the year ended 30 June 2025

		ECONOMIC ENTITY		MUNICIPALITY	
	Note	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Revenue					
Exchange Revenue					
Service charges - Electricity	20	5,773,722,166	4,902,586,306	5,775,320,152	4,903,991,974
Service charges - Water	20	2,372,533,704	2,839,676,422	2,372,533,704	2,839,676,422
Service charges – Waste Water Management	20	605,997,359	604,131,640	605,997,359	604,131,640
Service charges – Waste Management	20	310,490,719	290,782,750	310,490,719	290,782,750
Sale of Goods and Rendering of Services	21	123,818,978	78,046,155	123,818,978	78,046,155
Agency services	22	3,968,365	3,902,484	3,968,365	3,902,484
Interest earned from receivables	23.1	1,282,033,272	1,011,288,330	1,282,033,272	1,011,288,330
Interest earned from external investments	24	341,063,719	367,901,014	336,463,287	364,327,352
Dividends received	25	188,887	169,785	188,887	169,785
Dividends unrealised gain	25	317,122	923,542	317,122	923,542
Licences and permits	26.1	22,447,780	21,519,060	22,447,780	21,519,060
Rental from fixed assets	27	43,492,597	34,019,289	43,492,597	34,019,289
Operational revenue	28	50,890,686	35,968,127	41,957,153	32,658,982
Transfers and subsidies – Capital	31	20,302,112	48,700,737	20,302,112	48,700,737
Gains	33	35,404	39,130	0	0
Total Exchange Revenue		**10,951,302,870**	**10,239,654,771**	**10,939,331,487**	**10,234,138,502**
Non-Exchange Revenue					
Property rates by Usage	29	3,041,098,733	2,875,600,162	3,041,098,733	2,875,600,162
Fines, penalties and forfeits	30	169,886,857	97,506,958	169,886,857	97,506,958
Licences and permits	26.2	708	708	708	708
Transfers and Subsidies – Operational	31	1,786,166,043	1,712,897,427	1,785,181,257	1,711,871,572
Transfers and subsidies – Capital	31	1,029,744,035	1,083,354,442	1,029,744,035	1,083,354,442
Interest earned from receivables	23.2	213,590,235	199,672,891	213,590,235	199,672,891
Fuel levy	32	824,005,000	783,478,000	824,005,000	783,478,000
Gains	33	0	1,281,801	0	1,281,801
Service Charges - Availability Charges	34	538,185,420	473,525,052	538,185,420	473,525,052
Total Non-Exchange Revenue		**7,602,677,031**	**7,227,317,441**	**7,601,692,245**	**7,226,291,586**
Expenditure					
Employee related costs	35	4,169,895,490	3,928,615,190	4,116,071,974	3,889,773,365
Remuneration of councillors	36	85,932,922	82,053,377	85,932,922	82,053,377
Bulk Purchases	37	6,500,312,179	5,635,672,552	6,500,312,179	5,635,672,552
Inventory consumed	38	550,228,431	517,688,177	550,228,431	517,688,177
Debt impairment	39	3,822,443,854	1,249,158,280	3,822,334,944	1,249,660,858
Depreciation and amortisation	40	783,560,900	887,876,074	780,095,059	885,798,441
Impairment losses	41	8,889,977	0	8,889,977	0
Interest	42	65,706,562	110,393,878	65,706,562	110,393,878
Operating Leases	43	41,156,140	34,477,819	41,156,140	34,477,819
Contracted services	44	1,076,455,681	987,834,318	1,059,646,567	975,092,483
Transfers and subsidies	45	81,059,106	88,518,141	232,561,888	211,079,333
Irrecoverable debts written off	46	430,676,368	2,838,021,100	430,676,368	2,838,021,100
Operational costs	47	672,995,330	664,530,863	602,168,672	594,854,663
Losses	33	395,285,208	374,031,230	395,285,208	374,031,230
Total Expenditure		**18,684,598,148**	**17,398,871,000**	**18,691,066,891**	**17,398,597,277**
Surplus/(Deficit) for the year		**-130,618,247**	**68,101,212**	**-150,043,159**	**61,832,811**

Statement of Changes in Net Assets for the year ended 30 June 2025

		ECONOMIC ENTITY	MUNICIPALITY
		Accumulated Funds	Accumulated Funds
Restated Balance as at 30 June 2024		21,178,463,933	**21,134,307,489**
Surplus / (Deficit) for the period		-130,618,247	-150,043,159
Transfer to Revenue		-863,667	-863,667
Balance as at 30 June 2025		**21,046,982,019**	**20,983,400,663**

Statement of Changes in Net Assets for the year ended 30 June 2024

		ECONOMIC ENTITY	MUNICIPALITY
		Accumulated Funds	Accumulated Funds
Balance as at 30 June 2023 as previously reported		21,111,141,308	**21,073,253,273**
Correction of error	**56.1**	**3,480,243**	3,480,243
Balance as at 30 June 2023 as restated		**21,114,621,551**	**21,076,733,516**
Surplus / (Deficit) as previously reported		-20,927,994	-27,196,398
Increase in Surplus	**56.1**	**89,029,207**	89,029,207
Restated Surplus for the year		**68,101,213**	**61,832,809**
Transfer to Payables		-3,266,555	-3,266,555
Transfer to Revenue		-992,281	-992,281
Restated Balance as at 30 June 2024		**21,178,463,928**	**21,134,307,489**

RESERVES GOVERNED BY AN ACT:

COID RESERVE

			2024/2025 R	2023/2024 R
Balance at the beginning of the year			**63,999,901**	**59,576,051**
Premiums received - transfer from accumulated surplus			9,386,871	9,253,402
Expenditure funded during the year - transfer to accumulated surplus			(5,543,141)	(4,829,552)
Balance at the end of the year			**67,843,631**	**63,999,901**

The amount for this note has been included in the Total Accumulated Funds - Refer Appendix A

The COID Reserve is required in terms of Section 84 of the Compensation for Occupational Injuries and Diseases Act (No. 130 of 1993) as the Nelson Mandela Bay Municipality (NMBM) has been exempted from making contributions to the Compensation Commissioner for Occupational Injuries and Diseases.

Cash Flow Statement for the year ended 30 June 2025

		ECONOMIC ENTITY		MUNICIPALITY	
	Note	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
CASH FLOW FROM OPERATING ACTIVITIES					
Receipts					
Sale of goods, services and taxes levied		10,113,013,210	9,621,768,311	9,891,740,906	9,399,216,442
Transfers and Subsidies		2,734,244,680	2,819,608,940	2,960,237,653	2,985,934,594
Interest		341,670,447	367,831,013	336,463,287	364,327,352
Dividends		188,887	169,785	188,887	169,785
Payments					
Suppliers and Employees		-12,149,957,170	-11,470,273,915	-11,972,197,995	-11,317,710,128
Finance Charges		-100,793,213	-110,393,878	-100,793,213	-110,393,878
Transfers and Subsidies		-81,059,106	-88,518,141	-232,561,888	-211,079,333
NET CASH FROM(USED) OPERATING ACTIVITIES	48	**857,307,735**	**1,140,192,115**	**883,077,637**	**1,110,464,834**
CASH FLOW FROM INVESTING ACTIVITIES					
Receipts					
Proceeds on Disposal of Fixed and Intangible Assets		35,404	39,130	0	0
Decrease (Increase) in Non-current Receivables		0	0	0	0
Loss on Disposal of Fixed and Intangible Assets		0	0	0	0
Payments					
Capital Assets		-1,262,953,710	-1,336,630,898	-1,240,708,423	-1,328,787,413
NET CASH FROM(USED) INVESTING ACTIVITIES		**-1,262,918,306**	**-1,336,591,768**	**-1,240,708,423**	**-1,328,787,413**
CASH FLOW FROM FINANCING ACTIVITIES					
Receipts					
Borrowing Long-term		0	0	0	0
Payments					
Repayment of Borrowing		-213,246,121	-192,286,800	-213,246,121	-192,286,800
NET CASH FROM(USED) FINANCING ACTIVITIES		**-213,246,121**	**-192,286,800**	**-213,246,121**	**-192,286,800**
NET INCREASE (DECREASE) IN CASH		**-618,856,692**	**-388,686,453**	**-570,876,907**	**-410,609,379**
Cash and Cash Equivalents at beginning of year		4,426,349,329	4,815,035,782	4,338,065,658	4,748,675,037
Cash and Cash Equivalents at year end	2 and 3	**3,807,492,637**	**4,426,349,329**	**3,767,188,751**	**4,338,065,658**

Comparison of Budget and Actual Amounts for the year ended 30 June 2025

ECONOMIC ENTITY	Original Budget	Budget adjustments	Final adjustments budget	Shifting of funds or Virement	Final Budget	Actual Outcome	Variance	%	No
Financial Performance									
Revenue									
Exchange Revenue									
Service charges - Electricity	-5,828,779,860	97,973,940	-5,730,805,920	0	-5,730,805,920	-5,773,722,166	42,916,246	-1%	
Service charges - Water	-2,937,778,920	26,299,320	-2,911,479,600	0	-2,911,479,600	-2,372,533,704	-538,945,896	19%	1
Service charges – Waste Water Management	-920,612,000	39,550,490	-881,061,510	0	-881,061,510	-605,997,359	-275,064,151	31%	1
Service charges – Waste Management	-330,538,630	21,890,430	-308,648,200	0	-308,648,200	-310,490,719	1,842,519	-1%	
Sale of Goods and Rendering of Services	-117,431,580	-3,986,480	-121,418,060	-47,520	-121,465,580	-123,818,978	2,353,398	-2%	
Agency services	-4,063,920	0	-4,063,920	0	-4,063,920	-3,968,365	-95,555	2%	
Interest earned from receivables	-990,740,000	-80,062,250	-1,070,802,250	0	-1,070,802,250	-1,282,033,272	211,231,022	-20%	2
Interest earned from external investments	-226,156,000	-50,699,000	-276,855,000	0	-276,855,000	-341,063,719	64,208,719	-23%	3
Dividends		0			0	-188,887	188,887	0%	
Dividends unrealised gain						-317,122	317,122	0%	
Licences and permits	-20,137,270	-2,055,970	-22,193,240	0	-22,193,240	-22,447,780	254,540	-1%	
Rental from fixed assets	-38,567,000	-3,470,200	-42,037,200	0	-42,037,200	-43,492,597	1,455,397	-3%	
Operational revenue	-32,550,000	-1,107,000	-33,657,000	-102,170	-33,759,170	-50,890,686	17,131,516	-51%	4
Transfers and subsidies – Capital	0	0	0	0	0	-20,302,112	20,302,112	0%	
Gains						-35,404	35,404	0%	
Total Exchange Revenue	**-11,447,355,180**	**44,333,280**	**-11,403,021,900**	**-149,690**	**-11,403,171,590**	**-10,951,302,870**	**-451,868,720**		
Non-Exchange Revenue									
Property rates	-3,142,251,020	0	-3,142,251,020	-15,000	-3,142,266,020	-3,041,098,733	-101,167,287	3%	
Fines, penalties and forfeits	-64,222,940	5,139,380	-59,083,560	0	-59,083,560	-169,886,857	110,803,297	-188%	5
Licences and permits	-1,050	0	-1,050	0	-1,050	-708	-342	33%	6
Transfers and Subsidies – Operational	-2,639,328,400	188,426,520	-2,450,901,880	-260,880	-2,451,162,760	-1,786,166,043	-664,996,717	27%	7
Transfers and subsidies – Capital	-1,159,095,000	-127,361,000	-1,286,456,000	-475,000	-1,286,931,000	-1,029,744,035	-257,186,965	20%	8
Interest earned from receivables	0	-149,009,130	-149,009,130	0	-149,009,130	-213,590,235	64,581,105	-43%	2
Fuel levy	-824,005,000	0	-824,005,000	0	-824,005,000	-824,005,000	0	0%	
Gains	0	-16,700	-16,700	0	-16,700	0	-16,700	100%	9
Service Charges - Availability Charges					0	-538,185,420	538,185,420	0%	1
Total Non-Exchange Revenue	**-7,828,903,410**	**-82,820,930**	**-7,911,724,340**	**-750,880**	**-7,912,475,220**	**-7,602,677,031**	**-309,798,189**		
Expenditure									
Employee costs	4,752,685,000	-166,450,000	4,586,235,000	-62,741,401	4,523,493,599	4,169,895,490	353,598,109	8%	10
Remuneration of councillors	94,452,050	223,400	94,675,450	0	94,675,450	85,932,922	8,742,528	9%	
Bulk Purchases	6,338,216,080	118,949,840	6,457,165,920	0	6,457,165,920	6,500,312,179	-43,146,259	-1%	
Inventory consumed	355,361,480	26,510,960	381,872,440	-10,275,603	371,596,837	550,228,431	-178,631,594	-48%	
Debt impairment	1,836,239,000	84,000	1,836,323,000	0	1,836,323,000	3,822,443,854	-1,986,120,854	-108%	11
Depreciation and amortisation	1,049,901,960	-31,459,960	1,018,442,000	0	1,018,442,000	783,560,900	234,881,100	23%	
Impairment Losses		0			0	8,889,977	-8,889,977	0%	
Interest	111,217,480	0	111,217,480	1,350,000	112,567,480	65,706,562	46,860,918	42%	12
Operating Leases		0			0	41,156,140	-41,156,140	0%	13
Contracted services	1,751,625,000	-120,926,000	1,630,699,000	45,478,719	1,676,177,719	1,076,455,681	599,722,038	36%	14
Transfers and subsidies	84,452,000	9,520,000	93,972,000	-925,000	93,047,000	81,059,106	11,987,894	13%	45
Irrecoverable debts written off	582,995,000	70,000,000	652,995,000	0	652,995,000	430,676,368	222,318,632	34%	11
Operational costs	905,934,000	5,777,000	911,711,000	27,249,905	938,960,905	672,995,330	265,965,575	28%	13
Losses	252,982,010	0	252,982,010	0	252,982,010	395,285,208	-142,303,198	-56%	15
Total Expenditure	**18,116,061,060**	**-87,770,760**	**18,028,290,300**	**136,620**	**18,028,426,920**	**18,684,598,148**	**-656,171,228**		
(Surplus)/Deficit	**-1,160,197,530**	**-126,258,410**	**-1,286,455,940**	**-763,950**	**-1,287,219,890**	**130,618,247**	**-1,417,838,137**		

Comparison of Budget and Actual Amounts for the year ended 30 June 2025 (continued)

ECONOMIC ENTITY	Original Budget	Budget adjustments	Final adjustments budget	Shifting of funds or Virement	Final Budget	Actual Outcome	Variance		
Current Assets									
Cash and cash equivalents	5,032,445,000	-708,489,000	4,323,956,000	0	4,323,956,000	744,211,670	-3,579,744,330	-83%	16
Call deposits and Investments		0		0	0	3,066,909,255	3,066,909,255	0%	
Trade and other receivables from exchange transactions	3,159,969,000	-141,521,000	3,018,448,000	0	3,018,448,000	6,417,586,544	3,399,138,544	113%	17
Receivables from non-exchange Transactions	248,070,000	139,583,000	387,653,000	0	387,653,000	370,381,178	-17,271,822	-4%	
Inventory	345,859,000	-179,461,940	166,397,060	0	166,397,060	213,248,474	46,851,414	28%	18
Other Current Receivables	0	243,294,370	243,294,370	0	243,294,370	0	-243,294,370	-100%	19
VAT Receivable	1,401,903,000	-1,261,456,290	140,446,710	0	140,446,710	42,657,081	-97,789,629	-70%	20
Construction Contracts and Receivables		0		0	0	0	0	0%	
Total Current Assets	**10,188,246,000**	**-1,908,050,860**	**8,280,195,140**	**0**	**8,280,195,140**	**10,854,994,202**	**2,574,799,062**		
Non-Current Assets									
Non-Current Trade and other receivables from exchange transactions	115,638,000	81,371,560	197,009,560	0	197,009,560	82,887,814	-114,121,746	-58%	21
Non-Current Trade and other receivables from non-exchange transactions	45,182,000	9,028,700	54,210,700	0	54,210,700	63,201,518	8,990,818	17%	22
Investment property	156,763,000	-18,406,000	138,357,000	0	138,357,000	134,272,323	-4,084,677	-3%	
Property, plant and equipment	21,141,409,000	487,589,000	21,628,998,000	0	21,628,998,000	19,970,523,780	-1,658,474,220	-8%	23
Heritage assets	220,197,450	6,243,440	226,440,890	0	226,440,890	264,722,555	38,281,665	17%	24
Intangible assets	71,801,000	-57,862,000	13,939,000	0	13,939,000	39,672,727	25,733,727	185%	25
Total Non-current Assets	**21,750,990,450**	**507,964,700**	**22,258,955,150**	**0**	**22,258,955,150**	**20,555,280,717**	**-1,703,674,433**		
TOTAL ASSETS	**31,939,236,450**	**-1,400,086,160**	**30,539,150,290**	**0**	**30,539,150,290**	**31,410,274,919**	**871,124,629**		
Current Liabilities									
Financial Liabilities	-188,490,130	-25,207,700	-213,697,830	0	-213,697,830	-129,103,887	84,593,943	-40%	26
Consumer deposits	-180,779,000	2,780,690	-177,998,310	0	-177,998,310	-156,622,503	21,375,807	-12%	27
Trade and other payables from exchange transactions	-3,006,246,000	663,525,000	-2,342,721,000	0	-2,342,721,000	-5,283,718,322	-2,940,997,322	126%	28
Trade and other payables from non-exchange transactions	-313,007,000	-27,198,280	-340,205,280	0	-340,205,280	-460,954,292	-120,749,012	35%	29
Current Provisions	-396,155,000	-209,368,000	-605,523,000	0	-605,523,000	-469,584,431	135,938,569	-22%	30
VAT	-1,740,464,000	1,740,464,000	0		0	-3,630,158	-3,630,158	0%	
Other Current Liabilities	0	-18,221,000	-18,221,000		-18,221,000	0	18,221,000	0%	31
Defined Benefit Obligations		0	0		0	-96,470,000	-96,470,000	0%	31
Total Current Liabilities	**-5,825,141,130**	**2,126,774,710**	**-3,698,366,420**	**0**	**-3,698,366,420**	**-6,600,083,593**	**-2,901,717,173**		
Non-current Liabilities									
Financial liabilities	-1,232,620,000	298,548,000	-934,072,000	0	-934,072,000	-796,000,788	138,071,212	-15%	32
Trade and other payables from exchange transactions						-3,250,994	-3,250,994	0%	
Non-Current Provisions	-3,200,928,000	-270,356,000	-3,471,284,000	0	-3,471,284,000	-1,487,633,526	1,983,650,474	-57%	33
Other Non-Current Liabilities	-1,385,829,000	584,727,160	-801,101,840	0	-801,101,840	-1,476,324,000	-675,222,160	84%	34
Total Non-Current Liabilities	**-5,819,377,000**	**612,919,160**	**-5,206,457,840**	**0**	**-5,206,457,840**	**-3,763,209,308**	**1,443,248,532**		
TOTAL LIABILITIES	**-11,644,518,130**	**2,739,693,870**	**-8,904,824,260**	**0**	**-8,904,824,260**	**-10,363,292,901**	**-1,458,468,641**		
NET ASSETS	**20,294,718,320**	**1,339,607,710**	**21,634,326,030**	**0**	**21,634,326,030**	**21,046,982,018**	**-587,344,012**		
COMMUNITY WEALTH/ EQUITY									
Reserves and funds	-585,129,000	398,926,000	-186,203,000	0	-186,203,000	-548,987,616	-362,784,616	195%	35
Accumulated Surplus/ (deficit)	-18,595,493,000	-1,564,288,000	-20,159,781,000	0	-20,159,781,000	-20,497,994,402	-338,213,402	2%	
TOTAL COMMUNITY WEALTH/ EQUITY	**-19,180,622,000**	**-1,165,362,000**	**-20,345,984,000**	**0**	**-20,345,984,000**	**-21,046,982,018**	**-700,998,018**		

Comparison of Budget and Actual Amounts for the year ended 30 June 2025 (continued)

ECONOMIC ENTITY	Original Budget	Budget adjustments	Final adjustments budget	Shifting of funds or Virement	Final Budget	Actual Outcome	Variance		
CASHFLOW FROM OPERATING ACTIVITIES									
Receipts									
Sale of goods, services and taxes levied	0	0	0	0	0	10,113,013,210	10,113,013,210	0%	36
Property Rates	2,828,026,000	-471,338,000	2,356,688,000	0	2,356,688,000		-2,356,688,000	-100%	36
Service Charges	9,293,524,000	-444,728,000	8,848,796,000	0	8,848,796,000		-8,848,796,000	-100%	36
Other Revenue	2,200,281,000	-339,251,000	1,861,030,000	0	1,861,030,000		-1,861,030,000	-100%	36
Transfers and Subsidies						2,734,244,680	2,734,244,680	100%	37
Transfers and Subsidies – Capital	1,210,250,000	-52,439,000	1,157,811,000	0	1,157,811,000		-1,157,811,000	-100%	37
Transfers and Subsidies – Operational	2,138,293,000	263,591,000	2,401,884,000	0	2,401,884,000	0	-2,401,884,000	-100%	37
Interest	226,156,000	50,699,000	276,855,000	0	276,855,000	341,670,447	64,815,447	23%	38
Dividends		0		0	0	188,887	188,887	0%	
Payments									
Suppliers and Employees	-14,697,330,000	1,338,089,000	-13,359,241,000	0	-13,359,241,000	-12,149,957,170	1,209,283,830	-9%	
Finance Charges	-111,217,000	0	-111,217,000	0	-111,217,000	-100,793,213	10,423,787	-9%	39
Transfers and Subsidies	-84,452,000	-9,520,000	-93,972,000	0	-93,972,000	-81,059,106	12,912,894	-14%	45
NET CASH FROM(USED) OPERATING ACTIVITIES	**3,003,531,000**	**335,103,000**	**3,338,634,000**	**0**	**3,338,634,000**	**857,307,735**	**-2,481,326,265**		
CASH FLOW FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on Disposal of Fixed and Intangible Assets	0	1,347,000	1,347,000		1,347,000	35,404	-1,311,596	-97%	40
Decrease (Increase) in Non-current Receivables	-160,820,000	0	-160,820,000		-160,820,000	0	160,820,000	-100%	41
Loss on Disposal of Fixed and Intangible Assets	0	0	0		0	0	0	0%	
Payments									
Capital Assets	-2,012,773,000	111,546,000	-1,901,227,000		-1,901,227,000	-1,262,953,710	638,273,290	-34%	42
NET CASH FROM(USED) INVESTING ACTIVITIES	**-2,173,593,000**	**112,893,000**	**-2,060,700,000**	**0**	**-2,060,700,000**	**-1,262,918,306**	**797,781,694**		
CASH FLOW FROM FINANCING ACTIVITIES									
Receipts									
Borrowing Long-term	-130,229,000	0	-130,229,000		-130,229,000	0	130,229,000	-100%	43
Increase (Decrease) in Consumer Deposits	0	0	0		0	0	0	0%	
Payments									
Repayment of Borrowing	-213,799,000	0	-213,799,000		-213,799,000	-213,246,121	552,879	0%	
NET CASH FROM(USED) FINANCING ACTIVITIES	**-344,028,000**	**0**	**-344,028,000**	**0**	**-344,028,000**	**-213,246,121**	**130,781,879**		
NET INCREASE (DECREASE) IN CASH	**485,910,000**	**447,996,000**	**-102,393,000**	**0**	**-102,393,000**	**-618,856,692**	**-1,552,762,692**		
Cash and Cash Equivalents at beginning of year	4,575,873,000	-149,524,000	4,426,349,000	0	4,426,349,000	4,426,349,329	329	0%	
Cash and Cash Equivalents at year end	5,061,783,000	-737,827,000	4,323,956,000	0	4,323,956,000	3,807,492,637	-516,463,363	-12%	44

Comparison of Budget and Actual Amounts for the year ended 30 June 2025 (continued)

MUNICIPALITY	Original Budget	Budget adjustments	Final adjustments budget	Shifting of funds or Virement	Final Budget	Actual Outcome	Variance	%	No
Financial Performance									
Revenue									
Exchange Revenue									
Service charges - Electricity	-5,828,779,860	97,973,940	-5,730,805,920	0	-5,730,805,920	-5,775,320,152	44,514,232	-1%	
Service charges - Water	-2,937,778,920	26,299,320	-2,911,479,600	0	-2,911,479,600	-2,372,533,704	-538,945,896	19%	1
Service charges – Waste Water Management	-920,510,510	39,449,000	-881,061,510	0	-881,061,510	-605,997,359	-275,064,151	31%	1
Service charges – Waste Management	-330,538,630	21,890,430	-308,648,200	0	-308,648,200	-310,490,719	1,842,519	-1%	
Sale of Goods and Rendering of Services	-117,431,580	-3,986,480	-121,418,060	-47,520	-121,465,580	-123,818,978	2,353,398	-2%	
Agency services	-4,063,920	0	-4,063,920	0	-4,063,920	-3,968,365	-95,555	2%	
Interest earned from receivables	-990,740,000	-80,062,250	-1,070,802,250	0	-1,070,802,250	-1,282,033,272	211,231,022	-20%	2
Interest earned from external investments	-222,156,000	-52,699,000	-274,855,000	0	-274,855,000	-336,463,287	61,608,287	-22%	3
Dividends		0			0	-188,887	188,887	0%	
Dividends unrealised gain						-317,122	317,122	0%	
Licences and permits	-20,137,270	-2,055,970	-22,193,240	0	-22,193,240	-22,447,780	254,540	-1%	
Rental from fixed assets	-38,017,330	-4,019,870	-42,037,200	0	-42,037,200	-43,492,597	1,455,397	-3%	
Operational revenue	-31,040,370	2,383,430	-28,656,940	-102,170	-28,759,110	-41,957,153	13,198,043	-46%	4
Transfers and subsidies – Capital	0	0	0	0	0	-20,302,112	20,302,112		
Total Exchange Revenue	**-11,441,194,390**	**45,172,550**	**-11,396,021,840**	**-149,690**	**-11,396,171,530**	**-10,939,331,487**	**-456,840,043**		
Non-Exchange Revenue									
Property rates	-3,142,251,020	0	-3,142,251,020	-15,000	-3,142,266,020	-3,041,098,733	-101,167,287	3%	
Fines, penalties and forfeits	-64,222,940	5,139,380	-59,083,560	0	-59,083,560	-169,886,857	110,803,297	-188%	5
Licences and permits	-1,050	0	-1,050	0	-1,050	-708	-342	33%	6
Transfers and Subsidies – Operational	-2,639,328,400	188,426,520	-2,450,901,880	-260,880	-2,451,162,760	-1,785,181,257	-665,981,503	27%	7
Transfers and subsidies – Capital	-1,097,997,000	-188,459,000	-1,286,456,000	-475,000	-1,286,931,000	-1,029,744,035	-257,186,965	20%	8
Interest earned from receivables	0	-149,009,130	-149,009,130	0	-149,009,130	-213,590,235	64,581,105	-43%	2
Fuel levy	-824,005,000	0	-824,005,000	0	-824,005,000	-824,005,000	0	0%	
Gains	0	-16,700	-16,700	0	-16,700	0	-16,700	100%	9
Service Charges - Availability Charges					0	-538,185,420	538,185,420	0%	1
Total Non-Exchange Revenue	**-7,767,805,410**	**-143,918,930**	**-7,911,724,340**	**-750,880**	**-7,912,475,220**	**-7,601,692,245**	**-310,782,975**		
Expenditure									
Employee costs	4,708,312,590	-163,341,690	4,544,970,900	-62,741,401	4,482,229,499	4,116,071,974	366,157,525	8%	10
Remuneration of councillors	94,452,050	223,400	94,675,450	0	94,675,450	85,932,922	8,742,528	9%	
Bulk Purchases	6,338,216,080	118,949,840	6,457,165,920	0	6,457,165,920	6,500,312,179	-43,146,259	-1%	
Inventory consumed	355,361,480	26,510,960	381,872,440	-10,275,603	371,596,837	550,228,431	-178,631,594	-48%	
Debt impairment	1,836,239,000	0	1,836,239,000	0	1,836,239,000	3,822,334,944	-1,986,095,944	-108%	11
Depreciation and amortisation	1,049,901,960	-32,626,000	1,017,275,960	0	1,017,275,960	780,095,059	237,180,901	23%	
Impairment Losses		0			0	8,889,977	-8,889,977	0%	
Interest	111,217,480	0	111,217,480	1,350,000	112,567,480	65,706,562	46,860,918	42%	12
Operating Leases		0			0	41,156,140	-41,156,140	0%	13
Contracted services	1,737,761,970	-119,927,940	1,617,834,030	45,478,719	1,663,312,749	1,059,646,567	603,666,182	36%	14
Transfers and subsidies	222,000,720	7,520,010	229,520,730	-925,000	228,595,730	232,561,888	-3,966,158	-2%	
Irrecoverable debts written off	582,995,000	70,000,000	652,995,000	0	652,995,000	430,676,368	222,318,632	34%	11
Operational costs	882,659,800	4,921,070	887,580,870	27,249,905	914,830,775	602,168,672	312,662,103	34%	13
Losses	252,982,010	0	252,982,010	0	252,982,010	395,285,208	-142,303,198	-56%	15
Total Expenditure	**18,172,100,140**	**-87,770,350**	**18,084,329,790**	**136,620**	**18,084,466,410**	**18,691,066,891**	**-606,600,481**		
Surplus/(Deficit)	**-1,036,899,660**	**-186,516,730**	**-1,223,416,390**	**-763,950**	**-1,224,180,340**	**150,043,159**	**-1,374,223,499**		

Comparison of Budget and Actual Amounts for the year ended 30 June 2025 (continued)

MUNICIPALITY	Original Budget	Budget adjustments	Final adjustments budget	Shifting of funds or Virement	Final Budget	Actual Outcome	Variance		
Current Assets									
Cash and cash equivalents	5,032,445,000	-708,489,000	4,323,956,000	0	4,323,956,000	703,907,784	-3,620,048,216	-84%	16
Call deposits and Investments		0		0	0	3,066,909,255	3,066,909,255	0%	
Trade and other receivables from exchange transactions	3,159,969,000	-231,521,000	2,928,448,000	0	2,928,448,000	6,404,948,050	3,476,500,050	119%	17
Receivables from non-exchange Transactions	248,070,000	119,583,000	367,653,000	0	367,653,000	370,375,718	2,722,718	1%	
Inventory	345,859,000	-179,461,940	166,397,060	0	166,397,060	212,684,263	46,287,203	28%	18
Other Current Receivables	0	243,294,370	243,294,370	0	243,294,370	0	-243,294,370	-100%	19
VAT Receivable	1,401,903,000	-1,261,456,290	140,446,710	0	140,446,710	42,657,081	-97,789,629	-70%	20
Construction Contracts and Receivables		0		0	0	0	0	0%	
Total Current Assets	**10,188,246,000**	**-2,018,050,860**	**8,170,195,140**	**0**	**8,170,195,140**	**10,801,482,151**	**2,631,287,011**		
Non-Current Assets									
Non-Current Trade and other receivables from exchange transactions	115,638,000	81,371,560	197,009,560	0	197,009,560	82,887,814	-114,121,746	-58%	21
Non-Current Trade and other receivables from non-exchange transactions	45,182,000	9,028,700	54,210,700	0	54,210,700	63,201,518	8,990,818	17%	22
Investment property	156,763,000	-18,406,000	138,357,000	0	138,357,000	134,272,323	-4,084,677	-3%	
Property, plant and equipment	21,141,409,000	476,589,000	21,617,998,000	0	21,617,998,000	19,911,293,604	-1,706,704,396	-8%	23
Heritage assets	220,197,450	6,243,440	226,440,890	0	226,440,890	264,472,055	38,031,165	17%	24
Intangible assets	71,801,000	-60,862,000	10,939,000	0	10,939,000	39,183,222	28,244,222	258%	25
Total Non-current Assets	**21,750,990,450**	**493,964,700**	**22,244,955,150**	**0**	**22,244,955,150**	**20,495,310,536**	**-1,749,644,614**		
TOTAL ASSETS	**31,939,236,450**	**-1,524,086,160**	**30,415,150,290**	**0**	**30,415,150,290**	**31,296,792,687**	**881,642,397**		
Current Liabilities									
Financial Liabilities	-188,490,130	-25,207,700	-213,697,830	0	-213,697,830	-129,103,887	84,593,943	-40%	26
Consumer deposits	-180,779,000	2,780,690	-177,998,310	0	-177,998,310	-156,300,296	21,698,014	-12%	27
Trade and other payables from exchange transactions	-3,006,246,000	675,525,000	-2,330,721,000	0	-2,330,721,000	-5,255,209,914	-2,924,488,914	125%	28
Trade and other payables from non-exchange transactions	-313,007,000	-27,198,280	-340,205,280	0	-340,205,280	-452,278,243	-112,072,963	33%	29
Current Provisions	-396,155,000	-207,368,000	-603,523,000	0	-603,523,000	-464,071,371	139,451,629	-23%	30
VAT	-1,740,464,000	1,740,464,000	0		0	0	0	0%	
Other Current Liabilities	0	-18,221,000	-18,221,000		-18,221,000	0	18,221,000	0%	31
Defined Benefit Obligations		0	0		0	-96,470,000	-96,470,000	0%	31
Total Current Liabilities	**-5,825,141,130**	**2,140,774,710**	**-3,684,366,420**	**0**	**-3,684,366,420**	**-6,553,433,711**	**-2,869,067,291**		
Non-current Liabilities									
Financial liabilities	-1,232,620,000	298,548,000	-934,072,000	0	-934,072,000	-796,000,788	138,071,212	-15%	32
Non-Current Provisions	-3,200,928,000	-270,356,000	-3,471,284,000	0	-3,471,284,000	-1,487,633,526	1,983,650,474	-57%	33
Other Non-Current Liabilities	-1,385,829,000	584,727,160	-801,101,840	0	-801,101,840	-1,476,324,000	-675,222,160	84%	34
Total Non-Current Liabilities	**-5,819,377,000**	**612,919,160**	**-5,206,457,840**	**0**	**-5,206,457,840**	**-3,759,958,314**	**1,446,499,526**		
TOTAL LIABILITIES	**-11,644,518,130**	**2,753,693,870**	**-8,890,824,260**	**0**	**-8,890,824,260**	**-10,313,392,025**	**-1,422,567,765**		
NET ASSETS	**20,294,718,320**	**1,229,607,710**	**21,524,326,030**	**0**	**21,524,326,030**	**20,983,400,662**	**-540,925,368**		
COMMUNITY WEALTH/ EQUITY									
Reserves and funds	-585,129,000	398,926,000	-186,203,000	0	-186,203,000	-548,987,616	-362,784,616	195%	35
Accumulated Surplus/ (deficit)	-18,595,493,000	-1,564,288,000	-20,159,781,000	0	-20,159,781,000	-20,434,413,046	-274,632,046	1%	
TOTAL COMMUNITY WEALTH/ EQUITY	**-19,180,622,000**	**-1,165,362,000**	**-20,345,984,000**	**0**	**-20,345,984,000**	**-20,983,400,662**	**-637,416,662**		

Comparison of Budget and Actual Amounts for the year ended 30 June 2025 (continued)

MUNICIPALITY	Original Budget	Budget adjustments	Final adjustments budget	Shifting of funds or Virement	Final Budget	Actual Outcome	Variance		
CASHFLOW FROM OPERATING ACTIVITIES									
Receipts									
Sale of goods, services and taxes levied	0	0	0	0	0	9,891,740,906	9,891,740,906	0%	36
Property Rates	2,828,026,000	-471,338,000	2,356,688,000	0	2,356,688,000		-2,356,688,000	-100%	36
Service Charges	9,293,524,000	-444,728,000	8,848,796,000	0	8,848,796,000		-8,848,796,000	-100%	36
Other Revenue	2,200,281,000	-343,251,000	1,857,030,000	0	1,857,030,000		-1,857,030,000	-100%	36
Transfers and Subsidies – Capital	1,210,250,000	-52,439,000	1,157,811,000	0	1,157,811,000	2,960,237,653	1,802,426,653	156%	37
Transfers and Subsidies – Operational	2,138,293,000	263,591,000	2,401,884,000	0	2,401,884,000	0	-2,401,884,000	-100%	37
Interest	224,156,000	50,699,000	274,855,000	0	274,855,000	336,463,287	61,608,287	22%	38
Dividends		0		0	0	188,887	188,887	0%	
Payments									
Suppliers and Employees	-14,635,585,000	1,276,344,000	-13,359,241,000	0	-13,359,241,000	-11,972,197,995	1,387,043,005	-10%	
Finance Charges	-111,217,000	0	-111,217,000	0	-111,217,000	-100,793,213	10,423,787	-9%	39
Transfers and Subsidies	-84,452,000	-145,069,000	-229,521,000	0	-229,521,000	-232,561,888	-3,040,888	1%	
NET CASH FROM(USED) OPERATING ACTIVITIES	**3,063,276,000**	**133,809,000**	**3,197,085,000**	**0**	**3,197,085,000**	**883,077,637**	**-2,314,007,363**		
CASH FLOW FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on Disposal of Fixed and Intangible Assets	0	1,347,000	1,347,000		1,347,000	0	-1,347,000	-100%	40
Decrease (Increase) in Non-current Receivables	-160,820,000	0	-160,820,000		-160,820,000	0	160,820,000	-100%	41
Loss on Disposal of Fixed and Intangible Assets	0	0	0		0	0	0	0%	
Payments									
Capital Assets	-1,959,139,000	57,912,000	-1,901,227,000		-1,901,227,000	-1,240,708,423	660,518,577	-35%	42
NET CASH FROM(USED) INVESTING ACTIVITIES	**-2,119,959,000**	**59,259,000**	**-2,060,700,000**	**0**	**-2,060,700,000**	**-1,240,708,423**	**819,991,577**		
CASH FLOW FROM FINANCING ACTIVITIES									
Receipts									
Borrowing Long-term	-130,229,000	0	-130,229,000		-130,229,000	0	130,229,000	-100%	43
Increase (Decrease) in Consumer Deposits	0	0	0		0	0	0	0%	
Payments									
Repayment of Borrowing	-213,799,000	0	-213,799,000		-213,799,000	-213,246,121	552,879	0%	
NET CASH FROM(USED) FINANCING ACTIVITIES	**-344,028,000**	**0**	**-344,028,000**	**0**	**-344,028,000**	**-213,246,121**	**130,781,879**		
NET INCREASE (DECREASE) IN CASH	**599,289,000**	**193,068,000**	**792,357,000**	**0**	**792,357,000**	**-570,876,907**	**-1,363,233,907**		
Cash and Cash Equivalents at beginning of year	4,670,877,000	-294,528,000	4,376,349,000	0	4,376,349,000	4,338,065,658	-38,283,342	-1%	
Cash and Cash Equivalents at year end	5,270,166,000	-946,210,000	4,323,956,000	0	4,323,956,000	3,767,188,751	-556,767,249	-13%	44

Reportable Segments for the year ended 30 June 2025

	2024/2025 R											
	Water Management	**Waste Water Management**	**Waste Management**	**Energy Sources**	**Municipal Governance And Administration**	**Community And Public Safety**	**Economic And Environmental Services**	**Inter Segment Offsetting**	**Municipality TOTAL**	**MBDA**	**Inter-company Offsetting**	**Economic Entity TOTAL**
Revenue												
Exchange Revenue												
Service charges - Electricity				-5,789,067,947					-5,789,067,947		1,597,986	-5,787,469,961
Service charges - Water	-2,372,533,704								-2,372,533,704			-2,372,533,704
Service charges – Waste Water Management		-605,997,360							-605,997,360			-605,997,360
Service charges – Waste Management			-310,490,718						-310,490,718			-310,490,718
Sale of Goods and Rendering of Services		-260,024		-594,464	-58,566,707	-37,859,917	-26,537,866		-123,818,977			-123,818,977
Agency services					-3,967,474		-891		-3,968,365			-3,968,365
Interest earned from receivables	-767,165,070	-132,158,856	-65,629,038	-316,836,973	-243,335				-1,282,033,272			-1,282,033,272
Interest earned from external investments					-336,370,532		-92,755		-336,463,287	-4,600,432		-341,063,719
Dividends received					-188,887				-188,887			-188,887
Dividends unrealised gain					-317,122				-317,122			-317,122
Licences and permits						-18,546,791	-3,900,989		-22,447,780			-22,447,780
Rental from fixed assets	-890,040		-4,953,943	-15,763	-19,184,701	-16,458,397	-1,989,751		-43,492,597			-43,492,597
Operational revenue	-17,171	-4,080,819		-395,361	-10,405,243	-1,439,814	-25,618,746		-41,957,154	-8,933,533		-50,890,687
Gains									0	-35,404		-35,404
Transfers and subsidies – Capital				-20,302,112					-20,302,112	-66,337,303	66,337,303	-20,302,112
Total Exchange Revenue	**-3,140,605,986**	**-742,497,058**	**-381,073,700**	**-6,127,212,620**	**-429,244,000**	**-74,304,919**	**-58,140,998**		**-10,953,079,281**	**-79,906,672**	**67,935,289**	**-10,965,050,664**
Non-Exchange Revenue												
Property rates					-3,041,098,733				-3,041,098,733			-3,041,098,733
Fines, penalties and forfeits				-1,984,974	-28,367,297	-139,477,412	-57,173		-169,886,857			-169,886,857
Licences and permits							-708		-708			-708
Transfers and Subsidies – Operational	-181,922,360	-254,187,445	-91,754,000	-35,433,570	-213,171,023	-902,516,931	-106,195,928		-1,785,181,257	-160,640,456	159,655,670	-1,786,166,043
Transfers and subsidies – Capital	-218,713,901	-90,272,193		-114,339,374	-69,910,661	-205,931,738	-330,576,167		-1,029,744,034			-1,029,744,034
Interest earned from receivables					-213,590,235				-213,590,235			-213,590,235
Fuel levy					-540,648,980	-275,671,950	-7,684,070		-824,005,000			-824,005,000
Gains									0			0
Service Charges - Availability Charges	-232,789,948	-226,669,046		-64,978,631					-524,437,625			-524,437,625
Total Non-Exchange Revenue	**-633,426,209**	**-571,128,684**	**-91,754,000**	**-216,736,550**	**-4,106,786,928**	**-1,523,598,031**	**-444,514,046**		**-7,587,944,449**	**-160,640,456**	**159,655,670**	**-7,588,929,235**
TOTAL SEGMENT REVENUE	**-3,774,032,195**	**-1,313,625,742**	**-472,827,700**	**-6,343,949,170**	**-4,536,030,928**	**-1,597,902,950**	**-502,655,045**		**-18,541,023,730**	**-240,547,128**	**227,590,959**	**-18,553,979,899**

Reportable Segments for the year ended 30 June 2025 (continued)

	2024/2025 R											
	Water Management	**Waste Water Management**	**Waste Management**	**Energy Sources**	**Municipal Governance And Administration**	**Community And Public Safety**	**Economic And Environmental Services**	**Inter Segment Offsetting**	**Municipality TOTAL**	**MBDA**	**Inter-company Offsetting**	**Economic Entity TOTAL**
Expenditure												
Employee related costs	189,413,814	244,197,369	90,306,363	434,671,743	964,264,330	1,498,151,944	695,066,410		4,116,071,974	53,823,516		4,169,895,490
Remuneration of councillors					85,932,922				85,932,922			85,932,922
Bulk Purchases				6,500,312,179					6,500,312,179			6,500,312,179
Inventory consumed	349,254,642	8,928,187	6,110,068	85,633,341	13,513,726	43,907,644	42,880,823		550,228,429			550,228,429
Debt impairment	2,564,980,428	345,833,493	161,195,606	128,701,146	476,916,806	144,707,464			3,822,334,943	108,910		3,822,443,853
Depreciation and amortisation	10,940,124	79,845,678		118,949,724	56,512,174	67,950,528	445,896,831		780,095,059	3,465,841		783,560,900
Impairment losses						8,889,977			8,889,977			8,889,977
Interest	34,141,816	17,575,265		26,256,488	292,852	1,118,050	-13,677,909		65,706,562			65,706,562
Operating Leases	251,819	395,329		1,102,530	26,824,764	6,492,483	6,089,215		41,156,140			41,156,140
Contracted services	106,528,514	177,724,650	1,941,617	98,480,444	162,971,179	232,164,006	279,836,155		1,059,646,566	16,809,114		1,076,455,680
Transfers and subsidies					169,661,091	47,883,124	15,017,673		232,561,888		-151,502,782	81,059,106
Irrecoverable debts written off	242,982,945	45,942,947	23,266,219	5,046,001	113,439,684	-1,429			430,676,367			430,676,367
Operational costs	36,649,573	19,338,404	115,211,177	29,720,615	210,990,432	80,218,818	110,039,655		602,168,673	146,914,835	-76,088,177	672,995,331
Losses	394,007,501				1,277,707				395,285,208			395,285,208
TOTAL SEGMENT EXPENDITURE	**3,929,151,174**	**939,781,322**	**398,031,049**	**7,428,874,211**	**2,282,597,668**	**2,131,482,609**	**1,581,148,854**		**18,691,066,886**	**221,122,216**	**-227,590,959**	**18,684,598,143**
(Surplus)/Deficit for the year	**155,118,979**	**-373,844,420**	**-74,796,650**	**1,084,925,041**	**-2,253,433,261**	**533,579,659**	**1,078,493,809**		**150,043,157**	**-19,424,912**	**0**	**130,618,245**
Internal revenue	-228,884,613	-19,579,928	-4,015,337	-240,468,812	-835,293,467	-81,717,331	-39,683,590	-1,449,643,077				
Internal charges	300,828,672	138,114,758	21,992,831	158,045,469	271,735,799	373,869,211	185,056,337	1,449,643,077				
Surplus/deficit for the year	**227,063,038**	**-255,309,590**	**-56,819,156**	**1,002,501,698**	**-2,816,990,929**	**825,731,539**	**1,223,866,556**	**0**	**150,043,157**	**-19,424,912**	**0**	**130,618,245**
Capital Expenditure	310,780,532	109,289,600	95,314,382	187,316,353	19,013,028	143,860,267	437,873,373		1,303,447,534	22,245,287		1,325,692,821
Other Information												
Segment assets	6,528,518,282	1,913,837,964	1,231,406,494	4,839,548,705	4,151,330,431	8,102,314,592	4,529,836,219		31,296,792,687	258,382,831	-144,900,599	31,410,274,919
Segment liabilities	-2,184,381,286	-750,711,273	-66,402,299	-2,356,216,276	-2,913,432,929	-313,147,359	-1,729,100,602		-10,313,392,025	-194,801,475	144,900,599	-10,363,292,901

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Notes to the Consolidated Consolidated Annual Financial Statements

Accounting Policies

1 BASIS OF PREPARATION AND STATEMENT OF COMPLIANCE

These Consolidated Annual Financial Statements have been prepared in accordance with Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board (ASB) in accordance with Section 122(3) of the Municipal Finance Management Act (Act No 56 of 2003). In addition, these Consolidated Annual Financial Statements include mandatory disclosures in accordance with the Municipal Finance Management Act (Act No 56 of 2003) and related regulations.

The Consolidated Annual Financial Statements are prepared on the accrual basis of accounting and the transactions, assets and liabilities included in the financial statements are measured at historical cost unless specified otherwise.

With respect to accounting standards for material transactions, events or conditions not covered by Directive 5, the Economic Entity has developed accounting policies in accordance with paragraphs 8, 10 and 11 of GRAP 3, as read with Directive 5.

Assets, liabilities, revenues, and expenses have not been offset, except when offsetting is required or permitted by a Standard of GRAP.

The accounting policies applied are consistent with those used to present the previous year's Consolidated Annual Financial Statements, unless explicitly stated.

New standards not yet effective:

Standard number	Standard name	Effective date from (if applicable)
GRAP 104	Financial Instruments (revised)	01-Apr-25
IGRAP 22	Foreign Currency Transactions and Advance Consideration	01-Apr-25

GRAP 104 establishes principles for recognising, measuring, presenting and disclosing financial instruments.

IGRAP 22 relates to the effects of changes in foreign exchange rates.

Accounting Policies (continued)

1.1 CONSOLIDATED FINANCIAL STATEMENTS

The Consolidated Annual Financial Statements incorporate the financial statements of the parent entity, Nelson Mandela Bay Municipality and all its municipal entities, presented as a single entity and consolidated at the same reporting date as the parent entity.

The controlled entities have the same reporting date and reporting period as the controlling entity.

All inter-entity transactions and balances, unrealised gains and losses within the Economic Entity are eliminated upon consolidation. Where appropriate, the accounting policies of controlled entities conform to the policies adopted by the Economic Entity.

1.2 MUNICIPAL ENTITIES

Municipal entities are all controlled entities over which the Economic Entity has ownership control or effective control to govern the financial and operating policies of such controlled entities to benefit from its activities.

2 PRESENTATION AND FUNCTIONAL CURRENCY

These Consolidated Annual Financial Statements are presented in South African Rand.

The functional currency of the Economic Entity is South African Rand. Financial values are rounded to the nearest one Rand.

3 GOING CONCERN ASSUMPTION

These Consolidated Annual Financial Statements have been prepared on a going concern basis.

Accounting Policies (continued)

4 COMPARATIVE INFORMATION

4.1 Current year comparatives (Budget):

In accordance with GRAP 1 and 24, the Budget information has been presented in a separate Budget Statement in the Consolidated Annual Financial Statements.

4.2 Prior year comparatives:

When the presentation or classification of items in the Consolidated Annual Financial Statements is amended, prior period comparative amounts are reclassified and restated. Where accounting errors have been identified in the current year, the correction is made retrospectively as far as is practicable and the prior year comparatives are restated accordingly.

Where there has been a change in accounting policy in the current year and the standards require retrospective adjustment, the adjustment is made retrospectively as far as is practicable and the prior year comparatives are restated accordingly.

The nature and reasons for the reclassifications and restatements are disclosed in Note 56 of the Consolidated Annual Financial Statements.

5 SIGNIFICANT JUDGEMENTS

The use of judgement, estimates and assumptions is inherent to the process of preparing Consolidated Annual Financial Statements. These judgements affect the amounts presented in the Consolidated Annual Financial Statements. Uncertainties about these estimates and assumptions could result in outcomes that require a material adjustment to the carrying amount of the relevant asset or liability in future periods.

Management has made the following significant judgement:

Heritage Assets, Property, plant and Equipment and Investment property:

Where an asset is acquired by the Economic Entity for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of that asset on the date of acquisition.

Where an asset is acquired in exchange for a similar asset, the acquired asset is initially measured at the carrying value of the asset given up.

Where an asset is acquired in exchange for a dissimilar asset, the acquired item is initially measured at the fair value (the cost). If the acquired item's fair value is not determinable, the allocated deemed cost is the carrying amount of the asset given up.

Revenue from Exchange transactions:

Revenue from the sale of electricity prepaid meter cards is recognised at point of sale, as the Economic Entity does not have a system in place to be able to recognise how much was consumed of the amount purchased at a given time and the bulk of the electricity revenue is based on the standard consumption through the use of normal meters.

Accounting Policies (continued)

Allowances for Credit losses

Impairment loss on Consumer Debtors is recognised in surplus and deficit, when there is objective evidence that it is impaired. The impairment is measured as the difference between the debtors carrying amount and the estimated future cash flows based on the historical payment trend.

Other key judgements

Provisions and contingent liabilities

Management judgement is required when disclosing and measuring provisions and contingent liabilities. Provisions have been discounted where the effect of discounting is material.

Operating lease commitments – the Economic Entity as lessor
The Economic Entity has entered into commercial property leases on its investment property portfolio. The Economic Entity has determined that it retains all the significant risks and rewards of ownership of these properties and therefore has continued to recognise the investment properties.

Management's Going Concern Assessment:
Management considered the following matters relating to the Going Concern:

On 26 June 2024, the Council adopted the 2024/25 to 2026/27 Budget. This three-year Medium-Term Revenue and Expenditure Framework (MTREF) supports the on-going delivery of municipal services to residents reflecting that the Budget was funded over the three-year period.

Management has thus prepared the Consolidated Annual Financial Statements on the Going Concern basis.

6 SIGNIFICANT ESTIMATES AND ASSUMPTIONS

In the process of preparing the Economic Entity's Consolidated Annual Financial Statements, management has made the following key estimates and assumptions:

Presentation of a comparison of budget and actual amounts

The Economic Entity presents a comparison of the budget amounts for which it is held publicly accountable for and actual amounts in the financial statements currently presented, in accordance with Standard of GRAP 24. The comparison of budget and actual amounts is presented in the Comparison of Budget and Actual amounts Statement.

Provision for Rehabilitation of Refuse Landfill Sites

The Economic Entity has an obligation to rehabilitate its waste landfill sites in terms of its license stipulations. Provision is made for this obligation based on the net present value of cost to rehabilitate the landfill sites in the future. The cost factors, as determined, have been applied and projected at an inflation rate of 3% (2024: 5.1%) and discounted to the present value:

a) For Arlington and Koedoeskloof landfill sites, at the average short-term borrowing cost of 10.54% (2024: 10.54%).

Accounting Policies (continued)

b) The determined cost to rehabilitate IBhayi landfill site represents the present value.

Provision for Rehabilitation of Swartkops River

The provision is in relation to the Economic Entity's obligation to address the environmental pollution of the Swartkops River. The provision is based on the estimated costs to carry out the rehabilitation work of the wetland beside the Swartkops River, which was present valued at a rate of 10.54% (2024: 10.54%). The discount rate of 10.54% represents the Economic Entity's average borrowing costs rate and is applied as a discount rate.

Pension and other post-employment benefits

The cost of defined benefit pension plans (ex gratia pensions), other post-employment medical benefits, and the present value of the pension obligations are determined using actuarial valuations. An actuarial valuation involves making various assumptions. These include the determination of the discount rate, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. For key assumptions, refer to Note 19 of the Consolidated Annual Financial Statements.

Provision for gratuity pensions

Employees that were employed prior to the introduction of the Port Elizabeth Municipal Pension Benefit Fund and who subsequently joined the fund are eligible to be paid a standard gratuity, provided they have at least 10 years of service when they retire.

Employees that were employed prior to the introduction of the Port Elizabeth Municipal Pension Benefit Fund and who chose not to join the fund are eligible to be paid an Enhanced Gratuity for the years of service that they were not a member of the fund.

If an Employee eligible for a Gratuity Pension dies in service, half of the Gratuity Pension (including the monetary enhancement) as calculated at date of death, is paid.

Property, plant and equipment including Investment Properties and Intangible Assets

The useful life of assets is based on management's estimation. Management considers the impact of technology, availability of capital funding, service requirements and required return on assets, in order to determine the optimum useful life expectation, where appropriate.

The Economic Entity maintains and acquires assets to provide a social service to the community, with no intention of disposing of the assets for any economic gain and thus residual values are determined to be nil for all assets, including Motor Vehicles.

Cash and non-cash-generating assets

The Economic Entity is not a profit-oriented entity as its primary objective is service delivery. Tariffs and charges are cost-reflective to ensure continued financial sustainability. No profit element is included in the determination of a tariff.

As such, management has determined that none of the Economic Entity's assets meet the definition of cash-generating assets, and that the GRAP standard for the impairment of non-cash-generating assets will therefore apply to all the Economic Entity's assets.

Accounting Policies (continued)

Water inventory

The estimation of the water stock in the reservoirs is based on the measurement of water via electronic level sensors, which determines the depth of water in the reservoirs, which is then converted into volumes based on the total capacity of the reservoir. Refer to accounting policy Note 14.

7 ACCUMULATED FUNDS

The Economic Entity maintains various internal reserves in terms of specific requirements, which include:

- Capital Replacement Reserve (CRR): Internal reserve administered within the Accumulated Surplus for future capital commitments and capital asset replacements.

- Donations and Public Contributions Reserve: Internal reserve administered within the Accumulated Surplus. It is the cumulative balance of assets purchased with public contributions received.

- Self-Insurance Reserve: Internal reserve administered within the Accumulated Surplus. This is an internal insurance fund, managed by the Economic Entity for certain asset claims.

- Government Grant Reserve: Internal reserve administered within the Accumulated Surplus. It is the cumulative balance of assets purchased with Government Grants received.

- Compensation for Occupational Injuries and Diseases (COID) Reserve.

The Economic Entity has been exempted from making contributions to the Compensation Commissioner for Occupational Injuries and Diseases in terms of Section 84 of the COID Act, but is required to maintain a reserve of at least R61.7 million. This reserve is subject to annual review by the Commissioner.

The certificate of exemption issued by the Commissioner and as prescribed by the Compensation for Occupational Injuries and Diseases Act (No. 130 of 1993), requires that the Economic Entity deposit cash and/or securities relating to COID with the Commissioner. The combined market values shall not be less than the capitalised value of the continuing liability of the Economic Entity as at 31 December of each year.

The continuing liability is that of pensions, with the capitalised value being determined based on an actuarial determination as prescribed by the Commissioner. A COID reserve has been established to be equal to or greater than the value of the continuing liability. The Commissioner determines the market value of the securities annually and the Economic Entity is required to meet any shortfall in the aggregate value of the securities as at 31 December.

Monthly pensions are funded by allocating funds out of the COID portion of Accumulated Surplus to general Accumulated Surplus

Accounting Policies (continued)

8 EMPLOYEE BENEFITS

Recognition and measurement

Short term employee benefits

Remuneration to employees is recognised as an expense in the Statement of Financial Performance as services are rendered, except for non-accumulating benefits, which are recognised when the specific event occurs.

The costs of all short-term employee benefits, such as leave pay, are recognised in the period the employee renders the related service.

Short-term employee benefits are measured on an undiscounted basis.

Short term compensated absences

The expected cost of compensated absences is recognised as follows:

Accumulating compensated absence:
When employees render services that increase their entitlement to future compensated absences; and

Non-accumulating absences:
When absences occur.

Leave pay provision
The liability for accumulating compensated absences is based on the total amount of leave days accumulated by employees at reporting date and on the total remuneration package of the employees. The leave days are limited to 48 days in terms of the collective agreement.

Bonus incentive and performance related payments
The Economic Entity recognises the expected cost of performance bonus when, and only when, it has a present legal or constructive obligation to make such payments, as a result of past events and a reliable estimate of the obligation can be made.

A provision in respect of the liability relating to the anticipated costs of performance bonuses payable to Section 57 employees is raised once the timing and amount of such provision can be reliably determined. The provision is based on the performance of each S57 employee against the performance scorecard set and agreed upon for each financial year. If on assessment of the respective S57 employees it is decided that a bonus will be paid out, the S57 employee is entitled to receive this bonus irrespective of whether they are still in the service of the Economic Entity, or not.

Accounting Policies (continued)

Post-employment benefits

Defined benefit plans

Defined benefit plans are post-employment benefit plans other than defined contribution plans. The cost of providing benefits under the defined benefit plans is determined separately for each plan, using the projected unit credit method. Actuarial valuations are conducted on an annual basis for each plan. In the event, that an independent actuarial valuation is not performed, Management will assess whether the assumptions used in the previous valuation remain applicable. If so, the valuation will be based on the previous independent valuation. If not, an adjustment is made, to take into account any changes in assumptions.

Recognition and measurement

The actuarial gains or losses are recognised in the Statement of Financial Performance in the year incurred.

The past service costs are recognised as an expense immediately.

The defined benefit asset or liability comprises the present value of the defined benefit obligation (further detail is available in the Annual Financial Statement, Note 19), less the fair value of plan assets out of which the obligations are to be settled. Plan assets are assets that are held by long-term employee benefit funds or qualifying insurance policies. Plan assets are not available to the creditors of the Economic Entity, nor can they be paid directly to the Economic Entity.

Fair value is based on market price information and in the case of quoted securities; it is the published bid price. It should be noted that there are currently no plan assets.

Medical Aid: Continued Members

The Economic Entity provides post-retirement benefits by subsidising the medical aid contributions of certain retired staff. According to the rules of the Medical Aid Funds with which the Economic Entity is associated, a member, on retirement, is entitled to remain a continued member of such medical aid fund. Should the member opt to remain on the fund, the member is liable for the portion, as determined by Council from time to time, of the medical aid membership fee and the Economic Entity for the remaining portion.

These contributions are charged to the Statement of Financial Performance when employees have rendered the service entitling them to the contribution.

The liability in respect of current pensioners is regarded as fully accrued and is therefore not split between a past (or accrued) and future in-service element. The liability is recognised at the fair value of the obligation.

The actuarial gains or losses are recognised in the Statement of Financial Performance in the year incurred. Actuarial valuations are conducted on an annual basis for each plan. In the event that an independent actuarial valuation is not performed, Management will assess whether the assumptions used in the previous valuation remain applicable. If so, the valuation will be based on the previous independent valuation. If not, an adjustment is made to take into account any changes in assumptions.

Accounting Policies (continued)

Gratuity Provision

A provision in respect of the liability relating to gratuities payable to employees that were not previously members of a pension fund is maintained. The gratuity is payable by Council to wage earners who joined the Economic Entity before 1988. The Council decided to make gratuity payments to these employees upon retirement. The amount payable is based on the individual employee wage rate and the number of years in service until the employee joined a pension fund. The provision is determined with reference to minimum wage rate applicable immediately prior to joining the pension fund multiplied by number of years' service and adjusted annually based on the average interest earned on investments.

Long service awards

Employees who have completed 25 years unbroken service are entitled to receive a once-off cash award not exceeding R2 500. The cash award is included in the employee's salary in the month of the service anniversary.

Defined contribution plans

The Economic Entity has used GRAP 25 as guidance for treatment of multi-employer plans as sufficient information was not available to use defined-benefit accounting. The Economic Entity has therefore accounted for the Cape Joint Pension Fund and the SALA Pension Fund as defined contribution plans. It is impracticable to disclose as a defined benefit plan because the funds do not determine a separate actuarial valuation per Economic Entity but do it, as a whole for all the Municipalities together.

Retirement benefits

The Economic Entity provides retirement benefits for its employees and councillors.

Defined contribution plans are post-employment benefit plans under which an entity pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligation to pay further contributions, if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. The contributions to fund obligations for the payment of retirement benefits are charged against income in the year they become payable.

9 PROVISIONS AND CONTINGENCIES

Provisions are recognised when the Economic Entity has a present obligation (legal or constructive) as a result of past events, and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision shall be the best estimate of the expenditure required to settle the present obligation at the reporting date (for example in the case of obligations for the rehabilitation of land). The impact of the periodic unwinding of the discount is recognised in the Statement of Financial Performance as a finance cost.

If the effect of the time value of money is material, provisions are discounted using a rate that reflects the risk of the liability.

Accounting Policies (continued)

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that there will be an outflow of resources embodying economic benefits or service potential to settle the obligation, the provision is reversed.

Future events that may affect the amount required to settle an obligation are reflected in the provision where there is sufficient objective evidence that they will occur. Gains from the expected disposal of assets are not taken into account in measuring a provision. Provisions are not recognised for future operating losses. The present obligation under an onerous contract is recognised and measured as a provision.

With respect to litigation and claims against the Economic Entity, the Economic Entity's Legal Counsel assesses the list of claims against the Economic Entity on an annual basis. The Economic Entity recognises a provision for all claims/cases for which the outflow of economic resources is probable, and the amount can be reliably estimated.

The Economic Entity does not recognise a contingent liability or contingent asset. A contingent liability is disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. A contingent asset is disclosed where an inflow of economic benefits is probable.

10 FINANCIAL INSTRUMENTS

Initial Recognition
The Economic Entity recognises a financial asset or a financial liability in its Statement of Financial Position when, and only when, the Economic Entity becomes party to the contractual provisions of the instrument.

The Economic Entity recognises financial assets using trade date accounting.

Distinguishing liabilities and residual interests
A financial instrument or its component parts is classified on initial recognition as a financial liability, a financial asset or residual interest in accordance with the substance of the contractual arrangement and the definitions of a financial liability, a financial asset and a residual interest.

Compound financial instruments
The Economic Entity evaluates the terms of a financial instrument to determine whether it contains both a liability and residual interest component. Such components are classified separately as financial liabilities or residual interests.

Initial Measurement of financial assets and financial liabilities
When a financial asset or financial liability is recognised initially, the Economic Entity measures it at its fair value plus, in the case of a financial asset or a financial liability not subsequently measured at fair value, transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

The transaction price usually equals the fair value at initial recognition, except in certain circumstances, for example where interest free credit is granted or where credit is granted at a below market rate of interest.

Accounting Policies (continued)

Concessionary loans
The Economic Entity first assesses whether the substance of a concessionary loan meets the definition of a financial instrument. On initial recognition, the Economic Entity analyses a concessionary loan into its component parts and accounts for each component separately. The Economic Entity accounts for that part of a concessionary loan that is:

a) A social benefit in accordance with the Framework for the Preparation and Presentation of Financial Statements, where it is the issuer of the loan; or

b) Non-exchange revenue, in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers), where it is the recipient of the loan.

The part of the concessionary loan that is a social benefit or non-exchange revenue is determined as the difference between the fair value of the loan and the loan proceeds, either paid or received.

After initial recognition, an entity measures concessionary loans in accordance with the subsequent measurement criteria set out for all financial instruments. Concessionary Loans were not granted or received during the current financial year. There were no defaults relating to any loans payable for the current financial year.

Subsequent Measurement of financial assets and financial liabilities
Subsequent to initial recognition, financial assets and financial liabilities are measured at fair value, amortised cost or cost.

All financial assets and financial liabilities are measured after initial recognition using the following categories:

a) **Financial instruments at fair value**
- Instruments held for trading.
- Non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition.
- Financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

b) **Financial instruments at amortised cost**
- Non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that the Economic Entity designates at fair value at initial recognition or are held for trading.

c) **Financial instruments at cost**
- Investments in residual interests that do not have a quoted market price in an active market and whose fair value cannot be reliably measured.

The Economic Entity assesses which instruments should be subsequently measured at fair value, amortised cost, or cost, based on the definitions of financial instruments at fair value, financial instruments at amortised cost or financial instruments at cost as set out above.

All financial assets measured at amortised cost, or cost, are subject to an impairment review. Embedded derivatives were not applicable for the current financial year.

Accounting Policies (continued)

Gains and losses

A gain or loss arising from a change in the fair value of a financial asset or financial liability measured at fair value is recognised in surplus or deficit.

For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in surplus or deficit when the financial asset or financial liability is derecognised or impaired or through the amortisation process.

Impairment of financial assets

All financial assets measured at amortised cost, or cost, are subject to an impairment review. The Economic Entity assesses at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired.

Financial assets measured at amortised cost:

The Economic Entity first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, and individually or collectively for financial assets that are not individually significant. If the Economic Entity determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment.

Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset‘s carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset‘s original effective interest rate (i.e. the effective interest rate computed at initial recognition).

The carrying amount of the asset is reduced through the use of an allowance account. The amount of the loss is recognised in surplus or deficit.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor‘s credit rating), the previously recognised impairment loss is reversed by adjusting an allowance account. The reversal may not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in surplus or deficit.

Financial assets measured at cost:
If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed.

Accounting Policies (continued)

Derecognition of financial assets:
The Economic Entity derecognises financial assets using trade date accounting.

The Economic Entity derecognises a financial asset only when:

a) The contractual right to the cash flow from the financial asset expire, are settled or waived;
b) The Economic Entity transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
c) Despite having retained significant risks and rewards, the entity has transferred control of the asset to another party.

Derecognition of financial liabilities:
The Economic Entity derecognises a financial liability from its statement of financial position when it is extinguished, that is, when the obligation specified in the contract is discharged, cancelled, expires or waived.

Presentation:

Interest, losses and gains
Interest, losses and gains relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Offsetting a financial asset and a financial liability
The Economic Entity does not offset financial assets and financial liabilities in the Statement of Financial Position unless a legal right to set-off exists and the parties intend to settle on a net basis or to realise the asset and settle the liability simultaneously.

Policies relating to specific financial instruments:
Investments at amortised cost
Investments, which include fixed deposits and short-term deposits invested in registered commercial banks, are categorised as financial instruments at amortised cost and are subsequently measured at amortised cost, using effective interest method.

Where investments have been impaired, the carrying value is adjusted by the impairment loss, which is recognised as an expense in the period that the impairment is identified.

On disposal of an investment, the difference between the net disposal proceeds and the carrying amount is recognised in the Statement of Financial Performance.

Investments at fair value
Investments, which represent investments in equity for which fair value can be measured reliably, are subsequently measured at fair value. The fair value is based on market values at valuation date.

Gains and losses in the fair value of such investments are recognised in the Statement of Financial Performance.

Cash and cash equivalents

Cash and cash equivalents are measured at amortised cost.

Cash includes cash on hand and cash with banks. Cash equivalents are short-term highly liquid investments that are held with registered banking institutions with maturities of three months or less and are subject to an insignificant risk of change in value.

Accounting Policies (continued)

For the purposes of the cash flow statement, cash and cash equivalents comprises of cash on hand and deposits held on call with banks.

Trade and other receivables and Long-term receivables
Trade and other receivables are initially recognised at fair value plus transaction costs that are directly attributable to the acquisition and subsequently stated at amortised cost. Amounts that are receivable within 12 months from the reporting date are classified as current and those receivable after 12 months from reporting date are classified as non-current. Interest is charged on overdue accounts.

Bad debts are written off in the year in which they are identified as irrecoverable, subject to the approval of the Council.

Trade and other payables

Trade payables are initially measured at fair value plus transaction costs that are directly attributable to the acquisition and are subsequently measured at amortised cost using the effective interest method.

11 PROPERTY, PLANT AND EQUIPMENT

Initial recognition

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, other than investment property, or for administrative purposes and are expected to be used during more than one year.

The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits or service potential associated with the item will flow to the Economic Entity and the cost or fair value of the item can be measured reliably.

There are no circumstances, which we are aware off, where NMBM is not the legal owner / custodian but controls the land and vice versa.

Measurement at recognition
Items of property, plant and equipment are initially recognised as assets on acquisition date and are initially recorded at cost. Where an asset is acquired by the Economic Entity for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of that asset on the date acquired.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Economic Entity. The cost also includes the initial estimate of the costs of dismantling and removing the asset and restoring the site on which it is located.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Accounting Policies (continued)

Where an item of property, plant and equipment is acquired in exchange for a similar asset, the acquired asset is initially measured at the carrying value of the asset given up.

Where an item of property, plant and equipment is acquired in exchange for a dissimilar asset, the acquired item is initially measured at the fair value (the cost). If the acquired item's fair value is not determinable, the allocated deemed cost is the carrying amount of the asset given up.

Major spare parts and servicing equipment qualify as property, plant and equipment when the Economic Entity expects to use them during more than one period. Similarly, if the major spare parts and servicing equipment can be used only in connection with a specific item of property, plant and equipment, they are accounted for as property, plant and equipment.

Subsequent measurement

Subsequent to initial recognition, items of property, plant and equipment (other than land) are measured at cost less accumulated depreciation and impairment losses.

Subsequent to initial recognition, land is measured at cost and is not depreciated because it has an indefinite useful life.

Where the Economic Entity replaces parts of an asset, it derecognises the part of the asset replaced and capitalises the new component.

Subsequent expenditure including major spare parts and servicing equipment qualify as property, plant and equipment if the recognition criteria are met.

Depreciation
Depreciation is calculated on the depreciable amount, using the net book value over the remaining useful life of the component assets. Residual values are assumed to be zero, unless otherwise stated. Components of assets that are significant in relation to the whole asset and that have different useful lives are depreciated separately.

The component assets', useful lives and depreciation methods are reviewed at each financial year-end and if expectations differ from previous estimates, the changes are accounted for as a change in estimate in accordance with the standard of GRAP on accounting policies, changes in accounting estimates and errors.

The depreciation charge for each reporting period is recognised in surplus or deficit, unless it is included in the carrying amount of another asset.

All assets are depreciated using the straight-line method, with no residual value.

The annual depreciation rates for the current and previous year are based on the following average asset useful lives:

Land & Buildings	Useful Life Range in Years
Buildings	5 – 50
Land	Indefinite Life

Accounting Policies (continued)

Infrastructure Assets	Useful Life Range in Years
Fencing, Roads, Sidewalks & Stormwater Networks	5 – 100
Beach Developments	30 – 50
Electricity Reticulation & Supply	10 – 80
Sewerage Mains & Purification Works	15 – 80
Waste Disposal Facilities	20 – 100
Water Supply & Reticulation	10 – 50
Dams & Treatment Works	25 – 100

Other Assets	Useful Life Range in Years
Bins & Containers	5 – 15
Air Monitoring, Emergency & Medical Equipment	5 – 20
Vehicles & Plant	4 – 30
Office Furniture & Fittings	3 – 20
Landfill Sites	50
Security Systems	5 – 15
Tip Sites	30
Computer Hardware	3 – 8

Community Assets	Useful Life Range in Years
Libraries	10 – 50
Fire Stations	10 – 50
Library Books	5 – 20
Cemeteries	10 – 50
Clinics	10 – 50
Community Centres	10 – 50
Public Conveniences	10 – 50
Swimming Pools	10 – 50
Recreational Facilities	10 – 50
Selling & Letting Schemes	10 – 50

Impairment:
Recognition and measurement of an impairment loss for an item of property, plant and equipment.

The Economic Entity shall assess at each reporting date whether there is any indication that an asset may be impaired. If any such indication exists, the Economic Entity shall estimate the recoverable amount of the asset.

The carrying amount of an asset is reduced to its recoverable amount if, and only if, its recoverable amount is less than its carrying amount.

The impairment loss is recognised immediately in surplus and deficit.

Derecognition
The carrying amount of an item of property, plant and equipment is derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

Accounting Policies (continued)

12 HERITAGE ASSETS

Initial recognition and measurement

Heritage assets are assets that have cultural, historical, environmental, natural, scientific or technological significance that are held indefinitely for the benefit of present and future generations.

Heritage assets are recognised when it is probable that future economic benefits or service potential associated with the item will flow to the Economic Entity and the cost or fair value of the item can be measured reliably.

When an asset, does not meet the initial recognition criteria of a heritage asset, the Economic Entity discloses the relevant and useful information about such assets in the notes to the financial statements.

Heritage assets are initially recognised at cost on acquisition date.

The cost is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Economic Entity.

Where an asset is acquired by the Economic Entity for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of that asset on the date acquired.

Where an asset is acquired in exchange for a similar asset, the acquired asset is initially measured at the carrying value of the asset given up.

Where an asset is acquired in exchange for a dissimilar asset, the acquired item is initially measured at the fair value (the cost). If the acquired item's fair value is not determinable, the allocated deemed cost is the carrying amount of the asset given up.

Subsequent measurement
Subsequent to initial recognition, the Economic Entity uses the cost model to measure its heritage assets, which is cost less any accumulated impairment losses.

The entire heritage assets disclosed are being used as a heritage asset. No initial costs incurred to assess the heritage asset. No compensation is due for Heritage Assets impaired, lost or given up.

The table below reflects the class of heritage assets and the estimated useful life range in years:

Classes of Heritage assets	Useful Life Range in Years
Land	Indefinite Life
Memorials & Statues	Indefinite Life
Heritage Sites	Indefinite Life
Museums	Indefinite Life
Art Works	Indefinite Life
Collections of rare books and manuscripts	Indefinite Life

Accounting Policies (continued)

Impairment

The Economic Entity does not depreciate its heritage assets, but at each financial year end, it assesses whether there is an indication that the assets may be impaired. If such an indication exists, the Economic Entity estimates the recoverable amount or the recoverable service amount of the heritage asset.

Derecognition

Heritage assets are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of a heritage asset is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

13 INTANGIBLE ASSETS

Initial recognition and measurement

An intangible asset is an identifiable non-monetary asset without physical substance The Economic Entity recognises an intangible asset in its Statement of Financial Position only when it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the Economic Entity and the cost or fair value of the asset can be measured reliably.

Intangible assets are initially recognised at cost.

Where an intangible asset is acquired by the Economic Entity for no or nominal consideration (i.e. a non-exchange transaction), its initial cost at the date of acquisition is measured at its fair value as the date of acquisition.

Internally generated intangible assets:
Research phase

The Economic Entity does not recognise any intangible asset arising from a research phase of an internal project. Expenditure on research phase of an internal project is recognised as an expense when incurred.

Development phase

An intangible asset arising from development phase is recognised if, and only if the Economic Entity can demonstrate all of the following:

a) The technical feasibility of completing the intangible asset so it will be available for use or resale;
b) Its intention to complete the intangible asset and use it or sell it;
c) Its ability to use or sell the intangible asset;
d) How the intangible asset will generate probable future economic benefits or service potential;
e) The availability of technical, financial and other resources to complete the development and to use or sell the intangible asset; and
f) Its ability to measure reliably the expenditure attributable to the intangible asset during its development.

No research and development expenditure were recognised as an expense during the period

Accounting Policies (continued)

Exchanges of assets

The cost of an intangible asset acquired in exchange for another is measured at fair value unless the fair value of neither the asset received, nor the asset given up is reliably measurable. If the acquired asset is not measured at fair value, its cost is measured at the carrying amount of the asset given up.

Subsequent measurement

Intangible assets are subsequently carried at cost less accumulated amortisation and impairment losses.

The cost of an intangible asset is amortised over its useful life where that useful life is finite. The amortisation expense on intangible assets with finite lives is recognised in the Statement of Financial Performance in the expense category consistent with the function of the intangible asset.

Intangible assets with indefinite useful lives are not amortised but are tested for impairment annually, and whenever there is an indication that the intangible asset may be impaired either individually or at the cash generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis. The probability of expected future economic benefits or serviced potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset are assessed at each reporting date.

Following initial recognition of the development expenditure as an asset, the cost model is applied requiring the asset to be carried at cost less any accumulated amortisation and accumulated impairment losses. Amortisation of the asset begins when development is complete, and the asset is available for use. It is amortised over the period of expected future benefit. During the period of development, the asset is tested for impairment annually.

Amortisation and impairment

Amortisation is charged to write off the net book value of intangible assets over their remaining useful lives. Amortisation of an asset begins when it is available for use.

The annual amortisation rates are based on the following estimated average asset useful lives:

Classes of Intangible assets	Useful Life Range in Years
Computer Software	3 – 5
Website Development	3 – 5

The amortisation period and the amortisation method for intangible assets with finite useful lives are reviewed at each reporting date and any changes are recognised as a change in accounting estimate in the Statement of Financial Performance. All Intangible assets are amortised using the straight-line method with no residual value.

Accounting Policies (continued)

Derecognition

Intangible assets are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of an intangible asset is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

14 INVESTMENT PROPERTY

Initial recognition and measurement

Investment property includes property (land or a building or part of a building or both land or buildings held by owner or by a lessee under a finance lease) held to earn rentals and/or for capital appreciation, rather than held to meet service delivery objectives, the production or supply of goods or services or the sale of an asset in the ordinary course of operations.

Investment property is initially recognised as an asset when, and only when, it is probable that future economic benefits and or service potential will flow to the Economic Entity and the cost or fair value can be measured reliably.

At initial recognition, the Economic Entity measures investment property at cost including transaction costs once it meets the definition of investment property.

Where an investment property was acquired through a non-exchange transaction (i.e. where the Economic Entity acquired the investment property for no or a nominal value), its cost is its fair value as at the date of acquisition. The costs of day-to-day servicing of investment properties are recognised in the Statement of Financial Performance as incurred.

The cost of self-constructed investment property is the cost at date of completion.

Transfers are made to or from investment property only when there is a change in use as follows:

(a) commencement of owner-occupation, for a transfer from investment property to owner-occupied property;
(b) commencement of development with a view to sale, for a transfer from investment property to inventories;
(c) end of owner-occupation, for a transfer from owner-occupied property to investment property;
(d) commencement of an operating lease (on a commercial basis) to another party, for a transfer from inventories to investment property.

If owner occupied property becomes an investment property, the Economic Entity accounts for such property in accordance with the policy stated under property, plant and equipment up to the date of change in use. If investment property becomes owner-occupied property, the Economic Entity accounts for such property in accordance with the policy stated under investment property up to the date of change in use.

There are no circumstances, which we are aware of, where NMBM is not the legal owner / custodian but controls the land and vice versa.

Accounting Policies (continued)

Subsequent measurement

Investment property is measured using the cost model. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and accumulated impairment losses.

Depreciation
Depreciation begins when the asset is available for use. Depreciation is calculated on the depreciable amount, using the net book value over the remaining useful lives of the assets. Components of assets that are significant in relation to the whole asset and that have different useful lives are depreciated separately.

The annual depreciation rates are based on the following estimated average asset lives:

Investment Property	Useful Life Range in Years
Land	Indefinite Life
Buildings	15 - 50

The investment property's useful lives and depreciation methods are reviewed and adjusted if appropriate, at each financial year-end.

Land is not depreciated.

Derecognition

Investment property is derecognised when it is disposed of or when no future economic benefits or service potential are to be derived from the use of the asset. All gains or losses from the disposal of investment property are determined as the difference between the sales proceeds and the carrying value of the asset and are recognised in the Statement of Financial Performance.

15 INVENTORIES

Initial recognition and measurement

Inventories comprise assets held for sale, consumption, or distribution during the ordinary course of business. Inventories are initially recognised at cost. Cost generally refers to the purchase price, plus taxes (other than VAT), transport costs and any other direct costs in bringing the inventories to their current location and condition. Where inventory is manufactured, constructed, or produced, the cost includes the cost of labour, materials and overheads used during the manufacturing process.

Where inventory is acquired by the Economic Entity for no or nominal consideration (i.e. a non-exchange transaction), the cost is measured at its fair value as at the date of acquisition.

Accounting Policies (continued)

Subsequent measurement

Inventories, consisting of consumable stores, raw materials, water and finished goods (FG), are measured at the lower of cost and net realisable value unless they are to be distributed at no or nominal charge, in which case they are measured at the lower of cost and current replacement cost. The basis of determining cost is first-in, first-out (FIFO) method for all inventory categories except water. Water is measured on the weighted average method.

Redundant and slow-moving inventories are identified and written down from cost to net realisable value with regard to their estimated economic or realisable values.

Differences arising on the valuation of inventory are recognised in the Statement of Financial Performance in the year in which they arose. The amount of any reversal of any write-down of inventories arising from an increase in net realisable value or current replacement cost is recognised as a reduction of inventories recognised as an expense in the period in which the reversal occurs.

The carrying amount of inventories is recognised as an expense in the period that the inventory was sold, distributed, written off or consumed, unless that cost qualifies for capitalisation to the cost of another asset.

The Economic Entity purchases its water. The cost of water purchased and not yet sold as reflected in the statement of financial position comprises the purchase price and other direct costs attributable to the acquisition. The estimation of the water stock in the reservoirs is based on the measurement of water via electronic level sensors, which determines the depth of water in the reservoirs, which is then converted into volumes based on the total capacity of the reservoir. There are no items not ordinarily inter-changeable / segregated for specific projects.

16 IMPAIRMENT

Recognition

The Economic Entity assesses at each reporting date whether there is an indication that an asset may be impaired. Where any such indication exists, the Economic Entity estimates the recoverable service amount of the asset. Where the carrying amount of an asset exceeds its recoverable amount (or recoverable service amount in the case of non-cash-generating assets), the asset is considered impaired and is written down to its recoverable amount (or recoverable service amount). An asset's recoverable amount (or recoverable service amount) is the higher of the fair value less costs to sell, and the value-in-use of the asset.

The Economic Entity classifies the asset/identifiable group of assets as cash-generating if the key purpose of such asset/group of assets is to derive a commercial return from continuing use and are independent of the cash inflows from other assets or groups of assets. The Economic Entity will classify all other assets that do not meet the definition of cash-generating assets/group of assets as non-cash generating assets.

Accounting Policies (continued)

Measurement

An asset's recoverable amount (or recoverable service amount) is the higher of an asset's, or cash-generating unit's fair value less costs to sell and its value-in-use. This recoverable amount (or recoverable service amount) is determined for individual assets, unless those individual assets are part of a larger cash-generating unit, in which case the recoverable amount (or recoverable service amount) is determined for the whole cash-generating unit.

An asset is part of a cash-generating unit where that asset does not generate cash inflows that are largely independent of those from other assets or group of assets.

In determining the recoverable amount (or recoverable service amount) of an asset, the entity evaluates the assets to determine whether the assets are cash generating assets or non-cash generating assets.

For cash generating assets, the value in use is determined as a function of the discounted future cash flows from the asset.

Where the asset is a non-cash generating asset, the value in use is determined through one of the following approaches:

- Depreciated replacement cost approach: The current replacement cost of the asset is used as the basis for this value. This current replacement cost is depreciated for a period equal to the period that the asset has been in use so that the final depreciated replacement cost is representative of the age of the asset.

- Restoration cost approach: The present value of the remaining service potential of the asset is determined by subtracting the estimated restoration cost of the asset from the current cost of replacing the remaining service potential of the asset before impairment.

- Service-units approach: The present value of the remaining service potential of the asset is determined by reducing the current cost of the remaining service potential of the asset before impairment, to conform to the reduced number of service units expected from the asset in its impaired state.

The decision as to which approach to use is dependent on the nature of the identified impairment.

In assessing value-in-use for cash-generating assets, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, other fair value indicators are used.

Impairment losses of continuing operations are recognised in the Statement of Financial Performance in those expense categories consistent with the function of the impaired asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Economic Entity makes an estimate of the assets or cash-generating unit's recoverable amount.

In assessing whether there is any indication that an asset may be impaired, a Economic Entity shall consider, as a minimum, the following indications:

Accounting Policies (continued)

External sources of information

(a) During the period, an asset's market value has declined significantly more than would be expected, as a result of the passage of time or normal use.

(b) Significant changes with an adverse effect on the entity have taken place during the period, or will take place in the near future, in the technological, market, economic or legal environment in which the entity operates or in the market to which an asset is dedicated.

(c) Market interest rates or other market rates of return on investments have increased during the period, and those increases are likely to affect the discount rate used in calculating an asset's value in use and decrease the asset's recoverable amount materially.

Internal sources of information

(d) Evidence is available of obsolescence or physical damage of an asset.

(e) Significant changes with an adverse effect on the entity have taken place during the period or are expected to take place in the near future, in the extent to which, or manner in which, an asset is used or is expected to be used. These changes include the asset becoming idle, plans to discontinue or restructure the operation to which an asset belongs, plans to dispose of an asset before the previously expected date, and reassessing the useful life of an asset as finite rather than indefinite.

(f) A decision to halt the construction of the asset before it is complete or in a usable condition.

(g) Evidence is available from internal reporting that indicates that the economic performance of an asset is, or will be, worse than expected.

Impairment of non-cash generating units:

In assessing whether there is any indication that an asset may be impaired, an entity shall consider, as a minimum, the following indications:

External sources of information

(a) Cessation, or near cessation, of the demand or need for services provided by the asset.

(b) Significant long-term changes with an adverse effect on the entity have taken place during the period or will take place in the near future, in the technological, legal or government policy environment in which the entity operates.

Internal sources of information

(c) Evidence is available of physical damage of an asset.

(d) Significant long-term changes with an adverse effect on the entity have taken place during the period or are expected to take place in the near future, in the extent to which, or manner in which, an asset is used or is expected to be used. These changes include the asset becoming idle, plans to discontinue or restructure the operation to which an asset belongs, or plans to dispose of an asset before the previously expected date.

(e) A decision to halt the construction of the asset before it is complete or in a usable condition.

Accounting Policies (continued)

(f) Evidence is available from internal reporting that indicates that the service performance of an asset is, or will be, significantly worse than expected.

Reversal of impairment losses

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years.

The reversal of an impairment loss for an asset is recognised immediately in the Statement of Financial Performance.

17 REVENUE

17.1 Revenue from Exchange Transactions

Revenue from exchange transactions refers to revenue that accrues to the Economic Entity directly in return for services rendered / goods sold, the value of which approximates the consideration received or receivable, excluding indirect taxes, rebates and discounts.

Recognition

The recognition criteria are usually applied separately to each transaction.

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction shall be recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

(a) the amount of revenue can be measured reliably;
(b) it is probable that the economic benefits or service potential associated with the transaction will flow to the Economic Entity;
(c) the stage of completion of the transaction at the reporting date can be measured reliably; and
(d) the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue shall be recognised only to the extent of the expenses recognised that are recoverable.

Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:
(a) the Economic Entity has transferred to the purchaser the significant risks and rewards of ownership of the goods;

Accounting Policies (continued)

(b) the Economic Entity retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
(c) the amount of revenue can be measured reliably;
(d) it is probable that the economic benefits or service potential associated with the transaction will flow to the Economic Entity; and
(e) the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue arising out of situations where the Economic Entity acts as an agent on behalf of another entity (the principal) is limited to the amount of any fee or commission payable to the entity as compensation for executing the agreed services.

Specific exchange-revenue sources

Service charges relating to electricity, water and sewerage are based on consumption. Provisional estimates of consumption are made monthly when meter readings have not been performed. The provisional estimates of consumption are recognised as revenue when invoiced.

Adjustments to provisional estimates of consumption are made in the invoicing period in which meters have been read and the related revenue adjustment is recognised in the same period.

Electricity meters in industrial areas are read at the end of each month and billed the following month. Premises with high-tension electricity supplies are read and billed monthly.

Revenue arising from the consumption of electricity and water in the month of June is fully accounted for whether invoiced or not.

Revenue from the sale of electricity prepaid meter cards is recognised at point of sale.

Revenue arising from the application of the approved tariffs, fees and charges is recognised when the relevant service is rendered.

Service charges relating to refuse removal are recognised on a monthly basis in arrears by applying the approved tariff. Tariffs are determined per category of property usage and are levied monthly based on the costs of providing the refuse removal service.

Rental income arising from the use of investment properties, facilities and equipment is accounted for on a straight-line basis over the lease term on on-going leases.

Revenue from the issue of permits and licenses is recognised at point and time of issue.

Interest income is recognised in surplus or deficit on a time proportionate basis, using the effective interest method (i.e. based on the effective interest rate of the individual investments).

Interest earned on the following investments is not recognised in the Statement of Financial Performance:

- Interest earned on trust funds is allocated to the fund concerned; and
- Interest earned on unutilised conditional grants is allocated to the liability (i.e. recognised as an obligation), if grant conditions indicate that interest is payable to the funder.

Accounting Policies (continued)

Measurement

Revenue from exchange transactions is measured at the fair value of the consideration received or receivable.

The Economic Entity has an obligation in terms of legislation to collect all revenue and as such, the Economic Entity does not consider the collective collectability of the revenue on initial recognition on a portfolio basis. The Economic Entity assesses collectability subsequent to initial measurement and should the receivable be impaired the impairment loss is recognised as an expense.

17.2 Revenue from Non-Exchange Transactions

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a Economic Entity either receives value from another entity without directly giving approximately equal value in exchange or gives value to another entity without directly receiving approximately equal value in exchange.

Recognition of revenue

Revenue from non-exchange transactions is generally recognised to the extent that the related receipt or receivable qualifies for recognition as an asset and there is no liability to repay the amount.

Recognition of assets

An inflow of resources from a non-exchange transaction that meets the definition of an asset is recognised as an asset when it is probable that the future economic benefits or service potential associated with the asset will flow to the Economic Entity and the fair value of the asset can be measured reliably.

The asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow. A present obligation arising from a non-exchange transaction that meets the definition of a liability will be recognised as a liability when it is probable that an outflow of economic benefit will be required to settle the obligation and a reliable estimate of the amount can be made.

Specific non-exchange-revenue sources

Revenue from property rates is recognised when the legal entitlement to this revenue arises. Council applies a flat rating system. The same rate factor is applied for land and buildings. In terms of this system, assessment rates are levied on the value of land and buildings in respect of properties. Rebates are granted according to the use of the property concerned. Collection charges are recognised when such amounts are legally enforceable. Penalty interest on unpaid rates is recognised on a time proportion basis.

Fines are recognised when it is probable that future economic benefits will flow to the Economic Entity, the costs can be reliably measured, and all restrictions have been complied with. Fines constitute both spot fines and summonses. Revenue from spot fines is recognised when payment is received and the revenue from the issuing of summonses is recognised when collected. Due to the various legal processes that can apply to summonses and the inadequate information received from the courts, it is not possible to measure this revenue in the invoicing period, therefore an accrual is raised at the end of the financial year based on the average collection of fines throughout the year.

Accounting Policies (continued)

Revenue from public contributions and donations is recognised when all conditions associated with the contribution have been met or where the contribution is to finance property, plant and equipment, when such items of property, plant and equipment qualify for recognition and first becomes available for use by the Economic Entity. Where public contributions have been received but the Economic Entity has not met the related conditions that would entitle it to the revenue, a liability is recognised.

Contributed property, plant and equipment is recognised when such items of property, plant and equipment qualify for recognition and first becomes available for use by the Economic Entity.

Fuel levy is recognised in revenue when the income is received.

Grants, transfers, or donations received, or receivable are recognised when the resources that have been transferred meet the criteria for recognition as an asset and there is no corresponding liability in respect of related conditions. Where the grant, transfer or donation has been received but the Economic Entity has not met the related conditions that would entitle it to the revenue, a liability is recognised.

Availability charges are charged to recoup the costs of delivering water, electricity and sewer connections to your property. These charges are levied where the services are made available to consumers, regardless of actual usage.

Measurement of revenue from non-exchange transactions

Revenue from a non-exchange transaction shall be measured at the amount of the increase in net assets, recognised by the Economic Entity.

Fines

Assets arising from fines are measured at the best estimate of the inflow of resources to the Economic Entity.

Bequests

Bequests are measured at the fair value of the resources received or receivable.

Gifts, Grants and donations

On initial recognition, gifts and donations are measured at their fair value as at the date of acquisition, which may be ascertained by reference to an active market, or by appraisal. An appraisal of the value of an asset is normally undertaken by a member of the valuation profession that holds a recognised and relevant professional qualification.

An asset that is recognised as a result of a non-exchange transaction is recognised at its fair value at the date of the transfer. Consequently, revenue arising from a non-exchange transaction is measured at the fair value of the asset received, less the amount of any liabilities that are also recognised due to conditions that must still be satisfied.

Where there are conditions attached to a grant, transfer or donation that gave rise to a liability at initial recognition, that liability is transferred to revenue as and when the conditions attached to the grant are met. Therefore, the best estimate of the amount required to settle the present obligation at the reporting date will be recognised as a liability.

Grants without any conditions attached are recognised as revenue in full when the asset is recognised, at an amount equalling the fair value of the asset received.

Accounting Policies (continued)

Interest earned on the investment is treated in accordance with grant conditions. If it is payable to the funder it is recorded as part of the liability.

The Economic Entity has an obligation in terms of legislation to collect all revenue and as such, the Economic Entity does not consider the collective collectability of the revenue on initial recognition on a portfolio basis. The Economic Entity assesses collectability subsequent to initial measurement and should the receivable be impaired, the impairment loss is recognised as an expense.

Expenditure from Non-exchange Transactions

The accounting policy for expenditure arising from non-exchange transactions is similar to policy for non-exchange revenue.

Expenditure from non-exchange transactions is recognised when the resources have been transferred to the beneficiaries. A corresponding asset is raised to the extent that conditions attached to the expenditure have not been met. The asset is transferred to the Statement of Financial Performance once the conditions are met.

18 BORROWING COSTS

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets are capitalised to the cost of that asset unless it is inappropriate to do so. The Economic Entity ceases the capitalisation of borrowing costs when substantially all the activities to prepare the asset for its intended use or sale are complete.

It is considered inappropriate to capitalise borrowing costs where the link between the funds borrowed and the capital asset acquired cannot be adequately established.

Borrowing costs incurred are recognised as an expense in the Statement of Financial Performance using the effective interest method.

19 LEASES

Leases in the financial statements of lessees

Operating leases

Recognition

Assets subject to operating leases, that is. those leases where substantially, all of the risks and rewards of ownership are not transferred to the lessee through the lease, are not recognised in the Statement of Financial Position. Lease payments under an operating lease are recognised as an expense in the statement of financial performance, on a straight-line basis over the lease term. To the extent that the straight-lined lease payments differ from the actual lease payments the difference is recognised in the Statement of Financial Position as either lease payments in advance (operating lease asset) or lease payments payable (operating lease liability) as the case may be.

Accounting Policies (continued)

Measurement

The resulting asset and / or liability is measured as the undiscounted difference between the straight-line lease payments and the contractual lease payments.

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at inception date, namely whether fulfilment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset.

Derecognition

The operating lease liability is derecognised when the Economic Entity's obligation to settle the liability is extinguished. The operating lease asset is derecognised when the Economic Entity no longer anticipates economic benefits to flow from the asset.

Leases in the financial statements of Lessor

Operating leases

The Economic Entity presents assets subject to operating leases in its Statement of Financial Position according to the nature of the asset.

Lease revenue from operating leases is recognised as revenue on a straight-line basis over the lease term. Initial direct costs incurred by the Economic Entity in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as expenses over the lease term on the same basis as the lease revenue.

Recognition

For those leases classified as operating leases the asset subject to the lease is not derecognised and no lease receivable is recognised at the inception of the lease. Lease payments received under an operating lease are recognised as income, in the Statement of Financial Performance, on a straight-line basis over the lease period.

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at inception date, namely, whether fulfilment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset.

Measurement

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. The difference between the straight-lined lease payments and the contractual lease payments are recognised as either an operating lease asset or operating lease liability. An operating lease liability is raised to the extent that lease payments are received in advance (i.e. the straight-line lease payments are more than the contractual lease payments). The operating lease asset and / or operating lease liability are measured as the undiscounted difference between the straight-line lease receipts and the contractual lease receipts.

Accounting Policies (continued)

The depreciation policy for depreciable leased assets is consistent with the Economic Entity's normal depreciation policy for similar assets, and depreciation is calculated in accordance with the Standards of GRAP on Property, Plant and Equipment, Investment Property and Intangible Assets.

Derecognition

Operating lease liabilities are derecognised when the Economic Entity's obligation to provide economic benefits or service potential under the lease agreement expires. Operating lease assets are derecognised when the Economic Entity's right to the underlying cash flows expire, or the Economic Entity no longer expects economic benefits to flow from the operating lease asset.

20 REPORTING FOREIGN CURRENCY TRANSACTIONS IN THE FUNCTIONAL CURRENCY

Initial Recognition

A foreign currency transaction shall be recorded, on initial recognition in the functional currency, by applying to the foreign currency amount the spot exchange rate between the functional currency and the foreign currency at the date of the transaction.

Reporting at subsequent reporting dates

At each reporting date:

(a) foreign currency monetary items shall be translated using the closing rate;

(b) non-monetary items that are measured in terms of historical cost in a foreign currency shall be translated using the exchange rate at the date of the transaction; and

(c) non-monetary items that are measured at fair value in a foreign currency shall be translated using the exchange rates at the date when the fair value was determined.

Recognition of exchange differences

Exchange differences arising on the settlement of monetary items or on translating monetary items at rates different from those at which they were translated on initial recognition during the period or in previous financial statements shall be recognised in surplus or deficit in the period in which they arise.

21 VALUE ADDED TAX (VAT) AND TAXATION

The Economic Entity accounts for Value Added Tax on the payments' basis. Revenue, expenses and assets are recognised net of the amount of VAT (where applicable). The net amount of VAT refundable from or payable to, the taxation authority is disclosed on the face of the statement of financial position.

The Economic Entity has a tax exemption and therefore not liable for income tax.

Accounting Policies (continued)

22 UNAUTHORISED EXPENDITURE

Unauthorised expenditure is expenditure that has not been budgeted for, expenditure that is not in terms of the conditions of an allocation received from another sphere of government, Economic Entity or organ of state and expenditure in the form of a grant that is not permitted in terms of the Municipal Finance Management Act (Act No.56 of 2003). Unauthorised expenditure incurred for the financial period is accounted for as a normal expense in the Statement of Financial Performance but forms part of disclosure of unauthorised, irregular and fruitless and wasteful expenditure in the notes to the financial statements.

23 IRREGULAR EXPENDITURE

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the Economic Entity's Supply Chain Management Policy. Irregular expenditure incurred for the financial period is accounted for as a normal expense in the Statement of Financial Performance but forms part of disclosure inclusive of VAT of unauthorised, irregular and fruitless and wasteful expenditure in the notes to the financial statements.

24 FRUITLESS AND WASTEFUL EXPENDITURE

Fruitless and wasteful expenditure is expenditure that was made in vain and would have been avoided had reasonable care been exercised. Fruitless and wasteful expenditure incurred for the financial period is accounted for as a normal expense in the Statement of Financial Performance but forms part of disclosure of unauthorised, irregular and fruitless and wasteful expenditure in the notes to the financial statements.

25 RECOVERY OF UNAUTHORISED, IRREGULAR, FRUITLESS & WASTEFUL EXPENDITURE

The recovery of unauthorised, irregular, fruitless and wasteful expenditure is based on legislated procedures, and is recognised when the recovery thereof from the responsible officials is probable. The recovery of unauthorised, irregular, fruitless and wasteful expenditure is treated as other income.

26 TRANSFER OF FUNCTIONS BETWEEN ENTITIES NOT UNDER COMMON CONTROL

Common Control

For a transaction or event to occur between entities under common control, the transaction or event needs to be undertaken between entities within the same sphere of government or between entities that are part of the same economic entity. Entities that are ultimately controlled by the same entity before and after the transfer of functions are within the same economic entity.

The Economic Entity uses the acquisition method in accounting for transactions relating to transfer of functions, between entities not under common control.

Accounting Policies (continued)

Applying the acquisition method requires:
a) Identifying the acquirer.
b) Determining the acquisition date.
c) Recognising and measuring the identifiable assets acquired, the liabilities assumed and any non-controlling interest in the acquiree.
d) Recognising the difference between (c) and the consideration transferred to the seller.

The acquisition date is the date on which the acquirer obtains control of the acquiree.

Economic Entity as the acquirer:

At acquisition date, the identifiable assets acquired, the liabilities assumed and any non-controlling interest in the acquiree shall be recognised if:

a) The assets taken on and the liabilities assumed meets the definitions of an asset and liability as set out in the Framework for the Preparation and Presentation of Financial Statements.
b) These assets and liabilities relate to the binding agreement between the parties to the transaction and may not relate to separate transactions.

Assets and liabilities not previously recognised by the acquiree will be recognised if these assets and liabilities now meet the recognition criteria (for example internal generated intangible assets not previously recognised).

The acquirer measures the identifiable assets acquired and the liabilities assumed at their acquisition-date fair values.

27 EVENTS AFTER THE REPORTING DATE

Events after the reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the Consolidated Annual Financial Statements are authorised for issue. Two types of events can be identified:

- Those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- Those that is indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

Adjusting events after reporting date

The Economic Entity adjusts the amounts recognised in the Consolidated Annual Financial Statements to reflect adjusting events after the reporting date.

Non-adjusting events after the reporting date

The Economic Entity does not adjust the amounts recognised in its financial statements to reflect non-adjusting events after the reporting date. The Economic Entity discloses the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the Consolidated Annual Financial Statements.

Accounting Policies (continued)

28 RELATED PARTIES

The Economic Entity has processes and controls in place to aid in the identification of related parties. A related party is a person or an entity with the ability to control or jointly control the other party or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control. Related party relationships where control exists are disclosed regardless of whether any transactions took place between the parties during the reporting period.

Where transactions occurred between the Economic Entity and one or more related parties, and those transactions were not within:

- Normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the Economic Entity to have adopted if dealing with that individual entity or person in the same circumstances; and

- Terms and conditions within the normal operating parameters established by the Economic Entity's legal mandate.

Further details about those transactions are disclosed in the notes to the financial statements.

29 PRESENTATION OF BUDGET INFORMATION IN THE FINANCIAL STATEMENTS

Presentation of a comparison of budget and actual amounts:

The Economic Entity presents a comparison of the budget amounts for which it is held publicly accountable for and actual amounts as additional budget columns in the financial statements currently presented in accordance with Standards of GRAP 24. The comparison of budget and actual amounts presents separately for each level of legislative oversight:

(a) the approved and final budget amounts;
(b) the actual amounts on a comparable basis; and
(c) by way of note disclosure, an explanation of material differences between the budget for which the entity is held publicly accountable and actual amounts.

Presentation and disclosure

The Economic Entity presents a comparison of budget and actual amounts in the primary financial statements because the financial statements and the budget are prepared on a comparable basis.

Changes from approved to final budget

The Economic Entity presents an explanation of whether changes between the approved and final budget are a consequence of reallocations within the budget or of other factors:

(b) in a report issued before, at the same time as, or in conjunction with the financial statements, and shall include a cross reference to the report in the notes to the financial statements.

Comparable basis

All comparisons of budget and actual amounts are presented on a comparable basis to the budget.

Accounting Policies (continued)

The Economic Entity is typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.

General purpose financial reporting by the Economic Entity shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on an accrual basis and presented by functional classification linked to performance outcome objectives.

The financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of comparison of budget and actual amounts. Comparative information is not required.

30 COMMITMENTS

Items are classified as commitments when the Economic Entity has committed itself to future transactions that will normally result in an outflow of cash.

Disclosure is done to the extent that it has not already been recognised elsewhere in the financial statements.

Capital commitments are treated as follows:

- The aggregate amount of capital expenditure contracted for at the reporting date, to the extent that the amount has not been recorded in the financial statements; and

- If a commitment is for a period longer than a year.

Commitments are disclosed in the following circumstances:

- Unrecorded capital expenditure approved and contracted for before/at reporting date;
- Unrecorded capital expenditure approved but not yet contracted for at reporting date; and
- Unrecorded capital expenditure approved after reporting date.

31 GRANTS-IN-AID

The Economic Entity transfers money to individuals, organisations and other sectors of government from time to time. When making these transfers, the Economic Entity does not:

- Receive any goods or services directly in return as would be expected in a purchase or sale transaction;
- Expect to be repaid in future; or
- Expect a financial return, as would be expected from an investment.

These transfers are recognised in the statement of financial performance as expenses in the period in which the events giving rise to the transfer occurred.

Accounting Policies (continued)

32. CONSTRUCTION CONTRACTS

When the outcome of a construction contract can be estimated reliably, revenue and costs are recognised by reference to the stage of completion of the contract activity at the end of the reporting period, measured based on the proportion of the contract costs incurred for work performed to date relative to the estimated total contract costs, except where this would not be representative of the stage of completion. Variations in contract work, claims and incentive payments are included to the extent that the amount can be measured reliably, and its receipt is considered probable.

Where the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that is probable to be recovered. Contract costs are recognised as expenses in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Where contract costs incurred to date exceed capital grants received, the surplus is shown as amounts due from funders for contract work. For contracts where capital grants received exceed contract costs incurred to date, the surplus is shown as the amounts due to funders for contract work. Amounts received before the related work is performed are included in the statement of financial position, as a liability, as unspent project funding received. Amounts billed for work performed but not yet paid by the funder are included in the statement of financial position under trade and other receivables.

Unutilised project funding is reflected on the Statement of Financial Position as a Current Liability - Unspent Project Funding. The cash received is invested until it is utilised.

33. PRINCIPAL AGENT TRANSACTIONS

The Accounting Standard of GRAP 109 outlines the principles to be used by an entity to assess whether it is party to a Principal-Agent Arrangement and whether it is a Principal or an Agent.

The Economic Entity is party to Principal-Agent Arrangements with the Eastern Cape Department of Transport. In terms of the arrangements, the NMBM is appointed as both the Driving Licence Testing Centre and Vehicle Testing Station.

The Service Level Agreements specifically states that the Economic Entity is appointed as an Agent.

According to the standard of GRAP 109 When an entity in a principal-agent arrangement concludes that it undertakes transactions with third parties for the benefit of another entity then it is the agent. If an entity concludes that it is not the agent, then it is the principal in the transactions.

A principal recognises revenue and expenses that arise from transactions with third parties in a principal-agent arrangement.

An agent recognises only that portion of the revenue and expenses it receives or incurs in executing the transactions on behalf of the principal.

Accounting Policies (continued)

34. SERVICE CONCESSION ARRANGEMENTS

No service concession arrangements have been entered into.

35. SEGMENT REPORTING

Basis for segmentation

Nelson Mandela Bay Economic Entity is a complex metropolitan Economic Entity with a wide variety of goods and services managed by various Directorates. Operations are structured to achieve optimum service delivery and the Economic Entity produces various reports in which its activities are presented in a variety of ways.

Segments were identified based on the MFMA S71 monthly budget statements that are reviewed by the executive management and council to make strategic decisions and in monitoring segment performance. The disclosure of information about segments in these reports are organised around the type of service delivered, in a standardised format, and is considered appropriate for external reporting purposes to achieve the objectives of GRAP 18.

Segments are aggregated for reporting purposes when management considered that the economic characteristics and nature or services are sufficiently similar, to warrant aggregation. The component of each aggregated segment is explained under the description of operations of the segments.

Reportable segments are identified based on activities of the Economic Entity that generates economic benefits or service potential including internal services that contribute to achieving the Economic Entity's objectives without necessarily generating net cash inflows.

Accounting policy and measurement basis

The accounting policies of the reportable segments are the same as the Economic Entity's accounting policies.

Inter-segment pricing is determined on an arm's length basis, similar to transactions with third parties. Inter-segment revenues are eliminated upon consolidation and reflected in the "elimination of intersegment transactions" column of the segment report.

Geographic information

All the Economic Entity's operations are located in the Republic of South Africa in the Nelson Mandela Bay area. Information to report on different geographical areas is not available and the cost to develop it would be excessive.

36. GRAP STATUTORY RECEIVABLES

Statutory receivables thus include Property Rates, Traffic Fines, National Treasury Grants and VAT (if receivable from SARS).

No other transactions outside of the standards of GRAP have been concluded.

Accounting Policies (continued)

37. ELECTRICITY LOSSES

The Economic Entity have two types of losses that can occur in the distribution of electricity.

• Technical Losses: These losses occur due to heat dissipation when electricity flows through the system conductors which consists of either copper or aluminium. (Network / infrastructure related losses)

• Non – Technical Losses: These losses occur due to theft (illegal connections, meter tampering) and incorrect metering.

It is the policy of the Economic Entity to calculate and report on electricity losses within the Consolidated Annual Financial Statements split between technical and non-technical losses. Technical electricity losses are estimated as an 8% of electricity purchases. Non-Technical losses are calculated as the difference between Total electricity losses, and Technical losses.

38. WATER LOSSES

The Economic Entity has a number causes for water losses, such as aging infrastructure, pipe bursts and undetected underground water leaks.

The causes are grouped into technical losses (network / infrastructure related) and non-technical losses (Theft / illegal connections, unmetered, illegal, and tampering).

Water losses are calculated as follows:

Opening Inventory volume plus volume of water treated for the year, less the sum of the sales volume, unbilled authorised consumption and closing inventory volumes.

The cost applied to the volume of water losses includes an apportionment of bulk water costs, employee and contracted services costs, depreciation, repairs and maintenance costs and other direct water treatment costs.

Notes to the Consolidated Annual Financial Statements

2. Cash and cash equivalents

2.1 Cash and cash equivalents

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Cash and cash equivalents consist of the following:				
Cash at Bank				
Primary Bank account	713,579,130	934,341,177	703,828,969	934,032,595
Current account	6,027,752	6,005,270		
Call account	24,520,452	81,959,232		
Cash on hand				
Cashier Floats and Other	84,336	89,402	78,815	78,815
Total cash and cash equivalents	**744,211,670**	**1,022,395,081**	**703,907,784**	**934,111,410**

2.1 .1 Cash at Bank

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
The NMBM operates the following bank accounts with ABSA:				
ABSA - Current account - Greenacres:4079534961	702,197,893	934,032,595	702,197,893	934,032,595
ABSA - Market Current account - Greenacres:4079533957	1,631,076	0	1,631,076	0
MBDA operates the following bank accounts with Nedbank:				
Account Number - 1084853833 (Nedbank, PE) - Primary Account	9,750,161	308,582		
Account Number - 1084866064 (Nedbank, PE) - Current Account	850	1,141		
Account Number - 1106700856 (Nedbank, PE) - Current Account	1,414,040	1,192,607		
Account Number - 1140185322 (Nedbank, PE) - Current Account	4,612,862	4,811,522		
Account Number - 037881142189 (Nedbank, PE) - Call Account	15,817	14,698		
Account Number - 037881116285 (Nedbank, PE) - Call Account	24,504,635	81,944,534		
Total	**703,828,969**	**934,032,595**	**703,828,969**	**934,032,595**

Notes to the Consolidated Annual Financial Statements (continued)

2.1.2 Cash Book and Bank Statement balances

	Economic Entity		Municipality	
	2024/2025 R		2024/2025 R	
	Cash book	Bank Statement	Cash book	Bank Statement
The NMBM operates the following bank accounts with ABSA:				
Bank account	703,828,969	664,357,416	703,828,969	664,357,416
MBDA operates the following bank accounts with Nedbank:				
Account Number - 1084853833 (Nedbank, PE) - Primary Account	9,750,161	9,750,161		
Account Number - 1084866064 (Nedbank, PE) - Current Account	850	850		
Account Number - 1106700856 (Nedbank, PE) - Current Account	1,414,040	1,414,040		
Account Number - 1140185322 (Nedbank, PE) - Current Account	4,612,862	4,612,862		
Account Number - 037881142189 (Nedbank, PE) - Call Account	15,817	15,817		
Account Number - 037881116285 (Nedbank, PE) - Call Account	24,504,635	24,504,635		
Total	**744,127,334**	**704,655,781**	**703,828,969**	**664,357,416**

	Economic Entity		Municipality	
	2023/2024 R		2023/2024 R	
	Cash book	Bank Statement	Cash book	Bank Statement
The NMBM operates the following bank accounts with ABSA:				
Bank account			934,032,595	912,197,412
MBDA operates the following bank accounts with Nedbank:				
Account Number - 1084853833 (Nedbank, PE) - Primary Account	308,582	308,582		
Account Number - 1084866064 (Nedbank, PE) - Current Account	1,141	1,141		
Account Number - 1106700856 (Nedbank, PE) - Current Account	1,192,607	1,192,607		
Account Number - 1140185322 (Nedbank, PE) - Current Account	4,811,522	4,811,522		
Account Number - 037881142189 (Nedbank, PE) - Call Account	14,698	14,698		
Account Number - 037881116285 (Nedbank, PE) - Call Account	81,944,534	81,944,534		
Total	**88,273,084**	**88,273,084**	**934,032,595**	**912,197,412**

Notes to the Consolidated Annual Financial Statements (continued)

	Economic Entity		Municipality	
Banking facilities with ABSA:	**2024/2025**	**2023/2024**	**2024/2025**	**2023/2024**
	R	**R**	**R**	**R**
- Financial guarantees	8,402,000	8,402,000	8,402,000	8,402,000
- Automated Clearing Bureau Credits limit	2,000,000,000	2,000,000,000	2,000,000,000	2,000,000,000
- Daily limit	350,000,000	350,000,000	350,000,000	350,000,000
- Automated Clearing Bureau Debits limit	15,000,000	15,000,000	15,000,000	15,000,000
Banking Securities with ABSA:				
- Financial guarantees	7,646,969	7,646,969	7,646,969	7,646,969
- Outward guarantees	0	0	0	0

No fee was paid for the financial guarantees. All guarantees except the one amounting to R761 352 are secured by cash.

Notes to the Consolidated Annual Financial Statements (continued)

3. Call deposits and investments

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Call deposits and investments consist of the following:		
Call deposits and investments		
Deposit taking institutions	3,063,280,967	3,403,954,248
Other Investments	3,628,288	3,311,165
Total Call deposits and investments	**3,066,909,255**	**3,407,265,413**

Refer Restatement note 56.3.1

3.1 Deposit taking institutions

	2024/2025 R	2023/2024 R
Call Deposits and Investments are held with the following banking institutions:		
ABSA Investment Account - interest receivable on monthly basis at the average annual interest rate of 2025: 7.45%, 5.5% and 7.00% (2024: 8.45%, 6.5% and 8.0%) during the current audit period.	472,676,969	507,676,969
First National Bank Investment Account - interest receivable on monthly basis at the average annual interest rate of 2025: 7.57 (2024: 8.82%) during the current audit period.	590,000,000	640,000,000
Investec Bank Investment Account - interest receivable on monthly basis at the average annual interest rate of 2025: 7% (2024: 8.0%) during the current audit period.	198,144,341	183,817,622
Nedbank Investment Account - interest receivable on monthly basis at the average annual interest rate of 2025: 7.59% and 7.0% (2024: 8.89% and 8.0%) during the current audit period.	1,040,500,000	1,345,500,000
Standard Bank Investment Account - interest receivable on monthly basis at the average annual interest rate of 2025: 7.95% (2024: 8.94%) during the current audit period.	761,700,000	726,700,000
Standard Bank Stanlib Investment Account - interest receivable on monthly basis at the average annual interest rate of 2025: 7.553% (2024: 8.507%) during the current audit period.	259,657	259,657
Total	**3,063,280,967**	**3,403,954,248**

Notes to the Consolidated Annual Financial Statements (continued)

3.2 Other Investments

			Economic Entity and Municipality	
			2024/2025 R	2023/2024 R
Sanlam Shares - Financial Instruments			3,628,288	3,311,165
Total			**3,628,288**	**3,311,165**

The Municipality's Investment Policy and Investment Regulations, require local authorities to invest funds, which are not immediately required, with prescribed institutions and the period should be such that it will not be necessary to borrow funds against the investment at a penalty rate of interest to meet commitments.

All deposits are invested in call accounts with all of the above banks as per the above-mentioned interest rate options. Short-term investment deposits form part of cash and cash equivalents for purposes of the cash flow statement.

Short-term Investment Deposits amounting to R129 103 887 (2024: R213 697 820) are ring-fenced and attributable to repaying long-term loans.

The NMBM is the holder of 40 919 shares in Sanlam Ltd received or allotted for no cost, of which the market value is R3 628 288 (2024: R3 311 165) determined on the open market share price as at 30 June 2025. The shares were awarded to the NMBM as the beneficiary of an insurance endowment policy, which matured during October 1998.

No Investments were pledged as security.

Notes to the Consolidated Annual Financial Statements (continued)

4. Trade and other receivables from exchange transactions

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Related Parties	4.1	38,953,716	17,986,654	132,377,198	130,186,619
Prepayments and Advances	4.2	20,968,704	19,894,406	20,968,704	19,894,406
Trading Service and Consumer Service Debtors	4.3	3,167,920,495	3,138,304,280	3,167,920,495	3,138,304,280
Other Receivables	4.4	3,189,743,629	2,467,929,462	3,083,681,653	2,414,048,714
Total Trade and other receivables from Exchange Transactions		**6,417,586,544**	**5,644,114,802**	**6,404,948,050**	**5,702,434,019**

Refer Restatement Note 56.3.2

4.1 Related Parties

	Economic Entity				Economic Entity		
	2024/2025 R				2023/2024 R		
	Gross	Impairment	Total		Gross	Impairment	Total
MBDA	0	0	0		0	0	0
MBDA (Administration of Stadium)	38,953,716	0	38,953,716		17,986,654	0	17,986,654
Total	**38,953,716**	**0**	**38,953,716**		**17,986,654**	**0**	**17,986,654**

	Municipality				Municipality		
	2024/2025 R				2023/2024 R		
	Gross	Impairment	Total		Gross	Impairment	Total
MBDA	99,182,895	0	99,182,895		111,615,592	0	111,615,592
MBDA (Administration of Stadium)	33,194,303	0	33,194,303		18,571,027	0	18,571,027
Total	**132,377,198**	**0**	**132,377,198**		**130,186,619**	**0**	**130,186,619**

4.1.1 Ageing of Related Parties

	2024/2025 R						
	Total		30 days	60 days	90 days	120 days	120+ days
Economic Entity:							
MBDA	0		0				0
MBDA (Administration of Stadium)	38,953,716		20,967,062				17,986,654
	38,953,716		**20,967,062**				**17,986,654**
Municipality:							
MBDA	99,182,895		0			20,046,273	79,136,622
MBDA (Administration of Stadium)	33,194,303		14,623,276				18,571,027
Total	**132,377,198**		**14,623,276**			**20,046,273**	**97,707,649**

Notes to the Consolidated Annual Financial Statements (continued)

4.1.2 Ageing of Related Parties (Continued)

	2023/2024 R						
	Total		30 days	60 days	90 days	120 days	120+ days
Economic Entity:							
MBDA	0		0				0
MBDA (Administration of Stadium)	17,986,654		0				17,986,654
	17,986,654		**0**				**17,986,654**
Municipality:							
MBDA	111,615,592			14,786,854		40,354,975	56,473,763
MBDA (Administration of Stadium)	18,571,027						18,571,027
Total	**130,186,619**			**14,786,854**		**40,354,975**	**75,044,790**

No Related Parties were pledged as security.

4.2 Prepayments and Advances

	Economic Entity and Municipality					
	2024/2025 R			2023/2024 R		
	Gross	Impairment	Total	Gross	Impairment	Total
Prepayments and Advances	20,968,704	0	20,968,704	19,894,406	0	19,894,406
Total	**20,968,704**	**0**	**20,968,704**	**19,894,406**	**0**	**19,894,406**

4.2.1 Ageing of Prepayments and Advances

	2024/2025 R						
	Total	Current	30 days	60 days	90 days	120 days	120+ days
Prepayments and Advances	20,968,704	20,968,704	0	0	0	0	0
Total	**20,968,704**	**20,968,704**	**0**	**0**	**0**	**0**	**0**

No Prepayments and Advances were pledged as security

Notes to the Consolidated Annual Financial Statements (continued)

4.3 Trading Service and Consumer Service Debtors

	Economic Entity and Municipality					
	2024/2025 R			2023/2024 R		
	Gross	Impairment	Total	Gross	Impairment	Total
Trading Service and Consumer Service Debtors						
Electricity	2,097,987,988	-921,030,150	1,176,957,838	1,754,052,236	-773,023,832	981,028,404
Waste Management	1,041,618,256	-927,728,436	113,889,820	845,135,691	-742,353,490	102,782,201
Waste Water Management	2,031,573,761	-1,748,023,801	283,549,960	1,624,052,343	-1,350,315,284	273,737,059
Water	12,581,533,402	-11,116,297,071	1,465,236,331	9,852,235,017	-8,166,569,580	1,685,665,437
Property Rental Debtors	86,213,637	-77,667,918	8,545,719	65,500,045	-60,527,981	4,972,064
Other Services	688,623,074	-568,882,247	119,740,827	573,974,933	-483,855,818	90,119,115
Total Trading Service and Consumer Service Debtors	**18,527,550,118**	**-15,359,629,623**	**3,167,920,495**	**14,714,950,265**	**-11,576,645,985**	**3,138,304,280**

4.3.1 Impairment Reconciliation of Trading Service and Consumer Service Debtors

	Economic Entity and Municipality							
	2024/2025 R				2023/2024 R			
	Opening balance	Impairment raised	Impairment reversed / debt written off	Closing balance	Opening balance	Impairment raised	Impairment reversed / debt written off	Closing balance
Trading Service and Consumer Service Debtors								
Electricity	-773,023,832	-143,615,083	-4,391,235	-921,030,150	-707,319,736	-67,421,463	1,717,367	-773,023,832
Waste Management	-742,353,490	-209,022,122	23,647,176	-927,728,436	-764,128,063	-143,992,328	165,766,901	-742,353,490
Waste Water Management	-1,350,315,284	-443,227,616	45,519,099	-1,748,023,801	-1,230,352,774	-381,741,994	261,779,484	-1,350,315,284
Water	-7,419,329,870	-3,936,903,180	239,935,979	-11,116,297,071	-6,766,846,314	-3,208,828,261	1,809,104,995	-8,166,569,580
Property Rental Debtors	-60,527,981	-7,345,051	-9,794,886	-77,667,918	-51,540,594	-6,305,171	-2,682,216	-60,527,981
Other Services	-483,855,818	-568,882,247	483,855,818	-568,882,247	-529,537,296	-483,855,818	529,537,296	-483,855,818
Total Trading Service and Consumer Services Debtors	**-10,829,406,275**	**-5,308,995,299**	**778,771,951**	**-15,359,629,623**	**-10,049,724,777**	**-4,292,145,035**	**2,765,223,827**	**-11,576,645,985**

Notes to the Consolidated Annual Financial Statements (continued)

4.3.2 Ageing of Trading Service and Consumer Services Debtors

	Economic Entity and Municipality						
	2024/2025 R						
	Total		0-30 days	60 days	90 days	120 days	120+ days
Trading Service and Consumer Services Debtors from exchange transactions:							
Ageing by debt type							
Electricity	2,097,980,015		957,426,253	79,860,960	120,701,375	25,961,739	914,029,688
Waste Management	1,041,618,256		47,148,336	32,148,669	22,526,798	17,683,106	922,111,347
Waste Water Management	2,031,573,761		108,366,133	73,121,941	60,586,942	54,479,642	1,735,019,103
Water	12,581,533,402		1,004,560,271	372,658,670	362,019,911	335,449,114	10,506,845,436
Property Rental Debtors	86,213,637		2,753,820	3,693,882	1,757,862	534,366	77,473,707
Other Services	688,604,743		22,892,481	11,291,535	9,899,924	8,405,874	636,114,929
Total by debt type	**18,527,523,814**		**2,143,147,294**	**572,775,657**	**577,492,812**	**442,513,841**	**14,791,594,210**
Ageing per customer group							
Organs of State	241,106,079		33,160,771	13,682,904	9,044,039	5,967,568	179,250,797
Commercial Customers	3,559,392,775		1,190,207,888	124,931,058	138,487,594	45,809,283	2,059,956,952
Households	14,727,024,960		919,778,635	434,161,695	429,961,179	390,736,990	12,552,386,461
Total by customer group	**18,527,523,814**		**2,143,147,294**	**572,775,657**	**577,492,812**	**442,513,841**	**14,791,594,210**

4.3.3 Ageing of Trading Service and Consumer Services Debtors (Continued)

	Economic Entity and Municipality						
	2023/2024 R						
	Total		0-30 days	60 days	90 days	120 days	120+ days
Trading Service and Consumer Services Debtors from exchange transactions:							
Ageing by debt type							
Electricity	1,754,052,236		853,838,534	72,521,021	36,911,356	27,571,980	763,209,345
Waste Management	845,135,690		48,518,191	22,449,395	19,659,608	20,569,936	733,938,560
Waste Water Management	1,624,052,345		125,868,072	59,295,668	51,924,587	51,587,595	1,335,376,423
Water	9,852,235,017		1,153,023,294	388,080,666	365,130,489	387,565,292	7,558,435,276
Property Rental Debtors	65,500,045		2,740,533	1,075,828	1,063,760	1,070,352	59,549,572
Other Services	573,974,932		13,489,568	8,416,601	9,363,187	7,684,903	535,020,673
Total by debt type	**14,714,950,265**		**2,197,478,192**	**551,839,179**	**484,052,987**	**496,050,058**	**10,985,529,849**
Ageing per customer group							
Organs of State	265,056,951		33,535,267	12,770,670	6,052,016	14,235,329	198,463,669
Commercial Customers	5,357,759,935		1,667,682,226	96,607,286	66,481,758	1,790,881,692	1,736,106,973
Households	9,092,133,379		496,260,699	442,461,223	411,519,213	-1,309,066,963	9,050,959,207
Total by customer group	**14,714,950,265**		**2,197,478,192**	**551,839,179**	**484,052,987**	**496,050,058**	**10,985,529,849**

Notes to the Consolidated Annual Financial Statements (continued)

4.3.6 Collection Rate of Trading Service and Consumer Services Debtors

	2024/2025	2023/2024
Electricity	103.40%	118.40%
Waste Management	53.10%	50.40%
Waste Water Management	64.10%	62.40%
Water	30.90%	37.60%
Property Rental Debtors	83.30%	84.20%
Other Services	29.60%	29.60%
Overall collection rate	**71.10%**	**75.60%**

4.4 Other Receivables

	Economic Entity and Municipality					
	2024/2025 R			2023/2024 R		
	Gross	Impairment	Total	Gross	Impairment	Total
Other Receivables - NMBM						
Accrued Income: Market	0	0	0	1,620,589	0	1,620,589
Accrued Income: Interest Receivable	28,219,797	0	28,219,797	46,964,337		46,964,337
Accrued Income: Other	64,333,520	0	64,333,520	52,485,639		52,485,639
Input VAT accrual	2,982,541,097		2,982,541,097	2,304,117,439		2,304,117,439
Operating Leases - Straight Lining	8,587,239	0	8,587,239	8,860,710		8,860,710
	3,083,681,653	**0**	**3,083,681,653**	**2,414,048,714**	**0**	**2,414,048,714**
Other Receivables - MBDA:						
Trade Debtors	107,948,519	2,669,820	105,278,699	55,659,161	2,903,575	52,755,586
Sundry Debtors	783,277		783,277	1,125,162		1,125,162
Total Other Receivables	**3,192,413,449**	**2,669,820**	**3,189,743,629**	**2,470,833,037**	**2,903,575**	**2,467,929,462**

No Trading Service and Consumer Services Debtors and Other Receivables were pledged as security.

Financial Assets have been classified as loans and receivables.

The consumer service debtors are billed at a gazetted rate of (11.75% (July 2024 to October 2024), 11.5% (November 2024 to December 2024), 11.25% (January 2025 to February 2025), 11% (March 2025 to June 2025)) per annum on overdue accounts.

Notes to the Consolidated Annual Financial Statements (continued)

5. Receivables from Non-Exchange Transactions

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Property Rates		341,315,439	307,332,848	341,315,439	307,332,848
Traffic Fines		20,654,619	20,298,638	20,654,619	20,298,638
Accrued Income - Transfers and Subsidies	5.1	7,945,925	0	7,945,925	0
Service Charges		459,735	1,942,983	459,735	1,942,983
Deposits		5,460	4,100		
Total Receivables from Non-Exchange Transactions		**370,381,178**	**329,578,569**	**370,375,718**	**329,574,469**

Refer Restatement Note 56.3.3

5.1 Receivables from Non-Exchange Transactions

	Economic Entity and Municipality					
	2024/2025 R			2023/2024 R		
	Gross	Impairment	Total	Gross	Impairment	Total
NMBM:						
Property Rates	2,585,524,875	-2,244,209,436	341,315,439	2,138,127,220	-1,830,794,372	307,332,848
Traffic Fines	235,242,601	-214,587,982	20,654,619	110,642,717	-90,344,079	20,298,638
Accrued Income - Transfers and Subsidies	25,058,886	-17,112,961	7,945,925	17,112,961	-17,112,961	0
Service Charges	60,298,398	-59,838,663	459,735	72,215,928	-70,272,945	1,942,983
	2,906,124,760	**-2,535,749,042**	**370,375,718**	**2,338,098,826**	**-2,008,524,357**	**329,574,469**
MBDA:						
Deposits	5,460	0	5,460	4,100	0	4,100
Total	**2,906,130,220**	**-2,535,749,042**	**370,381,178**	**2,338,102,926**	**-2,008,524,357**	**329,578,569**

5.1.1 Impairment Reconciliation of Receivables from Non-Exchange Transactions

	2024/2025 R				2023/2024 R			
	Opening balance	Impairment raised	Impairment reversed / debt w/off	Closing balance	Opening balance	Impairment raised	Impairment reversed / debt w/off	Closing balance
Property Rates	-1,830,794,372	-2,244,209,436	1,830,794,372	-2,244,209,436	-1,562,587,952	-1,830,794,372	1,562,587,952	-1,830,794,372
Traffic Fines	-90,344,079	-124,243,903		-214,587,982	-34,433,525	-55,910,554	0	-90,344,079
Accrued Income - Transfers and Subsidies	-17,112,961			-17,112,961	-17,112,961			-17,112,961
Service Charges	-70,272,945	-59,838,663	70,272,945	-59,838,663	-14,366,400	-70,272,945	14,366,400	-70,272,945
Total	**-2,008,524,357**	**-2,428,292,002**	**1,901,067,317**	**-2,535,749,042**	**-1,628,500,838**	**-1,956,977,871**	**1,576,954,352**	**-2,008,524,357**

Notes to the Consolidated Annual Financial Statements (continued)

5.1.2 Ageing of Receivables from Non-Exchange Transactions

	Economic Entity and Municipality						
	2024/2025						
	Total		0-30 days	60 days	90 days	120 days	120+ days
Property Rates	2,585,524,875		224,400,682	70,356,763	34,587,634	28,060,170	2,228,119,626
Traffic Fines	235,242,601		19,282,700	24,069,800	22,297,950	11,356,550	158,235,601
Accrued Income - Transfers and Subsidies	25,058,886			1,172,133		5,060,086	18,826,667
Service Charges	60,298,398		99,831	166,157	90,986	6,844	59,934,580
Deposits	5,460		5,460				
Total	**2,906,130,220**	**0**	**243,788,673**	**95,764,853**	**56,976,570**	**44,483,650**	**2,465,116,474**

5.1.3 Ageing of Receivables from Non-Exchange Transactions (Continued)

	Economic Entity and Municipality						
	2023/2024 R						
	Total		0-30 days	60 days	90 days	120 days	120+ days
Property Rates	2,138,127,219		233,945,164	35,536,326	28,046,914	30,447,267	1,810,151,548
Traffic Fines	110,642,717		10,400	639,350	4,701,200	5,153,750	100,138,017
Accrued Income - Transfers and Subsidies	17,112,961						17,112,961
Service Charges	72,215,928		248,431	171,080	124,005	87,241	71,585,171
Deposits	4,100		4,100				
Total	**2,338,102,925**	**0**	**234,208,095**	**36,346,756**	**32,872,119**	**35,688,258**	**1,998,987,697**

5.1.4 Ageing of Receivables from Non-Exchange Transactions Past Due Not Impaired

	Economic Entity and Municipality					
	2024/2025 R					
	Total	30 days	60 days	90 days	120 days	120+ days
Traffic Fines	20,654,619	1,693,047	2,113,361	1,957,790	997,121	13,893,300
Accrued Income - Transfers and Subsidies	7,945,925	0	1,172,133	0	5,060,086	1,713,706
Deposits	5,460	5,460				
Total	**28,606,004**	**1,698,507**	**3,285,494**	**1,957,790**	**6,057,207**	**15,607,006**

5.1.5 Ageing from Receivables Non-Exchange Transactions Past Due Not Impaired

	Economic Entity and Municipality					
	2023/2024 R					
	Total	30 days	60 days	90 days	120 days	120+ days
Traffic Fines	20,298,638	1,908	117,296	862,487	945,513	18,371,434
Accrued Income - Transfers and Subsidies	0	0	0	0	0	0
Deposits	4,100	4,100				
Total	**20,302,738**	**6,008**	**117,296**	**862,487**	**945,513**	**18,371,434**

No Receivables from Non-Exchange Transactions was pledged as security.

Notes to the Consolidated Annual Financial Statements (continued)

5.1.6 Statutory Receivables

	Economic Entity and Municipality	
	2024/2025	2023/2024
Property Rates	341,315,439	307,332,848
Traffic Fines	20,654,619	20,298,638
VAT Receivable	42,657,081	35,886,341
Longterm Receivables - Non-Exchange	63,090,788	53,880,803
Accrued Income - Transfers and Subsidies	7,945,925	0
Total Statutory Receivables	**475,663,852**	**417,398,630**

Notes to the Consolidated Annual Financial Statements (continued)

6. Inventory

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Materials and Supplies		201,469,107	151,177,589	201,469,107	151,177,589
Water	6.1	4,903,286	5,665,086	4,903,286	5,665,086
Finished Goods		6,311,870	6,379,781	6,311,870	6,379,781
MBDA - Inventory		564,211	174,596		
Total Inventories		**213,248,474**	**163,397,052**	**212,684,263**	**163,222,456**

The amount of write-down of inventories recognized as an expense is R5 719 643 (2023/2024: R4 441 936).

No Inventory were pledged as security.

6.1 Water

Water into the system	Volume	Unit value	2024/2025 R	Volume	Unit value	2023/2024 R
	kl pa	Rand / kl		kl pa	Rand / kl	
Opening Balance	856,560	5.80	4,970,995	887,990	5.20	4,616,352
Water purchased	127,970,887	5.78	739,342,751	113,865,594	5.80	660,420,446
Other water into the distribution system						
Total system input volume (SIV)	**128,827,447**		**744,313,746**	**114,753,584**		**665,036,798**
Water sold (**Sales**)	54,229,326	5.78	313,445,502	52,835,136	5.80	306,443,790
Non-revenue water (**NRW**)	5,805,601	5.78	33,556,373	5,228,066	5.80	30,322,783
Non-revenue water % (**NRW/SIV**)	57.59%		57.59%			
Free basic water allocation not included in water sales (**FBWA**)						
Non-revenue water:	67,946,945	5.78	392,558,669	55,833,822	5.80	324,028,245
Closing Balance	**845,575**		**4,753,202**	**856,560**		**4,241,980**

Notes to the Consolidated Annual Financial Statements (continued)

6.1.1 Water Losses

	2024/2025 R	2023/2024 R
Water Losses		
Apparent Losses: Unauthorised Consumption	63,459	182,402
Apparent Losses: Customer Meter Inaccuracies	113,823,611	93,915,294
Real Losses: Leakage on Transmission and Distribution Mains		
Real Losses: Leakage and Overflows at Storage Tanks/Reservoirs		
Real Losses: Leakage on Service Connections up to the point of Customer Meter	278,671,599	229,930,549
Data Transfer and Management Errors		
Unavoidable Annual Real Losses		
Total	**392,558,669**	**324,028,245**

The NMBM suffered water losses of 67,946 megalitres (52.74%) amounting to R392.6 million during the 2024/25 financial year. The comparative figures for the 2023/24 were 55,833 megalitres (48.66%) amounting to R324.0 million. The value of the water losses have been based on cost for both years. Various water demand management interventions are being implemented to curb water losses.

The 52.74% water losses are made up of apparent (commercial) losses (15.04%) and real (physical) losses (37.70%).
Apparent losses include unauthorised consumption from theft or illegal use, plus all technical and administrative inaccuracies associated with customer metering.

	2024/2025		2023/2024	
	ML	R	ML	R
Units Purchased	127,970,887	739,342,751	113,865,594	660,420,446
Units sold	60,034,926	347,001,875	58,063,202	336,766,573
Total Loss	**67,935,961**	**392,340,876**	**55,802,392**	**323,653,873**
Comprising of:				
Technical losses	18,027,315	104,197,880	11,394,810	66,089,899
Non-technical losses	49,908,646	288,471,974	44,407,582	257,563,974
Total	**67,935,961**	**392,669,854**	**55,802,392**	**323,653,873**
Percentage Loss:				
Technical losses	15.04%		10.01%	
Non-technical losses	37.70%		38.65%	
Total	**52.74%**		**48.66%**	

Notes to the Consolidated Annual Financial Statements (continued)

7. VAT Receivable

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Net VAT Receivable - Vat 201 - NMBM		42,657,081	29,774,778	42,657,081	29,774,778
Net VAT Receivable - Vat 201 - MBDA		0	6,111,563		
		42,657,081	**35,886,341**	**42,657,081**	**29,774,778**

Refer Restatement Note 56.3.7

8. Construction Contracts and Receivables

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Gross amounts due from customers for contract work		**0**	**0**	**0**	**0**

8.1 Construction Contracts and Receivables

	Economic Entity and Municipality					
	2024/2025 R			2023/2024 R		
	Gross	Impairment	Total	Gross	Impairment	Total
Gross amounts due from customers for contract work	210,320,725	-210,320,725	0	210,320,725	-210,320,725	0
Total	**210,320,725**	**-210,320,725**	**0**	**210,320,725**	**-210,320,725**	**0**

8.1.1 Impairment Reconciliation of Construction Contracts and Receivables

	2024/2025 R				2023/2024 R			
	Opening balance	Impairment raised	Impairment reversed / debt w/off	Closing balance	Opening balance	Impairment raised	Impairment reversed / debt w/off	Closing balance
Gross amounts due from customers for contract work	210,320,725			210,320,725	210,320,725			210,320,725
Total	**210,320,725**			**210,320,725**	**210,320,725**			**210,320,725**

Notes to the Consolidated Annual Financial Statements (continued)

8.1.2 Ageing of Impaired Construction Contracts and Receivables

	2024/2025 and 2023/2024 R						
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Gross amounts due from customers for contract work	210,320,725						210,320,725
Total	**210,320,725**						**210,320,725**

8.1.3 Construction Contracts and Receivables

	Economic Entity and Municipality		
		2024/2025 R	2023/2024 R
Amount of revenue recognised - Operating		71,142,556	116,436,926
Amount of revenue recognised - Capital		162,161,011	118,828,655
Aggregate amount of Costs incurred and recognised surpluses (less recognised deficits) to date for houses not yet transferred		1,181,918,320	1,142,874,356
Amount of advances received		51,856,618	72,947,450

Method used to determine the Revenue
Revenue is determined on a claims basis where the Municipality submit claims to the ECDoHS for expenditure incurred.

Method used to determine the stage of completion of contracts in progress:
Subsidies are approved per site for a set amount, which is determined by ECDoHS. Projects are implemented per stage and the contractors are also paid per stage.

Gross amounts due to customers for contract work and Retentions are included with Trade and Other Payables.

Notes to the Consolidated Annual Financial Statements (continued)

9. Non-Current Trade and Other Receivables from Exchange transactions and Non-Exchange transactions

9.1 Non-Current Trade and Other Receivables from Exchange transactions

	Economic Entity and Municipality					
	2024/2025 R			2023/2024 R		
	Gross	Impairment	Total	Gross	Impairment	Total
Trading Service Debtors						
Electricity	22,109,527	0	22,109,527	24,547,950	0	24,547,950
Waste Management	8,331,662	0	8,331,662	7,317,823	0	7,317,823
Waste Water Management	12,586,176	0	12,586,176	11,667,804	0	11,667,804
Water	34,955,991	0	34,955,991	33,817,062	0	33,817,062
Property rental debtors	94,898	0	94,898	230,571	0	230,571
Service Charges	4,809,560	0	4,809,560	4,014,590		4,014,590
Total	**82,887,814**	**0**	**82,887,814**	**81,595,800**	**0**	**81,595,800**

9.2 Non-Current Receivables from Non-Exchange Transactions

	Economic Entity and Municipality					
	2024/2025 R			2023/2024 R		
	Gross	Impairment	Total	Gross	Impairment	Total
Other	110,730	0	110,730	105,679	0	105,679
Property Rates	63,090,788	0	63,090,788	53,880,803	0	53,880,803
Total	**63,201,518**	**0**	**63,201,518**	**53,986,482**	**0**	**53,986,482**

Refer Restatement Note 56.3.9 and 56.3.10

No Non-Current Receivables from Exchange and Non-Exchange Transactions were pledged as security and no collateral given.

In the event of defaults on arrangements, the consumers may enter into a fresh arrangement upon making certain down payments.

Financial Assets - Receivables:
The consumer service debtors are billed at a gazetted rate of (11.75% (July 2024 to October 2024), 11.5% (November 2024 to December 2024), 11.25% (January 2025 to February 2025), 11% (March 2025 to June 2025)) per annum on overdue accounts.

The current portion is already included in the Total of Trade and Other Receivables from Exchange Transactions and Non-exchange Transactions - notes 4 and 5.

Notes to the Consolidated Annual Financial Statements (continued)

10. Investment Property

10.1 Reconciliation of Carrying Value

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Opening Carrying Value		
Cost	226,767,881	226,767,881
Accumulated Depreciation and Impairment Losses	-88,410,877	-84,256,275
	138,357,004	**142,511,606**
Additions from Acquisitions		
Additions from Transfer of Functions and/or Mergers		
Capitalised Costs (including WIP)		
Depreciation	-4,084,681	-4,154,602
Carrying Value of Disposals / Transfers		
Cost		
Accumulated Depreciation and Impairment Losses		
Impairment Loss / Reversal of Impairment Loss		
Other Changes		0
Closing Carrying Value	**134,272,323**	**138,357,004**
Cost	226,767,881	226,767,881
Accumulated Depreciation and Impairment Losses	-92,495,558	-88,410,877

10.2 Investment Property Under Construction

	2024/2025 R	2023/2024 R
Accumulated expenditure included in carrying value of investment property		
Of which:		
Accumulated borrowing costs included in the carrying amount of investment property	0	0
Carrying value of investment property taking significantly longer than expected		
Carrying value of investment property halted	0	0

Notes to the Consolidated Annual Financial Statements (continued)

10.3 Investment Property Contractual Commitments

	2024/2025 R	2023/2024 R
The following commitments exist at the reporting date: Commitments for the acquisition of investment property	**0**	**0**
Total	**0**	**0**

There are no restrictions on Investment Property

There are no Investment Property pledged as security

10.4 Maintenance of Investment Property

	2024/2025 R	2023/2024 R
The following maintenance costs were incurred:		
Preventative Maintenance *incurred on*		
Revenue generating investment property	0	0
Non-revenue generating investment property	0	0
Corrective Maintenance *incurred on*		
Revenue generating investment property	0	0
Non-revenue generating investment property	0	0
Total	**0**	**0**

10.5 Maintenance of Investment Property by Condition

	2024/2025 R	2023/2024 R
Preventative Maintenance		
Interval Based	0	0
Condition Based	0	0
Corrective Maintenance		
Planned	0	0
Emergency	0	0
Total	**0**	**0**

10.6 Funding of Investment Property Acquisitions

	Funding Type	2024/2025 R	2023/2024 R
Investment Properties funded		0	0
Total		**0**	**0**

The NMBM applies the Cost Model.

Notes to the Consolidated Annual Financial Statements (continued)

10.7 Market Value of Investment Properties

		2024/2025 R	2023/2024 R
Description of Investment Property:			
Nelson Mandela Bay Logistics Park		300,000,000	284,500,000
Mc Arthur Bath		5,900,000	5,900,000
Willows Resort		59,400,000	59,400,000
Beachview Resort		20,033,000	20,033,000
Van Stadens Resort		10,700,000	10,700,000
St Georges Park Resort and Wells estate		167,740,000	167,900,000
Motherwell Depot		2,400,000	2,400,000
Africa Timbers in Korsten		1,850,000	1,850,000
Mercado centre		25,400,000	25,400,000
Incinerator and Gas works		6,650,000	6,650,000
Something Good		4,400,000	4,400,000
Korsten Depot		2,050,000	2,050,000
Port Elizabeth RD Steeledale Reinforcing		0	3,900,000
PE Central Shop		1,650,000	1,650,000
North End Workshop		230,000	230,000
Moselville Old Post Office		1,200,000	1,200,000
Market Value of Investment Property		**609,603,000**	**598,163,000**

The market values disclosed for investment properties were determined by the Valuations Directorate within the Nelson Mandela Bay Metropolitan Municipality, who are qualified experts in the valuation of municipal properties.

The valuations are based on the 2021/2022 General Valuation Roll, which remains valid until 30 June 2026. Accordingly, the market values have been carried forward for the 2024/2025 financial year without change, except where supplementary valuations were issued.

During the current year, an adjustment was processed to reflect an updated supplementary valuation for the Nelson Mandela Bay Logistics Park, where additions to the property were recorded in the most recent supplementary roll. This resulted in an upward adjustment of R 15.5 million, increasing the market value from R 284.5 million to R 300.0 million.

All other investment properties remain valued in accordance with the approved 2021/2022 valuation roll, and no changes were identified or required in the current financial period.

Properties subject to Operating Leases:

		2024/2025 R	2023/2024 R
Rental revenue included in surplus for following Investment Properties:			
Beachview resort		240,000	240,000
Van Stadens Resort		240,000	240,000
Something Good		912,241	865,504
Nelson Mandela Bay Logistics Park		1	1
Willows Resort		24	24
Motherwell Depot		245,076	229,257
Africa Timbers in Korsten		26,571	24,155
Mercado centre		167,000	155,349

Rental revenue is included with Rental from Fixed Assets

Notes to the Consolidated Annual Financial Statements (continued)

11 Property, Plant and Equipment

11.1 Reconciliation Summary

	Economic Entity and Municipality					
	2024/2025 R			2023/2024 R		
	Cost	Accumulated Depreciation and Accumulated Impairment	Carrying Value	Cost	Accumulated Depreciation and Accumulated Impairment	Carrying Value
Municipality:						
Land	1,360,279,241	0	1,360,279,241	1,349,737,746	0	1,349,737,746
Transport Assets	827,128,340	579,417,697	247,710,643	749,948,150	554,183,562	195,764,588
Electrical Infrastructure	4,521,223,466	1,831,820,273	2,689,403,193	4,347,297,825	1,725,529,382	2,621,768,443
Water Supply Infrastructure	6,837,092,147	2,099,613,974	4,737,478,173	6,528,275,739	1,923,901,164	4,604,374,575
Sanitation Infrastructure	3,577,848,544	1,866,203,778	1,711,644,766	3,480,459,062	1,790,507,112	1,689,951,950
Solid Waste Infrastructure	687,346,293	442,509,195	244,837,098	602,626,957	437,331,701	165,295,256
Rails Infrastructure	0	0	0	0	0	0
Machinery and Equipment	0	0	0	0	0	0
Furniture and Office Equipment	319,526,167	269,669,279	49,856,888	311,854,669	269,506,995	42,347,674
Computer Equipment	204,912,328	87,515,233	117,397,095	187,456,086	87,513,909	99,942,177
Information and Communication Infrastructure	17,339,351	17,040,011	299,340	17,175,226	17,000,487	174,739
Coastal Infrastructure	82,431,065	28,909,441	53,521,624	80,484,084	27,051,011	53,433,073
Roads Infrastructure	10,207,656,074	4,450,053,965	5,757,602,109	9,703,175,061	4,077,867,728	5,625,307,333
Storm water Infrastructure	0	0	0	0	0	0
Community Assets	3,867,018,035	1,619,703,116	2,247,314,919	3,822,867,492	1,520,750,612	2,302,116,880
Other Assets						
Operational Buildings	1,446,401,826	752,453,311	693,948,515	1,388,356,578	687,550,545	700,806,033
Housing	0		0	0		0
	33,956,202,877	**14,044,909,273**	**19,911,293,604**	**32,569,714,675**	**13,118,694,208**	**19,451,020,467**
MBDA						
Land	12,947,149	0	12,947,149	12,947,149	0	12,947,149
Buildings	27,371,082	1,113,293	26,257,789	19,614,935	659,466	18,955,469
Other Property, plant and equipment	29,036,662	9,011,424	20,025,238	14,796,884	6,643,030	8,153,854
Total	**34,025,557,770**	**14,055,033,990**	**19,970,523,780**	**32,617,073,643**	**13,125,996,704**	**19,491,076,939**

Refer Restatement Note 56.3.11

Notes to the Consolidated Annual Financial Statements (continued)

11.1.1 Reconciliation of Carrying Value

	Economic Entity and Municipality						
	2024/2025						
	Opening Balance	Additions	Disposals	Transfers	Depreciation	Impairment Loss	Total
Land	1,349,737,745	0	0	10,541,495	0	0	1,360,279,240
Transport Assets	195,764,588	77,999,479	0	0	-25,378,434	-674,988	247,710,645
Electrical Infrastructure	2,621,768,444	173,925,641	0	0	-106,290,892	0	2,689,403,193
Water Supply Infrastructure	4,604,374,576	308,816,408	0	0	-175,712,810	0	4,737,478,174
Sanitation Infrastructure	1,689,951,949	100,333,466	0	0	-78,134,016	-506,634	1,711,644,765
Solid Waste Infrastructure	165,295,255	3,669,266	0	81,050,070	-5,177,494	0	244,837,097
Rails Infrastructure	0	0	0	0	0	0	0
Machinery and Equipment	0	0	0	0	0	0	0
Furniture and Office Equipment	42,347,674	7,671,498	0	0	-162,284	0	49,856,888
Computer Equipment	99,942,176	17,456,242	0	0	-1,324	0	117,397,094
Information and Communication Infrastructure	174,739	164,124	0	0	-39,524	0	299,339
Coastal Infrastructure	53,433,073	1,946,980	0	0	-1,858,429	0	53,521,624
Roads Infrastructure	5,625,307,334	503,620,217	0	860,796	-372,186,238	0	5,757,602,109
Storm water Infrastructure	0	0	0	0		0	0
Community Assets	2,302,116,882	43,537,918		8,266,549	-98,952,503	-7,653,925	2,247,314,921
	0						0
Other Assets	0						0
Operational Buildings	700,806,032	55,970,295		2,255,948	-65,029,330	-54,430	693,948,515
Housing	0	0	0	0	0	0	0
	19,451,020,467	**1,295,111,534**	**0**	**102,974,858**	**-928,923,278**	**-8,889,977**	**19,911,293,604**
MBDA							
Land	12,947,149	0	0	0	0	0	12,947,149
Buildings	18,955,469	7,756,146	0	0	-453,826	0	26,257,789
Other Property, plant and equipment	8,153,854	14,489,141	0	0	-2,617,757		20,025,238
Total	**19,491,076,939**	**1,317,356,821**	**0**	**102,974,858**	**-931,994,861**	**-8,889,977**	**19,970,523,780**

Notes to the Consolidated Annual Financial Statements (continued)

11.1.2 Reconciliation of Carrying Value

	Economic Entity and Municipality						
	2023/2024						
	Opening Balance	Additions	Disposals	Transfers	Depreciation	Impairment Loss	Total
Land	1,188,894,668	3,429,496	0	157,413,581	0	0	1,349,737,745
Transport Assets	179,886,686	39,581,721	0	0	-23,246,910	-456,909	195,764,588
Electrical Infrastructure	2,515,556,187	236,652,823	0	0	-130,440,566	0	2,621,768,444
Water Supply Infrastructure	4,427,227,515	345,261,527	0	0	-168,114,466	0	4,604,374,576
Sanitation Infrastructure	1,720,725,897	92,729,986	0	0	-123,503,934	0	1,689,951,949
Solid Waste Infrastructure	266,377,868	6,175,658	0	-45,637,313	-61,620,958	0	165,295,255
Rails Infrastructure	0	0	0	0	0	0	0
Machinery and Equipment	0	0	0	0	0	0	0
Furniture and Office Equipment	35,823,198	6,524,476	0	0	0	0	42,347,674
Computer Equipment	86,298,010	7,858,838	0	5,786,652	-1,324	0	99,942,176
Information and Communication Infrastructure	0	174,739	0	0	0	0	174,739
Coastal Infrastructure	55,452,962	112,813	0	0	-2,132,702	0	53,433,073
Roads Infrastructure	5,474,271,391	477,527,276	0	23,844,778	-350,336,111	0	5,625,307,334
Storm water Infrastructure	0	0	0	0	0	0	0
Community Assets	2,333,253,184	54,539,342	0	15,766,244	-101,441,888	0	2,302,116,882
Other Assets							
Operational Buildings	737,799,441	34,030,440	0	231,929	-71,255,778	0	700,806,032
Housing	0	0	0	0	0	0	0
	19,021,567,007	**1,304,599,135**	**0**	**157,405,871**	**-1,032,094,637**	**-456,909**	**19,451,020,467**
MBDA							
Land	12,947,149	0	0	0	0	0	12,947,149
Buildings	16,721,982	2,591,203	0	0	-357,716	0	18,955,469
Other Property, plant and equipment	4,691,226	4,823,982	0	0	-1,361,354	0	8,153,854
Total	**19,055,927,364**	**1,312,014,320**	**0**	**157,405,871**	**-1,033,813,707**	**-456,909**	**19,491,076,939**

Notes to the Consolidated Annual Financial Statements (continued)

11.1.3 Construction work in progress

	Economic Entity and Municipality			
	2024/2025		2023/2024	
	Cost	Carrying Value	Cost	Carrying Value
Transport Assets	0	0	0	0
Electrical Infrastructure	149,490,968	149,490,968	284,680,621	284,680,621
Water Supply Infrastructure	112,301,162	112,301,162	95,421,868	95,421,868
Sanitation Infrastructure	25,231,440	25,231,440	20,632,499	20,632,499
Solid Waste Infrastructure	2,172,281	2,172,281	0	0
Rails Infrastructure	0	0	0	0
Machinery and Equipment	0	0	0	0
Furniture and Office Equipment	0	0	0	0
Computer Equipment	0	0	0	0
Information and Communication Infrastructure	0	0	0	0
Coastal Infrastructure	1,684,080	1,684,080	112,813	112,813
Roads Infrastructure	15,624,722	15,624,722	239,313,245	239,313,245
Storm water Infrastructure	0	0	0	0
Community Assets	17,142,143	17,142,143	21,344,589	21,344,589
				0
Other Assets				0
Operational Buildings	18,716,325	18,716,325	25,315,673	25,315,673
Housing			0	0
Total	**342,363,122**	**342,363,122**	**686,821,307**	**686,821,307**

11.1.4 Construction work in progress - Projects taking significantly longer than expected

	2024/2025		2023/2024	
	Cost	Carrying Value	Cost	Carrying Value
	0	0	0	0
Total				

11.1.5 Construction work in progress - Projects halted during the current or previous financial year

	2024/2025		2023/2024	
	Cost	Carrying Value	Cost	Carrying Value
	0	0	0	0
Total				

Notes to the Consolidated Annual Financial Statements (continued)

11.2 Property, Plant and Equipment Contractual Commitments

	Economic Entity and Municipality			
	2024/2025 R			
	Commitments			
	Acquisition of PPE	Construct or Develop PPE	Enhance existing PPP	Repair / Maintain PPE
Land	0	0	0	802,678
Transport Assets	14,420,492	0	0	46,926,044
Electrical Infrastructure	0		0	111,822,567
Water Supply Infrastructure	0	197,791,483	469,445,555	117,986,036
Sanitation Infrastructure	0	18,692,131	0	93,746,621
Solid Waste Infrastructure	0	0	0	348,603
Rails Infrastructure	0	0	0	0
Machinery and Equipment	0	0	0	0
Furniture and Office Equipment	0	0	0	0
Computer Equipment	0	0	0	0
Information and Communication	0	0	7,200,837	0
Coastal Infrastructure	0	0	0	0
Roads Infrastructure	0	20,575,459	67,287,762	73,024,117
Storm water Infrastructure	0	4,639,811	0	0
Community Assets	0	0	4,034,130	563,250
		0	0	0
Other Assets		0	0	0
Operational Buildings	0	0	0	0
Housing	0	0	0	0
Total	**14,420,492**	**241,698,884**	**547,968,284**	**445,219,917**

Notes to the Consolidated Annual Financial Statements (continued)

11.3 Property, Plant and Equipment Contractual Commitments (Continued)

	Economic Entity and Municipality			
	2023/2024 R			
	Commitments			
	Acquisition of PPE	Construct or Develop PPE	Enhance existing PPE	Repair / Maintain PPE
Land		0		743,470
Transport Assets		0		29,056,499
Electrical Infrastructure		0		123,867,271
Water Supply Infrastructure		3,376,241		136,979,593
Sanitation Infrastructure		22,086,338		91,863,624
Solid Waste Infrastructure		0		325,611
Rails Infrastructure		0		0
Machinery and Equipment		0		14,128,969
Furniture and Office Equipment		0		122,745
Computer Equipment		1,125		2,169,755
Information and Communication		0		728,778
Coastal Infrastructure		0		0
Roads Infrastructure		813,570		47,229,305
Storm water Infrastructure		1,719,149		13,854,739
Community Assets		11,018,004		14,459,517
Other Assets				
Operational Buildings				28,149,332
Housing		4,747,778		0
Total	**0**	**43,762,204**	**0**	**503,679,209**

The additional disclosure w.r.t Repairs and Maintenance commitments is a requirement in terms of the new MSCOA financial statements specimen.

Notes to the Consolidated Annual Financial Statements (continued)

11.4 Maintenance of Property, Plant and Equipment

	Economic Entity and Municipality			Economic Entity and Municipality		
	2024/2025 R			2023/2024 R		
	Preventative Maintenance	Corrective Maintenance	Total	Preventative Maintenance	Corrective Maintenance	Total
Buildings	1,562,030	18,785,573	20,347,604	1,660,553	19,989,368	21,649,921
Clinics		11,311	11,311	0	43,075	43,075
Community Centres	3,616,745	2,522,897	6,139,642	3,742,558	1,000,520	4,743,078
Computer Hardware		3,391,470	3,391,470	0	2,175,722	2,175,722
Electricity Reticulation & Supply	70,644	112,383,153	112,453,797	3,384	117,143,682	117,147,066
Libraries	178,920	63,517	242,437	205,804	389,558	595,363
Office Furniture and Fittings	25,723	534,644	560,367	114,061	366,398	480,459
Public Convenience		461,817	461,817	0	161,821	161,821
Recreational Facilities		10,554,824	10,554,824	986	8,854,158	8,855,145
Roads, Sidewalks & Stormwater Network		84,230,304	84,230,304	1,907,266	57,765,699	59,672,965
Sewerage Mains & Purification Works	282,632	92,507,084	92,789,716	453,247	85,302,316	85,755,563
Vehicles and Plant		58,126,912	58,126,912	0	50,654,996	50,654,996
Water Supply & Reticulation	31,679	105,840,577	105,872,256	71,816	129,523,667	129,595,483
Selling & Letting Schemes	0	0	0	107,490	735,838	843,328
Wi-fi Infrastructure	0	0	0	0	741,764	741,764
Total	**5,768,373**	**489,414,084**	**495,182,457**	**8,267,164**	**474,848,582**	**483,115,747**

Notes to the Consolidated Annual Financial Statements (continued)

11.5 Maintenance of Property, Plant and Equipment by Condition

	Economic Entity and Municipality				
	2024/2025 R				
	Preventative Maintenance		Corrective Maintenance		Total
	Interval Based	Condition Based	Planned	Emergency	
Buildings	1,562,030		481,193	18,304,380	20,347,604
Clinics				11,311	11,311
Community Centres	3,404,631	212,113		2,522,897	6,139,642
Computer Hardware			394,500	2,996,970	3,391,470
Electricity Reticulation & Supply	15,204	55,440	33,350,805	79,032,349	112,453,797
Office Furniture and Fittings	25,723			534,644	560,367
Libraries	178,920			63,517	242,437
Public Convenience				461,817	461,817
Recreational Facilities				10,554,824	10,554,824
Roads, Sidewalks & Stormwater Network				84,230,304	84,230,304
Sewerage Mains & Purification Works	224,007	58,625	11,546,217	80,960,867	92,789,716
Vehicles and Plant			30,910,814	27,216,098	58,126,912
Water Supply & Reticulation		31,679	87,574,825	18,265,752	105,872,256
Selling & Letting Schemes	0	0	0	0	0
Wi-fi Infrastructure	0	0	0	0	0
Total	**5,410,516**	**357,857**	**164,258,354**	**325,155,730**	**495,182,457**

Notes to the Consolidated Annual Financial Statements (continued)

11.6 Maintenance of Property, Plant and Equipment by Condition

	Economic Entity and Municipality				
	2023/2024 R				
	Preventative Maintenance		Corrective Maintenance		Total
	Interval Based	Condition Based	Planned	Emergency	
Buildings	1,660,553	0	1,033,559	18,955,809	21,649,921
Clinics	0	0	0	43,075	43,075
Community Centres	3,644,540	98,018	0	1,000,520	4,743,078
Computer Hardware	0	0	27,000	2,148,722	2,175,722
Electricity Reticulation & Supply	3,384	0	45,130,309	72,013,373	117,147,066
Libraries	205,804	0	0	389,558	595,363
Office Furniture and Fittings	114,061	0	0	366,398	480,459
Public Convenience	0	0	0	161,821	161,821
Recreational Facilities	986	0	0	8,854,158	8,855,145
Roads, Sidewalks & Stormwater Network	1,907,266	0	0	57,765,699	59,672,965
Selling & Letting Schemes	107,490	0	48,567	687,271	843,328
Sewerage Mains & Purification Works	388,050	65,197	5,655,493	79,646,823	85,755,563
Vehicles and Plant	0		25,778,243	24,876,753	50,654,996
Water Supply & Reticulation	220	71,596	115,263,529	14,260,138	129,595,483
Wi-fi Infrastructure	0	0	741,764	0	741,764
Total	**8,032,353**	**234,811**	**193,678,464**	**281,170,119**	**483,115,747**

Notes to the Consolidated Annual Financial Statements (continued)

11.7 Funding of Property, Plant and Equipment Acquisitions

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Land	0	3,429,496
Transport Assets	45,267,169	36,821,229
Electrical Infrastructure	180,780,700	281,128,308
Water Supply Infrastructure	307,983,724	342,652,380
Sanitation Infrastructure	110,121,284	99,349,994
Solid Waste Infrastructure	15,727,124	18,503,030
Machinery and Equipment	47,506,596	18,773,228
Furniture and Office Equipment	1,035,797	1,327,894
Computer Equipment	18,136,123	8,343,348
Information and Communication	1,884,120	
Roads Infrastructure	448,728,523	409,018,269
Storm water Infrastructure	47,018,553	41,560,152
Community Assets	69,166,125	61,622,728
Other Assets		
Operational Buildings	5,391,700	6,257,358
Housing		
Total	**1,298,747,537**	**1,328,787,413**

No assets were pledged as security and there were no restrictions.

A detailed register of Property, plant and equipment is maintained and is available for inspection.

11.8 Change in estimate

There was none

Notes to the Consolidated Annual Financial Statements (continued)

12 Heritage Assets

12.1 Reconciliation of Carrying Value

	2024/2025 R				
	Historic Buildings	Monuments and Parks	Works of Art	Other Heritage Assets	Total
Municipality:					
Opening Carrying Value at 1 July 2024					
Cost	160,020,578	48,070,066	18,043,979	55,764	226,190,387
Accumulated Impairment Losses	-	-	-	-	0
	160,020,578	**48,070,066**	**18,043,979**	**55,764**	**226,190,387**
Additions from Acquisitions					0
Take-On	33,886,785				33,886,785
Capitalised Costs (including WIP)	4,394,883				4,394,883
Carrying Value of Disposals / Transfers					
Cost					0
Accumulated Impairment Losses					0
Impairment Loss / Reversal of Impairment Loss					0
Closing Carrying Value at 30 June 2025	**198,302,246**	**48,070,066**	**18,043,979**	**55,764**	**264,472,055**
Cost	198,302,246	48,070,066	18,043,979	55,764	264,472,055
Accumulated Impairment Losses	0	0	0	0	0
MBDA:					
Opening Carrying Value at 1 July 2024					
Cost	0	0	250,500	0	250,500
Accumulated Impairment Losses					0
	0	**0**	**250,500**	**0**	**250,500**
ECONOMIC ENTITY					
Closing Carrying Value at 30 June 2025	**198,302,246**	**48,070,066**	**18,294,479**	**55,764**	**264,722,555**
Cost	198,302,246	48,070,066	18,294,479	55,764	264,722,555
Accumulated Impairment Losses	0	0	0	0	0

Notes to the Consolidated Annual Financial Statements (continued)

12.2 Reconciliation of Carrying Value

	2023/2024 R				
	Historic Buildings	Monuments and Parks	Works of Art	Other Heritage Assets	Total
Municipality:					
Opening Carrying Value at 1 July 2023					
Cost	153,776,384	48,070,066	18,043,979	55,764	219,946,193
Accumulated Impairment Losses	-				0
	153,776,384	**48,070,066**	**18,043,979**	**55,764**	**219,946,193**
Additions from Acquisitions	39,652				39,652
Take-On	6,204,542				6,204,542
Capitalised Costs (including WIP)					0
Carrying Value of Disposals / Transfers					
Cost					0
Accumulated Impairment Losses					0
Impairment Loss / Reversal of Impairment Loss					0
Closing Carrying Value at 30 June 2024	**160,020,578**	**48,070,066**	**18,043,979**	**55,764**	**226,190,387**
Cost	160,020,578	48,070,066	18,043,979	55,764	226,190,387
Accumulated Impairment Losses	0	0	0	0	0
MBDA:					
Opening Carrying Value at 1 July 2023					
Cost	0	0	250,500	0	250,500
Accumulated Impairment Losses	0	0	0	0	0
	0	**0**	**250,500**	**0**	**250,500**
ECONOMIC ENTITY					
Closing Carrying Value at 30 June 2024	**160,020,578**	**48,070,066**	**18,294,479**	**55,764**	**226,440,887**
Cost	160,020,578	48,070,066	18,294,479	55,764	226,440,887
Accumulated Impairment Losses	0	0	0	0	0

Notes to the Consolidated Annual Financial Statements (continued)

12.3 Heritage Assets Retired from Use

	Economic Entity and Municipality				
	2024/2025 R				
	Historic Buildings	Monuments and Parks	Works of Art	Other Heritage Assets	Total
Carrying value of heritage assets retired from active use and held for disposal	0	0	0	0	0

	Economic Entity and Municipality				
	2023/2024 R				
	Historic Buildings	Monuments and Parks	Works for Art	Other Heritage Assets	Total
Carrying value of heritage assets retired from active use and held for disposal	0	0	0	0	0

12.4 Heritage Assets Under Construction

	Economic Entity and Municipality				
	2024/2025 R				
	Historic Buildings	Monuments and Parks	Works of Art	Other Heritage Assets	Total
Accumulated expenditure included in carrying value of heritage assets		4,394,883			4,394,883
Total		**4,394,883**			**4,394,883**

12.5 Heritage Asset Contractual Commitments

	Economic Entity and Municipality				
	2024/2025 R				
	Historic Buildings	Monuments and Parks	Work of Art	Other Heritage Assets	Total
The following commitments exist at the reporting date:					
Commitments for the acquisition of heritage assets	0	0	0	0	0
Total	**0**	**0**	**0**	**0**	**0**

No Heritage Assets were pledged as security and there were no restrictions.

Notes to the Consolidated Annual Financial Statements (continued)

12.6 Maintenance of Heritage Assets

	Economic Entity and Municipality				
	2024/2025 R				
	Historic Buildings	Monuments and Parks	Works of Art	Other Heritage Assets	Total
The following maintenance costs were incurred:					
Preventative Maintenance		69,910			69,910
Corrective Maintenance	168,099				168,099
Total	**168,099**	**69,910**			**238,009**

	Economic Entity and Municipality				
	2023/2024 R				
	Historic Buildings	Monuments and Parks	Works of Art	Other Heritage Assets	Total
The following maintenance costs were incurred:					
Preventative Maintenance		21,352			21,352
Corrective Maintenance	656,643				656,643
Total	**656,643**	**21,352**	**0**	**0**	**677,995**

12.7 Maintenance of Heritage Assets by Condition

	Economic Entity and Municipality				
	2024/2025 R				
	Historic Buildings	Monuments and Parks	Works of Art	Other Heritage Assets	Total
Preventative Maintenance					
Interval Based					
Condition Based		69,910			69,910
Corrective Maintenance					
Planned					
Emergency	168,099				168,099
Total	**168,099**	**69,910**	**0**	**0**	**238,009**

Notes to the Consolidated Annual Financial Statements (continued)

12.8 Maintenance of Heritage Assets by Condition (continued)

	Economic Entity and Municipality				
	2023/2024 R				
	Historic Buildings	Monuments and Parks	Works of Art	Other Heritage Assets	Total
Preventative Maintenance					
Interval Based					0
Condition Based		21,352			21,352
Corrective Maintenance					
Planned					
Emergency	656,643				656,643
Total	**656,643**	**21,352**	**0**	**0**	**677,995**

12.9 Funding of Heritage Asset Acquisitions

		Economic Entity and Municipality	
	Funding Type	2024/2025 R	2023/2024 R
Heritage Assets funding			
Historic Buildings	Internally Generated	38,281,668	6,244,194
Total		**38,281,668**	**6,244,194**

Notes to the Consolidated Annual Financial Statements (continued)

13 Intangible Assets

13.1.1 Reconciliation of Carrying Value

	Economic Entity			Municipality		
	2024/2025 R			2024/2025 R		
	Internally Generated	Other	Total	Internally Generated	Other	Total
Opening Carrying Value at 1 July 2024						
Cost	219,956,400	234,013,534	453,969,934	219,956,400	232,001,450	451,957,850
Accumulated Depreciation and Impairment	-195,300,413	-201,885,528	-397,185,941	-195,300,413	-200,757,206	-396,057,619
	24,655,987	**32,128,006**	**56,783,993**	**24,655,987**	**31,244,244**	**55,900,231**
Additions from Acquisitions		4,699,997	4,699,997		4,699,997	4,699,997
Additions from Internal Developments			0			0
Take-on Capitalised Costs (including WIP)			0			0
Amortisation	-4,655,740	-17,155,523	-21,811,263	-4,655,740	-16,761,266	-21,417,006
Carrying Value of Disposals / Transfers						
Cost			0			0
Accumulated Amortisation and Impairment			0			0
Impairment Loss / Reversal of Impairment			0			0
Other Changes			0			0
Closing Carrying Value at 30 June 2025	**20,000,247**	**19,672,480**	**39,672,727**	**20,000,247**	**19,182,975**	**39,183,222**
Cost	219,956,400	238,713,531	458,669,931	219,956,400	236,701,447	456,657,847
Accumulated Amortisation and Impairment	-199,956,153	-219,041,051	-418,997,204	-199,956,153	-217,518,472	-417,474,625

13.1.2 Reconciliation of Carrying Value (Continued)

	Economic Entity			Municipality		
	2023/2024 R			2023/2024 R		
	Internally Generated	Other	Total	Internally Generated	Other	Total
Opening Carrying Value at 1 July 2023						
Cost	219,956,400	208,866,307	428,822,707	219,956,400	207,282,523	427,238,923
Accumulated Amortisation and Impairment	-195,300,413	-190,112,796	-385,413,209	-195,300,413	-189,343,038	-384,643,451
	24,655,987	**18,753,511**	**43,409,498**	**24,655,987**	**17,939,485**	**42,595,472**
Additions from Acquisitions		25,147,227	25,147,227		24,718,927	24,718,927
Additions from Internal Developments			0			0
Take-On			0			0
Capitalised Costs (including WIP)			0			0
Amortisation		-11,772,732	-11,772,732		-11,414,168	-11,414,168
Carrying Value of Disposals / Transfers						
Cost			0			0
Accumulated Amortisation and Impairment			0			0
Impairment Loss / Reversal of Impairment - Current Year			0			0
Other Changes			0			0
Closing Carrying Value at 30 June 2024	**24,655,987**	**32,128,006**	**56,783,993**	**24,655,987**	**31,244,244**	**55,900,231**
Cost	219,956,400	234,013,534	453,969,934	219,956,400	232,001,450	451,957,850
Accumulated Amortisation and Impairment	-195,300,413	-201,885,528	-397,185,941	-195,300,413	-200,757,206	-396,057,619

Notes to the Consolidated Annual Financial Statements (continued)

13.2 Intangible Assets Under Development

	Economic Entity and Municipality		
	2024/2025 R		
	Internally Generated	Other	Total
Accumulated expenditure included in carrying value of intangible assets			
Internally generated intangible assets	0	0	0
Of which:			
Accumulated borrowing costs included in the carrying amount			
Other Intangible assets	0	0	0
Of which:			
Accumulated borrowing costs included in the carrying amount			
Carrying value of intangible assets taking significantly longer than expected			
Carrying value of intangible assets halted			

13.3 Intangible Assets Under Development (Continued)

	Economic Entity and Municipality		
	2023/2024 R		
	Internally Generated	Other	Total
Accumulated expenditure included in carrying value of intangible assets			
Internally generated intangible assets	0	0	0
Of which:			
Accumulated borrowing costs included in the carrying amount			
Other Intangible assets	0	0	0
Of which:			
Accumulated borrowing costs included in the carrying amount			
Carrying value of intangible assets taking significantly longer than expected			
Carrying value of intangible assets halted			

Notes to the Consolidated Annual Financial Statements (continued)

13.4 Intangible Asset Contractual Commitments

	Economic Entity and Municipality		
	2024/2025 R		
	Internally Generated	Other	Total
The following commitments exist at the reporting date			
Commitments for the acquisition of intangible	0	0	0
Total	**0**	**0**	**0**

	Economic Entity and Municipality		
	2023/2024 R		
	Internally Generated	Other	Total
The following commitments exist at the reporting date			
Commitments for the acquisition of intangible	0	0	0
Total	**0**	**0**	**0**

No Intangible Assets were pledged as security and there were no restrictions.

13.5 Funding of Intangible Asset Additions

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Additions to intangible assets were funded from the following sources:		
Internally Generated	4,699,997	24,718,927
Total	4,699,997	24,718,927

13.6 Maintenance of Intangible Assets

	Economic Entity and Municipality		
	2024/2025		
	Intangible Assets		Total
The following maintenance costs were incurred:			
Preventative Maintenance	4,621,714		4,621,714
Corrective Maintenance			0
Total	**4,621,714**	**0**	**4,621,714**

	2023/2024		
	Intangible Assets		Total
The following maintenance costs were incurred:			
Preventative Maintenance	512,215	0	512,215
Corrective Maintenance			
Total	**512,215**	**0**	**512,215**

Notes to the Consolidated Annual Financial Statements (continued)

13.7 Maintenance of Intangible Assets by Condition

	Economic Entity and Municipality		
	2024/2025		
	Intangible Assets		Total
Preventative Maintenance			
Interval Based	4,621,714		4,621,714
Condition Based			0
Corrective Maintenance			
Planned			
Emergency			0
Total	**4,621,714**	**0**	**4,621,714**

	2024/2025		
	Intangible Assets		Total
Preventative Maintenance			
Interval Based	512,215		512,215
Condition Based			0
Corrective Maintenance			
Planned			
Emergency			0
Total	**512,215**	**0**	**512,215**

Notes to the Consolidated Annual Financial Statements (continued)

14 Financial Liabilities

14.1 Carrying Value of Current Financial Liabilities

	Economic Entity and Municipality			
	Opening Balance	Deposits	Withdrawals	Total
Carrying value as at 30 June 2025				
Development Bank of Southern Africa (DBSA)	30,562,957	34,236,167	-30,562,957	34,236,167
Rand Merchant Bank	28,402,358	30,620,463	-28,402,358	30,620,463
Nedbank 1	96,236,042		-96,236,042	0
Nedbank 2	58,496,463	64,247,257	-58,496,463	64,247,257
Total	**213,697,820**	**129,103,887**	**-213,697,820**	**129,103,887**

14.2 Carrying Value of Non-Current Financial Liabilities

	Economic Entity and Municipality			
	Opening Balance	Deposits	Withdrawals	Total
Carrying value as at 30 June 2025				
Capital balance				
Development Bank of Southern Africa (DBSA)	220,139,360		-30,562,957	189,576,403
Rand Merchant Bank	272,897,999	451,699	-28,402,358	244,947,340
Nedbank 1	96,236,175		-96,236,042	133
Nedbank 2	494,917,652		-58,496,463	436,421,189
Sub-total	**1,084,191,186**	**451,699**	**-213,697,820**	**870,945,065**
Finance Charges Accrual				
Development Bank of Southern Africa (DBSA)	6,395,132	5,492,106	-6,395,132	5,492,106
Rand Merchant Bank	2,296,371	2,337,908	-2,296,371	2,337,908
Nedbank 1	4,596,392		-4,596,392	0
Nedbank 2	18,587,209	16,646,419	-18,587,209	16,646,419
Sub-total	**31,875,104**	**24,476,433**	**-31,875,104**	**24,476,433**
Brookes Bequest	27,465,786	2,217,391		29,683,177
Transferred to Current Liabilities	-213,697,820	213,697,820	-129,103,887	-129,103,887
Total	**929,834,256**	**265,771,475**	**-620,249,735**	**796,000,788**

The Financial liabilities are measured at amortised cost taking into account relevant interest rates.

In line with Chapter 6 of the MFMA, no loans are secured.

DBSA
A further loan of R420 000 000 was taken up during the 2008/09 financial year and is repayable over 20 years in 38 half yearly instalments of **R27 651 367**, by 30 September 2029, at a fixed interest rate of 11.62% per annum with a final payment of R27 651 367. The loan was used for various capital projects. A capital amount of R30 562 957 and interest of R24 739 776 was repaid during the financial year. (2024: Capital repaid R27 233 034 and interest repaid of R28 069 699)

NEDBANK 1
The loan of R745 000 000 was taken up during the 2009/10 financial year and is repayable over 15 years in 30 half yearly instalments of **R52 383 998**, by 31 January 2025, at a fixed interest rate of 11.7% per annum. The loan was used for various capital projects. A capital amount of R96 236 042 and interest of R8 531 955 was repaid during the financial year. (2024: Capital repaid R85 921 697 and Interest paid R18 846 300)

NEDBANK 2
A further loan of R750 602 100 was taken up during the 2020/21 financial year and is repayable over 10 years in 20 half yearly instalments of **R51 459 329**, by 31 July 2030 at a fixed rate of 9.22% per annum. The loan is used for various capital projects. A capital amount of R58 496 463 and interest of R44 422 195 was repaid during the financial year.(2024: Capital repaid R653 573 927 and Interest paid R49 344 731)

RAND MERCHANT BANK
The loan of R470 000 000 was taken up during the 2010/11 financial year and is repayable over 20 years in 40 half yearly instalments of **R28 618 730** (from R27 779 027 to R28 618 730 from 30 May 2025), by 31 May 2031, at a fixed interest rate of 11.24% (increased by 1% from 10.24% to 11.24% per annum with effect from 29 November 2024). The loan was used for various capital projects. A capital amount of R27 605 755 and interest of R28 792 001 was repaid during the financial year. (2024: Capital repaid R25 554 681 and Interest paid R30 003 372)

BROOKES BEQUEST
Brookes bequest represents a long-term creditor, which was bequeathed to the Municipality in 1934. The capital of the fund may not be used until 100 years after the death of the last annuitant. The funds can only be utilised by the NMBM when the two remaining Trustees approve the donation of funds to the NMBM. The interest may be utilised for capital projects related to the development of Humewood. The fund bears interest at an average of 7.79% per annum.

Notes to the Consolidated Annual Financial Statements (continued)

15 Consumer Deposits

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Electricity, Water and Other	154,556,116	154,470,107	154,233,909	154,174,900
Interest	2,066,387	3,009,612	2,066,387	3,009,612
Total	**156,622,503**	**157,479,719**	**156,300,296**	**157,184,512**
Guarantees held in lieu of Electricity and Water Deposits	**17,445,025**	**17,193,797**	**17,445,025**	**17,193,797**

Consumer deposits bear interest and are only refunded once the consumers' accounts are closed.

16 Trade and Other Payables from Exchange Transactions

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Bulk Purchases	**16.1**	911,213,402	644,268,767	911,213,402	644,268,767
Contractors	**16.2**	155,305,595	166,255,413	154,228,039	165,336,384
Employee Benefits	**16.3**	57,531,936	65,498,051	57,531,936	65,498,051
Other Payables	**16.4**	1,532,505,171	1,484,090,388	1,505,074,319	1,468,642,026
VAT Payable	**16.6**	2,627,162,218	2,094,252,575	2,627,162,218	2,094,252,575
Total		**5,283,718,322**	**4,454,365,194**	**5,255,209,914**	**4,437,997,803**

Refer Restatement Note 56.3.6

16.1 Bulk Purchases

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Bulk Electricity	911,213,402	644,268,767	911,213,402	644,268,767
Total	**911,213,402**	**644,268,767**	**911,213,402**	**644,268,767**

16.2 Contractors

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Current Portion:				
Retentions	155,305,595	166,255,413	154,228,039	165,336,384
Total	**155,305,595**	**166,255,413**	**154,228,039**	**165,336,384**
Non-Current Portion:				
Retentions	3,250,994	2,931,855	0	0
Total	**3,250,994**	**2,931,855**	**0**	**0**

16.3 Employee Benefits

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Standby	3,655,124	3,253,551	3,655,124	3,253,551
Overtime	35,167,719	35,635,435	35,167,719	35,635,435
All Other Employee Related	18,709,093	26,609,065	18,709,093	26,609,065
Total	**57,531,936**	**65,498,051**	**57,531,936**	**65,498,051**

16.4 Other Payables

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
AGSA	69,906	74,942	69,906	74,942
Payables and Accruals	1,339,172,842	1,244,946,941	1,311,741,990	1,229,498,579
Advance Payments - Consumer Debtors	104,777,304	150,508,931	104,777,304	150,508,931
Advance Payments - Other	88,485,119	88,559,574	88,485,119	88,559,574
Total	**1,532,505,171**	**1,484,090,388**	**1,505,074,319**	**1,468,642,026**

Notes to the Consolidated Annual Financial Statements (continued)

16.5 Statutory Payables

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
VAT Control (Payable) due to SARS Net VAT Payable - VAT 201	3,630,158	0	0	0
Total	**3,630,158**	**0**	**0**	**0**

16.6 VAT Payable

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Output VAT accrual	2,627,162,218	2,094,252,575	2,627,162,218	2,094,252,575
Total	**2,627,162,218**	**2,094,252,575**	**2,627,162,218**	**2,094,252,575**

Financial liabilities:
Trade creditors are non-interest bearing and are normally settled on 30-day terms, except for retention amounts of R172 804 892, which could be settled within the next 12 months.

No creditors are secured.

VAT is payable on a payments basis. Only once payment is received from debtors, is VAT payable to SARS.

Notes to the Consolidated Annual Financial Statements (continued)

17 Trade and Other Payables from Non-Exchange Transactions – Transfers and Subsidies Unspent

		2024/2025 R						2023/2024 R					
		Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance
Municipality													
Capital													
Allocations In-kind	17.1	0	0	0	0	0	0	0	0	0	0	0	0
Monetary Allocations	17.2	233,552,878	1,240,091,000	-1,050,046,147	73,596,712	-197,167,706	300,026,737	105,173,510	1,291,042,572	-1,132,055,179	6,288,811	-36,896,836	233,552,878
Operational													
Allocations In-kind	17.3	0	0	0	0	0	0	0	0	0	0	0	0
Monetary Allocations	17.4	93,715,116	1,654,834,216	-1,785,181,257	-8,284,275	197,167,706	152,251,506	80,086,642	1,595,893,802	-1,711,871,572	99,310,005	30,296,239	93,715,116
Total Municipality		**327,267,994**	**2,894,925,216**	**-2,835,227,404**	**65,312,437**	**0**	**452,278,243**	**185,260,152**	**2,886,936,374**	**-2,843,926,751**	**105,598,816**	**-6,600,597**	**327,267,994**
MBDA													
Capital													
Monetary Allocations	17.5	**8,823,075**	**837,760**	**-984,786**	**0**	**0**	**8,676,049**	**5,123,980**	**4,724,950**	**-1,025,855**	**0**	**0**	**8,823,075**
Total Economic Entity		**336,091,069**	**2,895,762,976**	**-2,836,212,190**	**65,312,437**	**0**	**460,954,292**	**190,384,132**	**2,891,661,324**	**-2,844,952,606**	**105,598,816**	**-6,600,597**	**336,091,069**

Refer Restatement Note 56.3.8

17.1 Unspent Capital Allocations In-kind

	2024/2025 R						2023/2024 R					
	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance
Private Institutions												
Other Transfers (Cash)							0	0	0	0	0	0
Total	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Unspent Capital Allocations In-kind	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

17.2 Unspent Capital Monetary Allocations

	2024/2025 R						2023/2024 R					
	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance
Departmental Agencies and Accounts												
MBDA	0	0	-45,270,078	45,270,078	0	0	0	0	-51,897,737	51,897,737	0	0
Other Grants: National Departmental Agencies - Water and Related Services SETA	44,540					44,540	44,540					44,540
Total	**44,540**	**0**	**-45,270,078**	**45,270,078**	**0**	**44,540**	**44,540**	**0**	**-51,897,737**	**51,897,737**	**0**	**44,540**

Notes to the Consolidated Annual Financial Statements (continued)

17.2 Unspent Capital Monetary Allocations (continued)

	2024/2025 R						2023/2024 R					
	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance
National Government												
Drought Relief Grant	763,767	0	0	0	0	763,767	763,767	0	0	0	0	763,767
Energy Efficiency and Demand-side [Schedule 5B]	1,266,188	7,000,000	-3,719,463	-1,338,880	-1,266,188	1,941,657	192,487	9,000,000	-7,733,812		-192,487	1,266,188
Informal Settlements Upgrading Partnership Grant [Schedule 5B]	16,626,412	361,684,000	-291,860,746	-35,116,699	-16,626,412	34,706,555	49,715,992	301,567,000	-312,289,858	-5,152,891	-17,213,831	16,626,412
Neighbourhood Development Partnership Grant [Schedule 5B]	0	2,000,000	0		0	2,000,000	30,591	9,011,000	-9,011,000	0	-30,591	0
Public Transport Infrastructure Grant [Schedule 5B]	18,163,388	0	-42,455,708	50,925,290	-18,163,388	8,469,582	15,957,033	100,376,000	-29,365,884	-68,803,761	0	18,163,388
Regional Bulk Infrastructure Grant [Schedule 5B]	142,172,123	158,411,000	-114,547,648		-142,172,123	43,863,352	0	348,000,000	-188,614,644	-17,213,233	0	142,172,123
Urban Settlement Development Grant [Schedule 4B]	45,448,040	567,997,000	-510,587,698	-9,779,452	-18,939,595	74,138,295	29,400,680	522,204,000	-481,612,587	-5,084,126	-19,459,927	45,448,040
Municipal Disaster Response Grant	0	53,999,000	-1,674,805		0	52,324,195	0	0	0	0	0	0
Municipal Disaster Recovery Grant	0	89,000,000	-16,293,626		0	72,706,374	0	0	0	0	0	0
Total	**224,439,918**	**1,240,091,000**	**-981,139,694**	**4,690,259**	**-197,167,706**	**290,913,777**	**96,060,550**	**1,290,158,000**	**-1,028,627,785**	**-96,254,011**	**-36,896,836**	**224,439,918**
Public Corporations												
Public Contributions	0	0	-20,302,112	20,302,112	0	0	0	884,572	-48,701,455	47,816,883	0	0
Other Transfers (VAT)			-3,334,263	3,334,263		0	0	0	-2,828,202	2,828,202	0	0
CDC Walmer Intervention Funding Grant	9,068,420	0	0	0	0	9,068,420	9,068,420	0	0	0	0	9,068,420
Total	**9,068,420**	**0**	**-23,636,375**	**23,636,375**	**0**	**9,068,420**	**9,068,420**	**884,572**	**-51,529,657**	**50,645,085**	**0**	**9,068,420**
Total Unspent Capital Monetary Allocations	**233,552,878**	**1,240,091,000**	**-1,050,046,147**	**73,596,712**	**-197,167,706**	**300,026,737**	**105,173,510**	**1,291,042,572**	**-1,132,055,179**	**6,288,811**	**-36,896,836**	**233,552,878**

Notes to the Consolidated Annual Financial Statements (continued)

17.3 Unspent Operational Allocations In-kind

	2024/2025 R						2023/2024 R					
	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance
Other Transfers	0	0	0	0	0	0	0	0	0	0	0	0
Total	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Unspent Operational Allocations In-kind	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

17.4 Unspent Operational Monetary Allocations

	2024/2025 R						2023/2024 R					
	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance
Departmental Agencies and Accounts												
Local Government, Water and Related Service SETA	10,616,484	9,361,406	-5,035,483	0	0	14,942,407	10,519,306	6,066,782	-5,969,604	0	0	10,616,484
Other Grants: Environmental Commissioner	547,209	0	-16,225	0	0	530,984	558,712	0	-11,503	0	0	547,209
Total	**11,163,693**	**9,361,406**	**-5,051,708**	**0**	**0**	**15,473,391**	**11,078,018**	**6,066,782**	**-5,981,107**	**0**	**0**	**11,163,693**

Notes to the Consolidated Annual Financial Statements (continued)

17.4 Unspent Operational Monetary Allocations (Continued)

	2024/2025 R						2023/2024 R					
	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance	Opening Balance	Funds Received	Transfer to Revenue	Other Transfers (to)/from	Repayment Unspent Grants	Closing Balance
National Government												
Other Transfers (Cash) - E-Share	0	1,317,557,000	-1,523,361,000	0	205,804,000	0	0	1,355,310,000	-1,418,678,519	-374,351	63,742,870	0
Expanded Public Works Programme Integrated Grant for Municipalities [S 5B]	397,291	3,480,000	-3,480,000	0	-397,291	0	0	7,928,000	-7,530,709	0	0	397,291
Infrastructure Skills Development Grant [Schedule 5B]	2,068,844	13,800,000	-9,802,760	-131,524	-2,068,844	3,865,716	0	13,970,000	-11,746,478	-154,678	0	2,068,844
Programme and Project Preparation Support Grant [Schedule 5B]	6,170,159	15,000,000	-3,728,200	-559,230	-6,170,159	10,712,570	19,892,820	10,000,000	-3,330,297	-499,544	-19,892,820	6,170,159
Local Government Financial Management Grant [Schedule 5B]	0	1,000,000	-992,980	-7,020	0	0	0	1,000,000	-1,000,000			0
Neighbourhood Development Partnership Grant [Schedule 5B]	0	15,213,000	-14,951,823	0	0	261,177	1,615	20,000,000	-20,000,000		-1,615	0
Public Transport Network Operations Grant [Schedule 5B]	0	189,948,000	-69,908,357	-50,925,290	0	69,114,353	6,951,599	0	-68,803,761	68,803,761	-6,951,599	0
Regional Bulk Infrastructure Grant [Schedule 5B]	0	0	0	0	0	0	0	0	-17,213,233	17,213,233	0	0
Urban Settlement Development Grant [Schedule 4B]	0	0	-9,779,452	9,779,452	0	0	0	0	-5,084,126	5,084,126	0	0
Informal Settlements Upgrading Partnership Grant [Schedule 5B]	0	0	-35,116,699	35,116,699	0	0		0	-5,152,891	5,152,891	0	0
Energy Efficiency and Demand-side [Schedule 5B]	0	0	-1,338,880	1,338,880	0	0	0	0	0	0	0	0
Total	**8,636,294**	**1,555,998,000**	**-1,672,460,151**	**-5,388,033**	**197,167,706**	**83,953,816**	**26,846,034**	**1,408,208,000**	**-1,558,540,014**	**95,225,438**	**36,896,836**	**8,636,294**

Notes to the Consolidated Annual Financial Statements (continued)

17.4 Unspent Operational Monetary Allocations (Continued)

Provincial Government												
Department of Sport, Recreation, Arts and Culture: Library Subsidies	0	19,210,000	-19,210,000	0	0	0	0	15,870,000	-15,870,000		0	0
Other Transfers (Cash) - PHB Subsidies	72,947,450	50,051,724	-71,142,556	0	0	51,856,618	41,194,912	148,189,464	-116,436,926	6,600,597	-6,600,597	72,947,450
Department of Roads and Public Works Grant	967,679	20,213,086	-17,316,842	-2,896,242	0	967,681	967,678	17,559,556	-15,043,525	-2,516,030	0	967,679
Total	**73,915,129**	**89,474,810**	**-107,669,398**	**-2,896,242**	**0**	**52,824,299**	**42,162,590**	**181,619,020**	**-147,350,451**	**4,084,567**	**-6,600,597**	**73,915,129**
Total Unspent Operational Monetary Allocations	**93,715,116**	**1,654,834,216**	**-1,785,181,257**	**-8,284,275**	**197,167,706**	**152,251,506**	**80,086,642**	**1,595,893,802**	**-1,711,871,572**	**99,310,005**	**30,296,239**	**93,715,116**

17.5 Unspent Operational Monetary Allocations - MBDA

	2024/2025 R						2023/2024 R					
	Opening Balance	**Funds Received**	**Transfer to Revenue**	**Other Transfers (to)/from**	**Repayment Unspent Grants**	**Closing Balance**	**Opening Balance**	**Funds Received**	**Transfer to Revenue**	**Other Transfers (to)/from**	**Repayment Unspent Grants**	**Closing Balance**
Conditional Grants												
MBDA	8,823,075	837,760	-984,786	0	0	8,676,049	5,123,980	4,724,950	-1,025,855		0	8,823,075
Total Unspent Operational Monetary Allocations	**8,823,075**	**837,760**	**-984,786**	**0**	**0**	**8,676,049**	**5,123,980**	**4,724,950**	**-1,025,855**		**0**	**8,823,075**

17.2.1. Regional Bulk Infrastructure Grant

The purpose of the grants is:

To develop new, refurbish, upgrade and replace ageing bulk water and sanitation infrastructure of regional significance that connects water resources to infrastructure serving extensive areas across municipal boundaries or large regional bulk infrastructure serving numerous communities over a large area within a municipality.

To implement bulk infrastructure with a potential of addressing water conservation and water demand management (WC/WDM) projects or facilitate and contribute to the implementation of local WC/WDM projects that will directly impact on bulk infrastructure requirements.

A brief background of the grants is:

Coega Development Corporation (CDC) (An Entity of the State) was appointed to prepare a BFI (Budget for infrastructure) application on behalf of the NMBM, and received a successful allocation of R988 million over three financial years from National Treasury i.t.o. the Division of Revenue Act (DORA).

CDC were then appointed to be the implementing agents for two projects funded from the allocated amount of R988m which continued from 2023/24 financial year and aimed to conclude on the 2025/26 financial year.

The allocation of the RBIG was gazetted by National Treasury as Schedule 5 Part B of the DORSA, which implies that the NMBM is capacitated to implement all projects linked to the grant, even though at application stage CDC was known to be an implementing agent.

Notes to the Consolidated Annual Financial Statements (continued)

17.2.1. Regional Bulk Infrastructure Grant (continued)

Various interactions have been held between the NMBM / DWS and National Treasury more especially to deal with possible non-compliance issues that may lead to the delays of the implementation of the project (e.g. EIA and WULA issues).

The last critical issue became a pre-payment / deposit / advance payment that must be made to a manufacturer prior the production of certain pipes.

Only on the 1st July 2025 the DWS and National Treasury indicated their disapproval of the deposit / advance / pre-payment being made against the grant, which then left the NMBM making arrangements for the payment to be made in its financial resources, with same being covered from the unspent portion of the 2024/25 RBIG allocation once the final delivery of the required items is in place.

An invoice amounting to R34 067 232 (Vat Incl) forms a bigger portion (or 77,7%) of the Rollover Application of the RBIG amounting to R43 845 024.50 (Vat Incl) in total.

17.2.2. Municipal Disaster Response Grant (R53.9 million)

The purpose of the grants is:

To rehabilitate and reconstruct municipal infrastructure damaged by a disaster in July and October 2024.

The brief background of the grants is:

The Nelson Mandela Bay Municipality (NMBM) was affected by floods in June 2024 and October 2024. National Treasury, through the National Disaster Management Centre (NDMC), allocated the MDRG of R53,999,000 to NMBM, which had to be spent by May 2025.

The allocation could not be spent in full by 30th June 2025 due to various reasons as stipulated in the Rollover Application letter. According to the original plans the allocation should have been fully spent on or before 31 May 2025, however, an extension letter was submitted wherein indication was made that the allocated amount be spent in full on or before end September 2025.

The affected area of Kariega (Formerly Uitenhage - An industrial hub) has been particularly negatively impacted by both flood disasters resulting to a damage of two bridges negatively inconveniencing communities / businesses around this area.

Based on the above background the NMBM continued to implement the projects linked to the disaster grant beyond 30 June 2025 (i.e. new financial year), whilst awaiting for the rollover application process, to minimise the risk of further dis-investments to the area, as it has recently occurred with Goodyear Tyre Manufacturer.

The unspent portion as at 30 June 2025 amounted to R52 324 195.20 (Vat Incl).

17.2.3. Municipal Disaster Response Grant (R89 million)

The brief background of the grants is:

The Nelson Mandela Bay Municipality (NMBM) was affected by floods in June 2024 and October 2024. National Treasury, through the National Disaster Management Centre (NDMC), allocated the MDRG of R89,00,000 to NMBM, which had to be spent by end March 2026.

The affected area of Kariega (Formerly Uitenhage - An industrial hub) has been particularly negatively impacted by both flood disasters resulting to damages to two bridges negatively inconveniencing communities / businesses around this area.

Based on the above background the NMBM continued to implement the projects linked to the disaster grant beyond 30 June 2025 (i.e. new financial year), whilst awaiting for the rollover application process, to minimise the risk of further dis-investments to the area, as it has recently occurred with Goodyear Tyre Manufacturer.

The unspent portion as at 30 June 2025 amounted to R72 706 374.04 (Vat Incl).

All Transfers and Subsidies are cash-funded

Notes to the Consolidated Annual Financial Statements (continued)

18 Non-Current Provisions and Current Provisions

18.1 Non-Current Provisions

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Long service Awards and Long Service Bonus	18.1.1	762,388,000	649,100,000	762,388,000	649,100,000
Rehabilitation of Landfill Sites	18.1.2	600,685,604	533,956,747	600,685,604	533,956,747
Rehabilitation of Swartkops River	18.1.3	124,559,922	119,922,210	124,559,922	119,922,210
Total		**1,487,633,526**	**1,302,978,957**	**1,487,633,526**	**1,302,978,957**

Refer Restatement Note 56.3.5

18.1.1 Long Service Awards and Long Service Bonus

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening Balance	649,100,000	682,927,000	649,100,000	682,927,000
Additional Provisions Raised	113,288,000	0	113,288,000	0
Increases (Passage of Time/Discounted Rate)	0	0	0	
Reductions (Payments, Remeasurement etc.)	0	-33,827,000	0	-33,827,000
Reversals				
Closing Balance	**762,388,000**	**649,100,000**	**762,388,000**	**649,100,000**

This obligation is in respect of the long service award and long service bonus which the Municipality offers to its current employees and which become payable at certain pre-determined intervals.

18.1.2 Landfill Sites

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening Balance	533,956,747	461,882,232	533,956,747	461,882,232
Additional Provisions Raised	0	72,074,515	0	72,074,515
Increases (Passage of Time/Discounted Rate)	66,728,857	0	66,728,857	0
Reductions (Payments, Remeasurement etc.)				
Closing Balance	**600,685,604**	**533,956,747**	**600,685,604**	**533,956,747**

In terms of the licensing conditions of the landfill refuse sites, Council will incur rehabilitation costs of R168,557,050.87 (2024: R208,103,497.84)for the Arlington Landfill site, R126,739,954.41 (2024: R156 386 307) for the Koedoeskloof Landfill site and R305,388,599 for the Ibhayi Landfill site determined at net present value to restore the sites at the end of their useful lives estimated to be in 2028 (Arlington) and 2027 (Koedoeskloof). The discounting period includes the time expected to take in order to rehabilitate all three landfill sites, which is estimated to be 40 months. Squatters are currently occupying the Ibhayi Landfill site that is already closed. Provision has been made for the rehabilitation of the landfill sites based on the net present value of cost. For Arlington , Koedoeskloof and IBhayi landfill sites, the cost factors as determined have been applied and projected at an inflation rate of 3.0%. The projected amounts are discounted to the present value at the average borrowing rate of 10.54%.

Notes to the Consolidated Annual Financial Statements (continued)

18.1.3 Rehabilitation of Swartkops River

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening Balance	119,922,210	89,919,991	119,922,210	89,919,991
Additional Provisions Raised	4,637,712	157,413,581	4,637,712	157,413,581
Reductions (Payments, Remeasurement etc.)	0	-127,411,362	0	-127,411,362
Reversals				
Closing Balance	**124,559,922**	**119,922,210**	**124,559,922**	**119,922,210**

The provision is based on the estimated costs to carry out the rehabilitation work of the wetland beside the Swartkops River, which was present valued at a rate of **10.54%**

18.2 Current Provisions

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Long service Awards	**18.2.1**	123,168,000	108,199,000	123,168,000	108,199,000
Rehabilitation of Swartkops River	**18.2.2**	9,317,894	17,945,352	9,317,894	17,945,352
Litigation	**18.2.3**	1,528,450	2,082,227	1,528,450	2,082,227
Performance Bonus	**18.2.4**	4,523,282	10,285,847	3,368,881	8,790,882
Leave	**18.2.5**	330,169,768	375,824,095	326,688,146	372,849,172
Staff Bonusses	**18.2.6**	731,654	327,496	0	0
Workmen's Compensation	**18.2.7**	145,383	74,096	0	0
Total		**469,584,431**	**514,738,113**	**464,071,371**	**509,866,633**

Refer Restatement Note 56.3.4

18.2 .1 Long Service Awards

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening Balance	108,199,000	109,593,000	108,199,000	109,593,000
Additional Provisions Raised	14,969,000	0	14,969,000	0
Increases (Passage of Time/Discounted Rate)	0	0	0	0
Reductions (Payments, Remeasurement etc.)	0	-1,394,000	0	-1,394,000
Reversals				
Closing Balance	**123,168,000**	**108,199,000**	**123,168,000**	**108,199,000**

The obligation is in respect of long service awards and long service bonuses

18.2 .2 Rehabilitation of Swartkops River

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening Balance	17,945,352	19,811,518	17,945,352	19,811,518
Additional Provisions Raised	0	0	0	0
Increases (Passage of Time/Discounted Rate)	0	0	0	0
Reductions (Payments, Remeasurement etc.)	-8,627,458	-1,866,166	-8,627,458	-1,866,166
Reversals				
Closing Balance	**9,317,894**	**17,945,352**	**9,317,894**	**17,945,352**

The provision is based on the estimated costs to carry out the rehabilitation work of the wetland beside the Swartkops River, which was present valued at a rate of **10.54% .**

Notes to the Consolidated Annual Financial Statements (continued)

18.2.3 Litigation

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening Balance	2,082,227	61,000	2,082,227	61,000
Additional Provisions Raised	0	2,021,227	0	2,021,227
Reductions (Payments, Remeasurement etc.)	-553,777	0	-553,777	0
Reversals				
Closing Balance	**1,528,450**	**2,082,227**	**1,528,450**	**2,082,227**

The provision is in respect of probable claims against the NMBM, pending the outcome of court decisions.

18.2.4 Performance Bonus

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening Balance	10,285,847	8,199,025	8,790,882	6,940,276
Additional Provisions Raised	2,475,962	3,345,571	1,321,561	1,850,606
Increases (Passage of Time/Discounted Rate)	0	0	0	0
Reductions (Payments, Premeasurement etc.)	-1,304,140	-1,258,749	0	0
Reversals	-6,934,387	0	-6,743,562	0
Closing Balance	**4,523,282**	**10,285,847**	**3,368,881**	**8,790,882**

This obligation is in respect of the short-term liability relating to performance bonuses payable to Section 57 employees, based on a maximum of 14% of their all-inclusive remuneration package paid as per regulation 32(2) of the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers, 2006.

18.2.5 Leave Pay

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening Balance	375,824,095	390,188,344	372,849,172	385,194,697
Additional Provisions Raised	3,462,316	1,702,967	0	0
Increases (Passage of Time/Discounted Rate)	0	0	0	0
Reductions (Payments, Premeasurement etc.)	-30,774,428	-16,067,216	-27,818,811	-12,345,525
Reversals	-18,342,215	0	-18,342,215	0
Closing Balance	**330,169,768**	**375,824,095**	**326,688,146**	**372,849,172**

The obligation is in respect of leave pay

18.2.6 Staff Bonuses

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening Balance	327,496	378,966	0	0
Additional Provisions Raised	1,093,244	737,710	0	0
Increases (Passage of Time/Discounted Rate)	0	0	0	0
Reductions (Payments, Premeasurement etc.)	-689,086	-789,180	0	0
Reversals	0	0	0	0
Closing Balance	**731,654**	**327,496**	**0**	**0**

18.2.7 Workmen's Compensation

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening Balance	74,096	83,864	0	0
Additional Provisions Raised	145,383	74,096	0	0
Increases (Passage of Time/Discounted Rate)	0	0	0	0
Reductions (Payments, Premeasurement etc.)	-74,096	-83,864	0	0
Reversals	0	0	0	0
Closing Balance	**145,383**	**74,096**	**0**	**0**

Notes to the Consolidated Annual Financial Statements (continued)

19 Defined Benefit Obligations

19.1 Defined Benefit Obligations

		Economic Entity and Municipality	
	Note	2024/2025 R	2023/2024 R
Post-Employment Medical Benefits Liability			
Present value of defined benefit obligation	**19.1.1**	1,512,954,000	1,501,301,000
Fair value of plan assets		0	0
Funding obligation		**1,512,954,000**	**1,501,301,000**
Ex Gratia Pensions Liability			
Present value of defined benefit obligation	**19.1.2**	46,164,000	46,784,452
Fair value of plan assets		0	0
Funding obligation		**46,164,000**	**46,784,452**
Gratuity Pensions Liability			
Present value of defined benefit obligation	**19.1.3**	13,676,000	12,212,000
Fair value of plan assets		0	0
Funding obligation		**13,676,000**	**12,212,000**
Total		**1,572,794,000**	**1,560,297,452**

Retirement pension benefits
For past service of employees and retired employees, the entity recognises and provides for the actuarially determined present value of post retirement pensions on an accrual basis, using the projected unit credit method. The discount rate is determined with reference to market yields on government bonds.

The Nelson Mandela Bay Municipality makes provision for post-retirement benefits to employees who belong to different pension schemes. These funds are governed by the Pension Funds Act, and include both defined benefit and defined contribution schemes. Contribution of R397.244 million (2024: R382.284 million) to the defined benefit and defined contribution structures are expensed as incurred during the financial year ended 30 June 2025.

DEFINED CONTRIBUTION SCHEMES

CONSOLIDATED RETIREMENT FUND
The contribution rate paid by the members (9%) and the NMBM (18%) is sufficient to fund the benefits accruing from the fund in future. The actuary certified the fund as being in a sound financial position as at **30 June 2021**. The overall funding level at **30 June 202**1 was 100.5%.

SALA CONTRIBUTION FUND
The SALA Contribution Fund operates as a defined contribution scheme. The contribution rate paid by the members (7.92%) and their councils (19.18%) is sufficient to fund the benefits accruing from the Fund in the future. The fund is 100% funded.

SOUTH AFRICAN MUNICIPAL WORKERS UNION (SAMWU) NATIONAL PROVIDENT FUND
The SAMWU National Provident Fund is a defined contribution scheme. The last actuarial valuation of the Fund was performed at 30 June 2008, and certified it as being in a financially sound position with the funding level remaining at 100% since the previous valuation date, 30 June 2005. The 30 June 2011 report is not available yet and is expected to be available towards the end of 2014. The contribution rate paid by the members (7.5%) and their councils (18%) is sufficient to fund the benefits accruing from the Fund in the future.

DEFINED BENEFIT SCHEMES

CAPE JOINT PENSION FUND
The defined benefit scheme is a multi-employer plan, and the contribution rate payable is 27% (9% by the members and 18% by their councils). The fund was certified by the actuary as being in a sound financial condition as at 30 June 2019 and is funded at 100.3%.

SALA PENSION FUND
The defined benefit scheme is a multi-employer plan, and the contribution rate payable is **26.67% (7.92% by the members and 19.18% b**y their councils). This defined benefit plan, is financially sound, and was 100% funded as at 30 June 2013.

The Nelson Mandela Bay Municipality has used GRAP 25 as guidance for treatment of multi-employer plans as sufficient information was not available to use defined-benefit accounting. The Municipality has therefore accounted for the Cape Joint Pension Fund and the SALA Pension Fund as defined contribution plans. It is impracticable to disclose as a defined benefit plan because the funds do not determine a separate actuarial valuation per Municipality but do it as a whole for all the Municipalities together.

Notes to the Consolidated Annual Financial Statements (continued)

EX GRATIA PENSIONS

The Ex-gratia pension benefits scheme operates as pensions that are being paid from the Council's revenue, that is, they are not funded or paid from one of the Employer's formalised pension arrangements.
Employees who were under the age of 55 when appointed and who have at least ten years' service at retirement, will receive an annual ex-gratia pension calculated as:
Annual salary * 1/47 * Years of non-pensionable service
An employee's widow will get 50% of the accrued (full service) pension on the employees death. This is subject to a maximum of the Government Old Age Pension and will cease at age 60. Pensions increase in line with those granted by the Cape Joint Pension Fund and increases at 50% of CPI inflation.

POST-EMPLOYMENT HEALTH CARE BENEFITS

Benefit Structure

Medical Aid Scheme Arrangements:
The Municipality offers employees and continuation members (pensioners) the opportunity of belonging to one of several medical aid schemes, most of which offer a range of options pertaining to levels of cover. Upon retirement, an employee may continue membership of the medical aid scheme. Upon a member's death-in-service or death-in-retirement, the surviving dependants may continue membership of the medical aid scheme.

The number of individuals entitled to a post employment medical aid subsidy as at 30 June 2025 was as follows:
In-service members (eligible employees on medical aid) 5,211 (2024: 5,222)
In-service non-members (eligible employees without medical aid) 384
Continuation members (Retirees and surviving depenants) 1,634 (2024: 1,615)

Contribution Rate Structure:
Members contribute according to the tables of contribution rates, which differentiate between them on the type and number of dependants. Some options also differentiate on the basis of income.

Subsidy Arrangements:
The Municipality has agreed to subsidise the medical aid contributions of retired members as follows:
In accordance with Resolution 8 of the SALGBC (SALGA), all existing and new pensioners (employees currently in service) and their dependants will receive a subsidy ranging between 60% and 70% subject to the maximum (CAP) amount of R5,277.38 (per month, per member) for the current financial year. The subsidy for LA Health members is 70%, while members of other schemes only qualify for a 60% subsidy. The maximum (CAP) amount was R5,007.00 in the previous financial year.
The maximum subsidy is expected to increase at 50% of inflation.
Eligible employees should have at least five years of service to qualify for a benefit at retirement.

Valuation Method
The value of the Municipality's accrued liabilities has been determined by using the Projected Unit Credit Method and a set of actuarial assumptions.

Post Employment Medical Aid Liabilities:
The liability in respect of active employees is determined by discounting the projected future benefit payments in respect of these members using assumptions regarding the possible future experience. The liability has been proportioned between past service and future service.
The liability in respect of current pensioners is fully accounted for.
The current service cost is the cost of providing the benefits over the year following the valuation date.
All actuarial gains and losses are recognised immediately and we have not allowed for any disclosure under the corridor method.

GRATUITY BENEFITS

Benefit Structure

Employees who commenced employment prior to 01 September 1988 are entitled to a gratuity amount plus a gratuity enhancement, as detailed in the following table:

Gratuity Formula	Enhancement to Gratuity Formula
Number of years of service prior to joining the PEM pension fund, rounded to the nearest 0.5 years x Fortnightly minimum of PEM Grade 03 immediately prior to joining the pension fund.	Number of whole months of service prior to joining the PEM pension fund, expressed in years x Top monthly notch of PEM Grade 03 immediately prior to joining the pension fund x 0.72
Interest is added to the gratuity amount, calculated as per the above, for the period that the employee belonged to the PEM pension fund (i.e., join date until termination of service)	No interest is added to the gratuity enhancement.

Furthermore:
The benefit is payable on the employee's death or retirement (normal, early, or ill-health), provided the employee has completed 10 or more continuous years of service at that time.
There is no benefit payable on dismissal or resignation.
In the event of an employee's death in service, 50% of the gratuity (with interest from the join date to the date of death) and 100% of the enhancement to gratuity is payable to the estate of the deceased.
The Municipality will pay the estate or the employee a benefit amount of R90,000 should the benefit calculated on death or retirement be less than this amount. This minimum benefit level is fixed, i.e. the Municipality does not currently have a policy in place to increase this amount in future.

Notes to the Consolidated Annual Financial Statements (continued)

19.1.1 Reconciliation of Present Value of the Defined Benefit Obligations - Health Care Benefit

Economic Entity and Municipality	
	Post- Employment Medical Benefits
Defined benefit obligation at 1 July 2023	**1,433,289,000**
Interest Cost	199,993,000
Current Service Cost	31,335,000
Contributions Received	0
Actuarial (Gains) / Losses	-73,612,000
Foreign Currency Exchange Rate Translations	0
Benefits Paid	-89,703,000
Past Service Costs	0
Entity Combinations	0
Curtailments	0
Settlements	0
Defined benefit obligation at 30 June 2024	**1,501,301,000**
Current Portion Obligation	**95,787,000**
Non-Current Obligation	**1,405,514,000**
Interest Cost	203,248,000
Current Service Cost	32,635,000
Contributions Received	
Actuarial (Gains) / Losses	-128,443,000
Foreign Currency Exchange Rate Translations	
Benefits Paid	-95,787,000
Past Service Costs	
Entity Combinations	
Curtailments	
Settlements	
Defined benefit obligation at 30 June 2025	**1,512,954,000**
Current Portion Obligation	**85,065,000**
Non-Current Obligation	**1,427,889,000**

An actuarial valuation of the Municipality's unfunded liability in respect of Post Employment Health Care benefit to eligible employees and retirees of the Nelson Mandela Bay Municipality, was performed as at 30 June 2025. The unfunded liability has been actuarially valued at R1,512.954 million (2024: R1,501.301 million), of which R1,427.889 million relates to the non-current portion.

Contributions of R94.227 million (2024: R85.194 million) are recognized in surplus and deficit in each year respectively. These contributions include R15.542 million (2024: R14.864 million), which relates to Ex Gratia Pensions.

Notes to the Consolidated Annual Financial Statements (continued)

19.1.2 Reconciliation of Present Value of the Defined Benefit Obligations - Ex Gratia Pensions

Economic Entity and Municipality	
	Ex Gratia
Defined benefit obligation at 1 July 2023	**44,445,396**
Interest Cost	5,024,719
Current Service Cost	0
Contributions Received	0
Actuarial (Gains) / Losses	1,374,316
Foreign Currency Exchange Rate Translations	0
Benefits Paid	-4,059,980
Past Service Costs	0
Entity Combinations	0
Curtailments	0
Settlements	0
Defined benefit obligation at 30 June 2024	**46,784,452**
Current Portion Obligation	**7,941,453**
Non-Current Obligation	**38,842,999**
Interest Cost	5,045,712
Current Service Cost	0
Contributions Received	0
Actuarial (Gains) / Losses	-1,487,761
Foreign Currency Exchange Rate Translations	
Benefits Paid	-4,178,403
Past Service Costs	
Entity Combinations	
Curtailments	
Settlements	
Defined benefit obligation at 30 June 2025	**46,164,000**
Current Portion Obligation	**4,068,000**
Non-Current Obligation	**42,096,000**

An actuarial valuation of the Municipality's unfunded liability in respect of revenue pension benefits to eligible employees and retirees of the Nelson Mandela Bay Municipality, was performed as at 30 June 2025. The unfunded liability in respect of past service has been valued at R46.164 million (2024: R46.784 million), of which R42.096 million relates to the non-current portion.

Notes to the Consolidated Annual Financial Statements (continued)

19.1.3 Reconciliation of Present Value of the Defined Benefit Obligations - Gratuity Pensions

Economic Entity and Municipality	
	Gratuity Pensions
Defined benefit obligation at 1 July 2023	**14,317,469**
Interest Cost	1,167,000
Current Service Cost	230,000
Contributions Received	0
Actuarial (Gains) / Losses	178,000
Foreign Currency Exchange Rate Translations	0
Benefits Paid	-3,680,469
Past Service Costs	0
Entity Combinations	0
Curtailments	0
Settlements	0
Defined benefit obligation at 30 June 2024	**12,212,000**
Current Portion Obligation	**5,329,000**
Non-Current Obligation	**6,883,000**
Interest Cost	887,423
Current Service Cost	250,002
Contributions Received	
Actuarial (Gains) / Losses	3,978,006
Foreign Currency Exchange Rate Translations	
Benefits Paid	-3,651,431
Past Service Costs	
Entity Combinations	
Curtailments	
Settlements	
Defined benefit obligation at 30 June 2025	**13,676,000**
Current Portion Obligation	**7,337,000**
Non-Current Obligation	**6,339,000**

An actuarial valuation of the Municipality's unfunded liability in respect of Gratuity Pensions to eligible employees of the Nelson Mandela Bay Municipality, was performed as at 30 June 2025. The unfunded liability in respect of past service has been valued at R13,676 million (2024: R12,212 million), of which R6,339 million relates to the non-current portion.

19.2 Analysis of Funding

	2024/2025 R	**2023/2024** R
The present value of the following defined benefit obligations is unfunded:	1,572,794,000	1,560,297,452
Post Retirement Health Care Benefit	1,512,954,000	1,501,301,000
Ex Gratia Pensions	46,164,000	46,784,452
Gratuity Pensions	13,676,000	12,212,000
The present value of the following defined benefit obligations is fully or partially funded:	0	0
Post Retirement Health Care Benefit	0	0
Ex Gratia Pensions	0	0
Gratuity Pensions	0	0

Notes to the Consolidated Annual Financial Statements (continued)

19.3 Net Benefit Expense

	Defined Benefit Plan - Pension	Post- Employment Medical Benefits	Ex Gratia Pensions	Gratuity Pensions	Total
For the year ended 30 June 2024					
Current Service Costs	0	31,335,000	0	230,000	31,565,000
Past Service Costs	0	0	0		0
Curtailments / Settlements	0	0	0		0
Interest Cost on Benefit Obligation	0	199,993,000	5,024,719	1,167,000	206,184,719
Actuarial Gains / Losses Recognised	0	-73,612,000	1,374,316	178,000	-72,059,684
Total expense recognised in the statement of financial performance	**0**	**157,716,000**	**6,399,035**	**1,575,000**	**165,690,035**
For the year ended 30 June 2025					
Current Service Costs		32,635,000		250,002	32,635,000
Past Service Costs		0	0		0
Interest Cost on Benefit Obligation		203,248,000	5,045,712	887,423	208,293,712
Curtailments / Settlements		-95,787,000	-4,178,403	-3,651,431	-99,965,403
Actuarial Gains / Losses Recognised		-128,443,000	-1,487,761	3,978,711	-129,930,761
Total expense recognised in the statement of financial performance		**11,653,000**	**-620,452**	**1,464,705**	**11,032,548**

19.4 Key actuarial assumptions

The principal actuarial assumptions used in determining the present value of the defined benefit obligation for **post-employment medical benefits** include:

	2025 %	2024 %
Discount rate	10.9	13.82
Consumer price inflation	4.9	8.19
Healthcare cost inflation rate	6.7	9.69
Subsidy Inflation		9.19
Net Discount Rate (Medical Aid Contributions)	**3.9**	**3.77**
Maximum Subsidy Inflation Rate	4.4	
Net Discount Rate (Maximum Subsidy)	**6.2**	

The principal actuarial assumptions used in determining the present value of the defined benefit obligation for **Ex Gratia Pensions** include:

	2025 %	2024 %
Discount rate	10.1	11.28
Consumer price inflation	4.1	5.83
General salary inflation rate	5.1	6.83
Pension Increase rate	3.3	2.92
Net Effective Discount Rate Pre-Retirement(Gap)	**4.8**	**4.16**
Net Effective Discount Rate Post-Retirement(Gap)	**6.6**	**8.12**

The principal actuarial assumptions used in determining the present value of the defined benefit obligation for **Gratuity Pensions** include:

	2025 %	2024 %
Discount rate	**7.9**	9.12
Real Rate		4.7
Consumer price inflation	**2.5**	4.22
General salary inflation rate	**3.5**	5.22
Net Discount Rate (Gap) Enhanced Gratuities	**4.3**	3.71

Notes to the Consolidated Annual Financial Statements (continued)

19.5 Sensitivity analysis

A one percentage point change in the assumed rate of increase in **healthcare inflation** would have the following effects:

		Increase R	Decrease R
2024			
Effect on current service cost			
Effect on current interest cost			
Effect on the defined benefit obligation	1,501,302,000	1,607,931,000	1,404,889,000
2025			
Effect on current service cost			
Effect on current interest cost			
Effect on the defined benefit obligation	1,512,954,000	1,593,971,000	1,409,621,000

A one percentage point change in the assumed rate of increase in healthcare inflation would have the following effects:

		Increase R	Decrease R
2024			
Effect on current service cost			
Effect on current interest cost			
Effect on the defined benefit obligation	46,784,452	50,724,799	43,289,711
2025			
Effect on current service cost			
Effect on current interest cost			
Effect on the defined benefit obligation	46,164,000	50,568,000	42,344,000

A one percentage point change in the assumed rate of increase in healthcare inflation would have the following effects:

		Increase R	Decrease R
2024			
Effect on current service cost			
Effect on current interest cost			
Effect on the defined benefit obligation	12,211,295	12,308,374	12,118,981
2025			
Effect on current service cost			
Effect on current interest cost			
Effect on the defined benefit obligation	13,676,000	13,769,000	13,586,000

19.6 Historical analysis

	2020/2021 R	2021/2022 R	2022/2023 R	2023/2024 R	2024/2025 R
Post Employment Health Care Benefits					
Defined benefit obligation	1,436,874,194	1,445,466,000	1,433,289,000	1,501,302,000	1,512,954,000
Plan assets	0	0	0	0	0
Surplus/deficit in the plan	**1,436,874,194**	**1,445,466,000**	**1,433,289,000**	**1,501,302,000**	**1,512,954,000**
Experience adjustments:					
Plan liabilities	57,539,260	-142,339,576	-126,330,000	-73,612,000	299,822,000
Plan assets	0	0	0	0	0
Ex Gratia Pensions					
Defined benefit obligation	48,578,751	44,511,000	44,445,396	46,784,451	46,164,000
Plan assets	0	0	0	0	0
Surplus/deficit in the plan	**48,578,751**	**44,511,000**	**44,445,396**	**46,784,451**	**46,164,000**
Experience adjustments:					
Plan liabilities	-9,826,576	-4,964,000	3,864,000	1,085,000	-1,174,000
Plan assets	0	0	0	0	0
Gratuity Pensions					
Defined benefit obligation	10,189,989		14,317,469	12,211,295	13,676,000
Plan assets	0	0	0	0	0
Surplus/deficit in the plan	**10,189,989**	**0**	**14,317,469**	**12,211,295**	**13,676,000**
Experience adjustments:					
Plan liabilities	-2,057,000	35,644,000	-31,134,261	177,245	3,322,000
Plan assets	0	0	0	0	0

Notes to the Consolidated Annual Financial Statements (continued)

20 Services Charges

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Electricity				
Consumption – Electricity	5,773,722,166	4,902,586,306	5,775,320,152	4,903,991,974
Other – Electricity				
Total	**5,773,722,166**	**4,902,586,306**	**5,775,320,152**	**4,903,991,974**
Waste Management				
Consumption – Waste Management	310,490,719	290,782,750	310,490,719	290,782,750
Other – Waste Management				
Total	**310,490,719**	**290,782,750**	**310,490,719**	**290,782,750**
Waste Water Management				
Consumption – Waste Water Management	605,997,359	604,131,640	605,997,359	604,131,640
Other – Waste Water Management				
Total	**605,997,359**	**604,131,640**	**605,997,359**	**604,131,640**
Water Management				
Consumption – Water Management	2,372,533,704	2,839,676,422	2,372,533,704	2,839,676,422
Other – Water Management				
Total	**2,372,533,704**	**2,839,676,422**	**2,372,533,704**	**2,839,676,422**
Total Service Charges	**9,062,743,948**	**8,637,177,118**	**9,064,341,934**	**8,638,582,786**

Refer Restatement note 56.1.1

21 Sale of Goods and Rendering of Services

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Sales of Goods and Rendering of Services: Building Plan Approval	10,316,428	8,500,752
Sales of Goods and Rendering of Services: Academic Services	4,953,562	3,471,387
Sales of Goods and Rendering of Services: Advertisements	4,043,228	3,285,035
Sales of Goods and Rendering of Services: Cemetery and Burial	10,591,895	10,965,039
Sales of Goods and Rendering of Services: Entrance Fees	16,249,302	671,389
Sales of Goods and Rendering of Services: Transport Fees	6,205,451	768,315
Sales of Goods and Rendering of Services: Scrap, Waste & Other	7,710,557	11,318,770
Sales of Goods and Rendering of Services: Legal Fees	50,106,663	30,440,258
Sales of Goods and Rendering of Services: Other	13,641,892	8,625,210
Total	**123,818,978**	**78,046,155**

22 Agency Fees

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Commission - Stop orders	3,968,365	3,902,484
Total	**3,968,365**	**3,902,484**

Notes to the Consolidated Annual Financial Statements (continued)

23 Interest Earned from Receivables

		Economic Entity and Municipality	
		2024/2025 R	2023/2024 R
Exchange Receivables	23.1	1,282,033,272	1,011,288,330
Non-exchange Receivables	23.2	213,590,235	199,672,891
Total		**1,495,623,507**	**1,210,961,221**

Refer Restatement Note 56.1.4

23.1 Interest Earned from Exchange Receivables

	2024/2025 R	2023/2024 R
Consumer Receivables		
Electricity	316,836,973	76,008,586
Waste Management	65,629,038	84,866,697
Waste Water Management	132,158,856	148,848,623
Water	767,165,070	701,025,393
Other Receivables		
Other	243,335	539,031
Total	**1,282,033,272**	**1,011,288,330**

23.2 Interest Earned from Non-Exchange Receivables

	2024/2025 R	2023/2024 R
Consumer Receivables		
Property Rates	213,590,235	199,672,891
Services Charges		
Other Receivables		
Other		
Total	**213,590,235**	**199,672,891**

24 Interest earned from External Investments

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Short-term Investments and Call Accounts	341,063,719	367,901,014	336,463,287	364,327,352
Total	**341,063,719**	**367,901,014**	**336,463,287**	**364,327,352**

Refer Restatement Note 56.1.2

25 Dividends

25.1 Dividends received

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
External Investments		
Dividends	188,887	169,785
Total	**188,887**	**169,785**

25.2 Dividends unrealised gain

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
External Investments		
Increase / decrease in valuation	317,122	923,542
Total	**317,122**	**923,542**

Notes to the Consolidated Annual Financial Statements (continued)

26 Licence and Permits

26.1 Licenses and Permits – Exchange Revenue

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Boat	259,092	245,448
Fauna and Flora	323,093	295,950
Health Certificates	97,266	495,417
Road and Transport	18,509,008	19,896,574
Trading	3,259,321	585,671
Total	**22,447,780**	**21,519,060**

26.2 Licenses and Permits – Non-exchange Revenue

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Dog	708	708
Total	**708**	**708**

27 Rental from Fixed Assets

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Hire of Halls	3,356,575	3,224,037
Hire of Containers	4,953,943	4,840,425
Hire of Buildings	16,581,827	7,022,412
Resorts rentals	503,704	503,672
Rentals of Sporting Facilities	1,894,431	1,722,344
Rentals: Other	7,926,262	8,058,757
Accommodation rentals	8,275,855	8,647,642
Total	**43,492,597**	**34,019,289**

28 Operational Revenue

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Exchange Revenue				
Administrative Handling Fees	259,753	342,852	259,753	342,852
Inspection Fees	4,016,237	3,301,366	4,016,237	3,301,366
Commission	17,338,145	18,194,349	17,338,145	18,194,349
Discounts and Early Settlements	6,545,929	6,639,851	6,545,929	6,639,851
Staff and Councillors Recoveries	10,183,580	1,933,727	10,183,580	1,933,727
Other	3,613,509	2,246,837	3,613,509	2,246,837
MBDA	8,933,533	3,309,145	0	0
Total	**50,890,686**	**35,968,127**	**41,957,153**	**32,658,982**

29 Property Rates by Usage

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Business and Commercial Properties	1,006,795,025	963,542,675
Industrial Properties	297,755,101	288,532,345
Mining Properties	269,144	258,777
Residential Properties	1,464,327,689	1,378,378,462
Agricultural Property	4,771,072	3,496,312
Public Benefit Organisation	1,401,186	1,475,183
Public Service Purposes Properties	157,876,395	133,247,166
Public Service Infrastructure Properties	591,006	577,075
Vacant Land	107,312,115	106,092,167
Total	**3,041,098,733**	**2,875,600,162**

As per the Municipal Property Rates Act, the latest date of valuation was 1 July 2021, with the implementation date being 1 July 2022 and is valid until 30 June 2026.

Notes to the Consolidated Annual Financial Statements (continued)

29.1 Property Rates - Valuation

	2024/2025 R'000	2023/2024 R'000
Business and Commercial Properties	46,498,925	46,247,041
Industrial Properties	9,652,662	9,395,923
Mining Properties	8,533	8,533
Residential Properties	137,382,078	135,279,111
Agricultural Property	2,038,158	1,836,131
Public Benefit Organisation	651,328	647,738
Public Service Purposes Properties	6,478,555	5,684,455
Public Service Infrastructure Properties	1,469,150	1,442,328
Vacant Land	5,564,935	5,559,578
Total	**209,744,323**	**206,100,837**

30 Fines, Penalties and Forfeits

		Economic Entity and Municipality	
		2024/2025 R	2023/2024 R
Fines	30.1	141,519,560	65,077,247
Penalties	30.2	13,792,397	15,310,100
Forfeits	30.3	14,574,900	17,119,611
Total		**169,886,857**	**97,506,958**

30.1 Fines

		2024/2025 R	2023/2024 R
Traffic Fines			
Municipal Fines		139,295,395	62,829,755
Other Fines			
Illegal Connections		1,984,974	1,497,303
Overdue Books		160,509	319,865
Pound Fees		78,682	430,324
Total		**141,519,560**	**65,077,247**

30.2 Penalties

		2024/2025 R	2023/2024 R
Disconnection Fees		13,792,397	15,310,100
Total		**13,792,397**	**15,310,100**

30.3 Forfeits

		2024/2025 R	2023/2024 R
Retentions		6,802,698	7,748,470
Unclaimed Money		7,772,202	9,371,141
Total		**14,574,900**	**17,119,611**

Notes to the Consolidated Annual Financial Statements (continued)

31 Transfers and Subsidies

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Operational					
Allocations In-kind	31.1	0	0	0	0
Monetary Allocations	31.2	1,786,166,043	1,712,897,427	1,785,181,257	1,711,871,572
Total Transfers and Subsidies: Operational		**1,786,166,043**	**1,712,897,427**	**1,785,181,257**	**1,711,871,572**
Capital					
Allocations In-kind	31.3	0	0	0	0
Monetary Allocations	31.4	1,050,046,147	1,132,055,179	1,050,046,147	1,132,055,179
Total Transfers and Subsidies: Capital		**1,050,046,147**	**1,132,055,179**	**1,050,046,147**	**1,132,055,179**
Total		**2,836,212,190**	**2,844,952,606**	**2,835,227,404**	**2,843,926,751**

Refer Restatement Note 56.1.3

31.1 Allocations In-kind: Operational

		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Private Enterprises		0	0	0	0
Total		**0**	**0**	**0**	**0**

31.2 Monetary Allocations: Operational

		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Departmental Agencies and Accounts		5,051,708	5,981,107	5,051,708	5,981,107
National Government		1,672,460,151	1,558,540,014	1,672,460,151	1,558,540,014
Provincial Government		107,669,398	147,350,451	107,669,398	147,350,451
MBDA		984,786	1,025,855	0	0
Total		**1,786,166,043**	**1,712,897,427**	**1,785,181,257**	**1,711,871,572**

31.3 Allocations In-kind: Capital

		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Non-Profit Institutions					
Private Enterprises		0	0	0	0
Provincial Government					
Total		**0**	**0**	**0**	**0**

31.4 Monetary Allocations: Capital

		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Departmental Agencies and Accounts		45,270,078	51,897,737	45,270,078	51,897,737
National Government		981,139,694	1,028,627,785	981,139,694	1,028,627,785
Public Corporations		23,636,375	51,529,657	23,636,375	51,529,657
Total		**1,050,046,147**	**1,132,055,179**	**1,050,046,147**	**1,132,055,179**

32 Fuel Levy

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Fuel Levy	824,005,000	783,478,000
Total	**824,005,000**	**783,478,000**

Notes to the Consolidated Annual Financial Statements (continued)

33 Gains/Losses on Disposal

33.1 Gain/Loss on Disposal of Intangible Assets

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Intangible Assets	0	0	0	0
Total	**0**	**0**	**0**	**0**

33.2 Gains on Disposals of Fixed Assets

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Investment Property	0	0	0	0
Heritage Assets	0	0	0	0
Property Plant and Equipment	0	1,281,801	0	1,281,801
MBDA	35,404	39,130	0	0
Total	**35,404**	**1,320,931**	**0**	**1,281,801**

The Gains on Disposal of Property, Plant and Equipment relates to sale of motor vehicles.

33.3 Losses on Disposals of Fixed Assets

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Investment Property	0	0	0	0
Heritage Assets	0	0	0	0
Property Plant and Equipment	0	1,738,710	0	1,738,710
MBDA	0	0	0	0
Total	**0**	**1,738,710**	**0**	**1,738,710**

The Loss on Disposal of Property, Plant and Equipment relates to various property plant and equipment

33.4 Other Losses

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Water Losses	394,007,501	368,597,084
Obsolete Stock Provision	1,277,707	3,695,436
Total	**395,285,208**	**372,292,520**

Inventory (Gain)/ Losses variance, are due to the stock count compared to the general ledger.

34 Service Charges - Availability Charges

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Electricity		
Availability Charges	78,726,426	61,188,087
Total	**78,726,426**	**61,188,087**
Waste Management		
Availability Charges	0	0
Total	**0**	**0**
Waste Water Management		
Availability Charges	226,669,046	203,499,543
Total	**226,669,046**	**203,499,543**
Water Management		
Availability Charges	232,789,948	208,837,422
Total	**232,789,948**	**208,837,422**
Total Service Charges - Availability Charges	**538,185,420**	**473,525,052**

Notes to the Consolidated Annual Financial Statements (continued)

35 Employee Related Costs

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Senior Management	35.1	23,060,436	29,145,166	7,921,950	18,866,633
Municipal Staff	35.2	4,108,150,024	3,870,906,732	4,108,150,024	3,870,906,732
MBDA Staff	35.3	38,685,030	28,563,292	0	0
Total		**4,169,895,490**	**3,928,615,190**	**4,116,071,974**	**3,889,773,365**

* Vacant

35.1 Senior Management Costs

Municipality	2024/2025 R													
	City Manager	Chief Financial Officer	Chief Operating Officer	Chief of Staff	Chief of Police*	Executive Director: Corporate Services	Executive Director: Economic Development, Tourism and Agriculture*	Executive Director: Infrastructure and Engineering*	Executive Director: Electricity and Energy	Executive Director: Safety and Security*	Executive Director: Human Settlements	Executive Director: Sports, Recreation, Arts and Culture*	Executive Director: Public Health	Total
Basic Salary	3,105,788	81,827	1,431,303	1,438,220		2,488,994			367,381		1,929,046		2,488,994	**13,331,553**
Bonuses	-500,418	-934,448	-685,326			-52,704	-619,866	-490,727	-1,061,998	-521,603	-244,434	-529,469	218,991	**-5,422,002**
Allowances														**0**
Unemployment Insurance	2,125		1,417	2,126		2,126			354		2,126		2,125	**12,399**
Termination benefits														**0**
Less: Costs Capitalised														**0**
Total	**2,607,495**	**-852,621**	**747,394**	**1,440,346**	**0**	**2,438,416**	**-619,866**	**-490,727**	**-694,263**	**-521,603**	**1,686,738**	**-529,469**	**2,710,110**	**7,921,950**

MBDA	Chief Executive Officer	Corporate Services Executive	Chief Financial Officer	Company Secretary	Operations Executive	Stadium Manager	Acting Chief Financial Officer	Acting Operations Executive	Operations Executive	Directors				Total
Annual Remuneration	2,367,366	1,771,120	1,918,197	1,357,392	1,335,376	1,317,236			122,822	1,158,500				11,348,009
Performance Bonus	70,781	87,336		45,988	62,794	27,555								294,454
Allowances and Other						20,000	433,236	297,012						750,248
Settlement					2,745,775									**2,745,775**
Total	**2,438,147**	**1,858,456**	**1,918,197**	**1,403,380**	**4,143,945**	**1,364,791**	**433,236**	**297,012**	**122,822**	**1,158,500**	**0**	**0**	**0**	**15,138,486**

35.1 Senior Management Costs (Continued)

	2023/2024 R													
	City Manager	Chief Financial Officer	Chief Operating Officer	Chief of Staff	Chief of Police*	Executive Director: Corporate Services	Executive Director: Economic Development, Tourism and Agriculture*	Executive Director: Infrastructure and Engineering*	Executive Director: Electricity and Energy	Executive Director: Safety and Security*	Executive Director: Human Settlements	Executive Director: Sports, Recreation, Arts and Culture*	Executive Director: Public Health	Total
Basic Salary	2,713,032	1,928,688	1,953,101	1,182,984	0	2,314,426	0	0	1,953,101	0	1,790,531	0	2,314,426	**16,150,289**
Bonuses	405,025		273,434			324,020			273,434		250,674		324,020	**1,850,607**
Allowances														**0**
Service-Related Benefits	297,286	95,967	82,915			95,967			105,404		77,707		95,967	**851,213**
Unemployment Insurance	2,126	1,772	2,126			2,125			2,125		2,125		2,125	**14,524**
Termination benefits														**0**
Less: Costs Capitalised														**0**
Total	**3,417,469**	**2,026,427**	**2,311,576**	**1,182,984**	**0**	**2,736,538**	**0**	**0**	**2,334,064**	**0**	**2,121,037**	**0**	**2,736,538**	**18,866,633**

MBDA	Chief Executive Officer	Corporate Services Executive	Chief Financial Officer	Company Secretary	Operations Executive	Stadium Manager	Stadium Manager (Previous)	Acting Stadium Manager	Acting Chief Financial Officer	Acting Operations Executive	Operations Executive	Directors		Total
Annual Remuneration	2,332,747	354,024	2,006,708	1,494,746	2,069,091		217,210			0	0	1,257,000		9,731,526
Performance Bonus				43,798	59,804									103,602
Allowances and Other		90,000				30,000	102,851	116,906	103,648					443,405
Settlement														**0**
Total	**2,332,747**	**444,024**	**2,006,708**	**1,538,544**	**2,128,895**	**30,000**	**320,061**	**116,906**	**103,648**	**0**	**0**	**1,257,000**	**0**	**10,278,533**

Notes to the Consolidated Annual Financial Statements (continued)

35.2 Municipal Staff Costs

	2024/2025 R	2023/2024 R
Basic Salary	2,289,446,877	2,193,605,269
Bonuses	180,498,978	175,404,399
Allowances	595,554,012	584,244,099
Service-Related Benefits	368,284,675	223,888,393
Bargaining Council	823,858	798,275
Group Life Insurance	34,943,326	32,328,895
Social Contributions: Medical	219,187,592	208,368,065
Social Contributions: Pension	397,243,818	385,192,035
Post-retirement Benefit: Medical		
Post-retirement Benefit: Pension	110,375,060	155,544,677
Post-retirement Benefit: Other		
Unemployment Insurance	14,249,630	14,435,646
Termination benefits		
Less: Costs Capitalised	-102,457,802	-102,903,021
Total	**4,108,150,024**	**3,870,906,732**

35.3 MBDA Staff Costs

	2024/2025 R	2023/2024 R
Salaries and Wages	31,450,085	22,691,729
Social Contributions	6,011,583	6,381,040
Leave pay provision charge	318,425	-1,696,359
Car allowances	0	20,000
Annual Bonus	44,990	-51,470
Performance Bonus	859,947	1,218,352
Total	**38,685,030**	**28,563,292**

36 Remuneration of Councillors

		Economic Entity and Municipality	
		2024/2025 R	2023/2024 R
Executive Mayor	**36.1**	1,593,903	1,511,343
Deputy Executive Mayor	**36.2**	1,287,266	1,248,355
Speaker	**36.3**	1,285,270	1,226,446
Chief Whip	**36.4**	1,232,605	1,227,727
Executive Committee	**36.5**	12,829,983	13,307,402
All Other Councillors	**36.6**	61,078,137	57,791,718
Section 79 committee chairperson	**36.7**	1,346,110	440,977
Cell phone and Other Allowances		5,279,648	5,299,409
Total		**85,932,922**	**82,053,377**

36.1 Executive Mayor

	2024/2025 R	2023/2024 R
Allowances and Service-Related Benefits		
Basic Salary	1,593,903	1,511,343
Cell phone Allowance		
Travelling Allowance		
Pension Fund Contributions		
Total	**1,593,903**	**1,511,343**

Notes to the Consolidated Annual Financial Statements (continued)

36.2 Deputy Executive Mayor

	2024/2025 R	2023/2024 R
Allowances and Service-Related Benefits		
Basic Salary	1,287,266	1,248,355
Cell phone Allowance		
Travelling Allowance		
Pension Fund Contributions		
Total	**1,287,266**	**1,248,355**

36.3 Speaker

	2024/2025 R	2023/2024 R
Allowances and Service-Related Benefits		
Basic Salary	1,285,270	1,226,446
Cell phone Allowance		
Travelling Allowance		
Pension Fund Contributions		
Total	**1,285,270**	**1,226,446**

36.4 Chief Whip

	2024/2025 R	2023/2024 R
Allowances and Service-Related Benefits		
Basic Salary	1,232,605	1,227,727
Cell phone Allowance		
Travelling Allowance		
Pension Fund Contributions		
Total	**1,232,605**	**1,227,727**

36.5 Executive Committee

	2024/2025 R	2023/2024 R
Allowances and Service-Related Benefits		
Basic Salary	12,829,983	13,307,402
Cell phone Allowance		
Housing Allowance		
Travelling Allowance		
Pension Fund Contributions		
Total	**12,829,983**	**13,307,402**

36.6 All Other Councillors

	2024/2025 R	2023/2024 R
Allowances and Service-Related Benefits		
Basic Salary	61,078,137	57,791,718
Cell phone Allowance		
Travelling Allowance		
Pension Fund Contributions		
Total	**61,078,137**	**57,791,718**

Notes to the Consolidated Annual Financial Statements (continued)

36.7 Section 79 committee chairperson

	2024/2025 R	2023/2024 R
Allowances and Service-Related Benefits		
Basic Salary	1,346,110	440,977
Cell phone Allowance		
Travelling Allowance		
Pension Fund Contributions		
Total	**1,346,110**	**440,977**

The Executive Mayor, Deputy Executive Mayor, Speaker, Mayoral Committee Members and Chief Whip are full-time. Each is provided with an office and secretarial support at the cost of the Council.

The Executive Mayor has the use of a Council owned vehicle for official duties driven by a chauffeur employed by the Council.

In accordance with the Councillors' remuneration package, the structure is an all-inclusive package, with the exception of a Telephone Allowance and a 3G Allowance. The package is within the upper limits of the framework as envisaged in section 219 of the Constitution.

37 Bulk Purchases

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Electricity: Eskom	6,500,312,179	5,635,672,552
Total	**6,500,312,179**	**5,635,672,552**

37.1 Electricity Losses

	2024/2025		2023/2024	
	KHW	R	KWH	R
Units Purchased	3,478,248,726	5,362,971,623	3,403,717,694	4,592,361,234
Units sold	2,545,739,593	3,879,299,145	2,514,894,135	3,395,660,814
Total Loss	**932,509,133**	**1,483,672,478**	**888,823,559**	**1,196,700,419**
Comprising of				
Technical losses	278,259,898	427,428,941	269,929,092	364,218,275
Non-technical losses	654,249,235	1,056,243,536	618,894,468	832,482,145
Total	**932,509,133**	**1,483,672,477**	**888,823,559**	**1,196,700,419**
Percentage Loss:				
Technical losses	8.00%	29.84%	8.00%	30.37%
Non-technical losses	18.81%	70.16%	18.34%	69.63%
Total	**26.81%**	**100.00%**	**26.34%**	**100.00%**

The NMBM suffered electricity losses of 26.81% amounting to total accumulative losses of R 1.48 billion (2024:26.34% amounting to R 1.20 billion). Various electricity management interventions are being implemented to curb these losses are being implemented.

The Electricity losses as defined above are separated between technical (8% amounting to R 427 million) and non-technical losses (18.81% amounting to R 1.06 billion). Technical losses are inherent losses in a distribution system and these includes copper losses, Iron losses and heat losses due to current flow. Non-Technical Losses can be attributed to theft that is illegal connections, meter tampering and non billed revenue due to faulty meters.

It must be further noted that the prescribed norms for electricty losses is +/- 10%.

Notes to the Consolidated Annual Financial Statements (continued)

38 Inventory Consumed

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Consumables	167,072,094	155,983,007
Finished Goods	15,573,439	13,709,141
Materials and Supplies	98,415,030	116,398,481
Water	345,663,458	292,234,924
Less Capitalisation of inventory consumed	-76,495,590	-60,637,376
Total	**550,228,431**	**517,688,177**

Refer Restatement Note 56.2.6

39 Debt Impairment

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Other Receivables from non-exchange revenue	**39.1**	532,783,953	324,837,201	532,783,953	324,837,201
Trade and Other Receivables from Exchange Transactions	**39.2**	3,289,550,991	924,823,657	3,289,550,991	924,823,657
MBDA		108,910	-502,578	0	0
Total		**3,822,443,854**	**1,249,158,280**	**3,822,334,944**	**1,249,660,858**

Refer Restatement Note 56.2.1

39.1 Other Receivables from non-exchange revenue

	2024/2025 R	2023/2024 R
Property Rates	413,415,065	215,312,827
Non Specific Accounts	-10,434,283	53,586,635
Traffic Fines	129,803,171	55,937,739
(Less Reversal)		
Total	**532,783,953**	**324,837,201**

39.2 Trade and Other Receivables from Exchange

	2024/2025 R	2023/2024 R
Electricity	128,701,147	53,105,595
Waste Management	161,195,606	-40,495,274
Waste Water Management	345,833,493	70,010,156
Water	2,564,980,428	883,315,815
Property Rental Debtors	14,904,293	14,000,050
Non Specific Accounts	73,936,024	-55,112,685
(Less Reversal)		
Total	**3,289,550,991**	**924,823,657**

40 Depreciation and Amortisation

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Municipality:					
Amortisation					
Intangible Assets	**13**	21,417,006	11,414,168	21,417,006	11,414,168
Depreciation					
Investment Property	**10**	4,084,681	4,154,602	4,084,681	4,154,602
Property, Plant and Equipment	**11**	928,923,278	1,032,094,637	928,923,278	1,032,094,637
Less Capitalisation of depreciation		-174,329,906	-161,864,966	-174,329,906	-161,864,966
MBDA:					
Amortisation					
Intangible Assets		394,258	358,563		
Depreciation					
Property, Plant and Equipment		3,071,583	1,719,070		
Total		**783,560,900**	**887,876,074**	**780,095,059**	**885,798,441**

Refer Restatement Note 56.2.2

Depreciation form part of the conversion costs, that is transferred to Water inventory, that determines the Water consumption (Inventory consumed) in terms of MSCOA.

Notes to the Consolidated Annual Financial Statements (continued)

41 Impairment losses

		Economic Entity and Municipality	
		2024/2025 R	2023/2024 R
Impairment Loss / Reversal Of Impairment			
Intangible Assets	**13**	0	0
Investment Property	**10**	0	0
Property, Plant and Equipment	**11**	8,889,977	0
Heritage Assets	**12**	0	0
Total		**8,889,977**	**0**

42 Interest

42.1 Interest Cost

		Economic Entity and Municipality	
		2024/2025 R	2023/2024 R
Borrowings	**14.1**	98,742,352	118,916,749
Interest - Unwinding of Discounts		-35,086,651	-11,565,701
Consumer Accounts	**15.0**	2,050,861	3,042,830
Total		**65,706,562**	**110,393,878**

Refer Restatement Note 56.2.7

43 Operating leases

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Computer Equipment	40,299	5,757
Furniture and Office Equipment	11,891,823	11,649,273
Transport Assets	0	3,818,285
Other Assets	29,224,018	19,004,504
Total	**41,156,140**	**34,477,819**

Refer Restatement Note 56.2.3

44 Contracted Services

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Consultants and Professional Services	**44.1**	189,469,961	176,837,321	189,469,961	176,837,321
Contractors	**44.2**	561,688,045	488,553,620	561,688,045	488,553,620
Outsourced Services	**44.3**	357,555,591	360,139,363	357,555,591	360,139,363
Less Capitalisation of contracted services		-49,067,030	-50,437,821	-49,067,030	-50,437,821
MBDA		16,809,114	12,741,835	0	0
Total		**1,076,455,681**	**987,834,318**	**1,059,646,567**	**975,092,483**

Refer Restatement Note 56.2.5

Notes to the Consolidated Annual Financial Statements (continued)

44.1 Consultants and Professional Services

	2024/2025 R	2023/2024 R
Business Advisory Services		
Audit Committee	815,535	1,075,812
Business and Financial Management	151,675	141,361
Commissions and Committees	174,637	949,582
Occupational Health and Safety	58,702	30,840
Project Management	25,640,293	18,349,964
Research and Advisory	4,253,170	4,425,471
Total Business and Advisory Services	**31,094,012**	**24,973,030**
Laboratory Services		
Roads	78,353	121,513
Water	133,440	109,800
Total Laboratory Services	**211,793**	**231,313**
Legal Costs		
Legal Advice and Litigation	84,709,141	84,463,927
Collection	51,810,950	33,727,060
Total Legal Services	**136,520,091**	**118,190,987**
Engineering Services		
Civil Engineering	9,380,665	8,525,354
Electrical Engineering	11,407,081	24,501,741
Structural Engineering	808,360	241,070
Total Engineering Services	**21,596,106**	**33,268,165**
Infrastructure and Planning Services		
Architectural Infrastructure and Planning	47,959	173,826
Total Infrastructure and Planning Services	**47,959**	**173,826**
Total Consultants and Professional Services	**189,469,961**	**176,837,321**

Notes to the Consolidated Annual Financial Statements (continued)

44.2 Contractors

	2024/2025 R	2023/2024 R
General Services		
Artists and Performers	623,039	1,507,661
Catering Services	1,509,850	1,425,577
Gardening Services	2,401,736	4,503,350
Gas	1,812,955	1,434,311
Management of Informal Settlements	8,015,049	5,618,032
Plants, Flowers and Other Decorations		1,321,584
Safeguard and Security	2,864,519	3,735,319
Sewerage Services	124,973,468	88,804,457
Sports and Recreation	155,962	1,449,555
Transportation	30,838,266	25,794,912
Other	1,477,320	1,281,672
Total General Services	**174,672,164**	**136,876,430**
Maintenance Services		
Maintenance of Buildings and Facilities	189,129,752	205,316,536
Maintenance of Equipment	193,957,083	142,504,844
Maintenance of Unspecified Assets	600	
Total Maintenance Services	**383,087,435**	**347,821,380**
Trading Services		
Prepaid Electricity Vendors	3,928,446	3,855,810
Prepaid Water Vendors		
Total Trading Services	**3,928,446**	**3,855,810**
Total Contractor	**561,688,045**	**488,553,620**

44.3 Outsourced Services

	2024/2025 R	2023/2024 R
Business and Advisory Services		
Communications	2,243,737	3,143,374
Project Management	154,426,888	165,920,784
Research and Advisory	1,100,209	2,117,344
Other	1,589,685	2,485,539
Total Business and Advisory Services	**159,360,519**	**173,667,041**
General Services		
Alien Vegetation Control	1,365,318	9,882,481
Burial Services	2,417,323	2,169,390
Clearing and Grass Cutting Services	28,509,777	33,433,216
Drivers Licence Cards	3,382,622	3,993,213
Hygiene Services	16,259,794	16,472,146
Meter Management	12,999,345	12,491,096
Printing Services	1,861,398	3,670,540
Security Services	88,738,343	70,839,433
Other	5,198,127	2,855,284
Total General Services	**160,732,047**	**155,806,799**
Trading Services		
Electrical	35,942,139	29,849,952
Waste Water Management	546,246	196,896
Waste Management	974,640	618,675
Total Trading Services	**37,463,025**	**30,665,523**
Total Outsourced Services	**357,555,591**	**360,139,363**

Notes to the Consolidated Annual Financial Statements (continued)

45 Transfers and Subsidies

		Economic Entity		Municipality	
		2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Operational					
Allocations In-kind	**45.1**	0	0	0	0
Monetary Allocations	**45.2**	78,167,628	70,468,619	163,333,107	134,672,142
Total Transfers and Subsidies: Operational		**78,167,628**	**70,468,619**	**163,333,107**	**134,672,142**
Capital					
Allocations In-kind	**45.3**	0	0	0	0
Monetary Allocations	**45.4**	2,891,478	18,049,522	69,228,781	76,407,191
Total Transfers and Subsidies: Capital		**2,891,478**	**18,049,522**	**69,228,781**	**76,407,191**
Total		**81,059,106**	**88,518,141**	**232,561,888**	**211,079,333**

Refer Restatement Note 56.2.4

45.1 Allocations In-kind: Operational

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Private Enterprises	0	0	0	0
Public Corporations	0	0	0	0
Total	**0**	**0**	**0**	**0**

45.2 Monetary Allocations: Operational

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Departmental Agencies and Accounts	102,504,205	98,884,449	102,504,205	98,884,449
Households	121,404	58,950	121,404	58,950
Non-profit Institutions	60,777,062	35,659,179	60,777,062	35,659,179
Private Enterprises	-69,564	69,564	-69,564	69,564
MBDA	-85,165,479	-64,203,523	0	0
Total	**78,167,628**	**70,468,619**	**163,333,107**	**134,672,142**

45.3 Allocations In-kind: Capital

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Private Enterprises	0	0	0	0
Provincial Government	0	0	0	0
Public Corporations	0	0	0	0
Total	**0**	**0**	**0**	**0**

45.4 Monetary Allocations: Capital

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Departmental Agencies and Accounts	69,228,781	76,407,191	69,228,781	76,407,191
MBDA	-66,337,303	-58,357,669	0	0
Total	**2,891,478**	**18,049,522**	**69,228,781**	**76,407,191**

Notes to the Consolidated Annual Financial Statements (continued)

46 Irrecoverable Debt Written Off

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Electricity	5,046,001	13,728,056
Fines, Penalties and Forfeits	-1,429	-1,059
Waste Management	23,266,219	165,400,682
Waste Water Management	45,942,947	262,307,967
Water	242,982,945	1,909,619,165
Property Rates		5,357,134
Service Charges	113,439,685	481,609,155
Total	**430,676,368**	**2,838,021,100**

Refer Restatement Note 56.2.1

47 Operational Costs

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Advertising, Publicity and Marketing	14,309,209	6,249,097	14,309,209	6,249,097
Assets less than the Capitalisation Threshold	12,430,954	13,476,334	12,430,954	13,476,334
Bank Charges, Facility and Card Fees	5,634,823	6,055,835	5,634,823	6,055,835
Bursaries (Employees)	1,769,525	1,642,147	1,769,525	1,642,147
Commission	11,883,889	12,483,650	11,883,889	12,483,650
Communication	36,697,289	35,619,044	36,697,289	35,619,044
External Audit Fees	33,421,848	27,768,485	33,421,848	27,768,485
External Computer Service	87,176,327	82,913,691	87,176,327	82,913,691
Fines and Penalties	12,364,650	11,732,067	12,364,650	11,732,067
Hire Charges	221,161,375	217,413,499	221,161,375	217,413,499
Insurance Underwriting	27,989,299	28,060,115	27,989,299	28,060,115
Intercompany / Parent-subsidiary	7,495,277	6,356,534	7,495,277	6,356,534
Learnerships and Internships	5,073,237	7,100,719	5,073,237	7,100,719
Levies Paid - Water Resource Management Charges	5,537,451	7,434,184	5,537,451	7,434,184
Licences	7,022,293	6,520,589	7,022,293	6,520,589
Management Fee	13,562,554	3,273,399	13,562,554	3,273,399
Municipal Services	88,460,190	67,235,259	88,460,190	67,235,259
Registration Fees	2,197,766	2,373,779	2,197,766	2,373,779
Rewards Incentives	2,918,731	4,038,773	2,918,731	4,038,773
Skills Development Fund Levy	34,975,259	33,859,525	34,975,259	33,859,525
Transport Provided as Part of Departmental Activities	3,621,913	5,171,609	3,621,913	5,171,609
Travel and Subsistence	6,885,903	7,253,246	6,885,903	7,253,246
Uniform and Protective Clothing	12,184,577	13,693,282	12,184,577	13,693,282
Ward Committees	18,977,567	45,026,170	18,977,567	45,026,170
Workmen's Compensation Fund	11,372,322	10,611,442	11,372,322	10,611,442
Other	7,212,340	5,552,081	7,212,340	5,552,081
Less Capitalisation of operational cost	-90,167,896	-74,059,892	-90,167,896	-74,059,892
MBDA	70,826,658	69,676,200	0	0
Total	**672,995,330**	**664,530,863**	**602,168,672**	**594,854,663**

Refer Restatement Note 56.2.3

Notes to the Consolidated Annual Financial Statements (continued)

48 Net Cash from/(used) Operating Activities

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Surplus/(Deficit) After Capital Transfers and Contributions	**-130,618,247**	**68,101,212**	**-150,043,159**	**61,832,811**
Adjusted for:				
Depreciation and Amortisation	783,560,900	887,876,074	780,095,059	885,798,441
Impairment losses	8,889,977	0	8,889,977	0
(Gains)/ Loss on property, plant and equipment	-35,404	1,699,580	0	1,738,710
Fair value adjustments	-317,122	-923,542	-317,122	-923,542
Non-cash movements	-5,563,434	12,383,321	-5,563,434	12,383,321
Irrecoverable debts written off	430,676,368	2,838,021,100	430,676,368	2,838,021,100
Impairment of Receivables	3,885,933,750	1,249,660,858	3,885,933,750	1,249,660,858
Changes in employee benefits	81,204,406	22,529,668	81,204,406	22,529,668
Changes in provisions	87,803	-1,799,315	-553,777	0
Operating Surplus before working capital changes	**5,053,818,997**	**5,077,548,956**	**5,030,322,068**	**5,071,041,367**
Movement in Working Capital				
(Increase) / Decrease in Inventory	-49,851,422	23,496,535	-49,461,807	23,478,097
(Increase) / Decrease in Trade Receivables	-4,315,954,533	-3,859,546,319	-4,259,997,508	-3,865,831,220
(Increase) / Decrease in Other Receivables	-85,277,724	23,717,633	-85,276,364	23,719,633
(Decrease) / Increase in VAT	-148,654,597	-292,623,242	-158,396,318	-289,244,181
Increase / (Decrease) in Trade Payables	303,681,866	23,044,281	292,268,583	18,248,809
Increase / (Decrease) in Consumer Deposits	-857,216	1,671,401	-884,216	1,659,511
(Increase) / Decrease in Non-Current Receivables	-10,507,050	-14,615,024	-10,507,050	-14,615,024
(Decrease) / Increase in Transfers and Subsidies	110,909,414	157,497,894	125,010,249	142,007,842
Movement in Working Capital	**-4,196,511,262**	**-3,937,356,841**	**-4,147,244,431**	**-3,960,576,533**
Net Cash Flows From Operating Activities	**857,307,735**	**1,140,192,115**	**883,077,637**	**1,110,464,834**

Notes to the Consolidated Annual Financial Statements (continued)

49 Contingent Liabilities

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Various claims arising from alleged negligence by the Municipality due to damages sustained by the Plaintiffs.	287,597,459	242,453,575
Various claims due to municipal administrative matters that are under dispute or investigation.	6,811,031	5,878,566
Various claims by current or terminated employees due to alleged unfair labour practices.	418,003	686,383
Various claims due to supply chain related issues or creditor payment related matters.	259,717,835	241,913,630
Total	**554,544,328**	**490,932,154**

50 Contingent Assets

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Various claims due to supply chain related issues or creditor payment related matters.	150,094,889	237,083,972
Total	**150,094,889**	**237,083,972**

51 Related Party Disclosures

51.1 Nature of Related Party Relationships

Related Party	Nature of Relationship
Mandela Bay Development Agency (MBDA)	Solely-Controlled Entity.
Senior Management (NMBM's Sec 57 employees and Senior Management and Directors of MBDA - Refer note 35 for details)	Key management personnel
Councillors (Refer note 36 for details)	Key management personnel
Suppliers in which close family members of employees, councillors/ directors or mayor have an interest.	

51.2 Related Party Transactions

		Economic Entity and Municipality	
Entity	**Nature of Transaction**	**2024/2025 R**	**2023/2024 R**
Revenue			
MBDA	Transfers and Subsidies	45,270,078	51,897,737
MBDA (Administration of Stadium)	Stadium events	76,554,329	48,197,290
Senior Management (Sec 57 employees - Refer note 35 for details)		0	0
Councillors (Refer note 36 for details)		0	0
Suppliers in which close family members of employees, councillors/ directors or mayor have an interest.		0	0
Expenditure			
MBDA	Transfers and Subsidies	139,405,883	135,345,516
MBDA (Administration of Stadium)	Stadium events	91,420,276	51,332,044
Senior Management (Sec 57 employees - Refer note 35 for details)			
Councillors (Refer note 36 for details)			
Suppliers in which close family members of employees, councillors/ directors or mayor have an interest.		85,827,368	4,393,261

51.3 Related Party Balances Outstanding

	2024/2025 R	2023/2024 R
Receivables		
MBDA	99,182,895	111,615,592
MBDA (Administration of Stadium)	33,194,303	18,571,027
Payables		
MBDA		
MBDA (Administration of Stadium)	79,222,547	84,858,039

Although a related party relationship does exist, the transactions were made in the ordinary course of business and the related party transaction disclosure is not required in terms of GRAP 20. However these amounts have been included as the additional disclosure is required by the MFMA. Of the above amount there is a balance due to NMBM.

Further note that NMBM and MBDA have been ordered by the Court on 7 July 2025 (Case Number 2865/2025) to terminate the SLA between the two parties for the management of the NMBM Stadium by the MBDA. Both parties are given a period of 90 Days to wind-up or dissolve the stadium management arrangement, allowing the NMBM to find another party (externally / internally) to manage all the stadium related affairs. During this 90 Day period all financial related issues will be further scrutinised to ensure that no other party is indebted to the other in anyway. This procedure should be concluded on or before end October 2025 with a proper report tabled to structures of Council. [A Court Order is available on request].

52 Contributions to organised local government

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Amount paid to organised local government - SALGA	20,968,704	19,894,406
Amounts due at reporting date	0	0

Notes to the Consolidated Annual Financial Statements (continued)

53 Adjusting/ Non-adjusting Events after the Reporting Date

Municipality

53.1. To ensure continuity of the RBIG Project whose Implementing Agent is Coega Development Corporation (CDC) an amount of around R34 million is required to be paid as a pre-payment / deposit to enable the acquisition or manufacturing of pipes required for the East to West Project. The National Transferring Officers (i.e. National Treasury and Department of Water & Sanitation) have advised on after 30 June 2025 that NMBM will have to accommodate this requirement out of its own financial resources and claim it when all items are received from the grant funding.

53.2. A municipal building situated in the area of Dispatch partially caught fire in around July 2025 storing some items to be disposed off and be written off from the Asset Register. This situation also led to vandals using the unfortunate opportunity to further vandalise the property to an extent that the management was left without an option but to dispose off items that could be saved from the vandals, more especially the metallic items, prior the building could be further damaged.

MBDA

53.3 On 4th July 2025, the Nelson Mandela Bay Municipality (NMBM) announced that it would take over the management of the Nelson Mandela Bay Stadium (NMBS) with immediate effect. The Mandela Bay Development Agency challenged this declaration in court. The matter was finalised on 9th July 2025, with the court ruling that operational managment of the NMBS be returned to the NMBM 90 days from the judgement date being 08 October 2025. This represents a non-adjusting post balance sheet event and no adjustment has been made to the reported amounts in the financial statements.

54 Principal-agent Arrangements

54.1 Municipality acting as the principal

	2024/2025 R	2023/2024 R
Municipal accounts:		
Fee paid as commission to the agent	**3,695,614**	**4,416,779**

The Municipality has service providers who serve as a third-party agents for the payment of the Municipality's municipal accounts. All payments are paid into the third-party agent's bank account, and are then transferred to the Municipality. The agent invoices the Municipality for commission payable.

The Agents are responsible for all the functions relating to the receipting of municipal accounts as set out in the SLA's; paragraph 4 (CiggiCell).

	2024/2025 R	2023/2024 R
Prepaid electricity		
Fee paid as commission to the agent	**7,788,028**	**8,038,079**

Contour Technology serve as an agent for the Municipality in the third-party sale of prepaid electricity. All payments are paid into the third-party agent's bank account, and are then transferred to the Municipality. The agent invoices the Municipality for commission payable.

The Agent is responsible for all the functions relating to the prepaid electricity as set out in the SLA; paragraph 4.

MBDA (Administration of Stadium)		
Fee paid as commission to the agent	**0**	**0**

NMBM and MBDA entered into a formal agreement, with clauses 10 and 11 clearly defining the respective rights and obligations of both parties. As per clause 3.2, it grants MBDA autonomy to manage the day to day operations of the stadium. All significant decisions still remain within the powers of NMBM, therefore MBDA doesn not have the power to determine significant terms and conditions of any transaction.

To date no management fee has been paid to MBDA.

Coega Development Corporation (Pty) Ltd (CDC)		
Fee paid as commission to the agent	**4,640,974**	**0**

NMBM and CDC entered into a formal agreement, with Annexure of the agreement, clearly defining the respective rights and obligations of both parties. This agreement relates to projects pertaining to water and sanitation, where CDC has been appointed as an implementing agent to provide preparation, packaging and implementation services. CDC, does not have the power to determine significant terms and conditions of any transaction. The CDC earns a management fee of 4.5% and a success fee of 1% contingent upon securing funding and implementing projects for NMBM.

54.2 Municipality acting as the agent

	2024/2025 R	2023/2024 R
Agent for the Eastern Cape Department of Transport:		
Revenue received or to be received on behalf of the principal	3,382,622	3,993,213
Revenue paid to the principal	-3,382,622	-3,993,213
No Receivables held on behalf of the principal		
No Payables held on behalf of the principal		

The Municipality acts as an agent for the Department of Transport, where it provides drivers testing and licences on behalf of the Department of Transport.

In terms of the Road Traffic Act 1996 ("NTRA"), the Department is responsible for the overall administration and management of road traffic matters. No commission received as the Municipality recognises their own revenue and pay over only the portion relating to the issue of the driving licence and card production fee.

The Municipality is responsible for all the functions relating to the production of the learners and drivers licences as set out in the SLA; paragraph 5.3.

No resources are held on behalf of the Principal, therefore no assets have been recognised. No liabilities incurred on behalf of the Principal.

55 Change in Accounting Policy

There were no Accounting Policy changes during the year

Notes to the Consolidated Annual Financial Statements (continued)

56 Correction of Error

	2023/2024 R
56.1 Accumulated Surplus	
Balance as per Audited financial statements (as previously reported)	**21,041,798,040**
MBDA's Balance	37,888,041
Transfer to Trade and Other Payables from Exchange Transactions	-5,493,417
Transfer from Trade and Other Receivables from Exchange Transactions	8,973,660
	3,480,243

The effect of the error on the individual line items in the financial statements is as follows:

		2023/2024 R
Surplus/ (Deficit) for the year		
Amount as per audited financial statements (as previously reported)		**-27,196,398**
Net effect on surplus/ (deficit)		**89,029,207**
Service Charges - Electricity	**56.1.1**	8,490,149
Service Charges - Water	**56.1.1**	-46,804
Interest earned from external investments	**56.1.2**	-16,776,055
Transfers and Subsidies	**56.1.3**	306,433
Interest earned from receivables	**56.1.4**	2,001,194
Debt Impairment	**56.2.1**	-588,047,544
Irrecoverable debts written off	**56.2.1**	701,359,102
Operational Costs	**56.2.3**	-16,311,802
Operating leases	**56.2.3**	-1,258,506
Transfers and Subsidies	**56.2.4**	-905,019
Contracted services	**56.2.5**	-5,950,689
Inventory consumed	**56.2.6**	-5,396,953
Interest	**56.2.7**	11,565,701
Restated surplus for 2023/24		**61,832,809**
MBDA's Profit		6,268,403
Restated consolidated surplus for 2023/24		**68,101,212**
Restated Balance as at 30 June 2024		**21,178,463,934**

	2023/2024 R
56.1.1 Service Charges	
Income as per Audited financial statements (as previously reported)	**9,103,664,493**
Split into the following revenue categories in terms of MSCOA specimen:	
Services Charges - Exchange Transactions	
- Service Charges - Electricity	4,895,501,825
- Service Charges - Water	2,839,723,226
- Service Charges - Waste Water Management	604,131,640
- Service Charges - Waste Management	290,782,750
	8,630,139,441
Services Charges - Non-Exchange Transactions	
- Service Charges - Availability Charges	473,525,052
	9,103,664,493
Service Charges - Electricity	
As above	4,895,501,825
Transfer to Trade and other receivables from exchange	8,496,151
Transfer to Trade and other payables from exchange transactions	-6,002
	4,903,991,974
MBDA's balance	-1,405,668
	4,902,586,306
Income not previously accrued for.	
The main restatement is due to changes in the format of the new mSCOA financial statements.	
Service Charges - Water	
As above	2,839,723,226
Transfer to Trade and other payables from exchange transactions	-46,804
	2,839,676,422
Income not previously accrued for.	
56.1.2 Interest earned from external investments	
Income as per Audited financial statements (as previously reported)	**382,196,734**
Split into the following revenue categories in terms of MSCOA specimen:	
- Interest earned from external investments	381,103,407
- Dividends	1,093,327
	382,196,734
Interest earned from external investments	
As above	381,103,407
Transfer to Trade and other receivables from exchange	-16,776,055
	364,327,352
MBDA's Balance	3,573,662
	367,901,014
Income previously incorrectly accrued for.	
The main restatement is due to changes in the format of the new mSCOA financial statements.	
56.1.3 Transfers and Subsidies	
Income as per Audited financial statements (as previously reported)	**2,843,620,318**
Split into the following revenue categories in terms of MSCOA specimen:	
- Transfers and Subsidies - Operational	1,711,565,139
- Transfers and Subsidies - Capital	1,132,055,179
	2,843,620,318
Transfers and Subsidies - Operational	
As above	1,711,565,139
Transfer from Trade and other payables from non-exchange transactions	306,433
	1,711,871,572
MBDA's balance	1,025,855
	1,712,897,427
Income not previously accrued for.	
The main restatement is due to changes in the format of the new mSCOA financial statements.	
Transfers and Subsidies - Capital - split	
- Exchange transactions	1,083,354,442
- Non-Exchange transctions	48,700,737
	1,132,055,179
The R48 million relates to electricity funded projects that was previously incorrectly included as a Non-Exchange transaction.	
56.1.4 Interest earned from receivables	
Income as per Audited financial statements (as previously reported)	**1,009,287,136**
Transfer to Irrecoverable debts written off	2,001,194
	1,011,288,330
	4,200,993,516
Income not previously accrued for.	
The main restatement is due to changes in the format of the new mSCOA financial statements.	

Notes to the Consolidated Annual Financial Statements (continued)

56 Correction of Error (continued)

	2023/2024 R
56.2.1 Debt Impairment	
Expenditure as per Audited financial statements (as previously reported) - Receivables	4,145,055,777
Expenditure as per Audited financial statements (as previously reported) - Other	55,937,739
	4,200,993,516
Split into the following expenditure categories in terms of MSCOA specimen:	
- Debt Impairment	661,586,128
- Irrecoverable debts written off	3,539,407,388
Debt Impairment	
As above	**661,586,128**
Trade Receivables - Non-Exchange Transactions and Other Receivables - Non-Exchange Transactions	-1,526,050
Transfer from Irrecoverable debts written off	27,186
Transfer from Trade Receivables - Exchange Transactions and Other Receivables - Exchange Transactions	589,573,594
	1,249,660,858
MBDA's Balance	-502,578
	1,249,158,280
Irrecoverable debts written off	
As above	**3,539,407,388**
Transfer to Trade Receivables - Exchange Transactions and Other Receivables - Exchange Transactions	-649,773,660
Transfer to Trade Receivables - Non-Exchange Transactions and Other Receivables	-53,586,636
Transfer to Debt Impairment	-27,186
Transfer from Interest earned from Receivables	2,001,194
	2,838,021,100
The adjusments relate to transactions that was previously incorrectly processed/ included and now corrected.	
The main restatement is due to changes in the format of the new mSCOA financial statements.	
56.2.2 Depreciation and Amortisation	
Expenditure as per Audited financial statements (as previously reported) - Depreciation	874,384,274
Expenditure as per Audited financial statements (as previously reported) - Amortisation	11,414,168
	885,798,442
MBDA's balance	2,077,632
	887,876,074
Grouped as one category in terms of MSCOA specimen:	
Depreciation and Amortisation	1,047,663,408
Less Capitalisation of depreciation	-161,864,966
	885,798,442
The main restatement is due to changes in the format of the new mSCOA financial statements.	
56.2.3 Operational Costs	
Expenditure as per Audited financial statements (as previously reported)	**611,762,173**
Split into the following expenditure categories in terms of MSCOA specimen:	
- Operational Costs	578,542,861
- Operating Leases	33,219,313
	611,762,174
Operational Costs	
As above	**578,542,861**
Transfer from Trade and other payables from exchange transactions	16,311,802
	594,854,663
MBDA's Balance	69,676,200
	664,530,863
Operating leases	
As above	**33,219,313**
Transfer from Trade and other payables from exchange transactions	1,258,506
	34,477,819
Expenses not previously accrued for.	
The main restatement is due to changes in the format of the new mSCOA financial statements.	
56.2.4 Transfers and Subsidies	
Expenditure as per Audited financial statements (as previously reported)	210,174,314
Transactions	905,019
	211,079,333
MBDA's Balance	-122,561,192
	88,518,141
Expenses not previously accrued for.	
56.2.5 Contracted services	
Expenditure as per Audited financial statements (as previously reported)	**969,141,794**
Transfer from Trade and other payables from exchange transactions	5,950,689
	975,092,483
MBDA's Balance	12,741,835
	987,834,318
Expenses not previously accrued for.	
56.2.6 Inventory consumed	
Expenditure as per Audited financial statements (as previously reported)	**512,291,224**
Transfer from Trade and other payables from exchange transactions	5,396,953
	517,688,177
Expenses not previously accrued for.	
56.2.7 Interest	
Expenditure as per Audited financial statements (as previously reported)	**121,959,579**
Transfer to Non-Current Provisions	-11,565,701
	110,393,878
Expenses not previously accrued for.	
56.3.1 Call Deposits and Investments	
Balance as per Audited financial statements (as previously reported) - Call Deposits and Investments	3,403,954,248
Balance as per Audited financial statements (as previously reported) - Call Deposits and Investments - Othe	3,311,165
	3,407,265,413
Grouped as one category in terms of MSCOA specimen:	
- Call Deposits and Investments	**3,407,265,413**
The main restatement is due to changes in the format of the new mSCOA financial statements.	

Notes to the Consolidated Annual Financial Statements (continued)

56 Correction of Error (continued)

	2023/2024 R
56.3.2 Trade Receivables - Exchange Transactions and Other Receivables - Exchange Transactions	
Balance as per Audited financial statements (as previously reported) - Trade Receivables	2,988,562,735
Balance as per Audited financial statements (as previously reported) - Other Receivables	297,992,012
	3,286,554,747
Transfer to Receivables from non-exchange transactions	-20,298,638
Transfer from Receivables from non-exchange transactions	129,651,263
Grouped as one category in terms of MSCOA specimen:	
- Trade and other receivables from exchange transactions	**3,395,907,372**
Trading Service and Consumer Service Debtors	
Transfer from Accumulated Surplus	8,973,660
Transfer from VAT Receivable	3,338,293
Transfer from Irrecoverable debts written off	649,773,660
Transfer from Service Charges - Electricity	8,496,151
Related Parties	
Transfer to Transfers and subsidies	-905,019
Other Receivables	
Transfer to Interest earned from external investments	-16,776,055
Transfer from VAT Receivable	2,238,693,284
Transfer from Debt impairment	-589,573,594
Transfer from Trade and Other Payables from exchange transactions	4,506,267
Accrued Income: Market - Gross amount	-29,826,073
Accrued Income: Market - Impairment	29,826,073
	5,702,434,019
MBDA's balance	-58,319,217
	5,644,114,802
The main restatement is due to changes in the format of the new mSCOA financial statements.	
The adjusments relate to transactions that was previously incorrectly processed/ included and now corrected.	
An outstanding amount of R29 826 073 for Market that relates to the 2013 financial year that has been reversed because it does not meet the recognition criteria of an asset in terms of GRAP.	
56.3.3 Trade Receivables - Non-Exchange Transactions and Other Receivables - Non-Exchange Transactions	
Balance as per Audited financial statements (as previously reported) - Trade Receivables	383,814,409
Balance as per Audited financial statements (as previously reported) - Other Receivables	0
	383,814,409
Transfer from Trade and Other Receivables from exchange transactions	20,298,638
Transfer to Trade and Other Receivables from exchange transactions	-129,651,263
Grouped as one category in terms of MSCOA specimen:	
- Receivables from non-exchange transactions	**274,461,784**
Transfer from Debt impairment	1,526,050
Transfer from Irrecoverable debts written off	53,586,636
	329,574,470
The main restatement is due to changes in the format of the new mSCOA financial statements.	
56.3.4 Current Provisions	
Balance as per Audited financial statements (as previously reported) - Employee Benefits	598,896,507
Balance as per Audited financial statements (as previously reported) - Current Provisions - Other	2,082,227
Transfer to Defined Benefit Obligations - Current	109,057,453
Current Provisions	**491,921,281**
Transfer from Non-Current Provisions	17,945,352
	509,866,633
MBDA's Balance	4,871,480
	514,738,113
The main restatement is due to changes in the format of the new mSCOA financial statements.	
The adjusments relate to transactions that was previously incorrectly processed/ included and now corrected.	
56.3.5 Non-Current Provisions - Employee Benefits	
Balance as per Audited financial statements (as previously reported)	2,100,340,001
Transfer to Defined Benefit Obligations - Non-Current	1,451,239,999
Non-Current Provisions	**649,100,002**
Balance as per Audited financial statements (as previously reported)	801,101,837
Non-Current Provisions	**1,450,201,839**
Transfer to Property Plant and Equipment	-117,711,827
Transfer to Current Provisions	-17,945,352
Transfer to Interest	-11,565,701
	1,302,978,959
The main restatement is due to changes in the format of the new mSCOA financial statements.	
The adjusments relate to transactions that was previously incorrectly processed/ included and now corrected.	
56.3.6 Trade and Other Payables from exchange transactions	
Balance as per Audited financial statements (as previously reported)	2,303,486,661
Transfer from Property, plant and equipment	570,305
Transfer to Accumulated Surplus	5,493,417
Transfer from VAT Receivable	5,224,090
Transfer from Service charges - Electricity	52,805
Transfer from Contracted Services	5,950,689
Transfer from Inventory consumed	5,396,953
Transfer from Operational costs	17,570,308
	2,343,745,228
VAT Payable	
Transfer from VAT Receivable	2,091,632,104
Transfer to Trade and other receivables from exchange transactions	2,620,471
	4,437,997,803
MBDA's balance	16,367,391
	4,454,365,194
The main restatement is due to changes in the format of the new mSCOA financial statements.	
Expenses not previously accrued for.	

Notes to the Consolidated Annual Financial Statements (continued)

56 Correction of Error (continued)

	2023/2024 R
56.3.7 VAT Receivable	
Balance as per Audited financial statements (as previously reported)	176,835,958
Transfer to Trade and other receivables from exchange transactions	-2,238,693,284
Transfer to Trade and other payables from exchange transactions	2,091,632,104
	29,774,778
MBDA's balance	6,111,563
	35,886,341
The main restatement is due to changes in the format of the new mSCOA financial statements.	
VAT accrual	2,303,477,867
Transfer from Trade and Other Payables from exchange transactions	639,572
	2,304,117,439
The main restatement is due to changes in the format of the new mSCOA financial statements.	
56.3.8 Trade and other payables from non-exchange transactions (previous Transfers and Subsidies)	
Balance as per Audited financial statements (as previously reported)	327,574,426
Transfer from Transfers and Subsidies - Operational	-306,433
	327,267,993
MBDA's balance	8,823,076
	336,091,069
Expenses not previously accrued for.	
56.3.9 Non-Current Trade and Other Receivables from Exchange transactions	
Balance as per Audited financial statements (as previously reported)	81,429,224
Transfer from Non-Current Receivables from Non-Exchange Transactions	166,576
	81,595,800
The main restatement is due to changes in the format of the new mSCOA financial statements.	
56.3.10 Non-Current Receivables from Non-Exchange Transactions	
Balance as per Audited financial statements (as previously reported)	54,153,058
Transfer to Non-Current Trade and Other Receivables from Exchange transactions	-166,576
	53,986,482
The main restatement is due to changes in the format of the new mSCOA financial statements.	
56.3.11 Property, Plant and Equipment	
Balance as per Audited financial statements (as previously reported)	19,568,161,988
Transfer to Trade and other payables from exchange transactions	570,305
Transfer to Non-Current Provisions	-117,711,827
	19,451,020,466
The adjusments relate to transactions that was previously incorrectly processed/ included and now corrected.	
56.3.12 Non-Current-Trade and other payables from exchange transactions	
MBDA's balance	**4,237,413**
The adjusments relate to transactions that was previously incorrectly processed/ included and now corrected.	

57.1 Change in Estimate

There were no changes.

57.2 Other Information

Information not available (Limitation of Scope)

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening Balance - previously stated	2,607,339,800	2,604,573,664	2,607,339,800	2,604,573,664
Restatement	472,274	0	472,274	0
Restate Opening Balance	**2,607,812,074**	**2,607,812,074**	**2,607,812,074**	**2,604,573,664**
Incurred - Current year - Relating to prior year Tenders	930,766	2,766,136	930,766	2,766,136
Total	**2,608,742,840**	**2,608,742,840**	**2,608,742,840**	**2,607,339,800**
Total amount approved by Council in respect of all cases	**0**	**0**	**0**	**0**

This section of the note has not been included in the Irregular expense calculation, because it is impracticable in terms of GRAP 1 to determine whether the tender files are indeed Irregular or Regular as described below:

Section 44.2.6 of this disclosure note represents expenditure incurred on SCM / Tender files that were declared by Internal Audit Unit in around 2014/15 and 2015/16 to be a LIMITATION OF SCOPE as the AG could not be provided with the said files. The expenditure referred to dates back to around 2003 financial year. As the expenditure on the affected SCM / Tender Files continued to the 2016/17 financial year the actuals have been extended to include the reported financial year. Detailed reports dealing with these files were submitted to Council structures starting from the MPAC Sub Committee dated 31 August 2017, whereafter the note will be amended only after Council approves the recommendation/s on how to deal with these matters. This effectively means that this expenditure is historic or relates to historic financial years.

Notes to the Consolidated Annual Financial Statements (continued)

58 Unauthorised, Irregular, Fruitless and Wasteful

58.1 Unauthorised Expenditure

	Economic Entity and Municipality	
	2024/2025 R	2023/2024 R
Opening balance as previously reported	**1,450,589,242**	**74,174,996**
Add: Expenditure identified - current year	1,649,234,848	1,441,693,865
Add: Expenditure identified - prior year		
Less: Approved by Council	0	-65,279,619
Closing balance	**3,099,824,090**	**1,450,589,242**
The over expenditure incurred by municipal departments during the year is attributable to the following categories		
Non-cash	1,630,812,572	1,325,258,670
Cash	18,422,276	116,435,195
Analysed as follows: non-cash		
Impairment allowance	1,630,812,572	1,325,258,670
Analysed as follows: cash		
Contracted services	18,422,276	116,435,195
Unauthorised expenditure: Budget overspending – per municipal department		
Water	1,563,954,001	868,872,935
Office of Executive Mayor	0	116,435,195
Budget and Treasury	66,858,571	456,385,735
Mandela Bay Stadium	18,422,276	0
Total	1,649,234,848	1,441,693,865

The total actual expenditure, amounted to **R20 010 290 969,** compared to the approved adjustments budget of **R19 920 395 505.** The actual expenditure was thus **R89 895 464** above the approved adjustments budget.

The total actual expenditure per budget vote exceeded the approved adjustments budget **R1 649 234 848**

Notes to the Consolidated Annual Financial Statements (continued)

58.2 Irregular Expenditure

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening balance as previously reported	22,199,552,051	20,649,309,263	22,230,353,182	20,648,391,109
Restatements	-31,809,591	0	-31,809,591	0
Opening balance as restated	**22,167,742,460**	**20,649,309,263**	**22,198,543,591**	**20,648,391,109**
Add: Irregular Expenditure - current period	1,199,644,709	854,218,239	1,199,281,758	889,652,633
Add: Irregular Expenditure - prior period	881,776,581	696,208,150	879,337,414	692,309,440
Less: Amount recoverable - current period	0	0	0	0
Less: Amount recoverable - prior period	0	0	0	0
Less: Amount written off - current period	-344,747	0	0	0
Less: Amount written off - prior period	-3,447,627	-183,601	0	0
Closing balance	**24,245,371,376**	**22,199,552,051**	**24,277,162,763**	**22,230,353,182**
Cases under investigations:				
1. Breach of the Supply Chain Management policy A breach occurred as certain contracts were awarded to persons in the service of the state where he/she may have a significant influence over the financial or operating policies of the entity.	31,545,411	94,107,866	31,545,411	113,450,746
2. Breach of the Supply Chain Management policy A breach occurred as certain contracts were awarded to persons in the service of the state (certain officials and family of officials) where he/she may have a significant influence over the financial or operating policies of the entity.	51,086,469	59,414,201	51,086,469	75,596,021
3. SCM Deviations Some of the deviations relating to the tender process appear to be made where improper planning was conducted and expenditure were incurred before the deviation was approved and therefore considered to be irregular.				
- Relating to current year	1,115,780,867	511,789,214	1,115,762,663	511,789,214
- Relating to prior year	498,031,660	432,636,271	498,031,660	432,636,271
4. Non-compliance with regards to the Formal Bid and Deviation process				
Incurred - Current year - Relating to current year Tenders	887,215	188,816,652	887,215	188,816,652
Incurred - Current year - Relating to prior year Tenders	381,305,754	263,388,278	381,305,754	259,673,169
5. MBDA			0	0
Incurred - Current period	344,747	90,306		
Incurred - Prior period	2,439,167	183,601		
Total	**2,081,421,290**	**1,550,426,389**	**2,078,619,172**	**1,581,962,073**
Amount Written off - Current period	**-344,747**	**0**	**0**	**0**
Amount Written off - Prior period	**-3,447,627**	**-183,601**	**0**	**0**

Notes to the Consolidated Annual Financial Statements (continued)

58.3 Fruitless and Wasteful Expenditure

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Opening balance as previously reported	**705,408,948**	**722,444,485**	**705,311,906**	**722,347,443**
Restatement	0	0	**0**	**0**
Opening balance as restated	**705,408,948**	**722,444,485**	**705,311,906**	**722,347,443**
Add: Irregular Expenditure - current	4,720,492	17,079,185	4,716,376	17,079,185
Add: Irregular Expenditure - prior period		0		0
Less: Amount written off - prior period	0	-34,114,722	0	-34,114,722
Closing balance	**710,129,440**	**705,408,948**	**710,028,282**	**705,311,906**
Suspended Officials				
Various officials have been on suspension for more than 3 months. In terms of the South African Local Government Bargaining Council; disciplinary procedure and collective agreement, the period of suspension shall not exceed a period of 3 months. **Matter to be referred to Labour Relations.**	4,716,376	17,079,185	4,716,376	17,079,185
MBDA	4,116	0		
Total amount written off by council in respect of Microsoft licenses	**0**	**-34,114,722**	**0**	**-34,114,722**

59 Councillor's Municipal Accounts in Arrears

Councillors had arrear accounts outstanding for more than 90 days as at:	Arrangements	Amount outstanding for more than 90 days	
30 June 2025			
Councillor P Hermaans	0	31	#
Councillor MB Kamana	0	10	#
Councillor GD Maqula	0	17	#
Councillor T Maswana	2,869	654	!
Councillor NM Mbambo	35,638	0	#
Councillor GG Miggels	0	996	#
Councillor MP Momo	0	86,964	#
Councillor K Mpehlo	0	32	#
Councillor BM Murray	0	5,698	#
Councillor MB Qupe	0	7	#
Councillor S Rafani	236	0	#
Councillor MG Steyn	0	70	#
Councillor L Troon	11,454	0	#
Councillor ZP Tsotso	2,855	0	#
*Councillor Z Vasco **	36,318	0	
Councillor Zinto MM	0	11,581	#
Total	**89,370**	**106,060**	
30 June 2024			
Councillor G Faldtman	3,432		#
Councillor MR Jakuja	305		#
Councillor T Maswana	9,753		#
Councillor NM Mbambo	60,252		#
Councillor K Ngqisha	9,361		#
Councillor S Rafani	1,649		#
Councillor L Troon	20,617		#
Councillor ZP Tsotso	4,568		#
Councillor MB Kamana		13	#
Councillor B Lobishe		30,155	#
Councillor GG Miggels		19	#
Councillor MP Momo		81,390	#
Councillor K Mpehlo		49	#
Councillor NE Nqakula		642	#
*Councillor Z Vasco **		57,826	
Total	**109,937**	**170,094**	

- These Councillors also had arrear balances of more than 90 days during the financial year.

! - Deceased in period

During the financial year, the following councillors, were in arrears for more than 90 days, but since paid their accounts:
Councillor G Faldtman
Councillor MR Jakuja
Councillor B Lobishe
Councillor K Ngqisha
Councillor NE Nqakula
Councillor IL Van Wyk

* The councillors residing at these properties are not the accountholders.
Councillors' consumer accounts outstanding for more than 90 days at a particular month-end are deducted from the Councillors' remuneration for the following month up to a limit of R5 000 unless an arrangement was entered into.

Notes to the Consolidated Annual Financial Statements (continued)

60 Deviations from SCM Regulations

In terms of section 36 of the municipal SCM regulations, any deviations from SCM policy needs to be approved by the accounting officer and noted by Council. The awards listed below have been approved by the Accounting Officer and noted by Council.

	Economic Entity and Municipality			
	202/2025 R		2023/2024 R	
	NMBM	MBDA	NMBM	MBDA
Nature and value of deviations from SCM Regulations granted during the reporting period				
In terms of section 36 (1)(a):				
In an emergency;	111,671,418		21,021,302	
If such goods or services are produced or available from a single provider only;	8,194,153	0	73,210,076	91,622
For the acquisition of special works of art, artistic services or historical objects where specifications are difficult to compile;				
Acquisition of animals for zoos and/or nature and game reserves;				
In any other exceptional cases where all possible options have been explored, and it is still impractical or impossible to follow the official procurement processes	1,493,946,956	1,363,143	493,959,956	9,722,447
In terms of section 36 (1)(b):				
Ratify any minor breaches of the procurement processes.				
Total amount approved by the Accounting Officer and noted by Council	**1,613,812,527**	**1,363,143**	**588,191,333**	**9,814,069**

All deviations considered by the Accounting Officer are processed in terms of the SCM regulations and the municipality's SCM policy. This process entails being assessed by the SCM Bid Adjudication Committee in terms of the stipulated criteria for emergency procurements and circumstances where it is impractical or not possible to follow the official procedure.

61 Other Compulsory Disclosures

	Economic Entity and Municipality			
	Skills Development levy	Audit fees	PAYE and UIF	Pension and Medical Aid
Municipality:				
As at 30 June 2025				
Opening balance	2,816,137		58,383,726	0
Fees/ Deductions	34,975,259		737,851,836	990,331,335
Amount paid – current year	-32,090,957		-676,203,748	-990,331,335
Amount paid – previous years	-2,816,137		-58,383,726	
Balance unpaid (included in payables)	**2,884,302**		**61,648,088**	**0**
MBDA:				
Current fee		2,150,498	10,062,495	5,850,228
Amount paid		-2,150,498	-10,062,495	-5,850,228
	0	**0**	**0**	**0**
As at 30 June 2024				
Opening balance	2,703,907	463,638	52,817,284	0
Fees/ Deductions	33,859,507	31,508,394	695,431,502	947,674,177
Amount paid – current year	-31,043,370	-31,508,394	-637,047,776	-947,674,177
Amount paid – previous years	-2,703,907	-463,638	-52,817,284	0
Balance unpaid (included in payables)	**2,816,137**	**0**	**58,383,726**	**0**
MBDA:				
Current fee		1,518,879	8,300,901	6,168,521
Amount paid		-1,518,879	-8,300,901	-6,168,521
	0	**0**	**0**	**0**

62 Operating Lease Commitments

	Economic Entity		Municipality	
	2024/2025 R	2023/2024 R	2024/2025 R	2023/2024 R
Municipality as Lessee				
The Municipality normally enters into lease agreements over 3 years for most of the Operating leases.				
Some leases have escalations ranging between 7 and 10% and an option to renew.				
Some leases have restrictions, such as not to sub-let or not to sub-let without consent.				
The Municipality has no sale and leaseback transactions.				
Future minimum lease payments under non-cancellable operating leases:				
Buildings	**29,099**	**194,688**	**29,099**	**58,688**
Payable within one year	29,099	165,589	29,099	29,589
Payable within two to five years	0	29,099	0	29,099
Photocopier, fax machines and other equipment	**374,327**	**7,025,358**	**374,327**	**7,025,358**
Payable within one year	339,952	6,651,031	339,952	6,651,031
Payable within two to five years	34,375	374,327	34,375	374,327
	403,426	**7,220,046**	**403,426**	**7,084,046**
Municipality as Lessor				
At reporting date, the Municipality has contracted with tenants for the following minimum lease payments over a period of 1 to 99 years:				
No contingent rentals are charged.				
Land	**9,200,393**	**9,680,405**	**9,200,393**	**9,680,405**
Receivable within one year	480,012	480,012	480,012	480,012
Receivable within two to five years	1,920,048	1,920,048	1,920,048	1,920,048
Receivable after 5 years	6,800,333	7,280,345	6,800,333	7,280,345
Buildings	**25,373,480**	**27,065,288**	**25,373,480**	**27,065,288**
Receivable within one year	1,199,087	1,691,808	1,199,087	1,691,808
Receivable within two to five years	2,592,369	3,074,407	2,592,369	3,074,407
Receivable after 5 years	21,582,024	22,299,073	21,582,024	22,299,073
	34,573,873	**36,745,693**	**34,573,873**	**36,745,693**

Notes to the Consolidated Annual Financial Statements (continued)

63 FINANCIAL RISK MANAGEMENT

There have been no significant changes in the risks below from the prior year to current. The risks have remained the same.

Interest rate risk
The NMBM is not exposed to interest rate risk on its financial liabilities. All of the NMBM's interest-bearing external loan liabilities, as detailed in Note 3 are fixed interest loans. No interest rate swap agreements have been entered into. The NMBM invests its surplus funds in fixed interest rate deposits with banks for fixed terms not exceeding one year.

Liquidity risk
The liquidity risk is the risk that the NMBM is not able to settle its obligations. The NMBM manages liquidity risk by effectively managing its working capital, capital expenditure, external borrowings and cash flows. The NMBM has secured standby credit facilities in the form of an overdraft facility with its banker in order to cater for any unexpected temporary shortfall in operating funds. The maximum exposure to liquidity risk is the trade creditors and long term borrowings. Consumer deposits have a low exposure to liquidity risk.

Credit risk
The NMBM manages credit risk in its borrowing and investing activities by dealing with only A-rated financial institutions, and by spreading its exposure over a range of such institutions in accordance with its approved Cash Management and Investments Policy. Credit risk relating to consumer debtors is managed in accordance with NMBM's credit control and debt collection policy. The NMBM's credit exposure is spread over a large number and wide variety of consumers and is not concentrated in any particular sector or geographical area. Adequate provision has been made for anticipated bad and doubtful debts. Additional information relating to the analysis of consumer debtors is given in Note 15 to the financial statements. The maximum exposure to credit risk is the consumer debtors, which may increase as a result of non-payment by debtors.

Fair value interest risk
The NMBM is exposed to fair value interest rate risk on its external loan liabilities, which are all fixed interest rates. The fair value of financial assets and liabilities are disclosed and compared with their carrying values. See note 52 for fair values of all financial liabilities. SANLAM shares is the only financial instrument and has a very low risk exposure and have been disclosed at the Market value of the share as at 30 June.

Currency risk
There were no currency risk exposure in the current and prior year.

64 FINANCIAL INSTRUMENTS

Financial instruments are classified into the following categories:

Financial assets: At Amortised Cost
Financial liabilities: At amortised cost
Financial Assets: At Fair Value

The classification of financial instruments is determined at initial recognition based on the purpose for which the financial assets are acquired or liabilities are assumed.

There were no re-classifications during the current financial year other than which have already been disclosed under Note 56.

The amounts relating to financial instruments reflected below approximates fair value.

Notes to the Consolidated Annual Financial Statements (continued)

64 FINANCIAL INSTRUMENTS (continued)

Economic Entity	2024/2025 R			2023/2024 R		
	Financial Instruments at Amortised Cost		Total	Financial Instruments at Amortised Cost		Total
ASSETS						
Non-Current trade and other receivables from exchange transactions	82,887,814		82,887,814	81,595,800		81,595,800
Non-Current receivables from non-exchange transactions*	110,730		110,730	105,679		105,679
Cash and cash equivalents	744,211,670		744,211,670	1,022,395,081		1,022,395,081
Call deposits and Investments	3,063,280,967		3,063,280,967	3,403,954,248		3,403,954,248
Trade and other receivables from exchange transactions	6,417,586,544		6,417,586,544	5,644,114,802		5,644,114,802
Receivables from non-exchange Transactions*	465,195		465,195	1,947,083		1,947,083
	10,308,542,920	**0**	**10,308,542,920**	**10,154,112,693**	**0**	**10,154,112,693**

Economic Entity	2024/2025 R			2023/2024 R		
	Financial Instruments at Amortised Cost		Total	Financial Instruments at Amortised Cost		Total
LIABILITIES						
Financial Liabilities	129,103,887		129,103,887	213,697,820		213,697,820
Consumer deposits	156,622,503		156,622,503	157,479,719		157,479,719
Trade and other payables from exchange transactions	5,283,718,322		5,283,718,322	4,454,365,194		4,454,365,194
Trade and other payables from non-exchange transactions	460,954,292		460,954,292	336,091,069		336,091,069
Financial liabilities	796,000,788		796,000,788	929,834,256		929,834,256
Non-Current Trade and other payables from exchange transactions	3,250,994		3,250,994	2,931,855		2,931,855
	6,829,650,786	**0**	**6,829,650,786**	**6,094,399,913**	**0**	**6,094,399,913**
Financial Asset at Fair Value	**Financial Asset at Fair Value**			**Financial Asset at Fair Value**		
Sanlam Shares - Valued at the open market value	3,628,288		(3,628,288)	3,311,165		(3,311,165)
	3,482,520,422	**0**	**3,482,520,422**	**4,063,023,945**	**0**	**4,063,023,945**

Economic Entity		2024/2025 R		2023/2024 R
Financial Asset at amortised cost				
Opening balance		10,154,112,693		8,503,617,937
Net other movements		154,430,227		1,650,494,756
Closing balance		**10,308,542,920**		**10,154,112,693**
Financial liabilities at amortised cost				
Opening balance		6,094,399,913		3,846,336,814
Net other movements		735,250,873		2,248,063,099
Closing balance		**6,829,650,786**		**6,094,399,913**

Notes to the Consolidated Annual Financial Statements (continued)

64 FINANCIAL INSTRUMENTS (continued)

Municipality	2024/2025 R			2023/2024 R		
	Financial Instruments at Amortised Cost		Total	Financial Instruments at Amortised Cost		Total
ASSETS						
Non-Current trade and other receivables from exchange transactions	82,887,814		82,887,814	81,595,800		81,595,800
Non-Current receivables from non-exchange transactions*	110,730		110,730	105,679		105,679
Cash and cash equivalents	703,907,784		703,907,784	934,111,410		934,111,410
Call deposits and Investments	3,063,280,967		3,063,280,967	3,403,954,248		3,403,954,248
Trade and other receivables from exchange transactions	6,404,948,050		6,404,948,050	5,702,434,019		5,702,434,019
Receivables from non-exchange Transactions*	459,735		459,735	1,942,983		1,942,983
	10,255,595,080	**0**	**10,255,595,080**	**10,124,144,139**	**0**	**10,124,144,139**

Municipality	2024/2025 R			2023/2024 R		
	Financial Instruments at Amortised Cost		Total	Financial Instruments at Amortised Cost		Total
LIABILITIES						
Financial Liabilities	129,103,887		129,103,887	213,697,820		213,697,820
Consumer deposits	156,300,296		156,300,296	157,184,512		157,184,512
Trade and other payables from exchange transactions	5,255,209,914		5,255,209,914	4,437,997,803		4,437,997,803
Trade and other payables from non-exchange transactions	452,278,243		452,278,243	327,267,994		327,267,994
Financial liabilities	796,000,788		796,000,788	929,834,256		929,834,256
	6,788,893,128	**0**	**6,788,893,128**	**6,065,982,385**	**0**	**6,065,982,385**
	Financial Asset at Fair Value			Financial Asset at Fair Value		
Financial Asset at Fair Value						
Sanlam Shares - Valued at the open market value	3,628,288		(3,628,288)	3,311,165		(3,311,165)
	3,470,330,240	**0**	**3,470,330,240**	**4,061,472,919**	**0**	**4,061,472,919**

Municipality		2024/2025 R		2023/2024 R
Financial Asset at amortised cost				
Opening balance		10,124,144,139		8,466,560,151
Net other movements		131,450,941		1,657,583,988
Closing balance		**10,255,595,080**		**10,124,144,139**
Financial liabilities at amortised cost				
Opening balance		6,065,982,385		3,825,602,511
Net other movements		722,910,743		2,240,379,874
Closing balance		**6,788,893,128**		**6,065,982,385**

* This is to indicate that these items have been made either zero or reduced as they are Statutory Receivables/ Non-exchange transactions in terms of GRAP 23, which doesn't form part of Financial Instruments.

Notes to the Consolidated Annual Financial Statements (continued)

65 EXPLANATION FOR VARIANCES

APPROVED ORIGINAL BUDGET VS APPROVED FINAL BUDGET:

In terms of GRAP 24.27 the changes between the approved original budget and approved final budget are as a consequence of reallocations within the approved original budget as at 30 June 2025.

The Original Budget was approved on 26 June 2024 for the 2024/25 financial year (01 July 2024 to 30 June 2025), and the Final Budget was approved on 10 March 2025.

NMBM uses the accrual basis of accounting for its Budget.

The reconciliation of the Original approved Budget and Final Adjustments Budget and Actual amounts are shown on the face of the Statement of Financial Performance, with the reasons for variances explained below.

ACTUAL VERSUS APPROVED FINAL ADJUSTMENTS BUDGET (REVENUE AND EXPENDITURE)

Explanations of Significant Variances and those greater than 10% versus Budget - The 10% threshold was considered to be the best indicator to measure performance.

1 **Service charges**
Service Charges - Water - The punitive tariffs for water was adjusted to a lower rate, From level C to level B, which contributed to less revenue being received. Thus, the reduced rate for water also in turn affects Service Charges - Sewerage

Service charges - availability charges actuals are separately disclosed, but the budget is inlcuded with Service charges.

2 **Interest earned from receivables - Exchange Revenue**
An increase in outstanding consumer debt or payments not being made on time, resulted in additional interest being raise due to no/ late payment.

2 **Interest earned from receivables - Non-Exchange Revenue**
An increase in outstanding consumer debt or payments not being made on time, resulted in additional interest being raise due to no/ late payment.

3 **Interest earned from external Investments**
The interest earned is influenced by the higher interest rates as well as the investment portfolio as at 30 June 2025.

4 **Operational revenue**
Due to the ad hoc nature of this income source, accurate income projections are not possible. More revenue was thus received from Inspections and Staff recoveries.

5 **Fines, Penalties and Forfeits**
The main increase relates to traffic fines of which accurate income projections are not possible.

6 **Licences and Permits**
Due to the ad hoc nature of this income source, accurate income projections are not possible.

7 **Transfers and Subsidies - Operational**
It was anticipated that all Transfers and Subsidies will be spent by 30 June 2025. Refer note 17 for the remaining unspent portion causing the underspending.

The bulk of the underspending relates to Public Transport Network Operations Grant of R69million and R51million to PHB Subsidies grant that relates to the building of ATTP housing structures and the grant will be implemented over various years.

8 **Transfers and Subsidies - Capital**
It was anticipated that all Transfers and Subsidies will be spent by 30 June 2025. Refer note 17 for the remaining unspent portion causing the underspending.

The bulk of the underspending relates to the Capital transfers and the explanations for the unspent grants goes hand in hand with the Capital Expenditure and the reasons for the underspending is in AFS note 66.

9 **Gains on disposal of PPE**
There was no gain on disposal of PPE

Notes to the Consolidated Annual Financial Statements (continued)

65 EXPLANATION FOR VARIANCES (continued)

10 **Employee Costs**
It was anticipated that the increase for the actuarial valuation will be significantly higher which was not the case. Refer notes 18 and 19.

11 **Debt impairment and Irrecoverable debts written off**
Water debt is still continuing to increase resulting in non-payment of accounts. It was decided to write-off arrear outstanding debt but less was written off than initially anticipated. As less was written off than anticipated and due to the long outstanding debtor accounts, a higher amount was provided for impairment than was initially anticipated.

12 **Interest**
A major part of the variance is due to the unwinding interest on Landfill sites. The unwinding interest on Landfill sites caused a decrease on the total amount of interest - refer AFS note 42.1

13 **Operational Leases**
The budget for Operating Leases are included with Operational costs. Also, there are pending lease agreements which contributed to the lower spending.

Operational Costs
Both current and prior year spending is consistent therefore it seems that more was budgeted than anticipated.

14 **Contracted Services**
Both current and prior year spending is consistent therefore it seems that more was budgeted than anticipated.

15 **Losses**
The major variance is attributable to water losses. With reference to AFS note 6.1.1, it indicates how the water losses was determined and the reasons.

ACTUAL VERSUS APPROVED FINAL ADJUSTMENTS BUDGET (STATEMENT OF FINANCIAL POSITION)

Explanations of Significant Variances and those greater than 10% versus Budget - The 10% threshold was considered to be the best indicator to measure performance targets.

16 **Cash and cash equivalents**
Cash and cash equivalents budget includes the budget for Call deposits and investments. More was budgeted than what was actually received and the bank is dependent on the cash from consumers.

Ref AFS Note 4.3.6 - Refer to the decrease in the collection rate and also the increased amount provided for debt impairment. It all contributes to less monies received in the bank.

17 **Trade and Other Receivables from exchange Transactions**
Included in this amount is the VAT accrual of R2.945 billion, which forms now part of Trade and Other Receivables in terms of the new mSCOA financial statements specimen. The remaining difference is the increase in outstanding consumer debtors - refer note 4-5 for details.

18 **Inventory**
The reason for the variance is due to an increase in electricity stock. With reference to the AFS stock note 6 - Materials and Supplies has increase by R50 million. The electricity depot that resulted in a higher increase due to higher demand in cables and transformers.

19 **Other Current assets**
The amount budgeted for was for the Construction Contracts receivables gross amount, without taking into account the provision for impairment. Refer AFS note 8.1.

20 **VAT**
The VAT was budgeted for on a net effect basis, including both the VAT for SARS and the VAT accrual. With reference to AFS Note 16 and Note 4 for the Input VAT and Output VAT amounts for the prior years. It appears that the current year budget was based on those amounts:

Input VAT accrual - R2 303 477 867
Output VAT accrual - R2 163 473 063
Difference is about R140 million

21 **Non-Current Trade and other receivables from exchange transactions**
As water is the higest consumer debt that is outstanding, it was anticipated that more consumers will request debt relief in the form of making arrangements, but it was not the case.

Notes to the Consolidated Annual Financial Statements (continued)

65 EXPLANATION FOR VARIANCES (continued)

22 **Non-Current Trade and other receivables from non-exchange transactions**
Management accepts that less was budgeted for Property Rates and thus over budgeted for Services Charges, as it is difficult to determine the correct split in budget between Property Rates and Service Charges. Due to the increasing outstanding consumer debt, managament has done extensive advertising informing consumers to apply for arrangements in order to pay off outstanding debt. It was management view that more consumers would opt in for arrangements, hence in the increase in budget for Service Charges, but unfortunately it was not the case.

23 **Property, Plant and Equipment**
Refer to Note 66, which gives a breakdown and reasons for the under-expenditure.

24 **Heritage assets**
The reason for the variance is due to an increase in heritage asset additions.

25 **Intangible Assets**
The reason for the variance is due to an increase in intangible asset additions.

26 & 32 **Financial Liabilities - Current and Non-Current**
Some loans are nearing maturity - refer note 14 for details, hence the rapid decline in the outstanding amount. All amounts were agreed to the loan confirmations.

27 **Consumer deposits**
The budget compared to the actual was more than anticipated.

28 and 31 **Trade and Other Payables from Exchange transactions.**
Included in this amount is the VAT accrual of R2.559 billion, which forms now part of Trade and Other Payables in terms of the new mSCOA financial statements specimen. Other current liabilities actuals have been included in Trade and other payables.

29 **Trade and Other Payables from Non-Exchange transactions.**
The main reason is due to unspent grants - refer note 17 for the details of the various grants that has a balance remaining.

30 **Current Provisions/ Defined Benefit Obligations**
The budget for Current provisions and Defined Benefit Obligations have been budgeted together. With reference to Note 18.2, that shows a breakdown of the Current Provisions, with the bulk of the amount that relates to the Leave Pay Provison. The rest relates to actuarial valuations done by the actuaries. It is impossible to make a reasonable budget estimate when it comes to actuarial valuations. In some years there have been a big jump, in other years the opposite happens. Management has made a conservative budget estimation to factor in a high jump in long service awards.

33 **Non-current Provisions**
The Landfill sites amount is based on an external valuation done taking into account various factors. Refer to the financial statements note 18 for the movement calculated.

34 **Defined Benefit Obligations**
The Defined Benefit amount is based on an external valuation taking into account various factors. Refer to the financial statements note 19 for the movement calculated.

35 **Reserves and funds/ Accumulated surplus/ (deficit)**
The accumulated funds variance is affected by all the other variances and their explanations are given above.

Notes to the Consolidated Annual Financial Statements (continued)

ACTUAL VERSUS APPROVED FINAL ADJUSTMENT BUDGET (STATEMENT OF CASH FLOWS)

Explanations of Significant Variances and those greater than 10% versus Budget - The 10% threshold was considered to be the best indicator to measure performance.

36 **Sale of goods, services and taxes levied**
Sale of goods, services and taxes levied comprises of Property rates, Service charges and Other Revenue combined. Less revenue received than originally anticipated.

37 **Transfers and subsidies**
Transfers and subsidies includes both operating and capital transfers. Refer note 17 for details of grants

38 **Interest**
The interest received is influenced by higher interest rates.

39 **Finance charges**
The finance cost was less than anticipated due to loans reaching their end of term.

40 **Proceeds on disposal of Fixed and Intangible assets**
There were no disposal of assets

41 **Increase in Non-Current Receivables**

Non-Current Receivables have been budgeted for on the overall outstanding balance and not on actual cashflow.

42 **Purchase of Intangibles Assets, Investment Property, Heritage Assets**
When comparing the actual capital expenditure incurred to the final approved budget it results in an underspending. Reference is thus made to Note 66.

43 **Movement in Borrowing Long-term loans (External)**
There was no additional loan taken up.

44 **Csh and Cash equivalents**

The budget was based on an anticipated increase in revenue.

45 **Transfers and Subsidies**
The variance resulted due to the entity,MBDA, as the consolidated budget was more than anticipated.

66 GOING CONCERN

Uncertainties related to events or conditions; failing to make payments as and when due; revenue generation, collection and funding constraints; deterioration in assets used to generate revenue and or cash flow that may have cast doubt upon the Municipality's ability to continue as agoing concern, were identified.

Sufficient mitigation actions were taken to address the uncertainties to conclude that the entity is able to continue as a going concern.

Notes to the Consolidated Annual Financial Statements (continued)

67 EXPLANATION FOR CAPITAL VARIANCES

APPROVED ORIGINAL BUDGET VS APPROVED FINAL BUDGET:

In terms of GRAP 24.27 the changes between the approved original budget and approved final budget are as a consequence of reallocations within the approved original budget as at 30 June 2025.

The Original Budget was approved on **26 June 2024** for the 2024/25 financial year (01 July 2024 to 30 June 2025), and the Final Budget was approved on **10 March 2025**.

NMBM uses the accrual basis of accounting for its Budget.

See below reconciliation between the Budget and the Actual expenditure:

ACTUAL EXPENDITURE VERSUS 2024/25 BUDGET	2024/25 Capital Adjustments Budget (Approved 10 March 2025)	Budget Amendment - ISUPG Re-prioritisation Council 31 March 2025	Budget Amendment - MDRG Red-prioritisation Council 23 April 2025	Budget Amendment - USDG Reductions (Gazette 52381) Council 18 June 2025	Budget Amendment - RBIG Reductions (Gazette 52381) Council 18 June 2025	Budget Amendment - USDG Re-prioritisation Council 18 June 2025	Budget Amendment - ISUPG Re-prioritisation Council 18 June 2025	2024/25 Total Capital Budget as at 30 June 2025	Actual Expenditure as at 30 June 2025	% Capital Spend as at 30 June 2025	Variance	% Variance with Adjustments Budget	Explanation of Variances greater than 10 %
Infrastructure & Engineering - Roads & Storm water	576,706,681	7,756,520	11,304,340				5,203,130	600,970,671	433,181,717	72%	167,788,954	28	The main variance can be attributed to the capital projects which are linked to the Municipal Disaster Grants that were allocated to NMBM for the 2024/25 Financial Year. The total value of these grants is around R124 million, of which only R15,6 million was able to be spent by 30 June 2025.
Human Settlements	178,591,310	-12,365,220		-11,994,100		-2,000,000	-15,026,090	137,205,900	111,506,984	81%	25,698,916	19	The main variance can be attributed to the following Capital Projects: Nkatha / Seyisi (Sewer Reticulation) -The sewer reticulation portion of this project was completed, however, as part of this Capital Project, the Directorate had included provision for a sewer pumpstation which is still at the planning phase and is not yet ready for implementation Mandela Village 71 Sites (Roadworks) - Human Settlements Directorate is dependant on the D&I Sub-Directorate for the implementation of this project. There was delay on implementation of the work which resulted in non-expenditure
Economic Development, Tourism & Agriculture	9,808,690							9,808,690	4,691,656	48%	5,117,034	52	The variance can be attributed to 2 Capital Projects mainly linked to the Fresh Produce Market: Perimeter Wall - The contract for the appointed service provider did not include a fencing component, therefore the LOA was not approved by SCM. Banana Ripening Facility - The item was presented at BSC on the 6th of Dec 2024. Unfortunately, the item was only approved by the BAC of the 04 July 2025, at which time the 2024/25 financial year had already concluded.
Sport, Recreational and Cultural Service	32,312,180							32,312,180	25,406,195	79%	6,905,985	21	Based on the information submitted by various Project Managers, the common reason for the projects not being able to be implemented timeously relates to SCM internal issues. Amongst others are the issues related to the Informal Tender threshold. The specific project details are contained within the working file
Safety & Security	31,924,000							31,924,000	6,947,088	22%	24,976,912	78	The main variance can be attributed to the Safer City capital projects. There is no contract in place and therefore minimal work was implemented using informal tender processes. Additionally the tender for the purchase of the trooper carrier had to be cancelled due to the tender being non-responsive.
Budget & Treasury	9,395,000							9,395,000	2,033,509	22%	7,361,491	78	The main variance can be attributed to the following projects: Security Measures at Harrower Road Cable Yard - A Contractor was only appointed During June 2025, as there was no formal contract in place. As a result, all the planned work could not be completed within the 2024/25 Financial Year due to time constraints Construction of new SCM Offices - The item was presented to the BEC multiple times until it was approved for recommendation to the BAC in February 2025. The bulk of construction was anticipated to be completed within the 2024/25 financial year. Unfortunately, based on the remaining time in the financial year and the lack of sufficient outer year Capital Budget provision, the item could not proceed. The process will recommence in the new financial year.
Public Health	108,489,430					2,000,000		110,489,430	95,314,382	86%	15,175,048	14	The main variance can be attributed to the following projects: Air Pollution Monitoring Equipment - The signed National Treasury RT37 contract was only received by SCM at 23 June 2025. Therefore no orders could be issued and fulfilled by 30 June 2025. Purchase of Waste Containers - The Procurement process experienced delays due to the compiling, not sitting. The process is currently
Corporate Services	31,641,760							31,641,760	16,979,519	54%	14,662,241	46	The main variance can be attributed to the Refurbishment of High Sites capital project. The orders were placed but the equipment was only to be delivered by October 2025. Other Capital Projects which included fencing within their scope of work could not be implemented, as no contract had been awarded. SCM Contract Sections is still attending to appeals.
Sanitation Service	185,406,900		-6,086,950	-23,848,288				155,471,662	109,289,600	70%	46,182,062	30	Various projects were unable to be completed during the 2024/25 financial year due to contractor's cash flow challenges and long-lead time of materials. Unfortunately this resulted in the installation of equipment having to be deferred to the new financial year.
Water Service	473,401,684		-5,217,390	-12,855,390	-79,642,610			375,686,294	310,780,532	83%	64,905,762	17	The variance can be mainly attributed to two projects: Motherwell/ Bethelsdorp Pipeline - This project has been delayed due to the pending approval of the Environmental Authorisation , as well as the long-lead time of materials. New Scientific Services building - The procurement process was delayed, pending approval of an item to the City Manager for the appointment of a conveyancing attorney.
Electricity & Energy	240,290,950	4,608,700		-9,977,000			9,822,960	244,745,610	187,316,353	77%	57,429,257	23	A number of Electricity Capital Projects were affected by the delays in the BAC approval of the RT29-2024 Tranversal Contract. These delays resulted in the Directorate not being able to issue all the planned work orders within the 2024/25 Financial Year.
	1,877,968,585	**0**	**0**	**(58,674,778)**	**(79,642,610)**		**0**	**1,739,651,197**	**1,303,447,534**	**75%**	**436,203,663**	25	
MBDA	14,000,000							14,000,000	22,245,287	**159%**	-8,245,287	-59	Refer MBDA's financial statements
TOTAL ECONOMIC ENTITY	**1,891,968,585**	**0**	**0**	**-58,674,778**	**-79,642,610**	**0**	**0**	**1,753,651,197**	**1,325,692,821**	**76%**	**427,958,376**	**24**	

In accordance with GRAP 24.12 The entity has disclosed an explanation for the material differences between the budget and actual capital expenditure amounts.

Appendix A - Unaudited

TOTAL ACCUMULATED FUNDS FOR THE PERIOD ENDED 30 JUNE 2025

	Economic Entity	
	2025	2024
TOTAL ACCUMULATED FUNDS	**R**	**R**
Made up as follows:		
Capital Replacement Reserve	233,856,526	224,851,685
Government Grants Reserve	14,690,073,018	13,831,723,750
Donations and Public Contributions Reserves	607,912,588	589,418,605
Self-Insurance Reserve	247,817,806	212,835,753
COID Reserve	67,448,185	63,999,901
Accumulated Surplus	5,199,873,896	6,255,634,234
	21,046,982,019	**21,178,463,928**

	Municipality	
	2025	2024
TOTAL ACCUMULATED FUNDS	**R**	**R**
Made up as follows:		
Capital Replacement Reserve	233,856,526	224,851,685
Government Grants Reserve	14,690,073,018	13,831,723,750
Donations and Public Contributions Reserves	607,912,588	589,418,605
Self-Insurance Reserve	247,817,806	212,835,753
COID Reserve	67,448,185	63,999,901
Accumulated Surplus	5,136,292,539	6,211,477,795
	20,983,400,662	**21,134,307,489**

VOLUME III

AUDIT REPORT BY AUDITOR-GENERAL OF NELSON MANDELA BAY MUNICIPALITY

Report of the auditor-general to the Eastern Cape Provincial Legislature and the council on Nelson Mandela Bay Metropolitan Municipality and its subsidiary

Report on the audit of the consolidated and separate financial statements

Qualified opinion

1. I have audited the consolidated and separate financial statements of the Nelson Mandela Bay Metropolitan Municipality and its subsidiary (the group) set out on pages 1 - 152 (Volume II) which comprise the consolidated and separate statements of financial position as at 30 June 2025, consolidated and separate statements of financial performance, consolidated and separate statements of changes in net assets, consolidated and separate statements of cash flows for the year then ended, and the comparison of budget and actual amounts as well as notes to the consolidated and separate financial statements, including a summary of significant accounting policies.

2. In my opinion, except for the effects of the matters described in the basis for qualified opinion section of this auditor's report, the consolidated and separate financial statements present fairly, in all material respects, the financial position of the group as at 30 June 2025, and its consolidated and separate financial performance and consolidated and separate cash flows for the year then ended in accordance with the Standard of Generally Recognised Accounting Practice (GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 and the Division of Revenue Act 24 of 2024 (Dora).

Basis for qualified opinion

Non-current provisions

3. I was unable to obtain sufficient appropriate audit evidence for the provision for the rehabilitation of landfill sites due to the status of the accounting records. I was unable to confirm the provision by alternative means. I was unable to determine whether any adjustments were necessary to the provision for the rehabilitation of landfill sites stated at R600,69 million in note 18.1.2 to the consolidated and separate financial statements. Consequently, I could not determine the misstatement in land stated at R1,36 billion included in property, plant and equipment disclosed in note 11.1 to the consolidated and separate financial statements.

Service charges: water

4. Service charges for water were not recognised as required by *GRAP 9, Revenue from exchange transactions*. Service charges relating to the prior year were recognised in the current year. As a result, revenue from service charges – water in the consolidated and separate statement of financial performance was overstated by R387,51 million and receivables from exchange transactions in the consolidated and separate statement of financial position were overstated by the same amount. Consequently, the corresponding figures for

revenue from service charges – water in the consolidated and separate statement of financial performance and receivables from exchange transactions in the consolidated and separate statement of financial position were understated by the same amount. Additionally, there was an impact on the deficit for the period and on the accumulated surplus as well as on the corresponding figures in relation to these in the consolidated and separate financial statements.

Services charges

5. I was unable to obtain sufficient appropriate audit evidence that indigent subsidies in relation to service charges had been properly accounted for, due to the status of the accounting records. I was unable to confirm whether these subsidies were properly recorded by alternative means. Consequently, I was unable to determine whether any adjustment was necessary to service charges stated at R9,06 billion in note 20 to the consolidated and separate financial statements.

Non-current provisions and current provisions

6. The provision for rehabilitation costs of the Swartkops River were not accurately determined by the municipality in accordance with the requirements of GRAP 19, *Provisions, contingent liabilities and contingent assets*. The municipality did not accurately determine the provision using a reliable estimate of the costs required to rehabilitate a river that was polluted. I could not determine the full extent of the misstatement of the provision for the rehabilitation of Swartkops River stated at R133,88 million (2023-24: R137,87 million) in notes 18.1 and 18.2 to the consolidated and separate financial statements. Consequently, I could not determine the misstatement in land stated at R1,36 billion (2023-24: R1,35 billion) included in property, plant and equipment disclosed in note 11.1. to the consolidated and separate financial statements.

Contracted services

7. Expenditure was not recognised when accrued as required by *GRAP 1, Presentation of financial statements.* Expenditure incurred in prior years was incorrectly recognised in the current year. As a result, contracted services in the consolidated and separate statement of financial performance were overstated by R466,50 million and trade payables from exchange transactions in the consolidated and separate statement of financial position were overstated by the same amount. Consequently, the corresponding figures from contracted services in the consolidated and separate statement of financial performance and trade payables from exchange transactions in the consolidated and separate statement of financial position were understated by the same amount. Additionally, there was an impact on the deficit for the period and on the accumulated surplus as well as on the corresponding figures in relation to these in the consolidated and separate financial statements.

Capital commitments

8. Capital commitments were not recognised as required by *GRAP 17, Property, plant and equipment.* Some capital commitments were not disclosed in the consolidated and separate financial statements. I was unable to determine the full extent of the understatement of capital commitments, stated at R1,25 billion in note 11.2 to the consolidated and separate financial statements, as it was impracticable to do so.

Property, plant and equipment

9. During 2023-24, I reported that adequate internal controls were not in place to appropriately record property, plant and equipment, specifically infrastructure assets - assets under construction as complete in the year when they were completed in accordance with the *GRAP 17, Property, plant and equipment.* Assets completed prior to 2023-24 were incorrectly disclosed as completed in 2023-24. Consequently, I could not determine the full extent of the misstatement in the 2023-24 additions stated at R1,3 billion in note 11.1.2 and the carrying value of the 2023-24 construction work-in-progress stated at R686,82 million in note 11.1.3 as it was impractical to do so. My audit opinion on the consolidated and separate financial statements for the 2023-24 year was modified accordingly. My opinion on the current year consolidated and separate financial statements was also modified because of the possible effect of this matter on the comparability of the property, plant and equipment as well as the deficit and accumulated surplus for the period in the consolidated and separate financial statements.

Context for opinion

10. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the consolidated and separate financial statements section of my report.

11. I am independent of the group in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

12. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Emphasis of matters

13. I draw attention to the matters below. My opinion is not modified in respect of these matters.

14. As disclosed in note 56 to the consolidated and separate financial statements, the corresponding figures for 30 June 2024 have been restated as a result of errors identified in the consolidated and separate financial statements at, and for the year ended, 30 June 2025.

15. As disclosed in note 46 to the consolidated and separate financial statements, irrecoverable debt was written off totalling R430,68 million (2023-24: R2,84 billion).

16. As disclosed in note 37.1 to the consolidated and separate financial statements, the municipality incurred material electricity losses of R1,48 billion (2023-24: R1,20 billion), which represents 26,81% (2023-24: 26,34%) of the total electricity purchased.

17. As disclosed in note 6.1.1 to the consolidated and separate financial statements, the municipality incurred material water losses of R392,56 million (2023-24: R324,03 million), which represents 52,74% (2023-24: 48.66%) of the total water cost.

18. As disclosed in note 17 to the consolidated and separate financial statements, the municipality underspent conditional grants by R452,28 million (2023-24: R327,27 million).

Other matter

I draw attention to the matter below. My opinion is not modified in respect of this matter.

19. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the consolidated and separate financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the consolidated and separate financial statements

20. The accounting officer is responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with GRAP and the requirements of the MFMA and Dora and for such internal control as the accounting officer determines is necessary to enable the preparation of the consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

21. In preparing the consolidated and separate financial statements, the accounting officer is responsible for assessing the group's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the group or to cease operations, or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the consolidated and separate financial statements

22. My objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

23. A further description of my responsibilities for the audit of the consolidated and separate financial statements is included in the annexure to this auditor's report. This description, which is located on pages 17 - 18 (Volume III) forms part of my auditor's report.

Report on the audit of the annual performance report

24. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof; I must audit and report on the usefulness and reliability of the reported performance against predetermined objectives for selected development priorities presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.

25. I selected the following development priority presented in the annual performance report for the year ended 30 June 2025 for auditing. I selected a development priority that measures the municipality's performance on its primary mandated functions and that is of significant national, community or public interest.

Development priority	Page numbers	Purpose
Basic service delivery	228 - 250 (Volume I)	To provide key basic services

26. I was engaged to evaluate the reported performance information for the selected development priority against the criteria developed from the performance management and reporting framework, as defined in the general notice. An annual performance report prepared using these criteria provides useful and reliable information and insights to users of the report on the municipality's planning and delivery on its mandate and planned objectives. My objective was to perform procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.

27. The material findings on the reported performance information for the selected development priority are as follows:

Basic service delivery

Various indicators

28. Some supporting evidence was not provided for auditing; or, where it was, I identified material differences between the actual and reported achievements. Consequently, the achievements might be more or less than reported and were not reliable for determining if the targets had been achieved.

Indicator	Target	Reported achievement
Percentage unplanned outages that are restored to supply within industry standard timeframes	98%	98%

Number of new water connections meeting minimum standards	2 000	1 471

Various indicators

29. I could not determine if the reported achievements were correct, as adequate supporting evidence was not provided for auditing. Consequently, the achievements might be more or less than reported and were not reliable for determining if the targets had been achieved.

Indicator	Target	Reported achievement
Number of new sewer connections meeting minimum standards	2 000	1 471
Percentage of water treatment capacity unused	15%	38%
Percentage of industries with trade effluent inspected for compliance	50%	68%
Percentage of wastewater treatment capacity unused	15%	40,98%

Other matters

30. I draw attention to the matters below.

Achievement of planned targets

31. The annual performance report includes information on reported achievements against planned targets and provides explanations for measures taken to improve performance. This information should be considered in the context of the material findings on the reported performance information.

32. The table that follows provides information on the achievement of planned targets and lists the key service delivery indicators that were not achieved as reported in the annual performance report. The measures taken to improve performance are included in the annual performance report on pages 228 - 250 (Volume I).

Basic service delivery

Targets achieved: 59%		
Key service delivery indicator not achieved	**Planned target**	**Reported achievement**
Percentage of planned maintenance performed	95%	77%
Number of new sewer connections meeting minimum standards	2 000	1 471
Number of new water connections meeting minimum standards	2 000	1 471

Material misstatements

33. I identified preventable material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information for the basic service delivery development priority. Management did not correct all the misstatements, and I reported material findings in this regard.

Report on compliance with legislation

34. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.

35. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

36. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

37. The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

Expenditure management

38. Reasonable steps were not taken to ensure that money owed by the municipality was paid within 30 days, as required by section 65(2)(e) of the MFMA.

39. An adequate management, accounting and information system was not in place to account for creditors, as required by section 65(2)(b) of the MFMA.

40. Reasonable steps were not taken to prevent irregular expenditure amounting to R2,08 billion, as disclosed in note 58.2 to the financial statements, as required by section 62(1)(d) of the MFMA. The majority of the irregular expenditure was caused by non-compliance with supply chain management (SCM) regulation 36(1).

41. Reasonable steps were not taken to prevent fruitless and wasteful expenditure amounting to R4,72 million, as disclosed in note 58.3 to the financial statements, in contravention of section 62(1)(d) of the MFMA. The majority of the disclosed fruitless and wasteful expenditure was caused by salaries paid to suspended employees.

42. Reasonable steps were not taken to prevent unauthorised expenditure amounting to R 1,65 billion, as disclosed in note 58.1 to the financial statements, in contravention of section 62(1)(d) of the MFMA. The majority of the unauthorised expenditure was caused by overspending on the votes for impairment allowances.

Procurement and contract management

43. Some of the goods and services within the prescribed transaction value for competitive bids were procured without inviting competitive bids, as required by SCM regulation 19(a). Deviations were approved by the accounting officer even though it was not impractical to invite competitive bids, in contravention of SCM regulation 36(1). Similar non-compliance was also reported in the prior year. This non-compliance was identified in the procurement processes for the project for emergency repairs to the Matanzima access bridge.

44. Sufficient appropriate audit evidence could not be obtained that contracts were awarded to bidders that scored the highest points in the evaluation process, as required by section 2(1)(f) of the Preferential Procurement Policy Framework Act 5 of 2000 and preferential procurement regulations 4(4) and 5(4) of 2022.

45. Sufficient appropriate audit evidence could not be obtained that contract performance and monitoring measures were in place to ensure effective contract management, as required by section 116(2)(c)(ii) of the MFMA. A similar limitation was also reported in the prior year.

46. Sufficient appropriate audit evidence could not be obtained that the performance of contractors or providers was monitored on a monthly basis as required by section 116(2) of the MFMA. A similar limitation was also reported in the prior year.

47. Persons in service of the municipality whose close family members had a private or business interest in contracts awarded by the municipality failed to disclose such interest, in contravention of the codes of conduct for councillors issued in terms of the Municipal Systems Act and the code of conduct for staff members issued in terms of the Municipal Systems Act 32 of 2000.

Consequence management

48. Irregular expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(b) of the MFMA.

49. Fruitless and wasteful expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(b) of the MFMA.

50. Unauthorised expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(a) of the MFMA.

51. Allegations of financial misconduct laid against officials of the municipality were not investigated, as required by section 171(4)(a) of the MFMA.

Revenue management

52. An effective system of internal control for revenue was not in place, as required by section 64(2)(f) of the MFMA.

Annual financial statements

53. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of non-current assets, current assets, liabilities, revenue, expenditure and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected, but the uncorrected material misstatements and supporting records that could not be provided resulted in the financial statements receiving a qualified audit opinion.

Asset management

54. An effective system of internal control for assets was not in place, as required by section 63(2)(c) of the MFMA.

Strategic and performance management

55. The performance management system and related controls were not maintained or were inadequate as they did not describe how the performance measurement, review and reporting processes should be managed as required by municipal planning and performance management regulation 7(1).

Environmental management

56. The Rocklands and Fish water Flats wastewater treatment works did not have valid operating licences as required by section 22(1)(b) of the National Water Act 36 of 1998 (NWA).

Other information in the annual report

57. The accounting officer is responsible for the other information included in the annual report which includes the audit committee's report. The other information does not include the financial statements, the auditor's report and the selected development priority presented in the annual performance report that has been specifically reported on in this auditor's report.

58. My opinion on the financial statements, and my reports on the audit of the annual performance report and compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.

59. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected development priorities presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

60. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

61. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.

62. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the qualified opinion, the material findings on the annual performance report and the material findings on compliance with legislation included in this report.

63. The accounting officer did not adequately monitor compliance with legislation, and the monitoring of action plans was ineffective, resulting in numerous material misstatements and instances of non-compliance.

64. Senior management did not address significant weaknesses identified in performance management, including inadequate standard operating procedures that were not aligned to technical indicator descriptors. This misalignment hampered the consistent collection of information to substantiate target achievement. Furthermore, coordination between the project management unit and service delivery directorates remained fragmented, limiting effective oversight and integration.

65. The accounting officer did not ensure that the municipality's record management processes were adequate, and reliance was placed on manual financial reporting systems that were not suitable for the municipality's size and complexity. Financial reporting capabilities remained a significant risk to sustainability due to over-dependence on key officials within the finance unit. Additionally, there was misalignment between the reporting standards and the Municipal Standard Chart of Accounts Framework. These internal control deficiencies resulted in a number of material misstatements.

Material irregularities

66. In accordance with the PAA and the Material Irregularity Regulations, I have a responsibility to report on material irregularities identified during the audit and on the status of material irregularities as previously reported in the auditor's report.

Material irregularities in progress

67. I identified another material irregularity during the audit and notified the accounting officer, as required by material irregularity regulation 3(2). By the date of this auditor's report, I had not yet completed the process of evaluating the response from the accounting officer. This material irregularity will be included in next year's auditor's report.

Status of previously reported material irregularities

Revenue for water and sanitation services not calculated on a monthly basis

68. The municipality did not bill for service charges for the year ended 30 June 2020. It was found that 7 255 properties were not billed for the sale of water, sanitation and sewerage services provided by the municipality. This resulted in non-compliance with section 64(2)(b) of the MFMA which requires revenue due to the municipality to be calculated monthly.

69. The non-compliance is likely to result in a material financial loss if the service is not being billed.

70. The accounting officer was notified of the material irregularity on 1 September 2021 and invited to make a written submission on the actions taken or to be taken to address the matter.

71. The accounting officer responded to the notification on 27 September 2021 and indicated that the following actions have been taken to resolve the material irregularity:

    - The service level agreement (SLA) between the budget and treasury, infrastructure and engineering and human settlements directorates was signed on 7 July 2021. The SLA outlines the value chain process between the human settlements, infrastructure and engineering directorate and the budget and treasury directorate in respect of the installation of new water meters, as well as linking them to the billing system.

72. The accounting officer further planned to implement the following actions to resolve the material irregularity:

    - Monthly reporting to identify properties without water-related services on the billing system.
    - The monthly report will be sent to the infrastructure and engineering directorate for investigation.
    - The infrastructure and engineering directorate is in the process of reviewing their internal business processes relating to the transfer of meter installation information to the billing system.
    - The internal audit and risk assurance to include as part of their audit readiness assessment for 2021-22, the review of the internal controls that have been implemented through the

SLA and subsequent standard operating procedures between budget and treasury, infrastructure and engineering and the human settlements directorates.

- The infrastructure and engineering directorate is in the process of procuring additional resources to enable the physical verification of water meters on properties and to enable an improved turnaround time.
- The billing will be rectified in subsequent accounts based on the actual tariffs applicable during the period.

73. The accounting officer thus submitted a commitment and a detailed project plan to fully address the MI by 30 June 2025.

74. The implementation of the planned actions was followed up in the current year audit.

75. I determined that the accounting officer is not taking appropriate action to resolve the MI. I am in the process of making a decision on further actions to be taken.

Revenue for water and sanitation services not calculated on a monthly basis

76. The municipality did not charge for service charges for the year ended 30 June 2022. It was found that 3 512 properties were not billed for the sale of water, sanitation and sewerage services provided by the municipality. This resulted in non-compliance with section 64(2)(b) of the MFMA which requires revenue due to the municipality to be calculated on a monthly basis.

77. The non-compliance is likely to result in a material financial loss if the service is not being billed.

78. The accounting officer was notified of the material irregularity on 25 November 2022 and invited to make a written submission on the actions taken or to be taken to address the matter.

79. The accounting officer responded to the notification on 30 January 2023 and indicated that the following actions have been taken to respond to the material irregularity:

- An SLA between the budget and treasury, infrastructure and engineering and human settlements directorates was signed on 7 July 2021.
- The budget and treasury directorate prepares a monthly report that gives the status of all properties on the consolidated billing system and whether water meters are linked to the properties or not. This report also indicates if this is a sectional title property or a multipurpose property. This report is made available to the infrastructure and engineering directorate for their review and further action.
- The infrastructure and engineering directorate is reviewing their internal business processes relating to the transfer of meter installation information to the consolidated billing system.
- The infrastructure and engineering directorate is busy procuring additional resources to enable the physical verification of water meters on properties to enable an improved turnaround time.

80. The accounting officer further planned to implement the following actions to resolve the material irregularity:

    - Regular correspondence between the waterworks division and the revenue management and customer care sub-directorate is in place regarding the anomalies identified on route numbers that need to be created on the consolidated billing system.

    - Monthly meetings between the infrastructure and engineering and the budget and treasury directorate are in place, where actions are implemented and monitored for progress. The human settlements directorate will also be integrated in these monthly meetings to ensure alignment of processes envisaged in line with the SLA.

81. The billing will be rectified in subsequent accounts based on the actual tariffs applicable during the period.

82. A commitment was obtained from the accounting officer, and it was indicated that the date committed to have fully addressed the material irregularity is 30 June 2024. Management did not fulfil the commitment made to fully resolve the material irregularity.

83. The implementation of the planned actions was followed up in the current year audit.

84. I determined that the accounting officer is not taking appropriation to resolve the MI. I am in the process of making a decision on further actions to be taken.

Pollution of water resource not prevented – Kelvin Jones waste water treatment works

85. The Kelvin Jones Waste Water Treatment Works (WWTW) is not functioning as intended and has not been refurbished to restore basic treatment functions to the facility. This has resulted in the discharge of sewerage into the Swartkops River and Estuary. The WWTW is not fully operational due to repairs and maintenance issues resulting in poor quality effluent being discharged into the Swartkops River.

86. The pollution caused by the discharge of inadequately treated wastewater and sewerage to the surrounding environment negatively impacts the environment and health of the users that are dependent on the contaminated water resources, whether it is used for consumption by humans or for recreational purposes. It can result in multiple water borne diseases that can have a detrimental effect on the health of the community in the surrounding areas.

87. The municipality did not take reasonable measures at the WWTW to prevent pollution or degradation of the environment and water resources from occurring, continuing or recurring, as required by section 28(1) of the National Environmental Management Act 107 of 1998 and section 19(1) of the NWA. The WWTW is in a critical condition with various operational and mechanical equipment either not available or malfunctioning due to a lack of proper management and maintenance.

88. This irregularity has resulted in substantial harm to the general public and is expected to result in further harm until the WWTW are adequately refurbished and repaired.

89. The accounting officer was notified of the material irregularity on 26 February 2024 and invited to make a written submission on the actions taken and that will be taken to address the matter.

90. The accounting officer responded to the notification on 25 March 2024 and indicated that the following actions had been taken to respond to the material irregularity:

- The appointment of contractors for the repairs and refurbishment of the WWTW.
- The continued purchase of chlorine gas.
- Securing of an equipment and machinery maintenance emergency contract.
- Installing a sodium dichloroisocyanurate (SDIC) dosing unit.
- Procuring SDIC tablets, HTH granules and chlorine gas by using three quotes and an informal tender procurement process.
- The consideration by the bid specifications committee for new chemical purchases after the cooling off period of the cancelled contract.
- Deployment of private security personnel in March 2023 to control access and protect the municipal infrastructure and manpower resources.

91. The accounting officer further planned to implement the following actions to resolve the material irregularity:

- The appointment of mechanical and electrical services triennial contracts to commence on 01 July 2024.
- The appointment of service providers for supplying water and wastewater treatment chemicals and gases.
- Continuous request to the department of water and sanitation and department of forestry, fisheries and the environment to approve the sludge handling and management and provide the necessary support regarding sanitation services.
- Continuous monitoring of the industrial effluent contributors to reduce foreign toxic substances being discharged into the sewerage system.

92. Limited repairs and maintenance were carried out at the waste water treatment works and the levels of pollution in the river remained significantly higher than the allowable levels.

93. I determined that the accounting officer is not taking appropriate action to resolve the MI. I am in the process of making a decision on further actions to be taken.

Payment for services not received: stormwater drain cleaning: supplier 1

94. The municipality paid R10, 1 million on 19 December 2018 for the provision of stormwater drain cleaning services which were not rendered to the municipality. This resulted in non-compliance with section 65(2) (a) of the MFMA which requires that the municipality to maintain an effective system of expenditure control relating to the approval, authorisation, and payment of funds. The non-compliance with legislation is likely to result in a material financial loss if the municipality does not recover the money paid to the service provider.

95. The accounting officer was notified of the material irregularity on 13 December 2019 and invited to make a written submission on the actions taken or to be taken to address the matter.

96. The accounting officer responded to the notification on 18 September 2020, indicating the following planned action to be taken:

    - Appointing an external investigator.
    - Opening a case with the South African Police Service (SAPS).
    - Identifying the responsible person.
    - Recovering the loss.

97. The municipality appointed a forensic investigator in September 2021 to assist in quantifying the value of the financial loss and to compile further evidence for submission to the Directorate for Priority Crime Investigation (Hawks). The forensic investigation report was finalised on 28 February 2022 and handed over to the Hawks for further investigation. The Hawks along with the National Prosecuting Authority (NPA) finished their investigation on 29 August 2023 and concluded that they would not prosecute the matter further, due to insufficient evidence that the drains were not cleaned.

98. The accounting officer prepared a report detailing the reasons for closing the matter. The report was presented to the municipal public accounts committee (MPAC) on 8 April 2025. The MPAC requested the acting accounting officer to obtain an A1 statement from the SAPS to provide details on the matter. The statement has not been received to date.

99. Based on the factors above, I have concluded that appropriate actions have been taken to address the MI and therefore the MI has been resolved.

Payment for services not received: Stormwater drain cleaning: Supplier 2

100. The municipality paid R10,1 million on 19 December 2018 for the provision of stormwater drain cleaning services, which were not rendered to the municipality. This resulted in non-compliance with section 65(2)(a) of the MFMA, which requires the municipality to maintain an effective system of expenditure control relating to the approval, authorisation and payment of funds. The non-compliance with legislation is likely to result in a material financial loss if the municipality does not recover the money paid to the service provider.

101. The accounting officer was notified of the MI on 13 December 2019 and invited to make a written submission on the actions taken or to be taken to address the matter.

102. The accounting officer responded to the notification on 18 September 2020, indicating the following planned action to be taken:

    - Appointing an external investigator.
    - Opening a case with the SAPS.
    - Identifying the responsible person.

- Recovering the loss.

103. The municipality appointed a forensic investigator in September 2021 to assist in quantifying the value of the financial loss and to compile further evidence for submission to the Hawks. The forensic investigation report was finalised on 28 February 2022 and handed over to the Hawks for further investigation. The Hawks along with the NPA finished their investigation on 29 August 2023 and concluded that they would not prosecute the matter further, due to insufficient evidence that the drains were not cleaned.

104. The accounting officer prepared a report detailing the reasons for closing the matter. The report was presented to the MPAC on 8 April 2025. The MPAC requested the acting accounting officer to obtain an A1 statement from the SAPS to provide details on the matter. The statement has not been received to date.

105. Based on the factors above, I have concluded that appropriate actions have been taken to address the MI and therefore the MI has been resolved.

Other reports

106. In addition to the investigations relating to material irregularities, I draw attention to the following investigations conducted. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.

107. The President of South Africa promulgated investigations by the Special Investigating Unit into possible procurement irregularities. These investigations were still in progress at the date of this report.

Auditor-General

East London

11 December 2025

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure to the auditor's report

The annexure includes the following:

- The auditor-general's responsibility for the audit
- The selected legislative requirements for compliance testing

Auditor general's responsibility for the audit

Professional judgement and professional scepticism

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the consolidated and separate financial statements and the procedures performed on reported performance information for the selected development priority and on the group's compliance with selected requirements in key legislation.

Consolidated and separate financial statements

In addition to my responsibility for the audit of the consolidated and separate financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made.
- conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the consolidated and separate financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the group to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the consolidated and separate financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the consolidated and separate financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause the group to cease operating as a going concern.
- evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and determine whether the consolidated

and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the consolidated financial statements. I am responsible for the direction, supervision and review of audit work performed for purposes of the group audit. I remain solely responsible for my audit opinion.

Communication with those charged with governance

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Compliance with legislation – selected legislative requirements

The selected legislative requirements are as follows:

Legislation	Sections or regulations
Municipal Finance Management Act 56 of 2003	Sections: 1, 11(1), 13(2), 14(1), 14(2)(a), 14(2)(b), 15, 24(2)(c)(iv), 28(1), 29(1), 29(2)(b), 32(2), 32(2)(a), 32(2)(a)(i), 32(2)(a)(ii), 32(2)(b), 32(6)(a), 32(7), 33(1)(c)(ii), 53(1)(c)(ii), 53(1)(c)(iii)(bb), 54(1)(c), 62(1)(d), 63(1)(a), 63(2)(a), 63(2)(c), 64(2)(b), 64(2)(c), 64(2)(e), 64(2)(f), 64(2)(g), 65(2)(a), 65(2)(b), 65(2)(e), 72(1)(a)(ii), 112(1)(j), 116(2)(b), 116(2)(c)(ii), 117, 122(1), 122(2), 126(1)(a), 126(1)(b), 127(2), 127(5)(a)(i), 127(5)(a)(ii), 129(1), 129(3), 133(1)(a), 133(1)(c)(i), 133(1)(c)(ii), 165(1), 165(2)a, 165(2)(b)(ii), 165(2)(b)(iv), 165(2)(b)(v), 165(2)(b)(vii), 166(2)(b), 166(2)(a)(iv), 166(5), 170, 171(4)(a), 171(4)(b)
MFMA: Municipal budget and reporting regulations, 2009	Regulations: 71(1)(a), 71(1)(a)(b), 71(2)(a), 71(2)(b), 71(2)(d), 72(a), 72(b), 72(c)
MFMA: Municipal Investment Regulations, 2005	Regulations: 3(1)(a), 3(3), 6, 7, 12(2), 12(3)
MFMA: Municipal Regulations on financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations: 5(4), 6(8)(a), 6(8)(b), 10(1)
MFMA: Municipal Supply Chain Management Regulations, 2017	Regulations: 5, 12(1)(c), 12(3), 13(b), 13(c), 16(a), 17(1)(a), 17(1)(b), 17(1)(c), 19(a), 21(b), 22(1)(b)(i), 22(2), 27(2)(a), 27(2)(e), 28(1)(a)(i), 29(1)(a), 29(1)(b), 29(5)(a)(ii), 29(5)(b)(i), 32, 36(1), 36(1)(a), 38(1)(c), 38(1)(d)(ii), 38(1)(e), 38(1)(g)(i), 38(1)(g)(ii), 38(1)(g)(iii), 43, 44, 46(2)(e), 46(2)(f)
Construction Industry Development Board Act 38 of 2000	Section: 18(1)
Construction Industry Development Board Regulations, 2004	Regulations: 17, 25(7A)
Division of Revenue Act	Sections: 11(6)(b), 12(5), 16(1); 16(3)
Municipal Property Rates Act 6 of 2004	Section: 3(1)
Municipal Systems Act 32 of 2000	Sections: 25(1), 26(a), 26(c), 26(h), 26(i), 29(1)(b)(ii), 34(a), 34(b), 38(a), 41(1)(a), 41(1)(b), 41(1)(c)(ii), 42, 43(2), 45(a), 54A(1)(a), 56(1)(a), 57(2)(a), 57(4B), 57(6)(a), 57A, 66(1)(a), 66(1)(b), 67(1)(d), 74(1), 96(b)

Legislation	Sections or regulations
	Parent municipality with ME: Sections: 93B(a), 93B(b) **Parent municipality with shared control of ME:** Section: 93C(a)(iv), 93C(a)(v)
MSA: Disciplinary Regulations for Senior Managers, 2011	Regulations: 5(2), 5(3), 5(6), 8(4)
MSA: Municipal Planning and Performance Management Regulations, 2001	Regulations: 2(1)(e), 2(3)(a), 3(3), 3(4)(b), 7(1), 8, 9(1)(a), 10(a), 12(1), 14(1)(b)(iii), 14(1)(c)(ii), 14(4)(a)(i), 14(4)(a)(iii), 15(1)(a)(i), 15(1)(a)(ii)
MSA: Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers, 2006	Regulations: 2(3)(a), 4(4)(b), 8(1), 8(2), 8(3), 26(5), 27(4)(a)(i)
MSA: Regulations on Appointment and Conditions of Employment of Senior Managers, 2014	Regulations: 17(2), 36(1)(a)
MSA: Municipal Staff Regulations	Regulations: 7(1), 19, 31, 35(1)
MSA: Municipal Systems Regulations, 2001	Regulation: 43
National Environmental Management: Waste Act 59 of 2008	Section: 20(b)
National Water Act 36 of 1998	Section: 22(1)(b)
Prevention and Combating of Corrupt Activities Act 12 of 2004	Section: 34(1)
Preferential Procurement Policy Framework Act 5 of 2000	Sections: 2(1)(a), 2(1)(f)
Preferential Procurement Regulations, 2017	Regulations: 4(1), 4(2), 5(1), 5(3), 5(6), 5(7), 6(1), 6(2), 6(3), 6(6), 6(8), 7(1), 7(2), 7(3), 7(6), 7(8), 8(2), 8(5), 9(1), 10(1), 10(2), 11(1), 11(2)
Preferential Procurement Regulations, 2022	Regulations: 4(1), 4(2), 4(3), 4(4), 5(1), 5(2), 5(3), 5(4)

VOLUME IV

AUDIT COMMITTEE REPORT

ANNUAL REPORT OF THE AUDIT COMMITTEE TO THE COUNCIL OF THE NELSON MANDELA BAY METROPOLITAN MUNICIPALITY (2024/25)

INTRODUCTION

The Audit Committee (the Committee) of the Nelson Mandela Metropolitan Municipality (the Municipality) is established in terms of section 166 of the Municipal Finance Management Act, No 56 of 2003 (MFMA) as an independent Committee of the Municipal Council. The Committee operates in terms of the Audit Committee Charter (the AC Charter) which sets out the Committee's mandate, authority and responsibilities.

The purpose of this report is to report on the execution of the Committee's mandate during the 2024/25 financial year.

COMPOSITION OF THE AUDIT COMMITTEE AND ATTENDANCE

The Committee is comprised of five independent, non-executive members who collectively possess skills in internal auditing, external auditing, internal controls, financial and performance management, information technology, governance and risk management. One of the Committee members has been duly appointed as the chairperson of the Committee. In terms of the AC Charter, the City Manager, Chief Financial Officer, Director: Internal Audit and Risk Assurance, Executive Directors (EDs), Municipal Public Accounts Committee (MPAC) Chairperson, Representatives from the Auditor-General South Africa (AGSA), National Treasury and COGTA have standing invitations to all the Committee meetings.

Table 1: Committee Membership

Name of Member	Qualification	Appointment and expiry date
Michelle Wait (Chairperson)	B.Com(Hons) CA(SA)	22 Aug 2024 to 21 Aug 2027 (2nd term in office)
Sizwe Nyenyiso	PhD (Accounting) CIA CFE CRISC	22 Aug 2024 to 21 Aug 2027 (2nd term in office)
Ronel Shaw	B.Com (Hons) B.Proc CA(SA)	22 Aug 2024 to 21 Aug 2027 (2nd term in office)
Sakhiwo Zamisa	MBA	22 Aug 2024 to 21 Aug 2027 (1st term in office)
Yamkela Rini	B.Com(Hons) CA(SA)	22 Aug 2024 to 21 Aug 2027 (1st term in office)

The AC Charter requires the Committee to meet at least four times per annum in line with the Municipality's reporting cycle. During the period under review, the following meetings were held as per the table below:

Table 2: Committee Meetings

Date	Type	Reason for meeting
28 & 29 Aug 2024	Special	To consider 2023/24 draft annual financial statement and draft annual performance report.
11 Nov 2024	Ordinary	To consider the 1st quarter reports of the 2024/25 FY
25 Nov 2024	Ordinary	To consider the 4th quarter reports of the 2023/24 FY
25 Nov 2024	Special	Planning between the Committee and Internal Audit.
14 May 2025	Special	To consider the mid-term financial and non-financial reports of the 2024/25 FY and draft IDP and draft Budget for 2025/26
25 Jun 2025	Ordinary	To consider the 3rd quarter reports of the 2024/25 FY

In addition, the meetings in the Table below were held with the Committee stakeholders

Table 3: Additional Meetings

Date of meeting	Stakeholder	Reason for meeting
5 Nov 2024	Meeting between the Committee, ACM, ED's and IA	Audit Committee induction meeting
21 & 28 Nov 2024	Meeting between the Committee, management and AGSA.	To discuss the draft management report and draft audit report for 2023/24 FY
19 Dec 2024	Meeting between the Committee and ACM	To discuss the secondment of internal audit to management position.
28 Jan 2025	Meeting between the Committee and Mayco	To present the 2023/24 Audit Committee Annual Report.
18 Feb 2025	Meeting between the Committee Chairperson and MPAC	To present the 2023/24 Audit Committee Annual Report.
20 Feb 2025	Meeting between the Committee and AGSA	In terms of AC Charter to meet separately with AGSA at least once a year.
6 May 2025	Meeting between the Committee Chairperson and the ACM	To discuss critical matters from the Q1 meeting with the newly appointed ACM.
17 June 2025	Meeting between the Committee and Internal Audit	To review and approve the internal audit plan for 2025/26, the AC Charter and the Internal Audit Charter (IA Charter).

ROLES AND RESPONSIBILITIES

The responsibilities of the Committee as set out in section 166 of the MFMA includes advising the Municipal Council, the political office bearers, the Accounting Officer and the management staff of the Municipality on matters relating to internal financial control and internal audits; risk management; accounting policies; the adequacy, reliability and accuracy of financial reporting and information; performance management and evaluation; effective governance; compliance with the MFMA, the annual Division of Revenue Act and any other applicable legislation; and any issues referred to it by the Municipality. In addition, the Committee performs the functions of the Performance Audit Committee as regulated in terms of sections 38 and 41 of the Municipal Systems Act No 32 of 2000 read with

Regulation 14 of the Local Government: Municipal Planning and Performance Management Regulations, 2001. According to the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers 2006, the Chairperson of the Committee must form part of the evaluation panel for the purpose of evaluating the annual performance of the Municipal Manager and Managers directly accountable to the Municipal Manager.

The Committee assists Council in fulfilling its oversight responsibilities in helping to ensure high-quality financial and performance management reporting as well as effective internal controls

The Committee has no executive function, and its primary objective is to review and challenge rather than assume responsibility for any matters within its remit.

Based on the results of the assessment of its work, the Committee has effectively executed its mandate and diligently discharged its responsibilities independently and objectively, as follows:

Internal control environment

The Committee reviewed the reports by management and the assurance providers on the design and effectiveness of internal controls as well as the implementation of audit action plans. Overall, and based on the reports by internal and external auditors, significant gaps were reported in the system of internal controls. While management has committed to addressing these in the audit reports, implementation of the audit action plans was very slow. In the view of the Committee, this slow implementation continued to expose the Municipality to vulnerabilities in the execution of its strategies and plans.

The Committee will continue to monitor the implementation of audit action plans through the tracking mechanism that is presented quarterly to the Committee.

Internal audit

The Internal Audit Unit of the Municipality is established in terms of the Internal Audit Charter as an independent assurance and advisory function. The Internal Audit Charter, which outlines the mandate, authority and responsibilities of the Internal Audit Unit was reviewed and approved by the Committee. In addition, the Internal Audit strategy, risk-based internal audit plan and operational plan were reviewed and approved by the Committee. The Internal Audit Unit is led by the Director: Internal Audit who reported quarterly to the Committee against the approved Internal Audit plans. This unit is also responsible for investigating fraud cases and there has been very slow movement in finalising cases because of capacity constraints.

The annual internal audit plan addressed the high-risk areas identified in consultation with senior management and the Committee. During the period under review, the Internal Audit unit completed 63 percent of the approved annual audit plan, a decrease of 7 percent compared to the 70 percent reported in the prior year. Capacity constraints within Internal Audit continued to impact negatively on the execution of the audit plan. Approximately 41 percent of the Internal Audit staff are employed on short-term contracts, which creates instability in the resourcing of the Internal Audit Unit as the contracted staff members seek permanent employment. In addition, the lack of skills in specialist areas like engineering, built environment, etc. limited the Internal Audit Unit to fully execute its mandate.

Due to the resource constraints, not all high-risk areas could be covered by the plan, resulting in Internal Audit being unable to provide the Municipality with all the required levels of assurance. This challenge is exacerbated by the delays in the approval of the reviewed organogram of the Municipality and lack of audit technologies like audit management and data analytics tools.

During the 2022/23 FY, the Chief Auditor: IT was seconded, against the advice of the Committee, first to Senior Director: Supply Chain and later to mSCOA Project Manager. For Internal Audit to safeguard their independence, they could not perform any IT related audits for 12 months after this secondment. In the prior year and current year AGSA management report, they have reported a finding on the lack of internal audits of its information technology, as no independent assessment was made of the effectiveness of IT controls.

In the current FY, the Committee raised a concern that the Internal Audit Unit's independence was again compromised, as the Chief Auditor: Performance, Follow-up Audits and MPAC support was seconded to a management role for the first three quarters of the financial year. In addition, this compromised the work of the Internal Audit Unit, which was already operating with capacity constraints. The Committee discussed this with the Acting City Manager at the time, and an agreement was reached that the Chief Auditor: Performance, Follow-up Audits and MPAC support be sent back to the Internal Audit Unit. While there are many challenges, the Committee will continue to work with senior management and the Internal Audit Unit to tackle the remaining challenges.

The Internal Audit sub-directorate has not undergone an independent quality review as required by the Institute of Internal Auditors (IIA). However, with the implementation of the Global Internal Audit Standards effective from 9 January 2025, National Treasury has advised that focusing on the state of readiness of this new Standard should be prioritised and the independent quality review to take place once the new Standard is fully implemented.

The combined assurance framework was presented to the Committee and approved as well tabled to EXCO for approval but there has been slow movement in this regard due to capacity constraints in Internal Audit.

The Committee performed an annual assessment of the effectiveness of the Internal Audit function. This was done by way of an evaluation in the form of a questionnaire that was completed by the Committee. The Internal Audit Function scored satisfactorily with a score of 88.6%. The areas requiring attention were listed in the Internal Audit improvement plan that will be monitored quarterly by the Committee.

External Audit

The Committee met with the AGSA to review whether the AGSA felt there were any restrictions placed on the external audit. The AGSA noted that there were no restrictions. Furthermore, there was direct access by the AGSA to the Committee.

The audit strategy and plan for the 2024/2025 audit was presented by the AGSA to the Committee at the beginning of the audit. The Committee was satisfied that critical risk areas were addressed, including the proposed audit scope and approach. The Committee requested that the AGSA considers cost containments and works with the municipality to reduce the very high audit fees. In addition, the Committee has requested that the AGSA keeps a separate record of the cost of any re-audits and for management to be mindful of the cost implications for requesting re-audits of certain sections. The Committee monitored the implementation of management action plans to address External Audit queries and recommendations. The Committee notes the very slow implementation rate of the AGSA prior year findings, where most of the findings were not addressed. This increases the risk of repeat findings in the current year's audit as well as the possibility of a regression in the audit opinion. The recommendation from the Committee to revive the Clean Audit Committee was not implemented throughout the year. It is recommended that this is implemented in the 2025/26 financial year so that management can regularly track the implementation of the actions plans of each directorate. The Committee also recommended the automation of the manual processes. E.g.: SCM contracts register should have an automated alert of contracts expiring within 6 months as well as being automatically updated with payments made against a contract for live tracking of the commitments and not overspending on contracts. There should be electronic declarations of interest completed each year by employees and not a manual form. This will assist when evaluating tenders for related parties. These recommendations have not yet been implemented. In addition, the Committee recommends that role players should assist the Municipality to turn around. E.g COGTA, National Treasury, Provincial Treasury. The progress made on Material Irregularities that were identified by the AGSA were not adequately reported on to the Committee during the year. The recommendation is that the Material Irregularities form part of the audit action plan and that the status of commitments that have been made to the AGSA are reported quarterly to the Committee.

No significant disagreements between the AGSA and management were noted.

No material unsolved accounting and auditing problems were noted.

The Committee does not have any additional significant audit matters to disclose that arose from the audit, other than those that have been highlighted by the AGSA.

The final 2024/2025 AGSA Audit Report and Management Report were presented to the Committee, and the Committee agrees with the AGSA's conclusion. A qualified audit opinion, with findings, was presented and this is a regression from previous years (increase in number of findings). The regression is a direct result of the root causes not being adequately addressed. There needs to be a conscious effort to resolve the root causes if we are to see an improved audit outcome that is sustainable.

Risk management

The risk management process is guided by the Municipality's risk management policy. The Risk Management Committee (RMC), established in terms of the policy, comprises senior management of the Municipality and an independent chairperson. No member of the Committee participated in the activities of the RMC. The Committee notes the recommendation in MFMA circular 127 that a member of the Committee should form part of the RMC, however, the Risk Management Unit is currently performing satisfactorily under the leadership of an external chair, although the RMC have sighted capacity constraints with only four permanent members. It is also noted with concern that there were delays in the sitting of the RMC meetings, which meant that the Committee did not receive their reports timeously.

The quarterly risk assessments were performed by the Risk Management Unit, however, these assessments were not always reported quarterly to the Committee. There is room for improvement in the reporting between the two Committees. The Committee ensures that the work of the Internal Audit Unit was informed by and geared toward further improvement in the risk management process.

An institution-wide risk register, consisting of strategic and operational risks, is maintained and monitored by the RMC, using an excel-based risk management toolkit. The development of Risk Management Software, handled by MIS sub-directorate under Corporate Services, is required. The RMC manages these risks and any emerging risk with potential impact on the Municipality. The Committee noted that improvements in compliance management, business continuity management and the fraud risk management programme are still required to further enhance the risk management process of the Municipality. In addition, the risks of vandalism of critical service delivery infrastructure, loss of critical skills due to lack of long-term succession planning require immediate management attention.

Quality of in-year financial and non-financial reporting and information

The Committee reviewed quarterly the quality and the contents of the in-year monitoring reports, including financial and non-financial performance. The quality and integrity of the financial reports are questionable as there is a known issue of cut-off errors as reported by the AGSA, which will not only affect the annual financial statements, but the quarterly reporting as well. Therefore, serious intervention is required for management to report creditable financial information on which decisions are taken. Internal auditors have identified opportunities for further improvement of quality control over non-financial reporting, some of which were previously reported. There is a need to improve the integrity of performance reporting by supporting the reported performance with valid evidence.

In addition, the Committee supported by the Internal Audit Unit reviewed quarterly section 52 (d) reports. The Committee raised concerns regarding high-risk areas that threaten the medium and long-term financial sustainability of the Municipality, including the following among others:

a) Long overdue consumer debt.
b) Slow debt collection rate.
c) Decreasing investment portfolio
d) Major water losses.
e) Major electricity losses.
f) Unspent capital grants, with the risk of roll-over applications not being approved.
g) Slow creditor payment rate.
h) The National Treasury reducing grant funding because of inability to spend grant funding.

i) The National Treasury reducing equitable share because of inability to reduce UIFWE and appoint a City Manager.
j) Excessive overtime payouts.
k) Excessive payments made to suspended officials because of cases not being finalised within a reasonable timeframe.
l) The financial burden of the decision to in-source the security guards, which far exceeds that of out-sourcing the function.

Annual financial reporting

Annual Financial Statements, Accounting Policies and the Annual Performance Reports were reviewed prior to submission to the AGSA. Through this process, the Committee noted gaps in the information provided. Where areas of further improvement were noted, recommendations to further improve the adequacy, reliability and accuracy of the financial and non-financial reporting and information were made to management, and it was recommended that the changes be adequately implemented on both the Annual Financial Statements and Annual Performance Report before submission to the AGSA on 31 August 2025. There is an opportunity for the municipality to invest in software to enhance the preparation of the Annual Financial Statements, which is currently done through cumbersome manual processes. In addition, the timing of the preparation of the Annual Financial Statements needs to be re-considered to allow adequate time for all necessary reviews to take place, including a follow-up review before submission to AGSA.

Performance management and evaluation

The Committee supported by the Internal Audit Unit has reviewed the 2024/25 Annual Performance Report before submission to the AGSA. In the 2024/25 financial year, the Municipality achieved 53 percent of its key performance indicators, a regression of 10.49 percent compared to the prior year's performance of 63.49 percent. However, the low rate of achievement of the Municipality's performance targets is still a concern. In particular, the following are some of the challenges that must be addressed to improve the institutional performance:

a) significant delays in the SCM processes, which hampers the performance of the municipality.
b) critical positions being vacant and senior officials being suspended, which negatively impacts on service delivery.

The Committee reviewed the draft adjustments SDBIP and draft performance agreements with certain recommendations being made. The draft adjustments budget was not submitted for review and therefore the Committee could not determine the extent of alignment between the adjusted SDBIP and the adjusted budget. As part of this process, the Committee reviewed the relevance and measurability of performance indicators. The Committee has also recommended further improvement of the Municipality's performance management system and related controls.

The Committee noted that performance evaluations of senior management for the 2020/21 (one Executive Director), 2021/22 (one Executive Director); 2022/23 (all permanent Executive Directors) and 2023/24 (all permanent Executive Directors) were still outstanding. This is an area of improvement to inculcate a high-performance culture in the Municipality. The Committee has recommended that the Internal Audit Unit reviews all portfolio of evidence for accuracy and reliability before these evaluations take place, considering that the City Manager who completed the review is no longer in the position and will not be on the evaluation panel. This will thus provide assurance to the panel members on the accuracy and reliability of the portfolio of evidence provided. It was also reported that the quarterly performance reviews were last done in the 2nd quarter of 2023/24. This is an area that requires improvement to inculcate a high-performance culture in the Municipality.

The Committee also noted that the Municipality is using an excel based performance management system, even though it has an electronic system that was purchased many years ago. The use of an electronic system should streamline the performance management system and reduce the risk of any human errors or manipulation. The Committee believes that the reasons for not using the system be investigated and determine the possibility of reintroducing the system. The use of an electronic performance management system should see improvements in the efficiency and accuracy of performance reporting.

Effective governance

During the period under review, the Accounting Officer position was occupied in an acting capacity by several executives. This created administrative leadership instability, thus negatively impacting on the control environment, accountability and consequence management. This governance challenge was due to the suspension of the City Manager, which remained unresolved at the reporting date. The governance risk in the Municipality has been deepened by vacancies in critical senior management positions mainly due to long-term suspension of officials. Consequently, 70 percent of the Executive Directors at the Municipality were acting appointments, including Chief Operating Officer; ED: Economic Development, Tourism and Agriculture; ED: Electricity and Energy; ED: Infrastructure and Engineering; ED: Safety and Security; ED: Public Health and ED: Sports, Recreation, Arts and Culture. Consequently, this impacts on the institutional performance and provision of the municipal services.

The organogram of the Municipality was being reviewed to comply with the COGTA municipal staff establishment regulations which have proven to be a long-term project. Thus, the is a risk that the current organogram might no longer be aligned with IDP.

The accumulation of Unauthorised, Irregular, Fruitless and Wasteful Expenditure (UIFWE) over several financial years is another governance risk that remains unresolved. This is due to the continued inability of the MPAC subcommittee to meet regularly and consider the UIFWE. Consequently, there has been little movement against the enormous balances of UIFWE. This is concerning as National Treasury may impose consequences which might have dire effects on Service Delivery and the people of NMBM.

The Committee is concerned about the slow implementation of actions to address the audit findings, with no visible consequences for such.

In addition, the numerous delays and breakdowns in Council meetings have severely impacted on the operational effectiveness of the Municipality. The Committee has noted the perpetual postponement of its meetings due to the conflicting schedules of the Municipality. These postponements risk rendering the Committee ineffective and/or unable to fully execute its mandate. Coupled with this challenge is the inability by some Executive Directors to attend the scheduled meetings of the Committee and delegating of their accountability to representatives who come to meetings unprepared and thus unable to answer the probing questions of the Committee. In addition, certain Executive Directors do not disclose any known or alleged fraud to the Committee as required on a quarterly basis.

The Municipal Entity, Mandela Bay Development Agency (MBDA), was without an Audit Committee for the full financial year. The Committee was only appointed in July 2025.

The Committee has also requested to report to Council on a quarterly basis, which has not been fully implemented. However, it must be noted that MPAC has started to attend the Committee meetings since quarter four.

Compliance with applicable laws and regulations

The Committee requested management to report quarterly on compliance management. Whilst the compliance management process is still maturing, no material non-compliance was reported by Management to the Committee. However, the excessive costs continue to be noted in outsourcing legal services. Management should remain vigilant in monitoring external legal costs, where these are unavoidable, and where internal legal services are not permitted to represent the Municipality. A review of legal services should be considered to determine whether limitations in capacity or competencies exist.

The Committee has noted from the Internal Audit and AGSA reports instances of non-compliance with the MFMA, the Annual Division of Revenue Act and other applicable legislation. Many of these are repeat findings, which were previously reported and already on the action plans. The instances of non-compliance urgently need to be addressed by management.

Information and communication technology

The Information and Communication Technology (ICT) Unit, is responsible for the development and implementation of the Municipality's ICT strategies. The ICT governance report was presented quarterly to the Committee, including the management of the ICT risks. The Committee also tracked the implementation of the audit actions to address the gaps identified by internal and external assurance providers in the ICT environment. The Committee is satisfied that management has addressed or initiated processes to address the identified weaknesses. However, the Committee believes that a review of the ICT Unit should be conducted to determine its limitations to strategically align the ICT environment and to deliver on ICT strategies. As part of this process, the Municipality should determine whether there is a need to:

a) Invest in ICT security and risk management capabilities to reduce the high-risk exposure in this area; and
b) Invest in suitable automation technologies to enhance the Municipality's security posture.

The Committee believes that there is a need for management to move the MIS Department from being operational to being a strategic partner that fully supports the organisational strategy. This should include consideration for the ICT management to participate in the decision making of the Municipality for appropriate advice on ICT and digitalisation matters.

The Committee is further concerned about the delays in the implementation of integrated financial management system due to the legal impasse between the Municipality and the service provider developing mSCOA. Consequently, the Municipality's legacy system remains non-compliant with mSCOA regulations. This on-going non-compliance remains a key area of concern, and the risks associated with this non-compliance need to be fully understood by the municipality. There was no progress reported to the Committee regarding becoming mSCOA compliant.

APPRECIATION

The Committee expresses sincere appreciation to the Honorable Speaker, the Executive Mayor, the entire Council, the Acting City Manager, the Executive Director's (and acting) and the Internal Audit Unit.

Michelle Wait
Audit Committee Chairperson
15 December 2025

VOLUME V

REPORT ON MUNICIPAL ENTITY: MANDELA BAY DEVELOPMENT AGENCY (MBDA)

Approved 10 November 2025

MBDA 2024-2025 ANNUAL REPORT

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1. ORGANISATIONAL REVIEW

1.1 Board Chairperson's Overview

As we reflect on the past year, the Mandela Bay Development Agency Board of Directors takes immense pride in the strides made by this Agency. Our commitment to urban renewal and economic development has never wavered. This report aims to share our journey, celebrate our achievements, and draw strategic lessons for the future.

Our 2024 – 2025 journey culminated in a celebration of the MBDA's history at the Legacy in Action gala dinner. We took the opportunity to look back on the Agency's 22 years of existence, and to recognize the unwavering dedication, resilience, and impact that have defined the MBDA's existence in the pursuit of meaningful development work.

It was during this event that we awarded the inaugural Lifetime Legacy in Action award. The award celebrates a special and outstanding individual whose long-standing work in local government has transformed communities, uplifted lives, and driven sustainable programs and progress in Nelson Mandela Bay.

The Board of the MBDA, in consultation with the Members Representative body of the Municipality, honoured the founding Mayor of the Bay, Mr Nceba Christopher Faku, as the inaugural Lifetime Legacy in Action Award recipient.

As a Board, we have witnessed the organisation navigate complex project environments, shifting stakeholder demands, and external disruptions with resilience and purpose. The performance report reflects a year of steady delivery, with a historic 17 out of 21 KPIs, overachieve, achieved or partially achieved, equivalent to 81%. This outcome represents a new benchmark and speaks to the Agency's commitment to its mandate and its capacity to transform intention into measurable progress.

We are particularly encouraged by the progress made on catalytic infrastructure projects where the Board led during ribbon cuting ceremonies for the MBDA CCTV Room projects, the Helenvale Extension 12 Play Park, and witnessing the completion of the New Brighton Community Waste Site and progress at the Rail Sheds in Kariega.

The Agency's work in precinct activation, EPWP job creation, and the successful hosting of several major events at the Nelson Mandela Bay Stadium continues to demonstrate the economic and social value of its interventions.

We also note the strides made in financial sustainability, with the establishment of an investment fund and the focus on planning for new and expanded revenue streams. These efforts position the Agency to play a more strategic role in the city's development landscape, while reducing reliance on traditional funding sources.

As a Board, we remain confident in the leadership and operational capacity of the MBDA team. The year ahead will require continued focus, agility, and collaboration, and we have every reason to believe that the Agency is well-positioned to deepen its impact and deliver on behalf of the people of Nelson Mandela Bay.

…… ……..

MBDA Board Chairperson - Glenda Perumal

1.2 **Chief Executive Oficer's Report**:

The 2024–2025 financial year will stand out as a landmark chapter in the story of the Mandela Bay Development Agency. The five-year strategy of the MBDA clearly identifies three precinct areas of focus, that being: Gqeberha Central Business District, North End – NMB Stadium and Kariega Central Business District.

North End – NMB Stadium Precinct

At the heart of this transformation was the inaugural Home of Legends Cup, held on Saturday, 16 November 2024. This event marked a historic moment for the Eastern Cape and for Nelson Mandela Bay, as the Nelson Mandela Bay stadium rolled out a spectacular first for the city. Featuring Premier Soccer League giants Kaizer Chiefs, Mamelodi Sundowns, Lamontville Golden Arrows, and our own Chippa United, the tournament drew over 20 000 ticketed spectators and sold out all hospitality packages, a first for a new event at the Nelson Mandela Bay Stadium.

The event was a strategic intervention designed to reposition the Eastern Cape as a leader in sport, entertainment, and tourism. The MBDA entered the project with four clear objectives: to establish the Home of Legends Cup as a sustainable brand, to attract commercial sponsorship, to restore the Eastern Cape's prominence in national entertainment, and to deliver a memorable experience for spectators. Each of these goals was met with resounding success. Africa's largest mobile network operator led a suite of commercial partners who brought colour, branding, and financial viability to the event. The Premier of the Eastern Cape, the MEC for Sport, Recreation, Arts and Culture, and the leadership of Nelson Mandela Bay lent their full support.

We were also proud to host the Rugby Championship U/20 tournament at the Bay Stadium, which reinforced our commitment to creating platforms for growth, mentorship, and excellence in sport. The stadium is maturing into a stable, commercially viable precinct offering. The fruits we see today are the results of two years of planning, canvassing and lobbying by the MBDA management, while maintaining this city's iconic facility with diligence and care.

In the 2024/25 financial year that ended June 30, the Nelson Mandela Bay municipality had set a revenue target of R14m for the stadium's operations, and not only did the MBDA surpass this, but significantly so to the tune of more than R20m. For accountability, the financial performance of the MBDA is recorded in monthly management reports submitted to the municipality as a compliance requirement.

Kariega intervention

The Nelson Mandela Bay Science and Technology Centre in Kariega continued to deliver on its promise of innovation and education. This year, the Centre expanded its programming, welcomed record numbers of learners, and deepened its partnerships with local schools and tertiary institutions.

From robotics workshops to STEM career expos, the Centre is shaping the next generation of thinkers. It remains one of the MBDA's most future-facing assets—proof that development is not only about infrastructure, but about imagination.

Gqeberha Central Business District

Gqeberha' s Central CBD remained a focal point of urban renewal. Our Economic Impact Barometer revealed signs of resilience and cautious optimism in the precinct. Employment among surveyed businesses rose by 2 percent, with personal care firms leading the way. More than half of businesses reported increased turnover over the past five years, attributing this to MBDA's presence, improved foot trafic, and enhanced customer sentiment.

Our R4.6 million investment in the precinct's cleaning programme yielded R10 million in additional production, a R5 million increase in national GDP, 81 full-time employment opportunities, and a R2 million rise in household income.

These outcomes are not incidental. They are the result of deliberate, targeted interventions designed to stimulate local economies and restore public confidence. However, the survey also surfaced urgent concerns. Residents and businesses alike expressed frustration with cleansing, crime prevention, and the rising cost of living. These issues are central to our mandate. We are responding with urgency, empathy, and a renewed commitment to inclusive urban management.

Across all precincts, the MBDA deepened its engagement with stakeholders. Through targeted surveys in Central, North End, and Kariega, we gathered 135 responses that balanced business and residential voices. These insights are now shaping our precinct strategies, informing capital allocation, and guiding our operational priorities.

Historic Performance

Internally, the agency continued to refine its operational systems, strengthen its partnerships, and deliver high-stakes outputs. For the first time in the history of the organisation, we achieved a new performance benchmark of 81% KPI's achieved and over 90% Capital Budget expenditure. We achieved this whilst significantly reducing the use of Deviations to a record low.

Also, in this period the entity took significant steps in ensuring good corporate governance and consequence management with several investigations making progress. It is utter most important for the organisation to act where wrongdoing is reported and to be seen to be intolerant on deliberate compliance failures and transgressions.

As we look ahead, we do so with clarity and conviction. Our precinct interventions will intensify, guided by data, dialogue, and the lived realities of our stakeholders. The MBDA will remain steadfast in its mission to serve the people of Nelson Mandela Bay.

To our partners, stakeholders, and communities: thank you for your trust, your feedback, and your belief in what we can achieve together. The road ahead is long, but the direction is clear. Let us walk it with purpose.

…….

Chief Executive Oficer – Anele Qaba

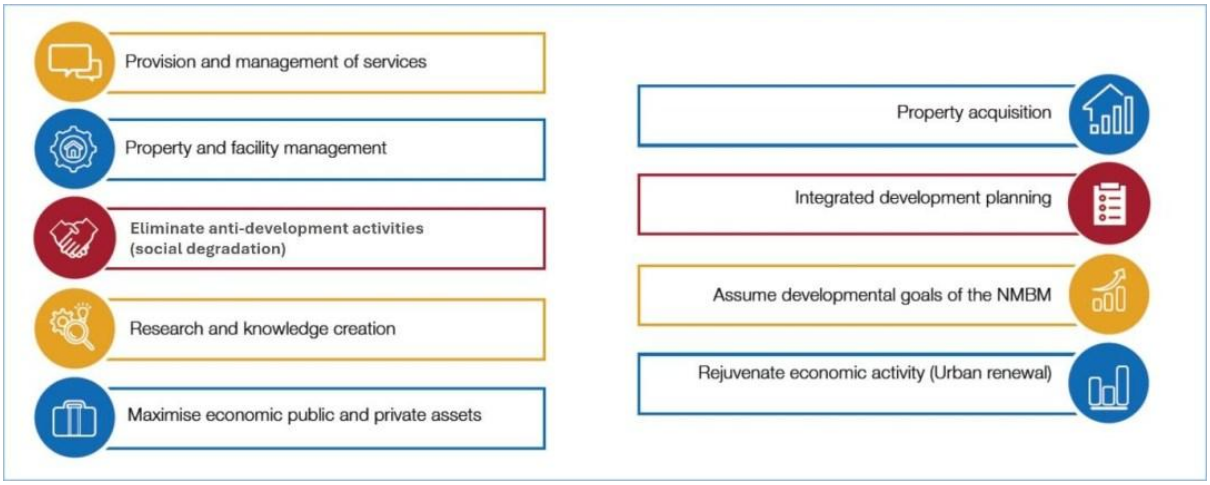
2. CORPORATE GOVERNANCE REPORT

2.1 Founding Mandate

The Mandela Bay Development Agency is an entity of the Nelson Mandela Bay Municipality and established under the Municipal Systems Act (MSA 32) and accounts to the Shareholder through a Council appointed Board of Directors. The Agency was established in 2003 to reverse urban decay in the Port Elizabeth inner city through urban renewal.

The mandate of the Mandela Bay Development Agency is sourced from the Nelson Mandela Municipality.

The parent municipality's Council appoints Independent Directors to constitute a board, which then establishes the organisational structure and appoints Senior Management.



2.2 Vision, Mission, Strategic Objectives and Values

Vision: Our vision is to contribute to the inclusive and equitable development of Nelson Mandela Bay as a world-class city to live in, and a destination of choice.

Mission: Our mission is to be an agent of strategic and sustainable change through impactful developments that transform the space, people, and the economy of Nelson Mandela Bay.

Values:

Accountability

Appreciation

Communication

Equality

Growth

The MBDA's Strategic Plan is built on a three-prong approach:

Prong #1 - Total Precinct Management
Prong #2 - Project Management Services and
Prong #3 - Game Changing Catalytic Projects and Programmes

Strategic Objectives

The strategic objectives contained in the five-year strategic plan adopted in May 2023 are:

MBDA Five-Year Review		**2024/2025**
Strategic Objective	**Narrative**	**Goal**
TO BECOME CHANGE AGENTS.	To promote, facilitate, and manage the basics of urban renewal, arts, heritage, and people development in Nelson Mandela Bay, with emphasis on designated precincts to strengthen public and investor	Implement MoA and rollout cleansing and security interventions.
		Goal
TO BE DRIVERS OF ECONOMIC GROWTH.	To achieve economic growth and spatial transformation through planning, facilitating, and implementing targeted game changing catalytic programmes to boost investment within five years.	To drive precinct plans and other feasibility studies through PPPSG. To champion the Bayworld Programme as a pilot Game Changer.
		Goal
DRIVE NMB STADIUM AS A CATALYST FOR GROWTH - NORTH END.	To achieve spatial and socio-economic transformation around the North End precinct catalysed by the Nelson Mandela Bay Stadium precinct plan within five years.	To finalise a Precinct Plan, Land parcelling, Review Commercial Plan and Implement a critical maintenance programme.
		Goal
DRIVE THE STC AS A CATALYST FOR GROWTH – KARIEGA.	To achieve spatial and socio-economic transformation in and around the Kariega CBD catalysed by the Nelson Mandela Bay Science and Technology Centre hub.	To drive the CBD precinct planning process as a partner to the NMBM.

		Goal
TO ACHIEVE SUSTAINABILITY.	To develop a sustainable alternative funding mix that will contribute up to 15% of income within five years to reduce the dependence on Municipal grant funding.	To develop critical fundraising infrastructure such as Strategy, Policy, Implementation Plan and Database for funding.
		Goal
DEVELOP AGILITY AND SYNERGY WITH CITY STRATEGIC PRIORITIES.	Repositioning the MBDA brand to align with the integration of operations across all operations as an agile agent of the Nelson Mandela Bay Municipality within five years.	To develop closer relations with Budget & Treasury / COO / CM to influence budgeting and planning processes to gain alignment and requisite funding.

2.3 Governance Structures

The Nelson Mandela Bay Municipality Council-appointed Board of Directors provides strategic oversight to ensure that the MBDA reaches its objectives and delivers on its mandate.

2.3.1 Board of Directors

The Board retains full and effective control over the entity and monitors the implementation of the MBDA's strategic programmes. It sets the Agency's strategic direction and monitors the overall performance. Duties of the Board include:

- Providing effective, transparent, accountable and coherent oversight of the MBDA's affairs
- Ensuring the MBDA complies with all applicable legislation, the service delivery agreement and the various shareholder policy directives issued by its parent municipality from time to time.
- Dealing with the NMBM in good faith and communicating openly and promptly on all pertinent matters requiring the attention of its shareholders.
- Determining and developing strategies that set out the organisation's purpose and values following the shareholder mandate and strategic documents such as the integrated development plan.
- Reviewing and approving financial objectives, including significant capital allocations and expenditure as determined by the Nelson Mandela Bay Municipality.
- Considering and ensuring that the entity's size, diversity and skills are suficient to achieve its strategic objectives.

2.3.2 Directors as at June 2025

- Ms Glenda Perumal, appointed to the Board: 9 November 2020 (extended on 1 December 2021). Appointed as Chairperson of the Board on 24 November 2022.
- Mr Khwezi Gideon Ntshanyana, appointed to the Board: 9 November 2020 (extended on 1 December 2021)
- Mr Mxolisi Moolman, appointed to the Board: 9 November 2020 (extended on 1 December 2021)
- Ms Nomnikelo Pinky Kondlo, appointed to the Board: 9 November 2020 (extended on 1 December 2021)
- Mr Vuyani Dyantyi, appointed to the Board: 9 November 2020 (extended on 1 December 2021)

2.3.3 Board Charter

The Board of Directors has incorporated the City of NMBM's corporate governance protocol into its charter, which regulates its relationship with the City as its sole member and parent municipality, in the interest of good corporate governance and good ethics. The protocol is premised on the principles of the King IV Code of Good Governance. The charter sets out the composition and powers of the Board.

2.3.4 Board Committees

The Board consists of three sub-committees and is supported by a Section 166 Audit Committee, they are:

Corporate Services Committee (CSC)

The CSC oversees Human Resource, Information Technology, Marketing and Communications.

Capital Projects Planning and Implementation Committee (CPPIC)

The CPPIC oversees Capital and Operations Projects and meets quarterly.

Risk, Compliance and Finance Committee (RCFC)

The RCFC oversees Finance, Risk and Compliance and meets quarterly.

Audit Committee (AC)

The Audit Committee is not a Board subcommittee but an independent statutory body that performs audit oversight on all operations of the MBDA to ensure compliance and meets quarterly.

Administrative Oversight

The MBDA administratively reports into the City Manager's office through the Office of the Chief Operating Oficer (COO). This office plays a significant coordination function, linking the MBDA to relevant directorates and relevant oversight committees. The Performance of the MBDA is integrated into the NMBM through the Office of the COO.

Political Oversight

The Executive Mayor takes accountability over the MBDA; however, from time to time this function is delegated to the Deputy Executive Mayor who continuously engages with the Board through the Board Chairperson.

2.3.5 Company Secretary

The Company Secretary acts as a link between Management, the Board of Directors, and the MBDA's stakeholders. The unit is responsible for ensuring the flow of information (governance, knowledge and advice) and sound corporate governance practice, ensuring that corporate integrity takes precedence over short-term gain and personal benefit.

In addition to the various statutory functions, the Company Secretary provides appropriate guidance, advice, orientation, induction and training to the Board of Directors on their roles, duties and responsibilities, and ensures compliance with laws, in the interests of good governance.

All Directors have access to the advice and services of the Company Secretary, as well as external legal advice as and when required.

2.3.6 Record of Committees and Board meetings

Together, the MBDA Board of Directors have a range of skills and experience that they bring to bear for the benefit of the entity. Their collective experience includes accounting, finance, legal, business management, human resources and labour relations, marketing, construction and development management.

Board Meetings

Board Member	No. of Board Meetings	Attended	Apology	Absent
Glenda Perumal	6	5	0	1
Pinky Kondlo	6	3	0	3
Mxolisi Moolman	6	2	0	4
Khwezi Ntshanyana	6	3	0	3
Vuyani Dyantyi	6	5	0	1

Corporate Services Committee

Board Member	No. of CSC Meetings	Attended	Apology	Absent
Glenda Perumal	5	5	0	0
Pinky Kondlo	5	4	0	1
Mxolisi Moolman	5	5	0	0
Khwezi Ntshanyana	5	0	0	5
Vuyani Dyantyi (Chair)	5	5	0	0

Risk, Compliance and Finance Committee

Board Member	No. of RCF Meetings	Attended	Apology	Absent
Glenda Perumal	6	6	0	0
Pinky Kondlo (Chair)	6	5	0	1
Mxolisi Moolman	5	6	0	0
Khwezi Ntshanyana	6	1	0	5
Vuyani Dyantyi	6	6	0	0

Capital Programme Planning and Implementation Committee

Board Member	No. of CPPIC Meetings	Attended	Apology	Absent
Glenda Perumal	4	4	0	0
Pinky Kondlo	4	3	0	1
Mxolisi Moolman	4	4	0	0
Khwezi Ntshanyana	4	0	0	4
Vuyani Dyantyi	4	4	0	0

2.3.7 Board Remuneration

The MBDA remunerates the non-executive directors and independent audit committee members, following the policy of – and in the amounts determined by – the NMBM acting in its capacity as the sole oficer's shareholder of the MBDA.

The foregoing position was reafirmed by special resolution at the 2022 Annual General Meeting. The non-executive directors and independent audit committee members are paid per meeting.

Executive directors and prescribed are employees of the MBDA, and do not receive any additional remuneration due to their ofice.

The table below reflects the gross, or cost to company amounts, paid by the MBDA concerning executive directors, non-executive directors, and independent audit committee member fees.

24. Remuneration of Directors

Nomnikelo Kondlo	192 500	225 500
Glenda Perumal (Chairperson)	406 000	440 000
Vuyani Galen Dyantyi	188 500	217 500
Mxolisi Moolman	192 000	208 000
Khwezi Gideon Ntshanyana	179 500	166 000
	1 158 500	**1 257 000**

2.3.8 Statutory and Shareholder Oversight

The Audit Committee is not a board sub-committee, but an independent statutory structure that performs audit oversight on all operations of the MBDA to ensure compliance and meets quarterly. (MFMA of 2003, Section 166).

AUDIT COMMITTEE: APPOINTED FOR A PERIOD OF THREE YEARS

1. Michelle Wait (Chairperson)
2. Yamkela Rini
3. Ronel Shaw
4. Sizwe Nyenyiso
5. Sakhiwo Zamisa

3. OPERATIONS & PERFORMANCE REPORT

3.1. Operations Model

The Operations Department is at the core of the Mandela Bay Development Agency's work as the project planning, preparation and implementation arm of the entity. It is responsible for driving urban renewal, managing catalytic infrastructure projects, and ensuring that precincts under the Agency's care are managed in accordance with our mandate. The department plays a central role in addressing urban decay, responding to the visible challenges of ageing infrastructure, declining business activity, and the need for cleaner, more secure city environments.

As a municipal entity, the MBDA operates within a clearly defined governance and planning framework. All projects rolled out by the Agency are planned in alignment with the Municipality's Integrated Development Plan (IDP) and Municipal Spatial Development Framework (SDF). These frameworks guide our contribution to city-wide development goals. It is imperative that the Agency's interventions are strategically located and socially responsive.

Each MBDA initiative begins with a rigorous process of preparation and planning. The department works closely with municipal directorates and oversight structures to ensure that all planning is compliant with legislative requirements and aligned with the Bay's broader urban development priorities. The department's planning and design work brings together town planners, architects, engineers, social facilitators, and other built environment professionals to translate the vision for each precinct into achievable projects. These steps ensure that projects are inclusive and responsive to local needs, and ready for successful implementation.

This integrated approach is key to a disciplined management framework that monitors progress against the Agency's institutional scorecard, budget, and risk register. Regular reporting to the relevant Municipal structures further reinforces accountability and transparency.

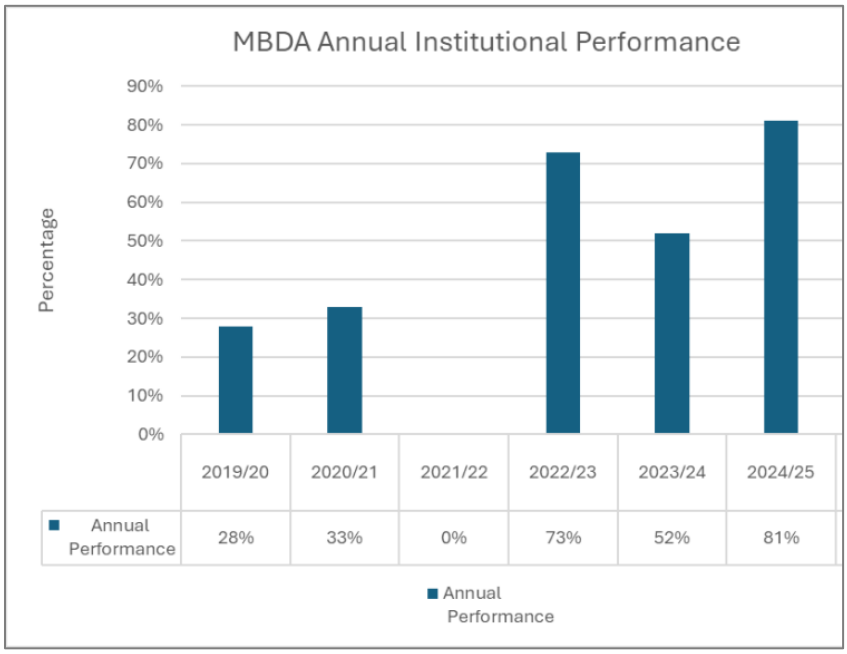
These efforts anchor the MBDA's ability to deliver visible change and lasting impact in Nelson Mandela Bay's urban spaces. The ongoing management and maintenance of key precincts is supported by a dedicated cleansing and security programmes - and essential top-up service that enhances the appearance, safety, and functionality of city spaces.

The installation of a new CCTV control room system and the expansion of fibre connectivity during 2024 have strengthened security across MBDA precincts. Collaboration with local security and law enforcement has meant a faster response time to incidents.

Active precinct management and professional facilities oversight ensures that MBDA assets are well maintained, financially sustainable, and accessible to the communities they serve. These functions are central to the Agency's long-term vision of creating inclusive, vibrant, and resilient urban environments throughout Nelson Mandela Bay.

3.2 Operational Impact:

The 2024 – 2025 financial year reflects a period of exceptional performance and tangible delivery by the Mandela Bay Development Agency. It stands out as one of the most successful in the history of the Agency, reflecting strong operational eficiencies and maturity in its governance structures.



The Year in Numbers

81% of Key Performance Indicators achieved or exceeded *(The highest achievement in MBDA history)*

R19.75 million generated in revenue from the Nelson Mandela Bay Stadium (*R6 million above target)*

38 000 fans at Nelson Mandela Bay Stadium for the AFCON Qualifier (The *highest in stadium history)*

3,890 positive media mentions, valued at **R46.5 million AVE**

546 EPWP work opportunities created

81 jobs supported through the precinct cleaning programmes

112 new cameras installed during the rollout of the Tramways-based Smart CCTV Control Centre as a crime deterrent and monitoring system

9,874 learners, educators, and youth reached through programmes at the Nelson Mandela Bay Science and Technology Centre

22-years since the establishment of the Mandela Bay Development Agency since its establishment in 2003

1 Inaugural Lifetime Legacy in Action Award (*Presented to Mr Nceba Christopher Faku, whose work in local government has transformed communities, uplifted lives, and driven sustainable programs and progress in Nelson Mandela Bay)*

SUMMARY OF KEY PERFORMANCE INDICATORS:

Over-achieved: 4

Achieved: 13

Partially Achieved: 3

Not Achieved: 1

3.3 Institutional Scorecard Summary

1. **MBDA KEY PERFORMANCE INDICATOR (KPI) ACHIEVEMENT AS AT 30 JUNE 2025: MBDA INSTITUTIONAL SCORECARD**

Below is a synopsis of the MBDA's performance over the review period, and reflected in greater detail in the 2024/25 Fourth Quarter Institutional Scorecard Performance Report

MBDA's 2024/25 FOURTH QUARTER PERFORMANCE (INSTITUTIONAL SCORECARD)							
KEY PERFORMANCE AREA	NO OF KPIS OVER-ACHIEVED	NO OF KPIS ACHIEVED	NO OF KPIS PARTIALLY ACHIEVED	NO OF KPIS NOT ACHIEVED	NO OF KPIS NOT APPLICABLE IN THIS QUARTER	TOTAL NUMBER OF KIPS	% PERFORMANCE (KPIS OVER-ACHIEVED AND ACHIEVED)
KPA 1: Basic Service Delivery	**N/A**						
KPA 2: Municipal Institutional Development and Transformation	**N/A**						
KPA 3: Local Economic Development	**4**	**11**	**2**	**1**	**0**	**18**	**83%**
KPA 4: Municipal Financial Viability and Management	**1**	**1**	**1**	**0**	**0**	**3**	**67%**
KPA 5: Good Governance and Public Participation	**N/A**						
OVERALL PERFORMANCE	**5**	**12**	**3**	**1**	**0**	**21**	**81%**

The MBDA's Institutional Scorecard and Business Plan for 2024 – 2025 is a comprehensive monitoring and reporting tool that covers all key and strategic operations for the MBDA. For the year in review, the MBDA established 21 Key Performance Indicators.

3.4 Key Performance Indicators in detail

Achieved (13 KPIs)

KPI No.	KPI Name
1	Completing the Bayworld Sanctuary and Park
3	Completing the New Brighton Community Waste Site
5	Completing Helenvale Extension 12 Play Park
8	Publishing the annual MBDA Economic Impact Assessment Report
9	Implementing the Financial Sustainability Model (Fundraising strategy)
11	Completing the pre-implementation planning phase for Aberdeen's building
12	Completing the pre-implementation planning phase for the Baakens Zipline
13	Completing the pre-implementation planning for the Happy Valley Connector
14	Completing the pre-implementation Planning of the Vuyisile Mini Square
18	Upgrading the world of windows at the NMB Stadium
19	Percentage implementation of MBDA's Cleansing Plan
20	Percentage implementation of MBDA's Security Plan
21	Revenue generation pipeline of Project Management Services

Overachieved (4 KPIs)

KPI No.	KPI Name
6	Percentage of MBDA's Operational Budget Actually Spent
10	Number of EPWP work opportunities created
15	Programmes hosted by the NMB Science and Technology Centre
17	Number of precinct activation and partnership events hosted

Partially Achieved (3 KPIs)

KPI No.	KPI Name
4	Rehabilitation of the Uitenhage Railway Sheds Phase 1 and Phase 2

KPI No.	KPI Name
7	Percentage of MBDA's Capital Budget Actually Spent
16	Developing and implementing an MBDA Psychosocial intervention plan

Not Achieved (1 KPI)

KPI No.	KPI Name	Reason for non-achievement
2	Completing the Moore Dyke Sports Complex	Lengthy process of terminating the previous contractor's appointment. Project delays experienced halted work on the project.

Here follows a detailed report on the specific KPIs for 2024 – 2025, as contained in the Institutional Scorecard

ANNEXURE – APR AS SUBMITTED TO AGSA 30 AUGUST 2025

4. ORGANISATIONAL DEVELOPMENT

4.1 Human Resources Management

4.1.2 Labour relations

Presently, municipal entities do not form part of any Bargaining Council and by implication a Collective Agreement. As a result, the Agency developed what is called a Recognition Agreement which is used to regulate the relationship between the Agency and the Union.
This Recognition Agreement was signed and adopted in January 2019.

A structure called MUM (Management Union Meetings) was constituted wherein members of the Executive team excluding the CEO meet on a monthly basis with 2x Shop stewards representing their constituents at the Tramways building, inclusive of the STC and the NMB Stadium.
The objective of these meetings is to engage on, discuss and negotiate matters of mutual concern and interest between the employer and the employees.

4.1.3 Labour disputes

For the period under review the entity has had only two disputes referred to the CCMA.

On 31 January 2025, 27 Cleansing Programme participants [EPWP]) referred a dispute relating to fixed term contracts for employees earning below the earnings threshold. The matter was resolved amicably between the parties as all the participants were reinstated onto the Cleansing Programme.

Samwu on behalf of Sandiswa Silwana and 40 others referred a dispute for conciliation to the CCMA on 24 June 2025. The Stadium staff had been on month to contracts since July 2023. Following engagements with the management of the NMBM wherein staff were offered permanent employment contracts, the union submitted a notice of withdrawal on 11 July 2025.

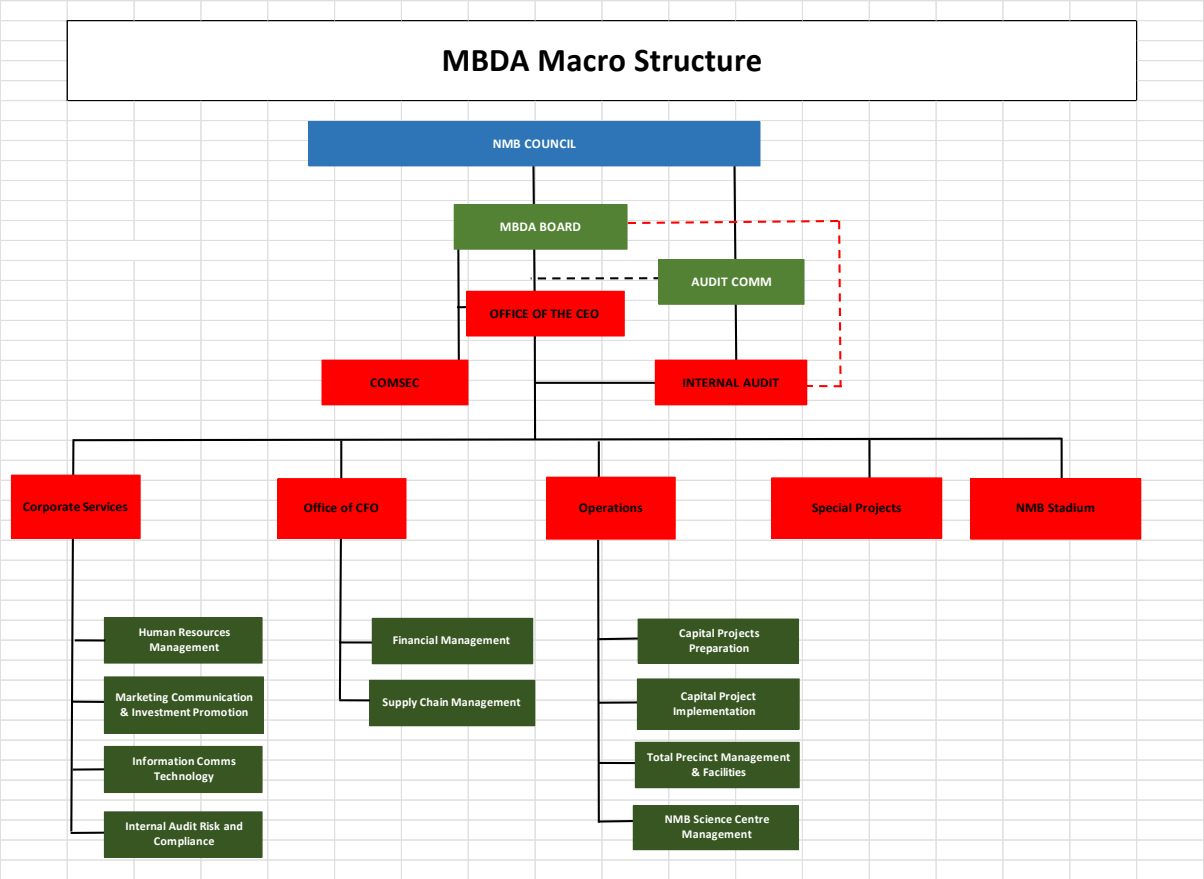
4.1.4 Remuneration of senior personnel – (Contained in AFS)

4.1.5 Organisational Structure

The organisational structure of the organisation is a follows:

Occupational Levels											**Total**
	Male				**Female**				**Foreign Nationals**		
	A	**C**	**I**	**W**	**A**	**C**	**I**	**W**	**Male**	**Female**	
Top management (23 -26)											
Senior management(19-22)	3	1	0	0	2	0	0	0	0	0	6
Professionally qualified and experienced specialists and mid-management(14-18)	6	3	0	0	5	4	0	1	0	0	19
Skilled technical and academically qualified workers, junior management, supervisors, foremen, and superintendents(9-13)	10	1	0	2	19	6	1	0	0	0	39

Semi-skilled and discretionary decision making (4-8)	5	5	0	0	15	1	0	0	0	0	26
Unskilled and defined decision making (1-3)	2	0	0	0	3	0	0	0	0	0	5
TOTAL PERMANENT	26	10	0	2	44	11	1	1	0	0	95
Temporary employees	0	0	0	0	0	0	0	0	0	0	0
GRAND TOTAL	26	10	0	2	44	11	1	1	0	0	95



4.1.6 Pay Parity, planned increases, and retrenchments.

A job re-evaluation and grading process is planned for quarter two of 2025/26 financial year which will inform future increases subject to affordability. There are no planned retrenchments.

4.2 Information Communication Technology

Information Communication Technology (ICT) is the backbone of any organisation that wishes to harness data management and drive eficient and effective communication between internal and external stakeholders. With the advent of Artificial Intelligence (Ai), the landscape for ICT is even more challenging.

The MBDA operates across a large span of precincts and sites requiring connected and integrated systems. With connectedness comes the risks of cyber penetration and malware. To prepare and mitigate such eventualities, management has in the past twelve months processed several pieces of policy to prop up the entity.

ICT policies reviewed include:

- MBDA Bring your own device Policy
- MBDA Change Management Policy
- Information Security Policy
- MBDA Information Systems Policy
- MBDA Password Policy
- Processes and Standard Operating Procedures (SOPs)
- Antivirus Management
- User Access Review
- Patch Deployment
- User Access and Termination
- Data Backup Plan Policy
- Incident Management
- Password Management Procedure
- User Account Management
- Vulnerability Assessment
- Penetration Assessment
- Data Centre Management

Going forward, the MBDA intends on rolling out key systems to beep up production and these include:

- Electronic Document Control System (eDCS)
- Electronic Performance Management System (ePMS)
- EMP Monitor (for remote work / hybrid)

Resourcing for the function has also been prioritised resulting in two additional contracted resources being earmarked in the structure. These roles will be occupied by contractors until such time the department is able to quantify the level of engagement based on operational requirements of the entity.

4.3 Risk & Compliance Management

STRATEGIC RISK REGISTER OF THE MBDA - 2024/25 FY

Risk Ref	Key Performance Areas	Strategic Focus / Programmes	Achievement of a Strategic focus	Risk Categories	Risks Description	Root Cause/ Contributing Factor	Consequence	Risk Assessment				Inherent risk		Current Controls	Risk Assessment After consideration of current controls				Future Action to Improve Management of the Risks (Mitigation Plan)	Risk Owner	Due Date	Frequency of Reporting	Progress on Implementation	Achieved/Not Achieved	Reasons for Variance
								Inherent Impact (min)	Inherent Impact	Inherent Likelihood Ratinal	Inherent (Likelihood	Total	Total (min)		Perceived Control Effectiveness		Total Residual Risk								
1	KPA 3: Ioad Economic Development	Sustainability	1. Completion of planned programmes	Strategic Risk Legislative Environment Compliance	Non- Renewal of the Service Delivery Agreement.	1. Political instability. 2. Change in council priorities. 3. Relationship breakdowns. 4. Financial Pressure / strain on Councils	1. Dissolution of the MBDA. 2. Failure to deliver on the mandate/service delivery. 3. Going concern issues.	5	Critical	4	Likely	Maximum	20	1. Engage the Shareholder representative earlier on the service delivery agreement. 2. Clause 5.3 of the SDA:" Should there be now new SDA signed at the expiry of the period agreed to in clause 5.1, the terms contained in this SDA shall remain enforced on a month to month basis pending the finalisationof a new SDA between the parties.	Good	0.40	High	8	1. Preparation SDA amendments at least2 years in advance. 2. Secure SDA within a year of expiring. 3.Annual mandate review between the Board and the shareholder.	Chief Executive Officer (CEO)	30-Jun-25	Quarterly basis	Meeting of the Members Representative was held on 3 June and took a resolution on SDA. The resolution required an advisory memorandum to be drawn for the Acting City Manager by the MBDA. Draft SDA was submitted to the NMBM. The Memorandum was submitted to the Acting CEO on the 19th of June on 18 July the NMBM paid the Quarter 1 transfer (Grant).	Not Achieved	1. SDA was not prepared 2 years in advance. 2. Did not secure the SDA before expiration. 3. There was no annual mandate between the Board and the Shareholder. Awaiting status of SDA from NMBM
2	KPA 4: Municipal Financial Viability and Management	Financial Sustainability	Secured Alternative funding.	Strategic Risk: Financial Risk	Lack of diversified alternative and sustainable funding.	1. Diminishing budgets 2. Low spending 3. Potential withdrawal of the NMBM grant funding to the entity. 4. Lack of the MBDA pursuing alternative streams. 5. Lack of an approved alternative funding framework. 6. Over reliance on the NMBM Grants	1. Reputation & brand damage 2. MBDA objectives not achieved 3. Poor stakeholder confidence 4. Failure to deliver on the mandate/service delivery	3	Moderate	3	Moderate	Medium	9	1. Alternative funding sources being explored. 2. Fundraising framework /strategy approved. 3. Fundraising implementation plan approved.	Good	0.40	Low	4	1. Implementation of the strategy, policy and plan. 2. Activating the investment database through investment promotions. 3.	Special Project Executive (SPE)	30-Dec-24	Quarterly basis	1. Alternative funding is currently being sourced. There has been a legal opinion sourced on if the MBDA can enter into PPP. 2. The way forward is to be determined. 3. The fundraising strategy has been workshopped with staff and submitted to Exco.	Not Achieved	1. The implementation of the strategy, policy and plan has not been implemented. 2. Database has not been activated. The project manager is exploring various options for a way forward.
3	KPA 3: Ioad Economic Development	Institutional Performance (SDA)	1. Completion of planned programmes	Strategic Risk: Project Delivery	failure to deliver on the mandate on time and within the budget.	1. Poor planning 2. Late confirmation of budget allocation 3. Lack of human resources and financial resources. 4. Mandate delusion.	1. Reputation & brand damage 2. MBDA objectives not achieved 3. Poor stakeholder confidence 4. Loss of investment potential.	4	Major	3	Moderate	Medium	12	1. Five year strategy 2. Risk framework strategy 3. Current business plans 4. Approved budget 5. Approved institutional score cards	Good	0.40	Low	5	1. Annual review of strategic plan, business plan and score cards 2. Review of the Human Capital Strategy.	Chief Executive Officer (CEO) / Corporate Services Executive	30-Jun-25	Quarterly basis	1. Annual review of strategic plan, business plan and score cards took place from 24 June 2025	Partially Achieved	Review of HR Strategy is for Q1 of 2025/26
4	KPA 3: Ioad Economic Development	Stakeholder relations	1. Completion of planned programmes	Strategic Risk: Litigation	Ineffective stakeholder engagement.	1. Political instability. 2. Change in council priorities. 3. Relationship breakdowns. 4. Inadequate communication.	1. Reputation & brand damage 2. MBDA objectives not achieved 3. Poor stakeholder confidence 4. Failure to deliver on the mandate/service delivery	3	Moderate	3	Moderate	Low	9	1. Stakeholder strategy exist	Satisfactory	0.65	Medium	6	1. Review the stakeholder strategy 2. Review communication strategy 3. Develop an internal communication policy	Chief Executive Officer (CEO)/ Corporate Services Executive.	2024/12/31 to be revised to 30 September 2025	Quarterly basis	1. A new marketing and communication manager has been appointed who will drive the communication of the MBDA with the Corporate service, executive and Chief Executive Officer. 2. Stakeholder engagement plan has been drafted for the chief executive officer.	Not Achieved	1. The stakeholder strategy has not been reviewed. 2. Communication strategy has not been reviewed. 3. Internal Communications policy has not been developed. Stakeholder Relations Plan to be presented to EXCO for adoption by 30 September 2025.
5	KPA 3: Ioad Economic Development	Good Governance	1. Completion of planned programmes. 2. Effective governance structure in place.	Strategic Risk: Governance Risk	lack of effective and functioning governance structures.	1. Lack of transparency 2. Lack of accountability 3. Addressing conflicts of interest	1. Unethical behavior, corruption, fraud, and regulatory violations which could lead to legal liabilities, fines, lawsuits, damage to reputation, and loss of stakeholder trust. 2. Financial mismanagement, such as inaccurate financial reporting, misappropriation of funds, or inadequate internal controls over financial processes. 3. Failure to address conflicts of interest among board members, executives, and key stakeholders 4. Non-compliance with legislation and regulations 5.Negative organisational reputation 6.Financial losses 7.Litigation	3	Moderate	3	Moderate	Low	9	1. Independent assessor appointed to assess the MBDA Board performance. 2. Board and Board committee charters in place and SOPs. 3. Memorandum of Incorporation	Satisfactory	0.65	Medium	6	1. Appointment section 161 committee (Audit Committee) 2. Regular adherence to members representatives obligations	Board of directors	30-Jun-25	Annually Basis	The Audit Committee was appointed on the 19th of June 2025	Partially Achieved	Completed. POE to be submitted for the member rep
6	KPA 3: Ioad Economic Development	Good Governance	1. Completion of planned programmes. 2. Effective systems and controls in place.	Strategic Risk: Fraud and Corruption Knowledge and Information Management. Information Technology	Inadequate fraud, corruption and cybersecurity	1.Inadequate systems to control for IT risks 2.Behavioural weaknesses around cybersecurity 3.Increase in cybercrime and inadequate security controls against cyber crime 4.Attack on monitoring system 5.Phishing and Other Social Engineering Attacks 6.Conflict of interest 7. Unethical Behaviour 8.Use of confidential information for personal gain 9.Accepting bribes or gratuity to influence processes and decisions 10.Abuse of processes and systems (payroll, procurement,, recruitment, etc.) for personal or related parties' gain. 11. Lack of formalised ethics management programme (relevant to functions & level)	4	Major	4	Likely	High	16	1. Fraud and corruption hotline 2. Insurance cover for cyber security.	Weak	0.80	Maximum	13	1. Develop fraud and corruption preventing Policy. 2. Develop Ethics Policy. 3. Develop Cyber security prevention strategy. 4. Implement insurance cover for cyber security breaches	Corporate Services Executive	31-Dec-24	Quarterly basis	1. Fraud, Corruption ethics policy has been drafted and approved by the MBDA Board. 2. Ethics policy has been drafted and approved by the MBDA Board. 2. A quotation for the cyber insurance has been received.	Partially Achieved	1. Cyber security prevention strategy to be drafted by the MBDA IT manager (timeframes to be determined). 2. Insurance for the cyber insurance has not been implemented due to a new IT Manager being appointed.
7	KPA 3: Ioad Economic Development	Good Governance	1. Completion of planned programmes. 2. Optimise Stadium Operations.	Strategic Risk: Compliance/Regulatory Risk	lack of a defined term and mandate for management of the Nelson Mandela Bay Stadium.	1. Lack of council resolutions for a determined terms	1. Not Delivering on the original mandate. 2. Inability to plan ahead. 3. Lack of confidence from the market (investors) 4. Loss of key personnel 5. Reduction in revenue	4	Major	5	Common	Maximum	20	1. Month to Month arrangement	Unsatisfactory	0.80	Maximum	16	1. Secure council resolution for a 5 year terms. 2. Renegotiate Stadium Management contract.	Chief Executive Officer (CEO)	30-Sep-24	Quarterly basis	The MBDA has engaged the NMBM on the Mandate for the Stadium on numerous occasions. An item was prepared and submitted to the NMBM to include in the meetings agenda.	Not Achieved	1. The NMBM and MBDA have a court settlement which means the Stadium will return to the NMBM in September 2025.
8	KPA 3: Ioad Economic Development	Good Governance	1. Demonstrate MBDA impact.	Strategic Risk: Compliance/ Regulatory Risk Performance Management	lack of a Monitoring and evaluation framework for the entity.	1. Lack of capacity to drive the framework. 2.Lack of compliance management expertise	1. Reputation & brand damage 2. MBDA objectives not achieved 3. Poor stakeholder confidence 4. Failure to deliver on the mandate/service delivery	3	Moderate	3	Moderate	Low	9	1. Performance monitoring framework. 2. Compliance Manual 3. Isolated economic impact assessment	Good	0.40	Low	4	1. Develop and establish capacity to deliver on monitoring and evaluation of the framework	Corporate Services Executive	30-Jun-25	Quarterly basis	1. Performance management framework is in place and is being implemented	Achieved	The framework requires extensive planning and research and further implementation will be done in Q1 2025-26
9	KPA 3: Ioad Economic Development	Sustainability	1. Completion of planned programmes	Business Continuity Risk	Inadequate business continuity management	1. Lack of Business Continuity Strategy	1. Business interruption, loss and Reputational damage	5	Critical	2	Unlikely	Medium	10	1. Disaster Management policy 2. Data recovery policy	Satisfactory	0.65	Medium	7	1. Development of Business Continuity Strategy and Policy. 2. Regular updates from IT on the reliability of the ICT systems to support operations, including back up systems and external information storage.	Corporate Services Executive	31-Dec-24	Quarterly basis	1. IT manager has drafted various IT policies for the agency.	Not Achieved	1. The business continuity strategey and policy has not been drafted. 2. Updates on ICT has not been done. 3. The newly appointment IT manager has been tasked to

During the period under review, the Agency has put systems in place to ensure improvements on Risk Management in order to address issues raised in the risk Maturity assessment and implementation of the Risk Management Strategy, Policy and SOP. This year we saw the establishment of the Risk Management Committee which was convened in the 4th quarter to process work done in the 3rd quarter of the financial year. The approved Risk Management Strategy, Policy and SOP underwent minor reviews to accommodate the structural arrangement, and those minor changes were approved by the Board in May 2025. The institution has also identified names of oficials who will serve as risk coordinators to assist executives in each department on risk coordination at that level.

The Roles and Responsibilities of the Risk and Compliance Department include:

- Facilitating institutional reporting to the Board of Directors, as well as the Parent Municipality.
- Identifying new and innovative ways of reporting.
- Administering the commercial insurances of the MBDA
- Providing risk and compliance-related guidance to the various internal stakeholders (departments).
- Monitoring and reporting on the identified risks of the entity as well as mitigation measures.

The Agency has done three (3) main risk taxonomy on risk identified, namely, (1) Strategic Risks which include the financial and governance risks, (2) Operational Risks, and (3) Project Risks which captures all the risks for capital and operational projects of the agency.

These Risk Registers are drafted annually and updated quarterly to ensure progress is monitored and where required, additional risks are added for closer monitoring.

Effective risk management is fundamental to the MBDA's business activities. The department evaluates various processes within the organisation to identify eficiencies to drive performance.

4.3.1 High Priority Strategic Risks

The top risks as identified by the agency for the year under review and the status thereof based on the implementation of controls and mitigations are captured below.

Detailed Risk	Risk Category	Annual Review
Non-Renewal of the Service Delivery Agreement.	Strategic – Legislative Environment	Meeting of the Members Representatives was held on 3 June and took a resolution on SDA. The resolution required an advisory memorandum to be drawn for the Acting City Manager by the MBDA. Draft SDA was submitted to the NMBM.
Lack of diversified alternative and sustainable funding.	Strategic - Financial	Alternative funding is currently being sourced. There has been a legal opinion sourced on if the MBDA can enter PPP's. 2. The way forward is to be determined. 3. The fundraising strategy has been workshopped
Failure to deliver on the mandate on time and within the budget.	Strategic- Project Delivery	Annual review of strategic plan, business plan and score cards took place from 24 June 2025.
Ineffective stakeholder engagement.	Strategic- Litigations	A new marketing and Communication manager has been appointed who will drive the communication of the MBDA with the Corporate services executive and Chief Executive Officer. 2. Stakeholder engagement plan has been approved by the Board.
Lack of effective and functioning governance structures.	Strategic -Governance	The Audit Committee was appointed on the 18th of June 2025.
Inadequate fraud, corruption and cybersecurity	Strategic - Fraud and Corruption Knowledge and Information Management.	1. Cyber security prevention strategy to be drafted by the MBDA IT manager (timeframes to be determined). 2. Insurance for the cyber insurance has not been implemented due to a new IT Manager being appointed.
Lack of a defined term and mandate for management of the Nelson Mandela Bay Stadium.	Strategic – Compliance/ Regulatory	The MBDA has engaged the NMBM on the Mandate for the Stadium on numerous occasions. An item was prepared and submitted to the NMBM to include in the meeting's agenda.
Lack of a Monitoring and evaluation framework for the entity.	Strategic – Compliance/ Regulatory	Performance management framework is in place and is being implemented
Inadequate business continuity management	Strategic – Business Continuity Risk	IT department has drafted various IT policies for the agency.

4.4 Marketing & Communications

The Marketing, Communications and Events department plays an enabling role within the MBDA, in support of the entity and its operating units. Media monitoring is a critical tool used to assess communication efforts and gauge public feedback. The results can be used to refine the media strategies employed. The Agency subscribes to the industry standard, Newsclip Media Monitoring to monitor media coverage for the year in review.

The monitoring services tracks traditional Newsprint, Broadcast (Radio & Television) and Online news platforms. Additionally, social media platforms provide analytical information that is useful for review.

These clips are the direct instances of coverage gathered during the media monitoring process. This includes mentions and stories focused on the Mandela Bay Development Agency, its managed sites and projects.

An overview of the clip count and AVE for three reporting periods, including trend graphs and top values.

Yearly Statistical Report
1 Jul 2024 - 30 Jun 2025 (365 days)

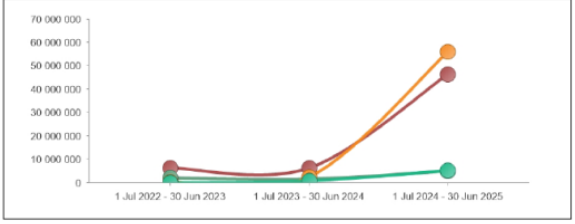
MBDA/Mandela Bay Development Agency

1 Jul 2023 - 30 Jun 2024	1 Jul - 30 Jun 2025
407	3,890

Overview:
Overall clip count for MBDA/Mandela Bay Development Agency increased in 1 Jul - 30 Jun 2025 compared to 1 Jul 2023 - 30 Jun 2024 by 3483 mentions or as a difference of 856%

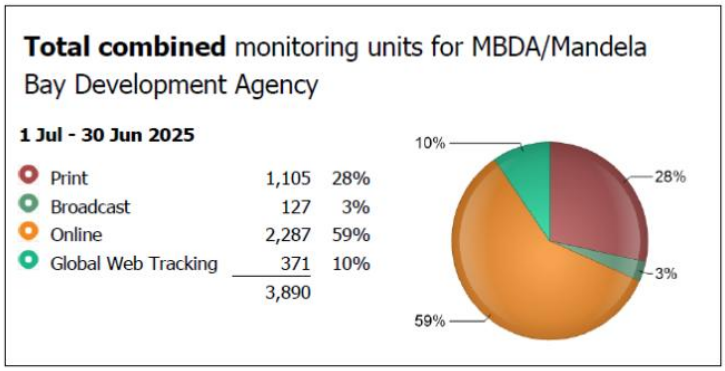
Three thousand, eight hundred and ninety (3890) clips were recorded for the period under review across media platforms (including print, broadcast and online media). The cumulative value of this coverage (which is referred to as AVE, or Advertising Value Equivalency) is R46 564 252.

AVE	1 Jul - 30 Jun 2023	1 Jul 2023 - 30 Jun 2024	1 Jul - 30 Jun 2025			
Print	6 480 495	6 386 221	46 564 252	▲	629%	40 178 031
Broadcast	2 160 576	1 718 390	5 132 130	▲	199%	3 413 740
Online	332 142	2 559 669	56 127 098	▲	2,093%	53 567 429
Global Web	49 491	869 420	5 350 193	▲	515%	4 480 773
	9,022,704	11 533 700	113 173 673			



AVE
1 Jul - 30 Jun 2025's individual service result shows that print AVE has increased by R40 178 031 (629%) to R46 564 252, broadcast is up by R3 413 740 (199%) to R5 132 130, online is up by R52 553 801 (2053%) to R55 113 470, and global web tracking increased by R4 480 773 (515%) to R5 350 193 - The total combined for 1 Jul - 30 Jun 2025 was R112 160 045, up on the previous year of R11 533 700.

The total combined monitoring units for this period is split in the following way: Online leads, with 59% of clips featured in online media. This is followed by Print media, at 28%.



The social media platforms of the MBDA contribute to is visibility and reach and engagement with its partners and constituents.

Content reach on Facebook is up 29,6%, to 803.6 K

Content interactions are up 9,7% to 16.6K

The page has 12k likes, and 19k followers

Analytics are not available for X.com (formerly Twitter). The account has a following of 2648.

The MBDA's LinkedIn profile features 3817 connections, while another 4339 people follow the page.

5. **SUPPLY CHAIN MANAGEMENT REPORTS**

Supply Chain Reports

For the financial year under review, the Procurement Plan for the 2024–2025 financial year was approved by the Chief Executive Oficer and informed the tenders to be issued in line with the operational requirements of the Agency. A total of 35 projects were approved for procurement process.

Adjustments were made to the approved procurement plan and was approved by the Chief Executive Oficer. The change was to cater for urgent needs and alignment to the organization's priorities / objectives. For the period, nineteen (19) tenders were awarded out of thirty-two (32) tenders as per the adjusted plan.

TENDER DESCRIPTION	NO. OF TENDERS
Awarded	19
Cancelled	4
Closed – no successful bidder	1
Closed – no responses	0
Bid advertised	1
Bid advertises closed	3
Evaluation stage	4
Adjudication	0
TOTAL	

Progress on procurement plan as at 30 June 2025

B BBEE LEVEL	Total	Amount	Percentage of B-BBEE Spend	Percentage of Total Value Spend
B BBEE LEVEL 1	119	59 408 153.36	80%	85.56%
B BBEE LEVEL 2	16	7 245 537.71	11%	10.43%
B BBEE LEVEL 3	1	1 552 093.98	1%	2.24%
B BBEE LEVEL 4	8	766 575.05	5%	1.10%
B BBEE LEVEL 5	0	----	0%	0.00%
B BBEE LEVEL 6	0		0%	0.00%
B BBEE LEVEL 7	0	462 990.25	0%	0.00%
B BBEE LEVEL 8	0	**69 435 350.35**	0%	0.00%
Non-Compliant B-BBEE Contributor	4		3%	0.67%
TOTAL	**148**		**100%**	**100%**

6. NELSON MANDELA BAY STADIUM OPERATIONS – NORTH END LAKE PRECINCT

Nelson Mandela Bay Stadium Management Report

The Mandela Bay Development Agency's mandate to manage the Nelson Mandela Bay Stadium was extended by the Nelson Mandela Bay Metro on a month-to-month basis.

The Stadium has revenue targets set by the municipality for the new financial year irrespective of the month-to-month contract. The contract of the Stadium's soccer tenant, Chippa United, was approved by Council, and all necessary relocation fees and quarterly disbursements have been paid to the club by the MBDA to uphold and enable all operational requirements, functions, and activities (Subject to NMBM paying the MBDA all required budgets in time to fulfil obligations.)

Engagements took place with EP Rugby to assist them with training grounds and have them play some of their games at stadium. EP Rugby, an anchor tenant of the NMB Stadium, have recently been integrated into the newly developed SA Cup, which runs for a period of three months (March – May). EP Elephants will play a total of ten (10) round-robin fixtures, with half of those fixtures played as home games at the Nelson Mandela Bay Stadium

6.1 2024 - 2025 Events Overview and highlights

Nelson Mandela Bay Stadium hosted a total of 66 events during the 2024 - 2025 financial year, comprising 31 bowl events and 35 non-bowl events.

NMB Stadium Financial Performance:

The stadium closed the financial year on a high note, generating R21m in revenue between July 2024 and June 2025. This was largely driven by increased inner-bowl activity, which historically posed scheduling challenges but proved successful in attracting large spectator numbers. Over the full year, 300,900 spectators attended events at the stadium, with 91,461 attending during Quarter 4 alone.

AFCON Qualifier: South Africa vs Congo Brazzaville (11 October 2024):

This fixture marked the highest attendance at the stadium to date, drawing 38,000 spectators. It generated over R2,000,000 in ticketing income, R900,000 in venue and hospitality suite sales, and R315,855 in concession sales from kiosks and bars.

Nedbank Cup Quarter-Final: Stellenbosch FC vs Kaizer Chiefs (8 March 2025):

The second most attended event of the year, this match brought in R180,000 in venue rental and over R400,000 in hospitality suite sales.

Home of Legends Cup 2024 (16 November 2024):

This inaugural tournament featured top Premier Soccer League teams including Kaizer Chiefs, Mamelodi Sundowns, Lamontville Golden Arrows, and Eastern Cape favourite Chippa United FC. The event attracted over 20,000 spectators and generated more than R1,300,000 in hospitality suite sales. It received strong support from corporate sponsors including ECPTA, DSRAC, EDTA, and MTN.

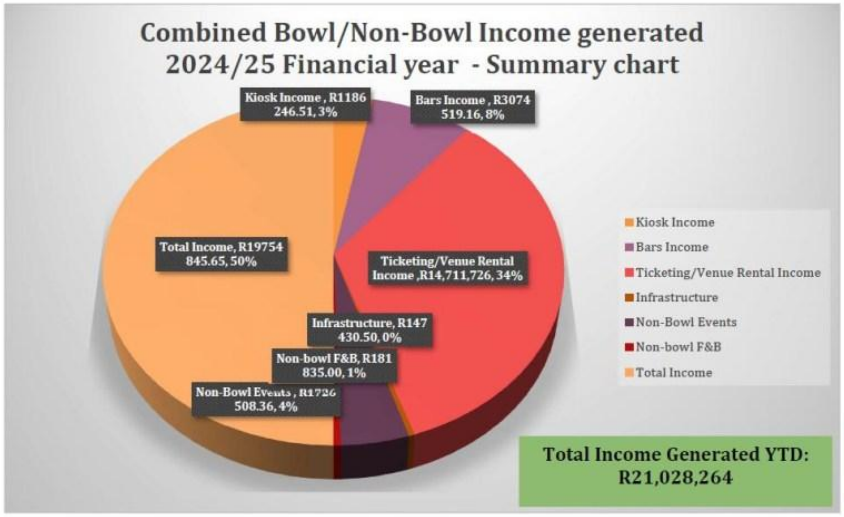
The Return of Rugby

The Eastern Province Elephants hosted three SA Cup 2025 fixtures in March and April, marking a strong return of top-tier rugby to the inner bowl.

SANZAAR U20 Rugby Championship:

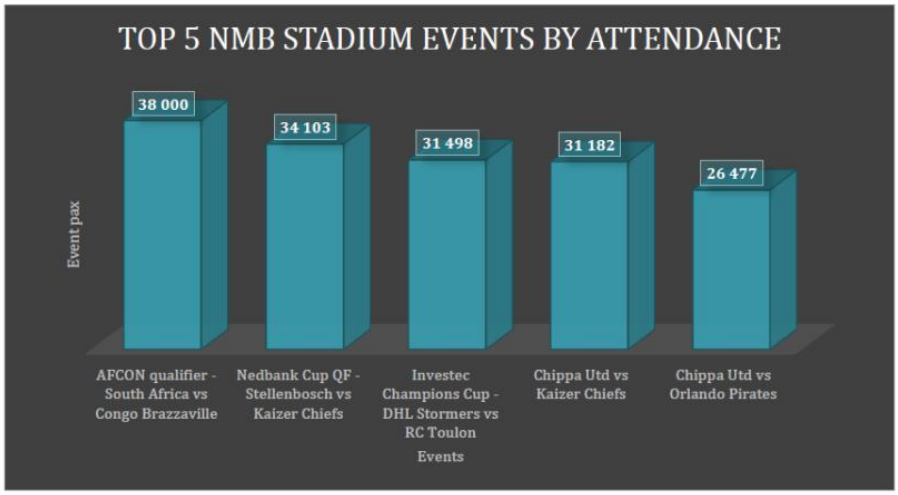
Through strategic lobbying by MBDA, EPRU, and provincial stakeholders, the stadium successfully hosted the SANZAAR U20 Rugby Championship over a two-week period. The event significantly boosted the local economy and created hundreds of temporary jobs.

Commercial: Revenue collection – Bowl/Non-bowl income (June 2024 – July 2025)

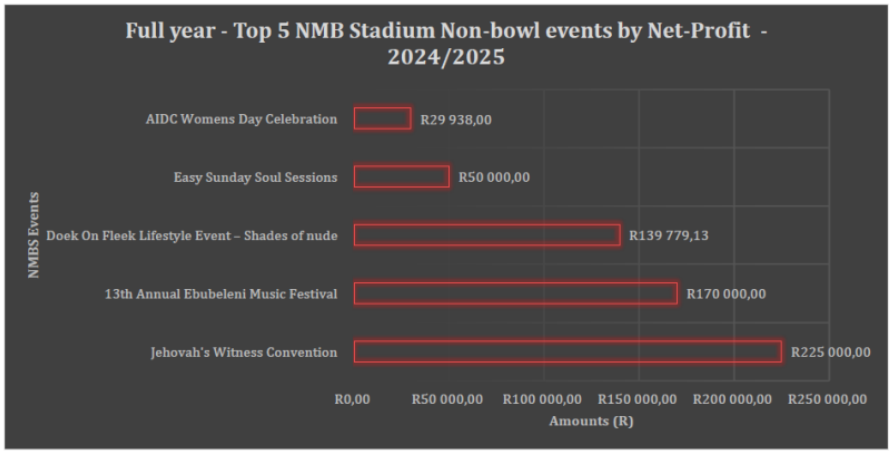


Kiosk Income	Bars Income	Ticketing/Venue Rental Income	Infrastructure	Non-Bowl Events	Non-bowl F&B	Total Income
R1 186 246	R3 074 519	R14,711,726	R147 430	R1 726 508	R181 835	R21,028,264

Commercial: Top Events By Attendance



Commercial: Top Non-Bowl Events by Net Profit



7. NELSON MANDELA BAY SCIENCE AND TECHNOLOGY CENTRE – KARIEGA PRECINCT

Nelson Mandela Bay Science and Technology Centre

The Nelson Mandela Bay Science and Technology Centre (NMBSTC) continued its mission of promoting science, technology, engineering, and mathematics (STEMI) engagement throughout the 2024/25 financial year. The Centre delivered 139 programmes, significantly exceeding its target of 80. We worked with 64 schools across Nelson Mandela Bay, implemented 7 skills development programmes for youth and educators, and reached a total of 9,874 beneficiaries.

Key highlights included hosting National Science Week, running robotics programmes in partnership with FirstSA Lego Robotics, participating in district and regional expos, implementing job shadow and career guidance initiatives, and hosting skills development programmes for unemployed youth. The Centre also participated in the UK/SA Launch League Green Specialisation Programme and achieved registration as a Cisco Networking Academy.

To deliver these programmes, the Centre partnered with 16 organisations, including the Department of Education (DoE), Qurious Quest Tutors, CASME, UNISA–FirstSA Lego, the National Youth ICT Council, Smart Africa Digital Academy, VW Technical Learning Academy, S4 Integration, Wirk, the Nelson Mandela Nanomedicine Unit, Dr K & U Chetty Family & Cosmetic Dentistry, Dr LM Naidoo, WaterCAN, Huawei, National Youth Development Agency (NYDA), and Innovation-Led Development Projects.

The Science Centre also hosted 21 interns from partner organisations, providing them with valuable workplace experiential learning opportunities. Partners included ASD Training, the South African Agency for Science & Technology Advancement (SAASTA), Signa Academy, Eastcape Midlands College, the Human Sciences Research Council (HSRC), Port Elizabeth College and the Cape Business and Engineering College.

7.1 Programmes and achievements

7.1.1 Inhouse and Outreach

- Number of programmes: **139**/80
- Number of schools: **64** different schools
- Number of people:
    - Learners: **8150** (6447 curriculum + 185 Maths & Sci + 254 STEMI club + 51 CASME + 93 Job Shadow + 30 Astro Day + 166 kiddies programme + 105 skills development + 417 IDF Career Expo + 402 WWE)
    - Teachers: **336** (240 curriculum aligned programmes + 96 skills development)
    - Youth + General public/Community: **644** (481 events + 163 skills dev)
    - Walk-ins: **744**

7.1.2 Maths and Science

- **185** learners = highest enrolment

7.1.3 Expo's and Competitions

STEMI club

- Robotics: **101** learners (8 schools; Ashton Gontshi PS; Siyaphambili PS; Zanolwazi SSS; Sisonke SSS; Magqabi PS; Mthonjeni PS; Molly Blackburn SSS; Tinara HS)
- Eskom Expo: **153** learners participated in district expo's (114 projects); **87** learners selected for regionals (65 projects); **2** learners, who participated in NMBSTC district, selected to represent region at International Science Fair
    - District: N/A
    - Regionals: 12 Gold, 8 Silver, 8 bronze (per learners)
    - ISF: 1 bronze and 1 silver (2025 not included, ISF takes place in October)
    - 38 projects mentored from 20 schools
    - 29 schools participated in the NMBSTC district expo
- CASME science competition: **51** learners

7.1.4.1 Events

- NSW: **174** people
- Women's Day: **33** people
- Heritage Day: **170** people
- Job Shadow Programme: **93** learners and **6** companies
- World Space Week: **64** people
- Astronomy Day: **30** learners
- World Aids Day: **40** people

7.1.5 Children's Programme

- Holiday: **116** learners
- ECD: **55** learners

7.1.6 Skills Development

- Educators
    - MtbBE and LOLTA: **50** educators
    - WaterCAN water testing skills training: **13** educators
    - CASME Teacher Training: **33** educators
- Youth
    - 4IR Huawei Cloud Service computing micro-certification: **51** youth
    - Global Entrepreneurship and innovation digital course: **80** youth
    - Youth Entrepreneurship and leadership bootcamp: **109** youth
    - NYDA-4IR/employability workshop: **30** youth
- Interns & Learners
    - UNISA First SA Robotics online training WaterCAN programme: **109** interns

7.1.7 Other Programmes

- Participation in other programmes
    - Masinyusane Career Fair: **34** people
    - Stand up for Nuclear: **60** people

  - IDF Career Expo: **417** learners
  - WWE Career Expo: **402** learners
  - Bloemendal Career Expo: **39** people
- Number of interns hosted: 19 interns
  - ASD Training: **5** interns
  - Signa Academy: **2**
  - SAASTA: **7** interns
  - EastCape Midlands College: **3** interns
  - HSRC: **1** intern
  - Cape Business and Engineering College: **1** intern
  - PE College: **2** interns

ENDS.

SUBMITTED BY:

ANELE QABA
CHIEF EXECUTIVE OFFICER
DATE: 10 NOVEMBER 2025

RECEIVED FOR BOARD BY:

MBULELO MATIWANE
EXECUTIVE – LEGAL SERVICES AND COMPANY SECRETARY
DATE: 10 NOVEMBER 2025

APPROVED BY:

GLENDA PERUMAL
CHAIRPERSON OF THE BOARD
DATE: 10 NOVEMBER 2025

1. MBDA KEY PERFORMANCE INDICATOR (KPI) ACHIEVEMENT AS AT 30 JUNE 2025: MBDA INSTITUTIONAL SCORECARD

Below is a synopsis of the MBDA's performance over the review period, and reflected in greater detail in the 2024/25 Fourth Quarter Institutional Scorecard Performance Report

MBDA's 2024/25 FOURTH QUARTER PERFORMANCE (INSTITUTIONAL SCORECARD)							
KEY PERFORMANCE AREA	NO OF KPIS OVER-ACHIEVED	NO OF KPIS ACHIEVED	NO OF KPIS PARTIALLY ACHIEVED	NO OF KPIS NOT ACHIEVED	NO OF KPIS NOT APPLICABLE IN THIS QUARTER	TOTAL NUMBER OF KIPS	% PERFORMANCE (KPIS OVER-ACHIEVED AND ACHIEVED)
KPA 1: Basic Service Delivery	N/A						
KPA 2: Municipal Institutional Development and Transformation	N/A						
KPA 3: Local Economic Development	4	11	2	1	0	18	83%
KPA 4: Municipal Financial Viability and Management	1	1	1	0	0	3	67%
KPA 5: Good Governance and Public Participation	N/A						
OVERALL PERFORMANCE	5	12	3	1	0	21	81%

ANNEXURE B: MANDELA BAY DEVELOPMENT AGENCY
2024/25 INSTITUTIONAL SCORECARD

KEY PERFORMANCE AREA (KPA)	MBDA STRATEGIC OBJECTIVES	KPI NO	KEY PERFORMANCE INDICATOR	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	2024/2025 ANNUAL TARGET	1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2023 - 30 SEPTEMBER 2023)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024- 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET (1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS	- PERFORMANCE ANALYSIS: - REASONS FOR OVERPERFORMANCE - REASONS FOR UNDERPERFORMANCE, MITIGATION OR MEASURES TAKEN TO CORRECT / IMPROVE PERFORMANCE - BUDGETARY COMMENTS
COMPLETION OF HISTORIC/ACTIVE PROJECTS (TRANSITIONAL KPTS)																			
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#2: ECONOMIC DRIVERS	1	Completing the Bayworld Sanctuary and Park	In progress Temporary relocation facility site fencing completed Temporary relocation facility infrastructure purchased Temporary relocation facility containers and portable pools delivered to site Killer Whale Purchase Order sent to identified service provider	Site handover undertaken by March 2025 Amended to: Site handover undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Landscaping completed Damaged items report completed	Landscaping completed Damaged items report completed	Achieved	Repairs of damaged structures completed Final completion achieved	Practical Completion achieved.	Not Achieved	Site handover undertaken Amended to: Final Completion Achieved (in line with MBDA Board resolution dated 31 March 2025)	Defects list and outstanding work submitted to the contractor	Partially Achieved	Site handover undertaken by March 2025 Amended to: Site handover undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Site handover undertaken by 30 June 2025	Achieved	WORK DONE: During the period under review, the site handover was achieved by 30 June 2025.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	2	Completing the Moore Dyke Sports Complex	New KPI (Introduced in 2023/24)	Site handover to NMBM undertaken Amended to: Site handover to NMBM undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Practical completion of the Moore Dyke Sports Complex achieved	87% physical construction progress	Partially achieved	Final Completion of the Moore Dyke Sports Complex achieved	87% physical construction progress	Partially Achieved	Project Close out report completed	Termination letter re-submitted to the contractor	Not Achieved	Site handover to NMBM undertaken Amended to: Site handover to NMBM undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Consultant tender advertised by 30 June 2025	Not Achieved	WORK DONE: During the period under review,, the tender for a new Consulting Engineer was advertised. REASONS FOR UNDERPERFORMANCE: Due to the lengthy process of terminating the previous contractor's appointment during previous quarters, there were many project delays experienced which halted work on the project. CORRECTIVE ACTION: It is intended that this project will be completed during the new financial year as the appointment of new Consulting Engineers and starting SCM processes to appoint a new contractor is underway.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	3	Completing the New Brighton Drop Off Site	In progress Bid evaluation completed and submitted to BAC	Site handover to NMBM undertaken Amended to: Site handover to NMBM undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Temporary fence completed Gabions construction commenced	Temporary Fence completed Gabions construction completed.	Over achieved	Practical completion achieved Training of co-operative commenced	Kerb installation commenced and excavation for brick wall commenced Amended to: Training of co-operative completed during September 2024 Kerb installation commenced and excavation for brick wall commenced (in line with verified information)	Partially Achieved	Training of co-operative completed	Training of co-operative completed during September 2024 Practical completion achieved.	Achieved	Site handover to NMBM undertaken Amended to: Site handover to NMBM undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Site handover to NMBM undertaken by 30 June 2025	Achieved	WORK DONE: During the period under review, the site handover to NMBM was undertaken.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	4	Percentage completion for the Rehabilitation of the Uitenhage Railway Sheds Phase 1 and Phase 2	New KPI (Introduced in 2023/24)	80% phase 1 and phase 2 complete Amended to: 85% (17/20 activities) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	25,5% phase 1 and phase 2 complete	15%	Not Achieved	42,3% phase 1 and phase 2 complete	40% phase 1 and phase 2 complete	Partially achieved	65,8% phase 1 and phase 2 complete Amended to: 70% (14/20 activities) (in line with MBDA Board resolution dated 31 March 2025)	60% (12/20) activities	Partially Achieved	80% phase 1 and phase 2 complete Amended to: 85% (17/20 activities) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	75% (15/20 Activities) by 30 June 2025	Partially Achieved	WORK DONE: During the period under review, 75% (15/20) of the activities were undertaken for the Uitenhage Railway sheds. The following 15 items is a description of work that was achieved according to the plan over all 4 quarters: -Demolition works complete. -Roof installation commenced in Block 1. -Construction of Ablution and Storage blocks commenced in Block 1. -External preparation works commenced. -Mezzanine structural steel works installation commenced -Roof Construction commenced in Block 2 -Mezzanine structural steel staircases commenced -Construction of ablution and storage blocks commenced block 2 -External preparation works completed -Roof construction complete Block 1 -Construction of Ablution and Storage blocks completed -External works completed -Electrical and Mechanical services commenced. -Roof Construction complete Block 1 and 2 -Mezzanine structural Steel in complete The following 2 activities were required to have met the target but were not achieved as planned work was not achieved as per the plan: -Mezzanine structural steel staircases is in progress and not complete as planned -Electrical and Mechanical services is at first fix and not complete as planned REASONS FOR UNDERPERFORMANCE: The reason for underperformance reported against this KPI is due to the following challenges: -Suspension of work due to non-appointment of Construction Manager -Notice to stop work that require a temporary works designer -Inclement weather -Increase in SMME absenteeism reported CORRECTIVE ACTION / MITIGATION: In order to mitigate these risks, the consultant intends to undertake the following in future: Issuing non-conformance records to the Contractor Apply penalties for late completion Scheduling Bi-weekly project monitoring meetings to track their progress and address challenges Scheduling technical and co-ordination meetings with the contractor and their sub-contractor's to address all challenges and expedite shop drawings for approval processes.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	5	Completion of the Mbombela Stadium Precinct Plan	New KPI (Introduced in 2023/24)	Site community launch event completed by 30 June 2025 Amended to: Site community launch event completed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	New contractor appointed Construction commenced	New contractor appointed Construction commenced	Achieved	Construction completed	Construction completed	Achieved	Site handover to NMBM undertaken	Site handed over to NMBM Parks Division	Achieved	Site community launch event completed Amended to: Site community launch event completed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Site community launch event completed by 30 June 2025	Achieved	WORK DONE: During the period under review, the site community event was launched.
TRANSVERSAL / CROSS-CUTTING KPTS																			
KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	#5: SUSTAINABILITY	6	Percentage of Mandela Bay Development Agency's Operational Budget Actually Spent	New KPI (Introduced in 2023/24)	95% (Operating budget)	25% (Operating budget)	25%% (Operating budget)	Partially Achieved	50% (Operating budget)	53%	Over achieved	75% (Operating budget)	62%	Partially Achieved	95% (Operating budget)	99,7%	Over achieved	WORK DONE: During period under review the operating budget expenditure amounted to 99.7%. REASONS FOR OVERPERFORMANCE: The overperformance reported against this key performance indicator is attributed to the institutional accountability led by the CEO through regular performance management meetings where planning and support is afforded to all project managers to meet operational targets.
KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	#5: SUSTAINABILITY	7	Percentage of Mandela Bay Development Agency's Capital Budget Actually Spent	52%	95% (Capital budget)	10% (Capital budget)	25% (Capital budget)	Over achieved	30% (Capital budget)	49%	Over achieved	60% (Capital budget)	30%	Not Achieved	95% (Capital budget)	85%	Partially Achieved	WORK DONE: During the period under review, the capital budget expenditure amounted to 85%. It may be noted that the expenditure excludes the funding as allocated by the Municipality for the Multi Purpose Centres (MPC). This is due to the fact that the MBDA indicated that funds for MPC's were not anticipated to be implemented by MBDA and the requested that the funds be returned to the municipality. This is, however, still an ongoing process. Due to the fact that the MBDA had no intention of using these funds and returning same, it has not been included in the calculation. It may be noted that with the inclusion of the MPC's the expenditure amounts to 65%. REASONS FOR UNDERPERFROMANCE: The underperformance reported against this Key Performance Indicator is due to the following reasons, inter alia: -The Railway sheds project was initially a large underspending project. During the second half of the financial year, the entity made the corrective decision to reallocate some of the funds from the underspending railway sheds project to other better utilised opportunities. During the latter part of the financial year, a further virement was done to incorporate the Nelson Mandela Statue project. This was in an attempt to get this project kick started in the current year with the intention that the funds would be spent. Due to the fact that unfortunately the MOU with Nelson Mandela University (a stakeholder of the Statue Project) was only concluded in June 2025, the funds could not be spent as intended. -St Peter's Rehabilitation - Due to a number of investigations, this project was put on hold and us such expenditure on same was not incurred. -Other general factors include possible overbudgeting for projects that had been underspent at year end CORRECTIVE ACTION: The Agency with attempt to improve expenditure by Improving project planning and management with proper alignment of project time frames, budget allocations and mentoring these closely. MBDA intends to have more Stakeholder engagement as well as explore ways in dealing with SMME's example unbundling the SMME's packages.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	8	Publishing the annual MBDA Economic Impact Assessment Report	New KPI (Introduced in 2023/24)	Final economic impact assessment report published Amended to: Final economic impact assessment report published by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Indicator Formulation and Survey Design completed	Indicator Formulation and Survey Design completed	Achieved	Study area profiling completed Fieldwork and data collection completed Economic modelling completed	Service provider appointed	Not Achieved	Draft economic impact assessment report completed	Draft economic impact assessment report completed	Achieved	Final economic impact assessment report published Amended to: Final economic impact assessment report published by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Final economic impact assessment report published by 30 June 2025	Achieved	WORK DONE: During the period under review, the final economic impact assessment was published.
KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	#5: SUSTAINABILITY	9	Implementing the Financial Sustainability Model (Fundraising strategy)	New KPI (Introduced in 2023/24)	Legal Investment Fund established Investment promotion collateral approved by MBDA EXCO Amended to: Investment Fund Established Fundraising collateral reviewed and finalised by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Fundraising committee established	Fundraising committee established	Achieved	Terms of reference completed Training for fundraising committee completed Draft Fundraising policy presented to MBDA EXCO	Terms of reference completed Training for fundraising committee completed Draft Fundraising policy presented to MBDA EXCO	Achieved	Final Fundraising policy submitted to MBDA board for approval	Final Fundraising policy workshopped with staff	Not achieved	Legal Investment Fund established Investment promotion collateral approved by MBDA EXCO Amended to: Investment Fund Established Fundraising collateral reviewed and finalised by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Investment Fund Established Fundraising collateral reviewed and finalised by 30 June 2025	Achieved	WORK DONE: During the period under review, the investment fund was established and the fundraising collateral was reviewed and finalised.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	10	Number of EPWP work opportunities created	239	546 Amended to: 546 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	55	581 Amended to: 319 (in line with verified information)	Over achieved	184	361 Amended to: 876 (in line with verified information)	Over achieved	328	581 Amended to: 1056 (in line with verified information)	Over Achieved	546 Amended to: 546 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	1294	Over Achieved	WORK DONE: During the period under review, 1294 work opportunities were created. REASONS FOR OVERPERFORMANCE: The overperformance reported against this KPI is attributed to the number of events hosted at the Nelson Mandela Bay Stadium. These events created a substantial amount of temporary work opportunities.
PROJECT PREPARATION AND PLANNING (PIPELINE)																			
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	11	Completing the pre-implementation planning phase for Aberdeen's building	New KPI (Introduced in 2024/25)	Draft concept designs completed Amended to: Draft concept designs completed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Tender advertised	Tender advertised	Achieved	Service provider appointed. Draft Feasibility study and conditional assessment completed.	Service provider appointed	Partially achieved	Final Feasibility study and conditional assessment completed	Feasibility study and conditional assessment commenced	Partially Achieved	Draft concept designs completed Amended to: Draft concept designs completed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Draft Concept Designs Completed	Achieved	WORK DONE: During the period under review, the previously incomplete feasibility study had been completed as well as the preparation of draft concept designs.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	12	Completing the pre-implementation planning phase for the Baakens Zipline	New KPI (Introduced in 2024/25)	Construction contractor appointed Amended to: Construction contractor appointed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Offer to purchase property for Zipline operations submitted	Offer to purchase property for Zipline operations submitted	Achieved	Consultant appointed	Consultant appointed	Achieved	Construction tender advertised Amended to: Construction tender advertised to the Panel of Professionals in the built environment (in line with MBDA Board resolution dated 31 March 2025)	Construction tender advertised to the Panel of Professionals in the built environment.	Achieved	Construction contractor appointed Amended to: Construction contractor appointed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Construction contractor appointed by the June 2025	Achieved	WORK DONE: During the period under review the construction contractor for the Baakens Zipline and Precinct Development was appointed.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	13	Completing the pre-implementation planning for the Happy Valley Connector	New KPI (Introduced in 2024/25)	Draft Tender document completed by 31 March 2024	Consultant appointed	Not achieved No work done Amended to: RFP advertised (in line with verified information)	Not Achieved	Concept designs completed	Bid evaluation is in progress.	Partially Achieved	Draft Tender document completed	Bid Adjudication completed and regret letters sent to unsuccessful bidders	Not Achieved	Draft Tender document completed by 31 March 2024	Draft Tender document completed	Achieved	WORK DONE: During the period under review, the draft tender document for the appointment of a consultant was completed.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	14	Completing the pre-implementation Planning of the Vuyisile Mini Square project	New KPI (Introduced in 2024/25)	Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO Amended to: Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Pre concept designs Stakeholder engagements completed	Pre concept design stakeholder engagement completed.	Achieved	Draft Concept designs completed	Draft Concept designs completed	Achieved	Post concept designs stakeholder engagements completed	Post concept designs stakeholder engagements commenced (business sector engaged)	Partially Achieved	Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO Amended to: Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO by 30 June 2025	Achieved	WORK DONE: During the period under review, it was the following stakeholders were required to be and were indeed engaged during the course of the financial year: Creative and Heritage Sector Tourism Sector Business Sector NMBM Directorates (Roads, SRAC and Public Health) NMU Mini Family General Public The following were indeed engaged: Business sector Mini family Creative and Heritage Sector Tourism Sector Business Sector Mini Family NMU NMBM - Roads and Stormwater It was then required that a stakeholder engagement report be prepared following these engagements and this along with concept designs and implementation plan be submitted to EXCO, which was completed.
PRONG ONE: TOTAL PRECINCT MANAGEMENT																			

SECTION 3: ANNEXURE

KPA 3: LOCAL ECONOMIC DEVELOPMENT	#4: STC CATALYST	15	Number of programmes facilitated/hosted by the NMB Science and Technology Centre	114	88 Amended to: 88 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	22	62	Overachieved	44	79	Over Achieved	66	112	Over Achieved	88 Amended to: 88 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	129	Overachieved	WORK DONE: During the period under review, the Science Centre successfully facilitated129 programmes. REASONS FOR OVERPERFORMANCE: The overachievement is attributed to the strong performance in the previous quarters (Q1-3). During the quarters, the Science Centre was able to implement a higher number of programmes due to the partnerships it formed, an increase in school bookings for visits to the centre, and more outreach requests from schools.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	16	Developing and implementing an MBDA Psychosocial intervention plan	New KPI (Introduced in 2024/25)	100% implementation of the psycho social project plan. Amended to: 100% implementation of the psycho social project plan by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	100% implementation of the psycho social project plan.	100% implementation of the psycho social project plan.	Achieved	100% implementation of the psycho social project plan.	89% implemenetation of the psycho social project plan.	Not Achieved	100% implementation of the psycho social project plan.	43%	Not Achieved	100% implementation of the psycho social project plan. Amended to: 100% implementation of the psycho social project plan by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	89%	Partially Achieved	WORK DONE: During the quarter under review 89% (8/9) of the psychosocial intervention plan was implemenied. REASONS FOR UNDERPERFORMANCE: It may be noted that the only area of underperformance during the year was in relation to stakeholder consultation for the Stadium Precinct. The Stadium currently cuts across 2 wards, i.e. Ward 7 and Ward 15. During the initial planning process, a stakeholder engagement plan was approved in which only Ward 7 engagement was identified for the precinct. Performance during the financial year on stakeholder engagement was subsequently measured against this stakeholder plan. During implementation, however, only the ward 15 and not the ward 7 stakeholders were consulted, resulting in non-achievement against the target. It may, however, be noted that ward 15 was the ideal stakeholder that required to be engaged and the plan was not amended accordingly. CORRECTIVE ACTION: It is noted that at the end of the financial year, whilst the target had not been met, the correct stakeholder was consulted on the ground. Future due diligence and adherence to amendment timelines will be followed more meticulously going forward.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	MARKETING, MBD PLATFORM AND STC	17	Number of precinct activation and partnership events hosted	New KPI (Introduced in 2024/25)	7 Amended to: 7 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	2	3	Overachieved	5	5	Achieved	6	6	Achieved	7 Amended to: 7 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	8 by 30 June 2025	Over Achieved	WORK DONE: During the period under review an accumulated total of 8 activations took place. 2 activations were held during the fourth quarter including: -Jazz event at the NMB Stadium -St Peters Story Telling REASONS FOR OVERPERFORMANCE: The overperformance reported against this KPI is attributed to the fact that a co-ordinator was appointed during the fourth quarter to handle all matters particularly related to the St Peter's village. This additional resource resulted in an additional event being undertaken at St Peter's.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	18	Upgrading the world of windows at the NMB Stadium.	New KPI (Introduced in 2024/25)	Opening of the upgraded world of windows held Amended to: Opening of the upgraded world of windows held by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Service provider appointed	Service provider appointed	Achieved	Upgrade on site commenced	Upgrade on site commenced Amended to: Upgrade on site complete (in line with verified information)	Achieved Amended to: Overachieved	Upgrade on site completed	Upgrade on site completed by December 2024	Over Achieved	Opening of the upgraded world of windows held by 30 June 2025 Amended to: Opening of the upgraded world of windows held by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Opening of the upgraded world of windows held by 30 June 2025	Achieved	WORK DONE: Opening of the upgraded world of windows held on the 13th June 2025.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	19	Percentage implementation of Mandela Bay Development Agency's Cleansing Plan	New KPI (Introduced in 2023/24)	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan) Amended to: 100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan)	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan)	Achieved	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan)	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan)	Achieved	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan)	86% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan)	Partially Achieved	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan) Amended to: 100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan) by 30 June 2025.	Achieved	WORK DONE: During the period under review the cleansing plan was 100% implemented.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	20	Percentage implementation of Mandela Bay Development Agency's Security Plan	New KPI (Introduced in 2023/24)	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) Amended to: 100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan)	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan)	Achieved	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan)	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan)	Achieved	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan)	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan)	Achieved	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) Amended to: 100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) by 30 June 2025.	Achieved	WORK DONE: During the period under review the security plan was 100% implemented.
PRONG 2: MBDA PROJECT MANAGEMENT SERVICES																	
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#5: SUSTAINABILITY	21	Securing [illegible] pipeline [illegible] Management Services	New KPI (Introduced in 2025/26)	Report prepared on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge Amended to: Report prepared on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Legal opinion requested on MBDA entering Public Private Partnerships (PPP)	Legal opinion on MBDA entering Public Private Partnerships (PPP) provided on 9 July 2024	Overachieved	Draft Framework for partnerships (PPP) approved by MBDA EXCO	Draft Framework for partnerships (PPP) submitted to MBDA EXCO	Achieved	One Business Plan with revenue model approved by MBDA EXCO Amended to: Request for Proposal (RFP) for a revenue generation initiative approved by MBDA EXCO by 31 March (in line with MBDA Board resolution dated 31 March 2025)	Request for Proposal (RFP) for a revenue generation initiative approved by MBDA EXCO by 31 March.	Achieved	Report on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge Amended to: Report prepared on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Report prepared on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Overachieved	WORK DONE: During the period under review, a report was prepared on the revenue generated by the world of windows. For the period April 2025 - June 2025 R213, 505 was generated by this project.
					3 Proposals / Applications for Project Management Services submitted to prospective clients Amended to: 3 funding Proposal or Applications submitted to prospective clients/funding schemes (in line with MBDA Board resolution dated 31 March 2025)	Project Management Services SOP approved by MBDA EXCO	Project Management Services SOP approved by MBDA EXCO		3 Draft Proposals / Applications for Project Management Services prepared	3 Draft Proposals / Applications for Project Management Services prepared		Implementation of Project Management Services SOP commenced. Amended to: 2 Funding applications submitted to prospective clients/funding schemes (in line with MBDA Board resolution dated 31 March 2025)	2 funding applications sent to DBSA and ECDC		3 Proposals / Applications for Project Management Services submitted to prospective clients Amended to: 3 funding Proposal or Applications submitted to prospective clients/funding schemes (in line with MBDA Board resolution dated 31 March 2025)	4 funding Proposal or Applications submitted to DBSA, ECDC and 2 SEF		WORK DONE: During the period under review 4 funding applications were submitted as follows: 1. One application submitted to DBSA 2. One application submitted to ECDC 3 - 4. Two applications submitted to SEF for different support initiatives. i.e. Funding support for Greening, the Environment and Community and Public Art and another for Education support REASONS FOR OVERPERFORMANCE: An opportunity arose to apply for 2 funding sources from the same institution which made the processes easier to apply and thus expediting an initial application.

SECTION 3 ANNEXURE

ANNEXURE B: MANDELA BAY DEVELOPMENT AGENCY
2024/25 INSTITUTIONAL SCORECARD

KEY PERFORMANCE AREA (KPA)	MBDA STRATEGIC OBJECTIVES	KPI NO	KEY PERFORMANCE INDICATOR	BASELINE (ANNUAL PERFORMANCE OF 2022/23 ESTIMATED)	2024/2025 ANNUAL TARGET	1ST QUARTER PLANNED TARGET (1 JULY 2024 - 30 SEPTEMBER 2024)	1ST QUARTER ACTUAL PERFORMANCE (1 JULY 2023 - 30 SEPTEMBER 2023)	ACHIEVEMENT STATUS	2ND QUARTER PLANNED TARGET (1 JULY 2024- 31 DECEMBER 2024)	2ND QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 31 DECEMBER 2024)	ACHIEVEMENT STATUS	3RD QUARTER PLANNED TARGET (1 JULY 2024 - 31 MARCH 2025)	3RD QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 31 MARCH 2025)	ACHIEVEMENT STATUS	4TH QUARTER PLANNED TARGET (1 JULY 2024 - 30 JUNE 2025)	4TH QUARTER ACTUAL PERFORMANCE (1 JULY 2024 - 30 JUNE 2025)	ACHIEVEMENT STATUS	PERFORMANCE ANALYSIS: - REASONS FOR OVERPERFORMANCE - REASONS FOR UNDERPERFORMANCE, MITIGATION OR MEASURES TAKEN TO CORRECT / IMPROVE PERFORMANCE - BUDGETARY COMMENTS
COMPLETION OF HISTORIC/ACTIVE PROJECTS (TRANSITIONAL KPTS)																			
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#2: ECONOMIC DRIVERS	1	**Completing the Bayworld Sanctuary and Park**	In progress Temporary relocation facility site fencing completed Temporary relocation facility infrastructure purchased Temporary relocation facility containers and portable pools delivered to site Killer Whale Purchase Order sent to identified service provider	Site handover undertaken by March 2025 **Amended to:** Site handover undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Landscaping completed Damaged items report completed	Landscaping completed Damaged items report completed	Achieved	Repairs of damaged structures completed Final completion achieved	Practical Completion achieved.	Not Achieved	Site handover undertaken **Amended to:** Final Completion Achieved (in line with MBDA Board resolution dated 31 March 2025)	Defects list and outstanding work submitted to the contractor	Partially Achieved	Site handover undertaken by March 2025 **Amended to:** Site handover undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**Site handover undertaken by 30 June 2025**	Achieved	**WORK DONE**: During the period under review, the site handover was achieved by 30 June 2025.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	2	**Completing the Moore Dyke Sports Complex**	New KPI (Introduced in 2023/24)	Site handover to NMBM undertaken **Amended to:** Site handover to NMBM undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Practical completion of the Moore Dyke Sports Complex achieved	87% physical construction progress	Partially achieved	Final Completion of the Moore Dyke Sports Complex achieved	87% physical construction progress	Partially Achieved	Project Close out report completed	Termination letter re-submitted to the contractor	Not Achieved	Site handover to NMBM undertaken **Amended to:** Site handover to NMBM undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**Consultant tender advertised by 30 June 2025**	Not Achieved	**WORK DONE:** During the period under review,, the tender for a new Consulting Engineer was advertised. **REASONS FOR UNDERPERFORMANCE**: Due to the lengthy process of terminating the previous contractor's appointment during previous quarters, there were many project delays experienced which halted work on the project. **CORRECTIVE ACTION:** It is intended that this project will be completed during the new financial year as the appointment of new Consulting Engineers and starting SCM processes to appoint a new contractor is underway.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	3	**Completing the New Brighton Drop Off Site**	In progress Bid evaluation completed and submitted to BAC	Site handover to NMBM undertaken **Amended to:** Site handover to NMBM undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Temporary fence completed Gabions construction commenced	Temporary Fence completed Gabions construction completed.	Over achieved	Practical completion achieved Training of co-operative commenced	Kerb installation commenced and excavation for brick wall commenced **Amended to:** Training of co-operative completed during September 2024 Kerb installation commenced and excavation for brick wall commenced (in line with verified information)	Partially Achieved	Training of co-operative completed	Training of co-operative completed during September 2024 Practical completion achieved.	Achieved	Site handover to NMBM undertaken **Amended to:** Site handover to NMBM undertaken by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**Site handover to NMBM undertaken by 30 June 2025**	Achieved	**WORK DONE**: During the period under review, the site handover to NMBM was undertaken.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	4	**Percentage completion for the Rehabilitation of the Uitenhage Railway Sheds Phase 1 and Phase 2**	New KPI (Introduced in 2023/24)	80% phase 1 and phase 2 complete **Amended to:** 85% (17/20 activities) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	23,5% phase 1 and phase 2 complete	15%	Not Achieved	42,3% phase 1 and phase 2 complete	40% phase 1 and phase 2 complete	Partially achieved	65,8% phase 1 and phase 2 complete **Amended to:** 70% (14/20 activities) (in line with MBDA Board resolution dated 31 March 2025)	60% (12/20) activities	Partially Achieved	80% phase 1 and phase 2 complete **Amended to:** 85% (17/20 activities) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**75% (15/20 Activities) by 30 June 2025**	Partially Achieved	**WORK DONE:** During the period under review, 75% (15/20) of the activities were undertaken for the Uitenhage Railway sheds. The following 15 items is a description of work that was achieved according to the plan over all 4 quarters: -Demolition works complete. -Roof installation commenced in Block 1. -Construction of Ablution and Storage blocks commenced in Block 1. -External preparation works commenced. -Mezzanine structural steel works installation commenced -Roof Construction commenced in Block 2 -Mezzanine structural steel staircases commenced -Construction of ablution and storage blocks commenced block 2 -External preparation works completed -Roof construction complete Block 1 -Construction of Ablution and Storage blocks completed -External works completed -Electrical and Mechanical services commenced. -Roof Construction complete Block 1 and 2 -Mezzanine structural Steel in complete The following 2 activities were required to have met the target but were not achieved as planned work was not achieved as per the plan: -Mezzanine structural steel staircases is in progress and not complete as planned -Electrical and Mechanical services is at first fix and not complete as planned **REASONS FOR UNDERPERFORMANCE:** The reason for underperformance reported against this KPI is due to the following challenges: -Suspension of work due to non-appointment of Construction Manager -Notice to stop work that require a temporary works designer -Inclement weather -Increase in SMME absenteeism reported **CORRECTIVE ACTION / MITIGATION:** In order to mitigate these risks, the consultant intends to undertake the following in future: Issuing non-conformance records to the Contractor Apply penalties for late completion Scheduling Bi-weekly project monitoring meetings to track their progress and address challenges Scheduling technical and co-ordination meetings with the contractor and their sub-contractor's to address all challenges and expedite shop drawings for approval processes.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	5	**Completing Extension 12 park**	Site handover from MBDA to original contractor undertaken	Site community launch event completed **Amended to:** Site community launch event completed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	New contractor appointed Construction commenced	New contractor appointed Construction commenced	Achieved	Construction completed	Construction completed	Achieved	Site handover to NMBM undertaken	Site handed over to NMBM Parks Division	Achieved	Site community launch event completed **Amended to:** Site community launch event completed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**Site community launch event completed by 30 June 2025**	Achieved	**WORK DONE**: During the period under review, the site community event was launched.
TRANSVERSAL / CROSS-CUTTING KPTS																			
KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	#5: SUSTAINABILITY	6	**Percentage of Mandela Bay Development Agency's Operational Budget Actually Spent**	New KPI (Introduced in 2023/24)	95% (Operating budget)	25% (Operating budget)	23%% (Operating budget)	Partially Achieved	50% (Operating budget)	53%	Over achieved.	75% (Operating budget)	62%	Partially Achieved	95% (Operating budget)	**99,7%**	Overachieved	**WORK DONE**: During period under review the operating budget expenditure amounted to 99.7%. **REASONS FOR OVERPERFORMANCE**: The overperformance reported against this key performance indicator is attributed to the institutional accountability led by the CEO through regular performance management meetings where planning and support is afforded to all project managers to meet operational targets.
KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	#5: SUSTAINABILITY	7	**Percentage of Mandela Bay Development Agency's Capital Budget Actually Spent**	52%	95% (Capital budget)	10% (Capital budget)	24% (Capital budget)	Over achieved	30% (Capital budget)	49%	Over achieved.	60% (Capital budget)	39%	Not Achieved	95% (Capital budget)	**85%**	Partially Achieved	**WORK DONE:** During the period under review, the capital budget expenditure amounted to 85%. It may be noted that the expenditure excludes the funding as allocated by the Municipality for the Multi Purpose Centres (MPC). This is due to the fact that the MBDA indicated that funds for MPCs were not anticipated to be implemented by MBDA and the requested that the funds be returned to the municipality. This is, however, still an ongoing process. Due to the fact that the MBDA had no intention of using these funds and returning same, it has not been included in the calculation. It may be noted that with the inclusion of the MPC's the expenditure amounts to 65%. **REASONS FOR UNDERPERFROMANCE:** The underperformance reported against this Key Performance Indicator is due to the following reasosn, inter alia: -The Railway sheds project was initially a large underspending project. During the second half of the financial year, the entity made the corrective decision to reallocate some of the funds from the underspending railway sheds project to other better utilised opportunities. During the latter part of the financial year, a further virement was done to incorporate the Nelson Mandela Statue project. This was in an attempt to get this project kick started in the current year with the intention that the funds would be spent. Due to the fact that unfortunately the MOU with Nelson Mandela University (a stakeholder of the Statue Project) was only concluded in June 2025, the funds could not be spent as intended. -St Peter's Rehabilitation - Due to a number of investigations, this project was put on hold and us such expenditure on same was not incurred. -Other general factors include possible overbudgeting for projects that had been underspent at year end **CORRECTIVE ACTION:** The Agency with attempt to improve expenditure by improving project planning and management with proper alignment of project time frames, budget allocations and monitoring these closely. MBDA intends to have more Stakeholder engagement as well as explore ways in dealing with SMME's example unbundling the SMME's packages.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	8	**Publishing the annual MBDA Economic Impact Assessment Report**	New KPI (Introduced in 2023/24)	Final economic impact assessment report published **Amended to:** Final economic impact assessment report published by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Indicator Formulation and Survey Design completed	Indicator Formulation and Survey Design completed	Achieved	Study area profiling completed Fieldwork and data collection completed Economic modelling completed	Service provider appointed	Not Achieved	Draft economic impact assessment report completed	Draft economic impact assessment report completed	Achieved	Final economic impact assessment report published **Amended to:** Final economic impact assessment report published by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**Final economic impact assessment report published by 30 June 2025**	Achieved	**WORK DONE:** During the period under review, the final economic impact assessment was published.
KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	#5: SUSTAINABILITY	9	**Implementing the Financial Sustainability Model (Fundraising strategy)**	New KPI (Introduced in 2023/24)	Legal Investment Fund established Investment promotion collateral approved by MBDA EXCO **Amended to:** Investment Fund Established Fundraising collateral reviewed and finalised by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Fundraising committee established	Fundraising committee established	Achieved	Terms of reference completed Training for fundraising committee completed Draft Fundraising policy presented to MBDA EXCO	Terms of reference completed Training for fundraising committee completed Draft Fundraising policy presented to MBDA EXCO	Achieved	Final Fundraising policy submitted to MBDA board for approval	Final Fundraising policy workshopped with staff	Not achieved	Legal Investment Fund established Investment promotion collateral approved by MBDA EXCO **Amended to:** Investment Fund Established Fundraising collateral reviewed and finalised by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**Investment Fund Established** **Fundraising collateral reviewed and finalised by 30 June 2025**	Achieved	**WORK DONE:** During the period under review, the investment fund was established and the fundraising collateral was reviewed and finalised.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	10	**Number of EPWP work opportunities created**	239	546 **Amended to:** 546 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	55	381 **Amended to:** 319 (in line with verified information)	Over achieved	164	361 **Amended to:** 876 (in line with verified information)	Over achieved	328	531 **Amended to:** 1056 (in line with verified information)	Over Achieved	546 **Amended to:** 546 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**1294**	Over Achieved	**WORK DONE:** During the period under review, 1294 work opportunities were created. **REASONS FOR OVERPERFORMANCE**: The overperformance reported against this KPI is attributed to the number of events hosted at the Nelson Mandela Bay Stadium. These events created a substantial amount of temporary work opportunities.
PROJECT PREPARATION AND PLANNING (PIPELINE)																			
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	11	**Completing the pre-implementation planning phase for Aberdeen's building**	New KPI (Introduced in 2024/25)	Draft concept designs completed **Amended to:** Draft concept designs completed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Tender advertised	Tender advertised	Achieved	Service provider appointed. Draft Feasibility study and conditional assessment completed.	Service provider appointed	Partially achieved	Final Feasibility study and conditional assessment completed	Feasibility study and conditional assessment commenced	Partially Achieved	Draft concept designs completed **Amended to:** Draft concept designs completed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**Draft Concept Designs Completed**	Achieved	**WORK DONE:** During the period under review, the previously incomplete feasibility study had been completed as well as the preparation of draft concept designs.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	12	**Completing the pre-implementation planning phase for the Baakens Zipline**	New KPI (Introduced in 2024/25)	Construction contractor appointed **Amended to:** Construction contractor appointed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Offer to purchase property for Zipline operations submitted	Offer to purchase property for Zipline operations submitted	Achieved	Consultant appointed	Consultant appointed	Achieved	Construction tender advertised **Amended to:** Construction tender advertised to the Panel of Professionals in the built environment (in line with MBDA Board resolution dated 31 March 2025)	Construction tender advertised to the Panel of Professionals in the built environment.	Achieved	Construction contractor appointed **Amended to:** Construction contractor appointed by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**Constnuction contractor appointed by the June 2025**	Achieved	**WORK DONE:** During the period under review the construction contractor for the Baakens Zipline and Precinct Development was appointed.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	13	**Completing the pre-implementation planning for the Happy Valley Connector**	New KPI (Introduced in 2024/25)	Draft Tender document completed by 31 March 2024	Consultant appointed	Not achieved No work done **Amended to:** RFP advertised (in line with verified information)	Not Achieved	Concept designs completed	Bid evaluation is in progress.	Partially Achieved	Draft Tender document completed	Bid Adjudication completed and regret letters sent to unsuccessful bidders	Not Achieved	Draft Tender document completed by 31 March 2024	**Draft Tender document completed**	Achieved	**WORK DONE:** During the period under review, the draft tender document for the appointment of a consultant was completed.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	14	**Completing the pre-implementation Planning of the Vuyisile Mini Square project**	New KPI (Introduced in 2024/25)	Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO **Amended to:** Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Pre concept designs Stakeholder engagements completed	Pre concept design stakeholder engagement completed.	Achieved	Draft Concept designs completed	Draft Concept designs completed	Achieved	Post concept designs stakeholder engagements completed	Post concept designs stakeholder engagements commenced (business sector engaged)	Partially Achieved	Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO **Amended to:** Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**Report on stakeholder engagements and concept designs with implementation plan submitted to MBDA EXCO by 30 June 2025**	Achieved	**WORK DONE:** During the period under review, it was the following stakeholders were required to be and were indeed engaged during the course of the financial year: Creative and Heritage Sector Tourism Sector Business Sector NMBM Directorates (Roads, SRAC and Public Health) NMU Mini Family General Public The following were indeed engaged: Business sector Mini family Creative and Heritage Sector Tourism Sector Business Sector Mini Family NMU NMBM - Roads and Stormwater It was then required that a stakeholder engagement report be prepared following these engagements and this along with concept designs and implementation plan be submitted to EXCO, which was completed.
PRONG ONE: TOTAL PRECINCT MANAGEMENT																			

KPA 3: LOCAL ECONOMIC DEVELOPMENT	#4: STC CATALYST	15	**Number of programmes facilitated/hosted by the NMB Science and Technology Centre**	114	88 **Amended to:** 88 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	22	62	Overachieved	44	79	Over Achieved	66	112	Over Achieved	88 **Amended to:** 88 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**129**	Overachieved	**WORK DONE:** During the period under review, the Science Centre successfully facilitated129 programmes. **REASONS FOR OVERPERFORMANCE**: The overachievement is attributed to the strong performance in the previous quarters (Q1-3). During the quarters, the Science Centre was able to implement a higher number of programmes due to the partnerships it formed, an increase in school bookings for visits to the centre, and more outreach requests from schools.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	16	**Developing and implementing an MBDA Psychosocial intervention plan**	New KPI (Introduced in 2024/25)	100% implementation of the psycho social project plan. **Amended to:** 100% implementation of the psycho social project plan by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	100% implementation of the psycho social project plan.	100% implementation of the psycho social project plan.	Achieved	100% implementation of the psycho social project plan.	60% implementation of the psycho social project plan.	Not Achieved	100% implementation of the psycho social project plan.	43%	Not Achieved	100% implementation of the psycho social project plan. **Amended to:** 100% implementation of the psycho social project plan by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**89%**	Partially Achieved	**WORK DONE:** During the quarter under review 89% (8/9) of the psychosocial intervention plan was implemented. **REASONS FOR UNDERPERFORMANCE:** It may be noted that the only area of underperformance during the year was in relation to stakeholder consultation for the Stadium Precinct. The Stadium currently cuts across 2 wards, i.e. Ward 7 and Ward 15. During the initial planning process, a stakeholder engagement plan was approved in which only Ward 7 engagement was identified for the precinct. Performance during the financial year on stakeholder engagement was subsequently measured against this stakeholder plan. During implementation, however, only the ward 15 and not the ward 7 stakeholders were consulted, resulting in non-achievement against the target. It may, however, be noted that ward 15 was the ideal stakeholder that required to be engaged and the plan was not amended accordingly. **CORRECTIVE ACTION:** It is noted that at the end of the financial year, whilst the target had not been met, the correct stakeholder was consulted on the ground. Future due diligence and adherence to amendment timelines will be followed more meticulously going forward.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	MARKETING NMB STADIUM AND STC	17	**Number of precinct activation and partnership events hosted**	New KPI (Introduced in 2024/25)	7 **Amended to:** 7 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	2	3	Overachieved	5	5	Achieved	6	6	Achieved	7 **Amended to:** 7 by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**8 by 30 June 2025**	Over Achieved	**WORK DONE:** During the period under review an accumulated total of 8 activations took place. 2 activations were held during the fourth quarter including: -Jazz event at the NMB Stadium -St Peters Story Telling **REASONS FOR OVERPERFORMANCE:** The overperformance reported against this KPI is attributed to the fact that a co-ordinator was appointed during the fourth quarter to handle all matters particularly related to the St Peter's village. This additional resource resulted in an additional event being undertaken at St Peter's.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1:BECOMING CHANGE AGENTS	18	**Upgrading the world of windows at the NMB Stadium.**	New KPI (Introduced in 2024/25)	Opening of the upgraded world of windows held **Amended to:** Opening of the upgraded world of windows held by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Service provider appointed	Service provider appointed	Achieved	Upgrade on site commenced	Upgrade on site commenced **Amended to:** Upgrade on site complete (in line with verified information)	Achieved Amended to: Overachieved	Upgrade on site completed	Upgrade on site completed by December 2024	Over Achieved	Opening of the upgraded world of windows held **Amended to:** Opening of the upgraded world of windows held by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**Opening of the upgraded world of windows held by 30 June 2025**	Achieved	**WORK DONE:** Opening of the upgraded world of windows held on the 13th June 2025.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	19	**Percentage implementation of Mandela Bay Development Agency's Cleansing Plan**	New KPI (Introduced in 2023/24)	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan) **Amended to:** 100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan)	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan)	Achieved	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan)	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan)	Achieved	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan)	86% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan)	Partially Achieved	100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan) **Amended to:** 100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**100% (in line with Mandela Bay Development Agency's Quarterly Cleansing Plan) by 30 June 2025.**	Achieved	**WORK DONE**: During the period under review the cleansing plan was 100% implemented.
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#1: BECOMING CHANGE AGENTS	20	**Percentage implementation of Mandela Bay Development Agency's Security Plan**	New KPI (Introduced in 2023/24)	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) **Amended to:** 100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan)	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan)	Achieved	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan)	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan)	Achieved	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan)	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan)	Achieved	100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) **Amended to:** 100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**100% (in line with Mandela Bay Development Agency's Quarterly Security Plan) by 30 June 2025.**	Achieved	**WORK DONE:** During the period under review the security plan was 100% implemented.
PRONG 2: MBDA PROJECT MANAGEMENT SERVICES																	
KPA 3: LOCAL ECONOMIC DEVELOPMENT	#5: SUSTAINABILITY	21	**Securing revenue generation pipeline of Project Management Services**	New KPI (Introduced in 2024/25)	Report on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge **Amended to:** Report prepared on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	Legal opinion requested on MBDA entering Public Private Partnerships (PPP)	Legal opinion on MBDA entering Public Private Partnerships (PPP) provided on 9 July 2024	Over achieved	Draft Framework for partnerships (PPP) approved by MBDA EXCO	Draft Framework for partnerships (PPP) submitted to MBDA EXCO	Achieved	One Business Plan with revenue model approved by MBDA EXCO **Amended to:** Request for Proposal (RFP) for a revenue generation initiative approved by MBDA EXCO by 31 March (in line with MBDA Board resolution dated 31 March 2025)	Request for Proposal (RFP) for a revenue generation initiative approved by MBDA EXCO by 31 March.	Achieved	Report on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge **Amended to:** Report prepared on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)	**Report prepared on revenue generated from April - June 2025 on the operations of world of windows project/Royal Lounge by 30 June 2025 (in line with MBDA Board resolution dated 31 March 2025)**	Over achieved	**WORK DONE:** During the period under review, a report was prepared on the revenue generated by the world of windows. For the period April 2025 - June 2025 R213, 505 was generated by this project.
					3 Proposals / Applications for Project Management Services submitted to prospective clients **Amended to:** 3 funding Proposal or Applications submitted to prospective clients/funding schemes (in line with MBDA Board resolution dated 31 March 2025)	Project Management Services SOP approved by MBDA EXCO	Project Management Services SOP approved by MBDA EXCO		3 Draft Proposals / Applications for Project Management Services prepared	3 Draft Proposals / Applications for Project Management Services prepared		Implementation of Project Management Services SOP commenced. **Amended to:** 2 Funding applications submitted to prospective clients/funding schemes (in line with MBDA Board resolution dated 31 March 2025)	2 funding applications sent to DBSA and ECDC		3 Proposals / Applications for Project Management Services submitted to prospective clients **Amended to:** 3 funding Proposal or Applications submitted to prospective clients/funding schemes (in line with MBDA Board resolution dated 31 March 2025)	**4 funding Proposal or Applications submitted to DBSA, ECDC and 2 SEF**		**WORK DONE:** During the period under review 4 funding applications were submitted as follows: 1. One application submitted to DBSA 2. One application submitted to ECDC 3 - 4. Two applications submitted to SEF for different support initiatives. i.e. Funding support for Greening, the Environment and Community and Public Art and another for Education support **REASONS FOR OVERPERFORMANCE:** An opportunity arose to apply for 2 funding sources from the same institution which made the processes easier to apply and thus expediting an initial application.

1. MBDA KEY PERFORMANCE INDICATOR (KPI) ACHIEVEMENT AS AT 30 JUNE 2025: MBDA INSTITUTIONAL SCORECARD

Below is a synopsis of the MBDA's performance over the review period, and reflected in greater detail in the 2024/25 Fourth Quarter Institutional Scorecard Performance Report

MBDA's 2024/25 FOURTH QUARTER PERFORMANCE (INSTITUTIONAL SCORECARD)							
KEY PERFORMANCE AREA	**NO OF KPIS OVER-ACHIEVED**	**NO OF KPIS ACHIEVED**	**NO OF KPIS PARTIALLY ACHIEVED**	**NO OF KPIS NOT ACHIEVED**	**NO OF KPIS NOT APPLICABLE IN THIS QUARTER**	**TOTAL NUMBER OF KIPS**	**% PERFORMANCE (KPIS OVER-ACHIEVED AND ACHIEVED)**
KPA 1: Basic Service Delivery	**N/A**						
KPA 2: Municipal Institutional Development and Transformation	**N/A**						
KPA 3: Local Economic Development	**4**	**11**	**2**	**1**	**0**	**18**	**83%**
KPA 4: Municipal Financial Viability and Management	**1**	**1**	**1**	**0**	**0**	**3**	**67%**
KPA 5: Good Governance and Public Participation	**N/A**						
OVERALL PERFORMANCE	**5**	**12**	**3**	**1**	**0**	**21**	**81%**

MANDELA BAY DEVELOPMENT AGENCY

Audit Report

For the year ended 30 June 2025

AUDITOR-GENERAL SOUTH AFRICA

Auditing to build public confidence

Report of the auditor-general to the Eastern Cape Provincial Legislature and council on the Mandela Bay Development Agency

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the Mandela Bay Development Agency set out on pages xx to xx, which comprise the statement of financial position as at 30 June 2025, statement of financial performance, statement of changes in net assets and the cash flow statement and the statement of comparison of budget information with actual information for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Mandela Bay Development Agency as at 30 June 2025, and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Companies Act 71 of 2008 (Companies Act of South Africa).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.

4. I am independent of the entity in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter

6. I draw attention to the matter below. My opinion is not modified in respect of this matter.

7. As disclosed in note 39 to the financial statements, the corresponding figures for 30 June 2024 were restated as a result of errors in the financial statements of the entity.

Other matter

8. I draw attention to the matter below. My opinion is not modified in respect of this matter.

9. In terms of section 125(2) (e) of the MFMA, the municipal entity is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

10. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the GRAP and the requirements of the MFMA; and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

11. In preparing the financial statements, the accounting officer is responsible for assessing the entity's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the financial statements

12. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

13. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the annual performance report

14. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof; I must audit and report on the usefulness and reliability of the reported performance information against predetermined objectives for the selected material performance indicators presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.

15. I selected the following material performance indicators related to local economic development presented in the annual performance report for the year ended 30 June 2025. I selected those indicators that measure the entity's performance on its primary mandated functions and that are of significant national, community or public interest.

    - Completing the Moore Dyke Sports Complex
    - Completing the New Brighton Drop Off Site

- Percentage completion for the Rehabilitation of the Uitenhage Railway Sheds Phase 1 and Phase 2
- Completing Extension 12 park
- Number of EPWP work opportunities created

16. I evaluated the reported performance information for the selected material performance indicators against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the entity's planning and delivery on its mandate and objectives.

17. I performed procedures to test whether:

- the indicators used for planning and reporting on performance can be linked directly to the entity's mandate and the achievement of its planned objectives
- all the indicators relevant for measuring the entity's performance against its primary mandated and prioritised functions and planned objectives are included
- the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements
- the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated
- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents
- the reported performance information is presented in the annual performance report in the prescribed manner
- there is adequate supporting evidence for the achievements reported and measures taken to improve performance.

18. I performed the procedures to report material findings only; and not to express an assurance opinion or conclusion.

19. I did not identify any material findings on the reported performance information for the selected indicators.

Other matter

20. I draw attention to the matter below.

Achievement of planned targets

21. The annual performance report includes information on reported achievements against planned targets and provides measures taken to improve performance.

Report on compliance with legislation

22. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the entity's compliance with legislation.

23. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

24. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the entity, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

25. The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

Annual financial statements

26. The financial statements submitted for auditing were not fully prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of current liabilities and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected and the supporting records were provided subsequently, resulting in the financial statements receiving an unqualified audit opinion.

Revenue management

27. An effective system of internal control for debtors was not in place, as required by section 97(i) of the MFMA

Other information in the annual report

28. The accounting officer is responsible for the other information included in the annual report which includes the directors' report, the audit committee's report and the company secretary's certificate, as required by the Companies Act of South Africa. The other information referred to does not include the financial statements, the auditor's report and those selected material indicators in the scoped-in development priority presented in the annual performance report that have been specifically reported on in this auditor's report.

29. My opinion on the financial statements and my reports on the audit of the annual performance report and compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.

30. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected material indicators in the scoped-in development priority presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

31. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary

Internal control deficiencies

32. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.

33. The matters reported below are limited to the significant internal control deficiencies that resulted in the material findings on compliance with legislation included in this report.

34. Effective oversight was not exercised over the financial reporting processes, including monitoring of the audit action plan. Adequate internal controls have not been implemented over the monthly reconciliation and validation of transactions, including the year-end annual financial statement preparation and review processes.

East London

AUDITOR-GENERAL

29 November 2025

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Mandela Bay Development Agency
(Registration number 2003/017900/08)
Annual Financial Statements
for the year ended 30 June 2025

Mandela Bay Development Agency

(Registration number 2003/017900/08)
Annual Financial Statements for the year ended 30 June 2025

General Information

Country of incorporation and domicile	South Africa
Nature of business and principal activities	Urban renewal and rejuvenation of economic activities within the central business districts, townships and any other emerging nodes as designated by the Nelson Mandela Bay Municipality
Board of Directors	Glenda Perumal Khwezi Gideon Ntshanyana Nomnikelo Kondlo Vuyani Galen Dyantyi Mxolisi Moolman
Registered office	1st Floor, Tramways Building Corner Lower Valley Road & South Union Street Port Elizabeth 6000
Business address	1st Floor, Tramways Building Corner Lower Valley Road & South Union Street Port Elizabeth 6000
Postal address	P.O. Box 74 Port Elizabeth 6000
Controlling entity	Nelson Mandela Bay Metropolitan Municipality incorporated in South Africa
Bankers	Nedbank Ltd (South Africa)
Auditors	The Office of the Auditor General of South Africa (AGSA)
Secretary	Mbulelo Matiwane
Preparer	The annual financial statements were internally compiled by: Unati Peter Acting Chief Financial Officer MBDA

Mandela Bay Development Agency

(Registration number 2003/017900/08)
Annual Financial Statements for the year ended 30 June 2025

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Directors' Responsibilities and Approval

The Board of Directors are required by the Companies Act (Act 71 of 2008) and the Accounting Officer in terms of the Municipal Finance Management Act (Act 56 of 2003) are to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the directors to ensure that the annual financial statements fairly present the state of affairs of the municipal entity as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the entity and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the board of directors sets standards for internal control aimed at reducing the risk of error or deficit in a cost-effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the entity, and all employees are required to maintain the highest ethical standards in ensuring the entity’s business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipal entity is on identifying, assessing, managing and monitoring all known forms of risk across the entity. While operating risk cannot be fully eliminated, the municipal entity endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The directors are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

The directors have reviewed the entity’s cash flow forecast for the year to 30 June 2026 and, in the light of this review and the current financial position, they are satisfied that the entity has or has access to adequate resources to continue in operational existence for the foreseeable future.

The entity is wholly dependent on the parent municipality for continued funding of operations. The annual financial statements are prepared on the basis that the entity is a going concern and that the entity has neither the intention nor the need to liquidate or curtail materially the scale of the entity.

Although the Accounting Officer is primarily responsible for the financial affairs of the entity, they are supported by the entity's external auditors.

The external auditors are responsible for independently reviewing and reporting on the entity's annual financial statements. The annual financial statements have been examined by the entity's external auditors and their report is presented on page 4.

The annual financial statements set out on pages 9 to 57, which have been prepared on the going concern basis, were approved by the directors on 31 August 2025 and were signed on its behalf by:

Glenda Perumal
Chairperson

The Office of the Auditor General of South Africa (AGSA)

Partner's name
Additional description
Additional description

30 June 2025

Directors' Report

The directors have the pleasure of submitting their report for the entity, which forms part of the annual financial statements for the MBDA for the year ended 30 June 2025.

1. Review of activities

Main business and operations

The Mandela Bay Development Agency (MBDA) was formed in 2003 with its initial objective, i.e. the urban regeneration of the Central Business District (CBD). It commenced with its work through the development of an Inner-city Local Spatial Development Framework Plan (LSDF) in 2006. During this period, the company evolved from an inner-city Mandate Area focus, extending to other emerging and developing nodes and precincts which now includes township areas.

The MBDA was mandated by the Nelson Mandela Bay Metropolitan Municipality (NMBM) as a trans-disciplinary implementing agent for programmes, projects and events which have a number of defined objectives which include inter alia:

- Enabling social, spatial, and economic transformation;
- Implementing existing and identifying new projects, programmes and events within its mandated areas which are to be aligned to the various plans of the NMBM which include the following:
- To leverage existing or acquired resources such as assets, property and provide for skills development to ensure the successful implementation.
- To deliver catalytic programmes, special defined projects and events.

Over the past twenty two years, the MBDA has implemented a number of urban renewal projects, precinct upgrades, security and cleansing programmes as well as other strategic assignments that are collectively changing the face of Nelson Mandela Bay and reinvigorating the economic life in key developing nodes and precincts which has resulted in an expansion of its mandate and strategic objectives in line with the Integrated Development Plan (IDP) of its parent municipality NMBM. The NMBM mandated the MBDA to take over the operations and management of its Science Centre in Uitenhage with effect from 01 July 2017. The 3–year mandate for the MBDA managing the NMB Stadium operations terminated on 31 December 2019. The Council reviewed the mandate for a month-to-month basis that continued during the period under review.

The performance of capital projects yielded an overall spending of 85%, excluding the Multi-Purpose Centres. The Capital projects undertaken included the implementation of projects from previous years, planning and feasibility studies for new projects and the implementation of new projects. The new planning includes the feasibility of the Aberdeen's Building for possible student accommodation, the preparation of concept plans for Vuyisile Mini Square which are close to completion, the planning for the zip-line precinct and the purchase of the Harbour Master's House to enable the relevant infrastructure for the zip-line. The draft tender documents for The Connector projects are underway.

The New Brighton drop off site has been completed and will be handed over to the NMBM to be operated by co-operatives. Extension 12 Park and St Peters have been completed in the current year.

Korsten Schauderville/ Moore Dyke Sports Precinct

The MBDA terminated the project in February 2025, on the basis of the contractor's termination. The final report has been completed and a final account prepared. The value of outstanding work has been quantified. The tender for the completion of the project has been advertised to the internal panel of consortiums for a consultant to be appointed. .

Bayworld Programme

Repair works due to the demolition process was completed. Final completion for the project was achieved and the site was handed over.

St Peters Church

The project has achieved practical completion and is currently being prepared for operationalisation and launch to the public as a tourist destination. The contractor carried out defects items, final completion not achieved.

Uitenhage Railway Sheds

The project achieved 70% completion by 30 June 2025. Construction progress was negatively impacted by various challenges, however, the contractor is planning to expediate the works by increasing resources to the project.

Helenvale SPUU

Directors' Report

1. Review of activities (continued)

The SPUU programme constitutes the completion of the remaining items on the programme I.e. Victim Support Centre, extension of the Youth Centre and the construction of Ext 12 Play Park (funded by MBDA). The original planning for 2 additional parks could not be achieved due to increasing costs on the site. Extension 12 park has been completed and the implementation of the VSC and extenton to youth centre is in process.

Psycho-social / Social-economic Support Programmes

The objective of psycho-social interventions is to bring about human development alongside infrastructure development in an area. The organisation has an approved psychosocial intervention plan, which forms part of the strategic vision for the next 5 years. This will bring about interventions in Vagrants, Youth development and Waste Management. All the above mentioned to aim to bring about a change in social ills in communities. This component represents an intention of the MBDA to broaden its impact in the communities where it delivers projects beyond just physical infrastructure. A number of training programmes have been rolled out and extensive support provided to the youth in Kariega and Stadium precinct, as well as the youth centre in Helenvale that forms part of the KFW Donor Funding.

Nelson Mandela Bay Science and Technology Centre (NMBSTC)

For the period under review, the strategic target for the NMBSTC was to host or facilitate 88 programmes across the Nelson Mandela Bay area. The NMBSTC managed to deliver a total of 139 programmes. These included learner development initiatives, coding and robotics programmes, career guidance sessions and skills development interventions.
The Centre was also proud to be accepted into the Launch League Green Programme by the UK-SA Tech Hub and Viridian, and has been officially registered as a Cisco Networking Academy. These initiatives will further strengthen the Centre's skills development offerings and enhance support for youth and entrepreneurs in Nelson Mandela Bay.

2. Going concern

We draw attention to the fact that as at 30 June 2025, the entity had an accumulated surplus of R 63 581 356 and that the entity's total assets exceed its liabilities by R 63 581 356.

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

3. Subsequent events

The directors are aware of a matter or circumstance arising since the end of the financial year.

On 4th July 2025, the Nelson Mandela Bay Municipality (NMBM) announced that it would take over the management of the Nelson Mandela Bay Stadium (NMBS) with immediate effect. The Mandela Bay Development Agency challenged this declaration in court. The matter was finalised on 9th July 2025, with the court ruling that operational managment of the NMBS be returned to the NMBM 90 days from the judgement date being 08 October 2025. This represents a non-adjusting post balance sheet event and no adjustment has been made to the reported amounts in the financial statements.

4. Legislative Framework

The entity complied with all the relevant sections of:
(a)Companies Act 71 of 2008
(b)Companies Amendment Act 3 of 2011
(c)Local Government: Municipal Finance Management Act 56 of 2003
(d)Local Government: Municipal Systems Act 32 of 2000

5. Directors

Non-executive directors of the company as at 30 June 2025 were:
Glenda Perumal (Chairperson)
Nomnikelo Kondlo
Vuyani Galen Dyantyi
Mxolisi Moolman
Khwezi Gideon Ntshanyana

The annual financial statements set out on pages 9 to 57, which have been prepared on the going concern basis, were approved by the directors on 30 June 2025 and were signed on its behalf by:

Directors' Report

Glenda Perumal
Chairperson

Company Secretary's Certification

Declaration by the company secretary in respect of Section 88(2)(e) of the Companies Act

In terms of Section 88(2)(e) of the Companies Act 71 of 2008, as amended, I certify that the company has lodged with the Commissioner all such returns as are required of a public company in terms of the Companies Act and that all such returns are true, correct and up to date.

Mbulelo Matiwane
Company Secretary

Statement of Financial Position as at 30 June 2025

Figures in Rand	Note(s)	2025	2024 Restated*
Assets			
Current Assets			
Inventories	6	564 211	174 596
Receivables from exchange transactions	4	157 539 093	101 582 070
Receivables from non-exchange transactions	5	5 460	4 100
VAT receivable	12	-	6 111 563
Cash and cash equivalents	3	40 303 886	88 283 671
		198 412 650	**196 156 000**
Non-Current Assets			
Property, plant and equipment	8	59 230 176	40 056 472
Intangible assets	7	489 505	883 762
Heritage assets	9	250 500	250 500
		59 970 181	**41 190 734**
Total Assets		**258 382 831**	**237 346 734**
Liabilities			
Current Liabilities			
Payables from exchange transactions	10	74 441 668	63 347 528
VAT payable	13	3 630 158	-
Consumer deposits	14	322 207	295 207
Unspent conditional grants and receipts	15	107 643 388	121 744 224
Employee Benefit Obligations	16	5 513 060	4 871 480
		191 550 481	**190 258 439**
Non-Current Liabilities			
Payables from exchange transactions - Non-current portion	11	3 250 994	2 931 856
Total Liabilities		**194 801 475**	**193 190 295**
Net Assets		**63 581 356**	**44 156 439**
Accumulated surplus		63 581 356	44 156 439
Total Net Assets		**63 581 356**	**44 156 439**

* See Note 39

Statement of Financial Performance

Figures in Rand	Note(s)	2025	2024 Restated*
Revenue			
Revenue from exchange transactions			
Other Revenue	18	3 902 188	1 369 586
Transfers and Subsidies	19	66 337 303	58 357 669
Sundry Income	21	5 031 345	1 939 559
Finance Income	22	4 600 432	3 573 662
Gain on disposal of assets		35 404	39 130
Total revenue from exchange transactions		**79 906 672**	**65 279 606**
Revenue from non-exchange transactions			
Transfer revenue			
Transfers and subsidies	20	160 640 456	108 993 841
Total revenue	17	**240 547 128**	**174 273 447**
Expenditure			
Employee related costs	23	(52 665 016)	(37 584 825)
Remuneration of Directors	24	(1 158 500)	(1 257 000)
Capital Project Costs	25	(44 526 158)	(51 110 780)
Depreciation and amortisation		(3 465 841)	(2 077 633)
Debt Impairment		(108 910)	502 578
Contracted Services	26	(16 809 114)	(12 741 835)
Other Operating Expenses	27	(102 388 677)	(63 735 550)
Total expenditure		**(221 122 216)**	**(168 005 045)**
Surplus for the year		**19 424 912**	**6 268 402**

* See Note 39

Statement of Changes in Net Assets

Figures in Rand	Accumulated surplus / deficit	Total net assets
Balance at 01 July 2023	**37 888 037**	**37 888 037**
Changes in net assets		
Surplus for the year	6 268 402	6 268 402
Total changes	6 268 402	6 268 402
Restated* Balance at 01 July 2024	**44 156 444**	**44 156 444**
Changes in net assets		
Surplus for the year	19 424 912	19 424 912
Total changes	19 424 912	19 424 912
Balance at 30 June 2025	**63 581 356**	**63 581 356**

Note(s)

* See Note 39

Cash Flow Statement

Figures in Rand	Note(s)	2025	2024 Restated*
Cash flows from operating activities			
Receipts			
Sale of goods and services		178 602 437	218 474 114
Interest income		5 207 160	3 503 661
Other receipts		44 267 853	5 483 423
		228 077 450	227 461 198
Payments			
Employee costs		(57 362 331)	(48 434 401)
Suppliers		(196 485 019)	(149 299 521)
		(253 847 350)	(197 733 922)
Net cash flows from operating activities	28	**(25 769 900)**	**29 727 276**
Cash flows from investing activities			
Purchase of property, plant and equipment	8	(22 245 287)	(7 415 185)
Proceeds from sale of property, plant and equipment	8	35 404	39 130
Purchase of other intangible assets	7	-	(428 300)
Net cash flows from investing activities		**(22 209 883)**	**(7 804 355)**
Net increase/(decrease) in cash and cash equivalents		**(47 979 783)**	**21 922 921**
Cash and cash equivalents at the beginning of the year		88 283 671	66 360 747
Cash and cash equivalents at the end of the year	3	**40 303 888**	**88 283 668**

* See Note 39

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Statement of Financial Performance						
Revenue						
Revenue from exchange transactions						
Other Revenue	-	22 563 872	**22 563 872**	3 902 188	**(18 661 684)**	A
Transfers and subsidies	56 039 550	46 418 761	**102 458 311**	66 337 303	**(36 121 008)**	B
Sundry income	-	5 000 000	**5 000 000**	5 031 345	**31 345**	
Finance Income	5 000 000	-	**5 000 000**	4 600 432	**(399 568)**	
Gains on disposal of assets	-	-	**-**	35 404	**35 404**	
Total revenue from exchange transactions	**61 039 550**	**73 982 633**	**135 022 183**	**79 906 672**	**(55 115 511)**	
Revenue from non-exchange transactions						
Transfer revenue						
Government grants & subsidies	81 509 422	1 363 139	**82 872 561**	160 640 456	**77 767 895**	C
Total revenue	**142 548 972**	**75 345 772**	**217 894 744**	**240 547 128**	**22 652 384**	
Expenditure						
Personnel	(42 623 957)	-	**(42 623 957)**	(41 562 730)	**1 061 227**	D
EPWP	(6 600 000)	(6 000 000)	**(12 600 000)**	(11 102 286)	**1 497 714**	D
Remuneration of Board Members	(1 352 732)	-	**(1 352 732)**	(1 158 500)	**194 232**	
Depreciation and amortisation	(1 166 522)	-	**(1 166 522)**	(3 465 841)	**(2 299 319)**	E
Debt Impairment	(83 434)	-	**(83 434)**	(108 910)	**(25 476)**	
Contracted Services	(12 864 969)	(6 000 000)	**(18 864 969)**	(16 809 114)	**2 055 855**	F
Other expenditure	(21 817 807)	(11 927 314)	**(33 745 121)**	(26 377 373)	**7 367 748**	G
Capital Project Costs	(56 039 550)	(46 418 761)	**(102 458 311)**	(44 526 158)	**57 932 153**	H
Total expenditure	**(142 548 971)**	**(70 346 075)**	**(212 895 046)**	**(145 110 912)**	**67 784 134**	
Surplus before taxation	**1**	**4 999 697**	**4 999 698**	**95 436 216**	**90 436 518**	
Actual Amount on Comparable Basis as Presented in the Budget and Actual Comparative Statement	**1**	**4 999 697**	**4 999 698**	**95 436 216**	**90 436 518**	

Management considers movements in excess of R 1 million to be material.

A - During the period under review our parent municipality NMBM, allocated funds to the agency over and above the original budget of R22 million. These funds were brought into the budget via a formal Adjustment Budget adopted by the NMBM Council and recognised as other revenue for budget allocation purposes. The actual amount recognised should also be R22 million. The variance of R18.6 million is included in the non-exchange revenue section. This is because of the nature of the expenditure the funds (R18 million) were spent on - being operating in nature e.g. EPWP, contractual services and other expenditure.

B – This constitutes the Capital Budget the agency receives from the NMBM. The upward adjustment of R46.4 million is a carryover/rollover of the unspent capital portion from the 2023/2024 budget period. The variance of R36,1 million constitutes the total unspent portion of the capital budget for the period under review including rollovers.

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference

C - This is the operating budget portion of the annual grant allocated by the NMBM for the 2024/2025 budget period. The grant was fully received during the relevant period. An additional R1.3 million was recognised in the adjustment budget carried over from the prior year. The actual amount of R160.6 million includes Stadium Expenditure of R74 million which should thus be excluded for analysis purposes when reviewing the operating budget performance.

D - Normal staff salaries constituted R52.6 million. In the period under review the agency undertook to internally appoint a contingent of EPWP workers, the total cost for the year was R11 million. Previously EPWP workers were sourced via a SCM process (contractor was appointed). This internal uptake increased the salary budget significantly. The reason for variance in EPWP was due to the reduction in shifts from May 2025. Tied to this, unplanned acting appointments closed at just over R700 000 in total. A severance agreement with an executive was concluded at just over R2.7 million. For future purposes the budget for EPWP workers will be presented separately from ordinary employees.

E - There was a significant acquisition of assets during the year under review. The allocation of depreciation will be adjusted upward going forward to represent a true reflection of the kept assets..

F - The increase in contracted services is primarily due to an increase in the demand for security services. More MBDA controlled sites required guarding services. Virements were passed during the year from Other Expenditure to Contracted Services to meet demand. These are not reflected in the budget comparison statement due to an oversight from management.

G - The reason for the underspending is due to the Jazz on the Lake event being delayed and only being implemented after financial year end. The total cost of the event was R6.5 million.

H - Due to the slow implementation of capital projects as well as high rollovers from previous years resulting in underspend.

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Statement of Financial Position						
Assets						
Current Assets						
Inventories	-	-	**-**	564 211	**564 211**	
Receivables from exchange transactions	9 000 000	-	**9 000 000**	157 539 093	**148 539 093**	I
Receivables from non-exchange transactions	2 000 000	-	**2 000 000**	5 460	**(1 994 540)**	I
Cash and cash equivalents	35 000 000	15 000 000	**50 000 000**	40 303 886	**(9 696 114)**	J
	46 000 000	**15 000 000**	**61 000 000**	**198 412 650**	**137 412 650**	
Non-Current Assets						
Property, plant and equipment	11 000 000	-	**11 000 000**	59 230 176	**48 230 176**	K
Intangible assets	3 000 000	-	**3 000 000**	489 505	**(2 510 495)**	K.1
Heritage assets	-	-	**-**	250 500	**250 500**	
	14 000 000	**-**	**14 000 000**	**59 970 181**	**45 970 181**	
Total Assets	**60 000 000**	**15 000 000**	**75 000 000**	**258 382 831**	**183 382 831**	
Liabilities						
Current Liabilities						
Payables from exchange transactions	12 000 000	-	**12 000 000**	74 441 668	**62 441 668**	L
VAT payable	-	-	**-**	3 630 158	**3 630 158**	M
Consumer deposits	-	-	**-**	322 207	**322 207**	
Unspent conditional grants and receipts	-	-	**-**	107 643 388	**107 643 388**	N
Employee Benefit Obligations	2 000 000	-	**2 000 000**	5 513 060	**3 513 060**	O
	14 000 000	**-**	**14 000 000**	**191 550 481**	**177 550 481**	
Non-Current Liabilities						
Payables from exchange transactions - Non-current portion	-	-	**-**	3 250 994	**3 250 994**	P
Total Liabilities	**14 000 000**	**-**	**14 000 000**	**194 801 475**	**180 801 475**	
Net Assets	**46 000 000**	**15 000 000**	**61 000 000**	**63 581 356**	**2 581 356**	
Net Assets						
Net Assets Attributable to Owners of Controlling Entity						
Reserves						
Accumulated surplus	46 000 000	15 000 000	**61 000 000**	63 581 356	**2 581 356**	

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference

I - The MBDA manages the NMB Stadium at the behest of the NMBM. The agency provides cash to funds the stadium operations and in return the NMBM reimburses the agency for all monthly disbursements. Due to the NMBM being slow in settling its growing debt to the agency. A plan is in place to recoup the debt

.

J - The slow debt settlement of the NMBM for Stadium operations has had a negative impact on the cash flow of the agency. The upward adjustment of R15 million is derived from internal operations of the agency e.g. rental from facilities, finance income and other smaller income streams.

.

K - In the year under review, the agency acquired at least one property whole R7 million. The rest of the balance is made up of equipment acquisitions.

K.1 - In the year under review, the agency had planned to acquire a finance management system that is mSCOA compliant but failed to do so. As a result, an insignificant amount was spent on the acquisition of intangible assets

L - Increased expenditure for the year resulting in increased payables at year end. This figure also includes Revenue for surrender relating to stadium operations of R44 million.

.

M - Balance due to Stadium claims being submitted in June 2025.

N - The slow implementation of capital projects by the agency leads to high unspent grants margins. The failure to spend capital carryover funds year-on-year is reflected in this line item.

O - The high staff leave accrual is a major contributor. The Human Resources department is engaging staff on this matter.

P - Represents the retentions outstanding from ongoing projects.

Statement of Comparison of Budget and Actual Amounts - NMB Stadium

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Statement of Financial Performance						
Revenue						
Revenue from exchange transactions						
Transfers and Subsidies	58 991 820	-	**58 991 820**	48 341 402	**(10 650 418)**	A
Other Income	13 286 000	-	**13 286 000**	15 599 093	**2 313 093**	B
Total revenue from exchange transactions	**72 277 820**	**-**	**72 277 820**	**63 940 495**	**(8 337 325)**	
Expenditure						
Personnel	(20 788 836)	-	**(20 788 836)**	(18 511 263)	**2 277 573**	C
Other expenditure	(50 709 234)	-	**(50 709 234)**	(55 698 383)	**(4 989 149)**	D
Total expenditure	**(71 498 070)**	**-**	**(71 498 070)**	**(74 209 646)**	**(2 711 576)**	
Deficit before taxation	**779 750**	**-**	**779 750**	**(10 269 151)**	**(11 048 901)**	
Actual Amount on Comparable Basis as Presented in the Budget and Actual Comparative Statement	**779 750**	**-**	**779 750**	**(10 269 151)**	**(11 048 901)**	

A - The stadium's budget is allocated with the NMBM's budget structure. These funds are 100% funded by the NMBM and should be realised fully. The deficit is due to the NMBM not recognising the full budget allocated to the stadium due to their slow recognition of stadium expenditure. The expenditure is recognised similarly to a conditional grant – upon expenditure.

B - These are stadium generated funds from events such as sporting meets and other social events. The stadium management outperformed its target by R2.3 million.

C - The stadium experienced a few vacancies during the year under review, which caused underperformance compared to the budget.

D - The actual expenditure includes the capital expenditure portion of R5 million which should be excluded when analysing the operating budget performance.

Accounting Policies

1. Presentation of Annual Financial Statements

The annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act (Act 56 of 2003).

These annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise. They are presented in South African Rand.

In the absence of an issued and effective Standard of GRAP, accounting policies for material transactions, events or conditions were developed in accordance with paragraphs 8, 10 and 11 of GRAP 3 as read with Directive 5.

Assets, liabilities, revenues and expenses were not offset, except where offsetting is either required or permitted by a Standard of GRAP.

A summary of the significant accounting policies, which have been consistently applied in the preparation of these annual financial statements, are disclosed below.

These accounting policies are consistent with the previous period.

1.1 Presentation currency

These annual financial statements are presented in South African Rand, which is the functional currency of the entity.

1.2 Going concern assumption

These annual financial statements have been prepared based on the expectation that the entity will continue to operate as a going concern for at least the next 12 months.

In June 2025 the council adopted the 2025/2026 to 2027/2028 budget. This three-year Medium Term Revenue and Expenditure Framework (MTREF) to support the on-going delivery of municipal services to residents reflected that the Budget was funded over the three-year period.

1.3 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements.

Other significant judgements, sources of estimation uncertainty and/or relating information, have been disclosed in the relating notes.

Trade receivables / Held to maturity investments and/or loans and receivables

The entity assesses its trade receivables for impairment at the end of each reporting period. In determining whether an impairment loss should be recorded in surplus or deficit, the municipal entity makes judgements as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a financial asset.

Impairment testing

The recoverable amounts of cash-generating units and individual assets have been determined based on the higher of value-in-use calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions. It is reasonably possible that the assumption may change which may then impact our estimations and may then require a material adjustment to the carrying value of tangible assets.

The entity reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. Assets are grouped at the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. If there are indications that impairment may have occurred, estimates are prepared of expected future cash flows for each group of assets. Expected future cash flows used to determine the value in use of tangible assets are inherently uncertain and could materially change over time. They are significantly affected by a number of factors together with economic factors.

Accounting Policies

1.3 Significant judgements and sources of estimation uncertainty (continued)

Useful lives of property, plant and equipment and intangible assets

The entity's management determines the estimated useful lives and related depreciation charges for the property, plant and equipment and intangible assets. This estimate is based on industry norm. Management will increase the depreciation charge where useful lives are less than previously estimated useful lives.

Effective interest rate

The entity used the prime interest rate to discount future cash flows.

Allowance for impairment

On receivables an impairment loss is recognised in surplus and deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the receivables carrying amount and the present value of estimated future cash flows discounted at the effective interest rate, computed at initial recognition.

Accounting by principals and agent

During the 2017 year there was a transfer of the management of the Nelson Mandela Bay Multi-Purpose Stadium operations to the agency by the NMBM, where a principal / agent relationship exists between the parties. It was established that MBDA will function as principal on NMB Stadium related expenditure and act as agent on the income earned as a result of NMB Stadium activities. An exception is liquor income as the licence is in the name of MBDA.

In the 2022/23 financial year, the management of the NMB Stadium by the MBDA was approved by the Council for a period of one (1) year from a month-to-month basis in the previous financial. The 3-year mandate for the MBDA managing the NMB Stadium operations was terminated on 31 December 2019 after the Council approved resolution to manage the NMB Stadium in 2017.

1.4 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the entity; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Accounting Policies

1.4 Property, plant and equipment (continued)

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

Property, plant and equipment are depreciated on the straight-line basis over their expected useful lives to their estimated residual value.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Depreciation method	Average useful life
Land		Indefinite Life
Buildings	Straight-line	15-50
Leasehold property	Straight-line	5
Furniture and fixtures	Straight-line	10-17
Motor vehicles	Straight-line	4-15
Office equipment	Straight-line	5-10
IT equipment	Straight-line	3-16
Bins and containers	Straight-line	15-17

The depreciation method used reflects the pattern in which the asset's future economic benefits or service potential are expected to be consumed by the entity. The depreciation method applied to an asset is reviewed at least at each reporting date and, if there has been a significant change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset, the method is changed to reflect the changed pattern. Such a change is accounted for as a change in an accounting estimate.

The entity assesses at each reporting date whether there is any indication that the entity expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the entity revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

1.5 Intangible assets

An asset is identifiable if it either:

- is separable, i.e. is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable assets or liability, regardless of whether the entity intends to do so; or
- arises from binding arrangements (including rights from contracts), regardless of whether those rights are transferable or separable from the entity or from other rights and obligations.

Accounting Policies

1.5 Intangible assets (continued)

An intangible asset is recognised when:
- it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the entity; and
- the cost or fair value of the asset can be measured reliably.

The entity assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.

Where an intangible asset is acquired through a non-exchange transaction, its initial cost at the date of acquisition is measured at its fair value as at that date.

Expenditure on research (or on the research phase of an internal project) is recognised as an expense when it is incurred.

An intangible asset arising from development (or from the development phase of an internal project) is recognised when:
- it is technically feasible to complete the asset so that it will be available for use or sale.
- there is an intention to complete and use or sell it.
- there is an ability to use or sell it.
- it will generate probable future economic benefits or service potential.
- there are available technical, financial and other resources to complete the development and to use or sell the asset.
- the expenditure attributable to the asset during its development can be measured reliably.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight-line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

Reassessing the useful life of an intangible asset with a finite useful life after it was classified as indefinite is an indicator that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.

Amortisation is provided to write down the intangible assets, on a straight-line basis, to their residual values as follows:

Item	Depreciation method	Average useful life
Computer software	Straight-line	3-5

Intangible assets are derecognised:
- on disposal; or
- when no future economic benefits or service potential are expected from its use or disposal.

The gain or loss arising from the derecognition of intangible assets is included in surplus or deficit when the asset is derecognised (unless the Standard of GRAP on leases requires otherwise on a sale and leaseback).

1.6 Heritage assets

Heritage assets are assets that have a cultural, environmental, historical, natural, scientific, technological or artistic significance and are held indefinitely for the benefit of present and future generations.

Accounting Policies

1.6 Heritage assets (continued)

Recognition

The entity recognises a heritage asset as an asset if it is probable that future economic benefits or service potential associated with the asset will flow to the entity, and the cost or fair value of the asset can be measured reliably.

When as asset does not meet the initial recognition criteria of a heritage asset, the entity discloses the relevant and useful information about such assets in the notes to the financial statements.

Initial measurement

Heritage assets are measured at cost.

The cost is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the entity.

Where a heritage asset is acquired through a non-exchange transaction, its cost is measured at its fair value as at the date of acquisition.

Where an asset is acquired in exchange for a similar asset, the acquired asset is initially measured at the carrying value of the asset given up.

Where an asset is acquired in exchange for a dissimilar asset, the acquired item is initially measured at the fair value (the cost). If the acquired item's fair value is not determinable, the allocated deemed cost is the carrying amount of the asset given up.

Subsequent measurement

After recognition as an asset, a class of heritage assets is carried at its cost less any accumulated impairment losses.

Impairment

The entity assesses at each reporting date whether there is an indication that it may be impaired. If any such indication exists, the entity estimates the recoverable amount or the recoverable service amount of the heritage asset.

Derecognition

The entity derecognises heritage asset on disposal, or when no future economic benefits or service potential are expected from its use or disposal.

The gain or loss arising from the derecognition of a heritage asset is included in surplus or deficit when the item is derecognised (unless the Standard of GRAP on leases requires otherwise on a sale and leaseback).

1.7 Financial instruments

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest rate method of any difference between that initial amount and the maturity amount minus any reduction (directly or through the use of an allowance account) for impairment or uncollectible amounts..

Initial Recognition
The entity recognises a financial asset or a financial liability in its Statement of Financial Position when, and only when, the entity becomes a party to the contractual provisions of the instrument.

The entity recognises financial assets using trade date accounting.

Distinguishing liabilities and residual interests
A financial instrument or its component parts is classified on initial recognition as a financial liability, a financial asset or residual interest in accordance with the substance of the contractual arrangement and the definitions of a financial liability, a financial asset and a residual interest.

Accounting Policies

1.7 Financial instruments (continued)

Initial Measurement of financial assets and financial liabilities

When a financial asset or financial liability is recognised initially, the entity measures it at its fair value plus, in the case of a financial asset or a financial liability not subsequently measured at fair value, transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

The transaction price usually equals the fair value at initial recognition, except in certain circumstances, for example where interest free credit is granted or where credit is granted at a below market rate of interest.

Subsequent Measurement of financial assets and financial liabilities
Subsequent to initial recognition, financial assets and financial liabilities are measured at fair value, amortised cost or cost.

All financial assets and financial liabilities are measured after initial recognition using the following categories:

a) Financial instruments at fair value
- Instruments held for trading.
- Non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition.
- Financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

b) Financial instruments at amortised cost
- Non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that the entity designates at fair value at initial recognition or are held for trading.

c) Financial instruments at cost
- Investments in residual interests that do not have a quoted market price in an active market and whose fair value cannot be reliably measured.

The entity assesses which instruments should be subsequently measured at fair value, amortised cost or cost, based on the definitions of financial instruments at fair value, financial instruments at amortised cost or financial instruments at cost as set out above.

All financial assets measured at amortised cost, or cost, are subject to an impairment review.

Gains and losses
A gain or loss arising from a change in the fair value of a financial asset or financial liability measured at fair value is recognised in surplus or deficit.

For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in surplus or deficit when the financial asset or financial liability is derecognised or impaired or through the amortisation process.

Impairment of financial assets
All financial assets measured at amortised cost, or cost, are subject to an impairment review. The entity assesses at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired.

Financial assets measured at amortised cost:
The entity first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, and individually or collectively for financial assets that are not individually significant. If an entity determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset‘s carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset‘s original effective interest rate (i.e. the effective interest rate computed at initial recognition). The carrying amount of the asset is reduced through the use of an allowance account. The amount of the loss is recognised in surplus or deficit.

Accounting Policies

1.7 Financial instruments (continued)
If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor‘s credit rating), the previously recognised impairment loss is reversed by adjusting an allowance account. The reversal may not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in surplus or deficit.

Derecognition of financial assets:
The entity derecognises financial assets using trade date accounting.
The entity derecognises a financial asset only when:
a) The contractual right to the cash flow from the financial asset expire, are settled or waived;
b) The entity transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
c) Despite having retained significant risks and rewards, the entity has transferred control of the asset to another party.

Derecognition of financial liabilities:
The entity derecognises a financial liability from its statement of financial position when it is extinguished, that is, when the obligation specified in the contract is discharged, cancelled, expires or waived.

Presentation:
Interest, losses and gains
Interest, losses and gains relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Offsetting a financial asset and a financial liability
The entity does not offset financial assets and financial liabilities in the Statement of Financial Position unless a legal right to set-off exists and the parties intend to settle on a net basis or to realise the asset and settle the liability simultaneously.

1.7.1 Investments and other financial assets

Financial assets within the scope of GRAP 104 are classified as financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments, or available-for-sale financial assets, as appropriate. When financial assets are recognised initially, they are measured at fair value, plus, in the case of investments not at fair value through profit or loss, directly attributable transaction costs.

The entity had no financial assets at fair value through profit or loss, held to maturity investments or available-for-sale financial assets.

1.7.2 Trade and other Receivables from exchange and non-exchange transactions

Trade and other receivables are classified as loans and receivables and are measured at initial recognition at fair value plus direct transaction costs, and are subsequently measured at amortised cost using the effective interest rate method, less any impairment loss to reflect irrecoverable amounts. Amortised cost refers to the initial carrying amount, plus interest, less repayments and impairments.

Appropriate allowances for estimated irrecoverable amounts are recognised in surplus or deficit when there is objective evidence that the asset is impaired. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 90 days overdue) are considered indicators that the trade receivable is impaired. This excludes trade receivables from the NMBM, as these are considered recoverable. The allowance recognised is measured as the difference between the asset’s carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition.

An impairment of trade receivables is accounted for by reducing the carrying amount of trade receivables through the use of an allowance account, and the amount of the loss is recognised in the statement of financial performance within operating expenses. When a trade receivable is uncollectible, it is written off against the allowance account for trade receivables.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed, to the extent that the carrying value of the asset does not exceed its amortised cost at the reversal date. Any subsequent reversal of an impairment loss is recognised in profit or loss.

1.7.3 Cash and cash equivalents
Cash and cash equivalents are subsequently measured at amortised cost.

Accounting Policies

1.7 Financial instruments (continued)
Cash includes cash on hand and cash with banks. Cash equivalents are short-term highly liquid investments that are held with registered banking institutions with maturities of three months or less and are subject to an insignificant risk of change in value. For the purposes of the cash flow statement, cash and cash equivalents comprises of cash on hand and deposits held on call with banks.

1.7.4 Trade and other payables from exchange transactions
Trade payables are initially measured at fair value plus transaction costs that are directly attributable to the acquisition and are subsequently measured at amortised cost using the effective interest method.

Financial Liabilities

Financial liabilities within the scope of GRAP 104 are classified as financial liabilities at fair value through profit or loss, loans and borrowings, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The entity determines the classification of its financial liabilities at initial recognition.

Financial liabilities are recognised initially at fair value and in the case of loans and borrowings, directly attributable transaction costs.

The entity's financial liabilities include trade and other payables as well as construction contract retention creditors.

Construction Contract Retention Creditors

The entity received grant funding from its parent municipality to undertake certain infrastructure development projects. It accounts for costs incurred on construction of these infrastructure development projects using the percentage of completion method which is certified by the consulting engineer.

Retentions payable within 12 months after financial year end is treated as current and any retentions payable over 12 months after financial year end is treated as non-current.

1.8 Tax

The entity has received a tax exemption certificate from the South African Revenue Services.

1.9 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes both land and buildings elements, the entity assesses the classification of each element separately.

Operating leases - lessor

The entity presents assets subject to operating leases in its Statement of Financial Position according to the nature of the asset.
Lease revenue from operating leases is recognised as revenue on a straight-line basis over the lease term. Initial direct costs incurred by the entity in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as expenses over the lease term on the same basis as the lease revenue.
The depreciation policy for depreciable leased assets is consistent with the entity’s normal depreciation policy for similar assets, and depreciation is calculated in accordance with the Standards of GRAP on Property, Plant and Equipment and Intangible Assets.

Recognition
For those leases classified as operating leases the asset subject to the lease is not derecognised and no lease receivable is recognised at the inception of the lease. Lease payments received under an operating lease are recognised as income, in the Statement of Financial Performance, on a straight-line basis over the lease period.
The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at inception date, namely, whether fulfilment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset.

Accounting Policies

1.9 Leases (continued)

Measurement
Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. The difference between the straight-lined lease payments and the contractual lease payments are recognised as either an operating lease asset or operating lease liability. An operating lease liability is raised to the extent that lease payments are received in advance (i.e. the straight-line lease payments are more than the contractual lease payments). The operating lease asset and / or operating lease liability are measured as the undiscounted difference between the straight-line lease receipts and the contractual lease receipts.

Derecognition
Operating lease liabilities are derecognised when the entity's obligation to provide economic benefits or service potential under the lease agreement expires. Operating lease assets are derecognised when the entity's right to the underlying cash flows expire or the entity no longer expects economic benefits to flow from the operating lease asset.

Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

Measurement
The resulting asset and / or liability is measured as the undiscounted difference between the straight-line lease payments and the contractual lease payments.
The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at inception date, namely whether fulfilment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset.

Derecognition
The operating lease liability is derecognised when the entity's obligation to settle the liability is extinguished. The operating lease asset is derecognised when the entity no longer anticipates economic benefits to flow from the asset.

1.10 Inventories

Inventories comprise assets held for sale, consumption or distribution during the ordinary course of stadium business. Inventories are initially recognised at cost. Cost generally refers to the purchase price, plus taxes (other than VAT), transport costs and any other direct costs in bringing the inventories to their current location and condition.
Where inventory is manufactured, constructed or produced, the cost includes the cost of labour, materials and overheads used during the manufacturing process.
Where inventory is acquired by the entity for no or nominal consideration (i.e. a non-exchange transaction), the cost is measured at its fair value as at the date of acquisition.

Subsequent measurement

Inventories, consisting of consumable stores, raw materials and finished goods (FG), are measured at the lower of cost and net realisable value unless they are to be distributed at no or nominal charge, in which case they are measured at the lower of cost and current replacement cost. The basis of determining cost is first-in, first-out (FIFO) method for all inventory categories. Redundant and slow-moving inventories are identified and written down from cost to net realisable value with regard to their estimated economic or realisable values.

An impairment provision for the write down of inventory is maintained in lieu of obsolete inventory. The level of the impairment provision for obsolete inventory is the value equivalent to the value of inventory assessed as obsolete at financial year-end. Differences arising on the valuation of inventory are recognised in the Statement of Financial Performance in the year in which they arose. The amount of any reversal of any write-down of inventories arising from an increase in net realisable value or current replacement cost is recognised as a reduction of inventories recognised as an expense in the period in which the reversal occurs.
The carrying amount of inventories is recognised as an expense in the period that the inventory was sold, distributed, written off or consumed, unless that cost qualifies for capitalisation to the cost of another asset.

Accounting Policies

1.11 Construction contracts and receivables

Where the outcome of a construction contract can be estimated reliably, contract revenue and costs are recognised by reference to the stage of completion of the contract activity at the reporting date, as measured by the proportion that contract costs incurred for work performed to date bear to the estimated total contract costs.

Variations in contract work, claims and incentive payments are included to the extent that the amount can be measured reliably and its receipt is considered probable.

When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent that contract costs incurred are recoverable. Contract costs are recognised as an expense in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the expected deficit is recognised as an expense immediately.

1.12 Cash and cash equivalents

Cash comprises cash on hand and with banks. Cash equivalents are short-term, liquid investments that are held with registered banking institutions with maturities of three months or less and are subject to an insignificant risk of change in value. Cash in the statement of financial position comprises of cash at bank and on hand and short-term deposits with an original maturity of three months or less. For the purpose of the cash flow statement, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Cash and cash equivalents are initially measured at fair value and subsequently measured at amortised cost.

1.13 Impairment of cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets used with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable amount of an asset or a cash-generating unit is the higher its fair value less costs to sell and its value in use.

Useful life is either:
- the period of time over which an asset is expected to be used by the entity; or
- the number of production or similar units expected to be obtained from the asset by the entity.

1.14 Impairment of non-cash-generating assets

Recognition
The entity assesses at each reporting date whether there is an indication that an asset may be impaired. Where any such indication exists, the entity estimates the recoverable service amount of the asset. Where the carrying amount of an asset exceeds its recoverable amount (or recoverable service amount in the case of non-cash-generating assets), the asset is considered impaired and is written down to its recoverable amount (or recoverable service amount). An asset's recoverable amount (or recoverable service amount) is the higher of the fair value less costs to sell, and the value-in-use of the asset.

Accounting Policies

1.14 Impairment of non-cash-generating assets (continued)
The entity classifies the asset/identifiable group of assets as cash-generating if the key purpose of such asset/group of assets is to derive a commercial return from continuing use, and are independent of the cash inflows from other assets or groups of assets. The entity will classify all other assets that do not meet the definition of cash-generating assets/group of assets as non-cash generating assets.

Measurement
An asset's recoverable amount (or recoverable service amount) is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value-in-use. This recoverable amount (or recoverable service amount) is determined for individual assets, unless those individual assets are part of a larger cash-generating unit, in which case the recoverable amount (or recoverable service amount) is determined for the whole cash-generating unit.

An asset is part of a cash-generating unit where that asset does not generate cash inflows that are largely independent of those from other assets or group of assets.
In determining the recoverable amount (or recoverable service amount) of an asset the entity evaluates the assets to determine whether the assets are cash generating assets or non-cash generating assets.

For cash generating assets, the value in use is determined as a function of the discounted future cash flows from the asset.

Where the asset is a non-cash generating asset, the value in use is determined through one of the following approaches:
- Depreciated replacement cost approach: The current replacement cost of the asset is used as the basis for this value. This current replacement cost is depreciated for a period equal to the period that the asset has been in use, so that the final depreciated replacement cost is representative of the age of the asset.
- Restoration cost approach: The present value of the remaining service potential of the asset is determined by subtracting the estimated restoration cost of the asset from the current cost of replacing the remaining service potential of the asset before impairment.
- Service units approach: The present value of the remaining service potential of the asset is determined by reducing the current cost of the remaining service potential of the asset before impairment, to conform to the reduced number of service units expected from the asset in its impaired state.

The decision as to which approach to use is dependent on the nature of the identified impairment.

In assessing value-in-use for cash-generating assets, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, other fair value indicators are used.

Impairment losses of continuing operations are recognised in the Statement of Financial Performance in those expense categories consistent with the function of the impaired asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the entity makes an estimate of the assets or cash-generating unit's recoverable amount.

Reversal of impairment losses
A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years.

The reversal of an impairment loss for an asset is recognised immediately in the Statement of Financial Performance.

1.15 Employee benefits

Employee benefits are all forms of consideration given by an entity in exchange for service rendered by employees.

Short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Remuneration to employees is recognised as an expense in the Statement of Financial Performance as services are rendered, except for non-accumulating benefits, which are recognised when the specific event occurs.

Accounting Policies

1.15 Employee benefits (continued)
The costs of all short-term employee benefits, such as leave pay, are recognised in the period the employee renders the related service.
Short-term employee benefits are measured on an undiscounted basis.

Short term compensated absences

The expected cost of compensated absences is recognised as follows:

Accumulating compensated absence:
When employees render services that increase their entitlement to future compensated absences;

Non-accumulating absences:
When absences occur.

Leave pay accrual/provision
The liability for accumulating compensated absences is based on the total amount of leave days accumulated by employees at reporting date and on the total remuneration package of the employees.

Bonus incentive and performance related payments
The entity recognises the expected cost of performance bonus when, and only when, it has a present legal or constructive obligation to make such payments, as a result of past events and a reliable estimate of the obligation can be made.
A provision in respect of the liability relating to the anticipated costs of performance bonuses payable to management is raised once the timing and amount of such provision can be reliably determined. The provision is based on the performance of each member of management against the performance scorecard set and agreed upon for each financial year. If on assessment of the respective member of management it is decided that a bonus will be paid out, the manager is entitled to receive this bonus irrespective of whether they are still in the service of the entity, or not.

The policy of the company is to provide retirement benefits for all its employees. The company has a defined contribution plan. Current contributions to the retirement benefit plan operated for employees are charged against the income in the period to which they relate.

Long service awards
Employees receive the monetary award in recognition for continuous service at the completion of certain milestone periods of service. In addition, employees also receive a once off gift certificate in which the value is dependant of the number of years of service. The award is included in the employee's salary in the month of the service anniversary.

1.16 Commitments

Items are classified as commitments when an entity has committed itself to future transactions that will normally result in the outflow of cash.

Disclosures are required in respect of unrecognised contractual commitments.

Capital commitments are treated as follows:
- The aggregate amount of capital expenditure contracted for at the reporting date, to the extent that the amount has not been recorded in the financial statements; and
- If a commitment is for a period longer than a year.

Commitments are disclosed only to the extent that they relate to items other than the routine business of the entity.

Commitments are disclosed in the following circumstances:
- Unrecorded capital expenditure approved and contracted for before/at reporting date;
- Unrecorded capital expenditure approved but not yet contracted for at reporting date; and
- Unrecorded capital expenditure approved after reporting date.

Material contracts/awards entered into after the reporting date, but prior to the approval of the AFS are disclosed under subsequent events.
Commitments are disclosed when they become non-cancellable or only cancellable at significant cost.
In terms of the MBDA SCM Policy the entity is obliged to adhere to a compulsory 14 day non-objection period for intended appointments.
Thus commitments are considered non-cancellable only when the 14 day non-objection period has lapsed or when the objections received have been resolved (which ever is later).

Accounting Policies

1.17 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- the entity has transferred to the purchaser the significant risks and rewards of ownership of the goods;
- the entity retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the entity; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the entity;
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straight-line basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. Stage of completion is determined by services performed to date as a percentage of total services to be performed.

Interest

Interest income is recognised in surplus or deficit on a time proportionate basis, using the effective interest method (i.e. based on the effective interest rate of the individual investments).

1.18 Revenue from non-exchange transactions

Non-exchange transactions are defined as transactions where the entity receives value from another entity without directly giving approximately equal value in exchange.

Recognition

Revenue
Revenue from non-exchange transactions is generally recognised to the extent that the related receipt or receivable qualifies for recognition as an asset and there is no liability to repay the amount.

Accounting Policies

1.18 Revenue from non-exchange transactions (continued)

Assets
An inflow of resources from a non-exchange transaction that meets the definition of an asset is recognised as an asset when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the fair value of the asset can be measured reliably. The asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow. A present obligation arising from a non-exchange transaction that meets the definition of a liability will be recognised as a liability when it is probable that an outflow of economic benefit will be required to settle the obligation and a reliable estimate of the amount can be made.

Grants, transfers or donations received, or receivable are recognised when the resources that have been transferred meet the criteria for recognition as an asset and there is no corresponding liability in respect of related conditions. Where the grant, transfer or donation has been received but the entity has not met the related conditions that would entitle it to the revenue, a liability is recognised.

Measurement

Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the entity.

1.19 Accounting by principals and agents

The MBDA was appointed by its parent municipality NMBM to act as it is agent in the management of the NMB Stadium operations. As part of it's custodial responsibilities the agency is responsible for the total operations in terms of event, financial and risk management, and to ensure that this facility becomes more sustainable over the longer term.

The agency has contracted additional staff with the relevant experience to manage these operations with oversight and control of the agency's senior management.

1.20 Unspent Conditional Grants

Unutilised project funding is reflected on the Statement of Financial Position as a Current Liability - Unspent Conditional Grants. The cash received is invested until it is utilised.

1.21 Comparative figures

Prior year comparatives:

In accordance with GRAP 1 and 24, the Budget information has been presented separately of the Statement of Financial Performance in these Annual Financial Statements.

Prior year comparatives:

When the presentation or classification of items in the Annual Financial Statements are amended, prior period comparative amounts are reclassified and restated. Where accounting errors have been identified in the current year, the correction is made retrospectively as far as is practicable and the prior year comparatives are restated accordingly.

Where there has been a change in accounting policy in the current year and the standards require retrospective adjustment, the adjustment is made retrospectively as far as is practicable and the prior year comparatives are restated accordingly. The nature and reasons for the reclassifications and restatements are disclosed in the notes to the Annual Financial Statements as applicable.

1.22 Unauthorised expenditure

Unauthorised expenditure is expenditure that has not been budgeted for, expenditure that is not in terms of the conditions of an allocation received from another sphere of government, Municipality or organ of state and expenditure in the form of a grant that is not permitted in terms of the Municipal Finance Management Act (Act No.56 of 2003). Unauthorised expenditure incurred for the financial period is accounted for as a normal expense in the Statement of Financial Performance but form part of disclosure of unauthorised, irregular and fruitless and wasteful expenditure in the notes to the Financial Statements.

Accounting Policies

1.23 Fruitless and wasteful expenditure

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

Fruitless and wasteful expenditure incurred for the financial period is accounted for as a normal expense in the Statement of Financial Performance but form part of disclosure of unauthorised, irregular and fruitless and wasteful expenditure in the note to the financial statements.

1.24 Irregular expenditure

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy.

Irregular expenditure incurred for the financial period is accounted for as a normal expense in the Statement of Financial Performance but form part of disclosure on unauthorised, irregular and fruitless and wasteful expenditure in the notes to the Financial Statements.

1.25 Recovery of Unauthorised, Irregular, Fruitless and Wasteful Expenditure

Irregular expenditure incurred for the financial period is accounted for as a normal expense in the Statement of Financial Performance but form part of disclosure on unauthorised, irregular and fruitless and wasteful expenditure in the notes to the Financial Statements.

1.26 Segment information

A segment is an activity of an entity:

- that generates economic benefits or service potential (including economic benefits or service potential relating to transactions between activities of the same entity);
- whose results are regularly reviewed by management to make decisions about resources to be allocated to that activity and in assessing its performance; and
- for which separate financial information is available.

Reportable segments are the actual segments which are reported on in the segment report. They are the segments identified above or alternatively an aggregation of two or more of those segments where the aggregation criteria are met.

Measurement

The amount of each segment item reported is the measure reported to management for the purposes of making decisions about allocating resources to the segment and assessing its performance. Adjustments and eliminations made in preparing the entity's financial statements and allocations of revenues and expenses are included in determining reported segment surplus or deficit only if they are included in the measure of the segment's surplus or deficit that is used by management. Similarly, only those assets and liabilities that are included in the measures of the segment's assets and segment's liabilities that are used by management are reported for that segment. If amounts are allocated to reported segment surplus or deficit, assets or liabilities, those amounts are allocated on a reasonable basis.

If management uses only one measure of a segment's surplus or deficit, the segment's assets or the segment's liabilities in assessing segment performance and deciding how to allocate resources, segment surplus or deficit, assets and liabilities are reported in terms of that measure. If management uses more than one measure of a segment's surplus or deficit, the segment's assets or the segment's liabilities, the reported measures are those that management believes are determined in accordance with the measurement principles most consistent with those used in measuring the corresponding amounts in the entity's financial statements.

1.27 Budget information

Presentation of a comparison of budget and actual amounts
The entity presents a comparison of the budget amounts for which it is held publicly accountable and actual amounts as additional budget columns in the financial statements currently presented in accordance with Standards of GRAP 24. The comparison of budget and actual amounts present separately for each level of legislative oversight:

(a) the approved and final budget amounts;

Accounting Policies

1.27 Budget information (continued)
(b) the actual amounts on a comparable basis; and
(c) by way of note disclosure, an explanation of material differences between the budget for which the entity is held publicly accountable and actual amounts.

Presentation and disclosure
The entity presents a comparison of budget and actual amounts as additional budget columns in the primary financial statements because the financial statements and the budget are prepared on a comparable basis.

Changes from approved to final budget

The entity presents an explanation of whether changes between the approved and final budget are a consequence of reallocations within the budget or of other factors:
(a) in a report issued before, at the same time as, or in conjunction with the financial statements, and shall include a cross reference to the report in the notes to the financial statements.

Comparable basis

All comparisons of budget and actual amounts are presented on a comparable basis to the budget.
The entity is typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.
General purpose financial reporting by the entity shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.
The approved budget is prepared on an accrual basis and presented by functional classification linked to performance outcome objectives.
The financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of comparison of budget and actual amounts.
Comparative information is not required.

1.28 Related parties

The entity has processes and controls in place to aid in the identification of related parties. A related party is a person or an entity with the ability to control or jointly control the other party or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control. Related party relationships where control exists are disclosed regardless of whether any transaction took place between the parties during the reporting period.

Where transactions occurred between the entity and one or more related parties, and these transactions were not within:

- Normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the entity to have adopted if dealing with that individual entity or person in the same circumstances; and

- Terms and conditions within the normal operating parameters established by the entity's legal mandate.

Further details about those transactions are disclosed in the notes to the financial statements.

1.29 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

Adjusting events after reporting date
The entity will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

Non-adjusting events after the reporting date
The entity does not adjust the amounts recognised in its financial statements to reflect non-adjusting events after the reporting date. The entity discloses the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions

Accounting Policies

1.29 Events after reporting date (continued)
of users taken on the basis of the Annual Financial Statements.

1.30 Investment property

Investment property is property (land or a building - or part of a building - or both) held to earn rentals or for capital appreciation or both, rather than for:

- use in the production or supply of goods or services or for
- administrative purposes, or
- sale in the ordinary course of operations.

Owner-occupied property is property held for use in the production or supply of goods or services or for administrative purposes.

Investment property is recognised as an asset when, it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the entity, and the cost or fair value of the investment property can be measured reliably.

Investment property is initially recognised at cost. Transaction costs are included in the initial measurement.

Where investment property is acquired through a non-exchange transaction, its cost is its fair value as at the date of acquisition.

Costs include costs incurred initially and costs incurred subsequently to add to, or to replace a part of, or service a property. If a replacement part is recognised in the carrying amount of the investment property, the carrying amount of the replaced part is derecognised.

Figures in Rand	2025	2024

2. New standards and interpretations

2.1 Standards and interpretations issued, but not yet effective

The entity has not applied the following standards and interpretations, which have been published and are mandatory for the entity's accounting periods beginning on or after 01 July 2025 or later periods:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:
• GRAP 104 (as revised): Financial Instruments	01 April 2025	Unlikely there will be a material impact

The aggregate impact of the initial application of the statements and interpretations on the entity's annual financial statements is expected to be as follows:

3. Cash and cash equivalents

Cash and cash equivalents consist of:

Cash on hand	5 521	10 586
Bank balances	6 042 720	6 018 828
Short-term deposits	24 505 484	81 945 675
Main Bank Account	9 750 161	308 582
	40 303 886	**88 283 671**

All amounts of cash and cash equivalents are available for use by the entity.

Figures in Rand	2025	2024

3. Cash and cash equivalents (continued)

The entity had the following bank accounts

Account number / description	Bank statement balances			Cash book balances		
	30 June 2025	30 June 2024	30 June 2023	30 June 2025	30 June 2024	30 June 2023
Account Number - 1084853833 (Nedbank, PE) - Primary Account	9 750 161	308 582	1 020 827	9 750 161	308 582	1 020 827
Account Number - 1084866064 (Nedbank, PE) - Current Account	850	1 141	1 710	850	1 711	1 710
Account Number - 1106700856 (Nedbank, PE) - Current Account	1 414 040	1 192 607	1 690 599	1 414 040	1 192 607	1 690 599
Account Number - 037881142189 (Nedbank, PE) - Call Account	15 817	14 698	13 602	15 817	14 698	13 602
Account Number - 1140185322 (Nedbank, PE) - Current Account	4 612 862	4 811 522	215 717	4 612 862	4 811 522	215 717
Account Number - 037881116285 (Nedbank, PE) - Call Account	24 504 635	81 944 534	63 399 048	24 504 635	81 944 534	63 399 048
Total	**40 298 365**	**88 273 084**	**66 341 503**	**40 298 365**	**88 273 654**	**66 341 503**

4. Receivables from exchange transactions

Trade Debtors - MBDA	107 785 790	56 964 718
Trade Debtors - NMB Stadium	50 200 731	46 395 765
Provision for Bad Debts	(2 669 820)	(2 903 575)
Nelson Mandela Bay Stadium Loan Account	1 439 115	-
Sundry Debtors	783 277	1 125 162
	157 539 093	**101 582 070**

Trade debtors: Ageing - MBDA		
Current (0 -30 days)	80 262 675	14 330 884
31 - 60 days	9 786 018	4 859 511
61 - 90 days	16 200 523	35 778 861
Over 90 days	1 536 574	1 995 462
	107 785 790	**56 964 718**
Financial asset receivables included in receivables from exchange transactions above	**49 753 303**	**44 617 352**
Total receivables from exchange transactions	157 539 093	101 582 070

None of the receivables are pledged as security

Credit quality of trade and other receivables

The credit quality of trade and other receivables that are neither past nor due nor impaired can be assessed by reference to external credit ratings (if available) or to historical information about counterparty default rates.

The Stadium loan account relates to monies owed to the MBDA and serves to consolidate the records of the Stadium to the MBDA books. Based on the agreement with the NMBM, the MBDA advances funds to the Stadium for their expenditure, hence this relates to a receivable to the MBDA in the normal course of business. However, in certain instances the credit transactions within the loan account might exceed the debit transactions as is the case in the current year. This is due to funds collected by the MBDA on behalf of the Stadium in terms of the agreement with NMBM, that are yet to be paid over.

Notes to the Annual Financial Statements

Figures in Rand	2025	2024

4. Receivables from exchange transactions (continued)

Reconciliation of provision for impairment of trade and other receivables

Opening balance	2 903 575	2 880 048
Increase / (Decrease) in Bad Debts Provision	(233 755)	23 527
	2 669 820	**2 903 575**

Provision for doubtful debts is raised on all debtors which are 90 days and above. Specific exclusions are NMBM as they are a related party and our shareholder.

Trade debtors: Ageing - NMB Stadium		
Current (0 -30 days)	2 814 266	721 556
31 - 60 days	372 380	309 271
61 - 90 days	248 654	44 486
Over 90 days	46 765 431	45 320 452
	50 200 731	**46 395 765**

5. Receivables from non-exchange transactions

Deposits	5 460	4 100

6. Inventories

Food and Beverage	479 232	91 561
Fuel (Diesel, Petrol)	15 827	13 883
Merchandise	69 152	69 152
	564 211	**174 596**

6.1 Inventory items on hand at year end (In quantities)

Food and Beverage (Units)	125 056	79 357
Fuel (Litres)	738	547
Memorabilia	297	297

Inventory pledged as security

No Inventory was pledged as security.

Notes to the Annual Financial Statements

Figures in Rand

7. Intangible assets

	2025			2024		
	Cost / Valuation	Accumulated amortisation	Carrying value	Cost / Valuation	Accumulated amortisation	Carrying value
Computer software	2 012 084	(1 522 579)	489 505	2 012 084	(1 128 322)	883 762

Reconciliation of intangible assets - 2025

	Opening balance	Amortisation	Total
Computer software	883 762	(394 257)	489 505

Reconciliation of intangible assets - 2024

	Opening balance	Additions	Amortisation	Total
Computer software	814 026	428 300	(358 564)	883 762

Pledged as security

None of the intangible assets have been pledged as security.
There were no internally generated intangible assets.
There are no capital commitments against intangible assets.

Notes to the Annual Financial Statements

Figures in Rand

8. Property, plant and equipment

	2025			2024		
	Cost	Accumulated depreciation	Carrying value	Cost	Accumulated depreciation	Carrying value
Land	14 097 149	-	14 097 149	12 947 149	-	12 947 149
Buildings	26 221 082	(1 113 293)	25 107 789	19 614 935	(659 466)	18 955 469
Furniture and fixtures	1 837 095	(689 528)	1 147 567	1 166 587	(586 396)	580 191
Motor vehicles	2 849 843	(2 131 481)	718 362	3 099 206	(2 033 591)	1 065 615
Office equipment	2 880 137	(1 383 163)	1 496 974	1 868 893	(1 151 809)	717 084
IT equipment	21 386 647	(4 756 234)	16 630 413	8 579 258	(2 825 558)	5 753 700
Containers	82 940	(51 018)	31 922	82 940	(45 676)	37 264
Total	**69 354 893**	**(10 124 717)**	**59 230 176**	**47 358 968**	**(7 302 496)**	**40 056 472**

8. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment - 2025

	Opening balance	Additions	Depreciation	Total
Land	12 947 149	1 150 000	-	14 097 149
Buildings	18 955 469	6 606 146	(453 826)	25 107 789
Furniture and fixtures	580 191	670 508	(103 132)	1 147 567
Motor vehicles	1 065 615	-	(347 253)	718 362
Office equipment	717 084	1 011 244	(231 354)	1 496 974
IT equipment	5 753 700	12 807 389	(1 930 676)	16 630 413
Bins and containers	37 264	-	(5 342)	31 922
	40 056 472	**22 245 287**	**(3 071 583)**	**59 230 176**

8. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment - 2024

	Opening balance	Additions	Depreciation	Total
Land	12 947 149	-	-	12 947 149
Buildings	16 721 982	2 591 203	(357 716)	18 955 469
Furniture and fixtures	309 539	334 081	(63 429)	580 191
Motor vehicles	1 561 213	-	(495 598)	1 065 615
Office equipment	689 977	51 217	(24 110)	717 084
IT equipment	2 087 704	4 438 684	(772 688)	5 753 700
Bins and containers	42 793	-	(5 529)	37 264
	34 360 357	**7 415 185**	**(1 719 070)**	**40 056 472**

Pledged as security

None of the property, plant and equipment is pledged as security.
There are no capital commitments against property, plant and equipment.
*- Located within the land is the ruins of the historic St Peters Church, these are valued at carrying amount of zero.

Notes to the Annual Financial Statements

Figures in Rand

9. Heritage assets

	2025			2024		
	Cost / Valuation	Accumulated impairment losses	Carrying value	Cost / Valuation	Accumulated impairment losses	Carrying value
Art Collections, antiquities and exhibits	250 500	-	250 500	250 500	-	250 500

Reconciliation of heritage assets 2025

	Opening balance	Total
Art Collections, antiquities and exhibits	250 500	250 500

Reconciliation of heritage assets 2024

	Opening balance	Total
Art Collections, antiquities and exhibits	250 500	250 500

Pledged as security

None of the heritage assets are pledged as security.
There are no capital commitments against heritage assets.
Heritage assets relate to historical paintings held by the entity.
There was no indication of impairment of heritage asset

Notes to the Annual Financial Statements

Figures in Rand		2025	2024
10. Payables from exchange transactions			
Trade payables - MBDA		5 690 588	553 121
Accrued expenses - MBDA		21 740 264	14 895 240
Receipts in Advance - NMBM Stadium		40 000	8 300
Nelson Mandela Bay Stadium Loan Account		-	5 477 954
Trade payables - NMBM Stadium		1 544 928	10 153 969
Accrued expenses - Stadium		56 500	172 327
Contractor Retentions - Current		1 077 556	919 029
NMBM Revenue for Surrender		44 291 832	31 167 588
		74 441 668	**63 347 528**
11. Payables from exchange transactions - Non-current portion			
Contractor Retention - Non-Current		3 250 994	2 931 856
12. VAT receivable			
VAT		-	6 111 563
13. VAT payable			
VAT Control		3 630 158	-
14. Consumer deposits			
Consumer deposits		322 207	295 207

Deposits relate to amounts paid over to MBDA from venue hire.

15. Unspent conditional grants and receipts

Unspent conditional grants and receipts comprises of:

Unspent conditional grants and receipts			
Eastern Cape Development Corporation (ECDC)		4 379 881	4 379 881
HURP/SPUU (KfW Funded)		2 337 119	2 157 989
SAASTA		-	326 156
Industrial Development Corporation		1 959 049	1 959 049
Nelson Mandela Bay Municipality (NMBM)		98 967 339	112 921 149
		107 643 388	**121 744 224**
Movement during the year			
Balance at the beginning of the year		121 744 224	106 254 172
Additions during the year		138 386 732	139 077 099
Income recognition during the year		(152 487 568)	(123 587 047)
		107 643 388	**121 744 224**
16. Employee Benefit Obligations			
Performance Bonuses provision	16.1	1 154 401	1 494 965
Staff Bonuses - 13th Cheque accrual	16.2	731 654	327 496
Staff Leave Accrual	16.3	3 481 622	2 974 923

Notes to the Annual Financial Statements

Figures in Rand		2025	2024
16. Employee Benefit Obligations (continued)			
Workmen's Compensation Provision	16.4	145 383	74 096
		5 513 060	**4 871 480**

16.1 Performance Bonuses provision

Reconciliation		
Opening Balance	1 494 965	1 258 749
Additions	1 154 401	1 494 965
Utilised during the year	(1 304 140)	(1 258 749)
Over provision of performance bonus	(190 825)	-
	1 154 401	**1 494 965**

16.2 Staff Bonuses - 13th Cheque accrual

Reconciliation		
Opening Balance	327 496	378 966
Additions	1 093 244	737 710
Utilised during the year	(689 086)	(789 180)
	731 654	**327 496**

16.3 Staff Leave Accrual

Reconciliation		
Opening Balance	2 974 923	4 993 647
Additions	3 462 316	1 702 967
Utilised during the year	(2 955 617)	(3 721 691)
	3 481 622	**2 974 923**

16.4 Workmen's Compensation Provision

Reconciliation		
Opening Balance	74 096	83 864
Additions	145 383	74 096
Utilised during the year	(74 096)	(83 864)
	145 383	**74 096**

17. Revenue

Liquor Income	3 902 188	1 369 586
Transfers and Subsidies	66 337 303	58 357 669
Sundry Income	5 031 345	1 939 559
Finance Income	4 600 432	3 573 662
Government grants & subsidies	160 640 456	108 993 841
	240 511 724	**174 234 317**

The amount included in revenue arising from exchanges of goods or services are as follows:		
Service charges	3 902 188	1 369 586
Transfers and Subsidies	66 337 303	58 357 669
Sundry income	5 031 345	1 939 559
Interest received - investment	4 600 432	3 573 662
	79 871 268	**65 240 476**

Figures in Rand	2025	2024

17. Revenue (continued)

The amount included in revenue arising from non-exchange transactions is as follows:

Taxation revenue		
Transfer revenue		
Government grants & subsidies	160 640 456	108 993 841

18. Other Revenue

Liquor Income	3 902 188	1 369 586

19. Transfers and Subsidies

Transfers and Subsidies - NMBM Capital Grants	66 337 303	58 357 669

20. Government grants & subsidies

Operating grants		
NMBM Operating Grants	85 165 479	64 203 523
NMBM Stadium Operating Grant	74 490 191	43 764 462
SAASTA Grants	550 643	429 260
	160 206 313	**108 397 245**
Capital grants		
KfW Capital Grant	434 143	596 596
	160 640 456	**108 993 841**

Eastern Cape Development Agency

Balance unspent at beginning of year	4 379 881	32 054
Current-year receipts	-	4 347 827
	4 379 881	**4 379 881**

This grant is to foster innovative sustainable economic growth and development for film infrastructures in the Nelson Mandela Metro.

HURP/SPUU (KfW Funded)

Balance unspent at beginning of year	2 157 989	2 754 584
Current-year receipts	613 273	-
Conditions met - transferred to revenue	(434 143)	(596 595)
	2 337 119	**2 157 989**

This grant relates to an international and separate agreement with the NMBM, MBDA and the KfW Bank. The MBDA is required to submit withdrawal applications in terms of the procedure and deliver on the agreed capital and operating projects under SPUU.

SAASTA

Balance unspent at beginning of year	326 156	378 293
Current-year receipts	224 487	377 123
Conditions met - transferred to revenue	(550 643)	(429 260)

Notes to the Annual Financial Statements

Figures in Rand	2025	2024

20. Government grants & subsidies (continued)

	-	**326 156**

This grant relates to programmes of the NMB Science centre and is on condition of meeting of the programmes as agreed with the funder SAASTA.

Industrial Development Corporation

Balance unspent at beginning of year	1 959 049	1 959 049

This grant relates to amounts for feasibility studies and is conditioned on the approval of the proposed study and spending against the approved amount.

Nelson Mandela Bay Municipality (NMBM)

Balance unspent at beginning of year	112 921 149	101 130 192
Current-year receipts	137 548 972	134 352 149
Conditions met - transferred to revenue	(151 502 782)	(122 561 192)
	98 967 339	**112 921 149**

This relates to the operating and capital grants of the MBDA as approved and appropriated by the NMBM Council. This is claimed quarterly in advance in terms of the signed service delivery agreement and Council's annual budget resolution. The operating grant is conditioned on the pursuit of the MBDA's operating objectives and the incurrence of the related operating costs. The capital grant is conditioned on the delivery of capital projects as approved and the incurrence of the related capital project costs.

21. Sundry Income

Public Toilet Fees	64 282	35 016
Lease Rental Income	103 478	92 488
Kiosk Rentals	55 890	56 126
Helenvale Resource Centre Income	16 904	9 598
Tramways Event Space Rental	565 475	483 794
Science Centre Entrance Fees	62 359	43 440
Other	4 162 957	1 219 097
	5 031 345	**1 939 559**

Other income relates to disability payouts received for employees who are temporary or permanently medically boarded amounting to R1 130 707 as well as for events held on behalf of the NMBM totalling R 2 869 964.

22. Finance Income

Interest revenue		
Bank	4 600 432	3 573 662

23. Employee related costs

Salaries and Wages	45 135 617	31 506 809
Social Contributions	6 011 583	6 381 040
Leave pay provision charge	318 425	(1 597 508)
Car Allowances	-	24 000
Annual Bonus	44 990	(51 470)
Performance Bonus	1 154 401	1 321 954
	52 665 016	**37 584 825**

Notes to the Annual Financial Statements

Figures in Rand	2025	2024

23. Employee related costs (continued)

Remuneration of Chief Executive Officer - Anele Qaba

Annual Remuneration	2 367 366	2 332 747
Performance Bonuses	70 781	-
	2 438 147	**2 332 747**

Corporate Services Executive - Mr Luvuyo Bangazi

Annual Remuneration	1 771 120	354 024
Performance Bonuses	87 336	-
Acting Allowance	-	90 000
	1 858 456	**444 024**

Remuneration of Chief Finance Officer - Koliswa Mgijima

Annual Remuneration	1 918 197	2 006 708

Company Secretary - Mr Mbulelo Matiwane

Annual Remuneration	1 357 392	1 494 746
Performance Bonuses	45 988	43 798
	1 403 380	**1 538 544**

Operations Executive - Ms Debbie Hendricks

Annual Remuneration	1 335 376	2 069 091
Performance Bonuses	62 794	59 804
Settlement	2 745 775	-
	4 143 945	**2 128 895**

The Operations Executive, Ms Hendricks employment was terminated from the MBDA through a mutual seperation agreement in April 2025.

Stadium Manager - Mr Mpho Mokonyama

Annual Remuneration	-	217 210
Car Allowance	-	4 000
Leave Paid	-	98 851
	-	**320 061**

Stadium Manager - Mr Raaziq Poole

Annual Remuneration	1 317 236	-
Performance Bonuses	27 555	-
Acting Allowance	20 000	30 000
	1 364 791	**30 000**

Mr Raaziq Poole was appointed as Stadium Manager on 01 September 2024

Acting Stadium Manager - Mrs Zikhona Prince

Acting Allowance	-	116 906

Notes to the Annual Financial Statements

Figures in Rand		2025	2024

23. Employee related costs (continued)

Acting Chief Financial Officer - Mr Unati Peter

Acting Allowance		433 236	103 648

Mr Peter was appointed to act as Chief Financial Officer for period 6 May 2024 till 30 August 2024 and from 12 February 2025 to date.

Acting Operations Executive - Dorelle Sapere

Acting Allowance		297 012	-

Ms Sapere was appointed to act as Operations Executive for period 5 December 2024 to 30 May 2025.

Operations Executive - Ms Zinhle Thwala-Zulu

Annual Remuneration		122 822	-

Ms Thwala-Zulu was appointed as Operations Executive on 01 June 2025.

24. Remuneration of Directors

Nomnikelo Kondlo	192 500	225 500
Glenda Perumal (Chairperson)	406 000	440 000
Vuyani Galen Dyantyi	188 500	217 500
Mxolisi Moolman	192 000	208 000
Khwezi Gideon Ntshanyana	179 500	166 000
	1 158 500	**1 257 000**

25. Capital Project Costs

Capital Project Costs	25.1	44 526 158	51 110 780

25.1 Capital Programmes

Programme		
Baakens River Valley Programme	1 364 120	4 251 443
Multipurpose Indoor Sports Centre - New Brighton	-	90 482
Multipurpose Indoor Sports Centre - Bethelsdorp	-	23 586
Helenvale SPUU FDFP Programme	3 028 419	3 747 685
Korsten / Schauderville Programme	502 077	19 656 927
New Brighton / Red Location Precinct Programme	3 050 333	585 197
Nelson Mandela Bay Stadium Precinct Programme	1 673 000	7 709 443
Uitenhage Programme	30 675 479	5 064 317
Happy Valley Programme / Special Projects activation	4 232 730	9 981 700
	44 526 158	**51 110 780**

26. Contracted services

Outsourced Services		
Administrative and Support Staff	424 939	793 189
Equipment Lease and Rentals	181 674	171 019
Facilities Maintenance Costs	2 075 373	3 135 321
Security Services	11 692 285	5 859 002

Notes to the Annual Financial Statements

Figures in Rand		2025	2024
26. Contracted services (continued)			
Contractors			
IT Support and Computer Costs		2 048 307	2 089 213
Cleaning Costs		386 536	694 091
		16 809 114	**12 741 835**
27. Other operating expenses			
Advertising and Media Placement		313 500	261 766
Arts, Culture & Heritage Activation		26 087	259 025
Auditors remuneration		2 150 498	1 518 879
Bank charges		16 119	22 435
Conferences and seminars		19 429	1 447
Consulting and professional fees		2 852 370	2 055 941
Consumables		745 450	496 776
Directors Expenses		133 334	49 757
Electricity, Water & Rates - related party		1 597 986	1 405 668
Entertainment		46 261	90 927
Fines and penalties		4 116	-
Helenvale Resource Centre Operating Costs		1 046 612	939 513
Innovation / 4th Industrial Revolution projects		-	111 903
Insurance		368 222	321 791
Legal Fees		3 990 455	3 406 587
Liquor Expenses		3 287 180	953 039
Marketing		7 431 501	4 493 270
Motor vehicle expenses		147 541	219 874
NMBM Counter Funding for KfW SPUU Programme		175 190	91 138
NMBM Stadium Expenditure	27.1	74 490 191	43 764 462
Cleaning		379 148	30 696
Postage and courier		6 010	6 328
Printing and stationery		208 543	131 254
Psychosocial Projects		193 399	37 559
Recruitment Costs		59 186	79 988
Refreshments		88 171	69 959
Repairs and maintenance		688 787	863 453
Research and development costs		174	-
SPUU Helenvale Projects Expenses		1 819	1 313
Science Centre Programmes		6 321	206 500
Staff welfare		85 212	83 113
Strategic Spatial and Feasibility Studies		253 050	-
Subscriptions and membership fees		37 314	38 853
Sundry Expenses		294 932	923 494
Telephone and fax		261 776	492 361
Travel - local		338 348	300 995
Travel - overseas		644 445	5 486
		102 388 677	**63 735 550**
27.1NMBM Stadium Expenditure by nature			
Salaries and Wages		15 167 026	11 580 528
Social Contributions		2 668 972	2 125 566
Leave Pay Provision Charge		675 265	(473 394)
Car Allowance		-	4 000
Annual Bonus		347 646	187 209
Performance Bonus		(116 820)	112 171
Event Costs		18 440 026	4 741 672
Food and Beverage Cost of Sales		1 203 471	266 528
Pitch Maintenance		1 380 049	804 075

Notes to the Annual Financial Statements

Figures in Rand	2025	2024
27. Other operating expenses (continued)		
Cleaning	1 440 977	1 496 726
Facilities and Technical	755 212	781 174
ICT Support	1 883 778	1 929 294
Maintenance	1 538 154	1 698 398
Consulting	172 500	77 000
Insurance	248 478	328 574
Safety and Security	3 772 327	2 818 954
Staff Training	196 043	291 958
Tenders and Legal Fees	106 019	9 232
CCTV	44 640	134 302
North End Lake Cleaning	682 500	372 250
Plumbing and Electrical	433 466	648 800
Advertising and Marketing	9 368 748	6 454 235
General Admin Expense	152 942	100 143
General Expenses	1 060 623	46 704
Motor Vehicle Expenses	75 701	53 360
Rights Acquisition - Chippa United	6 521 739	6 521 739
Subscriptions and Licences	131 580	340 210
Telephone and Connectivity	112 335	199 820
Travel Expenses	330 679	16 612
Bad Debts	-	96 622
Uniforms	76 092	-
Capital Expenditure	5 620 023	-
	74 490 191	**43 764 462**
28. Cash (used in) generated from operations		
Surplus	19 424 912	6 268 402
Adjustments for:		
Depreciation and amortisation	3 465 841	2 077 633
(Gain) / Loss on disposal of property, plant and equipment	(35 404)	(39 130)
Movements in provisions	641 580	(1 799 315)
Changes in working capital:		
Inventories	(389 615)	18 432
Receivables from exchange transactions	(55 957 023)	6 284 901
Other receivables from non-exchange transactions	(1 360)	(2 000)
Payables from exchange transactions	11 413 283	4 795 472
VAT	9 741 721	(3 379 061)
Unspent conditional grants and receipts	(14 100 835)	15 490 052
Consumer deposits	27 000	11 890
	(25 769 900)	**29 727 276**
29. Auditors' remuneration		
Fees	2 150 498	1 518 879
30. Commitments		
Authorised capital expenditure		
Already contracted for but not provided for		
• Capital Expenditure	67 523 356	89 787 549
Total commitments		
Total commitments		

Notes to the Annual Financial Statements

Figures in Rand	2025	2024

30. Commitments (continued)

Authorised capital expenditure	67 523 356	92 283 609

In the prior year commitments were overstated by the inclusion of an unsigned deviation. This has now been corrected with the removal of unsigned deviation.

Operating leases - as lessee (expense)

Minimum lease payments due		
- within one year	-	136 000

Lease Income relates to subletting of the Tramways building.
Lease expense relates to the lease of public toilets, office equipment and the rental of office accommodation from the metro.
Commitments relate to capital projects implemented by the MBDA. Please refer to Note 25 for additional disclosures.

31. Going concern

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business. In June 2025 the council adopted the 2025/26 to 2027/28 budget. This three-year Medium-Term Revenue and Expenditure Framework (MTREF) to support the on-going delivery of municipal services to residents reflected that the Budget was funded over the three-year period.

32. Events after the reporting date

On 4th July 2025, the Nelson Mandela Bay Municipality (NMBM) announced that it would take over the management of the Nelson Mandela Bay Stadium (NMBS) with immediate effect. The Mandela Bay Development Agency challenged this declaration in court. The matter was finalised on 9th July 2025, with the court ruling that operational managment of the NMBS be returned to the NMBM 90 days from the judgement date being 08 October 2025. This represents a non-adjusting post balance sheet event and no adjustment has been made to the reported amounts in the financial statements.

33. Related parties

Relationships	
Controlling entity	Nelson Mandela Bay Metropolitan Municipality
Chief Executive Officer	Mr Anele Qaba
Chief Financial Officer	Ms Koliswa Mgijima
Operations Executive	Ms Zinhle Thwala - Zulu
Corporate Services Executive	Mr Luvuyo Bangazi
Company Secretary	Mr Mbulelo Matiwane
Stadium Manager	Mr Raaziq Poole
Non-Executive Directors	Glenda Perumal (Chairperson)
	Nomnikelo Kondlo
	Khwezi Gideon Ntshanyana
	Vuyani Galen Dyantyi
	Mxolisi Moolman

Related party balances

Payable - Owing to related parties		
Nelson Mandela Bay Metropolitan Municipality	44 612 405	31 659 355
Receivables from related parties		
Nelson Mandela Bay Metropolitan Municipality	106 084 744	54 884 076

Notes to the Annual Financial Statements

Figures in Rand	2025	2024
33. Related parties (continued)		
Unspent Grant from related parties		
Nelson Mandela Bay Metropolitan Municipality	98 967 339	112 921 149
Income from related parties		
Nelson Mandela Bay Metropolitan Municipality	225 992 973	166 325 654
Payments made to related parties		
Nelson Mandela Bay Metropolitan Municipality	5 398 431	1 628 102
Related party transactions		
Rent paid to related parties		
Nelson Mandela Bay Metropolitan Municipality	1 000	1 000

34. Fruitless and wasteful expenditure

Opening balance as previously reported	97 042	97 042
Add: Fruitless and wasteful expenditure identified - current	4 116	-
Closing balance	**101 158**	**97 042**

Details of fruitless and wasteful expenditure

	Disciplinary steps taken/criminal proceedings		
Payment for temporary staff on post already filled	Reported to Accounting Officer - To be investigated	74 750	74 750
Cancelled Recruitment Advert	Reported to Accounting Officer - To be investigated	22 292	22 292
Interest incurred on overdue account	Reported to Accounting Officer - To be investigated	4 116	-
		101 158	**97 042**

35. Irregular expenditure

Opening balance as previously reported	1 008 460	918 154
Add: Irregular expenditure - (Non-compliance with laws and regulations) - current	344 747	90 306
Add: Irregular expenditure - (Non-compliance with laws and regulations) - prior period	2 439 167	183 601
Less: Amount written off - current	(344 747)	-
Less: Amount written off - prior period	(3 447 627)	(183 601)
Closing balance	**-**	**1 008 460**

Incidents/cases identified/reported in the current year include those listed below:

	Disciplinary steps taken/criminal proceedings	
Services rendered without an approved deviation in place	3 702 068	918 154
Services rendered before issuing a purchase order to service provider	90 306	90 306
	3 792 374	**1 008 460**

36. Contingencies

There were no contingent liabilities during the year under review.

Figures in Rand	2025	2024

37. Segment information

General information

Identification of segments

In terms of GRAP 18 para 30 there needs to be at least one reportable segment.

At the present moment there is no reportable segment at the MBDA, therefore para 30-32 would not be applicable. When management was preparing the AFS we had to achieve consistency with the NMBM for consolidation purposes. In their AFS they have prepared segments based on their operational departments and revenue sources. Effectively in that structure the MBDA would be one segment on its own,
Also the purpose of the standard is to present segment information linked to management decision making in order to provide user better information that would have previously not been presented on the AFS, Having considered the level of detail that we were already presenting the AFS, we were satisfied that users were already receiving sufficient detail. This was concurred with NMBM our shareholder who were satisfied with our detail and did not request additional detail.

38. Accounting by principals and agents

The entity is a party to a principal-agent arrangement.

Details of the arrangement is as follows:Details of the arrangement is as follows:

A principal-agent arrangement relates to binding arrangements in which one entity (an agent) undertakes transactions with third parties, on behalf of, and for the benefit of, another entity (the principal). The following arrangement meets the criterion for such arrangements:

Mandela Bay Development Agency (MBDA) and Nelson Mandela Bay Stadium (NMBS):

In the prior years, the Nelson Mandela Bay Municipality (NMBM) entered into an agreement with the MBDA, wherein, the MBDA was to run the operational affairs of the NMBS on behalf of the parent municipality, NMBM.

The Municipality was considered as a principal in terms of the agreement, which was explicit in the Service Level Agreement (SLA). The MBDA was responsible for financing the operations of the NMBS e.g. general and capital expenses out of its coffers. The NMBM would then reimburse the MBDA monthly upon presentation of an invoice from the MBDA. The MBDA invoices the NMBM monthly in arrears. The SLA makes provision for dispute resolution between the parties. There had been no changes in the previous reporting periods in terms of the significant terms and conditions of the arrangement.

Total trade debtors relating to NMBS in the MBDA books are R50 200 731 as at 30 June 2025. Total trade payables to the MBDA is R1 601 428 for the same period. The total expenditure incurred on behalf of the NMBM for the Stadium was R 74 490 191 for the 2024/2025 budget period.

39. Prior-year adjustments

Presented below are those items contained in the statement of financial position, statement of financial performance and cash flow statement that have been affected by prior-year adjustments:

Statement of financial position

2024

	Note	As previously reported	Correction of error	Restated
Trade Debtors - NMBM Stadium		45 966 282	429 483	46 395 765
Provision for bad debts		(2 474 092)	(429 483)	(2 903 575)
Accrued Expenses - MBDA		(13 954 574)	(940 667)	(14 895 241)
Nelson Mandela Bay Stadium Loan Account		(6 418 620)	940 667	(5 477 953)
Office equipment - Cost		5 983 595	(4 114 702)	1 868 893

Figures in Rand		2025	2024
39. Prior-year adjustments (continued)			
Office Equipment - Accumulated Depreciation	(1 402 562)	250 753	(1 151 809)
IT Equipment - Cost	4 464 556	4 114 702	8 579 258
IT Equipment - Accumulated Depreciation	(2 574 805)	(250 753)	(2 825 558)
Payables from exchange - Contractor Retentions Non Current	(4 237 413)	1 305 557	(2 931 856)
Unspent Conditional Grant	(120 438 667)	(1 305 557)	(121 744 224)
Trade Debtors - MBDA	59 792 143	(2 827 425)	56 964 718
VAT	3 284 129	2 827 425	6 111 554
	(32 010 028)	**-**	**(32 010 028)**

Errors

The following prior period errors adjustments occurred:

Error 1

During the prior year the provision for bad debts of R 429 483 for NMB Stadium was offset against Receivables from exchange transactions. This has now been disclosed separately.

Error 2

In the prior year commitments were overstated by the inclusion of an unsigned deviation. This has now been corrected under Note 30.

Error 3

In the 2023 financial year a credit note for R940 667 was erroneously processed twice resulting in accruals being understated and the Stadium Loan account being overstated by same amount.

Error 4

In the prior year CCTV cameras were incorrectly classified as Office Equipment. This has now been corrected and transferred to IT Equipment. This has resulted in increase to the cost of IT Equipment of R 4 114 702 and a decrease to the cost of Office Equipment by R 4 114 702 as well as an increase to the IT Equipment - Accumulated Depreciation of R 250 753 as well as an decrease to Office Equipment - Accumulated Depreciation of R 250 753.

Error 5

In the prior year NMBM Invoices were incorrectly raised with VAT, these have now been adjusted for by decreasing NMBM account and VAT payable by R 2 827 425

Error 6

In prior years retentions were overstated by R 1 305 557. These have now been corrected.

40. Financial instruments disclosure

Categories of financial instruments

2025

Financial assets

	At amortised cost	Total
Receivables from exchange transactions	157 539 093	157 539 093
Receivables from non-exchange transactions	5 460	5 460
Cash and cash equivalents	40 303 886	40 303 886
	197 848 439	**197 848 439**

Figures in Rand	2025	2024

40. Financial instruments disclosure (continued)

Financial liabilities

	At amortised cost	Total
Payables from exchange transactions	77 692 662	77 692 662
Consumer Deposits	322 207	322 207
	78 014 869	**78 014 869**

2024

Financial assets

	At amortised cost	Total
Receivables from exchange transactions	101 582 070	101 582 070
Receivables from non-exchange transactions	4 100	4 100
Cash and cash equivalents	88 283 671	88 283 671
	189 869 841	**189 869 841**

Financial liabilities

	At amortised cost	Total
Payables from exchange transactions	66 279 384	66 279 384
Consumer Deposits	295 207	295 207
	66 574 591	**66 574 591**

41. Additional disclosure in terms of Municipal Finance Management Act

Audit fees

Current year subscription / fee	2 150 498	1 518 879
Amount paid - current year	(2 150 498)	(1 518 879)
	-	-

PAYE and UIF

Current year subscription / fee	10 062 495	8 300 901
Amount paid - current year	(10 062 495)	(8 300 901)
	-	-

Pension and Medical Aid Deductions

Current year subscription / fee	5 850 228	6 168 521
Amount paid - current year	(5 850 228)	(6 168 521)
	-	-

Supply chain management regulations

In terms of section 36 of the Municipal Supply Chain Management Regulations any deviation from the Supply Chain Management Policy needs to be approved/condoned by the City Manager and noted by Council. The expenses incurred as listed hereunder have been condoned.

Notes to the Annual Financial Statements

Figures in Rand	2025	2024

41. Additional disclosure in terms of Municipal Finance Management Act (continued)

Incident		
Regulation 36 (1)(a)(ii): Goods or services are produced or available from a single provider	-	91 622
Regulation 36 (1)(a)(v): Exceptional case where it is impractical or impossible to follow the official procurement processes	1 363 143	9 722 447
	1 363 143	**9 814 069**

42. Risk management

Financial risk management

The entity's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk.

Liquidity risk

The entity's risk to liquidity is a result of the funds available to cover future commitments. The entity manages liquidity risk through an ongoing review of future commitments and credit facilities.

Cash flow forecasts are prepared.

The table below analyses the entity's financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

At 30 June 2025	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Payables from exchange transactions	74 441 668	3 250 994	-	-
Payables from non-exchange transactions	322 207	-	-	-
	74 763 875	**3 250 994**	**-**	**-**

At 30 June 2024	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Payables from exchange transactions	63 347 528	2 931 856	-	-
Payables from non-exchange transactions	295 207	-	-	-
	63 642 735	**2 931 856**	**-**	**-**

Credit risk

Credit risk consists mainly of cash deposits, cash equivalents, derivative financial instruments and trade debtors. The entity only deposits cash with major banks with high quality credit standing and limits exposure to any one counter-party.

Trade receivables comprise mainly Grant Receivables from the parent municipality. Management evaluated credit risk relating to receivables on an ongoing basis. If receivables are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the receivable, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by management.

Financial assets exposed to credit risk at year end were as follows:

Financial instrument	2025	2024
Cash and cash equivalents	40 303 886	88 283 671
Receivables from exchange transactions	157 539 093	101 582 070

Notes to the Annual Financial Statements

Figures in Rand	2025	2024

42. Risk management (continued)

Market risk

Interest rate risk

As the entity has no significant interest-bearing assets, the entity's income and operating cash flows are substantially independent of changes in market interest rates.

Foreign exchange risk

The entity does not hedge foreign exchange fluctuations and has limited exposure to foreign exchange risk.